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General Budget Information

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THE BOARD OF SUPERVISORS



DISTRICT 1
Phil Serna



DISTRICT 2
Patrick Kennedy



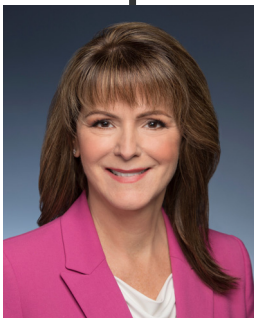
DISTRICT 3
Rich Desmond



DISTRICT 4
Sue Frost



DISTRICT 5
Don Nottoli



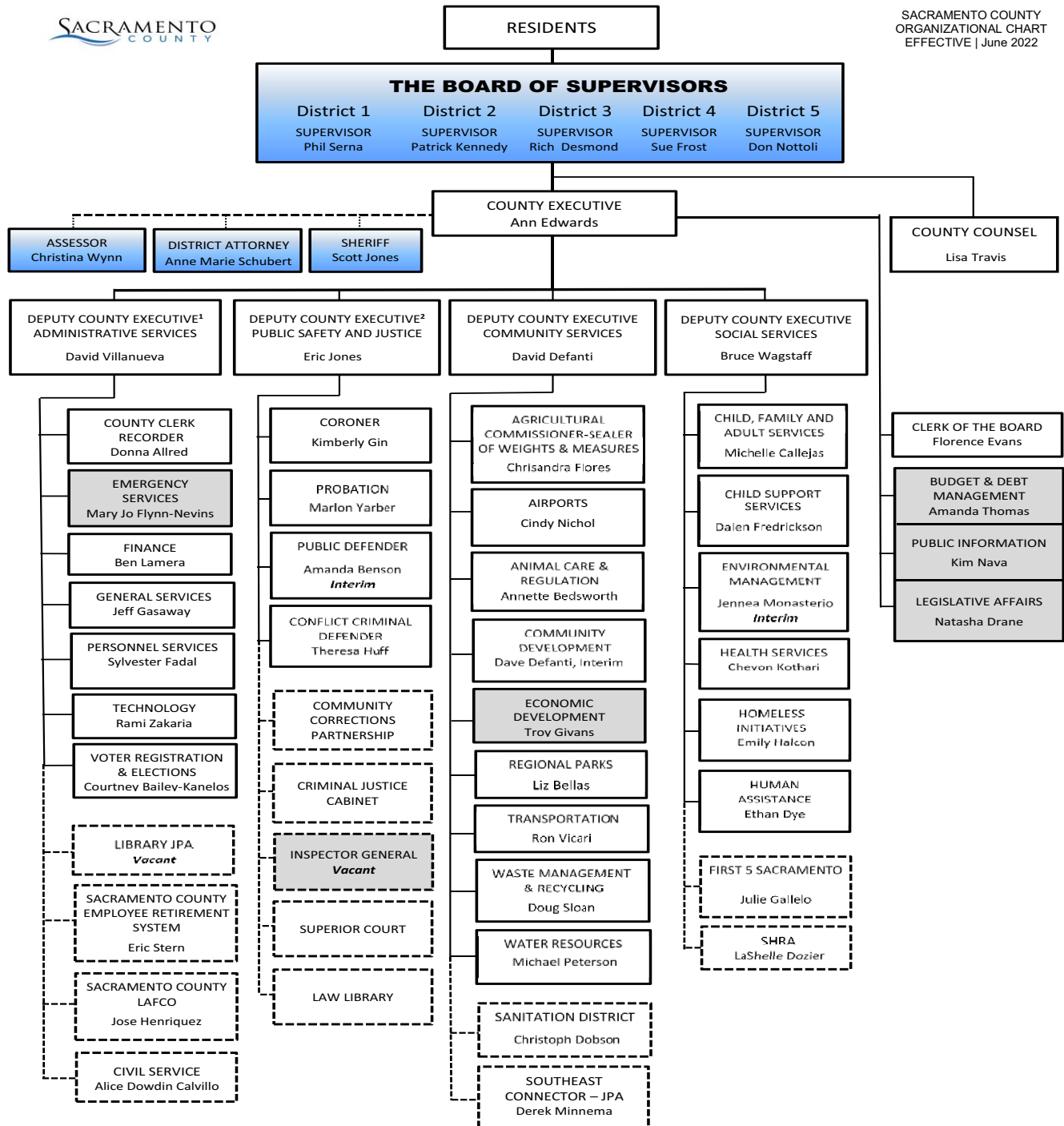
COUNTY EXECUTIVE
Ann Edwards



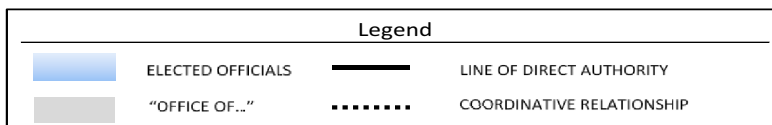
COUNTY COUNSEL
Lisa Travis



SACRAMENTO COUNTY ORGANIZATIONAL CHART EFFECTIVE | June 2022



Notes: 1 – Liaison to Assessor
2 – Liaison to District Attorney and Sheriff



Adopted by Board of Supervisors on May 24, 2011

Vision

A vision is a compelling conceptual image of the desired future.

This statement describes “what we want to be” in the twenty-first century.

Our Vision is for Sacramento County to be:

- A County that is safe, prosperous and provides quality public services.

Mission

Our mission statement defines why our organization exists.

It describes “what we want to do” for the community.

Our Mission for Sacramento County is to:

- Improve residents’ quality of life by providing cost-effective public services while fostering economic health, regional cooperation and stewardship of community assets.

Values

These values are the basic principles and beliefs for the County of Sacramento.

They govern the way we make and carry out our decisions.

Our Values for Sacramento County are:

- Honesty, integrity and respect for the individual;
- Quality customer service;
- Respect for cultural and ethnic diversity;
- Clear communication and transparency;
- Efficiency and fiscal responsibility;
- Recognition of employee contributions; and
- Exploration of partnerships and collaborations.

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All Funds Summary (Schedule 1)

Summary Schedules

State Controller Schedules		County of Sacramento					Schedule 1
County Budget Act January 2010		All Funds Summary FY 2022-23					
Fund Name	Fund Balance Available June 30, 2022	Total Financing Sources			Total Financing Uses		
		Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses
1	2	3	4	5	6	7	8
Governmental							
General Fund	\$291,466,740	\$3,088,323	\$3,099,112,600	\$3,393,667,663	\$3,280,320,429	\$113,347,234	\$3,393,667,663
Special Revenue Funds	100,434,019	4,048,921	387,406,127	491,889,067	467,288,645	24,600,422	491,889,067
Capital Project Funds	33,420,502	0	37,491,789	70,912,291	70,912,291	0	70,912,291
Debt Service Funds	4,196,155	0	35,811,183	40,007,338	40,007,338	0	40,007,338
Total Governmental	\$429,517,416	\$7,137,244	\$3,559,821,699	\$3,996,476,359	\$3,858,528,703	\$137,947,656	\$3,996,476,359
Non Governmental							
Internal Service Funds	\$0	\$35,063,691	\$407,581,083	\$442,644,774	\$442,644,774	\$0	\$442,644,774
Enterprise Funds	0	190,366,520	540,013,798	730,380,318	730,380,318	0	730,380,318
Special Districts and Other Agencies	78,820,436	1,990,894	395,751,835	476,563,165	471,080,612	5,482,553	476,563,165
Total Non Governmental	\$78,820,436	\$227,421,105	\$1,343,346,716	\$1,649,588,257	\$1,644,105,704	\$5,482,553	\$1,649,588,257
Total All Funds	\$508,337,852	\$234,558,349	\$4,903,168,415	\$5,646,064,616	\$5,502,634,407	\$143,430,209	\$5,646,064,616

Governmental Funds Summary (Schedule 2)

Summary Schedules

State Controller Schedules		County of Sacramento					Schedule 2	
County Budget Act January 2010		Governmental Funds Summary FY 2022-23						
Fund Name	Fund Balance Available June 30, 2022	Total Financing Sources			Total Financing Uses			
		Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses	
1	2	3	4	5	6	7	8	
General Fund								
General Fund	\$209,000,000	\$600,000	\$2,030,661,126	\$2,240,261,126	\$2,150,549,796	\$89,711,330	\$2,240,261,126	
Community Investment Program	91,104	0	0	91,104	91,104	0	91,104	
Neighborhood Revitalization	1,457,609	0	0	1,457,609	1,457,609	0	1,457,609	
Mental Health Services Act	35,563,360	1,315,307	115,580,792	152,459,459	145,601,888	6,857,571	152,459,459	
Public Safety Sales Tax	0	0	171,500,597	171,500,597	171,500,597	0	171,500,597	
1991 Realignment	10,590,282	0	353,366,250	363,956,532	363,956,532	0	363,956,532	
2011 Realignment	10,894,211	0	394,523,557	405,417,768	393,703,543	11,714,225	405,417,768	
Sheriff DOJ Asset Forfeiture	790,433	0	0	790,433	0	790,433	790,433	
Clerk/Recorder Fees	4,411,712	1,173,016	3,009,220	8,593,948	6,611,027	1,982,921	8,593,948	
Restricted Revenues Fund for Departments	9,854,785	0	14,947,381	24,802,166	24,802,166	0	24,802,166	
Sheriff Restricted Revenue	6,045,545	0	4,903,000	10,948,545	8,831,216	2,117,329	10,948,545	
Transient Occupancy Tax	1,505,436	0	10,000	1,515,436	1,515,436	0	1,515,436	
Golf	1,260,395	0	9,445,067	10,705,462	10,532,037	173,425	10,705,462	
Interagency Procurement	1,868	0	1,165,610	1,167,478	1,167,478	0	1,167,478	
Total General Fund	\$291,466,740	\$3,088,323	\$3,099,112,600	\$3,393,667,663	\$3,280,320,429	\$113,347,234	\$3,393,667,663	
Special Revenue Funds								
Fish And Game Propagation	\$0	\$10,000	\$20,140	\$30,140	\$30,140	\$0	\$30,140	
Roads	39,813,402	0	101,096,808	140,910,210	138,405,246	2,504,964	140,910,210	
Department of Transportation	2,644,000	0	64,019,971	66,663,971	66,663,971	0	66,663,971	
Environmental Management	1,006,421	1,354,036	19,848,897	22,209,354	22,209,354	0	22,209,354	
EMD Special Program Funds	4,580	267,640	4,580	276,800	276,000	800	276,800	
County Library	33,702	0	1,218,384	1,252,086	1,252,086	0	1,252,086	
First 5 Sacramento Commission	733,788	118,895	19,194,737	20,047,420	20,047,420	0	20,047,420	
Economic Development	40,403,536	0	18,644,543	59,048,079	59,048,079	0	59,048,079	

Governmental Funds Summary (Schedule 2)

Summary Schedules

State Controller Schedules	County of Sacramento	Schedule 2
County Budget Act January 2010	Governmental Funds Summary FY 2022-23	

Fund Name	Fund Balance Available June 30, 2022	Total Financing Sources			Total Financing Uses		
		Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses
1	2	3	4	5	6	7	8
Special Revenue Funds (continued)							
Building Inspection	\$2,356,309	\$2,298,350	\$18,123,842	\$22,778,501	\$22,778,501	\$0	\$22,778,501
Technology Cost Recovery Fee	341,099	0	1,513,400	1,854,499	1,854,499	0	1,854,499
Development And Code Services	1,735,843	0	58,885,178	60,621,021	60,621,021	0	60,621,021
Affordability Fee	0	0	4,500,000	4,500,000	4,500,000	0	4,500,000
SCTDF Capital Fund	9,419,597	0	24,919,934	34,339,531	12,244,873	22,094,658	34,339,531
Transportation-Sales Tax	1,941,742	0	55,182,271	57,124,013	57,124,013	0	57,124,013
Jail Industry Trust Fund	0	0	233,442	233,442	233,442	0	233,442
Total Special Revenue Funds	\$100,434,019	\$4,048,921	\$387,406,127	\$491,889,067	\$467,288,645	\$24,600,422	\$491,889,067
Capital Project Funds							
Parks Construction	\$8,386,616	\$0	\$4,400,000	\$12,786,616	\$12,786,616	\$0	\$12,786,616
Capital Construction	25,033,886	0	33,091,789	58,125,675	58,125,675	0	58,125,675
Total Capital Project Funds	\$33,420,502	\$0	\$37,491,789	\$70,912,291	\$70,912,291	\$0	\$70,912,291
Debt Service Funds							
Teeter Plan	\$4,196,155	\$0	\$35,811,183	\$40,007,338	\$40,007,338	\$0	\$40,007,338
Total Debt Service Funds	\$4,196,155	\$0	\$35,811,183	\$40,007,338	\$40,007,338	\$0	\$40,007,338
Total Governmental Funds	\$429,517,416	\$7,137,244	\$3,559,821,699	\$3,996,476,359	\$3,858,528,703	\$137,947,656	\$3,996,476,359

Fund Balance - Governmental Funds (Schedule 3)

Summary Schedules

State Controller Schedules		County of Sacramento		Schedule 3	
County Budget Act		Fund Balance - Governmental Funds			
January 2010		FY 2022-23			
Fund Name	Total Fund Balance June 30, 2022	Less: Obligated Fund Balances			Fund Balance Available June 30, 2022
		Encumbrances	Nonspendable, Restricted and Committed	Assigned	
1	2	3	4	5	6
General Fund					
General Fund	\$335,675,107	\$0	\$10,358,285	\$116,316,822	\$209,000,000
Community Investment Program	91,104	0	0	0	91,104
Neighborhood Revitalization	1,457,609	0	0	0	1,457,609
Mental Health Services Act	174,228,968	0	138,665,608	0	35,563,360
Public Safety Sales Tax	7,280,498	0	7,280,498	0	0
1991 Realignment	44,543,378	0	33,953,096	0	10,590,282
2011 Realignment	28,739,866	0	17,845,655	0	10,894,211
Sheriff DOJ Asset Forfeiture	2,033,637	0	1,243,204	0	790,433
Clerk/Recorder Fees	25,390,944	0	20,979,232	0	4,411,712
Restricted Revenues Fund for Departments	9,854,785	0	0	0	9,854,785
Sheriff Restricted Revenue	8,980,532	0	2,934,987	0	6,045,545
Transient Occupancy Tax	1,505,436	0	0	0	1,505,436
Golf	3,932,333	0	2,671,938	0	1,260,395
Interagency Procurement	1,868	0	0	0	1,868
Total General Fund	\$643,716,065	\$0	\$235,932,503	\$116,316,822	\$291,466,740
Special Revenue Funds					
Fish And Game Propagation	\$19,863	\$0	\$19,863	\$0	\$0
Roads	52,857,668	0	13,044,266	0	39,813,402
Department of Transportation	10,686,083	0	8,042,083	0	2,644,000
Environmental Management	9,730,199	0	8,723,778	0	1,006,421
EMD Special Program Funds	1,279,690	0	1,275,110	0	4,580
County Library	33,702	0	0	0	33,702

Fund Balance - Governmental Funds (Schedule 3)

Summary Schedules

State Controller Schedules		County of Sacramento		Schedule 3	
County Budget Act		Fund Balance - Governmental Funds			
January 2010		FY 2022-23			
Fund Name	Total Fund Balance June 30, 2022	Less: Obligated Fund Balances			Fund Balance Available June 30, 2022
		Encumbrances	Nonspendable, Restricted and Committed	Assigned	
1	2	3	4	5	6
Special Revenue Funds (continued)					
First 5 Sacramento Commission	\$20,754,294	\$0	\$20,020,506	\$0	\$733,788
Economic Development	45,898,903	0	5,495,367	0	40,403,536
Building Inspection	8,779,592	0	6,423,283	0	2,356,309
Technology Cost Recovery Fee	440,687	0	99,588	0	341,099
Development And Code Services	11,831,161	0	10,095,318	0	1,735,843
SCTDF Capital Fund	45,479,761	0	36,060,164	0	9,419,597
Transportation-Sales Tax	5,841,742	0	3,900,000	0	1,941,742
Total Special Revenue Funds	\$213,633,345	\$0	\$113,199,326	\$0	\$100,434,019
Capital Project Funds					
Parks Construction	\$8,608,954	\$0	\$222,338	\$0	\$8,386,616
Capital Construction	25,033,886	0	0	0	25,033,886
Total Capital Project Funds	\$33,642,840	\$0	\$222,338	\$0	\$33,420,502
Debt Service Funds					
Teeter Plan	\$4,196,155	\$0	\$0	\$0	\$4,196,155
Total Debt Service Funds	\$4,196,155	\$0	\$0	\$0	\$4,196,155
Total Governmental Funds	\$895,188,405	\$0	\$349,354,167	\$116,316,822	\$429,517,416

Obligated Fund Balances by Governmental Funds (Schedule 4)

Summary Schedules

State Controller Schedules		County of Sacramento		Schedule 4			
County Budget Act		Obligated Fund Balances – By Government Funds					
January 2010		FY 2022-23					
Description	1	Decreases or Cancellations		Increases or New		Total Obligated Fund Balances for the Budget Year	
		2	3	4	5		6
Obligated Fund Balances June 30, 2022		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors		
General Fund							
General Fund							
Assigned - General Reserve	\$44,985,679	\$0	\$0	\$20,925,000	\$0	\$65,910,679	
Assigned - Cash Flow	32,421,527	0	0	0	0	32,421,527	
Assigned - Imprest Cash	290,955	0	0	0	0	290,955	
Assigned - Audit Report Paybacks	18,368,661	0	0	30,000,000	0	48,368,661	
Assigned - Spec. Deposits-Travel	100,000	0	0	0	0	100,000	
Assigned - Black Child Legacy	1,150,000	575,000	0	0	0	575,000	
Assigned - New Property Tax System	19,000,000	0	0	0	0	19,000,000	
Assigned - Service Stability	0	0	0	38,786,330	0	38,786,330	
Nonspendable - Health For All Loan	104,730	0	0	0	0	104,730	
Nonspendable - River Delta Fire Dist Loan	25,000	25,000	0	0	0	0	
Nonspendable - Loan Buyout (Teeter Plan)	3,332,738	0	0	0	0	3,332,738	
Nonspendable - Tax Loss (Teeter Plan)	6,267,846	0	0	0	0	6,267,846	
Nonspendable - Teeter Delinquencies	627,971	0	0	0	0	627,971	
Mental Health Services Act							
Restricted - Prudent Reserve	\$14,891,847	\$0	\$0	\$0	\$0	\$14,891,847	
Restricted - Comm Services and Supports	93,661,974	0	0	1,667,235	0	95,329,209	
Restricted - Prevention and Early Intervention	13,076,500	0	0	792,974	0	13,869,474	
Restricted - Projects – Innovation	11,098,071	0	0	4,397,362	0	15,495,433	
Restricted - Activities– Workforce and Training	2,463,869	777,586	0	0	0	1,686,283	
Restricted - Projects – Technological Needs	3,473,347	537,721	0	0	0	2,935,626	
Public Safety Sales Tax							
Restricted - Public Safety Sales Tax Reserve	\$7,280,498	\$0	\$0	\$0	\$0	\$7,280,498	
1991 Realignment							
Restricted - Social Services	\$26,652,223	\$0	\$0	\$0	\$0	\$26,652,223	

Obligated Fund Balances by Governmental Funds (Schedule 4)

Summary Schedules

State Controller Schedules County Budget Act January 2010							County of Sacramento Obligated Fund Balances – By Governmental Funds FY 2022-23			Schedule 4	
Description	Obligated Fund Balances June 30, 2022	Decreases or Cancellations		Increases or New		Total Obligated Fund Balances for the Budget Year					
		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors						
1	2	3	4	5	6	7					
General Fund (continued)											
1991 Realignment (continued)											
Restricted - Public Health	\$615,257	\$0	\$0	\$0	\$0	\$615,257					
Restricted - Mental Health	6,685,616	0	0	0	0	6,685,616					
2011 Realignment											
Restricted - Youthful Offender Block Grant	\$676,376	\$0	\$0	\$5,919,035	\$0	\$6,595,411					
Restricted - Local Innovation	780,590	0	0	1,302,286	0	2,082,876					
Restricted - Protective Services	1,461,081	0	0	0	0	1,461,081					
Restricted - Comm Corrections Planning	517,672	0	0	469,797	0	987,469					
Restricted - AB 109 Comm Corrections	4,567,381	0	0	0	0	4,567,381					
Restricted - District Attorney and Public Defender	212,276	0	0	1,604,377	0	1,816,653					
Restricted - Juvenile Justice Crime Prevention	0	0	0	1,767,080	0	1,767,080					
Restricted - Juvenile Reentry Grant	49,563	0	0	651,650	0	701,213					
Restricted - Trial Court Security	1,637,769	0	0	0	0	1,637,769					
Restricted - Behavioral Health	7,942,947	0	0	0	0	7,942,947					
Sheriff DOJ Asset Forfeiture											
Restricted - SSD DOJ Asset Forfeiture	\$1,243,204	\$0	\$0	\$790,433	\$0	\$2,033,637					
Clerk/Recorder Fees											
Restricted - Modernization Fees	\$12,495,456	\$1,173,016	\$0	\$0	\$0	\$11,322,440					
Restricted - Micrographics Fees	1,710,937	0	0	472,421	0	2,183,358					
Restricted - Hours Fees	1,464,661	0	0	452,451	0	1,917,112					
Restricted - Index Fees	1,464,655	0	0	452,451	0	1,917,106					
Restricted - E-Recording Fees	3,498,855	0	0	452,220	0	3,951,075					
Restricted - Vital Health Statistics Fees	344,668	0	0	153,378	0	498,046					
Sheriff Restricted Revenue											
Restricted - Asset Forfeiture	\$1,678,663	\$0	\$0	\$597,142	\$0	\$2,275,805					

Obligated Fund Balances by Governmental Funds (Schedule 4)

Summary Schedules

State Controller Schedules **County of Sacramento** **Schedule 4**
 County Budget Act **Obligated Fund Balances – By Governmental Funds**
 January 2010 **FY 2022-23**

Description	Obligated Fund Balances June 30, 2022	Decreases or Cancellations		Increases or New		Total Obligated Fund Balances for the Budget Year
		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors	
1	2	3	4	5	6	7

General Fund (continued)

Sheriff Restricted Revenue (continued)

Restricted - Civil Process Fees	\$1,256,324	\$0	\$0	\$126,077	\$0	\$1,382,401
Restricted - Training Fees Reserve	0	0	0	94,800	0	94,800
Restricted - Work Release Reserve	0	0	0	50,000	0	50,000
Restricted - CAL-ID 15 Reserve	0	0	0	1,249,310	0	1,249,310

Golf

Restricted - Future Services	\$2,671,938	\$0	\$0	\$173,425	\$0	\$2,845,363
Total General Fund	\$352,249,325	\$3,088,323	\$0	\$113,347,234	\$0	\$462,508,236

Special Revenue Funds

Fish And Game Propagation

Restricted - Future Services	\$19,863	\$10,000	\$0	\$0	\$0	\$9,863
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Roads

Restricted - Long-Term Liabilities	\$3,202,850	\$0	\$0	\$0	\$0	\$3,202,850
Restricted - Working Capital	9,652,963	0	0	2,504,964	0	12,157,927
Restricted - Truck Management Program	188,453	0	0	0	0	188,453

Department of Transportation

Restricted - Future Services	\$8,042,083	\$0	\$0	\$0	\$0	\$8,042,083
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Environmental Management

Fund Balance Restricted	\$307,147	\$42,170	\$0	\$0	\$0	\$264,977
Restricted - EMD-Health	4,027,996	893,987	0	0	0	3,134,009
Restricted - EMD-Hazardous Materials	3,815,596	417,879	0	0	0	3,397,717
Restricted - EMD-Water	573,039	0	0	0	0	573,039

EMD Special Program Funds

Restricted - Regional Water Quality Fund	\$326,573	\$0	\$0	\$800	\$0	\$327,373
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Obligated Fund Balances by Governmental Funds (Schedule 4)

Summary Schedules

State Controller Schedules County Budget Act January 2010							County of Sacramento Obligated Fund Balances – By Governmental Funds FY 2022-23			Schedule 4	
Description	Obligated Fund Balances June 30, 2022	Decreases or Cancellations		Increases or New		Total Obligated Fund Balances for the Budget Year					
		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors						
1	2	3	4	5	6	7					
Special Revenue Funds (continued)											
EMD Special Program Funds (continued)											
Restricted - EMD Well Restoration	\$293,934	\$156,600	\$0	\$0	\$0	\$137,334					
Restricted - Singe Wall UST	603,753	96,500	0	0	0	507,253					
Restricted - Local Primary Agency	50,850	14,540	0	0	0	36,310					
First 5 Sacramento Commission											
Restricted - Future Services	\$20,020,506	\$118,895	\$0	\$0	\$0	\$19,901,611					
Economic Development											
Restricted - Imprest Cash	\$300	\$0	\$0	\$0	\$0	\$300					
Restricted - Mather Reserve	1,560,067	0	0	0	0	1,560,067					
Restricted - Western Area Power Authority	750,000	0	0	0	0	750,000					
Restricted - Business Environmental Restoration	275,000	0	0	0	0	275,000					
Restricted - Economic Development Restoration	2,910,000	0	0	0	0	2,910,000					
Building Inspection											
Restricted - Future Services	\$6,423,283	\$2,298,350	\$0	\$0	\$0	\$4,124,933					
Technology Cost Recovery Fee											
Restricted - Technology Cost Recovery Fee	\$99,588	\$0	\$0	\$0	\$0	\$99,588					
Development And Code Services											
Restricted - Construction Mgmt and Inspection Div	\$10,095,318	\$0	\$0	\$0	\$0	\$10,095,318					
SCTDF Capital Fund											
Restricted - Future Construction	\$34,536,388	\$0	\$0	\$20,899,495	\$0	\$55,435,883					
Restricted - Five-Year Mitigation Act Update	1,523,776	0	0	1,195,163	0	2,718,939					
Transportation-Sales Tax											
Restricted - Working Capital	\$3,900,000	\$0	\$0	\$0	\$0	\$3,900,000					
Total Special Revenue Funds		\$113,199,326	\$4,048,921	\$0	\$24,600,422	\$133,750,827					

Obligated Fund Balances by Governmental Funds (Schedule 4)

Summary Schedules

State Controller Schedules		County of Sacramento				Schedule 4	
County Budget Act		Obligated Fund Balances – By Government Funds					
January 2010		FY 2022-23					
Description	1	Obligated Fund Balances June 30, 2022	Decreases or Cancellations		Increases or New		Total Obligated Fund Balances for the Budget Year
			Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors	
	2		3	4	5	6	7
Capital Project Funds							
Parks Construction							
Restricted - American River Parkway		\$3,365	\$0	\$0	\$0	\$0	\$3,365
Restricted - Loan to CSA 4C		8,986	0	0	0	0	8,986
Restricted - General		209,987	0	0	0	0	209,987
Total Capital Project Funds		\$222,338	\$0	\$0	\$0	\$0	\$222,338
Total Governmental Funds		\$465,670,989	\$7,137,244	\$0	\$137,947,656	\$0	\$596,481,401

Summary of Additional Financing Sources by Source and Funds (Schedule 5)

Summary Schedules

State Controller Schedules		County of Sacramento			Schedule 5
County Budget Act January 2010		Summary of Additional Financing Sources by Source and Fund Governmental Funds FY 2022-23			
Description	2020-21 Actuals 2	2021-22 Estimated 3	2022-23 Recommended 4	2022-23 Adopted 5	
Summarization by Source					
Taxes	\$700,249,456	\$803,365,886	\$795,898,681		\$0
Licenses, Permits & Franchises	71,361,959	59,838,679	73,143,290		0
Fines, Forfeitures & Penalties	24,291,042	14,275,001	22,733,763		0
Revenue from Use Of Money & Property	11,827,483	8,153,979	9,534,181		0
Intergovernmental Revenues	1,978,195,915	2,220,306,610	2,287,428,265		0
Charges for Services	252,287,817	244,853,154	267,730,319		0
Miscellaneous Revenues	161,729,313	100,374,424	103,313,200		0
Other Financing Sources	632,195	24,228	21,000		0
Residual Equity Transfer In	16,333	100,280	19,000		0
Total Summarization by Source	\$3,200,591,513	\$3,451,292,241	\$3,559,821,699		\$0

Summary of Additional Financing Sources by Source and Funds (Schedule 5)

Summary Schedules

State Controller Schedules County Budget Act January 2010					County of Sacramento Summary of Additional Financing Sources by Source and Fund Governmental Funds FY 2022-23					Schedule 5	
Description		2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted						
1		2	3	4	5						
Summarization by Fund											
General Fund		\$1,909,814,744	\$2,030,869,698	\$2,030,661,126		\$0					
Mental Health Services Act		104,618,915	98,527,389	115,580,792		0					
Public Safety Sales Tax		145,124,184	166,941,749	171,500,597		0					
1991 Realignment		333,674,548	354,828,568	353,366,250		0					
2011 Realignment		327,473,957	377,013,353	394,523,557		0					
Sheriff DOJ Asset Forfeiture		31	563,000	0		0					
Clerk/Recorder Fees		5,695,456	3,901,747	3,009,220		0					
Restricted Revenues Fund for Departments		0	0	14,947,381		0					
Sheriff Restricted Revenue		2,161,576	3,995,345	4,903,000		0					
Fish And Game Propagation		12,403	8,479	20,140		0					
Roads		66,471,298	77,592,985	101,096,808		0					
Department of Transportation		58,471,476	57,385,059	64,019,971		0					
Parks Construction		184,211	4,366,384	4,400,000		0					
Capital Construction		20,947,346	27,583,287	33,091,789		0					
Environmental Management		19,174,448	19,499,623	19,848,897		0					
EMD Special Program Funds		9,821	2,640	4,580		0					
County Library		1,103,909	1,133,736	1,218,384		0					
First 5 Sacramento Commission		18,628,580	17,051,953	19,194,737		0					
Transient Occupancy Tax		15,891	10,000	10,000		0					
Teeter Plan		36,031,144	39,309,238	35,811,183		0					
Golf		10,433,533	10,186,062	9,445,067		0					
Economic Development		5,631,680	24,575,808	18,644,543		0					
Building Inspection		18,975,300	17,924,773	18,123,842		0					
Technology Cost Recovery Fee		1,555,973	1,514,300	1,513,400		0					
Development And Code Services		48,734,117	51,838,502	58,885,178		0					
Affordability Fee		3,552,903	4,015,329	4,500,000		0					

Summary of Additional Financing Sources by Source and Funds (Schedule 5)

Summary Schedules

State Controller Schedules		County of Sacramento			Schedule 5
County Budget Act January 2010		Summary of Additional Financing Sources by Source and Fund Governmental Funds FY 2022-23			
Description	2020-21 Actuals 2	2021-22 Estimated 3	2022-23 Recommended 4	2022-23 Adopted 5	
Summarization by Fund (continued)					
SCDF Capital Fund	\$20,065,843	\$15,338,269	\$24,919,934		\$0
Transportation-Sales Tax	40,104,405	44,147,489	55,182,271		0
Interagency Procurement	1,923,822	1,167,476	1,165,610		0
Jail Industry Trust Fund	0	0	233,442		0
Total Summarization by Fund	\$3,200,591,513	\$3,451,292,241	\$3,559,821,699		\$0

Detail of Additional Financing Sources by Fund and Account (Schedule 6)

Summary Schedules

State Controller Schedules		County of Sacramento				Schedule 6	
County Budget Act		Detail of Additional Financing Sources by Fund and Account					
January 2010		Governmental Funds					
		FY 2022-23					
Fund Name	Financing Source Category	Financing Source Account	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted	
1	2	3	4	5	6	7	
General Fund							
General Fund							
Taxes							
	Prop Tax Cur Sec		\$278,889,858	\$0	\$317,256,184	\$0	
	Prop Tax Cur Unsec		10,145,830	0	9,984,622	0	
	Prop Tax Cur Sup		6,258,432	0	6,361,113	0	
	Prop Tax Sec Delinquent		2,333,765	0	2,245,540	0	
	Prop Tax Supplemental Del		360,013	0	402,159	0	
	Prop Tax Unitary		4,620,846	0	4,893,584	0	
	Prop Tax In-Lieu of Vehicle License Fee		192,221,446	0	217,777,604	0	
	Prop Tax Redemption		20,051	0	10,000	0	
	CFD 2005-1 Police Services		1,500,000	1,300,000	0	0	
	Prop Tax Pr Unsec		213,802	0	150,000	0	
	Prop Tax Penalties		1,250,873	0	1,000,000	0	
	Sales Use Tax		122,025,024	767,463,390	142,624,575	0	
	Utility User Tax		20,231,596	0	20,610,000	0	
	Trans Occupancy Tax		5,240,094	0	5,976,435	0	
	Prop Tax Trans		16,129,133	0	14,000,000	0	
	Taxes-Aircraft		294,253	0	250,000	0	
	Taxes-Sales		5,734	2,057	0	0	
	RDA Residual Distribution		9,772,497	0	10,136,727	0	
	Taxes-Other		74	0	0	0	
Total Taxes			\$671,513,320	\$768,765,447	\$753,678,543	\$0	
Licenses, Permits & Franchises							
	Animal Licenses		\$334,176	\$273,475	\$400,000	\$0	
	Business Lic		1,398,408	1,347,813	1,497,226	0	

Detail of Additional Financing Sources by Fund and Account (Schedule 6)

Summary Schedules

State Controller Schedules		County of Sacramento				Schedule 6
County Budget Act		Detail of Additional Financing Sources by Fund and Account				
January 2010		Governmental Funds				
		FY 2022-23				
Fund Name	Financing Source Category	Financing Source Account	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted
1	2	3	4	5	6	7
General Fund (continued)						
General Fund (continued)						
Licenses, Permits & Franchises (continued)						
	Business Lic Spec		\$902,823	\$899,500	\$807,508	\$0
	Employee Permits		9,744	10,800	9,680	0
	Fict Bus Names		525,656	467,934	494,800	0
	Encroachment Permits		5,350	10,000	10,000	0
	Zoning Permits		77,332	123,000	110,000	0
	Cable TV Fran Fees		3,400,128	0	3,100,000	0
	Franchises		1,229,083	0	1,200,000	0
	Street/Trans Permits		16,410	13,360	16,000	0
	Lic/Permits Other		3,576,502	3,629,821	3,543,512	0
	Waste Generator License/Permit		0	0	0	0
	Disclosure License/Permit		0	0	0	0
	Document/File Review		0	0	0	0
	Total Licenses, Permits & Franchises		\$11,475,612	\$6,775,703	\$11,188,726	\$0
Fines, Forfeitures & Penalties						
	Vehicle Code Fines		\$5,175,859	\$2,613,928	\$2,666,300	\$0
	Other Court Fines		7,534,755	1,322	6,500,000	0
	Forfeit/Penalties		8,504,598	8,547,996	7,714,489	0
	St Asset Forfeitures		450,602	614,635	0	0
	Total Fines, Forfeitures & Penalties		\$21,665,814	\$11,777,881	\$16,880,789	\$0
Revenue from Use Of Money & Property						
	Interest Income		\$1,099,109	\$57,181	\$881,720	\$0
	Misc Income		1,132,297	0	1,000,000	0
	Contributions		40,633	38,720	106,633	0

Detail of Additional Financing Sources by Fund and Account (Schedule 6)

Summary Schedules

State Controller Schedules		County of Sacramento				Schedule 6
County Budget Act		Detail of Additional Financing Sources by Fund and Account				
January 2010		Governmental Funds				
		FY 2022-23				
Fund Name	Financing Source Category	Financing Source Account	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted
1	2	3	4	5	6	7
General Fund (continued)						
General Fund (continued)						
Revenue from Use Of Money & Property (continued)						
	Agri Leases		\$2,800	\$22,100	\$19,600	\$0
	Ground Leases-Other		174,505	220,289	222,657	0
	Recreational Concess		95,095	64,513	75,000	0
	Total Revenue from Use Of Money & Property		\$2,544,440	\$402,803	\$2,305,610	\$0
Intergovernmental Revenues						
	Cig Tax Unincorp		\$1,627,787	\$2,212,140	\$1,327,542	\$0
	Home Prop Tax Rel		2,473,782	0	2,425,000	0
	Realignment Backfill - State		34,173,971	0	0	0
	State Aid-Other		954,510	0	1,199,059	0
	In Lieu Taxes-Other		10,275	0	10,000	0
	Miscellaneous Intergovernmental		4,370,754	305,871	9,419,495	0
	Prior Year Intergovernmental - State		0	6,160,412	0	0
	Prior Year Intergovernmental - Federal		0	27,395,826	5,722,972	0
	Prior Year Intergovernmental - Local		0	15,611	0	0
	Aid Local Gov Ag		9,049,023	9,430,339	12,721,417	0
	Sheriff's Contract City		23,785,733	25,747,677	26,552,863	0
	Aid Co Funds		120,000	129,218	129,218	0
	Redev Passthru		4,395,937	0	4,500,415	0
	Rev Neut Payments		21,342,056	0	13,915,233	0
	Welf Admin St		74,630,816	73,722,485	76,518,463	0
	Welf Svc St		36,999,300	43,346,027	46,594,568	0
	Welf St-Calwin		0	2,355,592	2,402,213	0
	Welf St		36,482,411	30,418,319	30,786,510	0

Detail of Additional Financing Sources by Fund and Account (Schedule 6)

Summary Schedules

State Controller Schedules		County of Sacramento				Schedule 6	
County Budget Act		Detail of Additional Financing Sources by Fund and Account					
January 2010		Governmental Funds					
		FY 2022-23					
Fund Name	Financing Source Category	Financing Source Account	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted	
1	2	3	4	5	6	7	
General Fund (continued)							
Intergovernmental Revenues (continued)							
			(\$145,504)	\$0	\$0	\$0	
	State Aid-Cops		7,656,599	8,107,734	8,417,848	0	
	Ccs-Administration		1,368,392	1,571,884	1,627,637	0	
	CCS-Treatment/Therapy		38,232,408	40,516,627	41,355,870	0	
	Medi-Cal Admin State		1,955,049	6,252,880	14,230,609	0	
	Other Health State		2,855,445	2,977,135	2,805,721	0	
	Agriculture St		705,571	283,758	2,697,867	0	
	Public Defender St		134,221	499,396	521,911	0	
	Veterans Affairs		51,719	0	0	0	
	Trial Court St		0	0	0	0	
	Realignment 2011		0	0	0	0	
	Realign 1991 Fam Sup		0	0	0	0	
	Realignment 1991 Chd Pov		0	0	0	0	
	State Aid Other Misc Programs		86,289,190	150,800,646	80,036,496	0	
	State Medi/Cal Revenues		552,245	775,000	606,710	0	
	Medi/Cal Ccs Therapy Bowling Green		5,654	0	0	0	
	Medi/Cal Ccs Therapy Orchard		1,570	0	0	0	
	Medi/Cal Ccs Therapy Starr King		1,655	0	0	0	
	State Aid Sb 90 Misc Programs		1,182,518	1,446,650	876,000	0	
	Welf Admin Fed		176,783,740	198,358,867	215,303,761	0	
	Welf Svc Fed		51,033,301	44,184,963	58,852,118	0	
	Welf Fed		7,731,786	7,875,149	0	0	
	Welf Fed		88,524,581	100,786,702	92,949,852	0	
	Welf Fed		37,312,157	34,463,417	37,393,266	0	

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1	2	3	4	5	6	7
General Fund (continued)						
General Fund (continued)						
Intergovernmental Revenues (continued)						
	Health Federal		\$127,191,725	\$144,201,098	\$224,818,356	\$0
	Medi-Care Revenue		194,950	100,421	0	0
	Construction Fed		0	60,000	559,603	0
	CARES Act Revenue		59,536,020	10,000	0	0
	General Fund in Lieu of CRF		138,578	0	0	0
	ARPA - SLFRF Revenue		0	6,638,100	23,316,111	0
	Federal Tax Credit		833,648	1,650,698	0	0
	Federal Aid - Other Misc Program		32,549,299	108,861,836	43,052,468	0
	FEMA Grant Reimbursement		1,687,457	3,436,232	0	0
	PY FEMA Grant Reimbursement		0	5,084,714	0	0
	Total Intergovernmental Revenues		\$974,780,331	\$1,090,183,424	\$1,083,647,172	\$0
Charges for Services						
	Special Assessment		\$626,403	\$632,500	\$0	\$0
	Vital Statistic Fees		2,396,952	2,464,870	2,296,000	0
	Adoption Fees		103,764	122,300	123,000	0
	Candidate Filing Fee		0	80,295	0	0
	Process Svc Fees		424,119	578,976	800,000	0
	Civ/Sm Cl Filing Fee		0	0	50,000	0
	Appeal		40,758	48,000	0	0
	Estate/Pub Adm Fees		673,435	431,647	425,000	0
	Cert/Recording Fees		7,348,867	5,698,094	5,000,000	0
	Resource Recovery & Recycling Sales		0	9,131	0	0
	Collection Fees		11,091,862	11,569,699	11,479,542	0

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1	2	3	4	5	6	7
General Fund (continued)						
General Fund (continued)						
Charges for Services (continued)						
			\$859,765	\$915,537	\$688,145	\$0
	Aud/Acct Fees					
	Court/Legal Fees		3,274,830	3,088,914	3,853,238	0
	Night Court Fees		39	0	0	0
	Research Fees		5,628	7,000	0	0
	Miscellaneous Other Fees		342,854	113,667	25,000	0
	Appeals Municipal/Small Claims/ Misc		1,066	1,000	0	0
	Records Sealed Fee - Formal		25,274	12,879	0	0
	Election Svc Chgs		2,762,171	835,282	1,500,000	0
	Personnel Svc Fees		15,058,158	16,848,700	22,682,320	0
	Benefit Admin Svcs Fees		515,988	349,076	0	0
	Employment Svcs Fees		1,215,298	954,830	0	0
	Training Svcs Fees		380,385	318,109	0	0
	Dps Department Services Teams		3,800,617	2,731,894	0	0
	Planning Svc Fees		2,753,049	3,155,979	3,248,840	0
	Plan Check Fees		527,406	615,941	568,000	0
	Jail Booking Fees		362,305	22,044	50,000	0
	Recreation Svc Chgs		2,493,949	2,781,801	3,916,342	0
	Transcript Copy Fees		49,322	34,276	40,250	0
	Landscaping Maint Ch		1,990,260	1,978,351	2,018,325	0
	Treatment Chgs		(470)	1,000	1,000	0
	CCS Assessments		940	0	0	0
	Medical Care Indigent Patients		0	80,000	49,000	0
	Cmisp Share Of Cost Revenue-Direct		27,271	0	0	0

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1	2	3	4	5	6	7
General Fund (continued)						
General Fund (continued)						
Charges for Services (continued)						
			\$116,833	\$0	\$0	\$0
		Cmisp Share Of Cost Revenue-Drr	0	0	1,000	0
		Medical Care Private Patients	643,892	373,571	450,000	0
		Mental Health Private	3,901	6,008	4,500	0
		Alcohol Svc Fees	5,354	6,151	0	0
		Drug/Alcohol Test Svc	110	427,064	1,000	0
		Medical Care Other	22,079,814	14,751,591	13,654,495	0
		Institutional Care Adult	2,707,588	42,500	34,400	0
		Work Furlough Chgs	98,320	106,778	106,778	0
		Data Proc Svc	1,952,205	1,500,000	2,504,997	0
		Aud/Contr Svc	3,307,537	4,041,633	4,551,810	0
		Public Works Services	997,438	909,200	1,280,570	0
		Services To Refuse Enterprise	766,807	931,200	1,350,018	0
		Services To San & Sewer Districts	122,704	149,500	209,370	0
		Services To Water Maint Districts	88,895	137,800	266,297	0
		Services To Drainage Districts	769,366	669,858	790,000	0
		Services To Planning Dept	68,031	173,154	0	0
		Services To Building Inspection	621,799	727,794	4,438,996	0
		Services To Others	97,479	0	0	0
		Services To Public Facilities (Pipfs)	36,926	43,360	40,500	0
		Cemetery Svc	0	0	8,000	0
		Humane Services	70	900	0	0
		Microchipping	(20)	(320)	0	0
		Spay Neuter				

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1	2	3	4	5	6	7
General Fund (continued)						
General Fund (continued)						
Charges for Services (continued)						
			\$4,851	\$3,580	\$0	\$0
		Rabies Vaccination				
		Law Enforcement Svc	7,490,286	10,094,087	10,232,117	0
		Svc Fees Other	29,785,843	32,914,859	31,506,882	0
		Bad Check Fees	3,657	3,159	0	0
		Bond Costs	11,405	0	0	0
		EMS Medical Control Reimbursemts	154,684	0	0	0
		EMS Parametric Accreditation/Reacor.	30,101	0	0	0
		Ems Emt 1A Certification	53,033	0	0	0
		EMS Defibrillation Accreditation	7,179	0	0	0
		EMS Trauma Designation Fee	264,071	0	0	0
		EMS Training Program Fees	8,227	0	0	0
		EMS ALS Training Provider Fees	168,218	0	0	0
		EMS CE Provider Fees	9,435	0	0	0
		Stroke Center Provide Fee	140,175	0	0	0
		STEMI Center Provider Fee	81,900	0	0	0
		EMR Provider Fee	625	0	0	0
		Install Services	208,326	297,524	270,000	0
Total Charges for Services			\$132,059,330	\$124,792,743	\$130,515,732	\$0
Miscellaneous Revenues						
		Natural Gas Resales	\$99,359	\$76,837	\$168,489	\$0
		Taxable Sales	0	0	0	0
		Cash Overages	164	92,825	0	0
		Bad Debt Recovery	9,448	96,845	50,000	0

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1	2	3	4	5	6	7	
General Fund (continued)							
General Fund (continued)							
Miscellaneous Revenues (continued)							
	Aid Pmt Recoveries		\$1,115,504	\$2,206	\$1,245,900	\$0	
	Donations/Contributions		1,752,733	1,892,079	1,963,491	0	
	Insurance Proceeds		289,264	998,490	8,683,342	0	
	Assessment Fees		3,501,559	4,683,575	4,777,038	0	
	Ch Sup Recoveries		2,343,518	1,441,211	1,486,174	0	
	County Wide Cost Plan		3,633,667	0	3,229,582	0	
	Miscellaneous Other Revenues		28,694,958	17,402,245	10,662,938	0	
	Jury Fee Employee Reimbursement		0	30	0	0	
	Unclaimed Trust		0	0	0	0	
	Witness Miscellaneous Revenues		8,258	8,133	6,300	0	
	Public Works Misc Revenue-Env Hlth		40,165	0	0	0	
	Env Health File Review		33,597	0	0	0	
	Admin Fee		52,106	149,600	69,500	0	
	Settlement Agreement		1,563,340	0	0	0	
	Drr Insurance/Tort Collections		7,840	6,500	7,800	0	
	Return Check Fees Collected		1,007	159	0	0	
	Passenger Fac Chg		0	1,497	0	0	
	In-Kind Match		28,160	0	0	0	
	Prior Year		35,596,072	1,218,681	75,000	0	
	Prior Year Revenues--State Program		604,028	0	0	0	
	Prior Year Revenues--Federal Prog.		17,009,240	0	0	0	
	Prior Year Revenues--Grant Program		0	0	0	0	
	Prior Year Revenues--Miscellaneous		(636,702)	52	0	0	

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1	2	3	4	5	6	7
General Fund (continued)						
General Fund (continued)						
		Total Miscellaneous Revenues	\$95,747,286	\$28,070,965	\$32,425,554	\$0
Other Financing Sources						
		Gain On Sale Of Fixed Asset	\$12,277	\$452	\$0	\$0
		Total Other Financing Sources	\$12,277	\$452	\$0	\$0
Residual Equity Transfer In						
		Residual Eq Trans In	\$16,333	\$100,280	\$19,000	\$0
		Total Residual Equity Transfer In	\$16,333	\$100,280	\$19,000	\$0
		Total General Fund	\$1,909,814,744	\$2,030,869,698	\$2,030,661,126	\$0
Mental Health Services Act						
Revenue from Use Of Money & Property						
		Interest Income	\$1,062,230	\$318,299	\$765,999	\$0
		Total Revenue from Use Of Money & Property	\$1,062,230	\$318,299	\$765,999	\$0
Intergovernmental Revenues						
		State Aid Other Misc Programs	\$103,556,685	\$98,209,090	\$114,814,793	\$0
		Total Intergovernmental Revenues	\$103,556,685	\$98,209,090	\$114,814,793	\$0
		Total Mental Health Services Act	\$104,618,915	\$98,527,389	\$115,580,792	\$0
Public Safety Sales Tax						
Revenue from Use Of Money & Property						
		Interest Income	\$6,062	\$0	\$0	\$0
		Total Revenue from Use Of Money & Property	\$6,062	\$0	\$0	\$0

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1	2	3	4	5	6	7
General Fund (continued)						
Public Safety Sales Tax (continued)						
Intergovernmental Revenues						
		Public Safety Svc St	\$145,118,122	\$166,941,749	\$171,500,597	\$0
		Total Intergovernmental Revenues	\$145,118,122	\$166,941,749	\$171,500,597	\$0
		Total Public Safety Sales Tax	\$145,124,184	\$166,941,749	\$171,500,597	\$0
1991 Realignment						
Intergovernmental Revenues						
		Realign VLF Health	\$15,117,587	\$19,395,646	\$17,826,968	\$0
		Realign VLF Mental Health	(1,214,358)	8,101,090	0	0
		Realign VLF Social Services	10,900,569	10,441,380	10,441,381	0
		Realign Sales Tax Health	37,754	0	0	0
		Realign Sales Tax Mental Health	44,176,166	56,303,961	59,010,605	0
		Realign Sales Tax Social Services	130,152,989	129,183,699	123,478,183	0
		Realign 1991 CalWORKS MOE	71,443,907	66,021,993	66,068,782	0
		Realign 1991 Fam Sup	39,455,561	38,583,765	38,583,765	0
		Realignment 1991 Chd Pov	23,604,374	26,797,034	37,956,566	0
		Total Intergovernmental Revenues	\$333,674,548	\$354,828,568	\$353,366,250	\$0
		Total 1991 Realignment	\$333,674,548	\$354,828,568	\$353,366,250	\$0
2011 Realignment						
Intergovernmental Revenues						
		Realignment 2011	\$270,292,776	\$309,400,460	\$322,644,897	\$0
		Realignment - AB 109	56,981,180	67,412,893	71,678,660	0
		State Aid Other Misc Programs	200,000	200,000	200,000	0

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1	2	3	4	5	6	7
General Fund (continued)						
2011 Realignment (continued)						
		Total Intergovernmental Revenues	\$327,473,957	\$377,013,353	\$394,523,557	\$0
Charges for Services						
		Jail Booking Fees	\$0	\$0	\$0	\$0
		Total Charges for Services	\$0	\$0	\$0	\$0
		Total 2011 Realignment	\$327,473,957	\$377,013,353	\$394,523,557	\$0
Sheriff DOJ Asset Forfeiture						
Fines, Forfeitures & Penalties						
		Fed Asset Forfeitures	\$0	\$563,000	\$0	\$0
		St Asset Forfeitures	0	0	0	0
		Total Fines, Forfeitures & Penalties	\$0	\$563,000	\$0	\$0
Revenue from Use Of Money & Property						
		Interest Income	\$31	\$0	\$0	\$0
		Total Revenue from Use Of Money & Property	\$31	\$0	\$0	\$0
		Total Sheriff DOJ Asset Forfeiture	\$31	\$563,000	\$0	\$0
Clerk/Recorder Fees						
Revenue from Use Of Money & Property						
		Interest Income	\$773,696	\$74,072	\$54,220	\$0
		Total Revenue from Use Of Money & Property	\$773,696	\$74,072	\$54,220	\$0
Charges for Services						
		Vital Statistic Fees	\$169,116	\$180,516	\$150,000	\$0
		Cert/Recording Fees	4,752,644	3,647,159	2,805,000	0

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1	2	3	4	5	6	7
General Fund (continued)						
		Total Charges for Services	\$4,921,760	\$3,827,675	\$2,955,000	\$0
		Total Clerk/Recorder Fees	\$5,695,456	\$3,901,747	\$3,009,220	\$0
Restricted Revenues Fund for Departments						
Licenses, Permits & Franchises						
		Marriage Licenses	\$0	\$0	\$222,083	\$0
		Total Licenses, Permits & Franchises	\$0	\$0	\$222,083	\$0
Fines, Forfeitures & Penalties						
		Vehicle Code Fines	\$0	\$0	\$1,726,640	\$0
		Forfeit/Penalties	0	0	1,823,262	0
		St Asset Forfeitures	0	0	767,272	0
		Total Fines, Forfeitures & Penalties	\$0	\$0	\$4,317,174	\$0
Revenue from Use Of Money & Property						
		Interest Income	\$0	\$0	\$0	\$0
		Contributions	0	0	10,000	0
		Total Revenue from Use Of Money & Property	\$0	\$0	\$10,000	\$0
Intergovernmental Revenues						
		Miscellaneous Intergovernmental	\$0	\$0	\$5,557,685	\$0
		State Aid Other Misc Programs	0	0	1,367,570	0
		Total Intergovernmental Revenues	\$0	\$0	\$6,925,255	\$0
Charges for Services						
		Special Assessment	\$0	\$0	\$543,751	\$0
		Svc Fees Other	0	0	2,801,518	0

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1	2	3	4	5	6	7
General Fund (continued)						
Restricted Revenues Fund for Departments (continued)						
Total Charges for Services			\$0	\$0	\$3,345,269	\$0
Miscellaneous Revenues						
Miscellaneous Other Revenues			\$0	\$0	\$127,600	\$0
Total Miscellaneous Revenues			\$0	\$0	\$127,600	\$0
Total Restricted Revenues Fund for Departments			\$0	\$0	\$14,947,381	\$0
Sheriff Restricted Revenue						
Taxes						
CFD 2005-1 Police Services			\$0	\$0	\$1,300,000	\$0
Total Taxes			\$0	\$0	\$1,300,000	\$0
Fines, Forfeitures & Penalties						
Fed Asset Forfeitures			\$0	\$0	\$0	\$0
St Asset Forfeitures			767,731	621,332	0	0
Total Fines, Forfeitures & Penalties			\$767,731	\$621,332	\$0	\$0
Revenue from Use of Money & Property						
Interest Income			\$44,168	\$8,096	\$0	\$0
Total Revenue from Use of Money & Property			\$44,168	\$8,096	\$0	\$0
Intergovernmental Revenues						
Aid Local Gov Ag			\$0	\$0	\$1,300,000	\$0
State Aid Other Misc Programs			0	2,043,545	180,000	0
Total Intergovernmental Revenues			\$0	\$2,043,545	\$1,480,000	\$0
Charges for Services						
Civil Filing Fees			\$1,349,677	\$1,322,372	\$1,092,000	\$0
Process Svc Fees			0	0	0	0

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1	2	3	4	5	6	7
General Fund (continued)						
Sheriff Restricted Revenue (continued)						
Charges for Services (continued)						
			Personnel Svc Fees	\$0	\$0	\$41,000
			Svc. Fees Other	0	0	950,000
			Total Charges for Services	\$1,349,677	\$1,322,372	\$2,083,000
Miscellaneous Revenues						
			Miscellaneous Other Revenues	\$0	\$0	\$40,000
			Total Miscellaneous Revenues	\$0	\$0	\$40,000
			Total Sheriff Restricted Revenue	\$2,161,576	\$3,995,345	\$4,903,000
Transient Occupancy Tax						
Revenue from Use Of Money & Property						
			Interest Income	\$15,891	\$10,000	\$10,000
			Total Revenue from Use Of Money & Property	\$15,891	\$10,000	\$10,000
			Total Transient Occupancy Tax	\$15,891	\$10,000	\$10,000
Golf						
Revenue from Use Of Money & Property						
			Interest Income	\$8,574	\$12,202	\$0
			Ground Leases-Other	103,306	102,910	104,592
			Food Svc Concessions	1,034,711	1,239,524	1,159,825
			Recreational Concess	3,927,085	3,767,898	3,299,830
			Royalties	49,092	0	0

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1	2	3	4	5	6	7
General Fund (continued)						
Golf (continued)						
		Total Revenue from Use Of Money & Property	\$5,122,769	\$5,122,534	\$4,564,247	\$0
Intergovernmental Revenues						
		CARES Act Revenue	\$0	\$0	\$0	\$0
		Federal Tax Credit	0	705	0	0
		Total Intergovernmental Revenues	\$0	\$705	\$0	\$0
Charges for Services						
		Sub/Parcel Map Fees	\$45,607	\$0	\$0	\$0
		Recreation Svc Chgs	4,986,257	4,908,715	4,302,644	0
		Fire Control Svc Chg	240,827	0	0	0
		Total Charges for Services	\$5,272,692	\$4,908,715	\$4,302,644	\$0
Miscellaneous Revenues						
		Insurance Proceeds	\$276	\$0	\$0	\$0
		Miscellaneous Other Revenues	37,796	154,108	578,176	0
		Total Miscellaneous Revenues	\$38,072	\$154,108	\$578,176	\$0
		Total Golf	\$10,433,533	\$10,186,062	\$9,445,067	\$0
Interagency Procurement						
Revenue from Use Of Money & Property						
		Interest Income	\$423,427	\$325,144	\$0	\$0
		Total Revenue from Use Of Money & Property	\$423,427	\$325,144	\$0	\$0
Charges for Services						
		Lease Prop Use Chgs	\$1,508,400	\$842,332	\$0	\$0
		Svc Fees Other	(8,005)	0	1,165,610	0

Detail of Additional Financing Sources by Fund and Account (Schedule 6)

Summary Schedules

State Controller Schedules		County of Sacramento				Schedule 6
County Budget Act January 2010		Detail of Additional Financing Sources by Fund and Account Governmental Funds FY 2022-23				
Fund Name	Financing Source Category	Financing Source Account	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted
1	2	3	4	5	6	7
General Fund (continued)						
Total Charges for Services			\$1,500,395	\$842,332	\$1,165,610	\$0
Total Interagency Procurement			\$1,923,822	\$1,167,476	\$1,165,610	\$0
Total General Fund			\$2,840,936,657	\$3,048,004,387	\$3,099,112,600	\$0

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State Controller Schedules		County of Sacramento				Schedule 6
County Budget Act		Detail of Additional Financing Sources by Fund and Account				
January 2010		Governmental Funds				
		FY 2022-23				
Fund Name	Financing Source Category	Financing Source Account	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted
1	2	3	4	5	6	7
Special Revenue Funds						
Fish And Game Propagation						
Fines, Forfeitures & Penalties						
Other Court Fines			\$12,244	\$8,339	\$20,000	\$0
Total Fines, Forfeitures & Penalties			\$12,244	\$8,339	\$20,000	\$0
Revenue from Use Of Money & Property						
Interest Income			\$159	\$140	\$140	\$0
Total Revenue from Use Of Money & Property			\$159	\$140	\$140	\$0
Total Fish And Game Propagation			\$12,403	\$8,479	\$20,140	\$0
Roads						
Taxes						
Prop Tax Cur Sec			\$543,573	\$570,752	\$628,612	\$0
Prop Tax Cur Unsec			19,928	19,928	39,280	0
Prop Tax Cur Sup			14,235	15,254	10,376	0
Prop Tax Sec Delinquent			4,618	4,618	8,192	0
Prop Tax Supplemental Del			712	1,000	1,468	0
Prop Tax Unitary			7,098	7,442	7,532	0
Prop Tax Redemption			40	100	40	0
Prop Tax Pr Unsec			423	423	418	0
Prop Tax Penalties			156	156	186	0
Sales Use Tax			0	563,779	563,779	0
RDA Residual Distribution			7,056	4,000	7,056	0
Taxes-Other			0	0	0	0

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Fund Name	Financing Source Category	Financing Source Account	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted
1	2	3	4	5	6	7
Special Revenue Funds (continued)						
Roads (continued)						
		Total Taxes	\$597,839	\$1,187,452	\$1,266,939	\$0
Licenses, Permits & Franchises						
		Encroachment Permits	\$1,536,070	\$1,752,625	\$1,776,200	\$0
		Street/Trans Permits	71,300	62,000	70,000	0
		Total Licenses, Permits & Franchises	\$1,607,370	\$1,814,625	\$1,846,200	\$0
Revenue from Use Of Money & Property						
		Interest Income	\$306,803	\$396,388	\$379,391	\$0
		Contributions	296,586	338,000	20,000	0
		Total Revenue from Use Of Money & Property	\$603,389	\$734,388	\$399,391	\$0
Intergovernmental Revenues						
		Hiway User Tax-Sel	\$29,424,950	\$35,332,449	\$39,248,230	\$0
		Hiway User Tax-Rmra	22,994,490	25,309,181	29,282,939	0
		Home Prop Tax Rel	4,859	4,859	0	0
		In Lieu Taxes-Other	49	49	0	0
		Miscellaneous Intergovernmental	228,104	931,950	966,900	0
		Redev Passthru	3,832	2,500	0	0
		State Aid Other Misc Programs	2,183,886	2,919,330	1,753,027	0
		State Match Funding	100,000	100,000	0	0
		Construction Fed	6,081,484	7,252,687	25,595,182	0
		Total Intergovernmental Revenues	\$61,021,654	\$71,853,005	\$96,846,278	\$0
Charges for Services						
		Engineering Svc Fees	\$13,940	\$8,000	\$8,000	\$0
		Planning Svc Fees	96,258	117,000	90,000	0
		Sub/Parcel Map Fees	5,181	0	0	0

