

County Executive
David Villanueva



County of Sacramento

Board of Supervisors
Phillip R. Serna, District 1
Patrick Kennedy, District 2
Rich Desmond, District 3
Rosario Rodriguez, District 4
Pat Hume, District 5

May 29, 2026

Members, Board of Supervisors
County of Sacramento
700 H Street, Suite 2450
Sacramento, CA 95814

RE: Fiscal Year 2026-27 Recommended Budget

Honorable Members of the Board:

I respectfully present the County of Sacramento (County) Recommended Budget for Fiscal Year (FY) 2026-27 for your review and approval.

With this year's budget, the County continues to address a longstanding structural deficit in our budget, which has relied on one-time resources to fund ongoing expenditures. This structural deficit has resulted from expenditures growing faster than revenues, in part due to costs required to comply with County obligations, including the Mays Consent Decree **regarding the conditions in the County's jails.**

Significant reductions in the General Fund beginning balance in recent years have required service level reductions, and reductions in State and federal funding, primarily resulting from federal House Resolution 1 (H.R. 1), have put additional pressure on the County budget beginning in FY 2026-27, which has resulted **in the need for more significant reductions in this year's** budget. H.R. 1 is expected to result in additional budget pressure over the subsequent two fiscal years as impacts are fully realized.

The use of discretionary resources, or Net County Cost (NCC), in the Recommended Budget reflects a combination of (1) reduced funding for base programs (reductions) recommended to balance the budget and (2) increased funding for new or enhanced programs (growth) largely to address new obligations. These recommendations are summarized in the table on the following page and are more fully described in the General Fund Budget section of this letter.

Discretionary Resources	
Discretionary revenue	\$ 967,112,934
Estimated beginning available balance	46,000,000
Net reserve contribution	(1,050,481)
Total Discretionary Resources	\$ 1,012,062,453
Net County Cost	
Base budget requests	\$ 1,015,789,269
Reductions due to loss of funding	(7,820,075)
Other reductions to balance budget	(39,890,675)
Recommended growth	43,983,934
Recommended Net County Cost	\$ 1,012,062,453

While the General Fund budget is balanced as required by State law, it remains out of structural balance, with roughly half of the overall operating deficit addressed through ongoing expenditure reductions and the other half funded with one-time resources. This means that the steps taken this year to reduce the structural deficit will likely continue to be necessary in future budgets, requiring a multi-year effort to align ongoing revenues and expenditures to ensure fiscal sustainability.

BOARD BUDGET PRIORITIES AND POLICIES

At a Budget Workshop held in January 2026, the Board reaffirmed the following budget priorities for the use of discretionary resources:

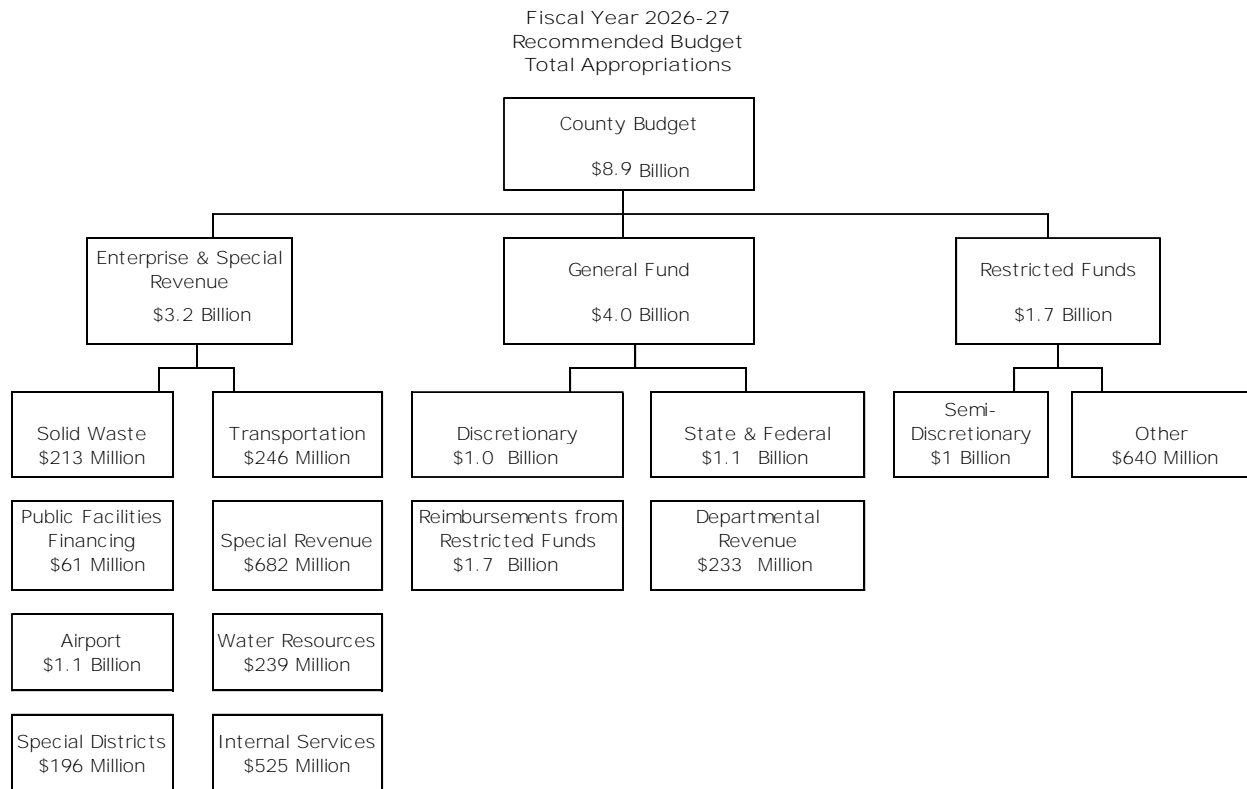
1. **Complying with the County’s legal, financial, regulatory and policy obligations**, including providing mandated services, ensuring collection of revenues, and complying with the General Fund Reserve policy.
2. Optimizing the use of County resources, with budgeted service levels for County programs informed by community priorities, improving effectiveness and efficiency where possible, and limiting the extent to which reductions in dedicated revenue are backfilled with discretionary resources.
3. Funding new or enhanced programs that focus on the most critical and urgent needs, with the following priority focus areas identified in a survey of County residents:
 - A Countywide focus area of addressing homelessness, its impacts, and contributing factors, including the cost and availability of housing, mental health services and substance use treatment, and
 - An unincorporated focus area of improving the condition of roads.

At the same January Budget Workshop, based on the projected operating deficit for FY 2026-27, the Board also provided direction on the initial allocation of discretionary resources for departments to prepare their budget requests, which is described in the Approach to Use of Discretionary Resources section of this letter.

The recommendations included in this budget are consistent with Board-adopted General Fund Reserve and Contingency Policies.

ALL FUNDS BUDGET

The Recommended Budget for All Funds totals \$8.9 billion in appropriations, which is a decrease of \$255 million (2.8%) compared to the FY 2025-26 Adopted Budget of \$9.2 billion. The chart below illustrates the distribution of the All Funds Budget.