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1	2	3	4	5	6	7
Special Revenue Funds (continued)						
Roads (continued)						
Charges for Services (continued)						
		Road Maint Svc Chgs	\$149,309	\$156,000	\$120,000	\$0
		Public Works Services	0	11,250	45,000	0
		Total Charges for Services	\$264,688	\$292,250	\$263,000	\$0
Miscellaneous Revenues						
		Bad Debt Recovery	\$20,659	\$30,000	\$30,000	\$0
		Miscellaneous Other Revenues	2,355,699	1,681,265	445,000	0
		Total Miscellaneous Revenues	\$2,376,358	\$1,711,265	\$475,000	\$0
		Total Roads	\$66,471,298	\$77,592,985	\$101,096,808	\$0
Department of Transportation						
Fines, Forfeitures & Penalties						
		Forfeit/Penalties	\$6,033	\$6,275	\$6,000	\$0
		Total Fines, Forfeitures & Penalties	\$6,033	\$6,275	\$6,000	\$0
Revenue from Use Of Money & Property						
		Interest Income	\$68,331	\$67,368	\$76,557	\$0
		Total Revenue from Use Of Money & Property	\$68,331	\$67,368	\$76,557	\$0
Intergovernmental Revenues						
		Miscellaneous Intergovernmental	\$554,610	\$517,500	\$636,874	\$0
		CARES Act Revenue	(385,754)	0	0	0
		Federal Tax Credit	73,128	93,446	0	0
		Total Intergovernmental Revenues	\$241,984	\$610,946	\$636,874	\$0

Detail of Additional Financing Sources by Fund and Account (Schedule 6)

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1	2	3	4	5	6	7
Special Revenue Funds (continued)						
Department of Transportation (continued)						
Charges for Services						
	Public Works Services		\$0	\$56,691,779	\$1,598,965	\$0
	Svcs To Dev Fee Roadway Fund		37,558	0	340,000	0
	Svcs To Trans - Sales Tax Fund		3,342,189	0	2,470,294	0
	Services To Road Fund		51,816,780	0	56,058,758	0
	Services To Refuse Enterprise		7,097	0	3,000	0
	Services To San & Sewer Districts		113	0	0	0
	Services To Lighting Maint Districts		1,274,861	0	1,430,000	0
	Services To Drainage Districts		1,360	0	6,500	0
	Services To Airports		314,635	0	60,255	0
	Svcs To General Services		0	0	350	0
	Services To Planning Dept		210,503	0	90,000	0
	Services To Building Inspection		228,094	0	260,000	0
	Services To Others		160	0	16,200	0
	Services To Public Facilities (Pipfs)		626,775	0	670,303	0
	Services To Water Ag Water Supply		77,385	0	106,024	0
	Services To Landscape Maintenance Dist		184,777	0	189,791	0
	Total Charges for Services		\$58,122,287	\$56,691,779	\$63,300,440	\$0
Miscellaneous Revenues						
	Bad Debt Recovery		\$917	\$100	\$100	\$0
	Insurance Proceeds		9,498	4,968	0	0
	Miscellaneous Other Revenues		562	847	0	0
	Settlement Agreement		21,866	0	0	0

Detail of Additional Financing Sources by Fund and Account (Schedule 6)

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1	2	3	4	5	6	7
Special Revenue Funds (continued)						
Department of Transportation (continued)						
		Total Miscellaneous Revenues	\$32,842	\$5,915	\$100	\$0
Other Financing Sources						
		Gain On Sale Of Fixed Asset	\$0	\$2,776	\$0	\$0
		Total Other Financing Sources	\$0	\$2,776	\$0	\$0
		Total Department of Transportation	\$58,471,476	\$57,385,059	\$64,019,971	\$0
Environmental Management						
Licenses, Permits & Franchises						
	Drainage Permits		\$546,395	\$546,155	\$500,000	\$0
	Lic/Permits Other		0	0	246,636	0
	Sewage License/ Permit		208,962	268,737	359,110	0
	Wells License/Permit		402,719	422,641	792,815	0
	Loan Certification		0	0	0	0
	Labor Camp License/Permit		20,870	20,454	23,505	0
	Disposal Site License/Permit		520,620	368,893	377,961	0
	Public Pools License/Permit		954,000	1,070,121	1,102,800	0
	Septic Haul License/Permit		61,050	65,714	60,000	0
	Sws License/Permit		181,474	195,738	235,008	0
	Food Establishment License/Permit		6,875,325	4,747,793	2,339,105	0
	Cross Connection Tester Certification Rev		17,614	20,929	39,083	0
	Waste Generator License/Permit		1,383,580	1,533,140	1,598,112	0
	Disclosure License/Permit		2,709,372	2,698,704	2,623,633	0
	Annual Ust License/Permit		816,293	746,417	749,583	0
	Ust County License/Permit		172,102	214,951	236,881	0

Detail of Additional Financing Sources by Fund and Account (Schedule 6)

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1	2	3	4	5	6	7
Special Revenue Funds (continued)						
Environmental Management (continued)						
Licenses, Permits & Franchises (continued)						
	Ust Removal License/Permit		\$13,655	\$19,124	\$9,520	\$0
	Local Remediation Program Licenses Anc		5,826	13,450	20,000	0
	Rmpp License/Permit		85,729	111,543	147,133	0
	Document/File Review		0	0	0	0
	Incident Response/Special Lic/Permit		11,633	10,863	20,000	0
	Infectious Waste Certificates		238,075	213,763	333,991	0
	Total Licenses, Permits & Franchises		\$15,225,294	\$13,289,130	\$11,814,876	\$0
Fines, Forfeitures & Penalties						
	Forfeit/Penalties		\$0	\$0	\$70,000	\$0
	Total Fines, Forfeitures & Penalties		\$0	\$0	\$70,000	\$0
Revenue from Use Of Money & Property						
	Interest Income		\$61,803	\$60,112	\$75,000	\$0
	Total Revenue from Use Of Money & Property		\$61,803	\$60,112	\$75,000	\$0
Intergovernmental Revenues						
	Miscellaneous Intergovernmental		\$969,311	\$963,466	\$1,012,000	\$0
	Aid Local Gov Ag		1,434,147	1,119,683	704,117	0
	ARPA - SLFRF Revenue		0	2,159,500	4,704,000	0
	Federal Tax Credit		18,651	18,472	0	0
	Total Intergovernmental Revenues		\$2,422,109	\$4,261,121	\$6,420,117	\$0
Charges for Services						
	Planning Svc Fees		\$29,341	\$40,000	\$49,040	\$0
	Food Plan Check Fees		512,316	725,368	650,000	0
	Swim Pool Plan Check Fees		105,368	145,995	130,000	0

Detail of Additional Financing Sources by Fund and Account (Schedule 6)

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1	2	3	4	5	6	7
Special Revenue Funds (continued)						
Environmental Management (continued)						
Charges for Services (continued)						
			\$0	\$0	\$5,000	\$0
		Sub/Parcel Map Fees				
		Noise Mech (County) Plan Check Fees	5,264	6,046	3,500	0
		Services To Road Fund	4,361	0	0	0
		Services To Others	979	0	0	0
		Services To Water Ag Water Supply	282	0	0	0
		Svc Fees Other	0	0	74,000	0
		Bad Check Fees	0	0	0	0
		Total Charges for Services	\$657,911	\$917,409	\$911,540	\$0
Miscellaneous Revenues						
		Miscellaneous Other Revenues	\$8,035	\$0	\$0	\$0
		X-Conn Tag Fee Miscellaneous Rev	189,763	225,103	57,364	0
		Closed Landfill	174,076	55,000	0	0
		Smoking Com/Rein	80	0	0	0
		Geo Tech Cons	1,576	3,748	0	0
		Delinquency	62,361	88,000	0	0
		Admin Fee	(38)	0	0	0
		Incident Response-Mutual Aid Agreement	0	0	0	0
		Settlement Agreement	371,477	600,000	500,000	0
		Retro Medi-Cal Reimbursements	0	0	0	0
		Total Miscellaneous Revenues	\$807,331	\$971,851	\$557,364	\$0
Other Financing Sources						
		Gain On Sale Of Fixed Asset	\$0	\$0	\$0	\$0

Detail of Additional Financing Sources by Fund and Account (Schedule 6)

Summary Schedules

State Controller Schedules		County of Sacramento			Schedule 6	
County Budget Act		Detail of Additional Financing Sources by Fund and Account				
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Fund Name	Financing Source Category	Financing Source Account	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted
1	2	3	4	5	6	7
Special Revenue Funds (continued)						
Total Other Financing Sources			\$0	\$0	\$0	\$0
Total Environmental Management			\$19,174,448	\$19,499,623	\$19,848,897	\$0
EMD Special Program Funds						
Revenue from Use Of Money & Property						
Interest Income			\$9,821	\$2,640	\$4,580	\$0
Total Revenue from Use Of Money & Property			\$9,821	\$2,640	\$4,580	\$0
Total EMD Special Program Funds			\$9,821	\$2,640	\$4,580	\$0
County Library						
Revenue from Use Of Money & Property						
Interest Income			\$567	\$200	\$1,500	\$0
Total Revenue from Use Of Money & Property			\$567	\$200	\$1,500	\$0
Miscellaneous Revenues						
Miscellaneous Other Revenues			\$1,103,342	\$1,133,536	\$1,216,884	\$0
Total Miscellaneous Revenues			\$1,103,342	\$1,133,536	\$1,216,884	\$0
Total County Library			\$1,103,909	\$1,133,736	\$1,218,384	\$0
First 5 Sacramento Commission						
Revenue from Use Of Money & Property						
Interest Income			\$158,340	\$81,627	\$199,016	\$0
Total Revenue from Use Of Money & Property			\$158,340	\$81,627	\$199,016	\$0
Intergovernmental Revenues						
Miscellaneous Intergovernmental			\$3,486,745	\$3,568,457	\$3,734,537	\$0
Medi-Cal Admin State			617,046	423,279	396,103	0

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State Controller Schedules		County of Sacramento				Schedule 6
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Fund Name	Financing Source Category	Financing Source Account	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted
1	2	3	4	5	6	7
Special Revenue Funds (continued)						
First 5 Sacramento Commission (continued)						
Intergovernmental Revenues (continued)						
		State Aid Other Misc Programs	\$14,337,149	\$12,927,069	\$13,394,665	\$0
		Federal Aid - Other Misc Program	27,093	51,521	1,470,416	0
		Total Intergovernmental Revenues	\$18,468,033	\$16,970,326	\$18,995,721	\$0
Miscellaneous Revenues						
		Settlement Agreement	\$2,207	\$0	\$0	\$0
		Total Miscellaneous Revenues	\$2,207	\$0	\$0	\$0
		Total First 5 Sacramento Commission	\$18,628,580	\$17,051,953	\$19,194,737	\$0
Economic Development						
Licenses, Permits & Franchises						
		Lic/Permits Other	\$63,455	\$131,941	\$121,639	\$0
		Total Licenses, Permits & Franchises	\$63,455	\$131,941	\$121,639	\$0
Revenue from Use Of Money & Property						
		Interest Income	\$224,526	\$333,860	\$588,029	\$0
		Ground Leases-Other	176,201	172,301	172,431	0
		Total Revenue from Use Of Money & Property	\$400,727	\$506,161	\$760,460	\$0
Intergovernmental Revenues						
		Miscellaneous Intergovernmental	\$50,380	\$13,070,548	\$4,000,000	\$0
		State Aid Other Misc Programs	0	1,893,750	73,750	0
		ARPA - SLFRF Revenue	0	4,202,811	9,321,819	0
		Federal Tax Credit	2,302	4,536	0	0
		Federal Aid - Other Misc Program	80,474	0	0	0

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1	2	3	4	5	6	7
Special Revenue Funds (continued)						
Economic Development (continued)						
		Total Intergovernmental Revenues	\$133,156	\$19,171,645	\$13,395,569	\$0
Miscellaneous Revenues						
		Electricity Resales	\$1,216,246	\$890,000	\$1,220,000	\$0
		Donations/Contributions	956,476	771,484	771,484	0
		Miscellaneous Other Revenues	2,803,254	3,082,825	2,354,391	0
		Settlement Agreement	5,025	0	0	0
		Prior Year	26,350	1,752	0	0
		Total Miscellaneous Revenues	\$5,007,351	\$4,746,061	\$4,345,875	\$0
Other Financing Sources						
		Op Tran In	\$26,991	\$20,000	\$21,000	\$0
		Total Other Financing Sources	\$26,991	\$20,000	\$21,000	\$0
		Total Economic Development	\$5,631,680	\$24,575,808	\$18,644,543	\$0
Building Inspection						
Licenses, Permits & Franchises						
		Bldg Permits-Residential	\$10,782,914	\$10,624,077	\$10,864,961	\$0
		Expired Permit Fee - Residential	27,913	4,236	0	0
		Additional Inspection Fee - Residential	6,750	3,588	0	0
		Bldg Permits-Commercial	7,893,101	7,076,249	6,894,040	0
		Expired Permit Fee - Commercial	17,435	4,607	0	0
		Additional Inspection Fee - Commercial	406	0	0	0
		Lic/Permits Other	(431)	590	0	0

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1	2	3	4	5	6	7
Special Revenue Funds (continued)						
Building Inspection (continued)						
		Total Licenses, Permits & Franchises	\$18,728,087	\$17,713,347	\$17,759,001	\$0
Fines, Forfeitures & Penalties						
		Forfeit/Penalties	\$16	\$3,500	\$0	\$0
		Total Fines, Forfeitures & Penalties	\$16	\$3,500	\$0	\$0
Revenue from Use Of Money & Property						
		Interest Income	\$70,220	\$25,020	\$30,000	\$0
		Total Revenue from Use Of Money & Property	\$70,220	\$25,020	\$30,000	\$0
Intergovernmental Revenues						
		Miscellaneous Intergovernmental	\$46,770	\$52,232	\$50,000	\$0
		Total Intergovernmental Revenues	\$46,770	\$52,232	\$50,000	\$0
Charges for Services						
		Appeal	\$1	\$0	\$0	\$0
		Cert/Recording Fees	500	0	0	0
		Collection Fees	5,682	16,776	27,500	0
		Court/Legal Fees	3,813	516	3,341	0
		Fuel Recovery	516	0	0	0
		Transcript Copy Fees	16,079	1,617	100,500	0
		Svc. Fees Other	85,523	101,477	145,000	0
		Total Charges for Services	\$112,113	\$120,386	\$276,341	\$0
Miscellaneous Revenues						
		Bad Debt Recovery	\$10,850	\$1,000	\$1,000	\$0
		Miscellaneous Other Revenues	271	1,000	1,500	0
		Admin Fee	6,972	8,288	6,000	0

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1	2	3	4	5	6	7
Special Revenue Funds (continued)						
		Total Miscellaneous Revenues	\$18,093	\$10,288	\$8,500	\$0
		Total Building Inspection	\$18,975,300	\$17,924,773	\$18,123,842	\$0
Technology Cost Recovery Fee						
Licenses, Permits & Franchises						
		Business Lic	\$67,070	\$0	\$0	\$0
		Encroachment Permits	13,681	0	0	0
		Lic/Permits Other	1,453,503	1,500,000	1,500,000	0
		Public Pools License/Permit	(11)	0	0	0
		Total Licenses, Permits & Franchises	\$1,534,243	\$1,500,000	\$1,500,000	\$0
Revenue from Use Of Money & Property						
		Interest Income	\$3,176	\$2,300	\$1,400	\$0
		Total Revenue from Use Of Money & Property	\$3,176	\$2,300	\$1,400	\$0
Miscellaneous Revenues						
		Bad Debt Recovery	\$591	\$0	\$0	\$0
		Miscellaneous Other Revenues	17,963	12,000	12,000	0
		Total Miscellaneous Revenues	\$18,554	\$12,000	\$12,000	\$0
		Total Technology Cost Recovery Fee	\$1,555,973	\$1,514,300	\$1,513,400	\$0
Development And Code Services						
Licenses, Permits & Franchises						
		Encroachment Permits	\$35,658	\$57,223	\$70,000	\$0
		Lic/Permits Other	17,936	16,803	16,000	0

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County Budget Act		Detail of Additional Financing Sources by Fund and Account				
January 2010		Governmental Funds				
		FY 2022-23				
Fund Name	Financing Source Category	Financing Source Account	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted
1	2	3	4	5	6	7
Special Revenue Funds (continued)						
Development And Code Services (continued)						
		Total Licenses, Permits & Franchises	\$53,594	\$74,026	\$86,000	\$0
Fines, Forfeitures & Penalties						
		Forfeit/Penalties	\$143,204	\$168,374	\$39,800	\$0
		Total Fines, Forfeitures & Penalties	\$143,204	\$168,374	\$39,800	\$0
Revenue from Use Of Money & Property						
		Interest Income	(\$5,200)	(\$429)	\$0	\$0
		Interest Crediting	(14,328)	(4,589)	0	0
		Total Revenue from Use Of Money & Property	(\$19,528)	(\$5,018)	\$0	\$0
Intergovernmental Revenues						
		Federal Tax Credit	\$52,681	\$50,450	\$0	\$0
		FEMA Grant Reimbursement	0	27,289	0	0
		Total Intergovernmental Revenues	\$52,681	\$77,739	\$0	\$0
Charges for Services						
		Cert/Recording Fees	\$4,211	\$1,495	\$4,500	\$0
		Civil Respondent Fee	15,727	0	0	0
		Plan Check Fees	2,678,944	2,832,200	3,035,300	0
		Sub/Parcel Map Fees	267,018	190,711	200,366	0
		Public Works Services	16,733,334	19,591,400	54,833,908	0
		Mis Allocated Cost Recovery	990	0	0	0
		Svcs To Dev Fee Roadway Fund	285,710	248,769	0	0
		Svcs To Trans - Sales Tax Fund	2,631,498	2,429,947	0	0
		Services To Road Fund	3,380,945	4,821,373	0	0
		Services To Refuse Enterprise	649,215	540,000	0	0
		Services To San & Sewer Districts	7,968,205	6,457,298	0	0

Detail of Additional Financing Sources by Fund and Account (Schedule 6)

Summary Schedules

State Controller Schedules		County of Sacramento				Schedule 6
County Budget Act		Detail of Additional Financing Sources by Fund and Account				
January 2010		Governmental Funds				
		FY 2022-23				
Fund Name	Financing Source Category	Financing Source Account	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted
1	2	3	4	5	6	7
Special Revenue Funds (continued)						
Development And Code Services (continued)						
Charges for Services (continued)						
			\$76,064	\$200,000	\$0	\$0
		Services To Water Maint Districts				
		Services To Drainage Districts	6,678	0	0	0
		Services To Water Agencies Drainage	662,189	448,364	0	0
		Services To Airports	2,093,276	2,255,390	0	0
		Svcs To Parks & Rec Department	45,943	169,575	0	0
		Svcs To General Services	8,540	11,913	0	0
		Services To Ccf Projects	1,118,804	1,025,000	0	0
		Services To Planning Dept	17,880	6,728	0	0
		Services To Building Inspection	3,178,293	3,282,037	0	0
		Services To Others	4,949,755	4,961,017	0	0
		Services To Public Facilities (Pipfs)	70,456	25,180	0	0
		Services To Water Ag Water Supply	986,303	1,456,484	0	0
		Svc Fees Other	195,514	182,612	308,927	0
Total Charges for Services			\$48,025,492	\$51,137,493	\$58,383,001	\$0
Miscellaneous Revenues						
		Taxable Sales	\$0	\$33	\$1,200	\$0
		Bad Debt Recovery	12,533	964	4,300	0
		Miscellaneous Other Revenues	413,256	383,891	370,877	0
		Settlement Agreement	45,668	0	0	0
		Prior Year Revenues--Miscellaneous	7,218	0	0	0
Total Miscellaneous Revenues			\$478,675	\$384,888	\$376,377	\$0

Detail of Additional Financing Sources by Fund and Account (Schedule 6)

Summary Schedules

State Controller Schedules		County of Sacramento				Schedule 6
County Budget Act		Detail of Additional Financing Sources by Fund and Account				
January 2010		Governmental Funds				
		FY 2022-23				
Fund Name	Financing Source Category	Financing Source Account	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted
1	2	3	4	5	6	7
Special Revenue Funds (continued)						
Development And Code Services (continued)						
Other Financing Sources						
			Gain On Sale Of Fixed Asset	\$0	\$1,000	\$0
			Total Other Financing Sources	\$0	\$1,000	\$0
			Total Development And Code Services	\$48,734,117	\$51,838,502	\$58,885,178
Affordability Fee						
Licenses, Permits & Franchises						
			Lic/Permits Other	\$3,548,374	\$4,011,829	\$4,500,000
			Total Licenses, Permits & Franchises	\$3,548,374	\$4,011,829	\$4,500,000
Revenue from Use Of Money & Property						
			Interest Income	\$4,529	\$3,500	\$0
			Total Revenue from Use Of Money & Property	\$4,529	\$3,500	\$0
			Total Affordability Fee	\$3,552,903	\$4,015,329	\$4,500,000
SCTDF Capital Fund						
Licenses, Permits & Franchises						
			Roadway Development	\$19,125,929	\$14,528,078	\$24,104,765
			Total Licenses, Permits & Franchises	\$19,125,929	\$14,528,078	\$24,104,765
Revenue from Use Of Money & Property						
			Interest Income	\$148,255	\$230,811	\$206,364
			Total Revenue from Use Of Money & Property	\$148,255	\$230,811	\$206,364
Intergovernmental Revenues						
			Miscellaneous Intergovernmental	\$0	\$16,250	\$0

Detail of Additional Financing Sources by Fund and Account (Schedule 6)

Summary Schedules

State Controller Schedules		County of Sacramento				Schedule 6
County Budget Act		Detail of Additional Financing Sources by Fund and Account				
January 2010		Governmental Funds				
		FY 2022-23				
Fund Name	Financing Source Category	Financing Source Account	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted
1	2	3	4	5	6	7
Special Revenue Funds (continued)						
SCTDF Capital Fund (continued)						
		Total Intergovernmental Revenues	\$0	\$16,250	\$0	\$0
Miscellaneous Revenues						
		Miscellaneous Other Revenues	\$0	\$563,130	\$0	\$0
		Admin Fee	791,658	0	608,805	0
		Total Miscellaneous Revenues	\$791,658	\$563,130	\$608,805	\$0
		Total SCTDF Capital Fund	\$20,065,843	\$15,338,269	\$24,919,934	\$0
Transportation-Sales Tax						
Taxes						
		Sales Use Tax	\$453,634	\$0	\$0	\$0
		Sales Tax 1/2 Cent	27,684,663	33,412,987	39,649,699	0
		Total Taxes	\$28,138,297	\$33,412,987	\$39,649,699	\$0
Revenue from Use Of Money & Property						
		Interest Income	\$34,906	\$41,752	\$38,497	\$0
		Total Revenue from Use Of Money & Property	\$34,906	\$41,752	\$38,497	\$0
Intergovernmental Revenues						
		Miscellaneous Intergovernmental	\$0	\$2,566,630	\$1,430,008	\$0
		State Aid Other Misc Programs	1,017,932	198,147	882,433	0
		Construction Fed	10,040,217	7,677,973	13,113,641	0
		Total Intergovernmental Revenues	\$11,058,148	\$10,442,750	\$15,426,082	\$0
Miscellaneous Revenues						
		Miscellaneous Other Revenues	\$873,053	\$250,000	\$67,993	\$0

Detail of Additional Financing Sources by Fund and Account (Schedule 6)

Summary Schedules

State Controller Schedules		County of Sacramento			Schedule 6	
County Budget Act		Detail of Additional Financing Sources by Fund and Account				
January 2010		Governmental Funds				
		FY 2022-23				
Fund Name	Financing Source Category	Financing Source Account	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted
1	2	3	4	5	6	7
Special Revenue Funds (continued)						
		Total Miscellaneous Revenues	\$873,053	\$250,000	\$67,993	\$0
		Total Transportation-Sales Tax	\$40,104,405	\$44,147,489	\$55,182,271	\$0
Jail Industry Trust Fund						
Taxes						
		Taxes-Sales	\$0	\$0	\$3,500	\$0
		Total Taxes	\$0	\$0	\$3,500	\$0
Revenue from Use Of Money & Property						
		Interest Income	\$0	\$0	\$1,200	\$0
		Total Revenue from Use Of Money & Property	\$0	\$0	\$1,200	\$0
Charges for Services						
		Svc Fees Other	\$0	\$0	\$228,742	\$0
		Total Charges for Services	\$0	\$0	\$228,742	\$0
		Total Jail Industry Trust Fund	\$0	\$0	\$233,442	\$0
		Total Special Revenue Funds	\$302,492,156	\$332,028,945	\$387,406,127	\$0

Detail of Additional Financing Sources by Fund and Account (Schedule 6)

Summary Schedules

State Controller Schedules		County of Sacramento			Schedule 6	
County Budget Act January 2010		Detail of Additional Financing Sources by Fund and Account Governmental Funds FY 2022-23				
Fund Name	Financing Source Category	Financing Source Account	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted
1	2	3	4	5	6	7
Capital Project Funds						
Parks Construction						
Revenue from Use Of Money & Property						
			Interest Income	\$12,478	\$10,859	\$0
			Food Svc Concessions	10,675	0	0
			Royalties	11,847	37,994	0
			Total Revenue from Use Of Money & Property	\$35,000	\$48,853	\$0
Intergovernmental Revenues						
			Aid Local Gov Ag	\$0	\$480,000	\$0
			State Aid Other Misc Programs	147,738	3,530,011	3,750,000
			Federal Aid - Other Misc Program	0	0	650,000
			Total Intergovernmental Revenues	\$147,738	\$4,010,011	\$4,400,000
Charges for Services						
			Recreation Svc Chgs	\$1,473	\$0	\$0
			Total Charges for Services	\$1,473	\$0	\$0
Miscellaneous Revenues						
			Miscellaneous Other Revenues	\$0	\$307,520	\$0
			Total Miscellaneous Revenues	\$0	\$307,520	\$0
			Total Parks Construction	\$184,211	\$4,366,384	\$4,400,000
Capital Construction						
Fines, Forfeitures & Penalties						
			Forfeit/Penalties	\$1,696,000	\$1,126,300	\$1,400,000
			Total Fines, Forfeitures & Penalties	\$1,696,000	\$1,126,300	\$1,400,000

Detail of Additional Financing Sources by Fund and Account (Schedule 6)

Summary Schedules

State Controller Schedules		County of Sacramento			Schedule 6	
County Budget Act		Detail of Additional Financing Sources by Fund and Account				
January 2010		Governmental Funds				
		FY 2022-23				
Fund Name	Financing Source Category	Financing Source Account	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted
1	2	3	4	5	6	7
Capital Project Funds (continued)						
Capital Construction (continued)						
Revenue from Use Of Money & Property						
			Interest Income	\$251,904	\$93,177	\$30,000
			Total Revenue from Use Of Money & Property	\$251,904	\$93,177	\$30,000
Intergovernmental Revenues						
			Miscellaneous Intergovernmental	\$0	\$120,151	\$0
			CARES Act Revenue	56,130	0	0
			General Fund in Lieu of CRF	(56,130)	0	0
			ARPA - SLFRF Revenue	0	3,500,000	5,000,000
			Total Intergovernmental Revenues	\$0	\$3,620,151	\$5,000,000
Miscellaneous Revenues						
			Donations/Contributions	\$16,493,604	\$20,047,362	\$22,199,333
			Insurance Proceeds	0	102,000	0
			Miscellaneous Other Revenues	2,505,839	2,594,297	4,462,456
			Total Miscellaneous Revenues	\$18,999,442	\$22,743,659	\$26,661,789
			Total Capital Construction	\$20,947,346	\$27,583,287	\$33,091,789
			Total Capital Project Funds	\$21,131,557	\$31,949,671	\$37,491,789

Detail of Additional Financing Sources by Fund and Account (Schedule 6)

Summary Schedules

State Controller Schedules		County of Sacramento			Schedule 6	
County Budget Act		Detail of Additional Financing Sources by Fund and Account				
January 2010		Governmental Funds				
		FY 2022-23				
Fund Name	Financing Source Category	Financing Source Account	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted
1	2	3	4	5	6	7
Debt Service Funds						
Teeter Plan						
Revenue from Use Of Money & Property						
			Interest Income	\$0	\$0	\$0
			Total Revenue from Use Of Money & Property	\$3,170	\$0	\$0
Miscellaneous Revenues						
			Prior Year	\$0	\$39,309,238	\$35,811,183
			Prior Year Revenues--Miscellaneous	35,435,047	0	0
			Total Miscellaneous Revenues	\$35,435,047	\$39,309,238	\$35,811,183
Other Financing Sources						
			Op Tran In	\$592,926	\$0	\$0
			Total Other Financing Sources	\$592,926	\$0	\$0
			Total Teeter Plan	\$36,031,144	\$39,309,238	\$35,811,183
			Total Debt Service Funds	\$36,031,144	\$39,309,238	\$35,811,183
			Total All Funds	\$3,200,591,513	\$3,451,292,241	\$3,559,821,699

Summary of Financing Uses by Function and Fund (Schedule 7)

Summary Schedules

State Controller Schedules		County of Sacramento			Schedule 7
County Budget Act January 2010		Summary of Financing Uses by Function and Fund Governmental Funds FY 2022-23			
Description	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted	
	1	2	3	4	
Summarization by Function					
General	\$176,201,693	\$221,185,042	\$310,151,645	\$0	
Public Protection	1,221,446,767	1,325,078,474	1,456,682,657	0	
Public Ways & Facilities	153,446,493	174,717,302	274,438,103	0	
Health and Sanitation	632,153,919	579,342,961	791,822,758	0	
Public Assistance	794,306,060	984,661,513	911,747,076	0	
Education	1,517,795	1,593,620	1,742,831	0	
Recreation & Cultural Services	23,506,648	30,288,376	35,764,124	0	
Debt Service	34,222,685	43,505,393	40,007,338	0	
Total Financing Uses by Function	\$3,036,802,061	\$3,360,372,681	\$3,822,356,532	\$0	
Appropriations for Contingencies					
General Fund	\$0	\$0	\$27,000,000	\$0	
Restricted Revenues Fund for Departments	0	0	8,903,920	0	
Parks Construction	0	0	268,251	0	
Total Appropriations for Contingencies	\$0	\$0	\$36,172,171	\$0	
Subtotal Financing Uses	\$3,036,802,061	\$3,360,372,681	\$3,858,528,703	\$0	

Summary of Financing Uses by Function and Fund (Schedule 7)

Summary Schedules

State Controller Schedules		County of Sacramento		Schedule 7	
County Budget Act January 2010		Summary of Financing Uses by Function and Fund Governmental Funds FY 2022-23			
Description	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted	
1	2	3	4	5	
Provisions for Reserves and Designations					
General Fund	\$0	\$0	\$89,711,330		\$0
2011 Realignment	0	0	11,714,225		0
Clerk/Recorder Fees	0	0	1,982,921		0
EMD Special Program Funds	0	0	800		0
Golf	0	0	173,425		0
Mental Health Services Act	0	0	6,857,571		0
Roads	0	0	2,504,964		0
SCTDF Capital Fund	0	0	22,094,658		0
Sheriff DOJ Asset Forfeiture	0	0	790,433		0
Sheriff Restricted Revenue	0	0	2,117,329		0
Total Provisions for Reserves and Designations	\$0	\$0	\$137,947,656		\$0
Total Financing Uses	\$3,036,802,061	\$3,360,372,681	\$3,996,476,359		\$0

Summary of Financing Uses by Function and Fund (Schedule 7)

Summary Schedules

State Controller Schedules		County of Sacramento			Schedule 7
County Budget Act		Summary of Financing Uses by Function and Fund			
January 2010		Governmental Funds			
		FY 2022-23			
Description	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted	
1	2	3	4	5	
Summarization by Fund					
General Fund	\$1,839,837,756	\$1,999,573,647	\$2,240,261,126		\$0
Community Investment Program	56,000	5,000	91,104		0
Neighborhood Revitalization	20,488	(500,000)	1,457,609		0
Mental Health Services Act	104,180,363	104,108,905	152,459,459		0
Public Safety Sales Tax	139,175,693	165,609,742	171,500,597		0
1991 Realignment	306,405,168	340,241,567	363,956,532		0
2011 Realignment	309,405,937	368,156,907	405,417,768		0
Sheriff DOJ Asset Forfeiture	76,053	(538,000)	790,433		0
Clerk/Recorder Fees	442,037	4,163,059	8,593,948		0
Restricted Revenues Fund for Departments	0	233,183	24,802,166		0
Sheriff Restricted Revenue	3,753,571	(5,125,056)	10,948,545		0
Fish And Game Propagation	0	30,140	30,140		0
Roads	53,722,750	66,806,393	140,910,210		0
Department of Transportation	56,283,744	58,831,861	66,663,971		0
Parks Construction	381,510	(3,770,360)	12,786,616		0
Capital Construction	15,372,038	20,348,032	58,125,675		0
Environmental Management	17,781,712	21,337,961	22,209,354		0
EMD Special Program Funds	0	111,836	276,800		0
County Library	1,084,794	1,153,406	1,252,086		0
First 5 Sacramento Commission	20,197,525	17,389,564	20,047,420		0
Transient Occupancy Tax	(774,917)	2,339,900	1,515,436		0
Teeter Plan	34,222,685	43,505,393	40,007,338		0
Golf	8,043,470	9,132,504	10,705,462		0
Economic Development	11,298,859	17,801,494	59,048,079		0
Building Inspection	17,094,146	19,617,815	22,778,501		0
Technology Cost Recovery Fee	1,472,977	1,609,500	1,854,499		0

Summary of Financing Uses by Function and Fund (Schedule 7)

Summary Schedules

State Controller Schedules		County of Sacramento			Schedule 7
County Budget Act January 2010		Summary of Financing Uses by Function and Fund Governmental Funds FY 2022-23			
Description	2020-21 Actuals 2	2021-22 Estimated 3	2022-23 Recommended 4	2022-23 Adopted 5	
Summarization by Fund (continued)					
Development And Code Services	\$47,235,571	\$53,542,994	\$60,621,021		\$0
Affordability Fee	2,703,314	4,352,903	4,500,000		0
SCTDF Capital Fund	3,413,270	3,991,967	34,339,531		0
Transportation-Sales Tax	40,026,730	45,087,081	57,124,013		0
Interagency Procurement	3,888,819	1,223,343	1,167,478		0
Jail Industry Trust Fund	0	0	233,442		0
Total Financing Uses	\$3,036,802,061	\$3,360,372,681	\$3,996,476,359		\$0

Detail of Financing Uses by Function, Activity and Budget Unit (Schedule 8)

Summary Schedules

State Controller Schedules		County of Sacramento		Schedule 8	
County Budget Act		Detail of Financing Uses by Function, Activity and Budget Unit			
January 2010		Governmental Funds			
		FY 2022-23			
Function, Activity, and Budget Unit	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted	
	1	2	3	4	5
General					
Legislative & Administrative					
Clerk of the Board	\$2,012,885	\$2,836,068	\$3,354,754		\$0
Board of Supervisors	3,674,823	3,909,975	4,203,873		0
County Executive Cabinet	3,744,934	6,622,041	7,028,773		0
County Executive	1,169,647	944,283	1,008,274		0
Total Legislative & Administrative	\$10,602,290	\$14,312,367	\$15,595,674		\$0
Finance					
Department Of Finance	\$26,713,206	\$34,503,034	\$39,012,596		\$0
Assessor	19,521,510	19,128,747	20,656,798		0
Non-Departmental Revenues/General Fund	(10,297,987)	(16,732,046)	(13,378,717)		0
Non-Departmental Costs/General Fund	29,183,548	37,765,251	24,588,023		0
Total Finance	\$65,120,277	\$74,664,986	\$70,878,700		\$0
County Counsel					
County Counsel	\$6,123,650	\$6,578,664	\$6,660,209		\$0
Total County Counsel	\$6,123,650	\$6,578,664	\$6,660,209		\$0
Personnel					
Civil Service Commission	\$377,601	\$444,848	\$479,213		\$0
Office of Labor Relations	251,051	392,844	442,379		0
Personnel Services	14,560,986	16,424,393	17,180,110		0

Detail of Financing Uses by Function, Activity and Budget Unit (Schedule 8)

Summary Schedules

State Controller Schedules		County of Sacramento			Schedule 8
County Budget Act January 2010		Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds FY 2022-23			
Function, Activity, and Budget Unit	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted	
1	2	3	4	5	
General (continued)					
Personnel (continued)					
	Total Personnel	\$15,189,639	\$17,262,085	\$18,101,702	\$0
Elections					
	Voter Registration And Elections	\$14,631,876	\$17,510,057	\$14,704,659	\$0
	Total Elections	\$14,631,876	\$17,510,057	\$14,704,659	\$0
Property Management					
	Veteran's Facility	\$16,452	\$16,452	\$16,452	\$0
	Total Property Management	\$16,452	\$16,452	\$16,452	\$0
Plant Acquisition					
	Capital Construction	\$15,372,038	\$20,348,032	\$58,125,675	\$0
	Park Construction	381,510	(3,770,360)	12,518,365	0
	Total Plant Acquisition	\$15,753,548	\$16,577,672	\$70,644,040	\$0
Promotion					
	Economic Development	\$11,298,859	\$17,801,494	\$59,048,079	\$0
	Community Investment Program	56,000	5,000	91,104	0
	Financing-Transfers/Reimbursement	15,471,651	42,947,532	27,313,469	0
	Total Promotion	\$26,826,510	\$60,754,026	\$86,452,652	\$0
Other General					
	Data Processing-Shared Systems	\$11,000,269	\$12,285,390	\$25,930,079	\$0

Detail of Financing Uses by Function, Activity and Budget Unit (Schedule 8)

Summary Schedules

State Controller Schedules		County of Sacramento			Schedule 8
County Budget Act		Detail of Financing Uses by Function, Activity and Budget Unit			
January 2010		Governmental Funds			
		FY 2022-23			
1	2	3	4	5	
Function, Activity, and Budget Unit	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted	
General (continued)					
Other General (continued)					
Revenue Recovery	\$7,048,362	\$0	\$0	\$0	\$0
Total Other General	\$18,048,631	\$12,285,390	\$25,930,079		\$0
Interagency Procurement					
Interagency Procurement	\$3,888,819	\$1,223,343	\$1,167,478		\$0
Total Interagency Procurement	\$3,888,819	\$1,223,343	\$1,167,478		\$0
Total General	\$176,201,693	\$221,185,042	\$310,151,645		\$0

Detail of Financing Uses by Function, Activity and Budget Unit (Schedule 8)

Summary Schedules

State Controller Schedules		County of Sacramento			Schedule 8
County Budget Act		Detail of Financing Uses by Function, Activity and Budget Unit			
January 2010		Governmental Funds			
		FY 2022-23			
Function, Activity, and Budget Unit	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted	
	1	2	3	4	5
Public Protection					
Judicial					
Contribution To The Law Library	\$276,593	\$285,428	\$303,783	\$0	
Court / Non-Trial Court Operations	9,076,825	8,981,813	9,408,327	0	
Court / County Contribution	23,321,956	24,468,756	24,468,756	0	
Court Paid County Services	1,322,899	1,607,705	2,000,028	0	
Conflict Criminal Defenders	8,774,171	12,012,136	12,231,349	0	
Grand Jury	239,842	290,503	306,673	0	
Justice Planning, Analytics and Coordination	15	3,500	0	0	
District Attorney	78,735,553	84,081,764	84,690,480	0	
District Attorney-Restricted Revenues	0	0	6,369,622	0	
Public Defender	36,452,309	39,616,732	51,438,722	0	
Total Judicial	\$158,200,163	\$171,348,337	\$191,217,740	\$0	
Police Protection					
Sheriff	\$378,414,192	\$379,008,461	\$416,897,022	\$0	
Jail Industries	0	0	233,442	0	
SSD Restricted Revenue	3,753,571	(5,125,056)	8,831,216	0	
SSD DOJ Asset Forfeit	76,053	(538,000)	0	0	
Total Police Protection	\$382,243,816	\$373,345,405	\$425,961,680	\$0	
Detention and Correction					
Probation	\$101,872,901	\$98,859,362	\$98,208,060	\$0	
Probation-Restricted Revenues	0	0	6,063,185	0	

Detail of Financing Uses by Function, Activity and Budget Unit (Schedule 8)

Summary Schedules

State Controller Schedules County Budget Act January 2010					County of Sacramento Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds FY 2022-23			Schedule 8
Function, Activity, and Budget Unit	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted				
	1	2	3	4	5			
Public Protection (continued)								
Detention and Correction (continued)								
Care In Homes And Inst-Juv Court Wards		\$1,092,678	\$1,043,977	\$1,280,000				
Total Detention and Correction		\$102,965,579	\$99,903,339	\$105,551,245				
Protective Inspection								
Building Inspection		\$17,094,146	\$19,617,815	\$22,778,501				
Technology Cost Recovery Fee		1,472,977	1,609,500	1,854,499				
Agricultural Comm-Sealer Of Wts & Meas		4,967,546	5,438,709	5,646,158				
Total Protective Inspection		\$23,534,669	\$26,666,024	\$30,279,158				
Other Protection								
Development and Code Services		\$47,235,571	\$53,542,994	\$60,621,021				
Animal Care And Regulation		10,155,701	11,191,714	12,756,907				
Animal Care-Restricted Revenues		0	0	58,505				
County Clerk/Recorder		10,668,643	8,777,977	7,470,000				
Clerk/Recorder Fees		442,037	4,163,059	6,611,027				
Wildlife Services		94,325	98,098	101,041				
Affordability Fee		2,703,314	4,352,903	4,500,000				
Coroner		8,107,286	8,029,434	10,533,872				
Fair Housing Services		163,683	206,883	216,610				
Dispute Resolution Program		626,403	632,500	0				
Dispute Resolution-Restricted Revenues		0	0	632,500				
Community Development		20,302,372	20,862,150	24,113,082				

Detail of Financing Uses by Function, Activity and Budget Unit (Schedule 8)

Summary Schedules

State Controller Schedules		County of Sacramento			Schedule 8
County Budget Act January 2010		Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds FY 2022-23			
Function, Activity, and Budget Unit	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted	
1	2	3	4	5	
Public Protection (continued)					
Other Protection (continued)					
Planning Environment-Restricted Revenues	\$0	\$0	\$17,277	\$0	
Neighborhood Revitalization	20,488	(500,000)	1,457,609	0	
Contribution To LAFCO	239,500	239,500	246,685	0	
Emergency Services	5,161,586	8,218,325	8,964,851	0	
OES-Restricted Revenues	0	233,183	167,707	0	
2011 Realignment	309,405,937	368,156,907	393,703,543	0	
Public Safety Sales Tax	139,175,693	165,609,742	171,500,597	0	
Total Other Protection	\$554,502,540	\$653,815,369	\$703,672,834	\$0	
Total Public Protection	\$1,221,446,767	\$1,325,078,474	\$1,456,682,657	\$0	

Detail of Financing Uses by Function, Activity and Budget Unit (Schedule 8)

Summary Schedules

State Controller Schedules		County of Sacramento			Schedule 8
County Budget Act January 2010		Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds FY 2022-23			
Function, Activity, and Budget Unit	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted	
1	2	3	4	5	
Public Ways & Facilities					
Public Ways					
Transportation-Sales Tax	\$40,026,730	\$45,087,081	\$57,124,013	\$0	
Roads	53,722,750	66,806,393	138,405,246	0	
SCTDF Capital Fund	3,413,270	3,991,967	12,244,873	0	
Department of Transportation	56,283,744	58,831,861	66,663,971	0	
Total Public Ways	\$153,446,493	\$174,717,302	\$274,438,103	\$0	
Total Public Ways & Facilities	\$153,446,493	\$174,717,302	\$274,438,103	\$0	

Detail of Financing Uses by Function, Activity and Budget Unit (Schedule 8)

Summary Schedules

State Controller Schedules		County of Sacramento			Schedule 8
County Budget Act		Detail of Financing Uses by Function, Activity and Budget Unit			
January 2010		Governmental Funds			
		FY 2022-23			
Function, Activity, and Budget Unit	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted	
	1	2	3	4	5
Health and Sanitation					
Health					
Environmental Management	\$17,781,712	\$21,337,961	\$22,209,354	\$0	
EMD Special Program Funds	0	111,836	276,000	0	
Office of Compliance	58,273	0	0	0	
Office of Inspector General	139,651	154,012	165,279	0	
Health Services	250,699,496	234,223,412	339,275,398	0	
Health Svcs-Restricted Revenues	0	0	2,118,852	0	
First 5 Sacramento Commission	20,197,525	17,389,564	20,047,420	0	
Juvenile Medical Services	8,098,543	6,982,838	9,272,958	0	
IHSS Provider Payments	52,413,636	36,067,000	40,600,000	0	
Health - Medical Treatment Payments	422,215	133,492	208,444	0	
Mental Health Services Act	104,180,363	104,108,905	145,601,888	0	
Correctional Health Services	49,676,509	39,153,483	67,992,422	0	
Child, Family and Adult Services	128,485,997	119,680,458	143,833,676	0	
Child, Family Adult-Restricted Revenues	0	0	221,067	0	
Total Health	\$632,153,919	\$579,342,961	\$791,822,758	\$0	
Total Health and Sanitation	\$632,153,919	\$579,342,961	\$791,822,758	\$0	

Detail of Financing Uses by Function, Activity and Budget Unit (Schedule 8)

Summary Schedules

State Controller Schedules		County of Sacramento			Schedule 8
County Budget Act		Detail of Financing Uses by Function, Activity and Budget Unit			
January 2010		Governmental Funds			
		FY 2022-23			
Function, Activity, and Budget Unit	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted	
1	2	3	4	5	
Public Assistance					
Public Assistance					
Human Assistance-Administration	\$316,549,218	\$462,101,824	\$365,021,343	\$0	
Human Assistance-Restricted Revenues	0	0	249,531	0	
Human Assistance-Aid Payments	135,483,343	141,468,200	138,211,001	0	
Total Public Assistance	\$452,032,560	\$603,570,024	\$503,481,875	\$0	
Other Assistance					
Child Support Services	\$35,868,332	\$40,849,922	\$44,308,669	\$0	
1991 Realignment	306,405,168	340,241,567	363,956,532	0	
Total Other Assistance	\$342,273,500	\$381,091,489	\$408,265,201	\$0	
Total Public Assistance	\$794,306,060	\$984,661,513	\$911,747,076	\$0	

Detail of Financing Uses by Function, Activity and Budget Unit (Schedule 8)

Summary Schedules

State Controller Schedules		County of Sacramento			Schedule 8
County Budget Act		Detail of Financing Uses by Function, Activity and Budget Unit			
January 2010		Governmental Funds			
		FY 2022-23			
Function, Activity, and Budget Unit	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted	
1	2	3	4	5	
Education					
Education					
Cooperative Extension	\$433,001	\$440,214	\$490,745	\$0	
County Library	1,084,794	1,153,406	1,252,086	0	
Total Education	\$1,517,795	\$1,593,620	\$1,742,831	\$0	
Total Education	\$1,517,795	\$1,593,620	\$1,742,831	\$0	

Detail of Financing Uses by Function, Activity and Budget Unit (Schedule 8)

Summary Schedules

State Controller Schedules		County of Sacramento			Schedule 8
County Budget Act		Detail of Financing Uses by Function, Activity and Budget Unit			
January 2010		Governmental Funds			
		FY 2022-23			
1	2	3	4	5	
Function, Activity, and Budget Unit	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted	
Recreation & Cultural Services					
Recreation Facilities					
Regional Parks	\$16,238,096	\$18,785,832	\$23,686,511		\$0
Fish And Game Propagation	0	30,140	30,140		0
Golf	8,043,470	9,132,504	10,532,037		0
Total Recreation Facilities	\$24,281,566	\$27,948,476	\$34,248,688		\$0
Cultural Services					
Transient-Occupancy Tax	(\$774,917)	\$2,339,900	\$1,515,436		\$0
Total Cultural Services	(\$774,917)	\$2,339,900	\$1,515,436		\$0
Total Recreation & Cultural Services	\$23,506,648	\$30,288,376	\$35,764,124		\$0

Detail of Financing Uses by Function, Activity and Budget Unit (Schedule 8)
 Summary Schedules

State Controller Schedules		County of Sacramento			Schedule 8
County Budget Act January 2010		Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds FY 2022-23			
1	Function, Activity, and Budget Unit	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted
	Debt Service				
	Debt Service				
	Teeter Plan	\$34,222,685	\$43,505,393	\$40,007,338	\$0
	Total Debt Service	\$34,222,685	\$43,505,393	\$40,007,338	\$0
	Total Debt Service	\$34,222,685	\$43,505,393	\$40,007,338	\$0
	Grand Total Financing Uses by Function	\$3,036,802,061	\$3,360,372,681	\$3,822,356,532	\$0

Special Districts and Other Agencies Summary (Schedule 12)

Summary Schedules

State Controller Schedules		County of Sacramento				Special Districts and Other Agencies Summary		Schedule 12	
County Budget Act		Special Districts and Other Agencies Summary				FY 2022-23			
January 2010									
District/Agency Name	1	2	3	4	5	6	7	8	
		Fund Balance Available June 30, 2022	Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses	
Special Districts and Other Agencies									
2004 Pension Obligation Bond Debt Svc		\$1,447,262	\$0	\$49,740,224	\$51,187,486	\$51,187,486	\$0	\$51,187,486	
2018 Refunding COPS Debt Svc		342,243	0	0	342,243	342,243	0	342,243	
2020 Refunding COPS Debt Svc		927,455	0	0	927,455	927,455	0	927,455	
Antelope Assessment		404,701	0	718,747	1,123,448	1,123,448	0	1,123,448	
Antelope Public Facilities Financing Plan		1,901,999	0	1,688,139	3,590,138	3,590,138	0	3,590,138	
Bradshaw/US 50 Financing District		51,404	0	1,000	52,404	52,404	0	52,404	
Carmichael Recreation and Park District		1,157,588	0	5,528,664	6,686,252	6,686,252	0	6,686,252	
Carmichael RPD Assessment District		241,077	0	500	241,577	241,577	0	241,577	
Citrus Heights Assessment Districts		0	0	147,757	147,757	147,757	0	147,757	
Connector Joint Powers Authority		0	0	748,420	748,420	748,420	0	748,420	
County Parks CFD 2006-1		0	0	20,650	20,650	16,500	4,150	20,650	
County Service Area No. 1		61,873	226,193	2,721,398	3,009,464	3,009,464	0	3,009,464	
County Service Area No. 10		210,014	0	318,149	528,163	378,163	150,000	528,163	
County Service Area No. 4-B		0	0	21,275	21,275	21,275	0	21,275	
County Service Area No. 4-C		33	0	44,246	44,279	42,996	1,283	44,279	
County Service Area No. 4-D		0	0	10,086	10,086	10,086	0	10,086	
Countywide Library Facilities Admin Fee		4,300,504	0	790,200	5,090,704	5,090,704	0	5,090,704	
Del Norte Oaks Park District		6	0	4,514	4,520	4,514	6	4,520	
Fixed Asset Revolving Fund		8,005	0	3,832,750	3,840,755	3,840,755	0	3,840,755	
Florin Road Capital Project		406,379	0	5,000	411,379	411,379	0	411,379	
Florin Vineyard Community Plan		1,513,491	0	110,500	1,623,991	1,623,991	0	1,623,991	
Florin Vineyard No. 1 CFD 2016-2 Admin		1,686,523	0	138,601	1,825,124	1,825,124	0	1,825,124	
Foothill Park		617,530	0	386,192	1,003,722	1,003,722	0	1,003,722	
Gold River Station No. 7 Landscape CFD		12,000	4,446	56,235	72,681	72,681	0	72,681	
Juvenile Courthouse Project Debt Svc		197,836	0	0	197,836	197,836	0	197,836	

Special Districts and Other Agencies Summary (Schedule 12)

Summary Schedules

State Controller Schedules **County of Sacramento** **Schedule 12**
 County Budget Act
 January 2010
 Special Districts and Other Agencies Summary
 FY 2022-23

District/Agency Name	Total Financing Sources				Total Financing Uses		
	Fund Balance Available June 30, 2022	Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses
1	2	3	4	5	6	7	8

Special Districts and Other Agencies (continued)

Laguna Community Facilities District	\$317,116	\$0	\$3,000	\$320,116	\$320,116	\$0	\$320,116
Laguna Creek Ranch/Elliott Ranch CFD No. 1	3,918,821	0	5,500	3,924,321	3,924,321	0	3,924,321
Laguna Stonelake CFD-Bond Proceeds	240,437	0	125,250	365,687	365,687	0	365,687
Landscape Maintenance District	0	0	533,924	533,924	533,924	0	533,924
Mather Landscape Maintenance CFD	365,901	0	161,428	527,329	527,329	0	527,329
Mather Public Facilities Financing Plan	771,555	0	5,000	776,555	776,555	0	776,555
McClellan Park CFD	757,225	0	163,000	920,225	920,225	0	920,225
Metro Air Park CFD	5,367,719	0	3,315,847	8,683,566	8,683,566	0	8,683,566
Metro Air Park Impact Fees	22,799,244	0	26,253,084	49,052,328	49,052,328	0	49,052,328
Metro Air Park Service Tax	695,877	0	111,400	807,277	807,277	0	807,277
Mission Oaks Maint/Improvement District	82,158	0	1,033,586	1,115,744	1,115,500	244	1,115,744
Mission Oaks Recreation and Park District	664,102	0	4,276,123	4,940,225	4,917,398	22,827	4,940,225
Natomas Fire District	0	0	3,464,375	3,464,375	3,464,375	0	3,464,375
North Vineyard Station CFDs	4,369,644	0	967,946	5,337,590	5,337,590	0	5,337,590
North Vineyard Station Specific Plan	4,020,466	0	479,000	4,499,466	4,499,466	0	4,499,466
NVSSP-Library	0	0	562,000	562,000	562,000	0	562,000
Park Meadows CFD-Bond P Proceeds	103,164	0	73,500	176,664	176,664	0	176,664
Pension Obligation Bond Debt Svc	718,479	0	103,362,517	104,080,996	104,080,996	0	104,080,996
Sacramento Area Sewer District	0	0	49,764,804	49,764,804	49,764,804	0	49,764,804
Sacramento County Land Maintenance CFD	0	161,355	315,448	476,803	476,803	0	476,803
Sacramento County Regional Sanitation District	0	0	71,349,758	71,349,758	71,349,758	0	71,349,758
South Sacramento Conservation Agency	0	0	237,556	237,556	237,556	0	237,556
Sunrise Recreation and Park District	1,528,250	0	8,907,492	10,435,742	10,435,742	0	10,435,742
Tobacco Litigation Settlement-Capital Projects	852	0	40	892	892	0	892
Vineyard Library Fund	0	0	1,265,000	1,265,000	1,265,000	0	1,265,000

Special Districts and Other Agencies Summary (Schedule 12)

Summary Schedules

State Controller Schedules **County of Sacramento** **Schedule 12**
 County Budget Act Special Districts and Other Agencies Summary
 January 2010 FY 2022-23

District/Agency Name	Total Financing Sources				Total Financing Uses		
	Fund Balance Available June 30, 2022	Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses
1	2	3	4	5	6	7	8
Special Districts and Other Agencies (continued)							
Vineyard Public Facilities Financing Plan	\$6,543,446	\$0	\$4,159,309	\$10,702,755	\$10,702,755	\$0	\$10,702,755
Water Agency-Zone 11 Drainage Infra	3,060,500	1,598,900	8,489,700	13,149,100	9,639,800	3,509,300	13,149,100
Water Agency-Zone 13	890,646	0	2,689,901	3,580,547	3,155,215	425,332	3,580,547
Water Resources	6,116,911	0	36,643,100	42,760,011	41,390,600	1,369,411	42,760,011
Total Special Districts and Other Agencies	\$78,820,436	\$1,990,894	\$395,751,835	\$476,563,165	\$471,080,612	\$5,482,553	\$476,563,165

Total Special Districts and Other Agencies	\$78,820,436	\$1,990,894	\$395,751,835	\$476,563,165	\$471,080,612	\$5,482,553	\$476,563,165
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Fund Balance - Special Districts and Other Agencies (Schedule 13)

Summary Schedules

State Controller Schedules		County of Sacramento				Schedule 13
County Budget Act		Fund Balance - Special Districts and Other Agencies				
January 2010		FY 2022-23				
District/Agency Name	Total Fund Balance June 30, 2022	Less: Obligated Fund Balances			Fund Balance Available June 30, 2022	
		Encumbrances	Nonspendable, Restricted and Committed	Assigned		
1	2	3	4	5	6	
Special Districts and Other Agencies						
1997 Refunding Public Facilities Debt Svc	\$0	\$0	\$0	\$0	\$0	
2003 Public Facilities Projects Debt Svc	0	0	0	0	0	
2004 Pension Obligation Bond Debt Svc	1,447,262	0	0	0	1,447,262	
2006 Public Facilities Projects Debt Svc	0	0	0	0	0	
2007 Public Facilities Projects Debt Svc	0	0	0	0	0	
2010 Refunding COPS Debt Svc	0	0	0	0	0	
2018 Refunding COPS Debt Svc	342,243	0	0	0	342,243	
2020 Refunding COPS Debt Svc	3,635,455	0	2,708,000	0	927,455	
Antelope Assessment	1,323,657	0	918,956	0	404,701	
Antelope Public Facilities Financing Plan	1,901,999	0	0	0	1,901,999	
Bradshaw/US 50 Financing District	51,404	0	0	0	51,404	
Carmichael Recreation and Park District	1,157,588	0	0	0	1,157,588	
Carmichael RPD Assessment District	241,077	0	0	0	241,077	
County Parks CFD 2006-1	84,364	0	84,364	0	0	
County Service Area No. 1	2,261,873	0	2,200,000	0	61,873	
County Service Area No. 10	1,341,390	0	1,131,376	0	210,014	
County Service Area No. 4-B	11,395	0	11,395	0	0	
County Service Area No. 4-C	17,930	0	17,897	0	33	
Countywide Library Facilities Admin Fee	4,300,504	0	0	0	4,300,504	
Del Norte Oaks Park District	2,553	0	2,547	0	6	
Fixed Asset Revolving Fund	8,005	0	0	0	8,005	
Florin Road Capital Project	406,379	0	0	0	406,379	
Florin Vineyard Community Plan	1,513,491	0	0	0	1,513,491	
Florin Vineyard No. 1 CFD 2016-2 Admin	1,686,523	0	0	0	1,686,523	
Foothill Park	617,530	0	0	0	617,530	

Fund Balance - Special Districts and Other Agencies (Schedule 13)

Summary Schedules

State Controller Schedules County Budget Act January 2010	County of Sacramento Fund Balance - Special Districts and Other Agencies FY 2022-23	Schedule 13
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District/Agency Name	Total Fund Balance June 30, 2022	Less: Obligated Fund Balances			Assigned	Fund Balance Available June 30, 2022
		Encumbrances	Nonspendable, Restricted and Committed			
1	2	3	4	5	6	
Special Districts and Other Agencies (continued)						
Gold River Station No. 7 Landscape CFD	\$79,129	\$0	\$67,129	\$0	\$12,000	
Juvenile Courthouse Project Debt Svc	2,414,648	0	2,216,812	0	197,836	
Laguna Community Facilities District	317,116	0	0	0	317,116	
Laguna Creek Ranch/Elliott Ranch CFD No. 1	7,345,084	0	3,426,263	0	3,918,821	
Laguna Stonelake CFD-Bond Proceeds	240,437	0	0	0	240,437	
Landscape Maintenance District	700,000	0	700,000	0	0	
Mather Landscape Maintenance CFD	615,901	0	250,000	0	365,901	
Mather Public Facilities Financing Plan	771,555	0	0	0	771,555	
McClellan Park CFD	757,225	0	0	0	757,225	
Metro Air Park CFD	5,367,719	0	0	0	5,367,719	
Metro Air Park Impact Fees	22,799,244	0	0	0	22,799,244	
Metro Air Park Service Tax	695,877	0	0	0	695,877	
Mission Oaks Main/Improvement District	423,601	0	341,443	0	82,158	
Mission Oaks Recreation and Park District	2,808,578	0	2,144,476	0	664,102	
North Vineyard Station CFDs	4,369,644	0	0	0	4,369,644	
North Vineyard Station Specific Plan	4,020,466	0	0	0	4,020,466	
Park Meadows CFD-Bond Proceeds	103,164	0	0	0	103,164	
Pension Obligation Bond Debt Svc	718,479	0	0	0	718,479	
Sacramento County Land Maintenance CFD	396,007	0	396,007	0	0	
Sunrise Recreation and Park District	1,692,620	0	164,370	0	1,528,250	
Tobacco Litigation Settlement-Capital Projects	852	0	0	0	852	
Vineyard Public Facilities Financing Plan	6,543,446	0	0	0	6,543,446	
Water Agency-Zone 11 Drainage Infra	41,993,300	0	38,932,800	0	3,060,500	
Water Agency-Zone 13	2,813,772	0	1,923,126	0	890,646	
Water Resources	19,879,831	0	13,762,920	0	6,116,911	
Total Special Districts and Other Agencies	\$150,220,317	\$0	\$71,399,881	\$0	\$78,820,436	

Total Special Districts and Other Agencies	\$150,220,317	\$0	\$71,399,881	\$0	\$78,820,436
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Special Districts and Other Agencies Summary - Obligated Fund Balances (Schedule 14)