Of the total \$8.9 billion budgeted, \$3.2 billion in Enterprise and Special Revenue Fund appropriations is funded through utility rates, fees, internal service charges, and other dedicated revenue. General Fund appropriations of \$4.0 billion are described in more detail in the General Fund Budget section of this letter. Restricted fund appropriations of \$1.7 billion include

Fiscal Year 2026-27 Recommended Budget

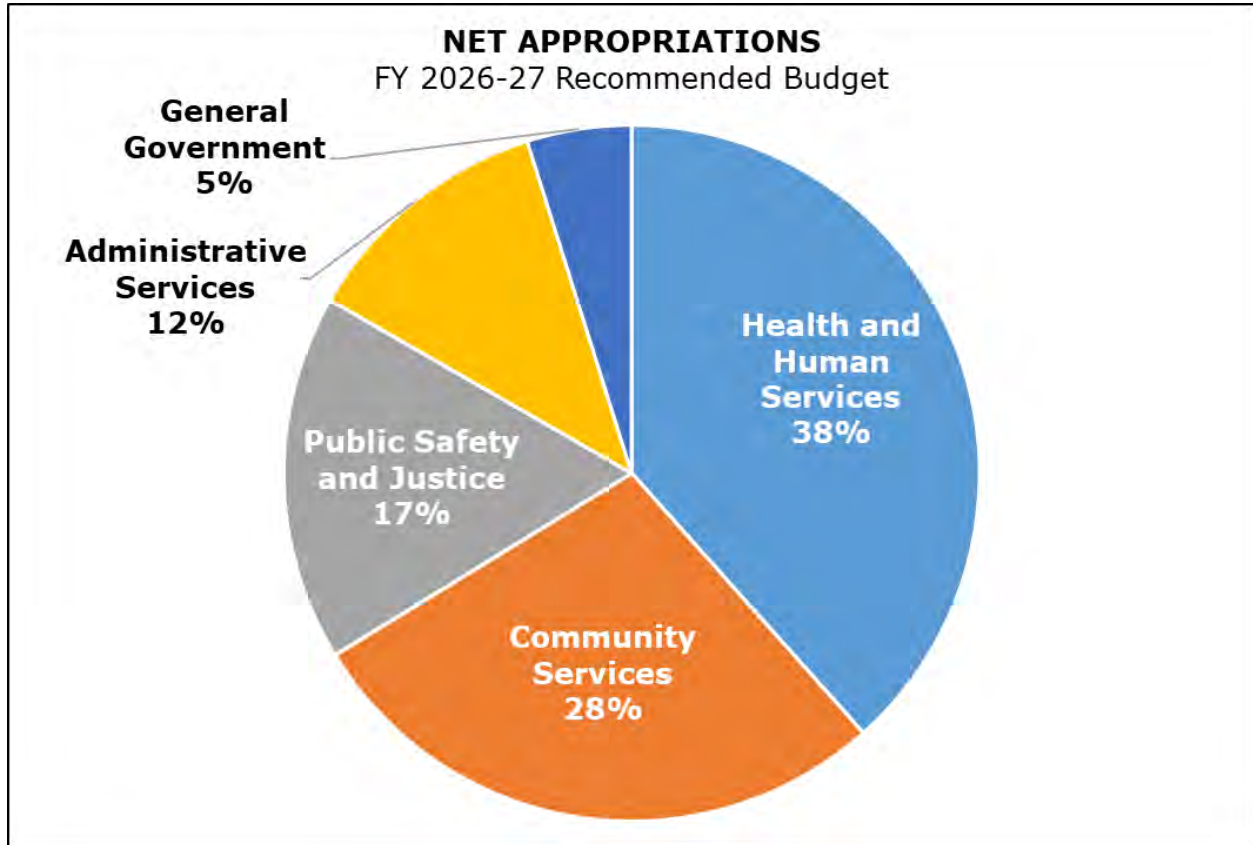
amounts transferred to the General Fund to reimburse eligible expenditures in General Fund departments.

A comparison of total appropriations by fund for the FY 2026-27 Recommended Budget and FY 2025-26 Adopted Budget is shown in the table below. Total appropriations by budget unit can be found in Attachment 1, and detail on growth and reductions for all budgets, including non-General Fund budgets, can be found in Attachments 2 and 4.

ALL FUNDS BUDGET - TOTAL APPROPRIATIONS

Fund or Fund Type	FY 2025-26 Adopted Budget	FY 2026-27 Recommended Budget	Difference	%
General Fund	\$ 3,997,357,871	\$ 3,995,641,476	\$ (1,716,395)	0.0%
Neighborhood Revitalization	1,560,509	1,175,281	(385,228)	-24.7%
Mental Health Services Act	113,041,941	107,907,878	(5,134,063)	-4.5%
Public Safety Sales Tax	175,204,175	183,380,306	8,176,131	4.7%
1991 Realignment	432,130,379	429,581,944	(2,548,435)	-0.6%
2011 Realignment	424,806,160	455,167,964	30,361,804	7.1%
Clerk/Recorder Fees	7,888,439	7,781,412	(107,027)	-1.4%
SSD DOJ Asset Forfeiture	478,826	228,826	(250,000)	-52.2%
SSD Restricted Revenue	21,667,844	21,302,795	(365,049)	-1.7%
Economic Development	48,166,642	39,711,101	(8,455,541)	-17.6%
Environmental Management	25,524,910	27,410,868	1,885,958	7.4%
Golf Fund	13,891,117	13,539,956	(351,161)	-2.5%
Transient Occupancy Tax	5,216,438	5,076,929	(139,509)	-2.7%
Transportation	601,187,420	509,788,392	(91,399,028)	-15.2%
Water Resources	266,358,010	238,874,647	(27,483,363)	-10.3%
Airport System	1,167,607,794	1,079,412,737	(88,195,057)	-7.6%
Waste Management & Recycling	202,236,077	213,476,361	11,240,284	5.6%
Capital Projects Funds	199,356,130	147,764,931	(51,591,199)	-25.9%
Teeter Plan	53,435,156	53,435,156	-	0.0%
Other Special Revenue Funds	119,171,131	124,058,019	4,886,888	4.1%
Other Enterprise Funds	4,918,341	6,120,628	1,202,287	24.4%
Other Internal Service Funds	515,601,866	524,523,937	8,922,071	1.7%
Debt Service and Special Districts	352,450,832	257,260,220	(95,190,612)	-27.0%
Other Restricted Funds	91,375,519	99,900,431	8,524,912	9.3%
Patient Care Revenue	359,639,881	402,748,017	43,108,136	12.0%
Total Appropriations	\$ 9,200,273,408	\$ 8,945,270,212	\$(255,003,196)	-2.8%
Total Interfund Reimbursements	\$(2,070,346,566)	\$(2,190,684,595)	\$(120,338,029)	5.8%
NET APPROPRIATIONS	\$ 7,129,926,842	\$ 6,754,585,617	\$(375,341,225)	-5.3%

Interfund reimbursements represent \$2.2 billion, leaving net appropriations of \$6.7 billion distributed by functional area as shown in the chart below.



GENERAL FUND BUDGET

General Fund Overview

The table on the following page provides a summary of changes in the General Fund budget, with total appropriations of \$4.0 billion representing an overall decrease of \$2 million (0.0%) compared to the FY 2025-26 Adopted Budget.

FY 2026-27 Recommended Budget
GENERAL FUND

	FY 2025-26 Adopted Budget	FY 2026-27 Recommended Budget	Difference
Resources			
Beginning Available Balance (Not Reserved for Cost Settlement)	\$ 73,442,571	\$ 46,000,000	\$ (27,442,571)
Fund Balance Reserved for Cost Settlement	19,251,687	14,000,000	(5,251,687)
Reserve Release	30,657,149	3,949,519	(26,707,630)
Total Fund Balance and Reserves	\$ 123,351,407	\$ 63,949,519	\$(59,401,888)
Discretionary Revenue	944,908,497	967,112,934	22,204,437
Semi-discretionary Reimbursements	1,032,140,714	1,068,130,214	35,989,500
Departmental Revenue and Reimbursements	1,919,543,407	1,915,448,809	(4,094,598)
Total Revenue	\$3,896,592,618	\$3,950,691,957	\$ 54,099,339
Total Resources	\$4,019,944,025	\$4,014,641,476	\$ (5,302,549)
Requirements			
Contingency	\$ 8,657,810	\$ 16,246,820	\$ 7,589,010
Other Net County Cost	1,037,015,940	995,815,633	(41,200,307)
Total Net County Cost	\$1,045,673,750	\$1,012,062,453	\$(33,611,297)
Other Appropriations	2,951,684,121	2,983,579,023	31,894,902
Total Appropriations	\$3,997,357,871	\$3,995,641,476	\$ (1,716,395)
Reserve Contributions - Non-Cost Settlement	\$ 3,334,467	\$ 5,000,000	\$ 1,665,533
Cost Settlement Reserve Contributions	19,251,687	14,000,000	(5,251,687)
Total Reserve Contributions	\$ 22,586,154	\$ 19,000,000	\$ (3,586,154)
Total Requirements	\$4,019,944,025	\$4,014,641,476	\$ (5,302,549)