Summary Schedules

State Controller Schedules		County of Sacramento				Special Districts and Other Agencies		Obligated Fund Balances		FY 2022-23		Schedule 14	
County Budget Act		Special Districts and Other Agencies				Obligated Fund Balances		FY 2022-23					
January 2010													
District Name	Obligated Fund Balances June 30, 2022	Decreases or Cancellations		Increases or New									
1	2	3	4	5	6	7							
Special Districts and Other Agencies													
1997 Refunding Public Facilities Debt Svc	\$0	\$0	\$0	\$0	\$0	\$0							
2003 Public Facilities Projects Debt Svc	0	0	0	0	0	0							
2006 Public Facilities Projects Debt Svc	0	0	0	0	0	0							
2007 Public Facilities Projects Debt Svc	0	0	0	0	0	0							
2010 Refunding COPS Debt Svc	0	0	0	0	0	0							
2020 Refunding COPS Debt Svc	2,708,000	0	0	0	0	0							2,708,000
Antelope Assessment	918,956	0	0	0	0	0							918,956
Carmichael Recreation and Park District	0	0	0	0	0	0							0
Carmichael RPD Assessment District	0	0	0	0	0	0							0
County Parks CFD 2006-1	84,364	0	0	4,150	0	0							88,514
County Service Area No. 1	2,200,000	226,193	0	0	0	0							1,973,807
County Service Area No. 10	1,131,376	0	0	150,000	0	0							1,281,376
County Service Area No. 4-B	11,395	0	0	0	0	0							11,395
County Service Area No. 4-C	17,897	0	0	1,283	0	0							19,180
Del Norte Oaks Park District	2,547	0	0	6	0	0							2,553
Gold River Station No. 7 Landscape CFD	67,129	4,446	0	0	0	0							62,683
Juvenile Courthouse Project Debt Svc	2,216,812	0	0	0	0	0							2,216,812
Laguna Creek Ranch/Elliott Ranch CFD No. 1	3,426,263	0	0	0	0	0							3,426,263
Landscape Maintenance District	700,000	0	0	0	0	0							700,000
Mather Landscape Maintenance CFD	250,000	0	0	0	0	0							250,000
Mission Oaks Maint/Improvement District	341,443	0	0	244	0	0							341,687
Mission Oaks Recreation and Park District	2,144,476	0	0	22,827	0	0							2,167,303
Sacramento County Land Maintenance CFD	396,007	161,355	0	0	0	0							234,652
Sunrise Recreation and Park District	164,370	0	0	0	0	0							164,370

Special Districts and Other Agencies Summary - Obligated Fund Balances (Schedule 14)
 Summary Schedules

State Controller Schedules		County of Sacramento				Schedule 14	
County Budget Act January 2010		Special Districts and Other Agencies Obligated Fund Balances FY 2022-23					
District Name	Obligated Fund Balances June 30, 2022	Decreases or Cancellations		Increases or New		Total Obligated Fund Balances for Budget Year	
		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors		
1	2	3	4	5	6	7	
Special Districts and Other Agencies (continued)							
Water Agency-Zone 11 Drainage Infra	\$38,932,800	\$1,598,900	\$0	\$3,509,300	\$0	\$40,843,200	
Water Agency-Zone 13	1,923,126	0	0	425,332	0	2,348,458	
Water Resources	13,762,920	0	0	1,369,411	0	15,132,331	
Total Special Districts and Other Agencies	\$71,399,881	\$1,990,894	\$0	\$5,482,553	\$0	\$74,891,540	
Total Special Districts and Other Agencies	\$71,399,881	\$1,990,894	\$0	\$5,482,553	\$0	\$74,891,540	

Operation of Internal Service Funds (Schedule 10)

Proprietary Schedules

State Controller Schedules		County of Sacramento		Schedule 10	
County Budget Act		Operation of Internal Service Fund			
January 2010		FY 2022-23			
Fund Title: Dept Of Technology					
Service Activity: Technology					
Operating Detail					
1	2	3	4	5	
	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted	
Operating Revenues					
Charges for Services	\$98,010,180	\$101,652,772	\$118,242,198		
Miscellaneous Revenues	76,910	19,729	20,000		
Total Operating Revenues	\$98,087,090	\$101,672,501	\$118,262,198		
Operating Expenses					
Salaries and Employee Benefits	\$57,881,849	\$59,423,822	\$68,698,246		
Services and Supplies	27,690,424	32,897,985	41,197,038		
Other Charges	1,229,338	636,735	543,033		
Depreciation	5,177,770	5,503,190	5,488,155		
Total Operating Expenses	\$91,979,381	\$98,461,732	\$115,926,472		
Operating Income/(Loss)	\$6,107,710	\$3,210,769	\$2,335,726		
Non-Operating Revenues (Expenses)					
Interest/Investment (Expense) and/or (Loss)	\$0	(\$694,008)	\$0		
Gain or Loss on Sale of Capital Assets	(134,745)	1	444,318		
Total Non-Operating Revenues (Expenses)	(\$134,745)	(\$694,007)	\$444,318		
Income/(Loss) Before Capital Contributions and Transfers	\$5,972,965	\$2,516,762	\$2,780,044		
Capital Contributions and Transfers					
Transfers-In/(Out)	(\$2,999,824)	\$71,323	(\$2,780,044)		
Capital Contributions	0	0	0		
Total Capital Contributions and Transfers	(\$2,999,824)	\$71,323	(\$2,780,044)		
Change in Net Assets	\$2,973,141	\$2,588,085	\$0		
Net Assets - Beginning Balance	\$21,790,366	\$24,763,506	\$27,351,591		
Equity and Other Account Adjustments	\$0	\$0	\$0		
Net Assets - Ending Balance	\$24,763,506	\$27,351,591	\$27,351,591		

Operation of Internal Service Funds (Schedule 10)

Proprietary Schedules

State Controller Schedules		County of Sacramento		Schedule 10	
County Budget Act		Operation of Internal Service Fund			
January 2010		FY 2022-23			
Fund Title: Fixed Assets-Heavy Equipment					
Service Activity: Other General					
Operating Detail	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted	
1	2	3	4	5	
Operating Revenues					
Charges for Services	\$4,475,511	\$3,576,489	\$3,849,697		
Miscellaneous Revenues	532,795	347,357	0		
Total Operating Revenues	\$5,008,306	\$3,923,846	\$3,849,697		
Operating Expenses					
Depreciation	\$0	\$0	\$0		
Total Operating Expenses	\$0	\$0	\$0		
Operating Income/(Loss)	\$5,008,306	\$3,923,846	\$3,849,697		
Non-Operating Revenues (Expenses)					
Gain or Loss on Sale of Capital Assets	\$556,853	\$21,113	\$258,000		
Total Non-Operating Revenues (Expenses)	\$556,853	\$21,113	\$258,000		
Income/(Loss) Before Capital Contributions and Transfers	\$5,565,159	\$3,944,959	\$4,107,697		
Capital Contributions and Transfers					
Transfers-In/(Out)	\$151,132	\$169,652	\$0		
Total Capital Contributions and Transfers	\$151,132	\$169,652	\$0		
Change in Net Assets	\$5,716,291	\$4,114,611	\$4,107,697		
Net Assets - Beginning Balance	\$62,794,341	\$68,510,632	\$72,625,243		
Equity and Other Account Adjustments	\$0	\$0	\$0		
Net Assets - Ending Balance	\$68,510,632	\$72,625,243	\$76,732,940		
Capital Assets					
Capital Assets	\$3,957,895	\$8,672,111	\$15,758,474		

Operation of Internal Service Funds (Schedule 10)

Proprietary Schedules

State Controller Schedules		County of Sacramento		Schedule 10	
County Budget Act		Operation of Internal Service Fund			
January 2010		FY 2022-23			
Fund Title: General Services-Operations					
Service Activity: Other General					
Operating Detail					
1	2	3	4	5	
	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted	
Operating Revenues					
Revenue from Use of Money & Property	\$140	\$0	\$0	\$0	
Charges for Services	145,359,526	154,408,943	176,416,737		
Miscellaneous Revenues	3,911,931	4,161,293	5,491,368		
Total Operating Revenues	\$149,271,596	\$158,570,236	\$181,908,105		
Operating Expenses					
Salaries and Employee Benefits	\$51,334,702	\$53,712,039	\$65,201,292		
Services and Supplies	81,448,739	88,998,238	99,839,047		
Other Charges	2,976,828	3,556,109	4,716,030		
Depreciation	10,915,189	11,863,335	14,842,778		
Total Operating Expenses	\$146,675,458	\$158,129,721	\$184,599,147		
Operating Income/(Loss)	\$2,596,139	\$440,515	(\$2,691,042)		
Non-Operating Revenues (Expenses)					
Gain or Loss on Sale of Capital Assets	(\$18,667)	(\$36,300)	(\$40,000)		
Total Non-Operating Revenues (Expenses)	(\$18,667)	(\$36,300)	(\$40,000)		
Income/(Loss) Before Capital Contributions and Transfers	\$2,577,471	\$404,215	(\$2,731,042)		
Capital Contributions and Transfers					
Transfers-In/(Out)	(\$890,152)	(\$1,002,832)	\$334,799		
Capital Contributions	69,490	366,513	615,125		
Total Capital Contributions and Transfers	(\$820,663)	(\$636,319)	\$949,924		
Change in Net Assets	\$1,756,809	(\$232,104)	(\$1,781,118)		
Net Assets - Beginning Balance	(\$12,622,386)	(\$14,051,011)	(\$14,283,115)		
Equity and Other Account Adjustments	(\$3,165,434)	\$0	\$0		
Net Assets - Ending Balance	(\$14,051,011)	(\$14,283,115)	(\$16,064,233)		
Capital Assets					
Capital Assets	\$152,802	\$121,562	\$410,000		

Operation of Internal Service Funds (Schedule 10)

Proprietary Schedules

State Controller Schedules		County of Sacramento		Schedule 10	
County Budget Act January 2010		Operation of Internal Service Fund FY 2022-23			
Fund Title: General Services Capital Outlay					
Service Activity: Other General					
Operating Detail					
1	2	3	4	5	
	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted	
Operating Revenues					
Charges for Services	\$3,392,116	\$1,691,000	\$1,691,000	\$1,691,000	
Miscellaneous Revenues	613,272	293,046	293,046	0	
Total Operating Revenues	\$4,005,388	\$1,984,046	\$1,984,046	\$1,691,000	
Operating Expenses					
Other Charges	\$215,419	\$188,928	\$188,928	\$0	
Depreciation	0	0	0	0	
Total Operating Expenses	\$215,419	\$188,928	\$188,928	\$0	
Operating Income/(Loss)	\$3,789,969	\$1,795,118	\$1,795,118	\$1,691,000	
Non-Operating Revenues (Expenses)					
Gain or Loss on Sale of Capital Assets	\$1,142,071	\$1,860,222	\$1,860,222	\$500,000	
Total Non-Operating Revenues (Expenses)	\$1,142,071	\$1,860,222	\$1,860,222	\$500,000	
Change in Net Assets	\$4,932,040	\$3,655,340	\$3,655,340	\$2,191,000	
Net Assets - Beginning Balance	\$37,674,056	\$42,685,342	\$42,685,342	\$46,340,682	
Equity and Other Account Adjustments	\$79,246	\$0	\$0	\$0	
Net Assets - Ending Balance	\$42,685,342	\$46,340,682	\$46,340,682	\$48,531,682	
Capital Assets					
Capital Assets	\$12,464,767	\$11,352,017	\$11,352,017	\$8,919,011	

Operation of Internal Service Funds (Schedule 10)

Proprietary Schedules

State Controller Schedules		County of Sacramento		Schedule 10	
County Budget Act		Operation of Internal Service Fund			
January 2010		FY 2022-23			
Fund Title: Liability Property Insurance					
Service Activity: Other General					
Operating Detail					
1	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted	5
	2	3	4		
Operating Revenues					
Charges for Services	\$31,078,592	\$33,988,886	\$37,231,222		
Miscellaneous Revenues	2,129,185	2,184,066	2,386,581		
Total Operating Revenues	\$33,207,777	\$36,172,952	\$39,617,803		
Operating Expenses					
Services and Supplies	\$19,887,119	\$34,103,620	\$37,550,302		
Other Charges	229,510	63,405	65,211		
Depreciation	2,284	2,290	2,290		
Total Operating Expenses	\$20,118,913	\$34,169,315	\$37,617,803		
Operating Income/(Loss)	\$13,088,864	\$2,003,637	\$2,000,000		
Capital Contributions and Transfers					
Transfers-In/(Out)	\$0	\$0	\$0		
Total Capital Contributions and Transfers	\$0	\$0	\$0		
Change in Net Assets	\$13,088,864	\$2,003,637	\$2,000,000		
Net Assets - Beginning Balance	(\$30,882,525)	(\$18,296,250)	(\$16,292,613)		
Equity and Other Account Adjustments	(\$502,589)	\$0	\$0		
Net Assets - Ending Balance	(\$18,296,250)	(\$16,292,613)	(\$14,292,613)		

Operation of Internal Service Funds (Schedule 10)

Proprietary Schedules

State Controller Schedules		County of Sacramento		Schedule 10	
County Budget Act January 2010		Operation of Internal Service Fund FY 2022-23			
Fund Title: Dental Plan Insurance					
Service Activity: Other General					
Operating Detail		2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted
1		2	3	4	5
Operating Revenues					
Charges for Services		\$17,844,640	\$17,800,000	\$17,800,000	\$17,800,000
Total Operating Revenues		\$17,844,640	\$17,800,000	\$17,800,000	\$17,800,000
Operating Expenses					
Services and Supplies		\$15,598,235	\$17,800,000	\$17,800,000	\$17,800,000
Total Operating Expenses		\$15,598,235	\$17,800,000	\$17,800,000	\$17,800,000
Operating Income/(Loss)		\$2,246,405	\$0	\$0	\$0
Change in Net Assets		\$2,246,405	\$0	\$0	\$0
Net Assets - Beginning Balance		\$5,359,762	\$7,606,167	\$7,606,167	\$7,606,167
Equity and Other Account Adjustments		\$0	\$0	\$0	\$0
Net Assets - Ending Balance		\$7,606,167	\$7,606,167	\$7,606,167	\$7,606,167

Operation of Internal Service Funds (Schedule 10)

Proprietary Schedules

State Controller Schedules		County of Sacramento		Schedule 10	
County Budget Act January 2010		Operation of Internal Service Fund FY 2022-23			
Fund Title: Workers Compensation Insurance					
Service Activity: Other General					
Operating Detail					
1	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted	5
Operating Revenues					
Charges for Services	\$29,961,826	\$31,810,435	\$33,081,655		
Miscellaneous Revenues	194,974	105,466	100,000		
Total Operating Revenues	\$30,156,800	\$31,915,901	\$33,181,655		
Operating Expenses					
Services and Supplies	\$23,192,492	\$29,581,778	\$31,892,684		
Other Charges	968,981	1,317,839	278,419		
Depreciation	10,550	10,552	10,552		
Total Operating Expenses	\$24,172,023	\$30,910,169	\$32,181,655		
Operating Income/(Loss)	\$5,984,777	\$1,005,732	\$1,000,000		
Capital Contributions and Transfers					
Transfers-In/(Out)	\$0	\$0	\$0		
Total Capital Contributions and Transfers	\$0	\$0	\$0		
Change in Net Assets	\$5,984,777	\$1,005,732	\$1,000,000		
Net Assets - Beginning Balance	(\$79,062,226)	(\$77,675,982)	(\$76,670,250)		
Equity and Other Account Adjustments	(\$4,598,533)	\$0	\$0		
Net Assets - Ending Balance	(\$77,675,982)	(\$76,670,250)	(\$75,670,250)		

Operation of Internal Service Funds (Schedule 10)

Proprietary Schedules

State Controller Schedules		County of Sacramento		Schedule 10	
County Budget Act		Operation of Internal Service Fund			
January 2010		FY 2022-23			
Fund Title: Unemployment Insurance					
Service Activity: Other General					
Operating Detail					
1	2	3	4	5	
	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted	
Operating Revenues					
Charges for Services	\$1,521,673	\$3,083,621	\$3,344,147		
Miscellaneous Revenues	906	0	0		
Total Operating Revenues	\$1,522,578	\$3,083,621	\$3,344,147		
Operating Expenses					
Services and Supplies	\$3,610,312	\$1,756,884	\$3,326,287		
Other Charges	33,905	48,330	17,860		
Total Operating Expenses	\$3,644,217	\$1,805,214	\$3,344,147		
Operating Income/(Loss)	(\$2,121,638)	\$1,278,407	\$0		
Capital Contributions and Transfers					
Transfers-In/(Out)	\$0	\$0	\$0		
Capital Contributions	1,529,134	416,686	0		
Total Capital Contributions and Transfers	\$1,529,134	\$416,686	\$0		
Change in Net Assets	(\$592,504)	\$1,695,093	\$0		
Net Assets - Beginning Balance	\$2,952,343	\$2,359,839	\$4,054,932		
Equity and Other Account Adjustments	\$0	\$0	\$0		
Net Assets - Ending Balance	\$2,359,839	\$4,054,932	\$4,054,932		

Operation of Internal Service Funds (Schedule 10)

Proprietary Schedules

State Controller Schedules		County of Sacramento		Schedule 10	
County Budget Act		Operation of Internal Service Fund			
January 2010		FY 2022-23			
Fund Title: Regional Radio Communications System					
Service Activity: Communication					
Operating Detail	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted	
1	2	3	4	5	
Operating Revenues					
Charges for Services	\$5,195,591	\$5,468,518	\$5,687,680		
Miscellaneous Revenues	1,422,867	557,431	379,355		
Total Operating Revenues	\$6,618,458	\$6,025,949	\$6,067,035		
Operating Expenses					
Salaries and Employee Benefits	\$1,350,810	\$1,494,192	\$1,591,865		
Services and Supplies	869,939	1,826,637	1,887,721		
Other Charges	7,524	8,084	11,944		
Depreciation	2,482,569	2,724,765	2,332,369		
Total Operating Expenses	\$4,710,842	\$6,053,678	\$5,823,899		
Operating Income/(Loss)	\$1,907,616	(\$27,729)	\$243,136		
Non-Operating Revenues (Expenses)					
Interest/Investment (Expense) and/or (Loss)	(\$415,081)	(\$369,751)	(\$369,751)		
Gain or Loss on Sale of Capital Assets	(4,095)	0	0		
Interest/Investment Income and/or Gain	31,911	11,419	0		
Total Non-Operating Revenues (Expenses)	(\$387,265)	(\$358,332)	(\$369,751)		
Income/(Loss) Before Capital Contributions and Transfers	\$1,520,351	(\$386,061)	(\$126,615)		
Capital Contributions and Transfers					
Transfers-In/(Out)	\$0	\$400,000	\$0		
Total Capital Contributions and Transfers	\$0	\$400,000	\$0		
Change in Net Assets	\$1,520,351	\$13,939	(\$126,615)		
Net Assets - Beginning Balance	\$16,343,336	\$17,863,687	\$17,877,626		
Equity and Other Account Adjustments	\$0	\$0	\$0		
Net Assets - Ending Balance	\$17,863,687	\$17,877,626	\$17,751,011		

Operation of Internal Service Funds (Schedule 10)

Proprietary Schedules

State Controller Schedules		County of Sacramento		Schedule 10	
County Budget Act		Operation of Internal Service Fund			
January 2010		FY 2022-23			
Fund Title: Board Of Retirement					
Service Activity: NA					
Operating Detail					
1	2	3	4	5	
	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted	
Operating Expenses					
Salaries and Employee Benefits	\$6,744,315	\$8,297,918	\$8,855,101		
Services and Supplies	5,713,875	6,752,030	8,314,280		
Other Charges	108,442	318,954	197,789		
Depreciation	0	558,046	0		
Total Operating Expenses	\$12,566,632	\$15,926,948	\$17,367,170		
Operating Income/(Loss)	(\$12,566,632)	(\$15,926,948)	(\$17,367,170)		
Non-Operating Revenues (Expenses)					
Interest/Investment Income and/or Gain	(\$516,225)	\$0	\$0		
Total Non-Operating Revenues (Expenses)	(\$516,225)	\$0	\$0		
Income/(Loss) Before Capital Contributions and Transfers	(\$13,082,857)	(\$15,926,948)	(\$17,367,170)		
Capital Contributions and Transfers					
Transfers-In/(Out)	\$0	\$0	\$0		
Capital Contributions	4,619	0	0		
Total Capital Contributions and Transfers	\$4,619	\$0	\$0		
Change in Net Assets	(\$13,078,238)	(\$15,926,948)	(\$17,367,170)		
Net Assets - Beginning Balance	\$0	\$0	\$0		
Equity and Other Account Adjustments	\$0	\$0	\$0		
Net Assets - Ending Balance	\$0	\$0	\$0		

Operation of Enterprise Funds (Schedule 11)

Proprietary Schedules

State Controller Schedules		County of Sacramento		Schedule 11	
County Budget Act		Operation of Enterprise Fund			
January 2010		FY 2022-23			
Fund Title: Airport Maintenance					
Service Activity: Airport					
Operating Detail	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted	
1	2	3	4	5	
Operating Revenues					
Licenses, Permits, & Franchises	\$58,584	\$40,344	\$60,299		
Fines, Forfeitures, & Penalties	16,964	9,881	18,245		
Revenue from Use of Money & Property	123,452,395	158,357,779	164,335,489		
Charges for Services	34,966,246	24,043,821	33,882,562		
Miscellaneous Revenues	18,591,939	22,563,047	23,179,832		
Total Operating Revenues	\$177,086,128	\$205,014,872	\$221,476,427		
Operating Expenses					
Salaries and Employee Benefits	\$41,776,413	\$42,982,161	\$48,839,706		
Services and Supplies	68,434,231	83,394,258	104,375,908		
Other Charges	4,122,386	4,373,533	4,326,548		
Depreciation	52,932,980	53,943,585	56,539,255		
Total Operating Expenses	\$167,266,011	\$184,693,537	\$214,081,417		
Operating Income/(Loss)	\$9,820,118	\$20,321,335	\$7,395,010		
Non-Operating Revenues (Expenses)					
Interest/Investment (Expense) and/or (Loss)	(\$34,480,405)	(\$33,671,942)	(\$33,000,000)		
Gain or Loss on Sale of Capital Assets	67,175	2,639,155	0		
Interest/Investment Income and/or Gain	(1,270,945)	805,891	510,325		
Total Non-Operating Revenues (Expenses)	(\$35,684,175)	(\$30,226,896)	(\$32,489,675)		
Income/(Loss) Before Capital Contributions and Transfers	(\$25,864,057)	(\$9,905,561)	(\$25,094,665)		
Capital Contributions and Transfers					
Transfers-In/(Out)	(\$37,183,008)	\$203,183,535	\$0		
Capital Contributions	21,976,649	74,717,411	35,472,218		
Total Capital Contributions and Transfers	(\$15,206,359)	\$277,900,946	\$35,472,218		
Change in Net Assets	(\$41,070,416)	\$267,995,385	\$10,377,553		
Net Assets - Beginning Balance	\$674,998,569	\$679,510,176	\$947,505,561		
Equity and Other Account Adjustments	\$45,582,023	\$0	\$0		
Net Assets - Ending Balance	\$679,510,176	\$947,505,561	\$957,883,114		

Operation of Enterprise Funds (Schedule 11)

Proprietary Schedules

State Controller Schedules		County of Sacramento		Schedule 11	
County Budget Act		Operation of Enterprise Fund			
January 2010		FY 2022-23			
Fund Title: Airport Capital Impr					
Service Activity: Airport					
Operating Detail		2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted
1	2	3	4	5	
Operating Expenses					
Services and Supplies	\$0	\$0	\$0	\$0	
Other Charges	0	10,631	0	0	
Depreciation	0	314,445	725,686		
Total Operating Expenses	\$0	\$325,076	\$725,686		
Operating Income/(Loss)	\$0	(\$325,076)	(\$725,686)		
Non-Operating Revenues (Expenses)					
Gain or Loss on Sale of Capital Assets	\$0	\$0	\$0	\$0	
Interest/Investment Income and/or Gain	355,464	0	0	0	
Total Non-Operating Revenues (Expenses)	\$355,464	\$0	\$0	\$0	
Income/(Loss) Before Capital Contributions and Transfers	\$355,464	(\$325,076)	(\$725,686)		
Capital Contributions and Transfers					
Transfers-In/(Out)	\$34,670,621	\$50,000	\$0	\$0	
Capital Contributions	5,668,571	3,622,087	0	0	
Total Capital Contributions and Transfers	\$40,339,192	\$3,672,087	\$0	\$0	
Change in Net Assets	\$40,694,656	\$3,347,011	(\$725,686)		
Net Assets - Beginning Balance	\$138,664,428	\$150,365,191	\$153,712,202		
Equity and Other Account Adjustments	(\$28,993,893)	\$0	\$0		
Net Assets - Ending Balance	\$150,365,191	\$153,712,202	\$152,986,516		
Capital Assets					
Capital Assets	\$29,499,382	\$98,055,031	\$105,166,100		

Operation of Enterprise Funds (Schedule 11)

Proprietary Schedules

State Controller Schedules		County of Sacramento		Schedule 11	
County Budget Act		Operation of Enterprise Fund			
January 2010		FY 2022-23			
Fund Title: Solid Waste Commercial Program					
Service Activity: Sanitation					
Operating Detail		2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted
1	2	3	4	5	
Operating Revenues					
Licenses, Permits, & Franchises	\$0	\$3,988,208	\$4,500,000		
Fines, Forfeitures, & Penalties	0	54,000	41,000		
Miscellaneous Revenues	0	27,000	260,000		
Total Operating Revenues	\$0	\$4,069,208	\$4,801,000		
Operating Expenses					
Salaries and Employee Benefits	\$0	\$0	\$64,992		
Services and Supplies	0	1,848,264	4,462,983		
Other Charges	0	2,551,890	0		
Total Operating Expenses	\$0	\$4,400,154	\$4,527,975		
Operating Income/(Loss)	\$0	(\$330,946)	\$273,025		
Non-Operating Revenues (Expenses)					
Interest/Investment Income and/or Gain	\$0	\$10,589	\$0		
Total Non-Operating Revenues (Expenses)	\$0	\$10,589	\$0		
Income/(Loss) Before Capital Contributions and Transfers	\$0	(\$320,357)	\$273,025		
Capital Contributions and Transfers					
Transfers-In/(Out)	\$0	(\$298,520)	(\$1,124,262)		
Total Capital Contributions and Transfers	\$0	(\$298,520)	(\$1,124,262)		
Change in Net Assets	\$0	(\$618,877)	(\$851,237)		
Net Assets - Beginning Balance	\$0	\$0	(\$618,877)		
Equity and Other Account Adjustments	\$0	\$0	\$0		
Net Assets - Ending Balance	\$0	(\$618,877)	(\$1,470,114)		

Operation of Enterprise Funds (Schedule 11)

Proprietary Schedules

State Controller Schedules		County of Sacramento		Schedule 11	
County Budget Act January 2010		Operation of Enterprise Fund FY 2022-23			
		Fund Title: Solid Waste Ops			
		Service Activity: Sanitation			
Operating Detail	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted	
1	2	3	4	5	
Operating Revenues					
Licenses, Permits, & Franchises	\$1,380,347	\$0	\$0	\$0	
Fines, Forfeitures, & Penalties	0	1,400	0	0	
Revenue from Use of Money & Property	196,738	163,000	251,037	251,037	
Charges for Services	94,355,570	117,711,605	129,642,899	129,642,899	
Miscellaneous Revenues	5,693,217	4,843,763	4,037,000	4,037,000	
Total Operating Revenues	\$101,625,872	\$122,719,768	\$133,930,936	\$133,930,936	
Operating Expenses					
Salaries and Employee Benefits	\$35,532,284	\$34,549,073	\$42,461,228	\$42,461,228	
Services and Supplies	49,304,491	59,126,708	70,985,049	70,985,049	
Other Charges	3,470,061	4,109,106	4,372,854	4,372,854	
Depreciation	10,278,327	11,000,000	11,000,000	11,000,000	
Total Operating Expenses	\$98,585,164	\$108,784,887	\$128,819,131	\$128,819,131	
Operating Income/(Loss)	\$3,040,709	\$13,934,881	\$5,111,805	\$5,111,805	
Non-Operating Revenues (Expenses)					
Gain or Loss on Sale of Capital Assets	\$89,896	\$6,712,892	\$5,652,754	\$5,652,754	
Interest/Investment Income and/or Gain	312,627	136,782	350,000	350,000	
Total Non-Operating Revenues (Expenses)	\$402,523	\$6,849,674	\$6,002,754	\$6,002,754	
Income/(Loss) Before Capital Contributions and Transfers	\$3,443,232	\$20,784,555	\$11,114,559	\$11,114,559	
Capital Contributions and Transfers					
Transfers-In/(Out)	(\$2,252,634)	\$624,429	\$2,124,262	\$2,124,262	
Capital Contributions	524,214	921,003	672,120	672,120	
Total Capital Contributions and Transfers	(\$1,728,420)	\$1,545,432	\$2,796,382	\$2,796,382	
Change in Net Assets	\$1,714,812	\$22,329,987	\$13,910,941	\$13,910,941	
Net Assets - Beginning Balance	\$7,421,699	\$155,389,030	\$177,719,017	\$177,719,017	
Equity and Other Account Adjustments	\$146,252,519	\$0	\$0	\$0	
Net Assets - Ending Balance	\$155,389,030	\$177,719,017	\$191,629,958	\$191,629,958	
Capital Assets					
Capital Assets	\$16,968,932	\$15,000,000	\$38,756,992	\$38,756,992	

Operation of Enterprise Funds (Schedule 11)

Proprietary Schedules

State Controller Schedules		County of Sacramento		Schedule 11	
County Budget Act		Operation of Enterprise Fund			
January 2010		FY 2022-23			
Fund Title: Solid Waste Capital					
Service Activity: Sanitation					
Operating Detail	2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted	
1	2	3	4	5	
Operating Expenses					
Services and Supplies	(\$12,943)	\$0	\$0	\$0	
Total Operating Expenses	(\$12,943)	\$0	\$0	\$0	
Operating Income/(Loss)	\$12,943	\$0	\$0	\$0	
Non-Operating Revenues (Expenses)					
Gain or Loss on Sale of Capital Assets	\$0	\$0	\$0	\$0	
Interest/Investment Income and/or Gain	115,950	0	0	0	
Total Non-Operating Revenues (Expenses)	\$115,950	\$0	\$0	\$0	
Change in Net Assets	\$128,893	\$0	\$0	\$0	
Net Assets - Beginning Balance	\$144,058,437	\$0	\$0	\$0	
Equity and Other Account Adjustments	(\$144,187,330)	\$0	\$0	\$0	
Net Assets - Ending Balance	\$0	\$0	\$0	\$0	
Capital Assets	\$10,117,249	\$0	\$0	\$0	

Operation of Enterprise Funds (Schedule 11)

Proprietary Schedules

State Controller Schedules		County of Sacramento		Schedule 11	
County Budget Act		Operation of Enterprise Fund			
January 2010		FY 2022-23			
Fund Title: Parking Enterprise					
Service Activity: Parking Enterprise					
Operating Detail		2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted
1	2	3	4	5	
Operating Revenues					
Revenue from Use of Money & Property	\$1,767,528	\$1,767,826	\$1,950,005		
Charges for Services	263,381	360,764	589,480		
Miscellaneous Revenues	201,096	197,860	198,300		
Total Operating Revenues	\$2,232,006	\$2,326,450	\$2,737,785		
Operating Expenses					
Salaries and Employee Benefits	\$332,696	\$385,376	\$475,550		
Services and Supplies	1,563,371	2,940,575	1,975,328		
Other Charges	201,296	210,053	221,907		
Depreciation	105,434	200,000	110,000		
Total Operating Expenses	\$2,202,797	\$3,736,004	\$2,782,785		
Operating Income/(Loss)	\$29,209	(\$1,409,554)	(\$45,000)		
Non-Operating Revenues (Expenses)					
Interest/Investment Income and/or Gain	\$41,281	\$60,000	\$45,000		
Total Non-Operating Revenues (Expenses)	\$41,281	\$60,000	\$45,000		
Income/(Loss) Before Capital Contributions and Transfers	\$70,490	(\$1,349,554)	\$0		
Capital Contributions and Transfers					
Capital Contributions	\$311	\$7,735	\$0		
Total Capital Contributions and Transfers	\$311	\$7,735	\$0		
Change in Net Assets	\$70,801	(\$1,341,819)	\$0		
Net Assets - Beginning Balance	\$7,886,117	\$7,874,466	\$6,532,647		
Equity and Other Account Adjustments	(\$82,452)	\$0	\$0		
Net Assets - Ending Balance	\$7,874,466	\$6,532,647	\$6,532,647		
Capital Assets					
Capital Assets	\$456,029	\$88,100	\$0		

Operation of Enterprise Funds (Schedule 11)

Proprietary Schedules

State Controller Schedules		County of Sacramento		Schedule 11	
County Budget Act		Operation of Enterprise Fund			
January 2010		FY 2022-23			
Fund Title: Public Works Transit Program					
Service Activity: Transportation Systems					
Operating Detail		2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted
1	2	3	4	5	
Operating Revenues					
Charges for Services	\$61,083	\$71,255	\$71,255	\$71,255	
Total Operating Revenues	\$61,083	\$71,255	\$71,255	\$71,255	
Operating Expenses					
Services and Supplies	\$314,609	\$512,967	\$830,033		
Other Charges	1,628,593	2,005,000	2,205,000		
Depreciation	480,417	474,281	518,737		
Total Operating Expenses	\$2,423,619	\$2,992,248	\$3,553,770		
Operating Income/(Loss)	(\$2,362,536)	(\$2,920,993)	(\$3,482,515)		
Non-Operating Revenues (Expenses)					
Gain or Loss on Sale of Capital Assets	\$0	\$24,000	\$18,000		
Interest/Investment Income and/or Gain	1,060,921	888,459	1,646,996		
Total Non-Operating Revenues (Expenses)	\$1,060,921	\$912,459	\$1,664,996		
Income/(Loss) Before Capital Contributions and Transfers	(\$1,301,615)	(\$2,008,534)	(\$1,817,519)		
Capital Contributions and Transfers					
Capital Contributions	\$1,698,371	\$2,049,188	\$1,763,782		
Total Capital Contributions and Transfers	\$1,698,371	\$2,049,188	\$1,763,782		
Change in Net Assets	\$396,756	\$40,654	(\$53,737)		
Net Assets - Beginning Balance	\$1,930,432	\$2,327,188	\$2,367,842		
Equity and Other Account Adjustments	\$0	\$0	\$0		
Net Assets - Ending Balance	\$2,327,188	\$2,367,842	\$2,314,105		
Capital Assets					
Capital Assets	\$854,407	\$0	\$465,000		

Operation of Enterprise Funds (Schedule 11)

Proprietary Schedules

State Controller Schedules		County of Sacramento		Schedule 11	
County Budget Act		Operation of Enterprise Fund			
January 2010		FY 2022-23			
		Fund Title: Water Agency-Zone 40			
		Service Activity: Water Supply			
Operating Detail		2020-21 Actuals	2021-22 Estimated	2022-23 Recommended	2022-23 Adopted
1	2	3	4	5	
Operating Revenues					
Licenses, Permits, & Franchises	\$483,556	\$458,400	\$357,200		
Fines, Forfeitures, & Penalties	25,884	20,700	20,400		
Charges for Services	91,183,843	88,328,600	84,922,200		
Miscellaneous Revenues	4,211,078	3,457,680	3,242,500		
Total Operating Revenues	\$95,904,361	\$92,265,380	\$88,542,300		
Operating Expenses					
Salaries and Employee Benefits	\$15,103,139	\$14,342,600	\$18,956,600		
Services and Supplies	14,603,441	17,917,440	16,384,900		
Other Charges	3,112,660	4,646,700	5,552,700		
Depreciation	20,370,284	20,700,400	20,900,900		
Total Operating Expenses	\$53,189,524	\$57,607,140	\$61,795,100		
Operating Income/(Loss)	\$42,714,837	\$34,658,240	\$26,747,200		
Non-Operating Revenues (Expenses)					
Interest/Investment (Expense) and/or (Loss)	(\$11,867,115)	(\$13,000,200)	(\$13,023,500)		
Gain or Loss on Sale of Capital Assets	0	1,900	0		
Interest/Investment Income and/or Gain	1,790,304	1,899,000	2,367,900		
Total Non-Operating Revenues (Expenses)	(\$10,076,811)	(\$11,099,300)	(\$10,655,600)		
Income/(Loss) Before Capital Contributions and Transfers	\$32,638,026	\$23,558,940	\$16,091,600		
Capital Contributions and Transfers					
Transfers-In/(Out)	\$0	\$0	\$0		
Capital Contributions	496,648	1,514,500	39,935,000		
Total Capital Contributions and Transfers	\$496,648	\$1,514,500	\$39,935,000		
Change in Net Assets	\$33,134,675	\$25,073,440	\$56,026,600		
Net Assets - Beginning Balance	\$588,700,989	\$618,529,303	\$643,602,743		
Equity and Other Account Adjustments	(\$3,306,361)	\$0	\$0		
Net Assets - Ending Balance	\$618,529,303	\$643,602,743	\$699,629,343		
Capital Assets					
Capital Assets	\$27,144,111	\$49,643,500	\$124,662,862		

Summary of Positions

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Permanent Position Summary by Fund C-2

Summary of Positions C-3

Permanent Position Summary - Special Districts C-83

Summary of Positions - June/Recommended

Permanent Position Summary by Fund

Fund	Fund Name	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
001	General Fund	9,561.2	9,661.5	9,890.9
005	Department Of Transportation	248.7	248.7	250.7
010	Environmental Management	118.0	118.0	118.0
013	First 5 Sacramento Commission	12.0	12.0	12.0
018	Golf	6.0	6.0	8.0
020	Economic Development	15.0	16.0	16.0
021	DCS-Building Permits & Inspection	264.0	254.0	258.0
028	Connector Joint Powers Authority	3.0	3.0	3.0
029	SSHCP Plan Admin	1.0	1.0	1.0
031	Dept Of Technology	397.0	405.0	418.0
035	Administrative Services-GS	423.0	423.0	460.0
041	Airport Maintenance	346.0	346.0	358.0
051	Solid Waste Ops	314.0	315.0	322.0
056	Parking Enterprise	5.0	5.0	5.0
059	Regional Radio Communications System	9.0	9.0	9.0
060	Board Of Retirement	58.0	58.0	63.0
261	Regional Sanitation District	452.0	452.0	452.0
267	Sacramento Area Sewer District	324.0	324.0	324.0
320	Water Agency-Zone 40	144.0	144.0	144.0
322	Stormwater Utility District	134.6	134.6	133.6
PERMANENT COUNTY TOTAL		12,835.5	12,935.8	13,246.2

Summary of Positions - June/Recommended
Position Summary by Department

3210000BU - Agricultural Comm-Sealer Of Wts & Meas

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27610	Accounting Technician		\$4,546 -- \$5,526	1.0	1.0	1.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	1.0	1.0	1.0
27551	Agricultural Comm Dir Wts and Measures	EX	\$12,265 -- \$13,521	1.0	1.0	1.0
27694	Chief Dep Ag Comm Sealer Wts & Measures		\$9,608 -- \$10,593	1.0	1.0	1.0
27809	Dep Agric Commis Sealer Wts and Meas		\$7,339 -- \$8,921	3.0	3.0	3.0
27597	Sr Agricultural & Stnds Inspector		\$6,665 -- \$8,103	15.0	15.0	15.0
29433	Sr Agricultural & Stnds Insp K9 Hdlr		\$6,665 -- \$8,103	2.0	2.0	2.0
27601	Sr Agricultural & Stnds Program Aide	LT	\$3,828 -- \$4,652	1.0	1.0	1.0
28203	Sr Office Assistant		\$3,497 -- \$4,250	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				26.0	26.0	26.0
3210000BU - Agricultural Comm-Sealer Of Wts & Meas SUBTOTAL				26.0	26.0	26.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

340000BU - Airport System

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27548	Accountant		\$5,606 -- \$6,815	3.0	3.0	3.0
27539	Account Clerk Lv 2		\$3,567 -- \$4,336	2.0	2.0	2.0
27560	Accounting Mgr		\$9,204 -- \$10,147	2.0	2.0	2.0
27610	Accounting Technician		\$4,546 -- \$5,526	2.0	2.0	2.0
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	5.0	9.0	12.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	4.0	4.0	3.0
27605	Admin Svcs Officer 3		\$9,204 -- \$10,147	2.0	2.0	3.0
27558	Airfield Superintendent		\$8,978 -- \$10,913	1.0	1.0	1.0
29313	Airport Chief Administrative Officer		\$15,407 -- \$16,987	1.0	1.0	1.0
27580	Airport Economic Development Specialist		\$8,176 -- \$9,014	5.0	5.0	6.0
29557	Airport Mgr		\$9,898 -- \$10,913	11.0	11.0	14.0
29445	Airport Operations Dispatcher		\$4,162 -- \$5,061	14.0	15.0	15.0
29444	Airport Operations Dispatcher Lv 1		\$3,667 -- \$4,457	1.0	0.0	0.0
29446	Airport Operations Dispatcher Range B		\$4,501 -- \$5,472	3.0	0.0	0.0
27584	Airport Operations Officer		\$7,436 -- \$8,198	23.0	23.0	25.0
27585	Airport Operations Wkr		\$3,643 -- \$4,428	28.0	28.0	28.0
27586	Airport Planner		\$8,176 -- \$9,014	3.0	3.0	3.0
29575	Airport Safety Management System Manager		\$8,924 -- \$9,838	1.0	1.0	1.0
27588	Airport Technical Asst		\$7,436 -- \$8,198	2.0	2.0	2.0
27534	Assoc Admin Analyst Lv 2		\$6,723 -- \$8,172	1.0	1.0	1.0
27706	Assoc Civil Engineer		\$8,712 -- \$10,589	2.0	2.0	2.0
27902	Assoc Engineer Architect		\$8,712 -- \$10,589	2.0	2.0	2.0
27909	Asst Engineer Architect Lv 2		\$6,968 -- \$8,893	1.0	1.0	1.0
27710	Asst Engineer - Civil Lv 1		\$5,792 -- \$6,385	1.0	1.0	1.0
27711	Asst Engineer - Civil Lv 2		\$6,968 -- \$8,893	1.0	1.0	1.0
27562	Automotive Technician		\$5,253 -- \$5,790	1.0	1.0	1.0
29237	Construction Management Specialist		\$6,641 -- \$8,475	2.0	2.0	2.0
29236	Construction Management Supervisor		\$8,296 -- \$10,083	1.0	1.0	1.0
27805	Custodian Lv 2		\$3,140 -- \$3,815	30.0	26.0	26.0
29593	Customer Svc Officer		\$10,128 -- \$11,167	0.0	0.0	1.0
29651	Dep Director Airport Commercial Dev		\$13,103 -- \$14,447	1.0	1.0	1.0
27829	Dep Director Airport Finance and Admin		\$13,103 -- \$14,447	1.0	1.0	1.0
27830	Dep Director Airport Ops and Maint		\$13,103 -- \$14,447	1.0	1.0	1.0
27811	Dir of Airports	EX	\$19,061 -- \$21,015	1.0	1.0	1.0
27961	Engineering Technician Lv 2		\$4,591 -- \$5,583	1.0	1.0	1.0
28957	Environmental Specialist 3		\$7,261 -- \$8,827	1.0	1.0	1.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
28958	Environmental Specialist 4		\$8,964 -- \$9,883	1.0	1.0	1.0
28955	Environmental Specialist Lv 1		\$5,653 -- \$5,653	1.0	0.0	0.0
28956	Environmental Specialist Lv 2		\$6,084 -- \$7,396	0.0	1.0	1.0
27935	Equipment Technician		\$5,891 -- \$6,495	4.0	4.0	4.0
27953	Executive Secretary		\$4,838 -- \$5,881	1.0	1.0	1.0
29594	Fire Battalion Chief SCAF (24)		\$8,898 -- \$9,812	3.0	3.0	3.0
29301	Fire Battalion Chief SCAF (40)		\$8,898 -- \$9,811	1.0	1.0	1.0
29157	Fire Captain SCAF (24)		\$7,534 -- \$8,306	9.0	9.0	9.0
29161	Fire Captain SCAF (40)		\$7,534 -- \$8,306	1.0	1.0	1.0
27656	Fire Chief SCAF		\$10,152 -- \$11,193	1.0	1.0	1.0
29649	Fire Engineer SCAF (24)		\$6,847 -- \$7,551	6.0	9.0	12.0
29160	Firefighter SCAF Lv 2 (24)		\$5,646 -- \$6,864	12.0	9.0	6.0
29293	Fleet Manager		\$8,402 -- \$10,210	1.0	1.0	1.0
27955	Fleet Service Wkr		\$3,965 -- \$4,821	3.0	3.0	3.0
29647	Fleet Supervisor		\$6,598 -- \$8,019	2.0	2.0	2.0
28048	Highway Maintenance Supv		\$6,274 -- \$7,626	4.0	4.0	4.0
28050	Highway Maintenance Wkr		\$4,332 -- \$5,267	9.0	9.0	9.0
28040	Highway Maint Equipment Operator		\$5,087 -- \$6,184	6.0	6.0	6.0
28172	Maintenance Wkr		\$3,412 -- \$4,148	2.0	2.0	2.0
28206	Office Assistant Lv 2		\$3,100 -- \$3,768	1.0	1.0	1.0
28215	Office Specialist Lv 2		\$3,647 -- \$4,433	1.0	1.0	1.0
28283	Park Maintenance Superintendent		\$6,211 -- \$7,551	1.0	1.0	1.0
28284	Park Maintenance Supv		\$5,543 -- \$6,737	2.0	2.0	2.0
28286	Park Maintenance Wkr 1		\$3,462 -- \$4,207	17.0	17.0	17.0
28287	Park Maintenance Wkr 2		\$3,775 -- \$4,590	4.0	4.0	4.0
29562	Planning Technician		\$4,711 -- \$5,726	1.0	1.0	1.0
28245	Principal Engineering Technician		\$5,968 -- \$7,617	1.0	1.0	1.0
29017	Public Information Officer		\$5,876 -- \$7,141	1.0	1.0	1.0
29322	Real Estate Specialist		\$3,977 -- \$4,833	1.0	1.0	1.0
28399	Safety Specialist		\$7,010 -- \$8,520	0.0	1.0	1.0
28379	Secretary Conf		\$4,002 -- \$4,865	1.0	1.0	1.0
27545	Sr Accountant		\$6,723 -- \$8,172	2.0	2.0	2.0
27541	Sr Account Clerk		\$3,775 -- \$4,590	2.0	2.0	2.0
27526	Sr Administrative Analyst Rng B		\$10,128 -- \$11,167	1.0	1.0	1.0
27555	Sr Airport Economic Dev Specialist		\$8,157 -- \$9,912	3.0	3.0	3.0
29558	Sr Airport Mgr		\$10,887 -- \$12,004	4.0	4.0	4.0
29655	Sr Airport Operations Dispatcher		\$4,614 -- \$5,609	0.0	3.0	3.0
28902	Sr Airport Operations Worker		\$4,229 -- \$5,143	18.0	18.0	19.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27587	Sr Airport Planner		\$8,994 -- \$9,914	1.0	1.0	2.0
29648	Sr Automotive Technician		\$5,672 -- \$6,253	1.0	1.0	1.0
27709	Sr Civil Engineer		\$10,687 -- \$11,781	1.0	1.0	1.0
27906	Sr Engineer Architect		\$10,687 -- \$11,781	1.0	1.0	1.0
27936	Sr Equipment Technician		\$6,483 -- \$7,147	3.0	3.0	3.0
28051	Sr Highway Maintenance Wkr		\$4,711 -- \$5,726	14.0	14.0	14.0
28203	Sr Office Assistant		\$3,497 -- \$4,250	7.0	7.0	7.0
28212	Sr Office Specialist		\$3,901 -- \$4,743	2.0	2.0	2.0
28285	Sr Park Maintenance Wkr		\$4,092 -- \$4,976	4.0	4.0	4.0
29018	Sr Public Information Officer		\$7,000 -- \$8,508	1.0	1.0	1.0
29566	Sr Storekeeper Fleet Services		\$4,303 -- \$5,230	1.0	1.0	1.0
28364	Stock Clerk		\$3,187 -- \$3,875	8.0	7.0	7.0
28468	Storekeeper 1		\$3,727 -- \$4,529	2.0	2.0	2.0
28469	Storekeeper 2		\$4,183 -- \$5,082	1.0	1.0	1.0
29565	Storekeeper Fleet Services		\$3,915 -- \$4,757	2.0	2.0	2.0
27746	Supv Communication Ops Dispatcher		\$5,065 -- \$6,159	3.0	3.0	3.0
27804	Supv Custodian 1		\$3,556 -- \$4,322	3.0	3.0	3.0
27806	Supv Custodian 2		\$4,122 -- \$5,009	1.0	1.0	1.0
27959	Supv Engineering Technician		\$7,238 -- \$8,797	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				346.0	346.0	358.0
29164	Firefighter SCAF Lv 2 (40)	RA	5,648 -- 6,864	5.0	5.0	5.0
POSITION TYPE SUBTOTAL				5.0	5.0	5.0
3400000BU - Airport System SUBTOTAL				351.0	351.0	363.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

3220000BU - Animal Care And Regulation

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27610	Accounting Technician		\$4,546 -- \$5,526	1.0	1.0	1.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	1.0	1.0	1.0
29144	Animal Care Attendant		\$3,586 -- \$4,358	16.0	16.0	22.0
29614	Animal Care Program Coordinator		\$4,466 -- \$5,428	0.0	2.0	2.0
27552	Animal Control Officer		\$4,014 -- \$4,879	14.0	14.0	14.0
29273	Animal Shelter Volunteer Program Coord		\$5,606 -- \$6,815	1.0	1.0	1.0
29583	Asst Director Animal Care & Regulation		\$10,821 -- \$11,931	1.0	1.0	1.0
27783	Clerical Supv 1		\$4,219 -- \$5,127	1.0	1.0	1.0
27808	Dir of Animal Care Regulation	EX	\$12,265 -- \$13,521	1.0	1.0	1.0
28206	Office Assistant Lv 2		\$3,100 -- \$3,768	6.0	6.0	6.0
28215	Office Specialist Lv 2		\$3,647 -- \$4,433	1.0	1.0	1.0
29278	Registered Veterinary Technician		\$4,586 -- \$5,575	3.0	3.0	3.0
27553	Sr Animal Control Officer		\$4,377 -- \$5,322	2.0	2.0	2.0
28203	Sr Office Assistant		\$3,497 -- \$4,250	2.0	2.0	2.0
27554	Supv Animal Control Officer		\$5,867 -- \$7,132	2.0	2.0	2.0
29304	Veterinarian		\$8,733 -- \$10,617	2.0	2.0	2.0
POSITION TYPE SUBTOTAL				54.0	56.0	62.0
3220000BU - Animal Care And Regulation SUBTOTAL				54.0	56.0	62.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

3610000BU - Assessor

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	1.0	1.0	2.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	1.0	1.0	1.0
27605	Admin Svcs Officer 3		\$9,204 -- \$10,147	1.0	1.0	1.0
27596	Assessment Supv		\$4,409 -- \$5,360	1.0	1.0	1.0
27612	Assessment Technician		\$3,977 -- \$4,833	10.0	10.0	10.0
29470	Assessor		\$18,210 -- \$18,210	1.0	1.0	1.0
27525	Assoc Auditor Appraiser		\$6,097 -- \$7,410	5.0	5.0	5.0
28339	Assoc Real Property Appraiser		\$6,097 -- \$7,410	25.0	25.0	25.0
27606	Asst Assessor	EX	\$14,188 -- \$14,188	1.0	1.0	1.0
27531	Auditor Appraiser Lv 1		\$4,518 -- \$5,230	1.0	0.0	0.0
27533	Auditor Appraiser Lv 2		\$5,192 -- \$6,311	3.0	4.0	4.0
28905	Chief Appraiser		\$11,200 -- \$12,348	6.0	6.0	6.0
27846	Data Entry Operator HOLD		\$3,128 -- \$3,801	1.0	1.0	1.0
27953	Executive Secretary		\$4,838 -- \$5,881	1.0	1.0	0.0
29291	Geographic Info System Analyst Lv 2		\$6,768 -- \$8,635	2.0	2.0	2.0
29303	Geographic Info Systems Technician 3		\$5,058 -- \$6,147	2.0	2.0	2.0
29608	Info Tech Applications Analyst 3		\$7,462 -- \$9,523	0.0	1.0	1.0
29610	Info Tech Applications Analyst Lv 2		\$6,768 -- \$8,635	4.0	4.0	4.0
29606	Info Tech Infrastructure Analyst Lv 2		\$6,768 -- \$8,635	1.0	1.0	1.0
28206	Office Assistant Lv 2		\$3,100 -- \$3,768	1.0	1.0	1.0
28215	Office Specialist Lv 2		\$3,647 -- \$4,433	12.0	12.0	12.0
28342	Real Property Appraiser Lv 1		\$4,303 -- \$5,230	3.0	2.0	2.0
28343	Real Property Appraiser Lv 2		\$5,192 -- \$6,311	18.0	19.0	19.0
27529	Sr Auditor Appraiser		\$6,711 -- \$8,157	3.0	3.0	3.0
28212	Sr Office Specialist		\$3,901 -- \$4,743	14.0	14.0	17.0
28340	Sr Real Property Appraiser		\$6,711 -- \$8,157	16.0	16.0	16.0
27530	Supv Auditor Appraiser		\$7,603 -- \$9,242	2.0	2.0	2.0
29589	Supv Information Technology Analyst		\$8,797 -- \$10,694	3.0	2.0	2.0
28341	Supv Real Property Appraiser		\$7,603 -- \$9,242	9.0	9.0	9.0
POSITION TYPE SUBTOTAL				148.0	148.0	151.0
3610000BU - Assessor SUBTOTAL				148.0	148.0	151.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

7860000BU - Board Of Retirement

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27548	Accountant		\$5,606 -- \$6,815	2.0	2.0	2.0
27560	Accounting Mgr		\$9,204 -- \$10,147	2.0	2.0	2.0
27610	Accounting Technician		\$4,546 -- \$5,526	2.0	2.0	2.0
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	0.0	1.0	1.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	1.0	1.0	1.0
29089	Asst Retirement Admin-Benefits Rng A	EX	\$11,825 -- \$14,374	1.0	0.0	0.0
29597	Asst Retirement Admin-Benefits Rng B	EX	\$15,726 -- \$19,113	0.0	1.0	1.0
29448	Asst Retirement Admin-Investment Rng A	EX	\$11,825 -- \$14,374	1.0	0.0	0.0
29599	Asst Retirement Admin-Investment Rng B	EX	\$15,726 -- \$19,113	0.0	1.0	1.0
29090	Asst Retirement Admin-Operations Rng A	EX	\$11,825 -- \$14,374	1.0	0.0	0.0
29600	Asst Retirement Admin-Operations Rng B	EX	\$15,726 -- \$19,113	0.0	1.0	1.0
29595	Chief Investment Officer Retirement RngB	EX	\$18,315 -- \$22,261	1.0	1.0	1.0
27953	Executive Secretary		\$4,838 -- \$5,881	1.0	1.0	1.0
27523	Information Technology Technician Lv 1		\$3,704 -- \$4,725	0.0	0.0	1.0
29610	Info Tech Applications Analyst Lv 2		\$6,768 -- \$8,635	1.0	1.0	1.0
28213	Office Specialist Lv 1		\$3,245 -- \$3,944	2.0	2.0	2.0
28215	Office Specialist Lv 2		\$3,647 -- \$4,433	5.0	5.0	6.0
28232	Paralegal		\$4,235 -- \$5,148	1.0	1.0	1.0
28318	Retirement Administrator	EX	\$17,259 -- \$22,028	1.0	1.0	1.0
29488	Retirement Benefits Specialist Lv 1		\$3,894 -- \$4,731	3.0	1.0	1.0
29489	Retirement Benefits Specialist Lv 2		\$4,283 -- \$5,207	9.0	11.0	14.0
29596	Retirement General Counsel Rng B	EX	\$16,763 -- \$20,377	1.0	1.0	1.0
29406	Retirement Investment Analyst Lv 2		\$7,010 -- \$8,520	1.0	1.0	1.0
29274	Retirement Services Analyst		\$7,010 -- \$8,520	3.0	3.0	3.0
29031	Retirement Services Manager		\$10,128 -- \$11,167	2.0	2.0	2.0
29032	Retirement Services Supervisor		\$5,670 -- \$6,893	3.0	3.0	3.0
27545	Sr Accountant		\$6,723 -- \$8,172	3.0	3.0	3.0
27564	Sr Accounting Mgr		\$10,128 -- \$11,167	1.0	1.0	1.0
29018	Sr Public Information Officer		\$7,000 -- \$8,508	1.0	1.0	1.0
29490	Sr Retirement Benefits Specialist		\$4,929 -- \$5,992	6.0	5.0	5.0
29642	Sr Retirement Investment Officer		\$12,225 -- \$13,478	2.0	2.0	2.0
29589	Supv Information Technology Analyst		\$8,797 -- \$10,694	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				58.0	58.0	63.0
7860000BU - Board Of Retirement SUBTOTAL				58.0	58.0	63.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

4050000BU - Board of Supervisors

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27527	Admin Asst Board of Supervisors	EX	\$8,840 -- \$10,746	5.0	5.0	5.0
29465	Member, Board of Supervisors District 1		\$9,801 -- \$9,801	1.0	1.0	1.0
29466	Member, Board of Supervisors District 2		\$9,801 -- \$9,801	1.0	1.0	1.0
29467	Member, Board of Supervisors District 3		\$9,801 -- \$9,801	1.0	1.0	1.0
29468	Member, Board of Supervisors District 4		\$9,801 -- \$9,801	1.0	1.0	1.0
29469	Member, Board of Supervisors District 5		\$9,801 -- \$9,801	1.0	1.0	1.0
28388	Secretary To Member Brd of Supervisors		\$5,324 -- \$6,472	5.0	5.0	5.0
28359	Special Asst Board of Supervisors Rng A	LT	\$5,863 -- \$7,127	3.0	4.0	4.0
29582	Special Asst Board Of Supervisors Rng B	LT	\$6,157 -- \$7,485	2.0	1.0	1.0
POSITION TYPE SUBTOTAL				20.0	20.0	20.0
4050000BU - Board of Supervisors SUBTOTAL				20.0	20.0	20.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

780000BU - Child, Family and Adult Services

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27548	Accountant		\$5,606 -- \$6,815	4.0	4.0	4.0
27539	Account Clerk Lv 2		\$3,567 -- \$4,336	18.0	18.0	18.0
27560	Accounting Mgr		\$9,204 -- \$10,147	2.0	2.0	2.0
27610	Accounting Technician		\$4,546 -- \$5,526	2.0	3.0	3.0
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	17.0	17.0	19.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	13.0	14.0	15.0
27605	Admin Svcs Officer 3		\$9,204 -- \$10,147	4.0	4.0	5.0
27681	Chief Departmental Admin Svcs		\$11,153 -- \$12,294	1.0	1.0	1.0
28909	Child Development Specialist 1		\$3,098 -- \$3,767	10.5	11.0	11.0
28908	Child Development Specialist 2		\$4,102 -- \$4,988	2.0	2.0	2.0
27693	Child Development Supv 2		\$5,618 -- \$6,827	1.0	1.0	1.0
27783	Clerical Supv 1		\$4,219 -- \$5,127	2.0	1.0	1.0
27786	Clerical Supv 2		\$4,645 -- \$5,648	9.0	10.0	10.0
27834	Dep Director Human Services		\$13,657 -- \$15,056	2.0	2.0	3.0
27872	Dep Public Guardian/Conservator Lv 2		\$4,807 -- \$5,842	4.0	4.0	4.0
29586	Dir of Child Family and Adult Services	EX	\$18,209 -- \$20,074	1.0	1.0	1.0
27954	Estate Inventory Specialist		\$3,702 -- \$4,499	3.0	3.0	3.0
27947	Estate Property Officer		\$5,543 -- \$6,737	1.0	1.0	1.0
27953	Executive Secretary		\$4,838 -- \$5,881	1.0	1.0	1.0
27999	Family Service Supv		\$3,871 -- \$4,706	8.0	8.0	8.0
28003	Family Service Wkr Lv 1		\$2,999 -- \$3,647	1.0	1.0	1.0
28005	Family Service Wkr Lv 2		\$3,255 -- \$3,956	68.8	69.0	71.0
28056	Health Program Mgr		\$10,147 -- \$11,188	1.0	1.0	1.0
28062	Human Services Division Mgr Rng B		\$10,777 -- \$13,100	7.0	7.0	8.0
28063	Human Services Program Mgr		\$8,908 -- \$10,828	19.0	19.0	21.0
28063	Human Services Program Mgr	LT	\$8,908 -- \$10,828	1.0	0.0	0.0
28065	Human Services Program Planner Rng B		\$8,921 -- \$9,834	27.0	27.0	36.0
28066	Human Services Program Specialist		\$7,054 -- \$8,576	30.0	31.0	31.0
29106	Human Svcs Q & R Spec		\$4,800 -- \$5,836	1.0	1.0	1.0
28435	Human Svcs Social Wkr		\$5,126 -- \$6,230	106.0	106.0	113.0
28442	Human Svcs Social Wkr AfricAmer CL Rng B		\$5,510 -- \$6,697	4.0	4.0	4.0
28444	Human Svcs Social Wkr African Amer CL		\$5,126 -- \$6,230	2.0	2.0	2.0
28438	Human Svcs Social Wkr Armenian LC		\$5,126 -- \$6,230	1.0	1.0	1.0
28447	Human Svcs Social Wkr Chinese LC		\$5,126 -- \$6,230	3.0	3.0	3.0
29176	Human Svcs Social Wkr Hmong LC		\$5,126 -- \$6,230	1.0	1.0	1.0
28456	Human Svcs Social Wkr Lao LC		\$5,126 -- \$6,230	3.0	3.0	3.0