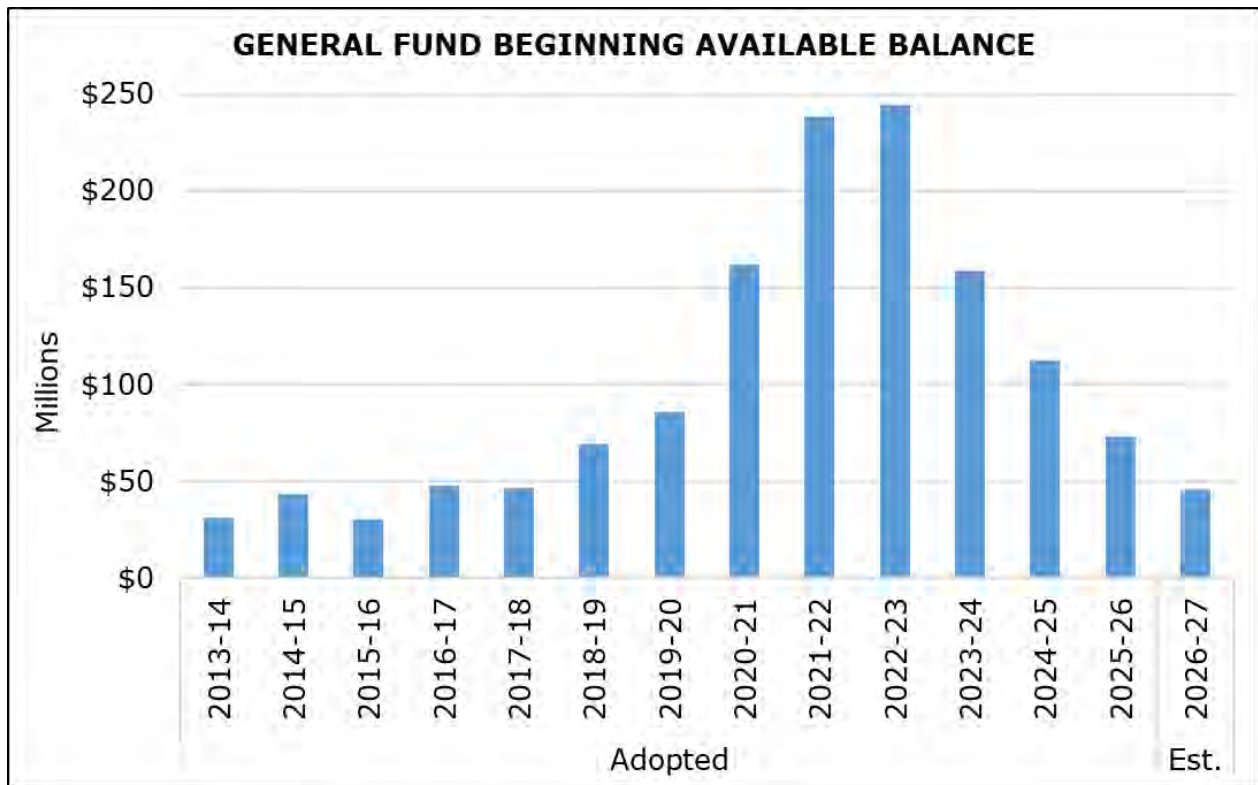
General Fund Discretionary Resources

Available Fund Balance

The General Fund beginning available balance represents unspent funding from FY 2025-26 and is estimated at \$46 million based on data available as of January 2026. This amount excludes \$14 million resulting from a behavioral health services interim cost settlement from the State that will be reserved for future audit payback.

The estimated fund balance of \$46 million represents a 37% reduction compared to the FY 2025-26 available fund balance of \$73 million, which was used to fund ongoing expenditures, resulting in a structural deficit and contributing to the need to make further expenditure reductions in FY 2026-27.

As shown in the chart below, the declining available fund balance in recent years represents a return to pre-pandemic levels, indicating that lower fund balances may be likely in future years.



Discretionary Revenue

General Fund discretionary revenue includes property tax, sales and use tax, other taxes, and discretionary revenue from other sources. As shown in the table below, discretionary revenue is projected to total \$967 million in FY 2026-27, an increase of \$22 million (2.3%). The increase in discretionary revenue results primarily from projected increases in property tax and sales and use tax, partially offset by reductions in other revenue.

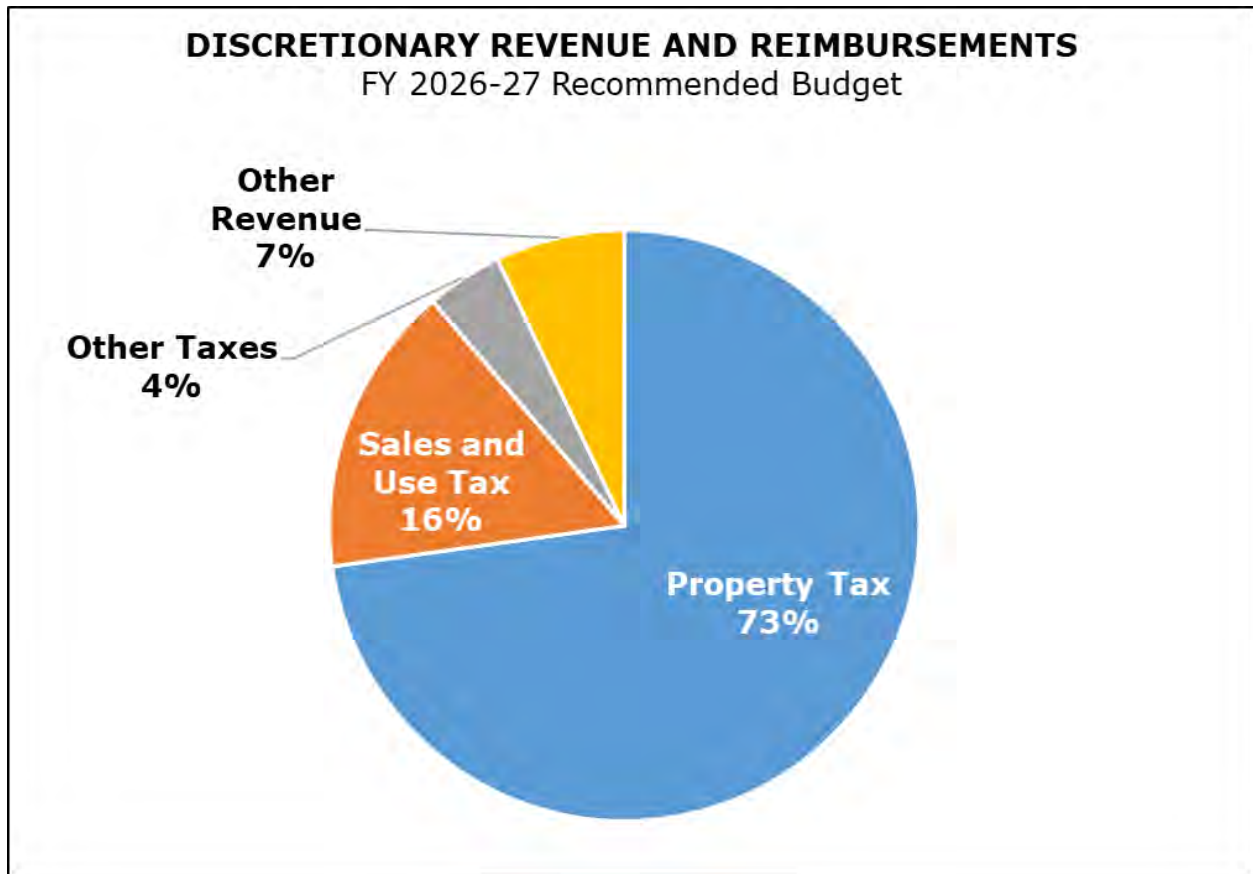
FY 2026-27 Recommended Budget
DISCRETIONARY REVENUE

	FY 2025-26 Adopted	FY 2026-27 Recommended	Difference
Property Tax - Secured/VLF in Lieu	\$628,239,822	\$ 658,207,236	\$29,967,414
Property Tax - Supplemental	7,571,358	7,250,696	(320,662)
Other Property Tax	25,180,269	25,173,881	(6,388)
Total Property Tax	\$660,991,449	\$690,631,813	\$29,640,364
Sales and Use Tax	\$ 148,002,279	\$ 154,180,258	\$ 6,177,979
Utility User Tax	22,308,000	22,607,000	299,000
Transient Occupancy Tax	5,118,700	4,810,000	(308,700)
Property Transfer Tax	13,000,000	13,000,000	-
Teeter	14,464,429	13,362,683	(1,101,746)
Other Revenue	81,023,640	68,521,180	(12,502,460)
Total Revenue	\$944,908,497	\$967,112,934	\$22,204,437

Property Taxes: As shown in the chart on page 9, property taxes represent nearly three quarters of discretionary revenue. FY 2026-27 property tax revenue is projected to be \$691 million, an increase of \$30 million (4.5%), relatively consistent with the growth experienced in each of the last two years but lower than increases seen in prior years as higher interest rates have negatively impacted the volume of home sales. Continued high interest rates combined with concerns about inflation increase the risk of an economic recession and broader labor market impacts, which could negatively impact a broad range of revenues received by the County, including property tax revenues.

Sales and Use Taxes: Sales and use taxes represent the next largest category of discretionary revenue and reimbursements, at approximately 16 percent. FY 2026-27 sales and use tax revenue is projected to be \$154 million, an increase of \$6 million (4.2%).

Other Taxes and Revenues: Utility user taxes and transient occupancy taxes are projected to remain relatively flat, while other revenue sources are projected to decrease by \$13 million (15.4%) primarily due to a decrease in interest income resulting from a combination of lower fund balance and lower interest rates.



Semi-Discretionary Reimbursements

The County receives “semi-discretionary” revenue (1991 and 2011 Realignment and Proposition 172 Public Safety Sales Tax) that can be allocated within certain broad parameters, primarily to health and human services and public safety departments. Semi-discretionary revenue is received in restricted funds and then either transferred as a reimbursement to departments in the General Fund or held in reserves within the restricted funds.

As shown in the table below, semi-discretionary revenue is estimated to total \$1.054 billion in FY 2026-27, an increase of \$75 million (7.6%); however, nearly half of the increase in revenue results from CalWORKs-related realignment that is offset by changes in other CalWORKs funding sources

and has no impact on the County’s use of discretionary resources. Non-CalWORKs-related revenue is projected to increase by \$41 million (5.0%).

FY 2026-27 Recommended Budget

SEMI-DISCRETIONARY RESTRICTED FUNDS - REVENUE

Fund	FY 2025-26 Adopted Budget	FY 2026-27 Recommended Budget	Difference
Public Safety Sales Tax	\$ 175,204,175	\$ 183,380,306	\$ 8,176,131
1991 Realignment - Non-CalWORKs	226,120,854	233,125,925	7,005,071
2011 Realignment	417,155,114	442,988,542	25,833,428
Total - Non-CalWORKs	\$818,480,143	\$859,494,773	\$41,014,630
1991 Realignment - CalWORKs	161,001,416	194,807,994	33,806,578
Total	\$979,481,559	\$1,054,302,767	\$74,821,208

The estimated combined semi-discretionary revenue funds beginning fund balance is \$49 million, including reserves of \$36 million, which compares to a FY 2025-26 beginning fund balance of \$105 million. As shown below, the non-CalWORKs-related beginning balance is approximately \$22 million lower than the prior year, reflecting use of fund balance to fund expenditures during FY 2025-26.

FY 2026-27 Recommended Budget

SEMI-DISCRETIONARY RESTRICTED FUNDS - BEGINNING BALANCE

Fund	FY 2025-26 Adopted Budget	FY 2026-27 Recommended Budget	Difference
Public Safety Sales Tax	\$ 8,980	\$ -	\$ (8,980)
1991 Realignment - Non-CalWORKs	32,921,166	16,069,182	(16,851,984)
2011 Realignment	38,646,518	33,269,780	(5,376,738)
Total - Non-CalWORKs	\$71,576,664	\$49,338,962	\$(22,237,702)
1991 Realignment - CalWORKs	33,424,234	-	(33,424,234)
Total	\$105,000,898	\$49,338,962	\$(55,661,936)

As shown in the table below, overall reserves are recommended to decrease from \$47 million in FY 2025-26 to \$36 million in FY 2026-27, reflecting a

combined net reserve release to fund General Fund expenditures of \$12 million, adding to the overall structural deficit in the General Fund.

FY 2026-27 Recommended Budget

SEMI-DISCRETIONARY RESTRICTED FUNDS - RESERVES

Fund	FY 2025-26 Ending	FY 2026-27 Recommended Budget	Difference
Public Safety Sales Tax	\$ -	\$ -	\$ -
1991 Realignment	16,069,182	14,421,157	(1,648,025)
2011 Realignment	30,989,280	21,090,358	(9,898,922)
Total	\$ 47,058,462	\$ 35,511,515	\$(11,546,947)

As shown in the table below, the Recommended Budget includes semi-discretionary reimbursements in the General Fund of \$1.07 billion, an overall increase of \$36 million (3.5%). Excluding CalWORKs, reimbursements are \$35 million (4.2%) higher than in the FY 2025-26 Adopted Budget, reflecting increased revenues partially offset by a lower use of fund balance.

FY 2026-27 Recommended Budget

SEMI-DISCRETIONARY APPROPRIATIONS/REIMBURSEMENTS

	FY 2025-26 Adopted Budget	FY 2026-27 Recommended Budget	Difference
Enhancing Law Enforcement Activities	\$ 24,930,779	\$ 34,198,866	\$ 9,268,087
Law Enforcement Services	133,371,788	139,811,780	6,439,992
Behavioral Health Services	108,996,281	114,623,343	5,627,062
Protective Services	157,507,312	166,533,975	9,026,663
Total 2011 Realignment	\$424,806,160	\$455,167,964	\$30,361,804
Mental Health	\$ 75,787,977	\$ 75,787,977	\$ -
Public Health	20,038,101	19,058,725	(979,376)
Social Services	142,001,179	139,927,248	(2,073,931)
CalWORKs	194,303,122	194,807,994	504,872
Total 1991 Realignment	\$432,130,379	\$429,581,944	\$(2,548,435)
Proposition 172	175,204,175	183,380,306	8,176,131
Total	\$1,032,140,714	\$1,068,130,214	\$35,989,500
Total - Non-CalWORKs	\$ 837,837,592	\$ 873,322,220	\$35,484,628

General Fund Departmental Revenue and Reimbursements

Departmental revenues and reimbursements represent funding sources **specific to a department's programs and generally cannot be allocated for** programs in other departments. General Fund departmental revenues are budgeted at \$1.92 billion for FY 2026-27, which is essentially unchanged from the FY 2025-26 Adopted Budget total. Budget units with the largest changes in departmental revenue are described below.

- Human Assistance – Administration, with a \$21 million (5.1%) decrease primarily due to reduced federal funding for administration of the CalFresh program as a result of H.R. 1.
- Human Assistance – Aid Payments, with a \$15 million (7.1%) decrease primarily due to reduced caseloads for Refugee Cash Assistance and Adoption Assistance programs.
- Child, Family, and Adult Services, with a \$13 million (8.3%) increase primarily due to \$9 million of one-time prior year **interest income associated with the department's subvention** trust fund and also including increased funding for In Home Supportive Services (IHSS) caseload growth.
- IHSS Provider Payments, with an \$8 million (15.0%) increase resulting from increased State and federal revenue to cover the cost of IHSS Provider insurance premiums.

Departmental revenue reductions with programmatic impacts are described in the General Fund Program Reductions section.