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Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
28441	Human Svcs Social Wkr Native Amer C RngB		\$5,510 -- \$6,697	1.0	1.0	1.0
29178	Human Svcs Social Wkr Punjabi LG E Ind C		\$5,126 -- \$6,230	1.0	1.0	1.0
28433	Human Svcs Social Wkr Rng B		\$5,510 -- \$6,697	86.7	83.6	83.6
28462	Human Svcs Social Wkr Russian LC		\$5,126 -- \$6,230	11.0	11.0	11.0
28460	Human Svcs Social Wkr Russian LC Rng B		\$5,510 -- \$6,697	1.0	1.0	1.0
28457	Human Svcs Social Wkr SpanLG LatCL Rng B		\$5,510 -- \$6,697	5.0	7.0	7.0
28459	Human Svcs Social Wkr Span LG Latin CL		\$5,126 -- \$6,230	4.0	4.0	4.0
28465	Human Svcs Social Wkr Vietnamese LC		\$5,126 -- \$6,230	3.0	3.0	3.0
28471	Human Svcs Soc Wkr Mstr Dgr		\$6,119 -- \$7,440	294.4	292.6	314.6
28474	Human Svcs Soc Wkr Mstr Dgr AfricAmer CL		\$6,119 -- \$7,440	28.0	30.0	30.0
29539	Human Svcs Soc Wkr Mstr Dgr Hmong LC		\$6,119 -- \$7,440	3.0	3.0	3.0
28473	Human Svcs Soc Wkr Mstr Dgr NativeAm CL		\$6,119 -- \$7,440	1.0	2.0	2.0
28480	Human Svcs Soc Wkr Mstr Dgr Russian LC		\$6,119 -- \$7,440	2.0	2.0	2.0
28479	Human Svcs Soc Wkr Mstr Dgr SpanLGLatinC		\$6,119 -- \$7,440	26.0	26.0	26.0
28481	Human Svcs Soc Wkr Mstr Dgr VietnameseLC		\$6,119 -- \$7,440	3.0	3.0	3.0
28837	Human Svcs Spec Lv 2		\$4,572 -- \$5,557	7.0	6.0	6.0
28845	Human Svcs Spec Russian LC Lv 2		\$4,572 -- \$5,557	1.0	1.0	1.0
29631	Human Svcs Spec SpanLGLatinCL Lv 1		\$4,047 -- \$4,919	1.0	0.0	0.0
28846	Human Svcs Spec SpanLGLatinCL Lv 2		\$4,572 -- \$5,557	0.0	2.0	2.0
28431	Human Svcs Supv		\$5,905 -- \$7,177	21.0	21.0	22.0
28432	Human Svcs Supv Mstr Dgr		\$7,055 -- \$8,578	80.8	81.8	86.8
28114	Legal Transcriber		\$3,438 -- \$4,179	6.0	6.0	6.0
28204	Office Assistant Lv 1		\$3,017 -- \$3,667	0.0	1.0	1.0
28206	Office Assistant Lv 2		\$3,100 -- \$3,768	93.5	90.0	88.0
28232	Paralegal		\$4,235 -- \$5,148	8.0	8.0	8.0
28259	Public Health Nurse Lv 1		\$6,963 -- \$8,465	4.0	0.0	0.0
28260	Public Health Nurse Lv 2		\$7,295 -- \$8,868	14.0	18.0	18.0
28378	Secretary		\$3,594 -- \$4,369	5.0	5.0	7.0
28379	Secretary Conf		\$4,002 -- \$4,865	1.0	1.0	1.0
27545	Sr Accountant		\$6,723 -- \$8,172	1.0	1.0	1.0
27541	Sr Account Clerk		\$3,775 -- \$4,590	5.0	5.0	5.0
27526	Sr Administrative Analyst Rng B		\$10,128 -- \$11,167	1.0	1.0	1.0
28117	Sr Legal Transcriber		\$3,951 -- \$4,802	1.0	1.0	1.0
28203	Sr Office Assistant		\$3,497 -- \$4,250	70.6	71.6	76.6
28212	Sr Office Specialist		\$3,901 -- \$4,743	0.0	1.0	1.0
28257	Sr Public Health Nurse		\$7,835 -- \$9,523	1.0	1.0	1.0
28364	Stock Clerk		\$3,187 -- \$3,875	5.0	4.0	4.0
28468	Storekeeper 1		\$3,727 -- \$4,529	0.0	1.0	1.0

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Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
28469	Storekeeper 2		\$4,183 -- \$5,082	1.0	1.0	1.0
28139	Supv Medical Case Management Nurse		\$8,188 -- \$9,951	0.5	0.5	0.5
28258	Supv Public Health Nurse		\$8,788 -- \$10,681	2.0	2.0	2.0
29318	Volunteer Program Coordinator		\$8,496 -- \$9,366	3.0	3.0	2.0
29319	Volunteer Program Specialist		\$6,643 -- \$8,073	2.0	1.0	1.0
POSITION TYPE SUBTOTAL				1,186.8	1,189.1	1,247.1
27872	Dep Public Guardian/Conservator Lv 2	RA	4,807 -- 5,842	1.0	1.0	1.0
28005	Family Service Wkr Lv 2	RA	3,255 -- 3,956	5.0	5.0	5.0
28435	Human Svcs Social Wkr	RA	5,126 -- 6,230	2.0	2.0	2.0
28433	Human Svcs Social Wkr Rng B	RA	5,510 -- 6,697	2.0	2.0	2.0
28471	Human Svcs Soc Wkr Mstr Dgr	RA	6,119 -- 7,440	39.0	39.0	39.0
28431	Human Svcs Supv	RA	5,905 -- 7,177	1.0	1.0	1.0
28432	Human Svcs Supv Mstr Dgr	RA	7,055 -- 8,578	1.0	1.0	1.0
28260	Public Health Nurse Lv 2	RA	7,295 -- 8,868	2.0	2.0	2.0
27541	Sr Account Clerk	RA	3,775 -- 4,590	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				54.0	54.0	54.0
7800000BU - Child, Family and Adult Services SUBTOTAL				1,240.8	1,243.1	1,301.1

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

5810000BU - Child Support Services

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27539	Account Clerk Lv 2		\$3,567 -- \$4,336	7.0	7.0	7.0
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	2.0	2.0	2.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	3.0	3.0	3.0
27605	Admin Svcs Officer 3		\$9,204 -- \$10,147	1.0	1.0	1.0
27662	Asst Director Child Support Services		\$11,036 -- \$12,167	2.0	2.0	2.0
28998	Attorney Lv 2 Child Support Services		\$11,270 -- \$11,270	0.0	1.0	1.0
28999	Attorney Lv 3 Child Support Services		\$10,203 -- \$12,401	1.0	1.0	1.0
29000	Attorney Lv 4 Child Support Services		\$11,249 -- \$14,355	4.0	3.0	3.0
29001	Attorney Lv 5 Child Support Services		\$12,407 -- \$15,835	3.0	3.0	3.0
29197	Child Support Officer 3		\$4,678 -- \$5,686	30.0	30.0	31.0
28001	Child Support Officer Lv 1		\$4,026 -- \$4,896	15.0	17.0	17.0
28002	Child Support Officer Lv 2		\$4,289 -- \$5,213	110.0	108.0	116.0
27997	Child Support Program Mgr		\$8,736 -- \$9,632	6.0	6.0	6.0
29324	Child Support Program Planner		\$6,702 -- \$8,146	4.0	4.0	4.0
28985	Dir of Child Support Services	EX	\$14,374 -- \$15,847	1.0	1.0	1.0
27953	Executive Secretary		\$4,838 -- \$5,881	1.0	1.0	1.0
28109	Legal Secretary 1		\$3,676 -- \$4,468	7.0	7.0	7.0
28111	Legal Secretary 2		\$3,887 -- \$4,724	3.0	3.0	3.0
28206	Office Assistant Lv 2		\$3,100 -- \$3,768	24.0	24.0	24.0
28213	Office Specialist Lv 1		\$3,245 -- \$3,944	1.0	0.0	0.0
28215	Office Specialist Lv 2		\$3,647 -- \$4,433	68.0	69.0	69.0
29020	Principal Atty Child Support Services		\$15,085 -- \$17,462	1.0	1.0	1.0
28300	Process Server		\$3,725 -- \$4,527	3.0	3.0	3.0
28378	Secretary		\$3,594 -- \$4,369	0.0	1.0	1.0
28379	Secretary Conf		\$4,002 -- \$4,865	1.0	0.0	0.0
27541	Sr Account Clerk		\$3,775 -- \$4,590	4.0	4.0	4.0
28212	Sr Office Specialist		\$3,901 -- \$4,743	1.0	1.0	1.0
28364	Stock Clerk		\$3,187 -- \$3,875	1.0	1.0	1.0
28468	Storekeeper 1		\$3,727 -- \$4,529	1.0	1.0	1.0
28000	Supv Child Support Officer		\$5,580 -- \$6,782	24.0	25.0	25.0
28108	Supv Legal Secretary		\$4,792 -- \$5,825	2.0	1.0	1.0
POSITION TYPE SUBTOTAL				331.0	331.0	340.0
27539	Account Clerk Lv 2	RA	3,567 -- 4,336	1.0	1.0	1.0
28001	Child Support Officer Lv 1	RA	4,026 -- 4,896	14.0	15.0	15.0
28002	Child Support Officer Lv 2	RA	4,289 -- 5,213	10.0	9.0	9.0
28215	Office Specialist Lv 2	RA	3,647 -- 4,433	11.0	11.0	11.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

POSITION TYPE SUBTOTAL	36.0	36.0	36.0
5810000BU - Child Support Services SUBTOTAL	367.0	367.0	376.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended
Position Summary by Department

4210000BU - Civil Service Commission

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27943	Executive Officer Civil Svc Commission	EX	\$10,589 -- \$11,675	1.0	1.0	1.0
27953	Executive Secretary		\$4,838 -- \$5,881	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				2.0	2.0	2.0
4210000BU - Civil Service Commission SUBTOTAL				2.0	2.0	2.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

4010000BU - Clerk of the Board

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27613	Accounting Technician Conf		\$4,673 -- \$5,679	2.0	2.0	1.0
29451	Admin Svcs Officer 1 Conf		\$5,863 -- \$7,127	1.0	1.0	2.0
27669	Asst Clerk Board of Supervisors		\$8,581 -- \$10,433	2.0	2.0	2.0
27668	Clerk Board of Supervisors	EX	\$12,265 -- \$13,521	1.0	1.0	1.0
27817	Dep Clerk Board of Supervisors Lv 2		\$4,499 -- \$5,470	8.0	8.0	9.0
27953	Executive Secretary		\$4,838 -- \$5,881	1.0	1.0	1.0
28207	Office Assistant Lv 2 Conf		\$3,380 -- \$4,108	1.0	1.0	2.0
27824	Supv Deputy Clerk Board of Supervisors		\$5,561 -- \$6,759	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				17.0	17.0	19.0
4010000BU - Clerk of the Board SUBTOTAL				17.0	17.0	19.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

5720000BU - Community Development

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27539	Account Clerk Lv 2		\$3,567 -- \$4,336	1.0	1.0	1.0
27560	Accounting Mgr		\$9,204 -- \$10,147	1.0	1.0	1.0
27610	Accounting Technician		\$4,546 -- \$5,526	2.0	3.0	3.0
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	2.0	3.0	3.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	0.0	4.0	4.0
27605	Admin Svcs Officer 3		\$9,204 -- \$10,147	0.0	1.0	1.0
27902	Assoc Engineer Architect		\$8,712 -- \$10,589	1.0	1.0	1.0
28086	Assoc Landscape Architect		\$8,712 -- \$10,589	1.0	1.0	1.0
29561	Assoc Planner		\$7,269 -- \$8,835	19.8	19.8	24.8
28913	Asst Landscape Architect Lv 1		\$5,792 -- \$6,385	1.0	0.0	0.0
28914	Asst Landscape Architect Lv 2		\$6,968 -- \$8,893	0.0	1.0	1.0
29560	Asst Planner		\$5,891 -- \$7,161	11.0	11.0	11.0
28928	Chief Code Enforcement Division		\$13,382 -- \$14,755	1.0	1.0	1.0
27681	Chief Departmental Admin Svcs		\$11,153 -- \$12,294	0.0	1.0	1.0
27786	Clerical Supv 2		\$4,645 -- \$5,648	1.0	1.0	1.0
29271	Code Enforcement Manager		\$9,222 -- \$10,166	1.0	1.0	1.0
28924	Code Enforcement Officer Lv 2		\$5,110 -- \$6,211	29.0	29.0	29.0
29447	Dir of Community Development	EX	\$18,007 -- \$19,851	0.0	1.0	1.0
27953	Executive Secretary		\$4,838 -- \$5,881	1.0	1.0	1.0
28206	Office Assistant Lv 2		\$3,100 -- \$3,768	8.0	8.0	8.0
29482	Planning Director Planning Services Div		\$14,076 -- \$15,520	1.0	1.0	1.0
29562	Planning Technician		\$4,711 -- \$5,726	1.0	1.0	1.0
29564	Principal Planner		\$10,847 -- \$11,959	4.0	4.0	4.0
28378	Secretary		\$3,594 -- \$4,369	1.0	1.0	2.0
29563	Senior Planner		\$9,222 -- \$10,166	9.0	9.0	9.0
27545	Sr Accountant		\$6,723 -- \$8,172	0.0	1.0	1.0
27541	Sr Account Clerk		\$3,775 -- \$4,590	1.0	1.0	1.0
28981	Sr Code Enforcement Officer		\$5,618 -- \$6,827	5.0	5.0	6.0
28203	Sr Office Assistant		\$3,497 -- \$4,250	4.0	4.0	4.0
28929	Supv Code Enforcement Officer		\$6,669 -- \$8,106	5.0	5.0	5.0
POSITION TYPE SUBTOTAL				111.8	121.8	128.8
5720000BU - Community Development SUBTOTAL				111.8	121.8	128.8

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

5510000BU - Conflict Criminal Defenders

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	1.0	1.0	1.0
28206	Office Assistant Lv 2		\$3,100 -- \$3,768	1.0	1.0	1.0
28215	Office Specialist Lv 2		\$3,647 -- \$4,433	3.0	3.0	3.0
28212	Sr Office Specialist		\$3,901 -- \$4,743	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				6.0	6.0	6.0
5510000BU - Conflict Criminal Defenders SUBTOTAL				6.0	6.0	6.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended
Position Summary by Department

2800000BU - Connector Joint Powers Authority

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	1.0	1.0	1.0
28947	Dir of Multi-Agency Collaboration	EX	\$18,593 -- \$18,593	1.0	1.0	1.0
28238	Principal Civil Engineer		\$11,642 -- \$12,836	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				3.0	3.0	3.0
2800000BU - Connector Joint Powers Authority SUBTOTAL				3.0	3.0	3.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

4610000BU - Coroner

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27540	Account Clerk Lv 2 Conf		\$3,878 -- \$4,713	1.0	1.0	1.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	1.0	1.0	1.0
27753	Asst Coroner		\$8,941 -- \$10,868	0.0	0.0	1.0
29306	Chief Forensic Pathologist	EX	\$23,517 -- \$25,929	1.0	1.0	1.0
27752	Coroner	EX	\$13,692 -- \$15,094	1.0	1.0	1.0
29191	Coroner Technician Lv 1		\$3,741 -- \$4,546	5.0	1.0	3.0
29192	Coroner Technician Lv 2		\$3,927 -- \$4,772	3.0	7.0	7.0
27818	Dep Coroner Lv 1		\$5,216 -- \$6,655	2.0	2.0	4.0
27820	Dep Coroner Lv 2		\$5,724 -- \$7,306	11.0	11.0	11.0
29307	Forensic Pathologist Lv 1	EX	\$18,757 -- \$18,757	1.0	0.0	0.0
29308	Forensic Pathologist Lv 2	EX	\$19,053 -- \$21,007	2.0	3.0	3.0
28204	Office Assistant Lv 1		\$3,017 -- \$3,667	0.0	0.0	1.0
29193	Sr Coroner Technician		\$4,310 -- \$5,239	1.0	1.0	1.0
28203	Sr Office Assistant		\$3,497 -- \$4,250	2.0	2.0	2.0
29427	Supv Deputy Coroner		\$6,737 -- \$8,597	2.0	2.0	2.0
POSITION TYPE SUBTOTAL				33.0	33.0	39.0
4610000BU - Coroner SUBTOTAL				33.0	33.0	39.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

7410000BU - Correctional Health Services

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27610	Accounting Technician		\$4,546 -- \$5,526	1.0	1.0	1.0
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	4.0	4.0	3.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	1.0	2.0	4.0
27605	Admin Svcs Officer 3		\$9,204 -- \$10,147	1.0	1.0	1.0
27786	Clerical Supv 2		\$4,645 -- \$5,648	1.0	0.0	0.0
27854	Dental Hygienist		\$6,347 -- \$6,347	1.0	1.0	1.0
27844	Dentist 2		\$12,656 -- \$13,954	0.0	0.0	1.0
27844	Dentist 2	EX	\$12,656 -- \$13,954	3.0	3.0	3.0
28056	Health Program Mgr		\$10,147 -- \$11,188	1.0	1.0	2.0
28062	Human Services Division Mgr Rng B		\$10,777 -- \$13,100	1.0	1.0	1.0
28065	Human Services Program Planner Rng B		\$8,921 -- \$9,834	2.0	2.0	2.0
28119	Licensed Vocational Nurse D/CF		\$4,310 -- \$5,239	38.0	38.0	44.0
28122	Medical Asst Lv 2		\$3,702 -- \$4,499	13.0	13.0	21.0
28140	Medical Director	EX	\$18,130 -- \$22,037	1.0	1.0	1.0
28163	Medical Records Technician		\$3,500 -- \$4,257	2.0	2.0	2.0
28198	Nurse Practitioner		\$8,854 -- \$10,760	2.0	2.0	3.0
28206	Office Assistant Lv 2		\$3,100 -- \$3,768	4.0	3.0	4.0
28215	Office Specialist Lv 2		\$3,647 -- \$4,433	1.0	1.0	1.0
28248	Pharmacist		\$11,926 -- \$12,522	7.5	7.5	10.5
29288	Pharmacy Manager		\$12,528 -- \$13,812	1.0	1.0	1.0
28314	Pharmacy Technician		\$3,916 -- \$4,760	8.0	8.0	11.0
28267	Physician 3		\$15,400 -- \$16,980	0.0	0.0	1.0
28267	Physician 3	EX	\$15,400 -- \$16,980	9.0	9.0	9.0
28334	Registered Nurse D/CF Lv 2		\$6,857 -- \$8,334	50.0	50.0	61.0
28378	Secretary		\$3,594 -- \$4,369	1.0	1.0	1.0
27541	Sr Account Clerk		\$3,775 -- \$4,590	1.0	1.0	1.0
27526	Sr Administrative Analyst Rng B		\$10,128 -- \$11,167	1.0	1.0	1.0
27860	Sr Dentist Management	EX	\$14,633 -- \$16,131	1.0	1.0	1.0
28055	Sr Health Program Coord Rng B		\$9,634 -- \$10,622	2.0	2.0	2.0
28203	Sr Office Assistant		\$3,497 -- \$4,250	6.0	7.0	8.0
28280	Sr Physician Management		\$15,689 -- \$19,070	0.0	0.0	1.0
28338	Supv Registered Nurse D/CF		\$7,676 -- \$9,331	16.0	16.0	16.0
POSITION TYPE SUBTOTAL				180.5	180.5	219.5
28267	Physician 3	PFRAEX	15,400 -- 16,980	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				1.0	1.0	1.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

7410000BU - Correctional Health Services SUBTOTAL	181.5	181.5	220.5
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Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

3240000BU - County Clerk/Recorder

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27548	Accountant		\$5,606 -- \$6,815	1.0	1.0	1.0
27539	Account Clerk Lv 2		\$3,567 -- \$4,336	2.0	2.0	2.0
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	2.0	2.0	2.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	1.0	1.0	1.0
27605	Admin Svcs Officer 3		\$9,204 -- \$10,147	1.0	1.0	1.0
29297	Asst Deputy Clerk/Recorder		\$5,606 -- \$6,813	6.0	6.0	6.0
29296	Clerk/Recorder Supervisor		\$4,409 -- \$5,360	6.0	6.0	6.0
29205	County Clerk/Recorder	EX	\$12,855 -- \$14,172	1.0	1.0	1.0
29298	Deputy Clerk/Recorder		\$10,530 -- \$11,611	3.0	3.0	3.0
28165	Imaging Specialist Lv 2		\$3,401 -- \$4,136	3.0	3.0	2.0
28206	Office Assistant Lv 2		\$3,100 -- \$3,768	1.0	1.0	1.0
28215	Office Specialist Lv 2		\$3,647 -- \$4,433	24.0	24.0	24.0
27541	Sr Account Clerk		\$3,775 -- \$4,590	1.0	1.0	1.0
28166	Sr Imaging Specialist		\$3,593 -- \$4,365	1.0	1.0	1.0
28203	Sr Office Assistant		\$3,497 -- \$4,250	12.0	12.0	11.5
28212	Sr Office Specialist		\$3,901 -- \$4,743	4.0	4.0	5.0
POSITION TYPE SUBTOTAL				69.0	69.0	68.5
3240000BU - County Clerk/Recorder SUBTOTAL				69.0	69.0	68.5

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

4810000BU - County Counsel

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
29452	Admin Svcs Officer 2 Conf		\$7,029 -- \$8,545	1.0	1.0	1.0
27605	Admin Svcs Officer 3		\$9,204 -- \$10,147	1.0	1.0	1.0
27673	Asst County Counsel		\$17,366 -- \$19,147	2.0	2.0	2.0
27621	Attorney Lv 4 Civil Rng A		\$11,410 -- \$14,565	4.0	2.0	2.0
27622	Attorney Lv 4 Civil Rng B		\$12,468 -- \$15,914	34.0	36.0	38.0
27622	Attorney Lv 4 Civil Rng B	LT	\$12,468 -- \$15,914	0.0	0.5	0.5
27670	County Counsel	EX	\$20,982 -- \$23,133	1.0	1.0	1.0
28112	Legal Secretary 2 Conf		\$4,325 -- \$5,256	11.0	11.0	12.0
28207	Office Assistant Lv 2 Conf		\$3,380 -- \$4,108	4.0	4.0	4.0
28233	Paralegal Conf		\$4,647 -- \$5,649	2.0	2.0	2.0
28211	Sr Office Specialist Conf		\$4,296 -- \$5,221	2.0	2.0	2.0
27651	Supv Civil Attorney		\$15,160 -- \$17,549	7.0	8.0	8.0
28107	Supv Legal Secretary Conf		\$5,263 -- \$6,398	3.0	3.0	3.0
POSITION TYPE SUBTOTAL				72.0	73.5	76.5
4810000BU - County Counsel SUBTOTAL				72.0	73.5	76.5

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended
Position Summary by Department

5910000BU - County Executive

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
28367	Admin Asst to the County Executive		\$5,863 -- \$7,127	1.0	1.0	1.0
27705	County Executive	EX	\$25,941 -- \$28,600	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				2.0	2.0	2.0
5910000BU - County Executive SUBTOTAL				2.0	2.0	2.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

5730000BU - County Executive Cabinet

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	0.0	0.0	1.0
29451	Admin Svcs Officer 1 Conf		\$5,863 -- \$7,127	1.0	1.0	1.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	4.0	4.0	4.0
29561	Assoc Planner		\$7,269 -- \$8,835	0.0	0.0	1.0
29473	CEO Management Analyst 1		\$7,029 -- \$8,545	1.0	1.0	1.0
29474	CEO Management Analyst 2		\$10,589 -- \$11,675	10.0	10.0	11.0
29474	CEO Management Analyst 2	LT	\$10,589 -- \$11,675	0.0	1.0	1.0
29475	CEO Management Analyst 3		\$12,187 -- \$13,436	2.0	2.0	2.0
29475	CEO Management Analyst 3	LT	\$12,187 -- \$13,436	0.0	1.0	1.0
28575	Chief Fiscal Officer	EX	\$17,417 -- \$19,200	1.0	1.0	1.0
29155	Chief of Customer Svcs		\$10,904 -- \$12,021	1.0	0.0	0.0
29198	County Debt Officer		\$12,797 -- \$14,109	1.0	1.0	1.0
29464	Deputy County Executive	EX	\$20,027 -- \$22,078	4.0	4.0	4.0
29143	Dir of Special Projects	EX	\$14,076 -- \$15,520	1.0	1.0	1.0
27953	Executive Secretary		\$4,838 -- \$5,881	3.0	3.0	4.0
29480	Governmental Relations&Legislative Offcr		\$12,187 -- \$13,436	1.0	1.0	1.0
28065	Human Services Program Planner Rng B		\$8,921 -- \$9,834	1.0	1.0	2.0
28065	Human Services Program Planner Rng B	LT	\$8,921 -- \$9,834	0.0	1.0	1.0
28207	Office Assistant Lv 2 Conf		\$3,380 -- \$4,108	1.0	1.0	1.0
28216	Office Specialist Lv 2 Conf		\$3,923 -- \$4,769	1.0	1.0	0.0
28227	Principal Administrative Analyst		\$11,656 -- \$12,851	1.0	1.0	0.0
29564	Principal Planner		\$10,847 -- \$11,959	1.0	1.0	2.0
29016	Public Information Director		\$12,187 -- \$13,436	1.0	1.0	1.0
29019	Public Information Manager		\$8,874 -- \$9,784	2.0	3.0	3.0
29017	Public Information Officer		\$5,876 -- \$7,141	2.0	2.0	3.0
28202	Sr Office Asst Conf		\$3,878 -- \$4,713	0.0	0.0	1.0
29018	Sr Public Information Officer		\$7,000 -- \$8,508	3.0	3.0	3.0
POSITION TYPE SUBTOTAL				43.0	46.0	52.0
5730000BU - County Executive Cabinet SUBTOTAL				43.0	46.0	52.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

3230000BU - Department Of Finance

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27548	Accountant		\$5,606 -- \$6,815	13.0	13.0	13.0
27537	Account Clerk Lv 1		\$3,140 -- \$3,815	2.0	0.0	0.0
27539	Account Clerk Lv 2		\$3,567 -- \$4,336	23.0	25.0	25.0
27560	Accounting Mgr		\$9,204 -- \$10,147	8.0	8.0	8.0
27560	Accounting Mgr	LT	\$9,204 -- \$10,147	0.0	1.0	1.0
27610	Accounting Technician		\$4,546 -- \$5,526	15.0	15.0	15.0
27613	Accounting Technician Conf		\$4,673 -- \$5,679	2.0	2.0	2.0
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	7.0	7.0	7.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	6.0	6.0	6.0
27605	Admin Svcs Officer 3		\$9,204 -- \$10,147	1.0	1.0	1.0
28889	Asst Auditor-Controller		\$12,265 -- \$13,521	1.0	1.0	1.0
28915	Asst Director Revenue Recovery		\$11,223 -- \$12,373	1.0	1.0	1.0
28490	Asst Tax Collector		\$12,265 -- \$13,521	1.0	1.0	1.0
28507	Asst Treasurer		\$12,265 -- \$13,521	1.0	1.0	1.0
27561	Audit Mgr		\$9,202 -- \$10,145	1.0	1.0	1.0
27626	Auditor		\$5,606 -- \$6,815	2.0	2.0	2.0
27637	Business License Inspector		\$3,713 -- \$4,515	2.0	2.0	3.0
29216	Chief Consolidated Util Billing&Svc Div		\$11,558 -- \$12,743	1.0	1.0	1.0
27717	Chief Financial Reporting & Control		\$11,153 -- \$12,294	1.0	1.0	1.0
27735	Chief Investment Officer		\$12,265 -- \$13,521	1.0	1.0	1.0
27786	Clerical Supv 2		\$4,645 -- \$5,648	1.0	1.0	1.0
28320	Collection Services Program Mgr		\$8,165 -- \$9,002	2.0	2.0	2.0
28323	Collection Services Supv		\$5,145 -- \$6,253	3.0	3.0	3.0
28324	Collection Svcs Agent Lv 1		\$3,707 -- \$4,508	4.0	3.0	2.0
28321	Collection Svcs Agent Lv 2		\$3,941 -- \$4,790	14.0	15.0	13.0
29641	Dep Director Finance		\$13,492 -- \$14,875	1.0	1.0	1.0
27851	Dir of Finance	EX	\$16,582 -- \$18,282	1.0	1.0	1.0
27961	Engineering Technician Lv 2		\$4,591 -- \$5,583	1.0	1.0	1.0
27953	Executive Secretary		\$4,838 -- \$5,881	1.0	1.0	1.0
28075	Investment Officer		\$9,202 -- \$10,145	1.0	1.0	1.0
28206	Office Assistant Lv 2		\$3,100 -- \$3,768	3.0	3.0	3.0
28213	Office Specialist Lv 1		\$3,245 -- \$3,944	5.0	5.0	5.0
28215	Office Specialist Lv 2		\$3,647 -- \$4,433	23.0	23.0	22.0
28378	Secretary		\$3,594 -- \$4,369	1.0	1.0	1.0
27545	Sr Accountant		\$6,723 -- \$8,172	12.0	12.0	13.0
27545	Sr Accountant	LT	\$6,723 -- \$8,172	4.0	5.0	5.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27541	Sr Account Clerk		\$3,775 -- \$4,590	8.0	8.0	8.0
27564	Sr Accounting Mgr		\$10,128 -- \$11,167	6.0	6.0	6.0
27526	Sr Administrative Analyst Rng B		\$10,128 -- \$11,167	1.0	1.0	1.0
27624	Sr Auditor		\$6,723 -- \$8,172	5.0	5.0	5.0
27624	Sr Auditor	LT	\$6,723 -- \$8,172	0.0	0.0	2.0
28203	Sr Office Assistant		\$3,497 -- \$4,250	2.0	2.0	2.0
28212	Sr Office Specialist		\$3,901 -- \$4,743	10.0	10.0	10.0
28890	Sr Utility Billing Services Rep		\$3,888 -- \$4,725	10.0	10.0	10.0
28533	Supv Utilities Billing Services Rep		\$4,633 -- \$5,632	3.0	3.0	3.0
28892	Utility Billing Services Rep Lv 1		\$3,231 -- \$3,925	5.0	8.0	8.0
28891	Utility Billing Services Rep Lv 2		\$3,664 -- \$4,454	22.0	19.0	19.0
POSITION TYPE SUBTOTAL				238.0	240.0	240.0
27548	Accountant	RA	5,606 -- 6,815	2.0	2.0	2.0
27539	Account Clerk Lv 2	RA	3,567 -- 4,336	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				3.0	3.0	3.0
3230000BU - Department Of Finance SUBTOTAL				241.0	243.0	243.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

760000BU - Department of Technology

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27548	Accountant		\$5,606 -- \$6,815	1.0	1.0	1.0
27539	Account Clerk Lv 2		\$3,567 -- \$4,336	2.0	2.0	2.0
27560	Accounting Mgr		\$9,204 -- \$10,147	1.0	1.0	1.0
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	5.0	5.0	5.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	1.0	1.0	1.0
29321	Assistant Chief Information Officer		\$13,140 -- \$14,489	0.0	0.0	1.0
27681	Chief Departmental Admin Svcs		\$11,153 -- \$12,294	1.0	1.0	1.0
27892	Chief Information Officer	EX	\$15,458 -- \$17,041	1.0	1.0	1.0
29155	Chief of Customer Svcs		\$10,904 -- \$12,021	0.0	1.0	1.0
27748	Communication Operator Dispatch Lv 2		\$3,963 -- \$4,819	17.0	17.0	17.0
27953	Executive Secretary		\$4,838 -- \$5,881	1.0	1.0	1.0
29279	Geographic Information Systems Mgr		\$10,948 -- \$12,070	1.0	1.0	1.0
29290	Geographic Info System Analyst Lv 1		\$6,093 -- \$7,777	2.0	3.0	3.0
29291	Geographic Info System Analyst Lv 2		\$6,768 -- \$8,635	6.0	5.0	5.0
29611	Geographic Info Systems Analyst 3		\$7,462 -- \$9,523	1.0	1.0	1.0
29302	Geographic Info Systems Technician Lv 2		\$4,595 -- \$5,587	1.0	1.0	1.0
29612	Information Security Manager		\$11,497 -- \$12,675	1.0	1.0	1.0
27893	Information Technology Division Chief		\$12,054 -- \$13,290	3.0	3.0	4.0
27514	Information Technology Mgr		\$10,948 -- \$12,070	14.0	13.0	13.0
27522	Information Technology Technician Lv 2		\$4,064 -- \$5,188	8.0	8.0	7.0
29608	Info Tech Applications Analyst 3		\$7,462 -- \$9,523	9.0	10.0	14.0
29609	Info Tech Applications Analyst Lv 1		\$6,093 -- \$7,777	5.0	2.0	2.0
29610	Info Tech Applications Analyst Lv 2		\$6,768 -- \$8,635	61.0	65.0	64.0
28918	Info Tech Business Systems Analyst 3		\$7,462 -- \$9,523	10.0	9.0	10.0
28920	Info Tech Business Systems Analyst Lv 1		\$6,093 -- \$7,777	2.0	2.0	2.0
28919	Info Tech Business Systems Analyst Lv 2		\$6,768 -- \$8,635	33.0	33.0	33.0
29602	Info Tech Infrastructure Analyst 3		\$7,462 -- \$9,523	8.0	10.0	11.0
29604	Info Tech Infrastructure Analyst Lv 1		\$6,093 -- \$7,777	2.0	3.0	3.0
29606	Info Tech Infrastructure Analyst Lv 2		\$6,768 -- \$8,635	86.0	85.0	83.0
27520	Info Tech Systems Supp Spec Lv 1		\$4,882 -- \$6,230	1.0	2.0	2.0
27519	Info Tech Systems Supp Spec Lv 2		\$5,644 -- \$7,203	26.0	26.0	37.0
28218	Personnel Analyst		\$6,660 -- \$8,096	0.0	5.0	5.0
27515	Principal Info Tech Analyst HOLD		\$9,954 -- \$10,974	2.0	2.0	2.0
27545	Sr Accountant		\$6,723 -- \$8,172	1.0	1.0	1.0
27541	Sr Account Clerk		\$3,775 -- \$4,590	1.0	1.0	1.0
29292	Sr Geographic Info System Analyst HOLD		\$8,205 -- \$9,975	1.0	1.0	1.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27516	Sr Information Technology Analyst HOLD		\$8,205 -- \$9,975	26.0	23.0	19.0
28224	Sr Personnel Analyst		\$7,328 -- \$8,908	0.0	1.0	1.0
28966	Sr Training and Development Specialist		\$7,010 -- \$8,520	1.0	0.0	0.0
28468	Storekeeper 1		\$3,727 -- \$4,529	1.0	1.0	1.0
27746	Supv Communication Ops Dispatcher		\$5,065 -- \$6,159	2.0	2.0	2.0
29589	Supv Information Technology Analyst		\$8,797 -- \$10,694	49.0	52.0	54.0
28373	Supv Info Tech Systems Supp Spec		\$6,657 -- \$8,091	1.0	0.0	0.0
28531	Telecommunications Systems Tech Lv 2		\$6,378 -- \$7,751	2.0	2.0	2.0
POSITION TYPE SUBTOTAL				397.0	405.0	418.0
29321	Assistant Chief Information Officer	UNF	13,140 -- 14,489	1.0	1.0	0.0
27893	Information Technology Division Chief	UNF	12,054 -- 13,290	1.0	1.0	0.0
POSITION TYPE SUBTOTAL				2.0	2.0	0.0
7600000BU - Department of Technology SUBTOTAL				399.0	407.0	418.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

2960000BU - Department of Transportation

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27548	Accountant		\$5,606 -- \$6,815	1.0	1.0	1.0
27539	Account Clerk Lv 2		\$3,567 -- \$4,336	1.0	1.0	1.0
27560	Accounting Mgr		\$9,204 -- \$10,147	1.0	1.0	1.0
27610	Accounting Technician		\$4,546 -- \$5,526	1.0	1.0	1.0
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	4.6	4.6	4.6
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	3.0	3.0	3.0
27706	Assoc Civil Engineer		\$8,712 -- \$10,589	19.0	18.0	19.0
28086	Assoc Landscape Architect		\$8,712 -- \$10,589	3.0	3.0	3.0
29561	Assoc Planner		\$7,269 -- \$8,835	1.0	1.0	1.0
29276	Assoc Transportation Engineer		\$8,712 -- \$10,589	3.6	3.6	3.6
27710	Asst Engineer - Civil Lv 1		\$5,792 -- \$6,385	2.0	0.0	0.0
27711	Asst Engineer - Civil Lv 2		\$6,968 -- \$8,893	19.8	21.8	21.8
28914	Asst Landscape Architect Lv 2		\$6,968 -- \$8,893	2.0	2.0	2.0
27639	Bridge Maintenance Wkr		\$4,711 -- \$5,726	5.0	5.0	5.0
27642	Bridge Operator		\$3,563 -- \$4,329	4.0	4.0	4.0
27681	Chief Departmental Admin Svcs		\$11,153 -- \$12,294	1.0	1.0	1.0
28948	Chief Transportation Division--Engr&Plan		\$13,382 -- \$14,755	2.0	2.0	2.0
27699	Chief Transportation Div - O & M		\$14,055 -- \$15,496	1.0	1.0	1.0
28904	Dir of Transportation	EX	\$15,458 -- \$17,041	1.0	1.0	1.0
27961	Engineering Technician Lv 2		\$4,591 -- \$5,583	2.0	2.0	2.0
28043	Highway Maintenance Manager		\$7,565 -- \$9,195	3.0	3.0	3.0
28048	Highway Maintenance Supv		\$6,274 -- \$7,626	10.0	10.0	10.0
28050	Highway Maintenance Wkr		\$4,332 -- \$5,267	15.0	15.0	15.0
28040	Highway Maint Equipment Operator		\$5,087 -- \$6,184	8.0	8.0	8.0
28238	Principal Civil Engineer		\$11,642 -- \$12,836	5.0	5.0	5.0
28245	Principal Engineering Technician		\$5,968 -- \$7,617	4.7	4.7	4.7
28399	Safety Specialist		\$7,010 -- \$8,520	1.0	1.0	1.0
29086	Safety Technician		\$5,421 -- \$6,591	1.0	1.0	1.0
29563	Senior Planner		\$9,222 -- \$10,166	0.0	1.0	1.0
27541	Sr Account Clerk		\$3,775 -- \$4,590	1.0	1.0	1.0
27526	Sr Administrative Analyst Rng B		\$10,128 -- \$11,167	1.0	1.0	1.0
27641	Sr Bridge Maintenance Wkr		\$5,087 -- \$6,184	2.0	2.0	2.0
27709	Sr Civil Engineer		\$10,687 -- \$11,781	10.0	10.0	11.0
27958	Sr Engineering Technician		\$5,188 -- \$6,307	4.0	4.0	4.0
29312	Sr Highway Maintenance Manager		\$10,781 -- \$11,885	2.0	2.0	2.0
28051	Sr Highway Maintenance Wkr		\$4,711 -- \$5,726	36.0	36.0	36.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
28088	Sr Landscape Architect		\$10,579 -- \$11,663	2.0	2.0	2.0
28212	Sr Office Specialist		\$3,901 -- \$4,743	1.0	1.0	1.0
29087	Sr Safety Specialist		\$8,922 -- \$9,836	1.0	1.0	1.0
28519	Sr Traffic Signal Lighting Technician		\$6,575 -- \$7,248	12.0	12.0	12.0
29277	Sr Transportation Engineer		\$10,687 -- \$11,781	2.0	2.0	2.0
28516	Traffic Signal and Lighting Ops Mgr		\$8,303 -- \$10,093	1.0	1.0	1.0
28517	Traffic Signal and Lighting Supv		\$6,756 -- \$8,212	4.0	4.0	4.0
28518	Traffic Signal and Lighting Technician		\$5,884 -- \$6,488	6.0	6.0	6.0
28521	Traffic Signs and Markings Mgr		\$7,565 -- \$9,195	1.0	1.0	1.0
28522	Traffic Signs Maintenance Wkr 1		\$4,221 -- \$5,129	6.0	6.0	6.0
28523	Traffic Signs Maintenance Wkr 2		\$4,588 -- \$5,576	15.0	15.0	15.0
28524	Traffic Signs Maintenance Wkr 3		\$5,021 -- \$6,102	4.0	4.0	4.0
28525	Traffic Signs Supervisor		\$5,634 -- \$6,846	3.0	3.0	3.0
28513	Tree Supervisor		\$5,973 -- \$7,261	2.0	2.0	2.0
28529	Tree Trimmer		\$4,485 -- \$5,451	7.0	7.0	7.0
POSITION TYPE SUBTOTAL				248.7	248.7	250.7
2960000BU - Department of Transportation SUBTOTAL				248.7	248.7	250.7

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

2151000BU - Development and Code Services

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27539	Account Clerk Lv 2		\$3,567 -- \$4,336	3.0	3.0	3.0
27610	Accounting Technician		\$4,546 -- \$5,526	3.0	2.0	2.0
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	2.0	1.0	1.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	5.0	1.0	1.0
27605	Admin Svcs Officer 3		\$9,204 -- \$10,147	1.0	0.0	0.0
27706	Assoc Civil Engineer		\$8,712 -- \$10,589	10.0	10.0	10.0
27902	Assoc Engineer Architect		\$8,712 -- \$10,589	1.0	1.0	1.0
28103	Assoc Land Surveyor		\$8,712 -- \$10,589	3.0	3.0	3.0
29218	Asst Building Official		\$11,111 -- \$12,249	1.0	1.0	1.0
27711	Asst Engineer - Civil Lv 2		\$6,968 -- \$8,893	6.0	6.0	5.0
29028	Asst Land Surveyor		\$6,968 -- \$8,893	5.0	5.0	5.0
28144	Asst Mechanical Engineer Lv 2		\$6,968 -- \$8,893	1.0	1.0	1.0
27634	Building Inspector 1	LT	\$6,537 -- \$7,207	3.0	3.0	3.0
27632	Building Inspector 2 Rng A		\$6,857 -- \$7,560	52.0	52.0	52.0
27632	Building Inspector 2 Rng A	LT	\$6,857 -- \$7,560	3.0	3.0	3.0
27633	Building Inspector 2 Rng B		\$7,210 -- \$7,950	9.0	9.0	7.0
29217	Chief Building Official		\$12,804 -- \$14,116	1.0	1.0	1.0
27702	Chief Construction Mgmt & Inspection Div		\$14,055 -- \$15,496	1.0	1.0	1.0
27681	Chief Departmental Admin Svcs		\$11,153 -- \$12,294	1.0	0.0	0.0
29021	Chief Development & Surveyor Svcs Div		\$13,382 -- \$14,755	1.0	1.0	1.0
27786	Clerical Supv 2		\$4,645 -- \$5,648	1.0	1.0	1.0
29311	Construction Inspection Supervisor		\$7,551 -- \$9,178	8.0	8.0	8.0
27725	Construction Inspector		\$6,537 -- \$7,207	11.0	11.0	12.0
29237	Construction Management Specialist		\$6,641 -- \$8,475	4.0	4.0	3.0
29236	Construction Management Supervisor		\$8,296 -- \$10,083	4.0	4.0	5.0
29235	Construction Manager		\$9,987 -- \$11,010	5.0	5.0	5.0
29500	Construction Materials Lab Tech Lv 1		\$6,537 -- \$7,207	4.0	4.0	4.0
29501	Construction Materials Lab Tech Lv 2		\$7,210 -- \$7,950	5.0	5.0	5.0
27961	Engineering Technician Lv 2		\$4,591 -- \$5,583	13.0	13.0	11.0
28164	Manager of Special District Services		\$11,642 -- \$12,836	1.0	1.0	1.0
28206	Office Assistant Lv 2		\$3,100 -- \$3,768	5.0	5.0	5.0
28215	Office Specialist Lv 2		\$3,647 -- \$4,433	1.0	1.0	1.0
28235	Principal Building Inspector		\$8,329 -- \$10,123	3.0	3.0	3.0
28238	Principal Civil Engineer		\$11,642 -- \$12,836	4.0	4.0	5.0
28239	Principal Construction Inspector		\$8,329 -- \$10,123	1.0	1.0	1.0
28245	Principal Engineering Technician		\$5,968 -- \$7,617	3.0	3.0	4.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
29281	Principal Land Surveyor		\$11,642 -- \$12,836	1.0	1.0	1.0
28399	Safety Specialist		\$7,010 -- \$8,520	1.0	1.0	1.0
27545	Sr Accountant		\$6,723 -- \$8,172	1.0	0.0	0.0
27709	Sr Civil Engineer		\$10,687 -- \$11,781	7.0	6.0	6.0
27727	Sr Construction Inspector		\$7,210 -- \$7,950	32.0	32.0	32.0
27958	Sr Engineering Technician		\$5,188 -- \$6,307	6.0	6.0	9.0
28102	Sr Land Surveyor		\$10,579 -- \$11,663	1.0	1.0	2.0
28203	Sr Office Assistant		\$3,497 -- \$4,250	10.0	10.0	10.0
28212	Sr Office Specialist		\$3,901 -- \$4,743	1.0	1.0	1.0
29087	Sr Safety Specialist		\$8,922 -- \$9,836	1.0	1.0	1.0
27635	Supv Building Inspector		\$7,551 -- \$9,178	9.0	9.0	10.0
27959	Supv Engineering Technician		\$7,238 -- \$8,797	3.0	3.0	3.0
28246	Supv Permits Fees		\$8,785 -- \$9,684	1.0	1.0	1.0
28390	Survey Party Chief		\$5,956 -- \$7,240	4.0	4.0	5.0
28467	Survey Technician Lv 2		\$4,591 -- \$5,583	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				264.0	254.0	258.0
2151000BU - Development and Code Services SUBTOTAL				264.0	254.0	258.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

5800000BU - District Attorney

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27539	Account Clerk Lv 2		\$3,567 -- \$4,336	1.0	1.0	1.0
27610	Accounting Technician		\$4,546 -- \$5,526	2.0	2.0	2.0
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	6.0	6.0	6.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	2.0	2.0	2.0
27534	Assoc Admin Analyst Lv 2		\$6,723 -- \$8,172	2.0	2.0	2.0
27676	Asst Chief Criminal Investigator		\$11,021 -- \$13,398	1.0	1.0	1.0
27686	Asst Chief Dep District Attorney		\$15,820 -- \$19,228	7.0	7.0	7.0
27614	Attorney Lv 1 Criminal		\$9,796 -- \$9,796	2.0	8.0	8.0
27616	Attorney Lv 2 Criminal		\$11,270 -- \$11,270	1.0	2.0	2.0
27618	Attorney Lv 3 Criminal		\$10,203 -- \$12,401	5.0	4.0	4.0
27620	Attorney Lv 4 Criminal		\$11,249 -- \$14,355	59.0	53.0	53.0
27623	Attorney Lv 5 Criminal		\$12,407 -- \$15,835	63.0	63.0	67.0
29315	Chief Criminal Investigator		\$14,563 -- \$16,055	1.0	1.0	1.0
27681	Chief Departmental Admin Svcs		\$11,153 -- \$12,294	1.0	1.0	1.0
27685	Chief Dep District Attorney	EX	\$18,611 -- \$22,623	1.0	1.0	1.0
27733	Criminal Investigator Lv 2		\$7,739 -- \$9,876	37.0	37.0	38.0
27776	Criminalist Lv 1		\$4,972 -- \$6,044	1.0	6.0	6.0
27777	Criminalist Lv 2		\$6,639 -- \$8,070	6.0	3.0	3.0
27778	Criminalist Lv 3		\$8,268 -- \$10,052	22.0	18.0	18.0
28976	Criminalist Lv 4		\$8,694 -- \$10,567	5.0	7.0	7.0
27827	Dir District Atty Lab of Forensic Svcs		\$13,547 -- \$16,467	1.0	1.0	1.0
29471	District Attorney		\$23,686 -- \$23,686	1.0	1.0	1.0
27986	Forensic Laboratory Technician		\$4,524 -- \$5,496	2.0	2.0	2.0
29478	Forensic Multimedia Examiner Lv 2		\$5,446 -- \$6,617	4.0	4.0	5.0
28063	Human Services Program Mgr		\$8,908 -- \$10,828	1.0	1.0	1.0
28471	Human Svcs Soc Wkr Mstr Dgr		\$6,119 -- \$7,440	8.0	8.0	9.0
28474	Human Svcs Soc Wkr Mstr Dgr AfricAmer CL		\$6,119 -- \$7,440	2.0	2.0	2.0
29541	Human Svcs Soc Wkr Mstr Dgr Mien LC		\$6,119 -- \$7,440	1.0	1.0	1.0
28480	Human Svcs Soc Wkr Mstr Dgr Russian LC		\$6,119 -- \$7,440	1.0	1.0	1.0
28479	Human Svcs Soc Wkr Mstr Dgr SpanLGLatinC		\$6,119 -- \$7,440	3.0	3.0	3.0
28481	Human Svcs Soc Wkr Mstr Dgr VietnameseLC		\$6,119 -- \$7,440	1.0	1.0	1.0
28432	Human Svcs Supv Mstr Dgr		\$7,055 -- \$8,578	2.0	2.0	2.0
27514	Information Technology Mgr		\$10,948 -- \$12,070	2.0	2.0	2.0
29610	Info Tech Applications Analyst Lv 2		\$6,768 -- \$8,635	4.0	4.0	4.0
29606	Info Tech Infrastructure Analyst Lv 2		\$6,768 -- \$8,635	3.0	3.0	3.0
27519	Info Tech Systems Supp Spec Lv 2		\$5,644 -- \$7,203	4.0	4.0	4.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
28067	Investigative Assistant		\$4,640 -- \$5,639	21.0	21.0	21.0
28095	Legal Executive Secretary		\$4,838 -- \$5,881	1.0	1.0	1.0
28109	Legal Secretary 1		\$3,676 -- \$4,468	10.0	10.0	10.0
28111	Legal Secretary 2		\$3,887 -- \$4,724	17.0	17.0	17.0
28112	Legal Secretary 2 Conf		\$4,325 -- \$5,256	2.0	2.0	2.0
28206	Office Assistant Lv 2		\$3,100 -- \$3,768	19.0	20.0	20.0
28215	Office Specialist Lv 2		\$3,647 -- \$4,433	4.0	4.0	4.0
28232	Paralegal		\$4,235 -- \$5,148	5.0	5.0	11.0
28218	Personnel Analyst		\$6,660 -- \$8,096	1.0	1.0	1.0
28944	Personnel Specialist Lv 2		\$4,477 -- \$5,442	1.0	1.0	1.0
27652	Principal Criminal Attorney		\$15,085 -- \$17,462	36.0	36.0	36.0
28300	Process Server		\$3,725 -- \$4,527	14.0	14.0	14.0
27564	Sr Accounting Mgr		\$10,128 -- \$11,167	1.0	1.0	1.0
27526	Sr Administrative Analyst Rng B		\$10,128 -- \$11,167	1.0	1.0	1.0
28203	Sr Office Assistant		\$3,497 -- \$4,250	4.0	4.0	4.0
28224	Sr Personnel Analyst		\$7,328 -- \$8,908	1.0	1.0	1.0
28943	Sr Personnel Specialist		\$4,929 -- \$5,992	1.0	1.0	1.0
29018	Sr Public Information Officer		\$7,000 -- \$8,508	1.0	1.0	1.0
29461	Sr Victim Witness Claims Specialist		\$4,118 -- \$5,004	1.0	1.0	1.0
27730	Supv Criminal Investigator		\$9,992 -- \$12,146	5.0	5.0	5.0
27775	Supv Criminalist		\$9,547 -- \$11,604	5.0	5.0	5.0
29615	Supv Forensic Multimedia Examiner		\$6,585 -- \$8,005	1.0	1.0	1.0
29589	Supv Information Technology Analyst		\$8,797 -- \$10,694	2.0	2.0	2.0
28373	Supv Info Tech Systems Supp Spec		\$6,657 -- \$8,091	0.0	1.0	1.0
28108	Supv Legal Secretary		\$4,792 -- \$5,825	5.0	4.0	4.0
29460	Victim Witness Claims Specialist		\$3,742 -- \$4,551	4.0	3.0	3.0
POSITION TYPE SUBTOTAL				428.0	428.0	441.0
27623	Attorney Lv 5 Criminal	RA	12,407 -- 15,835	2.0	2.0	2.0
27733	Criminal Investigator Lv 2	RA	7,739 -- 9,876	1.0	1.0	1.0
27776	Criminalist Lv 1	RA	4,972 -- 6,044	1.0	1.0	1.0
27777	Criminalist Lv 2	RA	6,639 -- 8,070	1.0	0.0	0.0
27778	Criminalist Lv 3	RA	8,268 -- 10,052	0.0	1.0	1.0
POSITION TYPE SUBTOTAL				5.0	5.0	5.0
27618	Attorney Lv 3 Criminal	UNF	10,203 -- 12,401	1.0	1.0	1.0
27620	Attorney Lv 4 Criminal	UNF	11,249 -- 14,355	8.3	8.3	8.3
27623	Attorney Lv 5 Criminal	UNF	12,407 -- 15,835	1.8	1.8	1.8
27777	Criminalist Lv 2	UNF	6,639 -- 8,070	1.0	1.0	1.0
27778	Criminalist Lv 3	UNF	8,268 -- 10,052	1.0	1.0	1.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

27986	Forensic Laboratory Technician	UNF	4,524 -- 5,496	3.0	3.0	3.0
28479	Human Svcs Soc Wkr Mstr Dgr SpanLGLatinC	UNF	6,119 -- 7,440	0.5	0.5	0.5
27522	Information Technology Technician Lv 2	UNF	4,064 -- 5,188	1.0	1.0	1.0
29610	Info Tech Applications Analyst Lv 2	UNF	6,768 -- 8,635	0.5	0.5	0.5
28206	Office Assistant Lv 2	UNF	3,100 -- 3,768	1.0	1.0	1.0
28215	Office Specialist Lv 2	UNF	3,647 -- 4,433	6.0	6.0	6.0
28203	Sr Office Assistant	UNF	3,497 -- 4,250	2.0	2.0	2.0
POSITION TYPE SUBTOTAL				27.1	27.1	27.1
5800000BU - District Attorney SUBTOTAL				460.1	460.1	473.1

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

3870000BU - Economic Development

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27539	Account Clerk Lv 2		\$3,567 -- \$4,336	1.0	1.0	1.0
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	1.0	1.0	1.0
27604	Admin Svcs Officer 2	LT	\$6,723 -- \$8,172	0.0	1.0	1.0
29481	Economic Dev and Marketing Director		\$14,076 -- \$15,520	1.0	1.0	1.0
29507	Economic Dev and Marketing Specialist		\$8,546 -- \$9,423	2.0	2.0	3.0
28206	Office Assistant Lv 2		\$3,100 -- \$3,768	1.0	1.0	0.0
29590	Permit & Env Reg Consultant 3		\$9,185 -- \$11,165	1.0	1.0	1.0
27630	Permit & Env Reg Consultant Lv 2		\$8,348 -- \$10,147	3.0	3.0	3.0
27628	Permit & Env Reg Officer		\$11,169 -- \$12,314	1.0	1.0	1.0
28238	Principal Civil Engineer		\$11,642 -- \$12,836	1.0	1.0	1.0
27526	Sr Administrative Analyst Rng B		\$10,128 -- \$11,167	1.0	1.0	1.0
29508	Sr Economic Dev and Marketing Specialist		\$9,408 -- \$10,372	2.0	2.0	2.0
POSITION TYPE SUBTOTAL				15.0	16.0	16.0
3870000BU - Economic Development SUBTOTAL				15.0	16.0	16.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

7090000BU - Emergency Services

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	1.0	1.0	2.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	1.0	1.0	1.0
29219	Asst Emergency Operations Coordinator		\$8,484 -- \$9,354	1.0	1.0	1.0
29544	Chief of Emergency Services		\$11,444 -- \$12,616	1.0	1.0	1.0
27942	Emergency Operations Coordinator		\$9,754 -- \$10,753	2.0	2.0	2.0
28203	Sr Office Assistant		\$3,497 -- \$4,250	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				7.0	7.0	8.0
7090000BU - Emergency Services SUBTOTAL				7.0	7.0	8.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

3350000BU - Environmental Management

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27539	Account Clerk Lv 2		\$3,567 -- \$4,336	1.0	1.0	1.0
27610	Accounting Technician		\$4,546 -- \$5,526	3.0	3.0	3.0
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	2.0	2.0	2.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	1.0	1.0	1.0
27605	Admin Svcs Officer 3		\$9,204 -- \$10,147	1.0	1.0	1.0
27786	Clerical Supv 2		\$4,645 -- \$5,648	1.0	1.0	1.0
27842	Dir of Environmental Management	EX	\$14,076 -- \$15,520	1.0	1.0	1.0
28983	Environmental Compliance Technician Lv 1		\$4,172 -- \$5,072	0.0	1.0	1.0
28984	Environmental Compliance Technician Lv 2		\$4,651 -- \$5,653	7.0	6.0	6.0
28953	Environmental Program Manager 1		\$9,871 -- \$10,883	2.0	2.0	2.0
28954	Environmental Program Manager 2		\$11,264 -- \$12,420	2.0	2.0	2.0
28957	Environmental Specialist 3		\$7,261 -- \$8,827	54.0	54.0	54.0
28958	Environmental Specialist 4		\$8,964 -- \$9,883	10.0	10.0	10.0
28955	Environmental Specialist Lv 1		\$5,653 -- \$5,653	2.0	2.0	2.0
28956	Environmental Specialist Lv 2		\$6,084 -- \$7,396	16.0	16.0	16.0
27953	Executive Secretary		\$4,838 -- \$5,881	1.0	1.0	1.0
28206	Office Assistant Lv 2		\$3,100 -- \$3,768	2.0	2.0	2.0
27545	Sr Accountant		\$6,723 -- \$8,172	1.0	1.0	1.0
27564	Sr Accounting Mgr		\$10,128 -- \$11,167	1.0	1.0	1.0
28203	Sr Office Assistant		\$3,497 -- \$4,250	10.0	10.0	10.0
POSITION TYPE SUBTOTAL				118.0	118.0	118.0
3350000BU - Environmental Management SUBTOTAL				118.0	118.0	118.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

7210000BU - First 5 Sacramento Commission

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	1.0	1.0	1.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	2.0	2.0	2.0
29415	Executive Dir First Five Sac Comm	EX	\$13,006 -- \$14,339	1.0	1.0	1.0
28065	Human Services Program Planner Rng B		\$8,921 -- \$9,834	7.0	7.0	7.0
27526	Sr Administrative Analyst Rng B		\$10,128 -- \$11,167	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				12.0	12.0	12.0
7210000BU - First 5 Sacramento Commission SUBTOTAL				12.0	12.0	12.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended
Position Summary by Department

7000000BU - General Services

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27539	Account Clerk Lv 2		\$3,567 -- \$4,336	5.0	5.0	5.0
27560	Accounting Mgr		\$9,204 -- \$10,147	1.0	1.0	1.0
27610	Accounting Technician		\$4,546 -- \$5,526	4.0	4.0	4.0
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	5.0	5.0	6.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	4.0	4.0	4.0
27604	Admin Svcs Officer 2	LT	\$6,723 -- \$8,172	0.0	0.0	1.0
27605	Admin Svcs Officer 3		\$9,204 -- \$10,147	1.0	1.0	1.0
29407	Alarm Systems Technician		\$6,072 -- \$7,381	5.0	5.0	6.0
27914	Assoc Electrical Engineer		\$8,712 -- \$10,589	1.0	1.0	1.0
27902	Assoc Engineer Architect		\$8,712 -- \$10,589	4.0	5.0	5.0
29013	Assoc Environmental Services Specialist		\$7,261 -- \$8,827	2.0	2.0	2.0
28141	Assoc Mechanical Engineer		\$8,712 -- \$10,589	1.0	0.0	0.0
27908	Asst Engineer Architect Lv 1		\$5,792 -- \$6,385	2.0	1.0	1.0
27909	Asst Engineer Architect Lv 2		\$6,968 -- \$8,893	0.0	1.0	1.0
27562	Automotive Technician		\$5,253 -- \$5,790	18.0	18.0	18.0
27640	Building Maintenance Wkr		\$3,775 -- \$4,590	13.0	13.0	16.0
27536	Building Project Coordinator 1		\$6,968 -- \$8,893	2.0	2.0	2.0
27535	Building Project Coordinator 2		\$8,289 -- \$10,076	1.0	1.0	2.0
27535	Building Project Coordinator 2	LT	\$8,289 -- \$10,076	0.0	0.0	1.0
27645	Building Security Attendant		\$3,288 -- \$3,995	20.0	20.0	35.0
29234	Building Security Attendant Supervisor		\$4,122 -- \$5,009	3.0	3.0	3.0
27659	Carpenter		\$6,368 -- \$6,368	13.0	13.0	15.0
27681	Chief Departmental Admin Svcs		\$11,153 -- \$12,294	0.0	0.0	1.0
29320	Chief Division of Facility Planning &Mgt		\$11,141 -- \$12,282	1.0	1.0	1.0
28835	Chief Fleet Division Parking Enterprise		\$11,059 -- \$12,193	1.0	1.0	1.0
27682	Chief of Architectural Services Division		\$12,477 -- \$13,756	1.0	1.0	1.0
27774	Chief Real Estate Division		\$11,059 -- \$12,193	1.0	1.0	1.0
29567	Chief Storekeeper Fleet Services		\$5,033 -- \$6,119	1.0	1.0	1.0
27798	Chief Support Svcs Division		\$8,447 -- \$9,314	1.0	1.0	1.0
28992	Contract Services Manager 1		\$9,204 -- \$10,147	2.0	2.0	2.0
28993	Contract Services Manager 2		\$10,125 -- \$11,163	1.0	1.0	1.0
28989	Contract Services Officer Lv 1		\$4,433 -- \$5,387	1.0	2.0	2.0
28990	Contract Services Officer Lv 2		\$5,606 -- \$6,815	4.0	3.0	3.0
29207	Contract Services Specialist Lv 1		\$3,662 -- \$4,452	0.0	1.0	1.0
29208	Contract Services Specialist Lv 2		\$4,026 -- \$4,894	1.0	0.0	0.0
27805	Custodian Lv 2		\$3,140 -- \$3,815	38.0	38.0	30.0