Approach to Use of Discretionary Resources

Recognizing the structural deficit in the General Fund budget and the need to align ongoing expenditures with ongoing revenues, our approach to development of the General Fund budget in the two prior fiscal years has been for departments to submit budget requests that show the impact of receiving no net increase in the allocation of discretionary resources, after adjusting for the use of semi-discretionary resources, one-time costs and cost shifts, and reductions in Pension Obligation Bond (POB) debt service between fiscal years.

For FY 2026-27, with the additional budget pressure resulting from H.R. 1, the Board directed at a January Budget Workshop that the initial allocation of discretionary and semi-discretionary resources to General Fund departments be 2.5% below the FY 2025-26 allocation, after making the adjustments described above. For FY 2026-27, those adjustments included an approximate two-thirds reduction in POB debt service costs allocated to

departments due to a reduction in scheduled debt payments as shown in the table below.

GENERAL FUND PENSION OBLIGATION BOND (POB) ALLOCATIONS		
Budget Unit - Name	Appropriation Decrease Due to Reduction in POB Debt Service	Estimated Net County Cost Impact
Elected Officials		
3610000BU - Assessor	(711,339)	(402,674)
4050000BU - Board of Supervisors	(144,558)	(144,558)
5800000BU - District Attorney	(3,914,904)	(3,375,661)
7400000BU - Sheriff	(21,507,088)	(17,655,313)
Subtotal - ELECTED OFFICIALS	(26,277,890)	(21,578,207)
General Government		
4010000BU - Clerk of the Board	(91,113)	(59,286)
4210000BU - Civil Service Commission	(12,384)	(11,081)
4810000BU - County Counsel	(666,028)	(313,256)
5730000BU - County Executive Cabinet	(399,743)	(89,496)
Subtotal - GENERAL GOVERNMENT	(1,169,268)	(473,119)
Administrative Services		
3220000BU - Animal Care Services	(228,089)	(192,728)
3230000BU - Department Of Finance	(977,676)	(52,177)
3240000BU - County Clerk/Recorder	(225,101)	-
4410000BU - Voter Registration And Elections	(143,648)	(116,601)
5740000BU - Office of Compliance	(9,921)	-
6050000BU - Personnel Services	(1,245,246)	-
7090000BU - Emergency Services	(62,097)	(16,724)
Subtotal - ADMINISTRATIVE SERVICES	(2,891,777)	(378,230)
Community Services		
3210000BU - Agricultural Comm-Sealer Of Wts & Meas	(136,582)	(37,572)
5720000BU - Community Development	(682,361)	(267,560)
6400000BU - Regional Parks	(657,053)	(397,229)
Subtotal - COMMUNITY SERVICES	(1,475,995)	(702,361)
Public Safety And Justice		
4610000BU - Coroner	(314,029)	(272,316)
5510000BU - Conflict Criminal Defenders	(21,718)	(19,732)
6700000BU - Probation	(6,979,138)	(5,767,959)
6910000BU - Public Defender	(1,799,756)	(1,621,704)
Subtotal - PUBLIC SAFETY AND JUSTICE	(9,114,640)	(7,681,711)
Health and Human Services		
5810000BU - Child Support Services	(1,236,746)	-
5820000BU - Homeless Services and Housing	(166,318)	(74,824)
7200000BU - Health Services	(5,920,403)	(1,311,581)
7410000BU - Correctional Health Services	(1,865,407)	(1,543,622)
7800000BU - Child, Family and Adult Services	(5,707,576)	(2,719,085)
8100000BU - Human Assistance-Administration	(7,695,220)	(453,546)
Subtotal - HEALTH AND HUMAN SERVICES	(22,591,670)	(6,102,658)
Total General Fund Dept	(63,521,240)	(36,916,286)

Consistent with the Budget Priority #2 to optimize the use of County resources, several departments submitted budget requests that maintain existing service levels with the reduced allocation of resources through a combination of better aligning budgets with actual results, identifying operating efficiencies, and enhancing departmental revenues.

Departments that identified the need for discretionary funding beyond the initial allocation to maintain existing service levels, due to salary and benefit cost increases, other cost escalation, and/or a decrease in departmental revenues, submitted reduction scenarios that described the impact of not receiving additional discretionary funding. Departments identifying the need for additional discretionary funding for new programs or expanded service levels for existing programs submitted growth requests.

Both reduction scenarios and growth requests were evaluated based on the **Board’s budget priorities, considering available resources and the sustainability of funding recommendations in future fiscal years.** Specific recommendations are detailed in the General Fund Program Reductions and General Fund New or Enhanced Programs sections.

General Fund Appropriations

The Recommended General Fund Budget totals \$4.0 billion in appropriations funded with all funding sources, which is essentially unchanged from the FY 2025-26 Adopted Budget. As shown in the table below, this is the net result of \$91 million in additional appropriations for recommended growth and an overall net decrease in recommended appropriations for existing service levels of approximately \$93 million.

FY 2026-27 Recommended Budget

GENERAL FUND APPROPRIATIONS

FY 2026-27 Appropriation Category	FY 2025-26 Adopted Budget	FY 2026-27 Recommended Budget	Difference	%
Base Service Level	\$3,997,357,871	\$3,961,852,705	\$(35,505,166)	-0.9%
Categorical Reductions		(14,718,994)	(14,718,994)	-0.4%
Non-categorical Reductions		(42,567,516)	(42,567,516)	-1.1%
Recommended Growth		91,075,281	91,075,281	2.3%
Total Appropriations	\$3,997,357,871	\$3,995,641,476	\$(1,716,395)	0.0%

The \$93 million net decrease in appropriations for existing programs and services results from the following categories of changes, each described in more detail below:

- \$36 million net decrease in requested base budget appropriations, which is the budget year cost for existing programs and service levels.
- \$15 million of categorical reductions resulting from the loss of dedicated funding.
- \$43 million of programmatic reductions resulting from a shortfall in discretionary resources available compared to base budget funding needs.

Key factors and assumptions resulting in the \$36 million net decrease in General Fund requested base budget appropriations include:

- A reduction in scheduled POB debt service payments, as described in the Approach to Use of Discretionary Resources section.
- Salary and benefit cost increases, including general salary increases specified in labor agreements.
- Liability cost increases due to claims activity and rising insurance premiums.
- A decrease in aid payment appropriations primarily due to anticipated caseload declines in several programs.
- A decrease in health services provider contract amounts due to funding shifts and the cessation of one-time funding.
- An increase in IHSS provider payments resulting from (1) an **increase in the County's required share of cost** due to 4% annual escalation and (2) an increase in provider insurance premiums.
- A reduction in appropriations for one-time amounts included in the FY 2025-26 Adopted Budget.
- An \$8 million increase in contingency to fund at a level that accounts for uncertainties identified in the budget development process, consistent with the General Fund Contingency Policy adopted by the Board.

Departments also adjusted base appropriations to ensure that budgeted levels are realistic when compared to recent actual expenditures and identified opportunities for efficiencies, including deleting vacant positions no longer required to deliver current service levels. While these adjustments reduce the ability to absorb unanticipated expenditures in department budgets, the General Fund contingency is intended for this purpose.

General Fund Program Reductions

The table below summarizes the \$15 million in recommended categorical reductions and \$43 million in non-categorical reductions, for total program reductions of \$57 million, which results in the deletion of 194.5 full-time equivalent (FTE) positions.

For all departments except for the District Attorney, the positions recommended for reduction are either vacant or sufficient vacancies exist within the same classification within the department or in another department to ensure the employee would not be displaced.

FY 2026-27 Recommended Budget

PROGRAM REDUCTIONS TO BASE BUDGET - GENERAL FUND APPROPRIATIONS

Department/Budget Unit	Total Recommended Reductions		Non-Categorical	FTE
	Categorical	Non-Categorical		
Agricultural Comm-Sealer Of Wts & Meas	\$ 156,724	\$ 156,724	\$ -	1.0
Animal Care Services	303,120	-	303,120	2.0
Board of Supervisors	79,609	-	79,609	-
Child, Family and Adult Services	5,693,427	-	5,693,427	19.0
Child Support Services	1,817,596	1,817,596	-	16.0
Clerk of the Board	89,702	-	89,702	-
Correctional Health Services	4,062,233	-	4,062,233	10.0
County Counsel	373,830	-	373,830	4.5
County Executive Cabinet	132,768	-	132,768	-
Department Of Finance	253,607	-	253,607	2.0
District Attorney	4,084,151	172,798	3,911,353	15.0
Emergency Services	51,500	-	51,500	-
Financing-Transfers/Reimbursement	475,000	-	475,000	-
Health Services	5,421,642	-	5,421,642	-
Homeless Services and Housing	787,435	668,835	118,600	-
Human Assistance-Administration	8,960,697	8,960,697	-	38.0
Non-Departmental Costs/General Fund	3,000,000	-	3,000,000	-
Personnel Services	1,343,649	-	1,343,649	9.0
Probation	2,199,904	176,663	2,023,241	10.0
Public Defender	3,295,757	2,646,681	649,076	13.0
Regional Parks	833,903	-	833,903	7.0
Sheriff	13,788,424	119,000	13,669,424	48.0
Wildlife Services	81,832	-	81,832	-
Total General Fund	\$ 57,286,510	\$14,718,994	\$42,567,516	194.5

Additional detail for all reductions is included in Attachment 4 and in the Program Budget sections for each budget unit.

Categorical Revenue Reductions

Departments identified programmatic impacts resulting from anticipated reductions in revenue designated for a specific purpose (categorical revenue). In some cases, departments identified a need to continue these programs and requested that the lost revenue be backfilled with discretionary funding. Consistent with Budget Priority #2, reductions in dedicated funding are recommended for backfill for only the most critical needs.

Of the \$15 million in recommended categorical reductions, \$2 million was not requested for backfill as follows:

- Child Support Services: \$1.8 million for 16 vacant positions due to frozen State funding levels.

The remaining \$13 million in recommended categorical reductions was requested for backfill, with the most significant impacts described below:

- Human Assistance - Administration: Due largely to funding impacts resulting from H.R. 1, the department identified the need for \$11.5 million in additional discretionary funding to maintain current service levels in the CalFresh program. To ensure the County meets mandated service levels for this program, \$9.5 million of the requested funding has been restored in the recommended base budget.

The \$2.0 million requested funding that was not restored results in total appropriation reductions of \$9.0 million due to the loss of matching funds and the deletion of 38 FTE vacant positions.

- Public Defender: Due to the expiration of State grant funding supporting the post-conviction unit, the juvenile pre-trial support program, and the felony mental health diversion program, \$2.6 million of appropriation reductions are recommended, resulting in the elimination of 11 FTE vacant positions and contract expenditures.

Non-Categorical Reductions

Non-categorical program reductions are recommended to balance the General Fund budget. To determine the recommended reductions, departments identified the programmatic impacts resulting from a 2.5%

reduction in discretionary and semi-discretionary funding and, for internal service departments, not increasing charges to other departments.

The impacts identified by departments were then evaluated along with departmental growth requests to develop funding recommendations based **on the Board's budget priorities and** department indicated priorities. Through that process, approximately \$40 million of Net County Cost was restored and is included in the recommended base budget.

The \$43 million in recommended non-categorical appropriation reductions shown in the table on page 16 includes the recommended deletion of 126.5 FTE positions, as well as non-personnel expenditure reductions across several departments, with a Net County Cost impact of \$40 million. Budget units with the most significant impacts are listed below, and detailed program impacts can be found in Attachment 4.

- Sheriff: \$13.7 million reduction in total appropriations and Net County Cost representing a 2.4% reduction to the **department's** requested base budget and the deletion of 48 FTE positions. Incumbents in these positions would be moved to other vacancies in the department. Specific program reductions for this budget unit are recommended according to priorities **identified by the Sheriff's Office.**
- Child, Family, and Adult Services: \$5.7 million reduction in total appropriations with Net County Cost of \$4.8 million **representing a 3.4% reduction to the department's requested** base budget and the deletion of 19 FTE positions, including filled positions that will likely result in employees being placed in the same classification in other departments.
- Health Services: \$5.4 million reduction in appropriations and Net County Cost representing a 2.7% reduction to the requested base budget.
- Correctional Health Services: \$4.1 million reduction in appropriations and Net County Cost representing a 3.2% reduction to the requested base budget and the deletion of 10 FTE vacant positions.
- District Attorney: \$3.9 million reduction in appropriations and Net County Cost representing a 3.4% reduction to the

department's requested base budget and the deletion of 15 FTE positions. **The District Attorney's Office has identified that 14** FTE recommended for deletion are filled; however, as of May 18, 2026, some vacant positions exist within the department in the classifications recommended for deletion. Specific program reductions for this budget unit are recommended according to priorities identified by the **District Attorney's** Office.

- Regional Parks: \$0.8 million reduction in total appropriations with \$0.7 million Net County Cost representing a 3.8% reduction to the **department's** requested base budget and the deletion of 7 FTE vacant positions.
- Internal Service Departments: Reductions are also recommended in internal service departments to minimize costs passed on to General Fund operating departments. Position reductions are recommended for the Department of Finance (2 FTE), Department of Personnel Services (9 FTE), and Department of Technology (4 FTE).

General Fund New or Enhanced Programs (Growth)

Departments submitted over \$220 million in requests for new or enhanced programs (growth requests), including \$89 million in Net County Cost support. The Recommended Budget includes \$151 million in recommended growth across all funds.

As shown in the table on page 20, recommended General Fund growth totals \$91 million, with \$44 million of that amount funded with Net County Cost. Given the overall shortfall in discretionary resources relative to base budget funding needs, Net County Cost growth is focused on the most critical needs and largely reflects Budget Priority #1 – County Obligations.

FY 2026-27 Recommended Budget

GENERAL FUND NEW OR ENHANCED PROGRAMS (GROWTH)

Department/Budget Unit	Total Appropriations	Net County Cost	FTE
District Attorney	\$ -	\$ -	1.0
Sheriff	(176,034)	(186,658)	(3.0)
County Executive Cabinet	-	-	1.0
Data Processing-Shared Systems	600,000	600,000	-
Emergency Services	28,780	13,780	-
Community Development	438,382	38,382	-
Child, Family and Adult Services	140,000	92,500	-
Correctional Health Services	11,727,976	7,678,007	34.5
Health - Medical Treatment Payments	34,019,288	34,019,288	-
Health Services	41,288,863	-	141.4
Homeless Services and Housing	3,008,026	1,728,635	-
Total General Fund	\$ 91,075,281	\$43,983,934	174.9

The most significant General Fund growth included in the Recommended Budget is summarized below, with more detailed information provided in Attachment 2 and the Program Budget sections for each budget unit.

- Health – Medical Treatment Payments - \$34 million Net County Cost **to support the County’s obligations to provide** services under the County Medically Indigent Services Program (CMISP) and to provide funding for the Healthy Partners program. The significant increased funding need for these programs results from expected changes in program enrollment due to State and federal Medi-Cal program changes and is consistent with the eligibility for these programs established by the Board.

In addition to the \$34 million in appropriations, an Indigent Medical Care Reserve is recommended to be established at \$5 million and would be available for large claims that are anticipated to occur but may not occur in any given year.

- Correctional Health Services - \$11.7 million (\$7.7 million Net County Cost) **to support the County’s obligations under the Mays Consent Decree.**

- Homeless Services and Housing – \$3.0 million total (\$1.7 million Net County Cost) to (1) provide additional funding to align multiple shelter operations with Board-adopted community standards and (2) implement a pilot Safe Parking program with one-time grant funding.
- Data Processing – Shared Systems – \$0.6 million Net County Cost to initiate a Request for Proposals (RFP) process to replace **the County’s outdated Enterprise Resource Planning (ERP)** system, recommended to be funded with the Technology Replacement Reserve.

Growth Prioritized for Revised Recommended Budget

The following table summarizes the growth recommended to be prioritized for funding in the September Revised Recommended Budget should sufficient additional resources be available. Additional details are included in Attachment 2.