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Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27833	Dep Director General Services		\$13,140 -- \$14,489	1.0	1.0	1.0
27853	Dir of General Services	EX	\$15,458 -- \$17,041	1.0	1.0	1.0
27932	Electrician		\$7,602 -- \$7,602	31.0	31.0	36.0
27715	Energy Program Mgr		\$9,430 -- \$10,398	1.0	1.0	1.0
28958	Environmental Specialist 4		\$8,964 -- \$9,883	1.0	1.0	1.0
27935	Equipment Technician		\$5,891 -- \$6,495	34.0	34.0	34.0
27953	Executive Secretary		\$4,838 -- \$5,881	1.0	1.0	1.0
27646	Facilities Manager		\$10,041 -- \$11,071	5.0	5.0	5.0
29233	Facility Security Operations Supervisor		\$4,819 -- \$5,856	1.0	1.0	1.0
29293	Fleet Manager		\$8,402 -- \$10,210	3.0	3.0	3.0
27955	Fleet Service Wkr		\$3,965 -- \$4,821	13.0	13.0	12.0
29647	Fleet Supervisor		\$6,598 -- \$8,019	6.0	6.0	7.0
28206	Office Assistant Lv 2		\$3,100 -- \$3,768	1.0	1.0	1.0
28215	Office Specialist Lv 2		\$3,647 -- \$4,433	3.0	3.0	2.0
28229	Painter		\$6,368 -- \$6,368	9.0	9.0	13.0
28279	Plumber		\$7,602 -- \$7,602	10.0	10.0	13.0
28245	Principal Engineering Technician		\$5,968 -- \$7,617	1.0	1.0	1.0
28307	Printing Service Operator Lv 1		\$3,278 -- \$3,984	1.0	2.0	2.0
28308	Printing Service Operator Lv 2		\$3,500 -- \$4,257	3.0	2.0	2.0
28309	Printing Services Supv		\$4,915 -- \$5,975	1.0	1.0	1.0
28949	Printing Services Technician		\$3,111 -- \$3,781	2.0	2.0	2.0
28325	Real Estate Officer Lv 2		\$6,711 -- \$8,157	13.0	13.0	13.0
28325	Real Estate Officer Lv 2	LT	\$6,711 -- \$8,157	0.0	0.0	1.0
28330	Real Estate Program Manager		\$8,847 -- \$10,753	3.0	3.0	3.0
29322	Real Estate Specialist		\$3,977 -- \$4,833	3.0	3.0	3.0
27545	Sr Accountant		\$6,723 -- \$8,172	1.0	1.0	1.0
27541	Sr Account Clerk		\$3,775 -- \$4,590	2.0	2.0	2.0
27564	Sr Accounting Mgr		\$10,128 -- \$11,167	1.0	1.0	1.0
27524	Sr Administrative Analyst Rng A		\$9,204 -- \$10,147	1.0	0.0	0.0
27526	Sr Administrative Analyst Rng B		\$10,128 -- \$11,167	3.0	4.0	4.0
29648	Sr Automotive Technician		\$5,672 -- \$6,253	6.0	6.0	6.0
28991	Sr Contract Services Officer		\$6,723 -- \$8,172	10.0	10.0	10.0
27915	Sr Electrical Engineer		\$10,687 -- \$11,781	1.0	1.0	1.0
27906	Sr Engineer Architect		\$10,687 -- \$11,781	1.0	1.0	1.0
27936	Sr Equipment Technician		\$6,483 -- \$7,147	5.0	5.0	5.0
28203	Sr Office Assistant		\$3,497 -- \$4,250	1.0	1.0	2.0
28305	Sr Printing Svcs Operator Conf		\$4,059 -- \$4,934	1.0	1.0	1.0
28374	Sr Stationary Engineer		\$7,596 -- \$9,234	3.0	3.0	4.0

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Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
28374	Sr Stationary Engineer	LT	\$7,596 -- \$9,234	0.0	0.0	1.0
29566	Sr Storekeeper Fleet Services		\$4,303 -- \$5,230	1.0	1.0	1.0
28376	Stationary Engineer 1		\$6,770 -- \$7,464	49.0	49.0	52.0
28376	Stationary Engineer 1	LT	\$6,770 -- \$7,464	1.0	1.0	2.0
28377	Stationary Engineer 2		\$7,464 -- \$8,230	11.0	11.0	10.0
28377	Stationary Engineer 2	LT	\$7,464 -- \$8,230	0.0	0.0	1.0
28364	Stock Clerk		\$3,187 -- \$3,875	6.0	6.0	6.0
28468	Storekeeper 1		\$3,727 -- \$4,529	2.0	2.0	2.0
28469	Storekeeper 2		\$4,183 -- \$5,082	1.0	1.0	1.0
29565	Storekeeper Fleet Services		\$3,915 -- \$4,757	5.0	5.0	5.0
27804	Supv Custodian 1		\$3,556 -- \$4,322	2.0	2.0	2.0
27806	Supv Custodian 2		\$4,122 -- \$5,009	2.0	2.0	2.0
28508	Telecommunications Systems Supv		\$7,158 -- \$8,701	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				423.0	423.0	460.0
27681	Chief Departmental Admin Svcs	UNF	11,153 -- 12,294	1.0	1.0	0.0
POSITION TYPE SUBTOTAL				1.0	1.0	0.0
7000000BU - General Services SUBTOTAL				424.0	424.0	460.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended
Position Summary by Department

6470000BU - Golf

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
28027	Golf Division Mgr		\$8,517 -- \$9,390	1.0	1.0	1.0
28282	Park Maintenance Mechanic		\$4,722 -- \$5,207	1.0	1.0	1.0
28286	Park Maintenance Wkr 1		\$3,462 -- \$4,207	1.0	1.0	3.0
28287	Park Maintenance Wkr 2		\$3,775 -- \$4,590	1.0	1.0	1.0
28285	Sr Park Maintenance Wkr		\$4,092 -- \$4,976	2.0	2.0	2.0
POSITION TYPE SUBTOTAL				6.0	6.0	8.0
6470000BU - Golf SUBTOTAL				6.0	6.0	8.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

7200000BU - Health Services

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27539	Account Clerk Lv 2		\$3,567 -- \$4,336	6.0	5.0	5.0
27560	Accounting Mgr		\$9,204 -- \$10,147	3.0	3.0	3.0
27610	Accounting Technician		\$4,546 -- \$5,526	11.0	11.0	11.0
27610	Accounting Technician	LT	\$4,546 -- \$5,526	2.0	2.0	2.0
27611	Activities Therapist		\$5,945 -- \$6,881	4.0	4.0	4.0
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	38.0	42.0	45.0
27603	Admin Svcs Officer 1	LT	\$5,606 -- \$6,815	0.0	1.0	1.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	38.0	40.0	43.0
27604	Admin Svcs Officer 2	LT	\$6,723 -- \$8,172	3.0	5.0	5.0
27605	Admin Svcs Officer 3		\$9,204 -- \$10,147	7.0	7.0	7.0
27534	Assoc Admin Analyst Lv 2		\$6,723 -- \$8,172	2.0	2.0	2.0
28263	Assoc Physician Management	LT	\$14,062 -- \$17,093	1.0	0.0	0.0
28263	Assoc Physician Management	LT EX	\$14,062 -- \$17,093	0.0	1.0	1.0
29646	Behavioral Health Peer Specialist		\$3,116 -- \$3,789	10.0	14.0	14.0
29644	Behavioral Health Peer Spec Program Mgr		\$4,116 -- \$5,002	0.0	3.0	3.0
27640	Building Maintenance Wkr		\$3,775 -- \$4,590	1.0	1.0	1.0
27681	Chief Departmental Admin Svcs		\$11,153 -- \$12,294	1.0	1.0	1.0
27761	Chief Public Health Laboratory Service		\$9,895 -- \$10,909	1.0	1.0	1.0
29577	Chief Therapist		\$10,069 -- \$11,101	1.0	1.0	1.0
27654	Claims Assistance Specialist		\$3,594 -- \$4,369	18.0	18.0	18.0
27783	Clerical Supv 1		\$4,219 -- \$5,127	3.0	3.0	3.0
27786	Clerical Supv 2		\$4,645 -- \$5,648	3.0	3.0	3.0
29579	Communicable Disease Investigator Lv 1		\$4,068 -- \$4,945	1.0	3.0	3.0
29579	Communicable Disease Investigator Lv 1	LT	\$4,068 -- \$4,945	0.0	1.0	1.0
27689	Communicable Disease Investigator Lv 2		\$4,271 -- \$5,192	8.0	7.0	7.0
27689	Communicable Disease Investigator Lv 2	LT	\$4,271 -- \$5,192	1.0	1.0	1.0
27720	County Health Officer	EX	\$19,989 -- \$22,037	1.0	1.0	1.0
27755	County Pharmacist		\$12,762 -- \$14,071	1.0	1.0	1.0
27805	Custodian Lv 2		\$3,140 -- \$3,815	7.0	7.0	7.0
27855	Dental Health Program Coord		\$7,214 -- \$8,769	1.0	1.0	1.0
27854	Dental Hygienist		\$6,347 -- \$6,347	1.6	1.6	1.6
27834	Dep Director Human Services		\$13,657 -- \$15,056	3.0	3.0	3.0
27858	Dietitian		\$5,442 -- \$6,613	6.8	6.8	6.8
28033	Dir of Health Services	EX	\$18,209 -- \$20,074	1.0	1.0	1.0
29458	Emergency Medical Services Administrator		\$10,796 -- \$11,903	1.0	1.0	1.0
29506	Emergency Medical Services Coordinator		\$7,713 -- \$9,376	2.0	2.0	2.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27941	Emergency Medical Services Spec Lv 2		\$5,841 -- \$7,099	4.0	4.0	4.0
27945	Epidemiologist		\$7,241 -- \$8,800	4.0	4.0	4.0
27945	Epidemiologist	LT	\$7,241 -- \$8,800	2.0	2.0	2.0
27946	Epidemiology Program Mgr		\$9,754 -- \$10,753	1.0	1.0	1.0
27953	Executive Secretary		\$4,838 -- \$5,881	1.0	1.0	1.0
27749	Food Service Cook		\$3,278 -- \$3,984	2.0	2.0	2.0
27751	Food Service Supervisor		\$3,982 -- \$4,838	1.0	1.0	1.0
28006	Food Service Wkr		\$2,839 -- \$3,452	4.0	4.0	4.0
28036	Health Education Assistant		\$3,984 -- \$4,844	7.0	7.0	7.0
28034	Health Educator Rng A		\$5,254 -- \$6,389	4.0	4.0	4.0
28034	Health Educator Rng A	LT	\$5,254 -- \$6,389	1.0	1.0	1.0
28035	Health Educator Rng B		\$5,860 -- \$7,123	11.0	11.0	11.0
28035	Health Educator Rng B	LT	\$5,860 -- \$7,123	1.0	3.0	3.0
28052	Health Program Coord		\$7,214 -- \$8,769	7.0	7.0	7.0
28052	Health Program Coord	LT	\$7,214 -- \$8,769	2.0	2.0	2.0
28056	Health Program Mgr		\$10,147 -- \$11,188	23.0	25.0	25.0
28056	Health Program Mgr	LT	\$10,147 -- \$11,188	1.0	3.0	3.0
28062	Human Services Division Mgr Rng B		\$10,777 -- \$13,100	7.0	8.0	8.0
28065	Human Services Program Planner Rng B		\$8,921 -- \$9,834	35.5	38.5	40.5
28065	Human Services Program Planner Rng B	LT	\$8,921 -- \$9,834	2.0	5.0	7.0
29517	Human Svcs Asst Farsi LG Persian CL		\$3,098 -- \$3,767	1.0	1.0	1.0
28411	Human Svcs Asst Spanish LG Latin CL		\$3,098 -- \$3,767	2.0	2.0	2.0
28435	Human Svcs Social Wkr		\$5,126 -- \$6,230	1.0	1.0	1.0
28118	Licensed Vocational Nurse	LT	\$4,310 -- \$5,239	1.0	1.0	1.0
28121	Medical Asst Lv 1		\$3,518 -- \$4,275	1.0	0.0	0.0
28122	Medical Asst Lv 2		\$3,702 -- \$4,499	32.5	33.0	34.0
28122	Medical Asst Lv 2	LT	\$3,702 -- \$4,499	2.0	4.0	4.0
28138	Medical Case Management Nurse		\$7,295 -- \$8,868	18.0	18.0	18.0
28140	Medical Director	EX	\$18,130 -- \$22,037	2.8	2.8	2.8
28163	Medical Records Technician		\$3,500 -- \$4,257	3.0	3.0	3.0
28146	Mental Health Counselor		\$5,761 -- \$6,671	38.0	48.0	55.0
28151	Mental Health Program Coord		\$7,214 -- \$8,769	46.0	49.0	51.0
28152	Mental Health Wkr		\$3,640 -- \$4,424	50.3	50.3	50.3
29585	Mental Health Wkr DC Planner		\$3,821 -- \$4,644	3.0	3.0	3.0
28155	Mental Health Wkr Licensed		\$4,440 -- \$5,399	9.0	9.0	9.0
28198	Nurse Practitioner		\$8,854 -- \$10,760	3.8	3.8	3.8
28198	Nurse Practitioner	LT	\$8,854 -- \$10,760	1.0	1.0	1.0
29246	Nutrition Asst Hmong LC Lv 2		\$3,045 -- \$3,701	1.0	1.0	1.0

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Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
28176	Nutrition Asst Lv 2		\$3,045 -- \$3,701	14.0	16.0	17.0
28194	Nutrition Asst Russian LC Lv 2		\$3,045 -- \$3,701	1.0	1.0	1.0
28188	Nutrition Asst Span LG Latin CL Lv 2		\$3,045 -- \$3,701	5.0	4.0	4.0
29492	Nutrition Program Coordinator		\$6,794 -- \$8,258	4.0	4.0	4.0
28206	Office Assistant Lv 2		\$3,100 -- \$3,768	48.5	48.5	52.5
28206	Office Assistant Lv 2	LT	\$3,100 -- \$3,768	2.0	4.0	4.0
28215	Office Specialist Lv 2	LT	\$3,647 -- \$4,433	1.0	1.0	1.0
28248	Pharmacist		\$11,926 -- \$12,522	8.5	8.5	8.5
28313	Pharmacy Assistant		\$3,561 -- \$4,327	1.0	1.0	1.0
29288	Pharmacy Manager		\$12,528 -- \$13,812	0.0	0.0	1.0
28314	Pharmacy Technician		\$3,916 -- \$4,760	4.5	4.5	4.5
28314	Pharmacy Technician	LT	\$3,916 -- \$4,760	1.0	1.0	1.0
28267	Physician 3	EX	\$15,400 -- \$16,980	1.0	1.0	1.0
28288	Psychiatric Nurse		\$7,760 -- \$8,555	17.0	17.0	17.0
28249	Public Health Aide		\$2,888 -- \$3,511	1.0	1.0	3.0
28249	Public Health Aide	LT	\$2,888 -- \$3,511	0.0	2.0	2.0
29283	Public Health Laboratory Technician		\$3,784 -- \$4,600	1.0	1.0	1.0
29283	Public Health Laboratory Technician	LT	\$3,784 -- \$4,600	2.0	2.0	2.0
28253	Public Health Microbiologist		\$5,681 -- \$6,904	4.0	4.0	4.0
28253	Public Health Microbiologist	LT	\$5,681 -- \$6,904	3.0	3.0	3.0
28259	Public Health Nurse Lv 1		\$6,963 -- \$8,465	1.0	2.4	2.4
28259	Public Health Nurse Lv 1	LT	\$6,963 -- \$8,465	0.0	1.0	1.0
28260	Public Health Nurse Lv 2		\$7,295 -- \$8,868	36.3	34.9	41.9
28260	Public Health Nurse Lv 2	LT	\$7,295 -- \$8,868	3.0	11.0	4.0
28353	Radiologic Technologist		\$4,689 -- \$5,702	1.0	1.0	1.0
28336	Registered Nurse Lv 1	LT	\$6,547 -- \$7,958	1.0	0.0	0.0
28337	Registered Nurse Lv 2		\$6,857 -- \$8,334	9.5	10.5	11.5
28337	Registered Nurse Lv 2	LT	\$6,857 -- \$8,334	10.0	13.0	13.0
28378	Secretary		\$3,594 -- \$4,369	3.0	3.0	2.0
28379	Secretary Conf		\$4,002 -- \$4,865	0.6	0.6	0.6
29580	Senior Communicable Disease Investigator		\$4,713 -- \$5,728	1.0	1.0	1.0
29580	Senior Communicable Disease Investigator	LT	\$4,713 -- \$5,728	0.0	1.0	1.0
27545	Sr Accountant		\$6,723 -- \$8,172	10.0	10.0	10.0
27541	Sr Account Clerk		\$3,775 -- \$4,590	11.0	11.0	11.0
27541	Sr Account Clerk	LT	\$3,775 -- \$4,590	1.0	1.0	1.0
27564	Sr Accounting Mgr		\$10,128 -- \$11,167	1.0	1.0	1.0
27526	Sr Administrative Analyst Rng B		\$10,128 -- \$11,167	4.0	4.0	4.0
29645	Sr Behavioral Health Peer Specialist		\$3,429 -- \$4,169	4.0	5.0	6.0

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Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
28054	Sr Health Program Coord Rng A		\$7,941 -- \$9,653	9.0	9.0	10.0
28054	Sr Health Program Coord Rng A	LT	\$7,941 -- \$9,653	0.0	1.0	1.0
28147	Sr Mental Health Counselor		\$6,806 -- \$7,504	142.3	139.3	149.3
28153	Sr Mental Health Wkr Licensed		\$5,347 -- \$6,498	16.0	16.0	16.0
28174	Sr Nutrition Asst		\$3,431 -- \$4,172	1.0	1.0	1.0
28186	Sr Nutrition Asst Span LG Latin CL		\$3,431 -- \$4,172	4.0	3.0	3.0
28203	Sr Office Assistant		\$3,497 -- \$4,250	80.0	83.0	87.0
28203	Sr Office Assistant	LT	\$3,497 -- \$4,250	2.0	3.0	3.0
28312	Sr Pharmacy Technician		\$4,278 -- \$5,200	1.0	1.0	1.0
28280	Sr Physician Management	EX	\$15,689 -- \$19,070	0.5	0.6	0.6
28289	Sr Psychiatric Nurse		\$7,835 -- \$9,523	0.0	1.0	1.0
28254	Sr Public Health Microbiologist		\$6,253 -- \$7,602	3.0	3.0	3.0
28257	Sr Public Health Nurse		\$7,835 -- \$9,523	1.8	2.0	2.0
28257	Sr Public Health Nurse	LT	\$7,835 -- \$9,523	3.0	4.0	4.0
28499	Sr Therapist		\$7,544 -- \$9,171	10.5	10.5	10.5
28468	Storekeeper 1		\$3,727 -- \$4,529	1.0	1.0	1.0
27804	Supv Custodian 1		\$3,556 -- \$4,322	1.0	1.0	1.0
27806	Supv Custodian 2		\$4,122 -- \$5,009	1.0	1.0	1.0
28139	Supv Medical Case Management Nurse		\$8,188 -- \$9,951	2.0	2.0	2.0
28255	Supv Public Health Microbiologist		\$7,017 -- \$8,529	1.0	1.0	1.0
28258	Supv Public Health Nurse		\$8,788 -- \$10,681	6.0	6.0	7.0
28258	Supv Public Health Nurse	LT	\$8,788 -- \$10,681	0.0	1.0	0.0
28354	Supv Radiologic Technologist		\$5,167 -- \$6,283	1.0	1.0	1.0
28335	Supv Registered Nurse		\$7,676 -- \$9,331	3.0	3.0	3.0
28335	Supv Registered Nurse	LT	\$7,676 -- \$9,331	2.0	2.0	2.0
28500	Supv Therapist		\$8,305 -- \$10,095	3.0	3.0	3.0
29578	Therapist		\$7,207 -- \$8,341	2.0	2.0	2.0
28489	Therapist Aide		\$3,593 -- \$4,158	3.0	3.0	3.0
29148	Treatment Center Program Coordinator		\$8,534 -- \$10,372	14.0	14.0	14.0
POSITION TYPE SUBTOTAL				1,056.3	1,124.1	1,168.1
28140	Medical Director	PPRAEX	18,130 -- 22,037	0.5	0.5	0.5
28499	Sr Therapist	RA	7,544 -- 9,171	2.0	2.0	2.0
29148	Treatment Center Program Coordinator	RA	8,534 -- 10,372	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				3.5	3.5	3.5
7200000BU - Health Services SUBTOTAL				1,059.8	1,127.6	1,171.6

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

810000BU - Human Assistance-Administration

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27548	Accountant		\$5,606 -- \$6,815	4.0	4.0	4.0
27548	Accountant	LT	\$5,606 -- \$6,815	0.0	0.0	1.0
27539	Account Clerk Lv 2		\$3,567 -- \$4,336	29.0	29.0	29.0
27560	Accounting Mgr		\$9,204 -- \$10,147	3.0	3.0	3.0
27560	Accounting Mgr	LT	\$9,204 -- \$10,147	0.0	0.0	1.0
27610	Accounting Technician		\$4,546 -- \$5,526	7.0	7.0	7.0
27610	Accounting Technician	LT	\$4,546 -- \$5,526	0.0	0.0	1.0
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	33.0	33.0	33.0
27603	Admin Svcs Officer 1	LT	\$5,606 -- \$6,815	0.0	0.0	1.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	25.0	25.0	25.0
27605	Admin Svcs Officer 3		\$9,204 -- \$10,147	2.0	2.0	2.0
27676	Asst Chief Criminal Investigator		\$11,021 -- \$13,398	1.0	1.0	0.0
29315	Chief Criminal Investigator		\$14,563 -- \$16,055	1.0	1.0	1.0
27681	Chief Departmental Admin Svcs		\$11,153 -- \$12,294	1.0	1.0	1.0
27790	Chief Storekeeper Rng B		\$5,033 -- \$6,119	1.0	1.0	1.0
28908	Child Development Specialist 2		\$4,102 -- \$4,988	10.0	10.0	8.0
27693	Child Development Supv 2		\$5,618 -- \$6,827	1.0	1.0	1.0
27786	Clerical Supv 2		\$4,645 -- \$5,648	26.0	26.0	26.0
29574	County Veterans Service Officer		\$8,908 -- \$10,828	1.0	1.0	1.0
27733	Criminal Investigator Lv 2		\$7,739 -- \$9,876	19.0	19.0	19.0
27834	Dep Director Human Services		\$13,657 -- \$15,056	3.0	3.0	3.0
27857	Dir of Human Assistance	EX	\$18,209 -- \$20,074	1.0	1.0	1.0
27953	Executive Secretary		\$4,838 -- \$5,881	1.0	1.0	1.0
28062	Human Services Division Mgr Rng B		\$10,777 -- \$13,100	6.0	6.0	6.0
28063	Human Services Program Mgr		\$8,908 -- \$10,828	19.0	19.0	19.0
28065	Human Services Program Planner Rng B		\$8,921 -- \$9,834	12.0	12.0	12.0
28065	Human Services Program Planner Rng B	LT	\$8,921 -- \$9,834	0.0	0.0	2.0
28066	Human Services Program Specialist		\$7,054 -- \$8,576	35.0	35.0	35.0
28066	Human Services Program Specialist	LT	\$7,054 -- \$8,576	0.0	0.0	1.0
28404	Human Svcs Asst		\$3,098 -- \$3,767	9.0	12.0	12.0
29515	Human Svcs Asst Arabic LG MidEastern CL		\$3,098 -- \$3,767	1.0	1.0	1.0
28878	Human Svcs Asst Armenian LC		\$3,098 -- \$3,767	2.0	2.0	2.0
28408	Human Svcs Asst Chinese LC		\$3,098 -- \$3,767	4.0	4.0	4.0
29517	Human Svcs Asst Farsi LG Persian CL		\$3,098 -- \$3,767	1.0	1.0	1.0
28879	Human Svcs Asst Lao LC		\$3,098 -- \$3,767	10.0	9.0	9.0
28412	Human Svcs Asst Russian LC		\$3,098 -- \$3,767	11.8	10.8	10.8

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Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
28411	Human Svcs Asst Spanish LG Latin CL		\$3,098 -- \$3,767	28.0	27.0	27.0
28423	Human Svcs Asst Vietnamese LC		\$3,098 -- \$3,767	4.0	4.0	4.0
29310	Human Svcs Program Integrity Specialist		\$6,156 -- \$7,483	3.0	3.0	3.0
29106	Human Svcs Q & R Spec		\$4,800 -- \$5,836	47.0	47.0	51.0
29114	Human Svcs Q & R Spec Lao LC		\$4,800 -- \$5,836	2.0	2.0	2.0
29115	Human Svcs Q & R Spec Russian LC		\$4,800 -- \$5,836	2.0	2.0	2.0
29112	Human Svcs Q & R Spec Span LG Latin CL		\$4,800 -- \$5,836	3.0	3.0	3.0
28435	Human Svcs Social Wkr		\$5,126 -- \$6,230	40.0	39.0	39.0
28444	Human Svcs Social Wkr African Amer CL		\$5,126 -- \$6,230	1.0	2.0	2.0
29176	Human Svcs Social Wkr Hmong LC		\$5,126 -- \$6,230	1.0	1.0	1.0
28433	Human Svcs Social Wkr Rng B		\$5,510 -- \$6,697	3.0	3.0	3.0
28462	Human Svcs Social Wkr Russian LC		\$5,126 -- \$6,230	3.0	3.0	3.0
28459	Human Svcs Social Wkr Span LG Latin CL		\$5,126 -- \$6,230	3.0	3.0	3.0
28838	Human Svcs Spec AfricAmer CL Lv 2		\$4,572 -- \$5,557	33.0	33.0	30.0
29618	Human Svcs Spec ArabicLGMidEastCL Lv 1		\$4,047 -- \$4,919	1.0	1.0	1.0
29521	Human Svcs Spec ArabicLGMidEastCL Lv 2		\$4,572 -- \$5,557	2.0	2.0	2.0
29619	Human Svcs Spec Armenian LC Lv 1		\$4,047 -- \$4,919	1.0	0.0	0.0
28839	Human Svcs Spec Armenian LC Lv 2		\$4,572 -- \$5,557	2.0	3.0	3.0
28840	Human Svcs Spec Chinese LC Lv 2		\$4,572 -- \$5,557	8.5	8.5	8.5
29622	Human Svcs Spec Farsi LG Persian CL Lv 1		\$4,047 -- \$4,919	0.0	3.0	3.0
29179	Human Svcs Spec Farsi LG Persian CL Lv 2		\$4,572 -- \$5,557	2.0	2.0	2.0
29623	Human Svcs Spec Hmong LC Lv 1		\$4,047 -- \$4,919	2.0	0.0	0.0
29180	Human Svcs Spec Hmong LC Lv 2		\$4,572 -- \$5,557	7.0	9.0	9.0
28843	Human Svcs Spec Lao LC Lv 2		\$4,572 -- \$5,557	18.0	18.0	17.0
29616	Human Svcs Spec Lv 1		\$4,047 -- \$4,919	112.0	149.0	149.0
28837	Human Svcs Spec Lv 2		\$4,572 -- \$5,557	740.4	697.6	691.8
29627	Human Svcs Spec Mien LC Lv 1		\$4,047 -- \$4,919	1.0	0.0	0.0
29181	Human Svcs Spec Mien LC Lv 2		\$4,572 -- \$5,557	5.0	6.0	6.0
28844	Human Svcs Spec NativeAm CL Lv 2		\$4,572 -- \$5,557	1.0	1.0	1.0
29182	Human Svcs Spec PunjabLGEastIndCL Lv 2		\$4,572 -- \$5,557	1.0	1.0	1.0
29630	Human Svcs Spec Russian LC Lv 1		\$4,047 -- \$4,919	1.0	0.0	0.0
28845	Human Svcs Spec Russian LC Lv 2		\$4,572 -- \$5,557	66.8	67.8	64.0
29631	Human Svcs Spec SpanLGLatinCL Lv 1		\$4,047 -- \$4,919	4.0	8.0	7.0
28846	Human Svcs Spec SpanLGLatinCL Lv 2		\$4,572 -- \$5,557	146.0	142.0	129.0
28841	Human Svcs Spec TagalogLGFilipinoCL Lv 2		\$4,572 -- \$5,557	2.0	2.0	2.0
29634	Human Svcs Spec Vietnamese LC Lv 1		\$4,047 -- \$4,919	0.0	1.0	1.0
28847	Human Svcs Spec Vietnamese LC Lv 2		\$4,572 -- \$5,557	18.0	17.0	16.0
28431	Human Svcs Supv		\$5,905 -- \$7,177	182.0	182.0	182.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
28067	Investigative Assistant		\$4,640 -- \$5,639	28.0	28.0	28.0
28206	Office Assistant Lv 2		\$3,100 -- \$3,768	236.2	236.2	234.6
28379	Secretary Conf		\$4,002 -- \$4,865	1.0	4.0	4.0
27545	Sr Accountant		\$6,723 -- \$8,172	7.0	7.0	7.0
27545	Sr Accountant	LT	\$6,723 -- \$8,172	0.0	0.0	1.0
27541	Sr Account Clerk		\$3,775 -- \$4,590	16.0	16.0	16.0
27526	Sr Administrative Analyst Rng B		\$10,128 -- \$11,167	2.0	2.0	2.0
28203	Sr Office Assistant		\$3,497 -- \$4,250	48.8	48.8	47.8
29588	Sr Veterans Claims Representative		\$4,470 -- \$5,434	1.0	1.0	1.0
28364	Stock Clerk		\$3,187 -- \$3,875	13.0	13.0	13.0
28468	Storekeeper 1		\$3,727 -- \$4,529	2.0	2.0	2.0
27730	Supv Criminal Investigator		\$9,992 -- \$12,146	5.0	5.0	5.0
28549	Veterans Claims Representative		\$3,888 -- \$4,725	4.0	4.0	4.0
28539	Vocational Assessment Counselor		\$5,515 -- \$6,702	12.0	12.0	12.0
28540	Workforce Career Assessment Supv		\$6,354 -- \$7,723	9.0	9.0	8.0
29119	Workforce Coord		\$5,371 -- \$6,528	25.0	25.0	25.0
29121	Workforce Coord African Amer CL		\$5,371 -- \$6,528	1.8	1.8	1.8
POSITION TYPE SUBTOTAL				2,188.3	2,188.5	2,165.3
27603	Admin Svcs Officer 1	RA	5,606 -- 6,815	1.0	1.0	0.0
27786	Clerical Supv 2	RA	4,645 -- 5,648	1.0	1.0	0.0
28408	Human Svcs Asst Chinese LC	RA	3,098 -- 3,767	1.0	1.0	0.0
29112	Human Svcs Q & R Spec Span LG Latin CL	RA	4,800 -- 5,836	1.0	1.0	0.0
28471	Human Svcs Soc Wkr Mstr Dgr	RA	6,119 -- 7,440	0.2	0.2	0.0
29616	Human Svcs Spec Lv 1	RA	4,047 -- 4,919	45.0	45.0	0.0
28837	Human Svcs Spec Lv 2	RA	4,572 -- 5,557	50.1	50.1	0.0
28845	Human Svcs Spec Russian LC Lv 2	RA	4,572 -- 5,557	1.0	1.0	0.0
28846	Human Svcs Spec SpanLGLatinCL Lv 2	RA	4,572 -- 5,557	7.0	7.0	0.0
28431	Human Svcs Supv	RA	5,905 -- 7,177	7.0	7.0	0.0
POSITION TYPE SUBTOTAL				114.3	114.3	0.0
8100000BU - Human Assistance-Administration SUBTOTAL				2,302.6	2,302.8	2,165.3

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

5750000BU - Justice Planning, Analytics and Coordination

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
29474	CEO Management Analyst 2		\$10,589 -- \$11,675	2.0	2.0	2.0
POSITION TYPE SUBTOTAL				2.0	2.0	2.0
5750000BU - Justice Planning, Analytics and Coordination SUBTOTAL				2.0	2.0	2.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

7230000BU - Juvenile Medical Services

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	1.0	1.0	1.0
27854	Dental Hygienist		\$6,347 -- \$6,347	0.5	0.5	0.5
27844	Dentist 2	EX	\$12,656 -- \$13,954	0.4	0.4	0.5
28053	Health Program Coord Rng A		\$7,581 -- \$9,215	1.0	1.0	1.0
28206	Office Assistant Lv 2		\$3,100 -- \$3,768	1.0	1.0	1.0
28248	Pharmacist		\$11,926 -- \$12,522	1.0	1.0	1.0
28314	Pharmacy Technician		\$3,916 -- \$4,760	1.0	1.0	1.0
28267	Physician 3	EX	\$15,400 -- \$16,980	1.0	1.0	1.0
28334	Registered Nurse D/CF Lv 2		\$6,857 -- \$8,334	12.5	12.5	13.0
28203	Sr Office Assistant		\$3,497 -- \$4,250	1.0	1.0	1.0
28338	Supv Registered Nurse D/CF		\$7,676 -- \$9,331	4.0	4.0	4.0
POSITION TYPE SUBTOTAL				24.4	24.4	25.0
7230000BU - Juvenile Medical Services SUBTOTAL				24.4	24.4	25.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended
Position Summary by Department

5740000BU - Office of Compliance

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	1.0	1.0	1.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				2.0	2.0	2.0
5740000BU - Office of Compliance SUBTOTAL				2.0	2.0	2.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended
Position Summary by Department

5970000BU - Office of Labor Relations

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
29451	Admin Svcs Officer 1 Conf		\$5,863 -- \$7,127	1.0	1.0	1.0
29238	Labor Relations Manager		\$13,170 -- \$14,518	1.0	1.0	1.0
27949	Labor Relations Officer		\$11,113 -- \$12,251	3.0	3.0	3.0
POSITION TYPE SUBTOTAL				5.0	5.0	5.0
5970000BU - Office of Labor Relations SUBTOTAL				5.0	5.0	5.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended
Position Summary by Department

7990000BU - Parking Enterprise

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	1.0	1.0	1.0
28274	Parking Lot Attendant		\$3,187 -- \$3,875	3.0	3.0	3.0
28278	Parking Lot Supv		\$3,582 -- \$4,355	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				5.0	5.0	5.0
7990000BU - Parking Enterprise SUBTOTAL				5.0	5.0	5.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

6050000BU - Personnel Services

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27540	Account Clerk Lv 2 Conf		\$3,878 -- \$4,713	1.0	1.0	1.0
27613	Accounting Technician Conf		\$4,673 -- \$5,679	1.0	1.0	1.0
29451	Admin Svcs Officer 1 Conf		\$5,863 -- \$7,127	1.0	2.0	2.0
29452	Admin Svcs Officer 2 Conf		\$7,029 -- \$8,545	1.0	1.0	1.0
27605	Admin Svcs Officer 3		\$9,204 -- \$10,147	1.0	1.0	1.0
29225	Dir of Personnel Services	EX	\$15,458 -- \$17,041	1.0	1.0	1.0
27927	Employee Benefits Analyst Lv 2		\$7,328 -- \$8,908	2.0	2.0	2.0
27666	Employee Benefits Mgr		\$10,589 -- \$11,675	1.0	1.0	1.0
29316	Employee Benefits Supervisor		\$8,465 -- \$10,288	1.0	1.0	1.0
27788	Equal Employment Opportunity Officer		\$10,128 -- \$11,167	1.0	1.0	1.0
27953	Executive Secretary		\$4,838 -- \$5,881	1.0	1.0	1.0
28968	Human Resources Manager 1		\$9,331 -- \$10,288	6.0	6.0	6.0
28969	Human Resources Manager 2		\$10,589 -- \$11,675	3.0	3.0	3.0
28970	Human Resources Manager 3		\$11,649 -- \$12,844	4.0	4.0	4.0
28074	Industrial Hygienist		\$8,439 -- \$9,303	2.0	2.0	2.0
28105	Liability Property Insurance Analyst Lv2		\$7,010 -- \$8,520	4.0	4.0	4.0
28961	Liability Property Insurance Supv		\$8,092 -- \$9,836	1.0	1.0	1.0
28207	Office Assistant Lv 2 Conf		\$3,380 -- \$4,108	6.0	6.0	6.0
28216	Office Specialist Lv 2 Conf		\$3,923 -- \$4,769	6.0	6.0	5.0
28218	Personnel Analyst		\$6,660 -- \$8,096	32.0	26.0	24.0
28241	Personnel Services Division Chief		\$13,170 -- \$14,518	1.0	1.0	2.0
28945	Personnel Specialist Lv 1		\$4,073 -- \$4,952	1.0	5.0	5.0
28944	Personnel Specialist Lv 2		\$4,477 -- \$5,442	23.0	19.0	19.0
28219	Personnel Technician		\$5,670 -- \$6,893	29.0	29.0	32.0
29149	Principal Human Resources Analyst		\$9,331 -- \$10,288	1.0	1.0	1.0
28336	Registered Nurse Lv 1		\$6,547 -- \$7,958	1.0	1.0	1.0
28332	Risk & Loss Control Division Mgr		\$10,128 -- \$11,167	1.0	1.0	1.0
28962	Safety Officer		\$8,498 -- \$10,328	1.0	1.0	1.0
28399	Safety Specialist		\$7,010 -- \$8,520	5.0	5.0	4.0
27542	Sr Account Clerk Conf		\$4,209 -- \$5,115	1.0	1.0	1.0
28202	Sr Office Asst Conf		\$3,878 -- \$4,713	6.0	6.0	5.0
28211	Sr Office Specialist Conf		\$4,296 -- \$5,221	1.0	1.0	1.0
28224	Sr Personnel Analyst		\$7,328 -- \$8,908	27.0	26.0	31.0
28943	Sr Personnel Specialist		\$4,929 -- \$5,992	4.0	4.0	4.0
29087	Sr Safety Specialist		\$8,922 -- \$9,836	2.0	2.0	2.0
28966	Sr Training and Development Specialist		\$7,010 -- \$8,520	3.0	3.0	3.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
28554	Workers Compensation Assistant		\$5,127 -- \$5,935	2.0	2.0	2.0
28553	Workers Compensation Examiner		\$7,010 -- \$8,520	12.0	12.0	12.0
28556	Workers Compensation Mgr		\$10,128 -- \$11,167	1.0	1.0	1.0
28557	Workers Compensation Supv		\$8,091 -- \$9,834	3.0	3.0	3.0
POSITION TYPE SUBTOTAL				201.0	195.0	199.0
28553	Workers Compensation Examiner	RA	7,010 -- 8,520	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				1.0	1.0	1.0
6050000BU - Personnel Services SUBTOTAL				202.0	196.0	200.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

6700000BU - Probation

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27548	Accountant		\$5,606 -- \$6,815	1.0	0.0	0.0
27537	Account Clerk Lv 1		\$3,140 -- \$3,815	0.0	1.0	1.0
27539	Account Clerk Lv 2		\$3,567 -- \$4,336	3.0	2.0	2.0
27560	Accounting Mgr		\$9,204 -- \$10,147	1.0	1.0	1.0
27610	Accounting Technician		\$4,546 -- \$5,526	1.0	0.0	0.0
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	11.0	12.0	13.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	13.0	13.0	13.0
27605	Admin Svcs Officer 3		\$9,204 -- \$10,147	3.0	3.0	3.0
27764	Asst Chief Probation Officer		\$15,576 -- \$17,173	2.0	2.0	2.0
28243	Asst Probation Division Chief		\$9,303 -- \$11,308	10.0	10.0	10.0
28223	Asst Probation Officer		\$5,721 -- \$7,301	146.0	146.0	156.0
27786	Clerical Supv 2		\$4,645 -- \$5,648	3.0	3.0	3.0
27748	Communication Operator Dispatch Lv 2		\$3,963 -- \$4,819	2.0	2.0	2.0
27763	County Probation Officer	EX	\$18,689 -- \$20,605	1.0	1.0	1.0
27878	Deputy Probation Officer		\$6,634 -- \$8,064	212.6	212.6	212.6
27953	Executive Secretary		\$4,838 -- \$5,881	1.0	0.0	0.0
27749	Food Service Cook		\$3,278 -- \$3,984	3.0	3.0	3.0
27998	Food Service Program Mgr		\$7,142 -- \$7,873	1.0	1.0	1.0
27751	Food Service Supervisor		\$3,982 -- \$4,838	1.0	1.0	1.0
28006	Food Service Wkr		\$2,839 -- \$3,452	13.0	13.0	13.0
28471	Human Svcs Soc Wkr Mstr Dgr		\$6,119 -- \$7,440	0.0	0.0	1.0
28120	Laundry Wkr		\$3,111 -- \$3,782	3.0	3.0	3.0
28114	Legal Transcriber		\$3,438 -- \$4,179	2.5	2.5	2.0
28206	Office Assistant Lv 2		\$3,100 -- \$3,768	22.0	22.0	22.0
28242	Probation Division Chief		\$12,312 -- \$13,575	7.0	7.0	7.0
27545	Sr Accountant		\$6,723 -- \$8,172	1.0	2.0	2.0
27526	Sr Administrative Analyst Rng B		\$10,128 -- \$11,167	1.0	1.0	1.0
27879	Sr Deputy Probation Officer		\$7,363 -- \$8,950	113.0	113.0	113.0
27750	Sr Food Service Cook		\$3,605 -- \$4,383	2.0	2.0	2.0
28203	Sr Office Assistant		\$3,497 -- \$4,250	24.0	24.0	23.0
28211	Sr Office Specialist Conf		\$4,296 -- \$5,221	1.0	1.0	1.0
28364	Stock Clerk		\$3,187 -- \$3,875	1.0	1.0	1.0
28468	Storekeeper 1		\$3,727 -- \$4,529	1.0	1.0	1.0
28291	Supv Probation Officer		\$8,209 -- \$9,978	58.0	58.0	58.0
POSITION TYPE SUBTOTAL				665.1	664.1	674.6

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

6700000BU - Probation SUBTOTAL	665.1	664.1	674.6
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Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

6910000BU - Public Defender

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	1.0	1.0	3.0
27603	Admin Svcs Officer 1	LT	\$5,606 -- \$6,815	1.0	2.0	2.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	1.0	1.0	2.0
27605	Admin Svcs Officer 3		\$9,204 -- \$10,147	1.0	1.0	1.0
27614	Attorney Lv 1 Criminal		\$9,796 -- \$9,796	2.0	8.0	10.0
27614	Attorney Lv 1 Criminal	LT	\$9,796 -- \$9,796	0.0	3.0	1.0
27616	Attorney Lv 2 Criminal		\$11,270 -- \$11,270	1.0	3.0	3.0
27616	Attorney Lv 2 Criminal	LT	\$11,270 -- \$11,270	2.0	0.0	0.0
27618	Attorney Lv 3 Criminal		\$10,203 -- \$12,401	2.0	1.0	1.0
27620	Attorney Lv 4 Criminal		\$11,249 -- \$14,355	42.0	36.0	37.0
27620	Attorney Lv 4 Criminal	LT	\$11,249 -- \$14,355	1.0	3.0	4.0
27623	Attorney Lv 5 Criminal		\$12,407 -- \$15,835	41.0	41.0	42.0
27658	Chief Asst Public Defender		\$15,752 -- \$19,147	2.0	2.0	2.0
29315	Chief Criminal Investigator		\$14,563 -- \$16,055	1.0	1.0	1.0
27732	Criminal Investigator Lv 1 Pub Def		\$7,027 -- \$8,971	0.0	1.0	1.0
27733	Criminal Investigator Lv 2		\$7,739 -- \$9,876	0.0	0.0	2.0
27734	Criminal Investigator Lv 2 Pub Def		\$7,739 -- \$9,876	13.0	12.0	12.0
28435	Human Svcs Social Wkr		\$5,126 -- \$6,230	2.0	2.0	6.0
28435	Human Svcs Social Wkr	LT	\$5,126 -- \$6,230	4.0	6.0	2.0
28471	Human Svcs Soc Wkr Mstr Dgr		\$6,119 -- \$7,440	0.0	0.0	2.0
28471	Human Svcs Soc Wkr Mstr Dgr	LT	\$6,119 -- \$7,440	1.0	2.0	3.0
28432	Human Svcs Supv Mstr Dgr		\$7,055 -- \$8,578	1.0	1.0	2.0
28067	Investigative Assistant		\$4,640 -- \$5,639	4.0	4.0	5.0
28067	Investigative Assistant	LT	\$4,640 -- \$5,639	0.0	1.0	1.0
28109	Legal Secretary 1		\$3,676 -- \$4,468	3.0	3.0	3.0
28109	Legal Secretary 1	LT	\$3,676 -- \$4,468	0.0	1.0	1.0
28111	Legal Secretary 2		\$3,887 -- \$4,724	4.0	3.0	3.0
28206	Office Assistant Lv 2		\$3,100 -- \$3,768	3.0	4.0	8.0
28232	Paralegal		\$4,235 -- \$5,148	0.0	0.0	8.0
28232	Paralegal	LT	\$4,235 -- \$5,148	0.0	2.0	2.0
27652	Principal Criminal Attorney		\$15,085 -- \$17,462	14.0	14.0	15.0
28240	Public Defender	EX	\$19,105 -- \$21,062	1.0	1.0	1.0
27541	Sr Account Clerk		\$3,775 -- \$4,590	1.0	1.0	1.0
28203	Sr Office Assistant		\$3,497 -- \$4,250	4.0	4.0	7.0
28212	Sr Office Specialist		\$3,901 -- \$4,743	0.0	0.0	1.0
27730	Supv Criminal Investigator		\$9,992 -- \$12,146	2.0	2.0	2.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
28108	Supv Legal Secretary		\$4,792 -- \$5,825	1.0	1.0	1.0
28107	Supv Legal Secretary Conf		\$5,263 -- \$6,398	0.0	1.0	1.0
POSITION TYPE SUBTOTAL				156.0	169.0	199.0
27614	Attorney Lv 1 Criminal	RA	9,796 -- 9,796	1.0	3.0	3.0
27616	Attorney Lv 2 Criminal	RA	11,270 -- 11,270	3.0	0.0	0.0
27618	Attorney Lv 3 Criminal	RA	10,203 -- 12,401	0.0	3.0	3.0
27620	Attorney Lv 4 Criminal	RA	11,249 -- 14,355	2.0	0.0	0.0
POSITION TYPE SUBTOTAL				6.0	6.0	6.0
6910000BU - Public Defender SUBTOTAL				162.0	175.0	205.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

6400000BU - Regional Parks

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27539	Account Clerk Lv 2		\$3,567 -- \$4,336	1.0	1.0	1.0
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	1.0	1.0	1.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	1.0	1.0	1.0
27605	Admin Svcs Officer 3		\$9,204 -- \$10,147	0.0	0.0	1.0
28986	Chief Park Ranger		\$7,763 -- \$9,436	2.0	2.0	2.0
27835	Dep Director Regional Parks		\$10,393 -- \$11,459	1.0	1.0	1.0
27881	Dir of Parks and Recreation	EX	\$14,024 -- \$15,461	1.0	1.0	1.0
28216	Office Specialist Lv 2 Conf		\$3,923 -- \$4,769	1.0	1.0	1.0
28272	Park Interpretive Specialist		\$4,014 -- \$4,879	1.0	1.0	1.0
28282	Park Maintenance Mechanic		\$4,722 -- \$5,207	1.0	1.0	1.0
28283	Park Maintenance Superintendent		\$6,211 -- \$7,551	1.0	1.0	1.0
28284	Park Maintenance Supv		\$5,543 -- \$6,737	2.0	2.0	2.0
28286	Park Maintenance Wkr 1		\$3,462 -- \$4,207	17.0	17.0	19.0
28287	Park Maintenance Wkr 2		\$3,775 -- \$4,590	11.0	11.0	13.0
28287	Park Maintenance Wkr 2	LT	\$3,775 -- \$4,590	1.0	1.0	1.0
28296	Park Ranger		\$5,724 -- \$7,306	32.0	32.0	32.0
28298	Park Ranger Assistant		\$2,436 -- \$2,959	4.0	4.0	4.0
28297	Park Ranger Supervisor		\$6,297 -- \$8,038	6.0	6.0	6.0
28345	Recreation Specialist		\$4,014 -- \$4,879	2.0	2.0	2.0
28351	Recreation Specialist Therapy		\$4,014 -- \$4,879	2.0	2.0	2.0
28346	Recreation Supv		\$5,033 -- \$6,119	1.0	1.0	1.0
29563	Senior Planner		\$9,222 -- \$10,166	1.0	1.0	1.0
27545	Sr Accountant		\$6,723 -- \$8,172	1.0	1.0	1.0
27541	Sr Account Clerk		\$3,775 -- \$4,590	1.0	1.0	1.0
29093	Sr Natural Resource Specialist	LT	\$6,156 -- \$7,483	1.0	1.0	1.0
28285	Sr Park Maintenance Wkr		\$4,092 -- \$4,976	7.0	7.0	7.0
POSITION TYPE SUBTOTAL				100.0	100.0	105.0
6400000BU - Regional Parks SUBTOTAL				100.0	100.0	105.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

7020000BU - Regional Radio Communications System

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27610	Accounting Technician		\$4,546 -- \$5,526	1.0	1.0	1.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	0.0	0.0	1.0
29606	Info Tech Infrastructure Analyst Lv 2		\$6,768 -- \$8,635	1.0	1.0	0.0
29493	Radio Communications Systems Technician		\$6,695 -- \$8,138	5.0	5.0	5.0
28973	Telecommunications Systems Manager		\$10,948 -- \$12,070	1.0	1.0	1.0
28508	Telecommunications Systems Supv		\$7,158 -- \$8,701	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				9.0	9.0	9.0
7020000BU - Regional Radio Communications System SUBTOTAL				9.0	9.0	9.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

3005000BU - Sacramento Area Sewer District

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	1.0	1.0	1.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	1.0	1.0	1.0
27706	Assoc Civil Engineer		\$8,712 -- \$10,589	15.0	17.0	17.0
27914	Assoc Electrical Engineer		\$8,712 -- \$10,589	1.0	1.0	1.0
27711	Asst Engineer - Civil Lv 2		\$6,968 -- \$8,893	24.0	24.0	24.0
28159	Asst Mechanical Maint Technician HOLD		\$5,049 -- \$6,137	4.0	4.0	4.0
28537	Asst Undergrnd Constr Maint Spec		\$4,718 -- \$5,736	19.0	14.0	14.0
27640	Building Maintenance Wkr		\$3,775 -- \$4,590	1.0	1.0	1.0
29593	Customer Svc Officer		\$10,128 -- \$11,167	1.0	1.0	1.0
29409	Dir of Sac Area Sewer District Ops	EX	\$15,458 -- \$17,041	1.0	1.0	1.0
27932	Electrician		\$7,602 -- \$7,602	8.0	8.0	8.0
27961	Engineering Technician Lv 2		\$4,591 -- \$5,583	9.0	8.0	8.0
28957	Environmental Specialist 3		\$7,261 -- \$8,827	1.0	1.0	1.0
28956	Environmental Specialist Lv 2		\$6,084 -- \$7,396	1.0	1.0	1.0
29293	Fleet Manager		\$8,402 -- \$10,210	1.0	1.0	1.0
29647	Fleet Supervisor		\$6,598 -- \$8,019	0.0	0.0	1.0
29291	Geographic Info System Analyst Lv 2		\$6,768 -- \$8,635	2.0	2.0	2.0
29611	Geographic Info Systems Analyst 3		\$7,462 -- \$9,523	1.0	1.0	1.0
29303	Geographic Info Systems Technician 3		\$5,058 -- \$6,147	1.0	1.0	1.0
29302	Geographic Info Systems Technician Lv 2		\$4,595 -- \$5,587	1.0	1.0	1.0
29610	Info Tech Applications Analyst Lv 2		\$6,768 -- \$8,635	1.0	1.0	1.0
28157	Mechanical Maintenance Supv HOLD		\$6,251 -- \$7,600	5.0	5.0	5.0
28158	Mechanical Maintenance Technician HOLD		\$6,119 -- \$6,747	11.0	8.0	8.0
28158	Mechanical Maintenance Technician HOLD	LT	\$6,119 -- \$6,747	1.0	1.0	1.0
28238	Principal Civil Engineer		\$11,642 -- \$12,836	2.0	2.0	2.0
28245	Principal Engineering Technician		\$5,968 -- \$7,617	16.0	16.0	16.0
28399	Safety Specialist		\$7,010 -- \$8,520	1.0	1.0	1.0
29086	Safety Technician		\$5,421 -- \$6,591	2.0	2.0	2.0
29435	Sanitation Dist Assoc Business Analyst		\$8,879 -- \$10,791	1.0	1.0	1.0
29434	Sanitation Dist Asst Business Analyst		\$7,988 -- \$9,710	1.0	1.0	1.0
29487	Sanitation Dist Data Mgt Supv		\$7,254 -- \$8,816	1.0	1.0	1.0
29484	Sanitation Dist Data Mgt Tech Lv 2		\$5,449 -- \$6,624	3.0	3.0	3.0
29423	Sanitation Dist Planner Scheduler 1		\$5,601 -- \$6,806	1.0	1.0	1.0
29424	Sanitation Dist Planner Scheduler 2		\$6,317 -- \$7,680	5.0	5.0	5.0
29425	Sanitation Dist Planner Scheduler 3		\$7,118 -- \$8,654	2.0	2.0	2.0
29426	Sanitation Dist Planner Scheduler Mgr		\$8,191 -- \$9,954	1.0	1.0	1.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
29486	Sanitation Dist Prin Data Mgt Tech		\$6,594 -- \$8,014	1.0	1.0	1.0
29400	Sanitation District Interceptor Supt		\$10,250 -- \$11,301	1.0	1.0	0.0
29502	Sanitation District Maint & Ops Asst		\$5,065 -- \$6,159	37.0	42.0	42.0
28571	Sanitation District Maint & Ops AsstSupt		\$10,523 -- \$11,600	2.0	2.0	2.0
29401	Sanitation District Maint & Ops Mgr		\$7,690 -- \$9,349	5.0	5.0	5.0
29504	Sanitation District Maint & Ops Sr Tech		\$6,036 -- \$7,335	11.0	13.0	13.0
28570	Sanitation District Maint & Ops Supt		\$11,565 -- \$12,750	1.0	1.0	1.0
29505	Sanitation District Maint & Ops Supv		\$6,977 -- \$8,479	5.0	5.0	5.0
29503	Sanitation District Maint & Ops Tech		\$5,637 -- \$6,853	44.0	45.0	45.0
29603	Sanitation District Mechanic 3		\$5,693 -- \$6,920	1.0	4.0	4.0
29605	Sanitation District Mechanic Lv 1		\$4,141 -- \$5,033	0.0	1.0	1.0
29607	Sanitation District Mechanic Lv 2		\$5,176 -- \$6,291	7.0	6.0	6.0
29485	Sanitation Dist Sr Data Mgt Tech		\$5,992 -- \$7,283	2.0	2.0	2.0
27526	Sr Administrative Analyst Rng B		\$10,128 -- \$11,167	1.0	1.0	0.0
27709	Sr Civil Engineer		\$10,687 -- \$11,781	6.0	6.0	7.0
27958	Sr Engineering Technician		\$5,188 -- \$6,307	10.0	11.0	11.0
27936	Sr Equipment Technician		\$6,483 -- \$7,147	3.0	3.0	3.0
28203	Sr Office Assistant		\$3,497 -- \$4,250	3.0	3.0	3.0
29087	Sr Safety Specialist		\$8,922 -- \$9,836	1.0	1.0	1.0
28567	Sr Water Quality Control System Tech		\$6,916 -- \$8,407	3.0	3.0	3.0
28376	Stationary Engineer 1		\$6,770 -- \$7,464	1.0	1.0	1.0
27959	Supv Engineering Technician		\$7,238 -- \$8,797	9.0	7.0	7.0
28535	Underground Constr and Maint Spec		\$5,715 -- \$6,300	14.0	13.0	13.0
28536	Underground Constr and Maint Supv		\$5,950 -- \$7,234	5.0	3.0	3.0
28565	Water Quality Control System Supv		\$7,760 -- \$9,432	1.0	1.0	1.0
28566	Water Quality Control System Technician		\$6,585 -- \$7,261	3.0	3.0	3.0
POSITION TYPE SUBTOTAL				324.0	324.0	324.0
3005000BU - Sacramento Area Sewer District SUBTOTAL				324.0	324.0	324.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

3028000BU - Sacramento Regional Sanitation District

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27548	Accountant		\$5,606 -- \$6,815	1.0	0.0	0.0
27537	Account Clerk Lv 1		\$3,140 -- \$3,815	0.0	1.0	1.0
27539	Account Clerk Lv 2		\$3,567 -- \$4,336	2.0	1.0	1.0
27560	Accounting Mgr		\$9,204 -- \$10,147	1.0	1.0	1.0
27610	Accounting Technician		\$4,546 -- \$5,526	3.0	3.0	3.0
28912	Administrator Sanitation Districts Agenc	EX	\$18,158 -- \$20,020	1.0	1.0	1.0
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	4.0	4.0	4.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	4.0	4.0	4.0
27604	Admin Svcs Officer 2	LT	\$6,723 -- \$8,172	1.0	1.0	1.0
27605	Admin Svcs Officer 3		\$9,204 -- \$10,147	2.0	2.0	2.0
27706	Assoc Civil Engineer		\$8,712 -- \$10,589	29.0	29.0	28.0
27914	Assoc Electrical Engineer		\$8,712 -- \$10,589	3.0	3.0	3.0
28141	Assoc Mechanical Engineer		\$8,712 -- \$10,589	2.0	1.0	1.0
27710	Asst Engineer - Civil Lv 1		\$5,792 -- \$6,385	1.0	1.0	1.0
27711	Asst Engineer - Civil Lv 2		\$6,968 -- \$8,893	13.0	14.0	14.0
28144	Asst Mechanical Engineer Lv 2		\$6,968 -- \$8,893	2.0	2.0	2.0
28159	Asst Mechanical Maint Technician HOLD		\$5,049 -- \$6,137	3.0	3.0	2.0
27636	Biologist		\$6,603 -- \$7,280	2.0	2.0	2.0
27640	Building Maintenance Wkr		\$3,775 -- \$4,590	1.0	1.0	2.0
27659	Carpenter		\$6,368 -- \$6,368	2.0	2.0	2.0
27719	Chemist		\$6,603 -- \$7,280	4.0	4.0	4.0
28901	Chief Financial Administrative Officer		\$11,153 -- \$12,294	1.0	0.0	0.0
29497	Chief Scientist		\$12,167 -- \$13,415	1.0	1.0	1.0
27790	Chief Storekeeper Rng B		\$5,033 -- \$6,119	2.0	2.0	2.0
27783	Clerical Supv 1		\$4,219 -- \$5,127	1.0	1.0	1.0
28990	Contract Services Officer Lv 2		\$5,606 -- \$6,815	2.0	2.0	2.0
29208	Contract Services Specialist Lv 2		\$4,026 -- \$4,894	3.0	3.0	3.0
29491	Dep Director Sac Reg Co San Dist Ops	LT	\$14,064 -- \$15,505	1.0	1.0	1.0
29443	Dir of Internal Services	EX	\$12,413 -- \$13,686	1.0	1.0	1.0
29410	Dir of Policy and Planning	EX	\$15,458 -- \$17,041	1.0	1.0	1.0
29414	Dir of Sac Reg Co Sanitation Dist Ops	EX	\$15,458 -- \$17,041	1.0	1.0	1.0
29412	Dir of Sanitation Dist Communications		\$9,275 -- \$10,227	0.0	1.0	1.0
29411	Dir of Sanitation Districts Finance	EX	\$11,656 -- \$12,851	0.0	1.0	1.0
27932	Electrician		\$7,602 -- \$7,602	20.0	20.0	20.0
27961	Engineering Technician Lv 2		\$4,591 -- \$5,583	1.0	1.0	1.0
27930	Environmental Laboratory Analyst		\$5,044 -- \$5,561	11.0	12.0	12.0