FY 2026-27 Recommended Budget

GROWTH PRIORITIZED FOR INCLUSION IN REVISED RECOMMENDED BUDGET

Department/Budget Unit Description		Total Appropriations	Net County Cost	FTE
Financing- Transfers/Reimbursement	One-time General Fund contribution to Roads Fund	\$ 20,000,000	\$ 20,000,000	0.0
Total General Fund - Net County Cost		\$20,000,000	\$20,000,000	0.0
Roads	Pavement maintenance and rehabilitation for County roads	\$ 20,000,000	\$ -	0.0
Total Non-General Fund - Net County Cost		\$20,000,000	\$ -	0.0
TOTAL ALL FUNDS		\$40,000,000	\$20,000,000	0.0

General Fund Budget Unit Total Appropriations and Use of Resources
 The tables on pages 22 and 23 show total appropriations and use of discretionary and semi-discretionary resources by budget unit for the FY 2025-26 Adopted Budget and FY 2026-27 Recommended Budget. Changes relative to FY 2025-26 generally result from the base budget changes, reductions, and growth described in earlier sections.

Fiscal Year 2026-27 Recommended Budget

GENERAL FUND TOTAL APPROPRIATIONS BY BUDGET UNIT				
Budget Unit - Name	FY 2025-26 Adopted Budget	FY 2026-27 Recommended Budget	Difference	%
Elected Officials				
3610000BU - Assessor	23,952,667	24,306,587	353,920	1.5%
4050000BU - Board of Supervisors	5,937,990	6,139,057	201,067	3.4%
5800000BU - District Attorney	131,172,476	127,121,102	(4,051,374)	-3.1%
7400000BU - Sheriff	700,210,983	693,041,823	(7,169,160)	-1.0%
Subtotal - ELECTED OFFICIALS	861,274,116	850,608,569	(10,665,547)	-1.2%
General Government				
4010000BU - Clerk of the Board	4,560,492	4,724,842	164,350	3.6%
4210000BU - Civil Service Commission	570,114	544,342	(25,772)	-4.5%
4810000BU - County Counsel	7,700,179	8,734,585	1,034,406	13.4%
5110000BU - Financing-Transfers/Reimbursement	18,946,138	6,350,330	(12,595,808)	-66.5%
5730000BU - County Executive Cabinet	7,123,108	7,996,513	873,405	12.3%
5770000BU - Non-Departmental Costs/General Fund	25,714,201	23,840,529	(1,873,672)	-7.3%
5980000BU - Appropriation For Contingency	8,657,810	16,246,820	7,589,010	87.7%
Subtotal - GENERAL GOVERNMENT	73,272,042	68,437,961	(4,834,081)	-6.6%
Administrative Services				
3220000BU - Animal Care Services	15,569,830	15,350,249	(219,581)	-1.4%
3230000BU - Department Of Finance	41,931,179	43,097,987	1,166,808	2.8%
3240000BU - County Clerk/Recorder	12,708,439	12,801,412	92,973	0.7%
4410000BU - Voter Registration And Elections	18,276,626	17,693,332	(583,294)	-3.2%
5710000BU - Data Processing-Shared Systems	26,372,168	16,901,811	(9,470,357)	-35.9%
5740000BU - Office of Compliance	-	-	-	-
5920000BU - Contribution To LAFCO	282,850	301,516	18,666	6.6%
6050000BU - Personnel Services	19,518,308	19,591,868	73,560	0.4%
7090000BU - Emergency Services	8,899,924	6,275,932	(2,623,992)	-29.5%
Subtotal - ADMINISTRATIVE SERVICES	143,559,324	132,014,107	(11,545,217)	-8.0%
Community Services				
3210000BU - Agricultural Comm-Sealer Of Wts & Meas	5,956,093	6,056,855	100,762	1.7%
3260000BU - Wildlife Services	183,047	72,364	(110,683)	-60.5%
3310000BU - Cooperative Extension	626,379	627,368	989	0.2%
5720000BU - Community Development	31,868,486	33,446,068	1,577,582	5.0%
6400000BU - Regional Parks	29,575,719	27,650,901	(1,924,818)	-6.5%
Subtotal - COMMUNITY SERVICES	68,209,724	67,853,556	(356,168)	-0.5%
Public Safety And Justice				
4522000BU - Contribution To The Law Library	312,991	316,117	3,126	1.0%
4610000BU - Coroner	11,169,268	10,805,901	(363,367)	-3.3%
5020000BU - Court / Non-Trial Court Operations	10,177,373	10,083,435	(93,938)	-0.9%
5040000BU - Court / County Contribution	24,468,756	24,468,756	-	0.0%
5050000BU - Court Paid County Services	2,475,995	2,290,790	(185,205)	-7.5%
5510000BU - Conflict Criminal Defenders	13,654,222	13,591,545	(62,677)	-0.5%
5660000BU - Grand Jury	369,201	374,222	5,021	1.4%
5750000BU - Justice Planning, Analytics and Coordination	257,505	-	(257,505)	-100.0%
5780000BU - Office of Inspector General	182,234	177,678	(4,556)	-2.5%
6700000BU - Probation	206,543,992	196,954,525	(9,589,467)	-4.6%
6910000BU - Public Defender	62,240,960	58,703,721	(3,537,239)	-5.7%
Subtotal - PUBLIC SAFETY AND JUSTICE	331,852,497	317,766,690	(14,085,807)	-4.2%
Health and Human Services				
5810000BU - Child Support Services	48,961,825	48,970,120	8,295	0.0%
5820000BU - Homeless Services and Housing	60,787,221	67,678,211	6,890,990	11.3%
7200000BU - Health Services	899,628,111	897,536,846	(2,091,265)	-0.2%
7250000BU - IHSS Provider Payments	169,764,875	182,627,470	12,862,595	7.6%
7270000BU - Health - Medical Treatment Payments	783,432	34,802,720	34,019,288	4342.3%
7410000BU - Correctional Health Services	147,046,784	158,486,774	11,439,990	7.8%
7800000BU - Child, Family and Adult Services	301,785,373	306,281,981	4,496,608	1.5%
8100000BU - Human Assistance-Administration	373,601,574	363,342,813	(10,258,761)	-2.7%
8700000BU - Human Assistance-Aid Payments	516,830,973	499,233,658	(17,597,315)	-3.4%
Subtotal - HEALTH AND HUMAN SERVICES	2,519,190,168	2,558,960,593	39,770,425	1.6%
Total General Fund Dept	3,997,357,871	3,995,641,476	(1,716,395)	0.0%

Fiscal Year 2026-27 Recommended Budget

NET COUNTY COST AND NON-CALWORKS SEMI-DISCRETIONARY ALLOCATIONS				
Budget Unit - Name	FY 2025-26 Adopted Budget	FY 2026-27 Recommended Budget	Difference	%
Elected Officials				
3610000BU - Assessor	13,559,099	12,915,264	(643,835)	-4.7%
4050000BU - Board of Supervisors	5,937,990	6,139,057	201,067	3.4%
5800000BU - District Attorney	113,104,647	110,857,746	(2,246,901)	-2.0%
7400000BU - Sheriff	574,807,901	567,011,081	(7,796,820)	-1.4%
Subtotal - ELECTED OFFICIALS	707,409,637	696,923,148	(10,486,489)	-1.5%
General Government				
4010000BU - Clerk of the Board	2,967,439	2,987,622	20,183	0.7%
4210000BU - Civil Service Commission	510,114	484,342	(25,772)	-5.1%
4810000BU - County Counsel	3,621,664	4,271,082	649,418	17.9%
5110000BU - Financing-Transfers/Reimbursement	21,471,431	8,186,470	(13,284,961)	-61.9%
5730000BU - County Executive Cabinet	1,370,026	1,371,097	1,071	0.1%
5770000BU - Non-Departmental Costs/General Fund	25,520,883	23,840,529	(1,680,354)	-6.6%
5980000BU - Appropriation For Contingency	8,657,810	16,246,820	7,589,010	87.7%
Subtotal - GENERAL GOVERNMENT	64,119,367	57,387,962	(6,731,405)	-10.5%
Administrative Services				
3220000BU - Animal Care Services	13,156,017	12,639,207	(516,810)	-3.9%
3230000BU - Department Of Finance	2,237,789	2,210,217	(27,572)	-1.2%
3240000BU - County Clerk/Recorder	-	-	-	-
4410000BU - Voter Registration And Elections	14,835,445	14,350,873	(484,572)	-3.3%
5710000BU - Data Processing-Shared Systems	21,972,441	13,330,441	(8,642,000)	-39.3%
5740000BU - Office of Compliance	-	-	-	-
5920000BU - Contribution To LAFCO	282,850	301,516	18,666	6.6%
6050000BU - Personnel Services	-	-	-	-
7090000BU - Emergency Services	2,396,900	2,422,918	26,018	1.1%
Subtotal - ADMINISTRATIVE SERVICES	54,881,442	45,255,172	(9,626,270)	-17.5%
Community Services				
3210000BU - Agricultural Comm-Sealer Of Wts & Meas	1,638,472	1,740,236	101,764	6.2%
3260000BU - Wildlife Services	165,951	57,329	(108,622)	-65.5%
3310000BU - Cooperative Extension	626,379	627,368	989	0.2%
5720000BU - Community Development	12,495,915	11,740,015	(755,900)	-6.0%
6400000BU - Regional Parks	17,880,359	17,016,269	(864,090)	-4.8%
Subtotal - COMMUNITY SERVICES	32,807,076	31,181,217	(1,625,859)	-5.0%
Public Safety And Justice				
4522000BU - Contribution To The Law Library	13,741	14,017	276	2.0%
4610000BU - Coroner	9,685,657	9,177,762	(507,895)	-5.2%
5020000BU - Court / Non-Trial Court Operations	9,327,373	9,233,435	(93,938)	-1.0%
5040000BU - Court / County Contribution	24,468,756	24,468,756	-	0.0%
5050000BU - Court Paid County Services	-	-	-	-
5510000BU - Conflict Criminal Defenders	12,405,452	12,492,775	87,323	0.7%
5660000BU - Grand Jury	369,201	374,222	5,021	1.4%
5750000BU - Justice Planning, Analytics and Coordination	257,505	-	(257,505)	-100.0%
5780000BU - Office of Inspector General	182,234	177,678	(4,556)	-2.5%
6700000BU - Probation	170,699,777	161,311,544	(9,388,233)	-5.5%
6910000BU - Public Defender	56,083,383	54,986,048	(1,097,335)	-2.0%
Subtotal - PUBLIC SAFETY AND JUSTICE	283,493,079	272,236,237	(11,256,842)	-4.0%
Health and Human Services				
5810000BU - Child Support Services	-	601,591	601,591	-
5820000BU - Homeless Services and Housing	27,347,176	28,974,248	1,627,072	5.9%
7200000BU - Health Services	199,299,804	193,038,517	(6,261,287)	-3.1%
7250000BU - IHSS Provider Payments	114,564,875	119,147,470	4,582,595	4.0%
7270000BU - Health - Medical Treatment Payments	783,432	34,802,720	34,019,288	4342.3%
7410000BU - Correctional Health Services	121,681,086	129,993,370	8,312,284	6.8%
7800000BU - Child, Family and Adult Services	143,770,317	135,179,078	(8,591,239)	-6.0%
8100000BU - Human Assistance-Administration	22,019,583	32,378,411	10,358,828	47.0%
8700000BU - Human Assistance-Aid Payments	111,334,468	108,285,532	(3,048,936)	-2.7%
Subtotal - HEALTH AND HUMAN SERVICES	740,800,741	782,400,937	41,600,196	5.6%
Total General Fund Dept	1,883,511,342	1,885,384,673	1,873,331	0.1%

General Fund Reserves

Consistent with the General Fund Reserve Policy, because the Recommended Budget does not fully fund the base budget, non-dedicated reserve contributions are not recommended. As shown in the table below, non-dedicated discretionary reserves would remain at \$204 million, representing 5.2% of total General Fund revenues, compared to the overall Reserve Policy target of 17%.

FY 2026-27 Recommended Budget
GENERAL FUND RESERVES

	FY 2025-26 Ending	FY 2026-27 Recommended	Change
Restricted Reserves			
Tax Loss Teeter	\$ 2,553,467	\$ 2,553,467	\$ -
Teeter Delinquencies	855,528	855,528	-
Loan Buyout (Teeter Plan)	10,189,812	10,189,812	-
Total Restricted Reserves	\$ 13,598,807	\$ 13,598,807	\$ -
Discretionary Reserves			
General Reserves	\$ 91,340,387	\$ 91,340,387	\$ -
Cash Flow	32,421,527	32,421,527	-
Service Stability	80,621,836	80,621,836	-
Total Non-Dedicated Discretionary	\$204,383,750	\$204,383,750	\$ -
<i>Percentage of General Fund Revenue</i>	<i>5.2%</i>	<i>5.2%</i>	
Technology Replacement	\$ 19,255,716	\$ 18,655,716	\$ (600,000)
ARPA Administration	3,581,817	1,265,677	(2,316,140)
ARPA CBO Capacity Building	1,100,590	150,590	(950,000)
American River Parkway Homeless	922,981	839,602	(83,379)
Audit Report Payback/Litigation	19,251,687	33,251,687	14,000,000
Indigent Medical Care	-	5,000,000	5,000,000
Imprest Cash	461,721	461,721	-
Special Deposits Travel	100,000	100,000	-
Total Other Discretionary Reserves	\$ 44,674,512	\$ 59,724,993	\$ 15,050,481
Total Discretionary Reserves	\$249,058,262	\$264,108,743	\$ 15,050,481
Total Reserves	\$262,657,069	\$277,707,550	\$ 15,050,481

Reserve releases from dedicated reserves are recommended to fund related expenditures, as follows:

- Technology Replacement Reserve (formerly Property Tax System Reserve) - \$600,000 reserve release to initiate the RFP process for a replacement Enterprise Resource Planning system.
- ARPA Administration Reserve - \$2.3 million reserve release to fund administrative costs for ARPA projects.
- ARPA CBO Capacity Building Reserve - \$950,000 reserve release to fund program costs.

- American River Parkway Homeless Reserve - \$83,379 to fund a position in Regional Parks, based on Board action taken during the FY 2025-26 budget.

Dedicated reserve increases are recommended as follows:

- Audit Report Payback/Litigation Reserve - \$14 million increase to account for a Behavioral Health Services interim cost settlement received during FY 2025-26, which will be subject to future audit.
- Indigent Medical Care Reserve - \$5 million to establish a new reserve for anticipated costs for the CMISP and Healthy Partners Program that may not be incurred in any given year.

Consistent with the General Fund Reserve Policy, if additional resources are available in the Revised Recommended Budget after funding any changes in base budget requirements and any new County obligations, a contribution to General Reserves to maintain the minimum balance of 10% of discretionary revenues will be included in the Revised Recommended Budget before funding the additional growth identified in the General Fund New or Enhanced Programs section.

ATTACHMENTS TO THE BUDGET TRANSMITTAL LETTER

Attachments are included with this transmittal letter that provide more detailed budget information.

- | | |
|---------------|--|
| Attachment 1: | Provides total appropriations by budget unit. |
| Attachment 2: | Provides information on new and enhanced programs (growth) recommended for funding. |
| Attachment 3: | Provides information on departmental requests for growth that are not recommended for funding. |
| Attachment 4: | Provides information on recommended reductions. |
| Attachment 5: | Provides information on the allocation of Transient Occupancy Tax (TOT) revenue. |
| Attachment 6: | Provides a multi-year General Fund sensitivity analysis. |

CONCLUSION/ACKNOWLEDGEMENT

I would like to acknowledge the hard work and dedication of the County's department heads and fiscal staff in preparing this year's Recommended Budget. Their input, judgment, and collaboration have been critical in developing a Recommended Budget that best reflects Board and community priorities under challenging fiscal circumstances. I would also like to thank the Deputy County Executives and the staff in the Office of Budget and Debt Management, without whose insights, efforts, and contributions, preparation of this budget would not have been possible.

The Recommended Budget will be presented to the Board on June 10, 2026, with deliberations on that date and the following two days, as needed.

We look forward to working with you as you review the Recommended Budget. During your review, please contact me with any questions you may have.

Respectfully submitted,



David Villanueva
County Executive