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Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
28953	Environmental Program Manager 1		\$9,871 -- \$10,883	2.0	2.0	2.0
28954	Environmental Program Manager 2		\$11,264 -- \$12,420	1.0	1.0	1.0
28957	Environmental Specialist 3		\$7,261 -- \$8,827	6.0	7.0	7.0
28958	Environmental Specialist 4		\$8,964 -- \$9,883	4.0	3.0	3.0
28955	Environmental Specialist Lv 1		\$5,653 -- \$5,653	1.0	0.0	0.0
28956	Environmental Specialist Lv 2		\$6,084 -- \$7,396	3.0	3.0	3.0
27953	Executive Secretary		\$4,838 -- \$5,881	1.0	1.0	1.0
27646	Facilities Manager		\$10,041 -- \$11,071	1.0	1.0	1.0
29611	Geographic Info Systems Analyst 3		\$7,462 -- \$9,523	1.0	1.0	1.0
28080	Industrial Waste Inspector Lv 2		\$5,823 -- \$7,080	1.0	1.0	1.0
27514	Information Technology Mgr		\$10,948 -- \$12,070	1.0	1.0	1.0
29610	Info Tech Applications Analyst Lv 2		\$6,768 -- \$8,635	3.0	3.0	3.0
28918	Info Tech Business Systems Analyst 3		\$7,462 -- \$9,523	1.0	1.0	1.0
28919	Info Tech Business Systems Analyst Lv 2		\$6,768 -- \$8,635	2.0	2.0	2.0
29606	Info Tech Infrastructure Analyst Lv 2		\$6,768 -- \$8,635	3.0	3.0	3.0
28172	Maintenance Wkr		\$3,412 -- \$4,148	7.0	7.0	7.0
28156	Mechanical Maintenance Mgr HOLD		\$7,395 -- \$8,987	1.0	1.0	1.0
28157	Mechanical Maintenance Supv HOLD		\$6,251 -- \$7,600	9.0	7.0	7.0
28158	Mechanical Maintenance Technician HOLD		\$6,119 -- \$6,747	10.0	8.0	8.0
28201	Natural Resource Specialist Lv 2		\$4,927 -- \$5,990	3.0	3.0	3.0
28199	Natural Resource Supv		\$8,223 -- \$9,065	1.0	1.0	1.0
28216	Office Specialist Lv 2 Conf		\$3,923 -- \$4,769	1.0	1.0	1.0
28229	Painter		\$6,368 -- \$6,368	4.0	4.0	4.0
27630	Permit & Env Reg Consultant Lv 2		\$8,348 -- \$10,147	1.0	1.0	1.0
27628	Permit & Env Reg Officer		\$11,169 -- \$12,314	1.0	1.0	1.0
28238	Principal Civil Engineer		\$11,642 -- \$12,836	1.0	1.0	1.0
28238	Principal Civil Engineer	LT	\$11,642 -- \$12,836	1.0	0.0	0.0
28244	Principal Engineer/Architect		\$11,642 -- \$12,836	3.0	3.0	2.0
28244	Principal Engineer/Architect	LT	\$11,642 -- \$12,836	1.0	0.0	0.0
28245	Principal Engineering Technician		\$5,968 -- \$7,617	3.0	2.0	2.0
27515	Principal Info Tech Analyst HOLD		\$9,954 -- \$10,974	1.0	1.0	1.0
29019	Public Information Manager		\$8,874 -- \$9,784	0.0	0.0	1.0
29017	Public Information Officer		\$5,876 -- \$7,141	2.0	2.0	2.0
28399	Safety Specialist		\$7,010 -- \$8,520	3.0	3.0	3.0
29086	Safety Technician		\$5,421 -- \$6,591	1.0	1.0	1.0
29435	Sanitation Dist Assoc Business Analyst		\$8,879 -- \$10,791	1.0	1.0	1.0
29434	Sanitation Dist Asst Business Analyst		\$7,988 -- \$9,710	1.0	1.0	1.0
29487	Sanitation Dist Data Mgt Supv		\$7,254 -- \$8,816	0.0	1.0	1.0

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Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
29483	Sanitation Dist Data Mgt Tech Lv 1		\$4,955 -- \$6,023	1.0	2.0	2.0
29484	Sanitation Dist Data Mgt Tech Lv 2		\$5,449 -- \$6,624	3.0	2.0	2.0
29421	Sanitation Dist PC Systems Supv		\$8,581 -- \$10,433	0.0	0.0	1.0
29486	Sanitation Dist Prin Data Mgt Tech		\$6,594 -- \$8,014	3.0	3.0	3.0
28568	Sanitation District Lab Mgr		\$12,106 -- \$13,347	1.0	1.0	1.0
29403	Sanitation District Lab QA Officer		\$6,457 -- \$7,850	1.0	1.0	1.0
29603	Sanitation District Mechanic 3		\$5,693 -- \$6,920	4.0	7.0	7.0
29605	Sanitation District Mechanic Lv 1		\$4,141 -- \$5,033	1.0	1.0	1.0
29607	Sanitation District Mechanic Lv 2		\$5,176 -- \$6,291	3.0	3.0	3.0
29643	Sanitation District Mechanic Supv		\$7,309 -- \$8,886	0.0	2.0	2.0
29457	Sanitation District Public Affairs Mgr		\$10,165 -- \$11,207	1.0	1.0	1.0
29305	Sanitation District Purchasing Mgr		\$8,675 -- \$10,546	1.0	1.0	1.0
29601	Sanitation District Sr Mechanic		\$6,265 -- \$7,614	1.0	1.0	1.0
29485	Sanitation Dist Sr Data Mgt Tech		\$5,992 -- \$7,283	5.0	5.0	5.0
29422	Sanitation Dist Sr PC Systems Analyst		\$6,768 -- \$8,635	2.0	2.0	2.0
29422	Sanitation Dist Sr PC Systems Analyst	LT	\$6,768 -- \$8,635	1.0	1.0	1.0
29495	Scientist Lv 2		\$9,368 -- \$10,328	1.0	1.0	1.0
28378	Secretary		\$3,594 -- \$4,369	4.0	4.0	4.0
27545	Sr Accountant		\$6,723 -- \$8,172	2.0	2.0	2.0
27541	Sr Account Clerk		\$3,775 -- \$4,590	1.0	1.0	1.0
27564	Sr Accounting Mgr		\$10,128 -- \$11,167	1.0	1.0	1.0
27526	Sr Administrative Analyst Rng B		\$10,128 -- \$11,167	1.0	1.0	1.0
27709	Sr Civil Engineer		\$10,687 -- \$11,781	15.0	15.0	15.0
28991	Sr Contract Services Officer		\$6,723 -- \$8,172	3.0	3.0	3.0
27915	Sr Electrical Engineer		\$10,687 -- \$11,781	2.0	2.0	2.0
27958	Sr Engineering Technician		\$5,188 -- \$6,307	1.0	1.0	1.0
27931	Sr Environmental Laboratory Analyst		\$5,677 -- \$6,258	8.0	8.0	8.0
27516	Sr Information Technology Analyst HOLD		\$8,205 -- \$9,975	8.0	8.0	8.0
28068	Sr Instr Cntrl System Engineer		\$10,687 -- \$11,781	1.0	1.0	1.0
29093	Sr Natural Resource Specialist		\$6,156 -- \$7,483	3.0	3.0	3.0
28203	Sr Office Assistant		\$3,497 -- \$4,250	14.0	14.0	12.0
28212	Sr Office Specialist		\$3,901 -- \$4,743	0.0	1.0	1.0
28211	Sr Office Specialist Conf		\$4,296 -- \$5,221	2.0	2.0	2.0
29018	Sr Public Information Officer		\$7,000 -- \$8,508	2.0	2.0	2.0
29087	Sr Safety Specialist		\$8,922 -- \$9,836	1.0	1.0	1.0
28374	Sr Stationary Engineer		\$7,596 -- \$9,234	1.0	1.0	1.0
28966	Sr Training and Development Specialist		\$7,010 -- \$8,520	2.0	2.0	2.0
29201	Sr Wastewater Treatment Plant Operator		\$8,124 -- \$8,955	23.0	23.0	23.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
28567	Sr Water Quality Control System Tech		\$6,916 -- \$8,407	7.0	7.0	8.0
28376	Stationary Engineer 1		\$6,770 -- \$7,464	8.0	8.0	8.0
28377	Stationary Engineer 2		\$7,464 -- \$8,230	2.0	2.0	2.0
28364	Stock Clerk		\$3,187 -- \$3,875	2.0	2.0	2.0
28468	Storekeeper 1		\$3,727 -- \$4,529	4.0	4.0	4.0
28469	Storekeeper 2		\$4,183 -- \$5,082	2.0	2.0	2.0
27959	Supv Engineering Technician		\$7,238 -- \$8,797	1.0	1.0	1.0
29589	Supv Information Technology Analyst		\$8,797 -- \$10,694	4.0	4.0	4.0
28964	Training and Development Specialist Lv1		\$4,842 -- \$5,884	1.0	1.0	1.0
28965	Training and Development Specialist Lv2		\$6,048 -- \$7,353	3.0	3.0	3.0
28978	Treatment Plant Operations & Maint Mgr 1		\$11,755 -- \$12,961	3.0	3.0	3.0
28979	Treatment Plant Operations & Maint Mgr 2		\$14,064 -- \$15,505	1.0	1.0	1.0
28501	Treatment Plant Operator Lv 1		\$4,605 -- \$5,597	3.0	3.0	3.0
28502	Treatment Plant Operator Lv 2		\$5,581 -- \$6,152	4.0	2.0	2.0
29200	Wastewater Treatment Plant Operator Lv 2		\$6,770 -- \$7,464	45.0	47.0	47.0
29202	Wastewater Treatment Plant Ops Supv		\$9,944 -- \$10,963	12.0	12.0	12.0
28565	Water Quality Control System Supv		\$7,760 -- \$9,432	1.0	1.0	1.0
28566	Water Quality Control System Technician		\$6,585 -- \$7,261	8.0	8.0	9.0
28569	Water Quality Laboratory Supv		\$6,719 -- \$8,169	3.0	3.0	3.0
POSITION TYPE SUBTOTAL				452.0	452.0	452.0
3028000BU - Sacramento Regional Sanitation District SUBTOTAL				452.0	452.0	452.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

7400000BU - Sheriff

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27539	Account Clerk Lv 2		\$3,567 -- \$4,336	6.0	6.0	6.0
27560	Accounting Mgr		\$9,204 -- \$10,147	3.0	3.0	3.0
27610	Accounting Technician		\$4,546 -- \$5,526	2.0	2.0	2.0
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	6.0	6.0	6.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	3.0	3.0	3.0
27605	Admin Svcs Officer 3		\$9,204 -- \$10,147	1.0	1.0	1.0
27627	Baker		\$3,775 -- \$4,591	1.0	1.0	1.0
27681	Chief Departmental Admin Svcs		\$11,153 -- \$12,294	1.0	1.0	1.0
28321	Collection Svcs Agent Lv 2		\$3,941 -- \$4,790	7.0	7.0	3.0
29570	Crime & Intel Analysis Program Coord		\$9,199 -- \$10,142	1.0	1.0	1.0
29568	Crime & Intel Analyst		\$6,860 -- \$8,338	12.0	12.0	12.0
29568	Crime & Intel Analyst	LT	\$6,860 -- \$8,338	5.0	5.0	5.0
27889	Deputy Sheriff Rng A		\$6,344 -- \$8,096	333.0	356.0	355.0
29591	Deputy Sheriff Rng B		\$8,501 -- \$8,926	798.0	776.0	776.0
29591	Deputy Sheriff Rng B	LT	\$8,501 -- \$8,926	0.0	2.0	2.0
27956	Electronics Technician		\$5,594 -- \$6,168	5.0	4.0	4.0
27935	Equipment Technician		\$5,891 -- \$6,495	1.0	1.0	1.0
27749	Food Service Cook		\$3,278 -- \$3,984	15.0	15.0	15.0
27998	Food Service Program Mgr		\$7,142 -- \$7,873	1.0	1.0	1.0
27751	Food Service Supervisor		\$3,982 -- \$4,838	2.0	2.0	2.0
28072	Forensic Identification Specialist Lv 1		\$5,548 -- \$6,744	1.0	2.0	2.0
28073	Forensic Identification Specialist Lv 2		\$6,237 -- \$7,582	10.0	9.0	9.0
28969	Human Resources Manager 2		\$10,589 -- \$11,675	1.0	1.0	1.0
28433	Human Svcs Social Wkr Rng B		\$5,510 -- \$6,697	4.0	4.0	4.0
27514	Information Technology Mgr		\$10,948 -- \$12,070	2.0	2.0	2.0
29608	Info Tech Applications Analyst 3		\$7,462 -- \$9,523	1.0	1.0	1.0
29610	Info Tech Applications Analyst Lv 2		\$6,768 -- \$8,635	6.0	6.0	6.0
29602	Info Tech Infrastructure Analyst 3		\$7,462 -- \$9,523	1.0	1.0	1.0
29602	Info Tech Infrastructure Analyst 3	LT	\$7,462 -- \$9,523	0.0	2.0	2.0
29604	Info Tech Infrastructure Analyst Lv 1		\$6,093 -- \$7,777	0.0	4.0	4.0
29606	Info Tech Infrastructure Analyst Lv 2		\$6,768 -- \$8,635	11.0	8.0	8.0
29606	Info Tech Infrastructure Analyst Lv 2	LT	\$6,768 -- \$8,635	1.0	1.0	1.0
27520	Info Tech Systems Supp Spec Lv 1		\$4,882 -- \$6,230	1.0	0.0	0.0
27519	Info Tech Systems Supp Spec Lv 2		\$5,644 -- \$7,203	5.0	6.0	6.0
28206	Office Assistant Lv 2		\$3,100 -- \$3,768	2.0	1.0	1.0
28215	Office Specialist Lv 2		\$3,647 -- \$4,433	2.0	1.0	1.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
28218	Personnel Analyst		\$6,660 -- \$8,096	2.0	2.0	3.0
28945	Personnel Specialist Lv 1		\$4,073 -- \$4,952	0.0	0.0	1.0
28944	Personnel Specialist Lv 2		\$4,477 -- \$5,442	4.0	5.0	5.0
28219	Personnel Technician		\$5,670 -- \$6,893	2.0	2.0	2.0
28300	Process Server		\$3,725 -- \$4,527	4.0	4.0	4.0
29472	Sheriff		\$22,440 -- \$22,440	1.0	1.0	1.0
29010	Sheriff 911 Call Dispatcher		\$4,979 -- \$6,053	57.0	57.0	57.0
28361	Sheriff Captain		\$11,021 -- \$13,398	12.0	12.0	12.0
28365	Sheriff Chief Deputy		\$14,831 -- \$18,026	4.0	4.0	4.0
29009	Sheriff Communication Dispatcher Lv 1		\$5,484 -- \$6,665	1.0	0.0	0.0
28366	Sheriff Communication Dispatcher Lv 2		\$6,032 -- \$7,332	32.0	33.0	33.0
28369	Sheriff Correct Facility Rec Spec		\$4,412 -- \$5,364	9.0	9.0	9.0
28370	Sheriff Correct Facility Rec Supv		\$5,540 -- \$6,732	2.0	2.0	2.0
28386	Sheriff Jail Librarian		\$3,427 -- \$4,165	1.0	1.0	1.0
28387	Sheriff Lieutenant		\$11,017 -- \$12,146	53.0	54.0	54.0
28395	Sheriff Records Mgr		\$6,848 -- \$8,325	2.0	2.0	1.0
28396	Sheriff Records Officer 1		\$5,423 -- \$6,592	241.0	244.0	263.0
28396	Sheriff Records Officer 1	LT	\$5,423 -- \$6,592	1.0	2.0	2.0
28397	Sheriff Records Officer 2		\$6,237 -- \$7,582	45.0	45.0	46.0
28398	Sheriff Records Officer 3		\$7,233 -- \$8,792	9.0	9.0	9.0
28398	Sheriff Records Officer 3	LT	\$7,233 -- \$8,792	0.0	1.0	1.0
28393	Sheriff Records Specialist Lv 1		\$3,184 -- \$3,869	2.0	9.0	7.0
28394	Sheriff Records Specialist Lv 2		\$3,574 -- \$4,344	48.0	40.0	40.0
28392	Sheriff Records Supervisor		\$4,360 -- \$5,300	4.0	4.0	1.0
28895	Sheriffs Community Services Officer 1		\$4,092 -- \$4,976	17.0	17.0	17.0
28896	Sheriffs Community Services Officer 2		\$4,698 -- \$5,710	17.0	17.0	17.0
28426	Sheriff Security Officer		\$5,517 -- \$6,709	89.0	89.0	92.0
28400	Sheriff Sergeant		\$8,108 -- \$10,349	177.0	175.0	175.0
27545	Sr Accountant		\$6,723 -- \$8,172	4.0	4.0	4.0
27564	Sr Accounting Mgr		\$10,128 -- \$11,167	1.0	1.0	1.0
29569	Sr Crime & Intel Analyst		\$7,546 -- \$9,173	2.0	2.0	2.0
29569	Sr Crime & Intel Analyst	LT	\$7,546 -- \$9,173	1.0	1.0	1.0
27936	Sr Equipment Technician		\$6,483 -- \$7,147	1.0	1.0	1.0
27750	Sr Food Service Cook		\$3,605 -- \$4,383	6.0	6.0	6.0
27516	Sr Information Technology Analyst HOLD		\$8,205 -- \$9,975	1.0	1.0	1.0
28203	Sr Office Assistant		\$3,497 -- \$4,250	14.0	13.5	11.5
28202	Sr Office Asst Conf		\$3,878 -- \$4,713	3.0	3.0	3.0
28224	Sr Personnel Analyst		\$7,328 -- \$8,908	1.0	1.0	1.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
28391	Sr Sheriff Records Specialist		\$3,824 -- \$4,647	16.0	15.0	9.0
28364	Stock Clerk		\$3,187 -- \$3,875	1.0	1.0	1.0
28077	Supv Forensic Identification Specialist		\$7,080 -- \$8,606	2.0	2.0	2.0
29589	Supv Information Technology Analyst		\$8,797 -- \$10,694	7.0	7.0	7.0
28508	Telecommunications Systems Supv		\$7,158 -- \$8,701	1.0	1.0	1.0
28531	Telecommunications Systems Tech Lv 2		\$6,378 -- \$7,751	2.0	2.0	2.0
28538	Undersheriff	EX	\$20,290 -- \$20,290	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				2,151.0	2,156.5	2,162.5
27899	Deputy Sheriff Recruit	RA	5,931 -- 5,931	50.0	50.0	50.0
29010	Sheriff 911 Call Dispatcher	RA	4,979 -- 6,053	2.0	2.0	2.0
29009	Sheriff Communication Dispatcher Lv 1	RA	5,484 -- 6,665	2.0	2.0	2.0
28396	Sheriff Records Officer 1	RA	5,423 -- 6,592	6.0	6.0	6.0
POSITION TYPE SUBTOTAL				60.0	60.0	60.0
27604	Admin Svcs Officer 2	UNF	6,723 -- 8,172	1.0	1.0	0.0
27889	Deputy Sheriff Rng A	UNF	6,344 -- 8,096	5.0	6.0	6.0
29591	Deputy Sheriff Rng B	UNF	8,501 -- 8,926	3.0	2.0	2.0
28206	Office Assistant Lv 2	UNF	3,100 -- 3,768	1.0	1.0	0.0
29010	Sheriff 911 Call Dispatcher	UNF	4,979 -- 6,053	1.0	1.0	0.0
28361	Sheriff Captain	UNF	11,021 -- 13,398	2.0	2.0	0.0
28366	Sheriff Communication Dispatcher Lv 2	UNF	6,032 -- 7,332	1.0	1.0	0.0
28387	Sheriff Lieutenant	UNF	11,017 -- 12,146	4.0	4.0	0.0
28396	Sheriff Records Officer 1	UNF	5,423 -- 6,592	1.0	1.0	0.0
28426	Sheriff Security Officer	UNF	5,517 -- 6,709	2.0	2.0	0.0
28400	Sheriff Sergeant	UNF	8,108 -- 10,349	4.0	4.0	4.0
28224	Sr Personnel Analyst	UNF	7,328 -- 8,908	1.0	1.0	0.0
POSITION TYPE SUBTOTAL				26.0	26.0	12.0
7400000BU - Sheriff SUBTOTAL				2,237.0	2,242.5	2,234.5

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Summary of Positions - June/Recommended

Position Summary by Department

2200000BU - Solid Waste Enterprise

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27548	Accountant		\$5,606 -- \$6,815	1.0	1.0	1.0
27539	Account Clerk Lv 2		\$3,567 -- \$4,336	2.0	2.0	2.0
27560	Accounting Mgr		\$9,204 -- \$10,147	1.0	1.0	1.0
27610	Accounting Technician		\$4,546 -- \$5,526	1.0	1.0	1.0
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	2.0	2.0	2.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	2.0	2.0	2.0
27605	Admin Svcs Officer 3		\$9,204 -- \$10,147	1.0	1.0	1.0
27706	Assoc Civil Engineer		\$8,712 -- \$10,589	3.0	3.0	3.0
28561	Assoc Waste Mgmt Specialist		\$7,261 -- \$8,827	2.0	2.0	2.0
27711	Asst Engineer - Civil Lv 2		\$6,968 -- \$8,893	3.0	3.0	3.0
28564	Asst Waste Mgt Specialist Lv 2		\$6,084 -- \$7,396	4.0	4.0	4.0
27697	Chief Division of Solid Waste		\$14,055 -- \$15,496	1.0	1.0	1.0
28901	Chief Financial Administrative Officer		\$11,153 -- \$12,294	1.0	1.0	1.0
27712	Collection Equipment Operator		\$4,155 -- \$5,049	33.0	33.0	33.0
28941	Dir of Waste Management & Recycling	EX	\$15,458 -- \$17,041	1.0	1.0	1.0
27961	Engineering Technician Lv 2		\$4,591 -- \$5,583	2.0	2.0	2.0
27953	Executive Secretary		\$4,838 -- \$5,881	1.0	1.0	1.0
29303	Geographic Info Systems Technician 3		\$5,058 -- \$6,147	1.0	1.0	1.0
28093	Landfill Equipment Operator		\$4,155 -- \$5,049	13.0	13.0	13.0
28172	Maintenance Wkr		\$3,412 -- \$4,148	3.0	3.0	5.0
28238	Principal Civil Engineer		\$11,642 -- \$12,836	1.0	1.0	1.0
28319	Recycling Coord		\$6,723 -- \$8,172	2.0	0.0	0.0
28399	Safety Specialist		\$7,010 -- \$8,520	2.0	2.0	2.0
29086	Safety Technician		\$5,421 -- \$6,591	1.0	1.0	2.0
28470	Sanitation Wkr		\$3,815 -- \$4,638	21.0	21.0	22.0
27897	Scale Attendant 1		\$3,462 -- \$4,207	6.0	6.0	6.0
29449	Scale Attendant 2		\$3,643 -- \$4,428	3.0	3.0	3.0
27545	Sr Accountant		\$6,723 -- \$8,172	1.0	1.0	2.0
27541	Sr Account Clerk		\$3,775 -- \$4,590	1.0	1.0	1.0
27709	Sr Civil Engineer		\$10,687 -- \$11,781	3.0	3.0	3.0
27714	Sr Collection Equipment Operator		\$4,501 -- \$5,472	107.0	107.0	107.0
27958	Sr Engineering Technician		\$5,188 -- \$6,307	3.0	3.0	3.0
28094	Sr Landfill Equipment Operator		\$5,046 -- \$6,133	13.0	13.0	13.0
28203	Sr Office Assistant		\$3,497 -- \$4,250	4.0	4.0	4.0
28212	Sr Office Specialist		\$3,901 -- \$4,743	3.0	3.0	3.0
29087	Sr Safety Specialist		\$8,922 -- \$9,836	1.0	1.0	1.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
28358	Supv Scale Attendant		\$4,089 -- \$4,969	1.0	1.0	1.0
28562	Supv Waste Mgmt Specialist		\$8,964 -- \$9,883	1.0	1.0	1.0
28496	Transfer Equipment Operator		\$4,741 -- \$5,762	31.0	31.0	31.0
29656	Waste Management Asst Supt		\$9,778 -- \$10,781	0.0	1.0	1.0
28558	Waste Management Operations Mgr		\$7,391 -- \$8,983	5.0	5.0	5.0
28559	Waste Management Operations Supv		\$5,836 -- \$7,094	16.0	16.0	16.0
29300	Waste Management Program Assoc		\$6,617 -- \$8,044	4.0	3.0	3.0
29652	Waste Management Program Asst		\$5,601 -- \$6,806	0.0	2.0	3.0
28560	Waste Management Program Mgr 1		\$9,827 -- \$10,833	2.0	2.0	2.0
29654	Waste Management Program Mgr 2		\$11,059 -- \$12,193	0.0	0.0	1.0
28483	Waste Management Program Sr Assoc		\$7,281 -- \$8,851	2.0	2.0	2.0
29653	Waste Management Program Supv		\$8,136 -- \$9,890	0.0	1.0	1.0
28484	Waste Management Supt		\$11,059 -- \$12,193	2.0	2.0	2.0
POSITION TYPE SUBTOTAL				314.0	315.0	322.0
27712	Collection Equipment Operator	RA	4,155 -- 5,049	2.0	2.0	2.0
28093	Landfill Equipment Operator	RA	4,155 -- 5,049	1.0	1.0	1.0
28470	Sanitation Wkr	RA	3,815 -- 4,638	1.0	1.0	1.0
27714	Sr Collection Equipment Operator	RA	4,501 -- 5,472	2.0	2.0	2.0
28094	Sr Landfill Equipment Operator	RA	5,046 -- 6,133	1.0	1.0	1.0
28496	Transfer Equipment Operator	RA	4,741 -- 5,762	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				8.0	8.0	8.0
2200000BU - Solid Waste Enterprise SUBTOTAL				322.0	323.0	330.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended
Position Summary by Department

0290007BU - South Sacramento Conservation Agency Admin

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
29564	Principal Planner		\$10,847 -- \$11,959	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				1.0	1.0	1.0
0290007BU - South Sacramento Conservation Agency Admin SUBTOTAL				1.0	1.0	1.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

4410000BU - Voter Registration And Elections

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27613	Accounting Technician Conf		\$4,673 -- \$5,679	1.0	1.0	1.0
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	1.0	1.0	1.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	2.0	2.0	2.0
28355	Asst Registrar of Voters		\$10,530 -- \$11,611	1.0	1.0	1.0
27900	Election Asst		\$3,500 -- \$4,257	15.0	15.0	15.0
27933	Election Mgr		\$7,631 -- \$9,275	4.0	4.0	4.0
27951	Election Supv		\$4,866 -- \$5,916	7.0	7.0	7.0
27953	Executive Secretary		\$4,838 -- \$5,881	1.0	1.0	1.0
28356	Registrar of Voters	EX	\$12,855 -- \$14,172	1.0	1.0	1.0
27905	Sr Election Assistant		\$3,989 -- \$4,849	2.0	2.0	2.0
POSITION TYPE SUBTOTAL				35.0	35.0	35.0
4410000BU - Voter Registration And Elections SUBTOTAL				35.0	35.0	35.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

3050000BU - Water Agency Enterprise

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	1.0	1.0	1.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	1.0	1.0	1.0
27706	Assoc Civil Engineer		\$8,712 -- \$10,589	14.0	14.0	14.0
27710	Asst Engineer - Civil Lv 1		\$5,792 -- \$6,385	1.0	0.0	0.0
27711	Asst Engineer - Civil Lv 2		\$6,968 -- \$8,893	11.0	13.0	13.0
27704	Chief Division of Water Resources		\$14,055 -- \$15,496	1.0	1.0	1.0
27786	Clerical Supv 2		\$4,645 -- \$5,648	1.0	1.0	1.0
27961	Engineering Technician Lv 2		\$4,591 -- \$5,583	2.0	2.0	2.0
28954	Environmental Program Manager 2		\$11,264 -- \$12,420	1.0	1.0	1.0
28172	Maintenance Wkr		\$3,412 -- \$4,148	5.0	5.0	5.0
28206	Office Assistant Lv 2		\$3,100 -- \$3,768	1.0	1.0	1.0
28238	Principal Civil Engineer		\$11,642 -- \$12,836	2.0	2.0	2.0
28245	Principal Engineering Technician		\$5,968 -- \$7,617	9.0	8.0	8.0
27709	Sr Civil Engineer		\$10,687 -- \$11,781	6.0	6.0	6.0
27958	Sr Engineering Technician		\$5,188 -- \$6,307	7.0	7.0	7.0
27936	Sr Equipment Technician		\$6,483 -- \$7,147	1.0	1.0	1.0
28203	Sr Office Assistant		\$3,497 -- \$4,250	5.0	5.0	5.0
29375	Sr Water Distribution Operator		\$6,305 -- \$6,951	13.0	13.0	13.0
28567	Sr Water Quality Control System Tech		\$6,916 -- \$8,407	5.0	5.0	5.0
29428	Sr Water Treatment Operator		\$6,001 -- \$7,294	12.0	12.0	12.0
28469	Storekeeper 2		\$4,183 -- \$5,082	1.0	1.0	1.0
27959	Supv Engineering Technician		\$7,238 -- \$8,797	2.0	2.0	2.0
29376	Water Distribution Supervisor		\$6,594 -- \$8,016	3.0	3.0	3.0
28565	Water Quality Control System Supv		\$7,760 -- \$9,432	2.0	2.0	2.0
28566	Water Quality Control System Technician		\$6,585 -- \$7,261	3.0	3.0	3.0
29374	Water System Operator		\$5,195 -- \$6,316	22.0	22.0	22.0
29272	Water System Superintendent		\$11,642 -- \$12,836	1.0	1.0	1.0
29429	Water Treatment Operations Supervisor		\$7,057 -- \$8,579	8.0	8.0	8.0
29430	Water Treatment Plant Manager		\$8,914 -- \$10,833	3.0	3.0	3.0
POSITION TYPE SUBTOTAL				144.0	144.0	144.0
3050000BU - Water Agency Enterprise SUBTOTAL				144.0	144.0	144.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

3220001BU - Water Resources

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
27560	Accounting Mgr		\$9,204 -- \$10,147	1.0	1.0	1.0
27610	Accounting Technician		\$4,546 -- \$5,526	1.0	2.0	2.0
27603	Admin Svcs Officer 1		\$5,606 -- \$6,815	2.0	2.0	2.0
27604	Admin Svcs Officer 2		\$6,723 -- \$8,172	3.0	3.0	3.0
27605	Admin Svcs Officer 3		\$9,204 -- \$10,147	1.0	1.0	1.0
27706	Assoc Civil Engineer		\$8,712 -- \$10,589	10.0	10.0	10.0
27710	Asst Engineer - Civil Lv 1		\$5,792 -- \$6,385	0.0	3.0	3.0
27711	Asst Engineer - Civil Lv 2		\$6,968 -- \$8,893	12.6	9.6	9.6
27704	Chief Division of Water Resources		\$14,055 -- \$15,496	1.0	1.0	1.0
28901	Chief Financial Administrative Officer		\$11,153 -- \$12,294	1.0	1.0	1.0
28903	Dir of Water Resources	EX	\$15,458 -- \$17,041	1.0	1.0	1.0
27961	Engineering Technician Lv 2		\$4,591 -- \$5,583	1.0	1.0	1.0
28954	Environmental Program Manager 2		\$11,264 -- \$12,420	1.0	1.0	1.0
28957	Environmental Specialist 3		\$7,261 -- \$8,827	3.0	3.0	3.0
28958	Environmental Specialist 4		\$8,964 -- \$9,883	2.0	2.0	2.0
28956	Environmental Specialist Lv 2		\$6,084 -- \$7,396	1.0	1.0	1.0
27953	Executive Secretary		\$4,838 -- \$5,881	1.0	1.0	1.0
28172	Maintenance Wkr		\$3,412 -- \$4,148	3.0	3.0	3.0
28206	Office Assistant Lv 2		\$3,100 -- \$3,768	1.0	1.0	1.0
28216	Office Specialist Lv 2 Conf		\$3,923 -- \$4,769	1.0	0.0	0.0
28238	Principal Civil Engineer		\$11,642 -- \$12,836	1.0	1.0	1.0
28245	Principal Engineering Technician		\$5,968 -- \$7,617	2.0	2.0	2.0
28399	Safety Specialist		\$7,010 -- \$8,520	2.0	2.0	2.0
29086	Safety Technician		\$5,421 -- \$6,591	1.0	1.0	1.0
29563	Senior Planner		\$9,222 -- \$10,166	1.0	1.0	0.0
27545	Sr Accountant		\$6,723 -- \$8,172	3.0	3.0	3.0
27541	Sr Account Clerk		\$3,775 -- \$4,590	2.0	2.0	2.0
27564	Sr Accounting Mgr		\$10,128 -- \$11,167	1.0	1.0	1.0
27709	Sr Civil Engineer		\$10,687 -- \$11,781	4.0	4.0	4.0
27958	Sr Engineering Technician		\$5,188 -- \$6,307	3.0	3.0	3.0
28203	Sr Office Assistant		\$3,497 -- \$4,250	1.0	1.0	1.0
28211	Sr Office Specialist Conf		\$4,296 -- \$5,221	2.0	2.0	2.0
29087	Sr Safety Specialist		\$8,922 -- \$9,836	1.0	1.0	1.0
29416	Sr Stormwater Utility Worker		\$4,711 -- \$5,726	23.0	23.0	23.0
29417	Stormwater Utility Equipment Operator		\$5,087 -- \$6,184	6.0	6.0	6.0
29378	Stormwater Utility Manager		\$7,565 -- \$9,195	2.0	2.0	2.0

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

Summary of Positions - June/Recommended

Position Summary by Department

Job Class Code	Job Class Name	Type	Monthly Salary Range	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
29399	Stormwater Utility Superintendent		\$11,059 -- \$12,193	1.0	1.0	1.0
29379	Stormwater Utility Supervisor		\$6,030 -- \$7,330	7.0	7.0	7.0
29418	Stormwater Utility Worker		\$4,332 -- \$5,267	23.0	23.0	23.0
27959	Supv Engineering Technician		\$7,238 -- \$8,797	1.0	1.0	1.0
POSITION TYPE SUBTOTAL				134.6	134.6	133.6
3220001BU - Water Resources SUBTOTAL				134.6	134.6	133.6

Type Summary	Adopted FTEs 2021-22	Estimated FTEs 2021-22	Recommended FTEs 2022-23
Permanent	12,835.5	12,935.8	13,246.2
Recruitment Allowance	296.8	296.8	182.5
Unfunded	56.1	56.1	39.1
GRAND TOTAL	13,188.4	13,288.7	13,467.8

Note: All positions allocated to classes with more than one level or range are approved at the higher salary level/range as established in the Salary Ordinance, unless stated otherwise in the Job Specifications.

**SPECIAL DISTRICTS
PERMANENT POSITION SUMMARY**

Fund	Fund Name	Adopted FTEs 2021-22	Estimated Actual FTEs 2021-22	Recommended FTEs 2022-23
337	Carmichael Recreation and Park	23.0	23.0	22.0
336	Mission Oaks Recreation and Park	26.0	26.0	26.0
338	Sunrise Recreation and Park	25.0	25.0	25.0
PERMANENT COUNTY TOTAL		74.0	74.0	73.0

Note: Total Includes Advisory Board members

**SPECIAL DISTRICTS
STAFFING SCHEDULE**

9337000BU - Carmichael Recreation and Park District

Job Class Name	Monthly Salary Range	Adopted FTEs	Estimated Actual	Recommended
		2021-22	FTEs 2021-22	FTEs 2022-23
Administrative Analyst	\$5,201 -- \$6,324	0.0	0.0	0.0
Administrative Analyst 1/1/2023	\$5,358 -- \$6,514			
Administrative Services Manager	\$7,022 -- \$8,538	1.0	1.0	1.0
Administrative Services Manager 1/1/2023	\$7,233 -- \$8,793			
Bookkeeper	\$3,945 -- \$4,796	1.0	1.0	1.0
Bookkeeper 1/1/2023	\$4,063 -- \$4,938			
District Administrator	\$9,013 -- \$11,837	1.0	1.0	1.0
District Administrator eff 1/1/2023	\$9,013 -- \$12,192			
Facilities Technician	\$4,401 -- \$5,349	0.0	0.0	0.0
Facilities Technician 1/1/2023	\$4,533 -- \$5,510			
Finance Supervisor	\$5,201 -- \$6,324	0.0	0.0	0.0
Finance Supervisor 1/1/2023	\$5,358 -- \$6,514			
Park Maintenance Supervisor	\$4,808 -- \$5,844	1.0	1.0	1.0
Park Maintenance Supervisor 1/1/2023	\$4,952 -- \$6,020			
Park Maintenance Worker I	\$3,621 -- \$4,401	3.0	3.0	3.0
Park Maintenance Worker I 1/1/2023	\$3,730 -- \$4,533			
Park Maintenance Worker II	\$3,992 -- \$4,852	2.0	2.0	2.0
Park Maintenance Worker II 1/1/2023	\$4,111 -- \$4,997			
Park Services Manager	\$7,022 -- \$8,538	1.0	1.0	1.0
Park Services Manager 1/1/2023	\$7,233 -- \$8,793			
Payroll / Account Clerk	\$3,945 -- \$4,796	1.0	1.0	1.0
Payroll / Account Clerk 1/1/2023	\$4,063 -- \$4,938			
Recreation Coordinator	\$3,499 -- \$4,253	2.0	2.0	1.0
Recreation Coordinator 1/1/2023	\$3,605 -- \$4,382			
Recreation Services Manager	\$7,022 -- \$8,538	1.0	1.0	1.0
Recreation Services Manager 1/1/2023	\$7,233 -- \$8,793			
Recreation Supervisor	\$5,201 -- \$6,324	2.0	2.0	2.0
Recreation Supervisor 1/1/2023	\$5,358 -- \$6,514			
Customer Service Representative	\$3,578 -- \$4,350	2.0	2.0	2.0
Customer Service Representative 1/1/2023	\$3,685 -- \$4,481			
Advisory Board Members	\$50 -- \$100	5.0	5.0	5.0
9337000BU - Carmichael Recreation and Park District PERMANENT POSITIONS SUBTOTAL		23.0	23.0	22.0

9336100BU - Mission Oaks Recreation and Park District

Job Class Name	Monthly Salary Range	Adopted FTEs	Estimated Actual	Recommended
		2021-22	FTEs 2021-22	FTEs 2022-23
Admin Assistant	\$3,123 -- \$4,186	0.0	1.0	1.0
Admin Services Manager	\$5,804 -- \$7,778	1.0	1.0	1.0
District Administrator	\$7,625 -- \$9,704	1.0	1.0	1.0
Facilities Technician	\$3,946 -- \$5,288	1.0	1.0	1.0
Finance Manager	\$5,804 -- \$7,778	1.0	1.0	1.0
Irrigation Technician	\$3,946 -- \$5,288	1.0	1.0	1.0
Office Assistant - Payroll	\$3,123 -- \$4,186	4.0	1.0	1.0
Office Coordinator	\$3,123 -- \$4,186	0.0	2.0	2.0
Park Maintenance Worker	\$3,123 -- \$4,186	4.0	4.0	4.0
Park Maintenance Worker I	\$2,975 -- \$3,986	0.0	0.0	0.0
Park Maintenance Worker II	\$2,975 -- \$3,986	0.0	0.0	0.0
Parks Superintendent	\$6,277 -- \$8,411	1.0	1.0	1.0
Parks Technician	\$3,946 -- \$5,288	1.0	1.0	1.0
Recreation Coordinators	\$3,293 -- \$4,413	3.0	3.0	3.0
Recreation Manager	\$5,804 -- \$7,778	2.0	2.0	2.0
Recreation Superintendent	\$6,094 -- \$8,166	0.0	0.0	0.0
Recreation Supervisors	\$5,076 -- \$6,802	1.0	1.0	1.0
Advisory Board Members	\$50 per mtg	5.0	5.0	5.0
9336100BU - Mission Oaks Recreation and Park District PERMANENT POSITIONS SUBTOTAL		26.0	26.0	26.0

**SPECIAL DISTRICTS
STAFFING SCHEDULE**

9338000BU - Sunrise Recreation and Park District

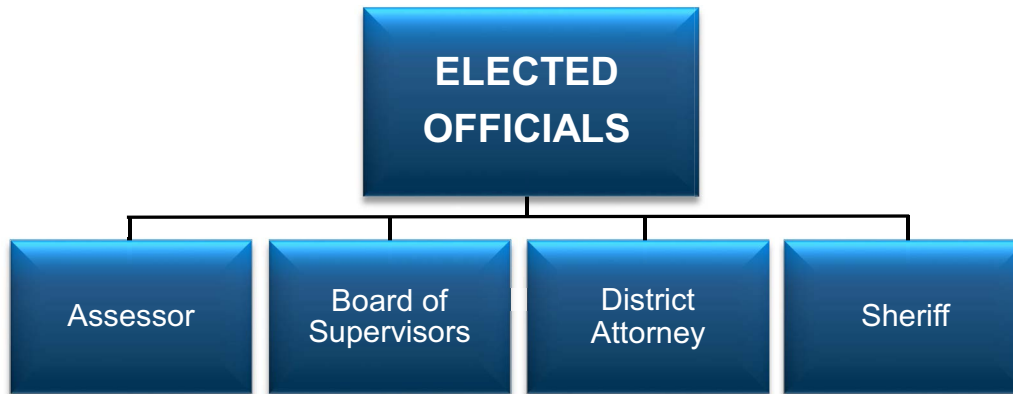
Job Class Name	Monthly Salary Range	Adopted FTEs	Estimated Actual	Recommended
		2021-22	FTEs 2021-22	FTEs 2022-23
Account Clerk	\$4,069 -- \$4,946	1.0	0.0	0.0
Administrative Analyst	under review	1.0	1.0	1.0
Administrative Services Manager	\$6,826 -- \$8,296	1.0	1.0	1.0
Administrator	\$12,048 -- \$14,644	1.0	1.0	1.0
Day Care Director II	\$5,145 -- \$6,254	0.0	0.0	0.0
Finance Manager	\$7,446 -- \$9,050	1.0	1.0	1.0
Park and Facilities Superintendent	\$8,165 -- \$9,925	1.0	1.0	1.0
Park Maintenance Supervisor	\$5,724 -- \$6,958	5.0	5.0	5.0
Parks Facilities Maintenance Technician	\$4,940 -- \$6,004	1.0	1.0	1.0
Recreation & Comm. Svc. Supt.	\$8,165 -- \$9,925	0.0	2.0	2.0
Recreation Svcs Manager	\$5,584 -- \$6,787	2.0	2.0	2.0
Senior Account Clerk	\$4,434 -- \$5,390	0.0	1.0	1.0
Senior Customer Service Rep	\$4,272 -- \$5,193	1.0	1.0	1.0
Senior Recreation Coordinator	\$4,609 -- \$5,602	2.0	2.0	2.0
Senior Recreation Svcs Manager	\$6,513 -- \$7,917	2.0	0.0	0.0
Vehicle Equipment Maintenance Spec.	\$5,321 -- \$6,457	1.0	1.0	1.0
Advisory Board Members	\$50 -- \$100	5.0	5.0	5.0
9338000BU - Sunrise Recreation and Park District PERMANENT POSITIONS SUBTOTAL		25.0	25.0	25.0

SACRAMENTO
COUNTY

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Agency Structure



The **Assessor**, Christina Wynn, is required per state law to appraise all real and personal property in the County, with the exception of utility property, which is appraised by the State Board of Equalization. The appraisals are used to compile the Secured and Unsecured Property Tax Assessment Rolls and to determine the tax base for which the property tax levy is applied.

The **Board of Supervisors**, consisting of Supervisors Phil Serna, Patrick Kennedy, Rich Desmond, Sue Frost and Don Nottoli, is the governing body of the County. The Board enacts legislation to serve and protect county residents and establishes general policies for the operation of the County. The Board adopts ordinances, approves contracts, adopts annual budgets, determines land use zoning for the unincorporated area of the County, appoints members to various boards and commissions, and appoints certain county officials including the County Executive.

The **District Attorney**, Anne Marie Schubert, represents the people of Sacramento County in all criminal actions arising within the County. The District Attorney's ultimate responsibility includes the investigation, gathering of evidence, and preparation of cases with the active coordination of law enforcement agencies in the County. The District Attorney's Office also represents the interests of the people of Sacramento County in consumer and environmental protection matters.

The **Sheriff**, Scott Jones, is responsible for ensuring the protection of life and property, the preservation of the public peace and enforcement of the laws in the County of Sacramento. To accomplish this, the department is committed to Service with Concern.

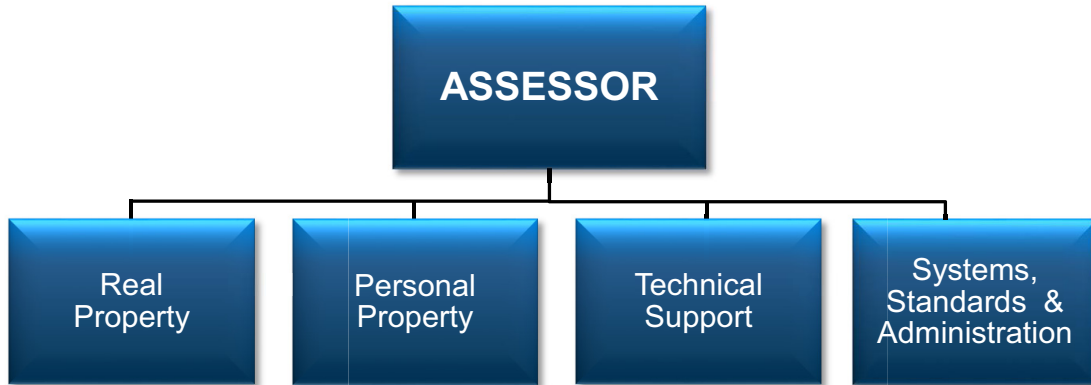
Budget Units/Departments Summary

Fund	Budget Unit No.	Departments/Budget Units	Total Appropriations	Net Financing Uses	Net Cost	Positions
001A	3610000	Assessor	\$23,654,086	\$20,656,798	\$9,944,106	151.0
001A	4050000	Board of Supervisors	\$4,248,623	\$4,203,873	\$4,203,873	20.0
001A	5800000	District Attorney	\$115,132,609	\$84,690,480	\$72,306,762	441.0

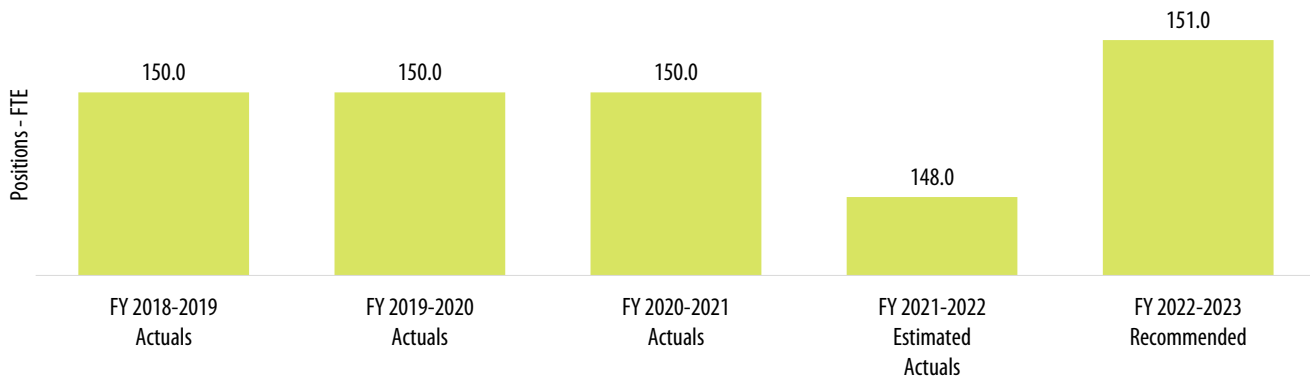
Budget Units/Departments Summary

Fund	Budget Unit No.	Departments/Budget Units	Total Appropriations	Net Financing Uses	Net Cost	Positions
001A	7400000	Sheriff	\$635,533,709	\$416,897,022	\$316,582,306	2,162.5
General Fund Total			\$778,569,027	\$526,448,173	\$403,037,047	2,774.5
001P	7409000	SSD DOJ Asset Forfeit	—	—	—	—
001R	5800001	District Attorney-Restricted Revenues	\$10,523,239	\$10,523,239	\$4,153,617	—
001S	7408000	SSD Restricted Revenue	\$8,831,216	\$8,831,216	\$3,928,216	—
054A	7400001	Jail Industries	\$233,442	\$233,442	—	—
Non-General Fund Total			\$19,587,897	\$19,587,897	\$8,081,833	—
Grand Total			\$798,156,924	\$546,036,070	\$411,118,880	2,774.5

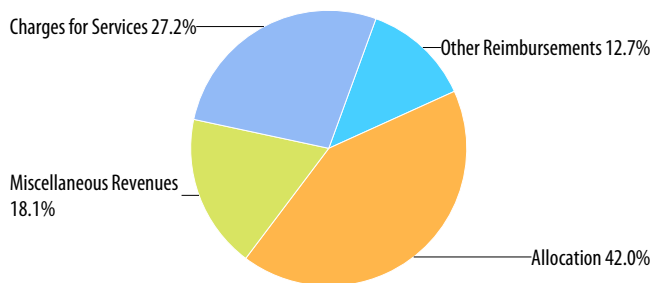
Department Structure Christina Wynn, Assessor



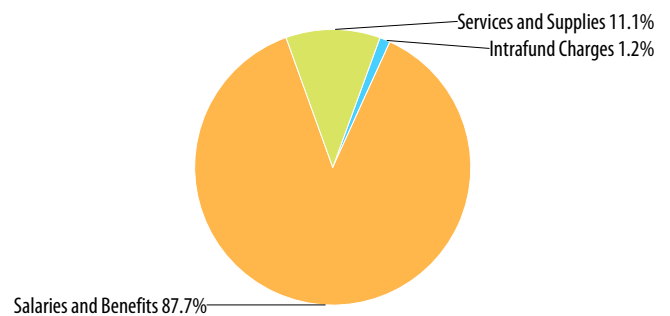
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Assessor** is responsible for the Appraisal of Real Property and Personal Property and discovers, values, and assesses taxable real and personal property in accordance with the provisions of the California Constitution. The Assessor's Office administers homeowners', veterans' and institutional property tax exemptions; creates and maintains assessor parcel maps and associated geographic information system (GIS) files; determines ownership and administers changes in ownership and qualifying exclusions; provides in-person, telephone, email and written responses to inquiries regarding the assessment of property; administers the Assessor Information Management system (New AIMS), an Oracle based workflow management system that maintains and generates assessor property assessments and data; administers the Assessor's Operations Manual, Employee Owned Property Program, website, annual report, forms and press releases; coordinates community outreach efforts, State Board of Equalization assessment surveys and legislation analysis; serves as liaison with government agencies and is the official Custodian of Records; and provides administrative, personnel, fiscal, safety, and facilities management services to staff.

Goals

- Achieve our mission with professionalism, integrity, and efficiency.

Accomplishments

- Generated an additional \$10.7 billion in assessed value resulting in a record \$199.7 billion assessment roll comprised of 517,407 parcels.
- Processed over 214,000 property tax exemptions resulting in property tax savings of over \$9.6 million for homeowners, disabled veterans, religious, welfare and non-profit organizations, hospitals, schools, libraries, museums and historical aircraft, cemeteries, and colleges.
- Responded to 49,963 requests for customer service assistance.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Real and Personal Property	\$22,646,857	\$22,471,432	\$23,654,086	\$1,182,654	5.3%
Total Expenditures / Appropriations	\$22,646,857	\$22,471,432	\$23,654,086	\$1,182,654	5.3%
Total Reimbursements	\$(3,125,347)	\$(3,252,016)	\$(2,997,288)	\$254,728	(7.8)%
Net Financing Uses	\$19,521,510	\$19,219,416	\$20,656,798	\$1,437,382	7.5%
Total Revenue	\$10,050,072	\$9,637,466	\$10,712,692	\$1,075,226	11.2%
Net County Cost	\$9,471,438	\$9,581,950	\$9,944,106	\$362,156	3.8%
Positions	150.0	148.0	151.0	3.0	2.0%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$18,993,175	\$19,931,886	\$20,743,836	\$811,950	4.1%
Services & Supplies	\$3,207,121	\$2,154,690	\$2,614,616	\$459,926	21.3%
Equipment	—	\$102,640	—	\$(102,640)	(100.0)%
Intrafund Charges	\$446,561	\$282,216	\$295,634	\$13,418	4.8%
Total Expenditures / Appropriations	\$22,646,857	\$22,471,432	\$23,654,086	\$1,182,654	5.3%
Other Reimbursements	\$(3,125,347)	\$(3,252,016)	\$(2,997,288)	\$254,728	(7.8)%
Total Reimbursements	\$(3,125,347)	\$(3,252,016)	\$(2,997,288)	\$254,728	(7.8)%
Net Financing Uses	\$19,521,510	\$19,219,416	\$20,656,798	\$1,437,382	7.5%
Revenue					
Intergovernmental Revenues	\$18,452	—	—	—	—%
Charges for Services	\$6,686,464	\$6,957,466	\$6,432,692	\$(524,774)	(7.5)%
Miscellaneous Revenues	\$3,345,156	\$2,680,000	\$4,280,000	\$1,600,000	59.7%
Total Revenue	\$10,050,072	\$9,637,466	\$10,712,692	\$1,075,226	11.2%
Net County Cost	\$9,471,438	\$9,581,950	\$9,944,106	\$362,156	3.8%
Positions	150.0	148.0	151.0	3.0	2.0%

Summary of Changes

The Recommended Budget reflects a \$1,182,654 (5.3%) increase in total appropriations, a \$254,728 (7.8%) decrease in reimbursements, a \$1,075,226 (11.2%) increase in revenue, and a \$362,156 (3.8%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Cost of living adjustments and increases in other employee benefit costs.
- Increases in allocated costs.
- The start of lease payments for the new Assessor's office.
- Recommended growth detailed later in this section.

The decrease in reimbursements is due to estimated net expenditures and revenues for FY 2021-22 that affects the FY 2022-23 cost recovery factor from the Department of Finance.

The increase in revenue is due to higher estimated Supplemental Tax Revenue.

Position counts have increased by 3.0 FTE from the prior year Adopted Budget due to:

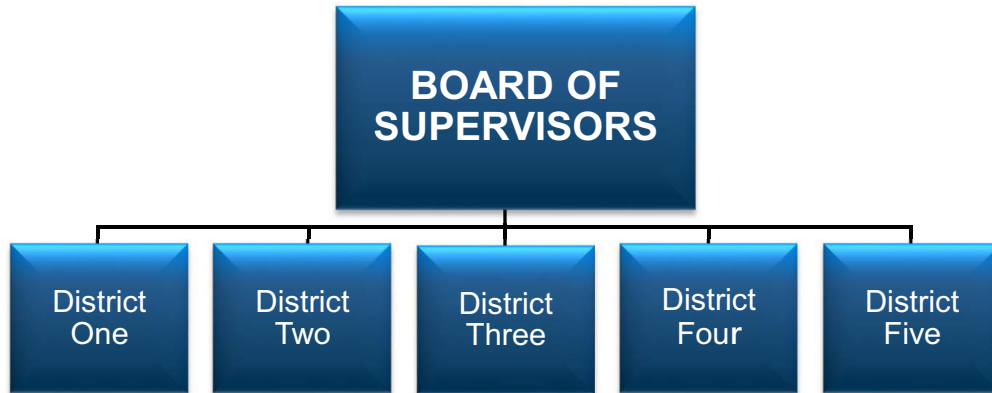
- 3.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

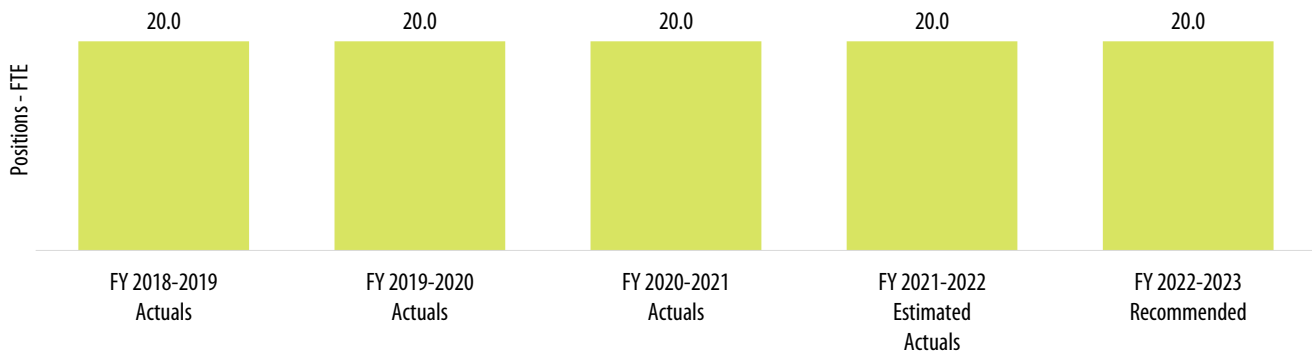
Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Real and Personal Property	309,402	—	—	309,402	3.0

Recommended Growth Detail for the Program

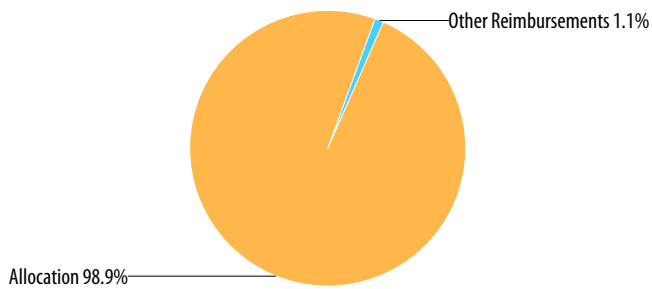
	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
ASR Add 3.0 FTE Sr Office Specialist ATSD					
	241,075	—	—	241,075	3.0
Add 3.0 FTE Sr. Office Specialist positions to complete the increased numbers of base year value transfers and the intergenerational transfers that are occurring as a result of the passage of Proposition 19. These three positions will allow the Office to continue to create an accurate assessment roll each year.					
ASR Add Subscription Agreement Real Property					
	58,000	—	—	58,000	—
Funding to purchase a subscription/license agreement to Trepp for Fiscal Year 2022-23 and on-going fiscal years, with a 5% increase to the cost each year. The acquisition of this product will greatly assist the Assessor's Office preparation and support of roll values for large commercial and industrial properties.					
ASR Reallocate 1.0 FTE Executive Secretary to 1.0 FTE Admin Services Officer I					
	10,327	—	—	10,327	—
Reallocate 1.0 FTE Executive Secretary to 1.0 FTE Administrative Services Officer I. The workload for the Executive Secretary position has transformed over the years with work assignments primarily characterized in nature as administrative versus secretarial. As a result, this position has been authorized to work out of class multiple times. An Administrative Services Officer I position would better meet departmental needs.					



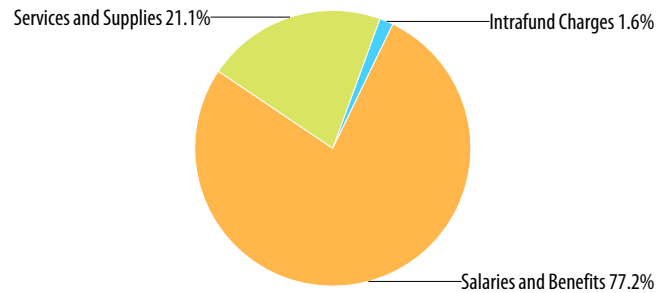
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Board of Supervisors** is the elected governing body of Sacramento County. The Board of Supervisors adopts the annual budget, adopts ordinances, approves contracts, determines land use zoning for the Unincorporated Area, appoints certain county officials (including the County Executive and County Counsel), and appoints members to various boards and commissions.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Board of Supervisors	\$3,717,423	\$4,028,161	\$4,248,623	\$220,462	5.5%
Total Expenditures / Appropriations	\$3,717,423	\$4,028,161	\$4,248,623	\$220,462	5.5%
Total Reimbursements	\$(42,600)	\$(43,100)	\$(44,750)	\$(1,650)	3.8%
Net Financing Uses	\$3,674,823	\$3,985,061	\$4,203,873	\$218,812	5.5%
Total Revenue	\$6,044	—	—	—	—%
Net County Cost	\$3,668,779	\$3,985,061	\$4,203,873	\$218,812	5.5%
Positions	20.0	20.0	20.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$3,022,836	\$3,224,795	\$3,282,050	\$57,255	1.8%
Services & Supplies	\$636,496	\$742,237	\$897,124	\$154,887	20.9%
Intrafund Charges	\$58,091	\$61,129	\$69,449	\$8,320	13.6%
Total Expenditures / Appropriations	\$3,717,423	\$4,028,161	\$4,248,623	\$220,462	5.5%
Other Reimbursements	\$(42,600)	\$(43,100)	\$(44,750)	\$(1,650)	3.8%
Total Reimbursements	\$(42,600)	\$(43,100)	\$(44,750)	\$(1,650)	3.8%
Net Financing Uses	\$3,674,823	\$3,985,061	\$4,203,873	\$218,812	5.5%
Revenue					
Intergovernmental Revenues	\$701	—	—	—	—%
Miscellaneous Revenues	\$5,343	—	—	—	—%
Total Revenue	\$6,044	—	—	—	—%
Net County Cost	\$3,668,779	\$3,985,061	\$4,203,873	\$218,812	5.5%
Positions	20.0	20.0	20.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$220,462 (5.5%) increase in total appropriations, a \$1,650 (3.8%) increase in reimbursements, and a \$218,812 (5.5%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in salary and benefit costs for existing employees and increases in allocated costs.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to increased costs for extra help in District 1 resulting from cost of living adjustments. This cost is reimbursed from the District 1 Transient Occupancy Tax (TOT) allocation.

Summary of Recommended Growth by Program

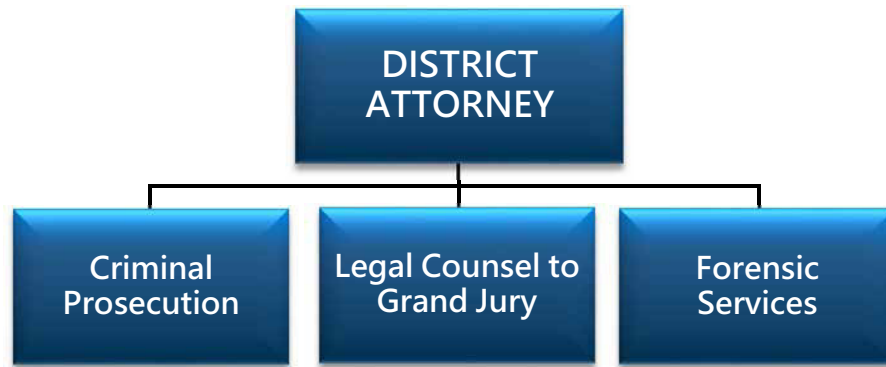
Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Board of Supervisors	100,000	—	—	100,000	—

Recommended Growth Detail for the Program

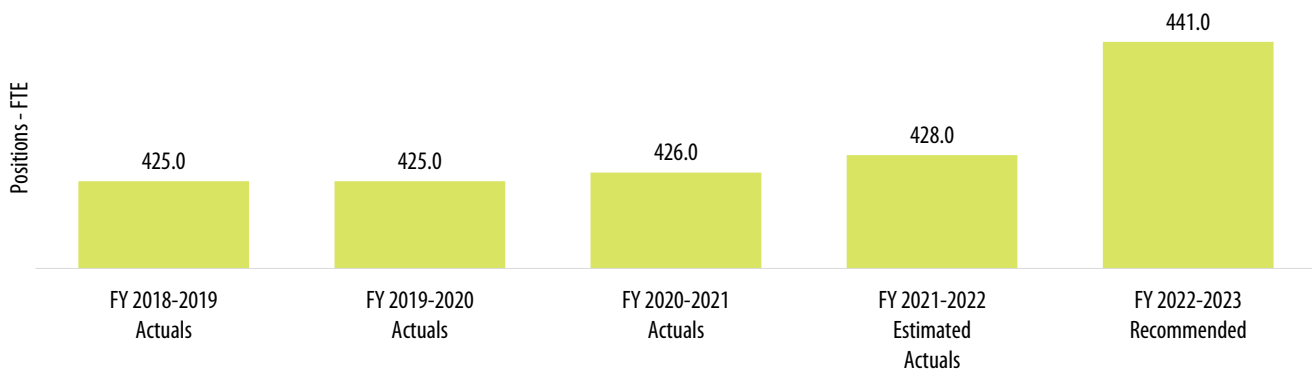
	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
BOS - Constituency Management System	100,000	—	—	100,000	—

This is an ongoing request to fund a Constituency Management System to help manage the calls received by the Board offices.

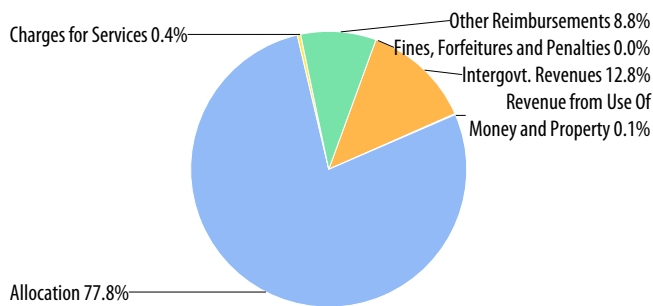
Department Structure
Anne Marie Schubert, District Attorney



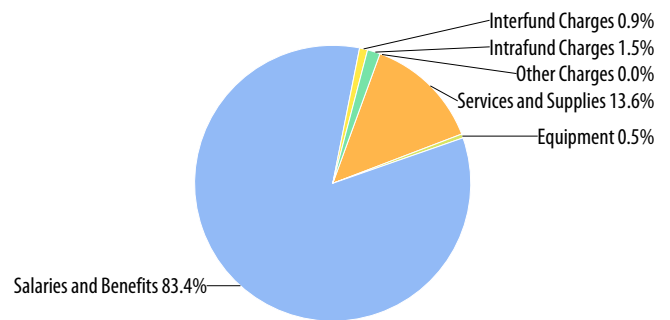
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **District Attorney (DA)**, an elected official, prosecutes criminal violations of state and local laws, serves as legal counsel for the Grand Jury on criminal matters, and operates the Forensic Crime Lab. Responsibilities include investigation, gathering of evidence, and case preparation with the active coordination and cooperation of law enforcement agencies in the County. The DA also represents the interests of the citizens of the County in community prosecutions, consumer and environmental protection, and real estate fraud. The DA's mission 'Seek Justice. Serve Justice. Do Justice.' is accomplished by representing the people in all criminal actions arising within the County. Services are provided through the following programs:

- Administration and Support Services
- Civil Prosecution
- Criminal Prosecution
- Forensic Crime Lab
- Investigations Bureau
- Victim Witness Assistance

Goals

- Relocate the DA's three downtown locations into one building adjacent to the new Superior Courthouse, which is scheduled for completion in 2023.
- Increase operational efficiencies through technological advances, including completing our transition to electronic discovery and updating the Juvenile Case Management system.

Accomplishments

- Numerous outreach programs were conducted. Some were held virtually: the Youth Academy was conducted from October to December and had 76 graduates; the Crime Lab Youth Shadow Day was held in July and had over 68 participants from 36 different schools; the second virtual Citizens Academy began in April 2022 and will run until June 2022. We had 43 students graduate in 2021, and we have over 35 students in the academy this year. The Internet, Social Media Awareness, Resources and Training (#iSMART) presentation was provided both virtually and in-person when COVID restrictions permitted the DA's Office to provide the presentation safely. Since July 1, 2021, the DA's Office has conducted 95 of these presentations reaching over 1,500 participants; an additional 17 presentations are scheduled to be completed before June 2022, which will be presented to over 450 additional participants. The DA's Office collaborated with the Health Education Council to promote the Youth and Community Connect App (YCC) and reached over 400 youth and community members. Additionally, the DA's Speaker's Bureau continued to pair DA personnel with various schools and community groups, both virtually and in-person. Presentations were made at 25 events, which included presentations on community prosecution, drugs and narcotics, hate crimes, DNA, human trafficking, consumer protection, and racial justice to over 15 different organizations. Three more are scheduled in the month of May on juvenile justice and identity theft. Prosecutors from the Community Prosecution Unit attended over 215 community meetings, most of which were conducted virtually. The focus of the community meetings is to address community concerns and to find creative solutions to those issues. Issues raised by the community most often involve properties where drug or criminal activity are occurring or areas with large homeless camps.

- The DA's Office led efforts to address an epidemic increase in fentanyl-related deaths in the community, based in large part on counterfeit prescription pills that contain fentanyl. This included launching countywide Public Service Announcements (PSAs) highlighting the theme of "1 Pill Can Kill." Several fentanyl-related deaths involved teens and young adults targeted on social media who ingested a pill, or on occasion, half a pill. DA Schubert requested and secured funding from the County to pay for premier PSA placements across social media, TV/radio, billboards, public transit, and print publications, among other advertising platforms. The DA's Office also rolled out PSAs on the office's social media sites and donated advertisement platforms. The website 1PillCanKillSac.com was also created for information and resources to get help. A free community "Fentanyl Awareness Safety Fair" was held by the DA's Office in November in partnership with the County Department of Health Services, Substance Use Prevention and Treatment Services. The fair featured Narcan demonstrations, free Narcan kits, and over 25 community organization resources.
- The DA's Office secured \$200,000 in state grant funding from the California Office of Emergency Services (Cal OES) for an Electronic Suspected Child Abuse Report System (eSCARs). This will allow the County to develop an online reporting system and a centralized database of suspected child abuse reports. Having eSCARs will increase communication and transparency among local law enforcement agencies including the Sheriff's Office; Department of Child, Family, and Adult Services; and the DA's Office, which will create an observable cost savings across all agencies, measurable agency performance improvements, and, ultimately, increased responsiveness to suspected child abuse.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Administration and Support Services	\$15,122,055	\$14,590,821	\$16,473,098	\$1,882,277	12.9%
Civil Prosecution Programs	\$1,788,280	\$2,326,465	\$2,588,476	\$262,011	11.3%
Criminal Prosecution Programs	\$59,796,448	\$65,332,961	\$68,197,521	\$2,864,560	4.4%
Forensic Crime Lab	\$13,027,980	\$14,759,829	\$14,743,800	\$(16,029)	(0.1)%
Investigations Bureau	\$5,145,553	\$8,048,580	\$7,731,944	\$(316,636)	(3.9)%
Victim Witness Assistance Programs	\$4,260,012	\$5,164,385	\$5,397,770	\$233,385	4.5%
Total Expenditures / Appropriations	\$99,140,328	\$110,223,041	\$115,132,609	\$4,909,568	4.5%
Total Reimbursements	\$(20,404,774)	\$(20,729,222)	\$(30,442,129)	\$(9,712,907)	46.9%
Net Financing Uses	\$78,735,553	\$89,493,819	\$84,690,480	\$(4,803,339)	(5.4)%
Total Revenue	\$16,136,906	\$18,906,150	\$12,383,718	\$(6,522,432)	(34.5)%
Net County Cost	\$62,598,647	\$70,587,669	\$72,306,762	\$1,719,093	2.4%
Positions	426.0	428.0	441.0	13.0	3.0%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$83,326,597	\$91,390,707	\$96,077,024	\$4,686,317	5.1%
Services & Supplies	\$13,211,374	\$15,506,824	\$15,696,085	\$189,261	1.2%
Other Charges	\$15,000	\$15,000	\$10,000	\$(5,000)	(33.3)%
Equipment	\$550,615	\$525,000	\$543,000	\$18,000	3.4%
Interfund Charges	\$1,075,779	\$1,089,642	\$1,090,595	\$953	0.1%
Intrafund Charges	\$960,963	\$1,695,868	\$1,715,905	\$20,037	1.2%
Total Expenditures / Appropriations	\$99,140,328	\$110,223,041	\$115,132,609	\$4,909,568	4.5%
Intrafund Reimbursements Between Programs	\$(14,375)	\$(30,740)	\$(41,617)	\$(10,877)	35.4%
Semi-Discretionary Reimbursements	\$(18,071,180)	\$(19,086,254)	\$(22,199,824)	\$(3,113,570)	16.3%
Other Reimbursements	\$(2,319,219)	\$(1,612,228)	\$(8,200,688)	\$(6,588,460)	408.7%
Total Reimbursements	\$(20,404,774)	\$(20,729,222)	\$(30,442,129)	\$(9,712,907)	46.9%
Net Financing Uses	\$78,735,553	\$89,493,819	\$84,690,480	\$(4,803,339)	(5.4)%
Revenue					
Fines, Forfeitures & Penalties	\$1,198,365	\$2,337,965	\$11,500	\$(2,326,465)	(99.5)%
Revenue from Use Of Money & Property	\$40,633	\$116,633	\$106,633	\$(10,000)	(8.6)%
Intergovernmental Revenues	\$11,646,080	\$13,479,740	\$11,909,620	\$(1,570,120)	(11.6)%
Charges for Services	\$1,980,097	\$2,398,331	\$355,965	\$(2,042,366)	(85.2)%
Miscellaneous Revenues	\$1,266,934	\$573,481	—	\$(573,481)	(100.0)%
Other Financing Sources	\$4,797	—	—	—	—%
Total Revenue	\$16,136,906	\$18,906,150	\$12,383,718	\$(6,522,432)	(34.5)%
Net County Cost	\$62,598,647	\$70,587,669	\$72,306,762	\$1,719,093	2.4%
Positions	426.0	428.0	441.0	13.0	3.0%

Summary of Changes

The Recommended Budget reflects a \$4,909,568 (4.5%) increase in total appropriations, a \$9,712,907 (46.9%) increase in reimbursements, a \$6,522,432 (34.5%) decrease in revenue, and a \$1,719,093 (2.4%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in salary and benefit costs including cost of living adjustments, retirement, and health insurance.
- Increases in a data processing service contract for audio transcribing and analysis software.

- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to:

- Additional funding available in the Public Safety Sales Tax (Proposition 172) allocation.
- Certain revenue resources being reclassified as reimbursements. The restricted revenue will be received and budgeted in the DA Restricted Revenue budget (BU 5800001) and transferred as a reimbursement into this budget unit.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The decrease in revenue is due to:

- Restricted revenue sources being reclassified as reimbursements as described above.
- Grant adjustments from multiple sources including federal grants and state reimbursement programs.

Position counts have increased by 13.0 FTE from the prior year Adopted Budget due to:

- 13.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Administration and Support Services	72,294	—	—	72,294	1.0
Criminal Prosecution Programs	1,393,156	(216,065)	—	1,177,091	10.0
Investigations Bureau	169,032	—	—	169,032	1.0
Victim Witness Assistance Programs	115,456	—	—	115,456	1.0

Administration and Support Services

Program Overview

The **Administration and Support Services** program includes Executive Management, General Administration, Information Technology, Sacramento Regional Family Justice Center Foundation passthrough, and Community Outreach and Media Relations.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$9,320,103	\$7,985,789	\$9,025,307	\$1,039,518	13.0%
Services & Supplies	\$4,877,891	\$5,438,337	\$6,262,826	\$824,489	15.2%
Other Charges	\$15,000	\$15,000	\$10,000	\$(5,000)	(33.3)%
Equipment	\$90,047	—	—	—	—%
Intrafund Charges	\$819,014	\$1,151,695	\$1,174,965	\$23,270	2.0%
Total Expenditures / Appropriations	\$15,122,055	\$14,590,821	\$16,473,098	\$1,882,277	12.9%
Total Reimbursements between Programs		\$(30,740)	\$(41,617)	\$(10,877)	35.4%
Semi Discretionary Reimbursements	\$(5,916,402)	\$(3,991,278)	\$(4,467,190)	\$(475,912)	11.9%
Other Reimbursements	\$(681,579)	\$(704,363)	\$(712,984)	\$(8,621)	1.2%
Total Reimbursements	\$(6,612,356)	\$(4,726,381)	\$(5,221,791)	\$(495,410)	10.5%
Net Financing Uses	\$8,509,699	\$9,864,440	\$11,251,307	\$1,386,867	14.1%
Revenue					
Revenue from Use Of Money & Property	\$40,633	\$116,633	\$106,633	\$(10,000)	(8.6)%
Intergovernmental Revenues	\$74,134	\$70,000	\$370,000	\$300,000	428.6%
Charges for Services	\$88,797	—	—	—	—%
Miscellaneous Revenues	\$155,481	—	—	—	—%
Total Revenue	\$359,045	\$186,633	\$476,633	\$290,000	155.4%
Net County Cost	\$8,150,654	\$9,677,807	\$10,774,674	\$1,096,867	11.3%
Positions	50.0	49.0	52.0	3.0	6.1%

Summary of Changes

The Recommended Budget reflects a \$1,882,277 (12.9%) increase in total appropriations, a \$495,410 (10.5%) increase in reimbursements, a \$290,000 (155.4%) increase in revenue, and a \$1,096,867 (11.3%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in salary and benefit costs including cost of living adjustments, retirement, and health insurance.
- Increases in a data processing service contract for audio transcribing and analysis software.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to additional funding available in the Public Safety Sales Tax (Proposition 172) allocation.

The increase in revenue is due to an increase in grant opportunities and awards.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DA - Add 1.0 FTE Forensic Multimedia Examiner Lv 2 - Administration and Support Services					
	72,294	—	—	72,294	1.0

Add 1.0 FTE Forensic Multimedia Examiner Lv 2 position for the Information Technology Unit to address the increased workload resulting from Body-Worn Cameras (BWCs). Each year more and more agencies have started utilizing BWCs, multiplying the volume of material submitted that must be reviewed, without any increase in personnel to conduct those reviews. Audio/visual positions assist with technology/tracking and court preparation needs.

Civil Prosecution Programs

Program Overview

The **Civil Prosecution** program includes Asset Forfeiture and Consumer and Environmental Protection.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,624,038	\$1,909,526	\$2,162,846	\$253,320	13.3%
Services & Supplies	\$154,049	\$414,011	\$421,102	\$7,091	1.7%
Intrafund Charges	\$10,193	\$2,928	\$4,528	\$1,600	54.6%
Total Expenditures / Appropriations	\$1,788,280	\$2,326,465	\$2,588,476	\$262,011	11.3%
Other Reimbursements	—	—	\$(2,590,534)	\$(2,590,534)	—%
Total Reimbursements	—	—	\$(2,590,534)	\$(2,590,534)	—%
Net Financing Uses	\$1,788,280	\$2,326,465	\$(2,058)	\$(2,328,523)	(100.1)%
Revenue					
Fines, Forfeitures & Penalties	\$1,176,952	\$2,326,465	—	\$(2,326,465)	(100.0)%
Miscellaneous Revenues	\$3,960	—	—	—	—%
Total Revenue	\$1,180,912	\$2,326,465	—	\$(2,326,465)	(100.0)%
Net County Cost	\$607,368	—	\$(2,058)	\$(2,058)	—%
Positions	9.0	9.0	9.5	0.5	5.6%

Summary of Changes

The Recommended Budget reflects a \$262,011 (11.3%) increase in total appropriations, a \$2,590,534 (new) increase in reimbursements, a \$2,326,465 (100.0%) decrease in revenue, and a \$2,058 (new) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to increases in salary and benefit costs including cost of living adjustments, retirement, and health insurance.

The increase in reimbursements and the decrease in revenue is due to restricted revenue resources being reclassified as reimbursements. The restricted revenue will be received and budgeted in the DA - Restricted Revenue budget (BU 5800001) and transferred as a reimbursement into this program.

Criminal Prosecution Programs

Program Overview

The **Criminal Prosecution** program includes Homicide; Gangs, Hate Crimes and Narcotics; Career Criminal; Vehicle Theft; Targeting Armed Recidivist Gangsters Enforcement Team (TARGET); Adult Sexual Assault; Child Abuse; Cyber Crimes; Domestic Violence; Human Trafficking; Elder Abuse; Family Justice Center; Animal Cruelty; Justice, Training and Integrity (JTI); Post-Conviction Relief and Lifers; Government Relations; Community Prosecution; Special Investigations and Public Integrity; Insurance Fraud; Real Estate Fraud; Public Assistance Fraud; Child Abduction; Brady & Records Management; Misdemeanor Trials & Court Review; Juvenile Division; Prison Crimes; Post-Conviction & Mental Litigation (SVP/MDO & 1368); Cold Case/Investigative Genetic Genealogy; Felony Prosecution; Alternative Courts; Mental Health; Consolidated Intake; and Legal Internship Program.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$56,325,915	\$61,745,632	\$64,303,832	\$2,558,200	4.1%
Services & Supplies	\$3,369,685	\$3,507,796	\$3,824,269	\$316,473	9.0%
Equipment	\$32,625	—	—	—	—%
Intrafund Charges	\$68,223	\$79,533	\$69,420	\$(10,113)	(12.7)%
Total Expenditures / Appropriations	\$59,796,448	\$65,332,961	\$68,197,521	\$2,864,560	4.4%
Semi Discretionary Reimbursements	\$(8,823,989)	\$(10,977,441)	\$(12,869,447)	\$(1,892,006)	17.2%
Other Reimbursements	\$(1,519,931)	\$(417,778)	\$(4,402,931)	\$(3,985,153)	953.9%
Total Reimbursements	\$(10,343,920)	\$(11,395,219)	\$(17,272,378)	\$(5,877,159)	51.6%
Net Financing Uses	\$49,452,528	\$53,937,742	\$50,925,143	\$(3,012,599)	(5.6)%
Revenue					
Intergovernmental Revenues	\$7,698,561	\$7,629,846	\$6,825,052	\$(804,794)	(10.5)%
Charges for Services	\$1,891,300	\$2,398,331	\$305,965	\$(2,092,366)	(87.2)%
Miscellaneous Revenues	\$449,479	\$423,481	—	\$(423,481)	(100.0)%
Total Revenue	\$10,039,341	\$10,451,658	\$7,131,017	\$(3,320,641)	(31.8)%
Net County Cost	\$39,413,187	\$43,486,084	\$43,794,126	\$308,042	0.7%
Positions	263.0	266.0	269.5	3.5	1.3%

Summary of Changes

The Recommended Budget reflects a \$2,864,560 (4.4%) increase in total appropriations, a \$5,877,159 (51.6%) increase in reimbursements, a \$3,320,641 (31.8%) decrease in revenue, and a \$308,042 (0.7%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in salary and benefit costs including cost of living adjustments, retirement, and health insurance.
- Service contracts shifted from the Investigations Bureau Program.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to:

- Additional funding available in the Public Safety Sales Tax (Proposition 172) allocation.
- Certain revenue resources being reclassified as reimbursements. Restricted revenue resources will be received and budgeted in the DA – Restricted Revenue budget (BU 5800001) and transferred as a reimbursement into this program.
- Recommended growth detailed later in this section.

The decrease in revenue is due to the reclassification of some restricted revenue resources as mentioned above.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DA - Add 2.0 FTE Attorney Lv 5 Criminal - Criminal Prosecution Programs (2)					
	439,354	(216,065)	—	223,289	2.0
Add 2.0 FTE Attorney Level 5 Criminal positions to meet the core functions of reviewing and handling new crimes. Traditionally, the DA's work did not require the allocation of so many resources to cases that had already been adjudicated in the Superior Court. However, as the criminal justice system evolves, the DA's Office now has an ever-increasing workload required on post-conviction matters. To meet these needs, the DA's Office is requesting two Attorney Level 5 positions. The Dept of Human Assistance will provide reimbursement of \$216,065 to partially fund a position to work on caseload growth related to welfare fraud investigation. This request is linked to a growth request in the Department of Human Assistance budget (BU 8100000).					
DA - Add 2.0 FTE Attorney Lv 5 Criminal - Criminal Prosecution Programs (1)					
	439,354	—	—	439,354	2.0
Add 2.0 FTE Attorney Lv 5 Criminal positions for the Felony Bureau to address increased workload. The Superior Court instituted many procedures in response to the COVID-19 pandemic including reducing and sometimes suspending the number of departments available to conduct jury trials and extending the periods of time in which preliminary hearings and criminal trials must take place. As a result, an ever-increasing volume of cases has been backing up in the criminal justice system. This has caused dramatic increases in the size of the caseloads the DA's prosecutors are carrying.					
DA - Add 6.0 FTE Paralegal - Criminal Prosecution Programs					
	514,448	—	—	514,448	6.0
Add 6.0 FTE Paralegal positions for the Felony Bureau to review Body-Worn Camera (BWC) materials. Body-worn cameras will outfit all Sheriff's Deputies, Probation Officers and Regional Parks Rangers. However, no additional funding has been provided to the DA's Office to review this material. Due to the volume of video, it is extremely time consuming and costly for prosecutors to perform this function. With existing and anticipated increased workloads due to BWCs, the DA's Office is requesting additional Paralegal positions.					

Forensic Crime Lab

Program Overview

The **Forensic Crime Lab** program includes Biology/DNA, Chemistry/Controlled Substances, Criminalistics, Toxicology, and Evidence.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$8,230,036	\$9,844,258	\$9,778,445	\$(65,813)	(0.7)%
Services & Supplies	\$3,294,222	\$3,280,929	\$3,311,760	\$30,831	0.9%
Equipment	\$427,942	\$525,000	\$543,000	\$18,000	3.4%
Interfund Charges	\$1,075,779	\$1,089,642	\$1,090,595	\$953	0.1%
Intrafund Charges	—	\$20,000	\$20,000	—	—%
Total Expenditures / Appropriations	\$13,027,980	\$14,759,829	\$14,743,800	\$(16,029)	(0.1)%
Semi Discretionary Reimbursements	\$(2,099,731)	\$(2,651,062)	\$(3,131,148)	\$(480,086)	18.1%
Total Reimbursements	\$(2,099,731)	\$(2,651,062)	\$(3,131,148)	\$(480,086)	18.1%
Net Financing Uses	\$10,928,249	\$12,108,767	\$11,612,652	\$(496,115)	(4.1)%
Revenue					
Fines, Forfeitures & Penalties	\$21,413	\$11,500	\$11,500	—	—%
Intergovernmental Revenues	\$581,437	\$829,023	\$869,045	\$40,022	4.8%
Charges for Services	—	—	\$50,000	\$50,000	—%
Miscellaneous Revenues	\$76,712	\$50,000	—	\$(50,000)	(100.0)%
Other Financing Sources	\$4,797	—	—	—	—%
Total Revenue	\$684,359	\$890,523	\$930,545	\$40,022	4.5%
Net County Cost	\$10,243,890	\$11,218,244	\$10,682,107	\$(536,137)	(4.8)%
Positions	43.0	45.0	44.0	(1.0)	(2.2)%

Summary of Changes

The Recommended Budget reflects a \$16,029 (0.1%) decrease in total appropriations, a \$480,086 (18.1%) increase in reimbursements, a \$40,022 (4.5%) increase in revenue, and a \$536,137 (4.8%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net decrease in total appropriations is due to salary and benefit cost reductions due to staff retirements.

The increase in reimbursements is due to additional funding available in the Public Safety Sales Tax (Proposition 172) allocation.

The increase in revenue is due to an increase in grant opportunities and awards.

Investigations Bureau

Program Overview

The **Investigations Bureau** program includes Investigator Teams, Process Serving, and Investigative Assistance Units.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$4,394,660	\$6,154,200	\$6,837,292	\$683,092	11.1%
Services & Supplies	\$738,548	\$1,872,829	\$879,905	\$(992,924)	(53.0)%
Intrafund Charges	\$12,345	\$21,551	\$14,747	\$(6,804)	(31.6)%
Total Expenditures / Appropriations	\$5,145,553	\$8,048,580	\$7,731,944	\$(316,636)	(3.9)%
Semi Discretionary Reimbursements	\$(1,050,536)	\$(1,276,545)	\$(1,507,717)	\$(231,172)	18.1%
Other Reimbursements	\$(117,709)	\$(120,203)	\$(124,355)	\$(4,152)	3.5%
Total Reimbursements	\$(1,168,245)	\$(1,396,748)	\$(1,632,072)	\$(235,324)	16.8%
Net Financing Uses	\$3,977,308	\$6,651,832	\$6,099,872	\$(551,960)	(8.3)%
Revenue					
Intergovernmental Revenues	\$883	\$1,250,000	—	\$(1,250,000)	(100.0)%
Miscellaneous Revenues	\$7,312	—	—	—	—%
Total Revenue	\$8,195	\$1,250,000	—	\$(1,250,000)	(100.0)%
Net County Cost	\$3,969,113	\$5,401,832	\$6,099,872	\$698,040	12.9%
Positions	33.0	32.0	38.0	6.0	18.8%

Summary of Changes

The Recommended Budget reflects a \$316,636 (3.9%) decrease in total appropriations, a \$235,324 (16.8%) increase in reimbursements, a \$1,250,000 (100.0%) decrease in revenue, and a \$698,040 (12.9%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net decrease in total appropriations is due to:

- Service contracts being shifted to the Criminal Prosecution Programs.
- Reductions in grant expenditures due to the end of the grant to investigate, evaluate and prosecute suspected fraudulent activity against the Employment Development Department.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to additional funding available in the Public Safety Sales Tax (Proposition 172) allocation.

The decrease in revenue is due to the end of the grant mentioned above.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DA - Add 1.0 FTE Criminal Investigator Lv 2 - Investigations Bureau					
	169,032	—	—	169,032	1.0

Add 1.0 FTE Criminal Investigator Lv 2 position for the Justice, Training, and Integrity Unit to meet the core functions of reviewing and handling new crimes. Traditionally, the DA's work did not require the allocation of so many resources to cases that had already been adjudicated in the Superior Court. However, as the criminal justice system evolves, the DA's Office now has an ever-increasing workload required on post-conviction matters.

Victim Witness Assistance Programs

Program Overview

The **Victim Witness Assistance** program includes Victim Witness Assistance, County Victim Services (XC), Human Trafficking, Underserved Victims, the Claims Unit, and Restitution.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$3,431,845	\$3,751,302	\$3,969,302	\$218,000	5.8%
Services & Supplies	\$776,979	\$992,922	\$996,223	\$3,301	0.3%
Intrafund Charges	\$51,188	\$420,161	\$432,245	\$12,084	2.9%
Total Expenditures / Appropriations	\$4,260,012	\$5,164,385	\$5,397,770	\$233,385	4.5%
Semi Discretionary Reimbursements	\$(180,522)	\$(189,928)	\$(224,322)	\$(34,394)	18.1%
Other Reimbursements	—	\$(369,884)	\$(369,884)	—	—%
Total Reimbursements	\$(180,522)	\$(559,812)	\$(594,206)	\$(34,394)	6.1%
Net Financing Uses	\$4,079,490	\$4,604,573	\$4,803,564	\$198,991	4.3%
Revenue					
Intergovernmental Revenues	\$3,291,065	\$3,700,871	\$3,845,523	\$144,652	3.9%
Miscellaneous Revenues	\$573,991	\$100,000	—	\$(100,000)	(100.0)%
Total Revenue	\$3,865,055	\$3,800,871	\$3,845,523	\$44,652	1.2%
Net County Cost	\$214,435	\$803,702	\$958,041	\$154,339	19.2%
Positions	28.0	27.0	28.0	1.0	3.7%

Summary of Changes

The Recommended Budget reflects a \$233,385 (4.5%) increase in total appropriations, a \$34,394 (6.1%) increase in reimbursements, a \$44,652 (1.2%) increase in revenue, and a \$154,339 (19.2%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in salary and benefit costs including cost of living adjustments, retirement, and health insurance.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to additional funding available in the Public Safety Sales Tax (Proposition 172) allocation.

The increase in revenue is due to an increase in grant opportunities and awards.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DA - Add 1.0 FTE Human Svcs Soc Wkr Mstr Dgr - Victim Witness Assistance Program (1)					
	115,456	—	—	115,456	1.0

Add 1.0 FTE Human Services Social Worker (HSSW) Master Degree position for the Victim Witness Unit to provide needed support for traumatized victims of crime throughout the criminal justice process. With the added challenges of COVID-19 protocols and court closures, advocates have increased crisis management for each victim they serve. While also working on new referrals for cases that came in during the pandemic, older cases are waiting for trials to begin. Moreover, with recent legislative changes creating increased opportunities for resentencing or early release, there has been a corresponding increase in victims' needs for advocate assistance in post-conviction proceedings.

Budget Unit Functions & Responsibilities

The **District Attorney-Restricted Revenues** budget unit receives certain revenues that are restricted by statute or regulation for use for specific purposes by the District Attorney’s Office. The District Attorney’s Budget Unit (5800000) is reimbursed for expenses consistent with the relevant statute or regulation from this budget unit. Revenue sources are accounted for in the following programs:

- Asset Forfeiture State
- Auto Insurance Fraud
- Auto Insurance Fraud Urban
- Consumer & Environmental Protection Division
- Public Safety Community Improvement
- Real Estate Fraud
- Vehicle Theft DA
- Workers Comp Insurance Fraud

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Asset Forfeiture State	—	—	\$1,677,543	\$1,677,543	—%
Auto Insurance Fraud	—	—	\$645,889	\$645,889	—%
Auto Insurance Fraud Urban	—	—	\$247,796	\$247,796	—%
Consumer & Environmental Protection Div	—	—	\$2,026,301	\$2,026,301	—%
Public Safety Community Improvement	—	—	\$10,000	\$10,000	—%
Real Estate Fraud	—	—	\$5,053,726	\$5,053,726	—%
Vehicle Theft DA	—	—	\$124,011	\$124,011	—%
Workers Comp Insurance Fraud	—	—	\$737,973	\$737,973	—%
Total Expenditures / Appropriations	—	—	\$10,523,239	\$10,523,239	—%
Net Financing Uses	—	—	\$10,523,239	\$10,523,239	—%
Total Revenue	—	—	\$6,369,622	\$6,369,622	—%
Use of Fund Balance	—	—	\$4,153,617	\$4,153,617	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$6,369,622	\$6,369,622	—%
Appropriation for Contingencies	—	—	\$4,153,617	\$4,153,617	—%
Total Expenditures / Appropriations	—	—	\$10,523,239	\$10,523,239	—%
Net Financing Uses	—	—	\$10,523,239	\$10,523,239	—%
Revenue					
Fines, Forfeitures & Penalties	—	—	\$2,590,534	\$2,590,534	—%
Revenue from Use Of Money & Property	—	—	\$10,000	\$10,000	—%
Intergovernmental Revenues	—	—	\$1,367,570	\$1,367,570	—%
Charges for Services	—	—	\$2,401,518	\$2,401,518	—%
Total Revenue	—	—	\$6,369,622	\$6,369,622	—%
Use of Fund Balance	—	—	\$4,153,617	\$4,153,617	—%

Summary of Changes

The Recommended Budget reflects a \$10,523,239 (new) increase in total appropriations, a \$6,369,622 (new) increase in revenue, and \$4,153,617 (new) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- An increase in interfund transfers to the District Attorney (DA) budget (BU 5800000) for eligible expenditures.
- Appropriation for contingencies for expenditure requirements that may be incurred during the year for which no specific appropriation has been made.

The increase in revenue is due to fees and other revenues that were previously received in an unbudgeted trust fund and budgeted as revenue in the DA's budget and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this budget unit and transferred to the DA's budget via an interfund transfer (reimbursement).

Use of Fund Balance reflects a carryover of \$4,153,617 in available balance from the trust fund.

Asset Forfeiture State

Program Overview

Restricted funding to finance expenses associated with the execution of Justice related activities and asset forfeiture functions and, with specific limitations, certain general investigative costs as detailed in the California Health and Safety Code sections 11495 and 11488.4.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$767,272	\$767,272	—%
Appropriation for Contingencies	—	—	\$910,271	\$910,271	—%
Total Expenditures / Appropriations	—	—	\$1,677,543	\$1,677,543	—%
Net Financing Uses	—	—	\$1,677,543	\$1,677,543	—%
Revenue					
Fines, Forfeitures & Penalties	—	—	\$767,272	\$767,272	—%
Total Revenue	—	—	\$767,272	\$767,272	—%
Use of Fund Balance	—	—	\$910,271	\$910,271	—%

Summary of Changes

The Recommended Budget reflects a \$1,677,543 (new) increase in total appropriations, a \$767,272 (new) increase in revenue, and a \$910,271 (new) increase in use of fund balance from the prior year Adopted Budget.

The increase in appropriations is due to:

- An increase in interfund transfers to the DA's budget (BU 5800000).
- Appropriation for contingencies for expenditure requirements that may be incurred during the year for which no specific appropriation has been made.

The increase in revenue is due to revenues that were previously received in an unbudgeted trust fund and budgeted as revenue in the DA's budget and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this budget unit and transferred to the DA's budget via an interfund transfer (reimbursement).

Use of Fund Balance reflects a carryover of \$910,271 in available balance from the trust fund.

Auto Insurance Fraud

Program Overview

The **Auto Insurance Fraud** program includes restricted grant funding provided by the California Department of Insurance to offset the expenditures incurred for the District Attorney's (DA) Insurance Fraud Unit to handle automobile insurance fraud cases per California Insurance Code section 1872.8 and California Code of Regulation section 2698.67.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$333,009	\$333,009	—%
Appropriation for Contingencies	—	—	\$312,880	\$312,880	—%
Total Expenditures / Appropriations	—	—	\$645,889	\$645,889	—%
Net Financing Uses	—	—	\$645,889	\$645,889	—%
Revenue					
Intergovernmental Revenues	—	—	\$333,009	\$333,009	—%
Total Revenue	—	—	\$333,009	\$333,009	—%
Use of Fund Balance	—	—	\$312,880	\$312,880	—%

Summary of Changes

The Recommended Budget reflects a \$645,899 (new) increase in total appropriations, a \$333,009 (new) increase in revenue, and a \$312,880 (new) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- An increase in interfund transfers to the DA's budget (BU 5800000) for eligible expenditures.
- Appropriation for contingencies for expenditure requirements that may be incurred during the year for which no specific appropriation has been made.

The increase in revenue is due to revenues that were previously received in an unbudgeted trust fund and budgeted as revenue in the DA's budget and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this budget unit and transferred to the DA's budget via an interfund transfer (reimbursement).

Use of Fund Balance reflects a carryover of \$312,880 in available balance from the trust fund.

Auto Insurance Fraud Urban

Program Overview

The **Auto Insurance Fraud Urban** program includes restricted grant funding provided by the California Department of Insurance to offset the expenditures incurred for the District Attorney's (DA) Insurance Fraud Unit to handle organized automobile fraud cases per California Insurance Code section 1874.8 and California Code of Regulation section 2698.77.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$247,796	\$247,796	—%
Total Expenditures / Appropriations	—	—	\$247,796	\$247,796	—%
Net Financing Uses	—	—	\$247,796	\$247,796	—%
Revenue					
Intergovernmental Revenues	—	—	\$247,796	\$247,796	—%
Total Revenue	—	—	\$247,796	\$247,796	—%

Summary of Changes

The Recommended Budget reflects a \$247,796 (new) increase in total appropriations and revenue from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in interfund transfers to the DA's budget (BU 5800000) for eligible expenditures.

The increase in revenue is due to revenues that were previously received in an unbudgeted trust fund and budgeted as revenue in the DA's budget and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this budget unit and transferred to the DA's budget via an interfund transfer (reimbursement).

Consumer & Environmental Protection Div

Program Overview

The **Consumer & Environmental Protection Division** program provides restricted funding for the District Attorney's (DA) Consumer Unit. The Consumer Unit investigates and prosecutes unfair, fraudulent, and dishonest business practices which harm consumers and honest businesses. The members of the Environmental Unit investigate and prosecute cases that involve violations of those code sections designed to protect the environmental quality of our community. A prosecution can be based upon the Health and Safety Code, the Penal Code, the Vehicle Code, the Water Code or the Fish & Game Code. The funding is generated from fees and fines collected from the judgements.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$1,823,262	\$1,823,262	—%
Appropriation for Contingencies	—	—	\$203,039	\$203,039	—%
Total Expenditures / Appropriations	—	—	\$2,026,301	\$2,026,301	—%
Net Financing Uses	—	—	\$2,026,301	\$2,026,301	—%
Revenue					
Fines, Forfeitures & Penalties	—	—	\$1,823,262	\$1,823,262	—%
Total Revenue	—	—	\$1,823,262	\$1,823,262	—%
Use of Fund Balance	—	—	\$203,039	\$203,039	—%

Summary of Changes

The Recommended Budget reflects a \$2,026,301 (new) increase in total appropriations, a \$1,823,262 (new) increase in revenue, and a \$203,039 (new) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- An increase in interfund transfers to the DA's budget (BU 5800000) for eligible expenditures.
- Appropriation for contingencies for expenditure requirements that may be incurred during the year for which no specific appropriation has been made.

The increase in revenue is due to fees and fines revenues that were previously received in an unbudgeted trust fund and budgeted as revenue in the DA's budget and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this budget unit and transferred to the DA's budget via an interfund transfer (reimbursement).

Use of Fund Balance reflects a carryover of \$203,039 in available balance from the trust fund.

Public Safety Community Improvement

Program Overview

The **Public Safety Community Improvement** program includes restricted funding for the District Attorney’s (DA) Public Safety Community Improvement program as approved by the Sacramento County Board of Supervisors in Resolution Number 2018-0921. This program was funded from a judgement awarded due to social nuisance and criminal activity for Public Safety and Community Improvements.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$10,000	\$10,000	—%
Total Expenditures / Appropriations	—	—	\$10,000	\$10,000	—%
Net Financing Uses	—	—	\$10,000	\$10,000	—%
Revenue					
Revenue from Use Of Money & Property	—	—	\$10,000	\$10,000	—%
Total Revenue	—	—	\$10,000	\$10,000	—%

Summary of Changes

The Recommended Budget reflects a \$10,000 (new) increase in total appropriations and revenue from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in interfund transfers to the DA’s budget (BU 5800000) for eligible expenditures.

The increase in revenue is due to contributions that were previously received in an unbudgeted trust fund and budgeted as revenue in the DA’s budget and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this budget unit and transferred to the DA’s budget via an interfund transfer (reimbursement).

Real Estate Fraud

Program Overview

The **Real Estate Fraud** program includes restricted funding to offset expenses in the District Attorney's (DA) budget to prosecute Real Estate Fraud cases. The funding is generated from fees collected for real estate filing per California Government Code section 27388.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$2,401,518	\$2,401,518	—%
Appropriation for Contingencies	—	—	\$2,652,208	\$2,652,208	—%
Total Expenditures / Appropriations	—	—	\$5,053,726	\$5,053,726	—%
Net Financing Uses	—	—	\$5,053,726	\$5,053,726	—%
Revenue					
Charges for Services	—	—	\$2,401,518	\$2,401,518	—%
Total Revenue	—	—	\$2,401,518	\$2,401,518	—%
Use of Fund Balance	—	—	\$2,652,208	\$2,652,208	—%

Summary of Changes

The Recommended Budget reflects a \$5,053,726 (new) increase in total appropriations, a \$2,401,518 (new) increase in revenue, and a \$2,652,208 (new) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- An increase in interfund transfers to the DA's budget (BU 5800000) for eligible expenditures.
- Appropriation for contingencies for expenditure requirements that may be incurred during the year for which no specific appropriation has been made.

The increase in revenue is due to fees that were previously received in an unbudgeted trust fund and budgeted as revenue in the DA's budget and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this budget unit and transferred to the DA's budget via an interfund transfer (reimbursement).

Use of Fund Balance reflects a carryover of \$2,652,208 in available balance from the trust fund.

Vehicle Theft DA

Program Overview

The **Vehicle Theft District Attorney (DA)** program includes restricted funding to offset expenses to prosecute serious vehicle theft crimes. This program is funded by vehicle registration fees authorized by Vehicle Code section 9250.14.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$124,011	\$124,011	—%
Total Expenditures / Appropriations	—	—	\$124,011	\$124,011	—%
Net Financing Uses	—	—	\$124,011	\$124,011	—%
Revenue					
Intergovernmental Revenues	—	—	\$124,011	\$124,011	—%
Total Revenue	—	—	\$124,011	\$124,011	—%

Summary of Changes

The Recommended Budget reflects a \$124,011 (new) increase in total appropriations and revenue from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in interfund transfers to the DA's budget (BU 5800000) for eligible expenditures.

The increase in revenue is due to fees that were previously received in an unbudgeted trust fund and budgeted as revenue in the DA's budget and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this budget unit and transferred to the DA's budget via an interfund transfer (reimbursement).

Workers Comp Insurance Fraud

Program Overview

The **Workers Compensation Insurance Fraud** program includes restricted state grant funding provided by the California Department of Insurance to offset the expenditures incurred for the District Attorney's (DA) Insurance Fraud Unit to handle workers' compensation fraud cases per California Code of Regulation section 2698.59.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$662,754	\$662,754	—%
Appropriation for Contingencies	—	—	\$75,219	\$75,219	—%
Total Expenditures / Appropriations	—	—	\$737,973	\$737,973	—%
Net Financing Uses	—	—	\$737,973	\$737,973	—%
Revenue					
Intergovernmental Revenues	—	—	\$662,754	\$662,754	—%
Total Revenue	—	—	\$662,754	\$662,754	—%
Use of Fund Balance	—	—	\$75,219	\$75,219	—%

Summary of Changes

The Recommended Budget reflects a \$737,973 (new) increase in total appropriations, a \$662,754 (new) increase in revenue, and a \$75,219 (new) increase in use of fund balance from the prior year Adopted Budget.

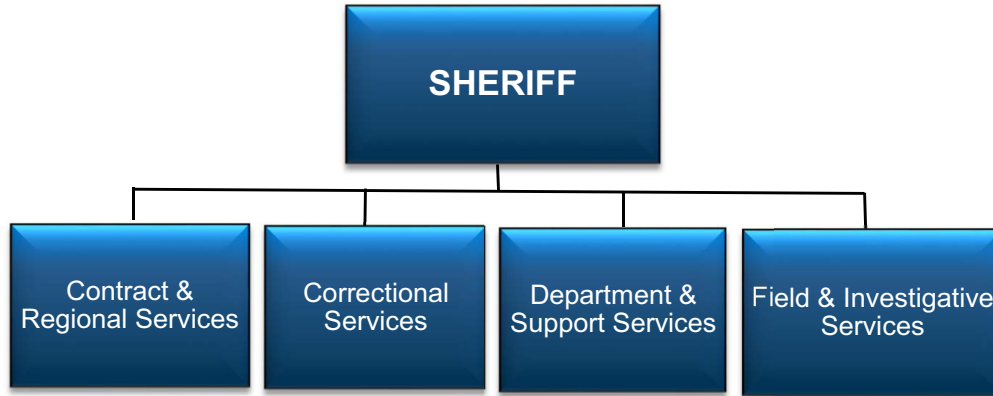
The increase in total appropriations is due to:

- An increase in interfund transfers to the DA's budget (BU 5800000) for eligible expenditures.
- Appropriation for contingencies for expenditure requirements that may be incurred during the year for which no specific appropriation has been made.

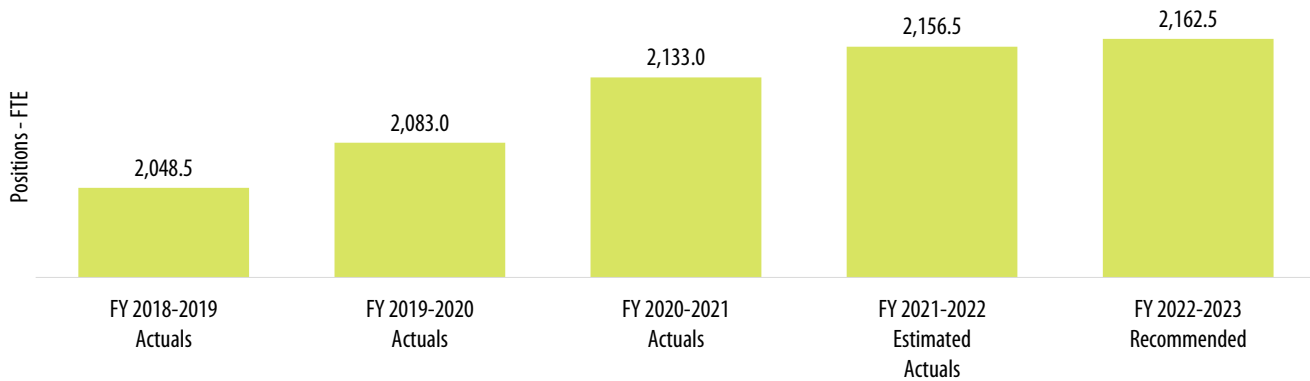
The increase in revenue is due to revenues that were previously received in an unbudgeted trust fund and budgeted as revenue in the DA's budget and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this budget unit and transferred to the DA's budget via an interfund transfer (reimbursement).

Use of Fund Balance reflects a carryover of \$75,219 in available balance from the trust fund.

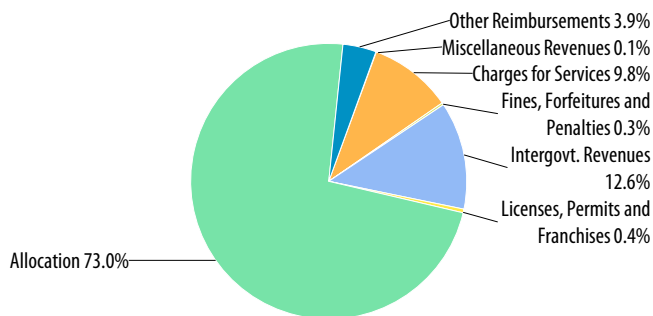
Department Structure Scott R. Jones, Sheriff



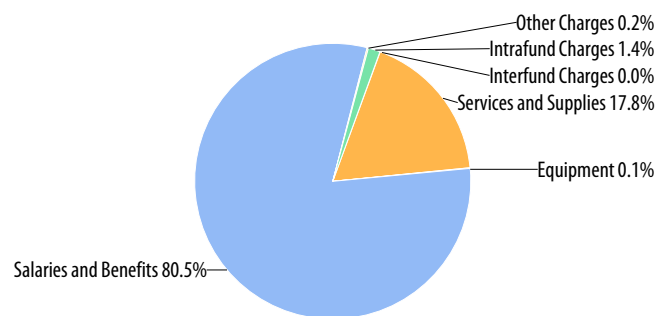
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The Sacramento County **Sheriff's Office's** responsibilities are to provide high-quality public safety services to the people of Sacramento County in order to fulfill a commitment to creating an environment in which all may enjoy optimum quality of life and economic prosperity. Services are provided through the following programs:

- Contract & Regional Services
- Correctional Services
- Department and Support Services
- Field and Investigative Services
- Office of the Sheriff

Goals

- Complete deployment of body worn cameras to all Corrections and Court Security personnel.
- Identify a new location for the Work Release Division to expand alternatives to incarceration while effectively integrating evidence-based reentry treatment and training for offenders.
- Full implementation of the new ATIMS Jail Management system, which will increase efficiency and help meet the needs of the Mays Consent Decree.
- Full implementation of the Verizon Connect Reveal advanced GPS fleet tracking software within patrol to monitor employee driving metrics to reduce the number of vehicle collisions and increase the safety of employees and the public.

Accomplishments

- Initiated a Risk Assessed Sentencing pilot program in coordination with the District Attorney, Public Defender, and the Courts allowing for reduced sentences upon completion of individualized in-custody training and treatment plans.
- Deployed the first phase of body worn cameras to all patrol personnel.
- Implemented ShotSpotter in the North Area.
- Worked with the Community Prosecutor to re-institute the Chronic Nuisance Offender program.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Contract & Regional Services	\$73,533,072	\$83,022,302	\$85,918,563	\$2,896,261	3.5%
Correctional Services	\$201,396,555	\$231,792,808	\$240,663,183	\$8,870,375	3.8%
Department and Support Services	\$84,724,852	\$78,959,494	\$85,133,991	\$6,174,497	7.8%
Field and Investigative Services	\$188,905,165	\$211,191,755	\$211,548,270	\$356,515	0.2%
Office of the Sheriff	\$10,428,833	\$12,328,348	\$12,269,702	\$(58,646)	(0.5)%
Total Expenditures / Appropriations	\$558,988,477	\$617,294,707	\$635,533,709	\$18,239,002	3.0%
Total Reimbursements	\$(180,574,285)	\$(192,920,886)	\$(218,636,687)	\$(25,715,801)	13.3%
Net Financing Uses	\$378,414,192	\$424,373,821	\$416,897,022	\$(7,476,799)	(1.8)%
Total Revenue	\$96,303,309	\$103,411,929	\$100,314,716	\$(3,097,213)	(3.0)%
Net County Cost	\$282,110,883	\$320,961,892	\$316,582,306	\$(4,379,586)	(1.4)%
Positions	2,133.0	2,151.0	2,162.5	11.5	0.5%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$458,376,829	\$501,973,717	\$511,606,736	\$9,633,019	1.9%
Services & Supplies	\$88,451,404	\$101,867,679	\$113,408,888	\$11,541,209	11.3%
Other Charges	\$2,222,797	\$1,190,511	\$1,029,262	\$(161,249)	(13.5)%
Equipment	\$1,970,348	\$3,322,541	\$397,536	\$(2,925,005)	(88.0)%
Computer Software	\$269,450	—	—	—	—%
Interfund Charges	\$267,257	\$267,622	\$267,527	\$(95)	(0.0)%
Intrafund Charges	\$7,430,392	\$8,672,637	\$8,823,760	\$151,123	1.7%
Total Expenditures / Appropriations	\$558,988,477	\$617,294,707	\$635,533,709	\$18,239,002	3.0%
Intrafund Reimbursements Within Programs	—	\$(809,644)	\$(946,578)	\$(136,934)	16.9%
Intrafund Reimbursements Between Programs	—	\$(2,597,360)	\$(2,583,327)	\$14,033	(0.5)%
Semi-Discretionary Reimbursements	\$(166,134,918)	\$(176,983,923)	\$(198,140,725)	\$(21,156,802)	12.0%
Other Reimbursements	\$(14,439,367)	\$(12,529,959)	\$(16,966,057)	\$(4,436,098)	35.4%
Total Reimbursements	\$(180,574,285)	\$(192,920,886)	\$(218,636,687)	\$(25,715,801)	13.3%
Net Financing Uses	\$378,414,192	\$424,373,821	\$416,897,022	\$(7,476,799)	(1.8)%
Revenue					
Taxes	\$1,505,734	\$1,300,000	—	\$(1,300,000)	(100.0)%
Licenses, Permits & Franchises	\$1,862,595	\$1,961,100	\$1,892,562	\$(68,538)	(3.5)%
Fines, Forfeitures & Penalties	\$851,076	\$1,381,300	\$1,101,800	\$(279,500)	(20.2)%
Revenue from Use Of Money & Property	\$1,771	—	—	—	—%
Intergovernmental Revenues	\$37,989,253	\$58,581,826	\$54,732,463	\$(3,849,363)	(6.6)%
Charges for Services	\$48,956,508	\$36,401,647	\$42,345,691	\$5,944,044	16.3%
Miscellaneous Revenues	\$5,136,371	\$3,786,056	\$242,200	\$(3,543,856)	(93.6)%
Total Revenue	\$96,303,309	\$103,411,929	\$100,314,716	\$(3,097,213)	(3.0)%
Net County Cost	\$282,110,883	\$320,961,892	\$316,582,306	\$(4,379,586)	(1.4)%
Positions	2,133.0	2,151.0	2,162.5	11.5	0.5%

Summary of Changes

The Recommended Budget reflects an \$18,239,002 (3.0%) increase in total appropriations, a \$25,715,801 (13.3%) increase in reimbursements, a \$3,097,213 (3.0%) decrease in revenue, and a \$4,379,586 (1.4%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in personnel costs including cost of living adjustments, retirement benefits, and the mid-year addition of 5.5 FTE.
- Increases in allocated costs including facility use and liability insurance.
- An increase in fleet rates from the Department of General Services.
- Base reductions of 4.0 FTE Collections Services Agent Level 2 positions due to the implementation of AB 1869, and 1.0 FTE Deputy Sheriff position due to the discontinuation of the Misdemeanor Jail Based Competency Treatment Program.
- Deletions and reclassifications of positions to improve efficiency in the Records and Warrants Bureau resulting in a net reduction of 5.0 FTE and cost savings of \$225,411.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due primarily to:

- An increase in Proposition 172 public safety sales tax revenue.
- Restricted revenue sources being budgeted in the SSD – Restricted Revenue budget (BU 7408000) and transferred to this budget unit as a reimbursement.

The decrease in revenue is due to the budgeting of restricted revenue in the 7408000 budget unit as described above.

Positions counts have increased by 11.5 FTE from the prior year Adopted Budget due to:

- 5.5 FTE net mid-year increases.
- 10.0 FTE recommended net Base decreases.
- 16.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Contract & Regional Services	300,000	—	300,000	—	2.0
Correctional Services	5,012,982	—	—	5,012,982	10.0
Department and Support Services	428,267	—	—	428,267	4.0

Contract & Regional Services

Program Overview

The **Contract & Regional Services** program includes the Court Security Division, the Civil Division, and the Security Services Division. The Court Security Division provides security for the Gordon D. Schaber Courthouse, the Main Jail Courts, William R. Ridgeway Family Relations Courthouse, the Carol Miller Justice Center and the B.T. Collins Juvenile Justice Center. In addition, deputies in these facilities serve as Courtroom Bailiffs, provide short-haul transport of defendants, are responsible for judicial protection to the Judicial Officers and staff, and provide emergency planning for the facilities. The Civil Division is charged with the responsibility of processing all civil matters for the department and service of court documents for the public. The law enforcement services contract at the Sacramento International Airport is administered under this service area. The Security Services Division provides contracted security for County departments; e.g., the Department of Human Assistance and its facilities, the District Attorney's Office, the County Recorder's Office, and the Department of Child Support Services, along with outside law enforcement for Regional Transit, SMUD, and Folsom Dam security for the Bureau of Reclamation. Parking enforcement, red light enforcement, and the rotational tow program are administered in the Security Services Division. The Elk Grove Unified School District contracts with the Sheriff's Department for School Resources Officers is also located under this service area.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$66,631,303	\$74,921,254	\$77,267,898	\$2,346,644	3.1%
Services & Supplies	\$5,317,375	\$6,550,352	\$7,134,525	\$584,173	8.9%
Other Charges	\$124,423	—	—	—	—%
Equipment	\$108,222	\$161,802	\$31,500	\$(130,302)	(80.5)%
Intrafund Charges	\$1,351,749	\$1,388,894	\$1,484,640	\$95,746	6.9%
Total Expenditures / Appropriations	\$73,533,072	\$83,022,302	\$85,918,563	\$2,896,261	3.5%
Total Reimbursements within Program		\$(392,436)	\$(500,000)	\$(107,564)	27.4%
Semi Discretionary Reimbursements	\$(33,362,490)	\$(33,357,597)	\$(36,227,314)	\$(2,869,717)	8.6%
Other Reimbursements	\$(6,300,613)	\$(6,367,271)	\$(6,279,882)	\$87,389	(1.4)%
Total Reimbursements	\$(39,663,103)	\$(40,117,304)	\$(43,007,196)	\$(2,889,892)	7.2%
Net Financing Uses	\$33,869,969	\$42,904,998	\$42,911,367	\$6,369	0.0%
Revenue					
Fines, Forfeitures & Penalties	\$849,168	\$1,380,000	\$1,100,000	\$(280,000)	(20.3)%
Intergovernmental Revenues	\$2,867,225	\$4,589,843	\$4,467,251	\$(122,592)	(2.7)%
Charges for Services	\$19,845,412	\$20,665,131	\$22,150,379	\$1,485,248	7.2%
Miscellaneous Revenues	\$683,103	\$200,000	—	\$(200,000)	(100.0)%
Total Revenue	\$24,244,908	\$26,834,974	\$27,717,630	\$882,656	3.3%
Net County Cost	\$9,625,061	\$16,070,024	\$15,193,737	\$(876,287)	(5.5)%
Positions	313.0	314.0	315.0	1.0	0.3%

Summary of Changes

The Recommended Budget reflects a \$2,896,261 (3.5%) increase in total appropriations, a \$2,889,892 (7.2%) increase in reimbursements, an \$882,656 (3.3%) increase in revenue, and an \$876,287 (5.5%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net increase in total appropriations is due to:

- Increases in personnel costs including cost of living adjustments and retirement, increases in allocated costs, and an increase in fleet rates from the Department of General Services.
- Recommended growth detailed later in this section.

The net increase in reimbursements is primarily due to an increase in Proposition 172 public safety sales tax revenue.

The increase in revenue is due to:

- An increase in contract rates associated with corresponding increases in salaries and fleet rates.

- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
SSO - Add 2.0 FTE Sheriff Security Officers - Contract and Regional Services					
	300,000	—	300,000	—	2.0

Add 2.0 FTE Sheriff Security Officer positions for security at 700 H Street. This request is in response to the increasing need for a larger security presence in the downtown area. These positions will provide assistance to public employees and members of the public at later hours, and provide security for public meetings. This request is contingent on approval of a linked growth request in the General Services budget (BU 7000000).

Correctional Services

Program Overview

The **Correctional Services** program includes two jail facilities, the Transportation Bureau, and the Work Release Division. The Main Jail houses primarily pre-trial defendants and the Rio Cosumnes Correctional Center (RCCC) houses primarily sentenced inmates. The Transportation Bureau provides delivery and pick-up of prisoners throughout California. The Sheriff's Work Release Division administers the Work Project, Home Detention, Pre-Trial Supervision, Revenue Recovery Warrant program and the Sheriff's Collections Unit.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$162,260,078	\$190,562,996	\$194,853,054	\$4,290,058	2.3%
Services & Supplies	\$35,780,883	\$38,191,246	\$42,981,376	\$4,790,130	12.5%
Other Charges	\$1,041,127	\$1,027,261	\$1,027,262	\$1	—%
Equipment	\$177,279	—	—	—	—%
Intrafund Charges	\$2,137,188	\$2,011,305	\$1,801,491	\$(209,814)	(10.4)%
Total Expenditures / Appropriations	\$201,396,555	\$231,792,808	\$240,663,183	\$8,870,375	3.8%
Total Reimbursements between Programs		\$(217,347)	\$(200,895)	\$16,452	(7.6)%
Semi Discretionary Reimbursements	\$(61,599,914)	\$(78,062,452)	\$(89,326,993)	\$(11,264,541)	14.4%
Other Reimbursements	\$(758,054)	\$(629,581)	\$(518,314)	\$111,267	(17.7)%
Total Reimbursements	\$(62,357,968)	\$(78,909,380)	\$(90,046,202)	\$(11,136,822)	14.1%
Net Financing Uses	\$139,038,587	\$152,883,428	\$150,616,981	\$(2,266,447)	(1.5)%
Revenue					
Taxes	\$5,734	—	—	—	—%
Revenue from Use Of Money & Property	\$1,771	—	—	—	—%
Intergovernmental Revenues	\$1,543,885	\$3,344,730	\$1,972,700	\$(1,372,030)	(41.0)%
Charges for Services	\$28,704,430	\$15,317,788	\$17,590,915	\$2,273,127	14.8%
Miscellaneous Revenues	\$256,400	\$400	\$900	\$500	125.0%
Total Revenue	\$30,512,221	\$18,662,918	\$19,564,515	\$901,597	4.8%
Net County Cost	\$108,526,366	\$134,220,510	\$131,052,466	\$(3,168,044)	(2.4)%
Positions	854.0	860.0	867.0	7.0	0.8%

Summary of Changes

The Recommended Budget reflects an \$8,870,375 (3.8%) increase in total appropriations, an \$11,136,822 (14.1%) increase in reimbursements, a \$901,597 (4.8%) increase in revenue, and a \$3,168,044 (2.4%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in personnel costs including cost of living adjustments and retirement, increases in allocated costs, and costs related to the transportation of prisoners.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to an increase Proposition 172 public safety sales tax revenue.

The increase in revenue is due to an increase in grant funding.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
SSO - Fund Positions in DGS for Maintenance at Detention Facilities - Correctional Services					
	1,748,402	—	—	1,748,402	—
Add 12.0 FTE (4.0 FTE Painters, 2.0 FTE Electricians, 1.0 FTE Building Maintenance Worker, 4.0 FTE Stationary Engineers, and 1.0 FTE Carpenter) and reallocate 1.0 FTE Stationary Engineer in the Department of General Services (DGS) to bring maintenance levels at the County Main Jail and Rio Cosumnes Correctional Center (RCCC) to acceptable levels to meet the requirements of the Mays Consent Decree. Without these positions, the County will struggle to provide the maintenance levels necessary to abide by the Mays Consent Decree or will have to cut maintenance and repair services to all other County facilities to shift the resources to the two correctional facilities. This request is contingent on approval of a linked request in the Department of General Services (BU 7000000).					
SSO - Main Jail Consent Decree Staffing - Correctional Services					
	1,990,211	—	—	1,990,211	7.0
Add 6.0 FTE Records Officer 1 positions, 1.0 FTE Sheriff Security Officer position, and increase the Extra Help budget by \$1,084,538 to hire Deputy Sheriff On-call hours at the Main Jail in compliance with the Consent Decree. The positions and Extra Help budget will be used to backfill (sick-leave, vacation, court, training, etc.) and maintain minimum acceptable staffing levels.					
SSO - RCCC Consent Decree Extra Help - Correctional Services					
	921,811	—	—	921,811	—
Increase Extra Help budget for the Rio Cosumnes Correctional Center (RCCC) in compliance with the Consent Decree. The Extra Help will be used to fund Deputy Sheriff On-call hours to backfill (sick-leave, vacation, court, training, etc.) and maintain minimum acceptable staffing levels.					
SSO - RCCC Consent Decree Staffing - Correctional Services					
	352,558	—	—	352,558	3.0
Add 3.0 FTE Sheriff Records Office I positions at Rio Cosumnes Correctional Center (RCCC) in compliance with the Consent Decree. The positions will be used to backfill (sick-leave, vacation, court, training, etc.) and maintain minimum acceptable staffing levels.					

Department and Support Services

Program Overview

The **Department and Support Services** program includes technical and administrative tasks. Responsibilities of administrative support include Human Resources, Worker's Compensation and Modified Duty Coordinator, the Fiscal Unit, and the Alarm Ordinance program. The Field Support Division responsibilities include Crime Scene Investigation, Identification and Forensics, the Error Corrections Unit, Records Bureau, Property Bureau, Livescan, and Court Liaison. This Division also oversees the Public Safety Answering Point (Communication Center), which is responsible for answering and dispatching all emergency (9-1-1) and non-emergency calls for service in the unincorporated area and the city of Rancho Cordova. The Technical Operations Division provides support to all technology applications and radio systems in the department. The Professional Standards Division includes Employee Relations, Pre-employment, Department Recruiting, and Training and Education. Training and Education is responsible for providing department in-service training, operation of the Basic Recruit Training Academy, and Firearms Training at the Sheriff's Range. Volunteer Services and Reserve Forces are also part of this service area.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$62,233,478	\$55,165,401	\$57,741,585	\$2,576,184	4.7%
Services & Supplies	\$19,777,065	\$20,928,560	\$25,590,035	\$4,661,475	22.3%
Other Charges	\$750,555	—	—	—	—%
Equipment	\$634,439	\$1,248,415	\$10,000	\$(1,238,415)	(99.2)%
Intrafund Charges	\$1,329,315	\$1,617,118	\$1,792,371	\$175,253	10.8%
Total Expenditures / Appropriations	\$84,724,852	\$78,959,494	\$85,133,991	\$6,174,497	7.8%
Total Reimbursements within Program		\$(110,279)	\$(139,649)	\$(29,370)	26.6%
Total Reimbursements between Programs		\$(2,270,313)	\$(2,272,732)	\$(2,419)	0.1%
Semi Discretionary Reimbursements	\$(27,151,101)	\$(22,329,977)	\$(24,716,028)	\$(2,386,051)	10.7%
Other Reimbursements	\$(2,364,171)	\$(999,501)	\$(4,690,074)	\$(3,690,573)	369.2%
Total Reimbursements	\$(29,515,272)	\$(25,710,070)	\$(31,818,483)	\$(6,108,413)	23.8%
Net Financing Uses	\$55,209,581	\$53,249,424	\$53,315,508	\$66,084	0.1%
Revenue					
Licenses, Permits & Franchises	\$1,198,296	\$1,500,000	\$1,391,462	\$(108,538)	(7.2)%
Intergovernmental Revenues	\$995,985	\$2,980,175	\$657,200	\$(2,322,975)	(77.9)%
Charges for Services	\$402,765	\$413,728	\$599,897	\$186,169	45.0%
Miscellaneous Revenues	\$1,719,371	\$1,343,656	\$6,300	\$(1,337,356)	(99.5)%
Total Revenue	\$4,316,418	\$6,237,559	\$2,654,859	\$(3,582,700)	(57.4)%
Net County Cost	\$50,893,163	\$47,011,865	\$50,660,649	\$3,648,784	7.8%
Positions	293.0	315.0	316.0	1.0	0.3%

Summary of Changes

The Recommended Budget reflects a \$6,174,497 (7.8%) increase in total appropriations, a \$6,108,413 (23.8%) increase in reimbursements, a \$3,582,700 (57.4%) decrease in revenue, and a \$3,648,784 (7.8%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in personnel costs including cost of living adjustments and retirement, increases in allocated costs, and an increase in fleet rates from the Department of General Services.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to:

- An increase in Proposition 172 public safety sales tax revenue.

- Restricted revenue sources being budgeted in the SSD – Restricted Revenue budget (BU 7408000) and transferred to this budget unit as a reimbursement.

The decrease in revenue is due to the budgeting of restricted revenue sources in the 7408000 budget unit as described above.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
SSO - Add 1.0 FTE Personnel Analyst and 1.0 FTE Personnel Specialist Lv 1 - Department and Support Svcs					
	207,961	—	—	207,961	2.0
Add 1.0 FTE Personnel Analyst position and 1.0 FTE Personnel Specialist position to address the additional workload created by staff added as part of the Consent Decree.					
SSO - Public Records Act Requests - Department and Support Services					
	220,306	—	—	220,306	2.0
Add 2.0 FTE Sheriff Records Officer 1 positions to provide sufficient staffing to meet the growing demand for Public Records Act (PRA) requests, litigation requests, civil claims review, U-Visa Certifications, and outside agency audio/video requests.					

Field and Investigative Services

Program Overview

The **Field & Investigative Services** program delivers law enforcement protection to the unincorporated areas of the County through station houses utilizing motorized patrol, community service centers, canine detail, marine enforcement patrol, and air operations. Law enforcement services are also administered to the cities of Rancho Cordova and Isleton. The Off-Duty Program and Patrol Training are also part of this service area. The Centralized Investigations Division is responsible for investigating all crimes in the department and includes the Hi-Tech Crimes Bureau and Sexual Assault Felony Enforcement team (SAFE). Specialized units of this division include: homicide, robbery, sexual assault and elder abuse, auto crimes, child abuse, cold-case homicide investigations, missing persons, property crimes and high technology crimes. The Impact Division includes the California Multi-jurisdictional Methamphetamine Enforcement Team (CalMMet) and is responsible for local and regional investigation into the manufacture, distribution and abuse of illegal drugs and investigation/arrest of gang-related activities. This service area also is in charge of the Special Enforcement Detail, Bomb Squad, Air Operations and Homeland Security.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$158,706,039	\$172,655,248	\$172,687,593	\$32,345	0.0%
Services & Supplies	\$25,712,142	\$33,068,359	\$34,513,883	\$1,445,524	4.4%
Other Charges	\$306,691	\$161,250	—	\$(161,250)	(100.0)%
Equipment	\$1,050,408	\$1,412,324	\$356,036	\$(1,056,288)	(74.8)%
Computer Software	\$269,450	—	—	—	—%
Interfund Charges	\$267,257	\$267,622	\$267,527	\$(95)	(0.0)%
Intrafund Charges	\$2,593,178	\$3,626,952	\$3,723,231	\$96,279	2.7%
Total Expenditures / Appropriations	\$188,905,165	\$211,191,755	\$211,548,270	\$356,515	0.2%
Total Reimbursements within Program		\$(306,929)	\$(306,929)	—	—%
Total Reimbursements between Programs		\$(109,700)	\$(109,700)	—	—%
Semi Discretionary Reimbursements	\$(42,548,078)	\$(41,320,360)	\$(44,929,300)	\$(3,608,940)	8.7%
Other Reimbursements	\$(2,759,881)	\$(1,108,218)	\$(2,877,573)	\$(1,769,355)	159.7%
Total Reimbursements	\$(45,307,959)	\$(42,845,207)	\$(48,223,502)	\$(5,378,295)	12.6%
Net Financing Uses	\$143,597,206	\$168,346,548	\$163,324,768	\$(5,021,780)	(3.0)%
Revenue					
Taxes	\$1,500,000	\$1,300,000	—	\$(1,300,000)	(100.0)%
Fines, Forfeitures & Penalties	\$1,908	\$1,300	\$1,800	\$500	38.5%
Intergovernmental Revenues	\$32,293,016	\$47,667,078	\$47,340,828	\$(326,250)	(0.7)%
Charges for Services	\$3,901	\$5,000	\$2,004,500	\$1,999,500	39,990.0%
Miscellaneous Revenues	\$2,446,625	\$2,200,000	\$235,000	\$(1,965,000)	(89.3)%
Total Revenue	\$36,245,451	\$51,173,378	\$49,582,128	\$(1,591,250)	(3.1)%
Net County Cost	\$107,351,756	\$117,173,170	\$113,742,640	\$(3,430,530)	(2.9)%
Positions	638.0	628.0	629.5	1.5	0.2%

Summary of Changes

The Recommended Budget reflects a \$356,515 (0.2%) increase in total appropriations, a \$5,378,295 (12.6%) increase in reimbursements, a \$1,591,250 (3.1%) decrease in revenue, and a \$3,430,530 (2.9%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to increases in personnel costs including cost of living adjustments and retirement, increases in allocated costs, and an increase in fleet rates from the Department of General Services.

The increase in reimbursements is due to:

- An increase in Proposition 172 public safety sales tax revenue.
- Restricted revenue sources being budgeted in the SSD – Restricted Revenue budget (BU 7408000) and transferred to this budget unit as a reimbursement.

The decrease in revenue is due to the budgeting of restricted revenue in the 7408000 budget unit as described above.

Office of the Sheriff

Program Overview

The **Office of the Sheriff/Office of the Undersheriff** is the executive administrative unit of the Sheriff's Department. The specialized units are responsible for Media Relations, Community Relations, and the Special Investigations Intelligence Bureau. The Office of the Undersheriff has specialized units responsible for Fleet Management, Asset Management, Internal Affairs, Legal Affairs, Fair Employment, and day-to-day operation of the Department. The Office of the Undersheriff is also responsible for the Youth Services unit, which works collaboratively with community partners to include schools, community-based organizations, faith-based organizations, businesses and non-profits. The unit addresses complex issues concerning youth violence and delinquency with the goal of cultivating resilient, productive and optimistic young men and women who will make positive contributions to our communities for years to come.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$8,545,931	\$8,668,818	\$9,056,606	\$387,788	4.5%
Services & Supplies	\$1,863,939	\$3,129,162	\$3,189,069	\$59,907	1.9%
Other Charges	—	\$2,000	\$2,000	—	—%
Equipment	—	\$500,000	—	\$(500,000)	(100.0)%
Intrafund Charges	\$18,963	\$28,368	\$22,027	\$(6,341)	(22.4)%
Total Expenditures / Appropriations	\$10,428,833	\$12,328,348	\$12,269,702	\$(58,646)	(0.5)%
Semi Discretionary Reimbursements	\$(1,473,336)	\$(1,913,537)	\$(2,941,090)	\$(1,027,553)	53.7%
Other Reimbursements	\$(2,256,648)	\$(3,425,388)	\$(2,600,214)	\$825,174	(24.1)%
Total Reimbursements	\$(3,729,984)	\$(5,338,925)	\$(5,541,304)	\$(202,379)	3.8%
Net Financing Uses	\$6,698,849	\$6,989,423	\$6,728,398	\$(261,025)	(3.7)%
Revenue					
Licenses, Permits & Franchises	\$664,299	\$461,100	\$501,100	\$40,000	8.7%
Intergovernmental Revenues	\$289,142	—	\$294,484	\$294,484	—%
Miscellaneous Revenues	\$30,870	\$42,000	—	\$(42,000)	(100.0)%
Total Revenue	\$984,311	\$503,100	\$795,584	\$292,484	58.1%
Net County Cost	\$5,714,538	\$6,486,323	\$5,932,814	\$(553,509)	(8.5)%
Positions	35.0	34.0	35.0	1.0	2.9%

Summary of Changes

The Recommended Budget reflects a \$58,646 (0.5%) decrease in total appropriations, a \$202,379 (3.8%) increase in reimbursements, a \$292,484 (58.1%) increase in revenue, and a \$553,509 (8.5%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is due to a reallocation of positions resulting in cost savings.

The increase in reimbursements is due to an increase in Proposition 172 public safety sales tax revenue.

The increase in revenue is due to a recently awarded tobacco grant.

Budget Unit Functions & Responsibilities

The **Sheriff-Restricted Revenue** budget unit receives certain revenues that are restricted by statute or regulation for use for specific purposes by the Sheriff's Office. The Sheriff's Department Budget Unit (7400000) is reimbursed for expenses consistent with the relevant statute or regulation from this budget unit. For both State Asset Forfeiture and Federal Asset Forfeiture, the revenue anticipated to be received during the fiscal year is included, however, only some of the expenditures reimbursing Budget Unit 7400000 are currently included. During the fiscal year, the Sheriff's Department will identify additional expenses that may be appropriately reimbursed with these funding sources and will submit an appropriation adjustment request for that amount. Restricted revenue sources are accounted for in the following programs:

- Asset Forfeiture
- CAL-ID 11
- CAL-ID 13
- CAL-ID 15
- Central Valley Information Sharing System
- CFD Fees
- Civil Process (Tucker) Fees
- Gun Violence Reduction
- Training Fees
- Vehicle Theft
- Work Release

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Asset Forfeiture	\$1,948,792	\$228,788	\$428,889	\$200,101	87.5%
CAL-ID 11	—	—	\$2,516,393	\$2,516,393	—%
CAL-ID 13	—	—	\$201,215	\$201,215	—%
CAL-ID 15	—	—	\$50,690	\$50,690	—%
Central Valley Information Sharing System	—	—	\$226,440	\$226,440	—%
CFD Fees	—	—	\$1,300,000	\$1,300,000	—%
Civil Process (Tucker) Fees	\$1,804,778	\$2,943,734	\$2,280,705	\$(663,029)	(22.5)%
Gun Violence Reduction	—	—	\$336,084	\$336,084	—%
Training Fees	—	—	\$655,200	\$655,200	—%
Vehicle Theft	—	—	\$685,600	\$685,600	—%
Work Release	—	—	\$150,000	\$150,000	—%
Total Expenditures / Appropriations	\$3,753,571	\$3,172,522	\$8,831,216	\$5,658,694	178.4%
Net Financing Uses	\$3,753,571	\$3,172,522	\$8,831,216	\$5,658,694	178.4%
Total Revenue	\$2,161,576	\$1,710,000	\$4,903,000	\$3,193,000	186.7%
Use of Fund Balance	\$1,591,994	\$1,462,522	\$3,928,216	\$2,465,694	168.6%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$3,753,571	\$3,172,522	\$8,831,216	\$5,658,694	178.4%
Total Expenditures / Appropriations	\$3,753,571	\$3,172,522	\$8,831,216	\$5,658,694	178.4%
Net Financing Uses	\$3,753,571	\$3,172,522	\$8,831,216	\$5,658,694	178.4%
Revenue					
Taxes	—	—	\$1,300,000	\$1,300,000	—%
Fines, Forfeitures & Penalties	\$767,731	\$310,000	—	\$(310,000)	(100.0)%
Revenue from Use Of Money & Property	\$44,168	—	—	—	—%
Intergovernmental Revenues	—	—	\$1,480,000	\$1,480,000	—%
Charges for Services	\$1,349,677	\$1,400,000	\$2,083,000	\$683,000	48.8%
Miscellaneous Revenues	—	—	\$40,000	\$40,000	—%
Total Revenue	\$2,161,576	\$1,710,000	\$4,903,000	\$3,193,000	186.7%
Use of Fund Balance	\$1,591,994	\$1,462,522	\$3,928,216	\$2,465,694	168.6%

Summary of Changes

The Recommended Budget reflects a \$5,658,694 (178.4%) increase in total appropriations, a \$3,193,000 (186.7%) increase in revenue, and a \$2,465,694 (168.6%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in interfund transfers to the Sheriff's Office (BU 7400000).

The net increase in revenue is due to fees and other revenues that were previously received in an unbudgeted trust fund and budgeted as revenue in the Sheriff's Budget and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this budget unit and transferred to the Sheriff's Budget via an interfund transfer (reimbursement). The increase is partially offset by a reduction in State Asset Forfeitures revenue.

Use of Fund Balance reflects the net of a carryover of \$6,045,545 and a provision for reserve of \$2,117,329. Reserve changes from the prior year Adopted Budget are detailed below:

- Asset Forfeiture Reserve has increased \$597,142.
- CAL-ID 15 Reserve has increased by \$1,249,310.
- Civil Process Fees Reserve has increased \$126,077.
- Training Fees Reserve has increased by \$94,800.
- Work Release Reserve has increased by \$50,000.

Asset Forfeiture

Program Overview

The **Asset Forfeiture** revenue sources include State and Federal Asset Forfeitures. Agencies that participate in law enforcement actions that result in the seizure of assets are eligible to receive an equitable share of the proceeds of those assets upon disposition. State Asset Forfeiture Funds are restricted for use on services and supplies used to supplement law enforcement services. Federal Asset Forfeiture Funds are restricted for use on non-personnel services and supplies used to supplement law enforcement services. This budget unit includes Federal Asset Forfeiture revenue received from the U.S. Department of the Treasury.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$1,948,792	\$228,788	\$428,889	\$200,101	87.5%
Total Expenditures / Appropriations	\$1,948,792	\$228,788	\$428,889	\$200,101	87.5%
Net Financing Uses	\$1,948,792	\$228,788	\$428,889	\$200,101	87.5%
Revenue					
Fines, Forfeitures & Penalties	\$767,731	\$310,000	—	\$(310,000)	(100.0)%
Revenue from Use Of Money & Property	\$44,168	—	—	—	—%
Total Revenue	\$811,899	\$310,000	—	\$(310,000)	(100.0)%
Use of Fund Balance	\$1,136,893	\$(81,212)	\$428,889	\$510,101	(628.1)%

Summary of Changes

The Recommended Budget reflects a \$200,101 (87.5%) increase in total appropriations, a \$310,000 (100.0%) decrease in revenue, and a \$510,101 (628.1%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in interfund transfers to the Sheriff's Budget.

The decrease in revenue is due to a decrease in State Asset Forfeitures.

Use of Fund Balance reflects the net of a carryover of \$1,026,031 in available balance and a provision for reserve of \$597,142.

CAL-ID 11

Program Overview

Cal-ID 11 funding is a portion of penalties collected per California Government Code Section 76102 and Vehicle Code Section 9250.19 for the support of automated fingerprint identification systems. The Sheriff's Office is the fiduciary agent for regional law enforcement agencies. All equipment is purchased, distributed, maintained, and implemented by CAL-ID.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$2,516,393	\$2,516,393	—%
Total Expenditures / Appropriations	—	—	\$2,516,393	\$2,516,393	—%
Net Financing Uses	—	—	\$2,516,393	\$2,516,393	—%
Revenue					
Intergovernmental Revenues	—	—	\$180,000	\$180,000	—%
Total Revenue	—	—	\$180,000	\$180,000	—%
Use of Fund Balance	—	—	\$2,336,393	\$2,336,393	—%

Summary of Changes

The Recommended Budget reflects a \$2,516,393 (new) increase in total appropriations, a \$180,000 (new) increase in revenue, and a \$2,336,393 (new) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to interfund transfers to the Sheriff's Budget for eligible expenditures.

The increase in revenue is due to fees that were previously received in an unbudgeted trust fund and budgeted as revenue in the Sheriff's Budget and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this budget unit and transferred to the Sheriff's Budget via an interfund transfer (reimbursement).

Use of Fund Balance reflects a carryover of \$2,336,393 in available balance from the trust fund.

CAL-ID 13

Program Overview

Cal-ID 13 funding is a portion of penalties collected per California Government Code Section 76102 and Vehicle Code Section 9250.19 for the support of automated fingerprint identification systems. The Sheriff's Office is the fiduciary agent for regional law enforcement agencies. All equipment is purchased, distributed, maintained, and implemented by CAL-ID.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$201,215	\$201,215	—%
Total Expenditures / Appropriations	—	—	\$201,215	\$201,215	—%
Net Financing Uses	—	—	\$201,215	\$201,215	—%
Revenue					
Charges for Services	—	—	\$41,000	\$41,000	—%
Total Revenue	—	—	\$41,000	\$41,000	—%
Use of Fund Balance	—	—	\$160,215	\$160,215	—%

Summary of Changes

The Recommended Budget reflects a \$201,215 (new) increase in total appropriations, a \$41,000 (new) increase in revenue, and a \$160,215 (new) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to interfund transfers to the Sheriff's Budget for eligible expenditures.

The increase in revenue is due to fees that were previously received in an unbudgeted trust fund and budgeted as revenue in the Sheriff's Budget and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this budget unit and transferred to the Sheriff's Budget via an interfund transfer (reimbursement).

Use of Fund Balance reflects a carryover of \$160,215 in available balance from the trust fund.

CAL-ID 15

Program Overview

Cal-ID 15 funding is from Senate Bill 720 (SB720), which imposes fees upon registration and renewal of vehicle registrations. One dollar of every registration continuously appropriates the money to fund local programs that enhance local law enforcement to provide fingerprint identification. The Sheriff's Office is the fiduciary agent for regional law enforcement agencies. All equipment is purchased, distributed, maintained, and implemented by CAL-ID.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$50,690	\$50,690	—%
Total Expenditures / Appropriations	—	—	\$50,690	\$50,690	—%
Net Financing Uses	—	—	\$50,690	\$50,690	—%
Revenue					
Intergovernmental Revenues	—	—	\$1,300,000	\$1,300,000	—%
Total Revenue	—	—	\$1,300,000	\$1,300,000	—%
Use of Fund Balance	—	—	\$(1,249,310)	\$(1,249,310)	—%

Summary of Changes

The Recommended Budget reflects a \$50,690 (new) increase in total appropriations, a \$1,300,000 (new) increase in revenue, and a \$1,249,310 (new) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to interfund transfers to the Sheriff's Budget for eligible expenditures.

The increase in revenue is due to fees that were previously received in an unbudgeted trust fund and budgeted as revenue in the Sheriff's Budget and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this budget unit and transferred to the Sheriff's Budget via an interfund transfer (reimbursement).

Use of Fund Balance reflects a provision for reserve of \$1,249,310.

Central Valley Information Sharing System

Program Overview

Central Valley Information Sharing Systems (CVISS) is a consortium of regional law enforcement partners. Law enforcement agencies within the region contribute data and financing to help support and expand the CVISS-Central Region Node, which houses shared criminal justice records. The Sheriff's Office is the fiduciary agent for this program. All equipment is purchased, distributed, maintained, and implemented by the Sacramento County Sheriff's Office.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$226,440	\$226,440	—%
Total Expenditures / Appropriations	—	—	\$226,440	\$226,440	—%
Net Financing Uses	—	—	\$226,440	\$226,440	—%
Revenue					
Miscellaneous Revenues	—	—	\$40,000	\$40,000	—%
Total Revenue	—	—	\$40,000	\$40,000	—%
Use of Fund Balance	—	—	\$186,440	\$186,440	—%

Summary of Changes

The Recommended Budget reflects a \$226,440 (new) increase in total appropriations, a \$40,000 (new) increase in revenue, and a \$186,440 (new) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to interfund transfers to the Sheriff's Budget for eligible expenditures.

The increase in revenue is due to revenues that were previously received in an unbudgeted trust fund and budgeted as revenue in the Sheriff's Budget and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this budget unit and transferred to the Sheriff's Budget via an interfund transfer (reimbursement).

Use of Fund Balance reflects a carryover of \$186,440 in available balance from the trust fund.

CFD Fees

Program Overview

CFD Fees are held here from local developments and transferred annually into operating revenue to offset Patrol costs.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$1,300,000	\$1,300,000	—%
Total Expenditures / Appropriations	—	—	\$1,300,000	\$1,300,000	—%
Net Financing Uses	—	—	\$1,300,000	\$1,300,000	—%
Revenue					
Taxes	—	—	\$1,300,000	\$1,300,000	—%
Total Revenue	—	—	\$1,300,000	\$1,300,000	—%

Summary of Changes

The Recommended Budget reflects a \$1,300,000 (new) increase in total appropriations and revenue from the prior year Adopted Budget.

The increase in total appropriations is due to interfund transfers to the Sheriff's Budget for eligible expenditures.

The increase in revenue is due to fees that were previously received in an unbudgeted trust fund and budgeted as revenue in the Sheriff's Budget and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this budget unit and transferred to the Sheriff's Budget via an interfund transfer (reimbursement).

Civil Process (Tucker) Fees

Program Overview

The **Civil Process (Tucker) Fees** funding is a fee that is added to certain civil processes per Government Code Section 26746. The funds collected from the fee are used to support the cost of vehicle fleet replacement and equipment, maintenance, and civil process operations. This funding is known as 'Tucker' funding or the 'Tucker' fund after the legislative sponsor of the original bill (Assembly Bill 1109, Statutes of 1987).

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$1,804,778	\$2,943,734	\$2,280,705	\$(663,029)	(22.5)%
Total Expenditures / Appropriations	\$1,804,778	\$2,943,734	\$2,280,705	\$(663,029)	(22.5)%
Net Financing Uses	\$1,804,778	\$2,943,734	\$2,280,705	\$(663,029)	(22.5)%
Revenue					
Charges for Services	\$1,349,677	\$1,400,000	\$1,092,000	\$(308,000)	(22.0)%
Total Revenue	\$1,349,677	\$1,400,000	\$1,092,000	\$(308,000)	(22.0)%
Use of Fund Balance	\$455,101	\$1,543,734	\$1,188,705	\$(355,029)	(23.0)%

Summary of Changes

The Recommended Budget reflects a \$663,029 (22.5%) decrease in total appropriations, a \$308,000 (22.0%) decrease in revenue, and a \$355,029 (23.0%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to a decrease in interfund transfers to the Sheriff's Budget.

The decrease in revenue is due to a decrease in Civil Filing fees.

Use of Fund Balance reflects the net of a carryover of \$1,314,782 in available balance and a provision for reserve of \$126,077.

Gun Violence Reduction

Program Overview

Gun Violence Reduction funding is an advancement grant with the goal of reducing gun violence in California by seizing firearms from persons who should not be armed. Funds are for personnel to enhance existing law enforcement efforts working with the Bureau of Firearms.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$336,084	\$336,084	—%
Total Expenditures / Appropriations	—	—	\$336,084	\$336,084	—%
Net Financing Uses	—	—	\$336,084	\$336,084	—%
Use of Fund Balance	—	—	\$336,084	\$336,084	—%

Summary of Changes

The Recommended Budget reflects a \$336,084 (new) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to interfund transfers to the Sheriff's Budget for eligible expenditures.

Use of Fund Balance reflects a carryover of \$336,084 in available balance from the trust fund.

Training Fees

Program Overview

Training Fees are collected from divisions within the Sheriff's Office as well as outside agencies for training. The fees collected pay for instructors and other training-related expenditures as they occur.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$655,200	\$655,200	—%
Total Expenditures / Appropriations	—	—	\$655,200	\$655,200	—%
Net Financing Uses	—	—	\$655,200	\$655,200	—%
Revenue					
Charges for Services	—	—	\$750,000	\$750,000	—%
Total Revenue	—	—	\$750,000	\$750,000	—%
Use of Fund Balance	—	—	\$(94,800)	\$(94,800)	—%

Summary of Changes

The Recommended Budget reflects a \$655,200 (new) increase in total appropriations, a \$750,000 (new) increase in revenue, and a \$94,800 (new) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to interfund transfers to the Sheriff's Budget for eligible expenditures.

The increase in revenue is due to fees that were previously received in an unbudgeted trust fund and budgeted as revenue in the Sheriff's Budget and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this budget unit and transferred to the Sheriff's Budget via an interfund transfer (reimbursement).

Use of Fund Balance reflects a provision for reserve of \$94,800.

Vehicle Theft

Program Overview

Vehicle Theft funding is provided by Department of Motor Vehicles through Senate Bill 2139 and is dedicated exclusively to vehicle theft and auto crimes enforcement.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$685,600	\$685,600	—%
Total Expenditures / Appropriations	—	—	\$685,600	\$685,600	—%
Net Financing Uses	—	—	\$685,600	\$685,600	—%
Use of Fund Balance	—	—	\$685,600	\$685,600	—%

Summary of Changes

The Recommended Budget reflects a \$685,600 (new) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to interfund transfers to the Sheriff's Budget for eligible expenditures.

Use of Fund Balance reflects a carryover of \$685,600 in available balance from the trust fund.

Work Release

Program Overview

Work Release funding is from fees collected from online and credit card payments for sentencing outside of correctional facilities. Funds are transferred monthly to the Sheriff’s budget (BU 7400000) to offset program expenditures.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$150,000	\$150,000	—%
Total Expenditures / Appropriations	—	—	\$150,000	\$150,000	—%
Net Financing Uses	—	—	\$150,000	\$150,000	—%
Revenue					
Charges for Services	—	—	\$200,000	\$200,000	—%
Total Revenue	—	—	\$200,000	\$200,000	—%
Use of Fund Balance	—	—	\$(50,000)	\$(50,000)	—%

Summary of Changes

The Recommended Budget reflects a \$150,000 (new) increase in total appropriations, a \$200,000 (new) increase in revenue, and a \$50,000 (new) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to interfund transfers to the Sheriff’s Budget for eligible expenditures.

The increase in revenue is due to fees that were previously received in an unbudgeted trust fund and budgeted as revenue in the Sheriff’s Budget and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this budget unit and transferred to the Sheriff’s Budget via an interfund transfer (reimbursement).

Use of Fund Balance reflects a provision for reserve of \$50,000.

Budget Unit Functions & Responsibilities

The **Sheriff- Department of Justice Asset Forfeiture** budget unit receives certain Federal Asset Forfeiture revenue from the U.S. Department of Justice that is restricted by regulation to be accounted for separately from other asset forfeiture revenue. Agencies that participate in law enforcement actions that result in the seizure of assets are eligible to receive an equitable share of the proceeds of those assets upon disposition. Funds are restricted for use on non-personnel services and supplies used to supplement law enforcement services. The Sheriff's Department Budget Unit (7400000) is reimbursed for expenses consistent with the relevant statute or regulation from this budget unit. The revenue anticipated to be received during the fiscal year is included, however, the expenditure reimbursing Budget Unit 7400000 is not currently included. During the fiscal year, the Sheriff's Department will identify expenses that may be appropriately reimbursed with this funding source and will submit an appropriation adjustment request for that amount.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
DOJ Asset Forfeiture	\$76,053	—	—	—	—%
Total Expenditures / Appropriations	\$76,053	—	—	—	—%
Net Financing Uses	\$76,053	—	—	—	—%
Total Revenue	\$31	\$250,000	—	\$(250,000)	(100.0)%
Use of Fund Balance	\$76,022	\$(250,000)	—	\$250,000	(100.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$76,053	—	—	—	—%
Total Expenditures / Appropriations	\$76,053	—	—	—	—%
Net Financing Uses	\$76,053	—	—	—	—%
Revenue					
Fines, Forfeitures & Penalties	—	\$250,000	—	\$(250,000)	(100.0)%
Revenue from Use Of Money & Property	\$31	—	—	—	—%
Total Revenue	\$31	\$250,000	—	\$(250,000)	(100.0)%
Use of Fund Balance	\$76,022	\$(250,000)	—	\$250,000	(100.0)%

Summary of Changes

The Recommended Budget reflects a \$250,000 (100.0%) decrease in revenue and use of fund balance from the prior year Adopted Budget.

The decrease in revenue is due to less anticipated Federal Asset Forfeitures.

Use of Fund Balance reflects the net of a carryover of \$790,433 in available balance and a provision for reserve of \$790,433.

- Sheriff DOJ Asset Forfeiture Reserve has increased by \$790,433.

Budget Unit Functions & Responsibilities

Jail Industries was designed to support and enhance research-informed education and treatment programs by increasing an incarcerated offender’s employability. Comprehensive reentry programming aided by a variety of certified vocational training has greatly reduced recidivism and job placement rates while increasing successful reentry into the community upon release from jail. Jail Industries includes certified training in felon friendly, livable wage and locally in-demand fields including graphic design/printing/engraving, welding, barista, and construction. Funding for this program comes from sales tax, interest income and service fees. This budget unit was established in Fiscal Year 2022-23.

Goals

- Conduct relevant vocational and job skills training.
- Productively use an inmate’s time in jail to its fullest potential by increasing an inmate’s ability to find gainful employment.
- Continually identify local employers and industries as a pipeline to the justice-involved workforce.

Accomplishments

- Significant reduction from historic recidivism rates of 67-73%. Current rates by vocational program completions:
 - Welding – 25%
 - Graphic Design/Printing/Engraving – 13%
 - Construction – 22%
- Sacramento County Reentry Services Bureau routinely facilitates in-custody job interviews between vocational trained offenders and employers.
- Jail industries vocational training programs provided significantly reduced costs for goods and services to non-profits and government agencies.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Jail Industry	—	—	\$233,442	\$233,442	—%
Total Expenditures / Appropriations	—	—	\$233,442	\$233,442	—%
Net Financing Uses	—	—	\$233,442	\$233,442	—%
Total Revenue	—	—	\$233,442	\$233,442	—%
Use of Fund Balance	—	—	—	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	—	—	\$233,442	\$233,442	—%
Total Expenditures / Appropriations	—	—	\$233,442	\$233,442	—%
Net Financing Uses	—	—	\$233,442	\$233,442	—%
Revenue					
Taxes	—	—	\$3,500	\$3,500	—%
Revenue from Use Of Money & Property	—	—	\$1,200	\$1,200	—%
Charges for Services	—	—	\$228,742	\$228,742	—%
Total Revenue	—	—	\$233,442	\$233,442	—%
Use of Fund Balance	—	—	—	—	—%

Summary of Changes

The Recommended Budget reflects a \$233,442 (new) increase in total appropriations and revenue from the prior year Adopted Budget.

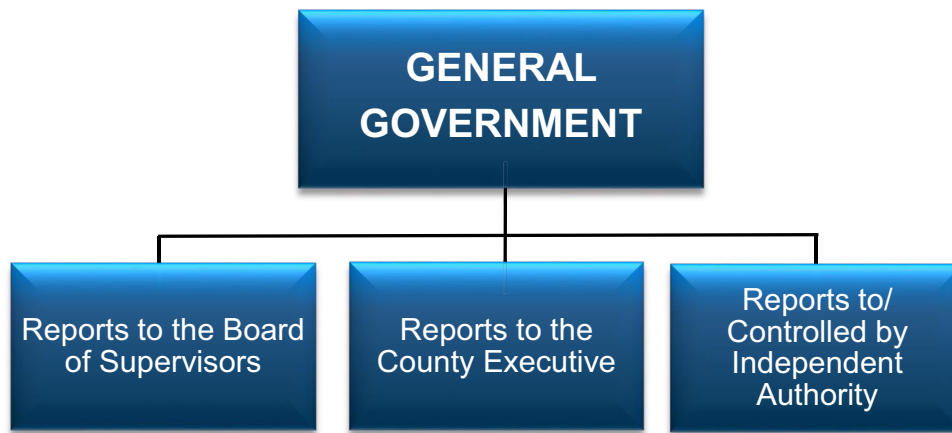
The increase in total appropriations and revenue is due to the budgeting of operating costs and revenues for this program. Previously, the revenues were received in an unbudgeted trust fund and budgeted as revenue in the Sheriff's Budget and applied toward eligible expenditures. Beginning in FY 2022-23, the revenue and appropriations will be budgeted and expended in this budget without going through the Sheriff's Budget.

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Agency Structure



General Government departments are those that report directly to the Board of Supervisors or to the County Executive. In addition, the Executive Officer of the Civil Service Commission reports to an independent authority, the Civil Service Commission. Following is a summary of the budget units that fall into these categories:

Reports to the Board of Supervisors – County Counsel and County Executive

Reports to the County Executive – Clerk of the Board, County Executive Cabinet, and Office of Budget and Debt Management (BDM). BDM is responsible for the following budget units: Community Investment Program, Financing Districts, Teeter Plan, Transient Occupancy Tax, Neighborhood Revitalization, Public Facilities Financing, Non-Departmental Costs/Revenues for General Fund, Realignment and Public Safety Sales Tax, Fixed Asset Revolving, Interagency Procurement, and Financing-Transfers/Reimbursements to other funds.

Reports to/controlled by Independent Authority – Civil Service Commission

Budget Units/Departments Summary

Fund	Budget Unit No.	Departments/Budget Units	Total Appropriations	Net Financing Uses	Net Cost	Positions
001A	5980000	Appropriation For Contingency	\$27,000,000	\$27,000,000	\$27,000,000	—
001A	4210000	Civil Service Commission	\$479,213	\$479,213	\$419,213	2.0
001A	4010000	Clerk of the Board	\$3,762,950	\$3,354,754	\$2,298,184	19.0
001A	4810000	County Counsel	\$21,229,703	\$6,660,209	\$2,764,721	76.5
001A	5910000	County Executive	\$1,008,274	\$1,008,274	\$1,008,274	2.0
001A	5730000	County Executive Cabinet	\$25,714,347	\$7,028,773	\$1,288,990	52.0
001A	5110000	Financing-Transfers/Reimbursement	\$27,313,469	\$27,313,469	\$27,313,469	—
001A	5770000	Non-Departmental Costs/General Fund	\$24,588,023	\$24,588,023	\$24,588,023	—
001A	5700000	Non-Departmental Revenues/General Fund	—	\$(13,378,717)	\$(815,636,490)	—
General Fund Total			\$131,095,979	\$84,053,998	\$(728,955,616)	151.5
001F	5060000	Community Investment Program	\$91,104	\$91,104	\$91,104	—
001G	5790000	Neighborhood Revitalization	\$1,457,609	\$1,457,609	\$1,457,609	—
001J	7460000	Public Safety Sales Tax	\$171,500,597	\$171,500,597	—	—
001K	7480000	1991 Realignment	\$363,956,532	\$363,956,532	\$10,590,282	—
001M	7440000	2011 Realignment	\$393,703,543	\$393,703,543	\$(820,014)	—
015A	4060000	Transient-Occupancy Tax	\$4,261,197	\$1,515,436	\$1,505,436	—
016A	5940000	Teeter Plan	\$40,007,338	\$40,007,338	\$4,196,155	—
030A	9030000	Interagency Procurement	\$3,832,750	\$1,167,478	\$1,868	—
101A	3070000	Antelope Public Facilities Financing Plan	\$3,590,138	\$3,590,138	\$1,901,999	—
105A	2870000	Laguna Crk/Elliott Rch CFD No. 1	\$3,924,321	\$3,924,321	\$3,918,821	—
107A	3090000	Laguna Community Facilities District	\$320,116	\$320,116	\$317,116	—
108A	2840000	Vineyard Public Facilities Financing Plan	\$11,967,755	\$11,967,755	\$6,543,446	—
115A	3081000	Bradshaw/US 50 Financing District	\$52,404	\$52,404	\$51,404	—
118A	1182880	Florin Road Capital Project	\$411,379	\$411,379	\$406,379	—
130A	1300000	Laguna Stonelake CFD	\$365,687	\$365,687	\$240,437	—
131A	1310000	Park Meadows CFD-Bond Proceeds	\$176,664	\$176,664	\$103,164	—
132A	1320000	Mather Landscape Maint CFD	\$527,329	\$527,329	\$365,901	—
136A	1360000	Mather PFFP	\$776,555	\$776,555	\$771,555	—
139A	1390000	Metro Air Park 2001 CFD 2000-1	\$8,683,566	\$8,683,566	\$5,367,719	—
140A	1400000	McClellan CFD 2004-1	\$920,225	\$920,225	\$757,225	—
142A	1420000	Metro Air Park Services Tax	\$838,277	\$807,277	\$695,877	—
143A	1430000	North Vineyard Station Specific Plan	\$5,061,466	\$5,061,466	\$4,020,466	—
144A	1440000	North Vineyard Station CFDs	\$5,337,590	\$5,337,590	\$4,369,644	—
145A	1450000	Florin Vineyard Comm Plan	\$1,623,991	\$1,623,991	\$1,513,491	—

Budget Units/Departments Summary

Fund	Budget Unit No.	Departments/Budget Units	Total Appropriations	Net Financing Uses	Net Cost	Positions
146A	1460000	Metro Air Park Impact Fees	\$49,052,328	\$49,052,328	\$22,799,244	—
147A	1470000	Florin Vineyard No. 1 CFD 2016-2	\$1,845,124	\$1,825,124	\$1,686,523	—
160A	1600000	Countywide Library Facilities	\$5,090,704	\$5,090,704	\$4,300,504	—
257A	2857000	CSA No. 10	\$378,163	\$378,163	\$60,014	—
277A	9277000	Fixed Asset Revolving	\$3,840,755	\$3,840,755	\$8,005	—
280A	9280000	Juvenile Courthouse Project-Debt Service	\$2,446,411	\$197,836	\$197,836	—
282A	9282000	2004 Pension Obligation Bond-Debt Service	\$51,187,486	\$51,187,486	\$1,447,262	—
284A	9284000	Tobacco Litigation Settlement-Capital Projects	\$892	\$892	\$852	—
300A	9300000	2010 Refunding COPs-Debt Service	—	—	—	—
301A	3011000	2020 Refunding COPs-Debt Service	\$4,760,205	\$927,455	\$927,455	—
307A	9307001	2018 Refunding COPs-Debt Service	\$10,152,377	\$342,243	\$342,243	—
313A	9313000	Pension Obligation Bond-Debt Service	\$104,080,996	\$104,080,996	\$718,479	—
Non-General Fund Total			\$1,256,223,574	\$1,234,870,082	\$80,855,501	—
Grand Total			\$1,387,319,553	\$1,318,924,080	\$(648,100,115)	151.5

Budget Unit Functions & Responsibilities

1991 Realignment shifted significant programs and responsibilities from the state to counties and provided counties with dedicated revenue from a half cent state sales tax and vehicle license fee to fund these programs and responsibilities. Funding from the state sales tax and vehicle license fee is distributed to various state-defined revenue sources according to state statutes. Sacramento County receives a portion of each statewide revenue source based on statutory formulas and prior year program caseloads. 1991 Realignment revenue is received in the 1991 Realignment Budget Unit, then is transferred to County Departments to fund eligible programs.

Sacramento County's 1991 Realignment funding categories are listed below.

- CalWORKs Maintenance of Effort
- Child Poverty and Family Supplemental Support
- Family Support
- Mental Health
- Public Health
- Social Services

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
CalWORKs Maintenance of Effort	\$71,443,907	\$66,068,782	\$66,068,782	—	—%
Child Poverty and Family Supplemental Support	\$19,820,228	\$30,581,180	\$37,956,566	\$7,375,386	24.1%
Family Support	\$39,455,561	\$38,583,765	\$38,583,765	—	—%
Mental Health	\$41,024,057	\$47,946,285	\$59,010,605	\$11,064,320	23.1%
Public Health	\$15,386,701	\$16,710,776	\$17,826,968	\$1,116,192	6.7%
Social Services	\$119,274,714	\$142,563,410	\$144,509,846	\$1,946,436	1.4%
Total Expenditures / Appropriations	\$306,405,168	\$342,454,198	\$363,956,532	\$21,502,334	6.3%
Net Financing Uses	\$306,405,168	\$342,454,198	\$363,956,532	\$21,502,334	6.3%
Total Revenue	\$333,674,548	\$345,125,345	\$353,366,250	\$8,240,905	2.4%
Use of Fund Balance	\$(27,269,380)	\$(2,671,147)	\$10,590,282	\$13,261,429	(496.5)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$306,405,168	\$342,454,198	\$363,956,532	\$21,502,334	6.3%
Total Expenditures / Appropriations	\$306,405,168	\$342,454,198	\$363,956,532	\$21,502,334	6.3%
Net Financing Uses	\$306,405,168	\$342,454,198	\$363,956,532	\$21,502,334	6.3%
Revenue					
Intergovernmental Revenues	\$333,674,548	\$345,125,345	\$353,366,250	\$8,240,905	2.4%
Total Revenue	\$333,674,548	\$345,125,345	\$353,366,250	\$8,240,905	2.4%
Use of Fund Balance	\$(27,269,380)	\$(2,671,147)	\$10,590,282	\$13,261,429	(496.5)%

Summary of Changes

The Recommended Budget reflects a \$21,502,334 (6.3%) increase in total appropriations, an \$8,240,905 (2.4%) increase in revenue, and a \$13,261,429 (496.5%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an estimated increase in revenue and use of fund balance to transfer to Departments to fund Realignment-eligible programs.

The increase in revenue is primarily due to an anticipated increase in statewide 1991 Realignment sales tax revenue as a result of the economic recovery from COVID-19 and inflation, partially offset by an anticipated slight decrease in statewide 1991 Realignment vehicle license fee revenue. Further detail is provided in the program sections.

Use of fund balance reflects a carryover of \$10,590,282 in available balance.

- There are no changes to reserves.

1991 Realignment Allocations

	FY 2021-22 Realignment Adopted Budget	FY 2022-23 Realignment Recommended Budget
CalWORKs Maintenance of Effort		
Human Assistance-Aid Payments	\$66,068,782	\$66,068,782
CalWORKs Maintenance of Effort Total	\$66,068,782	\$66,068,782
Child Poverty And Family Supplemental Support		
Human Assistance-Aid Payments	\$30,581,180	\$37,956,566
Child Poverty And Family Supplemental Support Total	\$30,581,180	\$37,956,566
Family Support		
Human Assistance-Aid Payments	\$38,583,765	\$38,583,765
Family Support Total	\$38,583,765	\$38,583,765
Mental Health		
Correctional Health Services	\$2,752,982	\$3,388,274
Health Services	\$44,118,796	\$54,299,866
Juvenile Medical Services	\$1,074,507	\$1,322,465
Mental Health Total	\$47,946,285	\$59,010,605
Public Health		
Correctional Health Services	\$2,049,861	\$2,186,781
Health - Medical Treatment Payments	\$2,139,967	\$2,282,906
Health Services	\$12,520,948	\$13,357,281
Public Health Total	\$16,710,776	\$17,826,968
Social Services		
Child, Family and Adult Services	\$22,238,163	\$21,580,803
Health Services	\$1,363,986	\$1,323,667
Human Assistance-Administration	\$8,085,655	\$7,846,643
Human Assistance-Aid Payments	\$22,310,197	\$21,650,708
IHSS Provider Payments	\$88,565,409	\$92,108,025
Social Services Total	\$142,563,410	\$144,509,846
1991 Realignment Total	\$342,454,198	\$363,956,532

CalWORKs Maintenance of Effort

Program Overview

CalWORKs Maintenance of Effort funds are provided to counties based on a capped amount of \$1.12 billion statewide. These funds offset what the State would have otherwise contributed to local CalWORKs programs.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$71,443,907	\$66,068,782	\$66,068,782	—	—%
Total Expenditures / Appropriations	\$71,443,907	\$66,068,782	\$66,068,782	—	—%
Net Financing Uses	\$71,443,907	\$66,068,782	\$66,068,782	—	—%
Revenue					
Intergovernmental Revenues	\$71,443,907	\$66,021,993	\$66,068,782	\$46,789	0.1%
Total Revenue	\$71,443,907	\$66,021,993	\$66,068,782	\$46,789	0.1%
Use of Fund Balance	—	\$46,789	—	\$(46,789)	(100.0)%

Summary of Changes

The Recommended Budget reflects a \$46,789 (0.1%) increase in revenue and a \$46,789 (100.0%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in revenue is due to anticipated full use of fund balance in FY 2021-22, and no anticipated changes to the State Controller's Office program allocation.

Use of fund balance reflects a carryover of \$0 in available balance.

Child Poverty and Family Supplemental Support

Program Overview

Child Poverty and Family Supplemental Support funds are redirected Realignment funds that offset what the State would have otherwise contributed to local CalWORKs programs. This funding source was established by Assembly Bill 85 to capture and redirect savings counties would have otherwise experienced due to the implementation of federal health care reform beginning in FY 2013-14.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$19,820,228	\$30,581,180	\$37,956,566	\$7,375,386	24.1%
Total Expenditures / Appropriations	\$19,820,228	\$30,581,180	\$37,956,566	\$7,375,386	24.1%
Net Financing Uses	\$19,820,228	\$30,581,180	\$37,956,566	\$7,375,386	24.1%
Revenue					
Intergovernmental Revenues	\$23,604,374	\$26,797,034	\$37,956,566	\$11,159,532	41.6%
Total Revenue	\$23,604,374	\$26,797,034	\$37,956,566	\$11,159,532	41.6%
Use of Fund Balance	\$(3,784,146)	\$3,784,146	—	\$(3,784,146)	(100.0)%

Summary of Changes

The Recommended Budget reflects a \$7,375,386 (24.1%) increase in total appropriations, an \$11,159,532 (41.6%) increase in revenue, and a \$3,784,146 (100.0%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations and revenue is based on the estimated eligible CalWORKs assistance costs. Use of fund balance reflects a carryover of \$0 in available balance.

Family Support

Program Overview

Family Support funds are redirected Realignment funds that offset what the State would have otherwise contributed to local CalWORKs programs. This funding source was established by Assembly Bill 85 to capture and redirect savings counties would have otherwise experienced due to the implementation of federal health care reform beginning in FY 2013-14.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$39,455,561	\$38,583,765	\$38,583,765	—	—%
Total Expenditures / Appropriations	\$39,455,561	\$38,583,765	\$38,583,765	—	—%
Net Financing Uses	\$39,455,561	\$38,583,765	\$38,583,765	—	—%
Revenue					
Intergovernmental Revenues	\$39,455,561	\$38,583,765	\$38,583,765	—	—%
Total Revenue	\$39,455,561	\$38,583,765	\$38,583,765	—	—%

Summary of Changes

The Recommended Budget reflects no change from the prior year Adopted Budget.

Mental Health

Program Overview

Mental Health is a 1991 Realignment funding category, which receives funding from both 1991 Realignment and 2011 Realignment. Mental Health Realignment can be used for programs and services such as Institute for Mental Disease (IMD) designated psychiatric inpatient hospitalization services and residential locked facilities for services for adults, Lanterman Petris Short Act responsibilities for involuntary evaluation and treatment, State hospital treatment for individuals committed by courts under civil code, and community mental health services for individuals with serious mental illness.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$41,024,057	\$47,946,285	\$59,010,605	\$11,064,320	23.1%
Total Expenditures / Appropriations	\$41,024,057	\$47,946,285	\$59,010,605	\$11,064,320	23.1%
Net Financing Uses	\$41,024,057	\$47,946,285	\$59,010,605	\$11,064,320	23.1%
Revenue					
Intergovernmental Revenues	\$42,961,807	\$52,694,150	\$59,010,605	\$6,316,455	12.0%
Total Revenue	\$42,961,807	\$52,694,150	\$59,010,605	\$6,316,455	12.0%
Use of Fund Balance	\$(1,937,750)	\$(4,747,865)	—	\$4,747,865	(100.0)%

Summary of Changes

The Recommended Budget reflects an \$11,064,320 (23.1%) increase in total appropriations, a \$6,316,455 (12.0%) increase in revenue, and a \$4,747,865 (100.0%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an estimated increase in revenue available to transfer to the Department of Health Services to fund Mental Health Realignment-eligible programs:

The increase in revenue is primarily due to:

- An anticipated increase in statewide 1991 and 2011 Realignment sales tax revenues as a result of the economic recovery from COVID-19 and inflation.
- An anticipated slight decrease in statewide 1991 Realignment vehicle license fee revenues.
- Anticipated State recoupments from 1991 Realignment revenues as a result of audit findings and incorrect State reimbursement amounts from prior years.

Use of fund balance reflects a carryover of \$0 in available balance.

Public Health

Program Overview

Public Health is a 1991 Realignment funding category which can be used for programs and services such as Communicable Disease Control, Chronic Disease Prevention, Immunizations, Maternal Child Adolescent Health, Public Health Nursing, Public Health Labs, Health Education, Foster Care, and County Indigent Health programs.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$15,386,701	\$16,710,776	\$17,826,968	\$1,116,192	6.7%
Total Expenditures / Appropriations	\$15,386,701	\$16,710,776	\$17,826,968	\$1,116,192	6.7%
Net Financing Uses	\$15,386,701	\$16,710,776	\$17,826,968	\$1,116,192	6.7%
Revenue					
Intergovernmental Revenues	\$15,155,341	\$17,326,032	\$17,826,968	\$500,936	2.9%
Total Revenue	\$15,155,341	\$17,326,032	\$17,826,968	\$500,936	2.9%
Use of Fund Balance	\$231,360	\$(615,256)	—	\$615,256	(100.0)%

Summary of Changes

The Recommended Budget reflects a \$1,116,192 (6.7%) increase in total appropriations, a \$500,936 (2.9%) increase in revenue, and a \$615,256 (100.0%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in revenue and use of fund balance to transfer to the Department of Health Services to fund Public Health Realignment-eligible programs.

The increase in revenue is primarily due to an anticipated increase in statewide 1991 Realignment sales tax revenue as a result of the economic recovery from COVID-19 and inflation, partially offset by an anticipated slight decrease in statewide 1991 Realignment vehicle license fee revenues.

Use of fund balance reflects a carryover of \$0 in available balance.

Social Services

Program Overview

Social Services is a 1991 Realignment funding category which can be used for programs and services such as CalWORKs Assistance and Employment Services, In-Home Supportive Services, Foster Care Assistance, Child Protective Services, Adult Protective Services, Adoptions Assistance, California Children’s Services, and County Administration.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$119,274,714	\$142,563,410	\$144,509,846	\$1,946,436	1.4%
Total Expenditures / Appropriations	\$119,274,714	\$142,563,410	\$144,509,846	\$1,946,436	1.4%
Net Financing Uses	\$119,274,714	\$142,563,410	\$144,509,846	\$1,946,436	1.4%
Revenue					
Intergovernmental Revenues	\$141,053,558	\$143,702,371	\$133,919,564	\$(9,782,807)	(6.8)%
Total Revenue	\$141,053,558	\$143,702,371	\$133,919,564	\$(9,782,807)	(6.8)%
Use of Fund Balance	\$(21,778,844)	\$(1,138,961)	\$10,590,282	\$11,729,243	(1,029.8)%

Summary of Changes

The Recommended Budget reflects a \$1,946,436 (1.4%) increase in total appropriations, a \$9,782,807 (6.8%) decrease in revenue, and an \$11,729,243 (1,029.8%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is primarily due to an increase in use of fund balance to transfer to Departments to fund Social Services Realignment-eligible programs.

The decrease in revenue is primarily due to lower than anticipated FY 2021-22 Social Services sales tax revenues as a result of lower than anticipated FY 2020-21 Social Services caseload growth.

Use of fund balance reflects a carryover of \$10,590,282 in available balance.

Budget Unit Functions & Responsibilities

2011 Realignment shifted significant programs and responsibilities from the state to counties and provided counties with dedicated revenue from the state sales tax and vehicle license fee to fund these programs and responsibilities. Funding from the state sales tax and vehicle license fee is distributed to various state-defined revenue sources according to state statutes. Sacramento County receives a portion of each statewide revenue source based on statutory formulas. 2011 Realignment revenue is received in the 2011 Realignment Budget Unit, then is transferred to County Departments to fund eligible programs.

Sacramento County's 2011 Realignment revenue sources, as well as State Community Corrections Planning funds, are grouped into the programs listed below:

- Behavioral Health
- Community Corrections (AB 109)
- Community Corrections Planning
- Local Innovation
- Other Law Enforcement/Public Safety
- Protective Services

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Behavioral Health	\$71,232,545	\$79,120,198	\$96,436,313	\$17,316,115	21.9%
Community Corrections (AB 109)	\$52,310,521	\$61,352,374	\$74,349,730	\$12,997,356	21.2%
Community Corrections Planning	—	\$498,457	\$220,107	\$(278,350)	(55.8)%
Local Innovation	\$906,162	—	—	—	—%
Other Law Enforcement/Public Safety	\$59,598,216	\$63,608,909	\$67,068,608	\$3,459,699	5.4%
Protective Services	\$125,358,494	\$151,538,615	\$155,628,785	\$4,090,170	2.7%
Total Expenditures / Appropriations	\$309,405,937	\$356,118,553	\$393,703,543	\$37,584,990	10.6%
Net Financing Uses	\$309,405,937	\$356,118,553	\$393,703,543	\$37,584,990	10.6%
Total Revenue	\$327,473,957	\$354,080,788	\$394,523,557	\$40,442,769	11.4%
Use of Fund Balance	\$(18,068,019)	\$2,037,765	\$(820,014)	\$(2,857,779)	(140.2)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$309,405,937	\$356,118,553	\$393,703,543	\$37,584,990	10.6%
Total Expenditures / Appropriations	\$309,405,937	\$356,118,553	\$393,703,543	\$37,584,990	10.6%
Net Financing Uses	\$309,405,937	\$356,118,553	\$393,703,543	\$37,584,990	10.6%
Revenue					
Intergovernmental Revenues	\$327,473,957	\$354,080,788	\$394,523,557	\$40,442,769	11.4%
Total Revenue	\$327,473,957	\$354,080,788	\$394,523,557	\$40,442,769	11.4%
Use of Fund Balance	\$(18,068,019)	\$2,037,765	\$(820,014)	\$(2,857,779)	(140.2)%

Summary of Changes

The Recommended Budget reflects a \$37,584,990 (10.6%) increase in total appropriations, a \$40,442,769 (11.4%) increase in revenue, and a \$2,857,779 (140.2%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is primarily due to an estimated increase in revenue to transfer to Departments to fund Realignment-eligible programs.

The increase in revenue is primarily due to an anticipated increase in statewide 2011 Realignment sales tax revenues as a result of the economic recovery from COVID-19 and inflation, and an anticipated increase in statewide 2011 Realignment vehicle license fee revenues.

Use of Fund Balance reflects the net of a carryover of \$10,894,211 in available balance and a provision for reserve of \$11,714,225. Reserve changes from the prior year Adopted Budget are detailed below:

- Juvenile Justice Program reserve has increased \$1,767,080.
- District Attorney and Public Defender reserve has increased \$1,604,377.
- Youthful Offender Block Grant reserve has increased \$5,919,035.
- Juvenile Re-entry Grant reserve has increased \$651,650.
- Local Innovation reserve has increased \$1,302,286.
- Community Corrections Planning reserve has increased \$469,797.

2011 Realignment Allocations

	FY 2021-22 Realignment Adopted Budget	FY 2022-23 Realignment Recommended Budget
Behavioral Health		
Health Services	\$79,120,198	\$96,436,313
Behavioral Health Total	\$79,120,198	\$96,436,313
Community Corrections (AB 109)		
Correctional Health Services	\$5,997,074	\$14,022,759
District Attorney	\$797,367	\$829,262
Probation	\$22,357,469	\$26,903,049
Sheriff	\$32,200,464	\$32,594,660
Community Corrections (AB 109) Total	\$61,352,374	\$74,349,730
Booking and Processing Services		
Correctional Health Services	\$102,223	\$134,829
Sheriff	\$2,144,928	\$2,112,322
Booking and Processing Services Total	\$2,247,151	\$2,247,151
CA Office of Emergency Services		
Sheriff	\$4,668,594	\$4,668,594
CA Office of Emergency Services Total	\$4,668,594	\$4,668,594
Citizens Option for Public Safety		
District Attorney	\$700,939	\$731,953
Sheriff	\$2,166,952	\$2,249,508
Citizens Option for Public Safety Total	\$2,867,891	\$2,981,461
District Attorney and Public Defender		
District Attorney	\$889,361	\$916,042
Public Defender	\$889,360	\$916,042
District Attorney and Public Defender Total	\$1,778,721	\$1,832,084
Juvenile Probation Activities		
Probation	\$5,269,069	\$6,633,226
Juvenile Probation Activities Total	\$5,269,069	\$6,633,226
Juvenile Justice Program		
Probation	\$6,805,225	\$6,919,856
Juvenile Justice Program Total	\$6,805,225	\$6,919,856
Youthful Offender Block Grant		
Probation	\$8,241,597	\$8,415,430
Youth Offender Block Grant Total	\$8,241,597	\$8,415,430
Juvenile Re-entry Grant		
Probation	\$664,118	\$558,547
Juvenile Re-entry Grant Total	\$664,118	\$558,547
Trial Court Security		
Sheriff	\$31,066,543	\$32,812,259
Trial Court Security Total	\$31,066,543	\$32,812,259
Other Law Enforcement/Public Safety Total	\$63,608,909	\$67,068,608
Protective Services		
Child, Family and Adult Services	\$75,954,506	\$74,657,385
Health Services	\$220,000	\$220,000
Human Assistance-Administration	\$4,735,774	\$3,575,973
Human Assistance-Aid Payments	\$69,856,571	\$76,869,319
Probation	\$771,764	\$306,108
Protective Services Total	\$151,538,615	\$155,628,785
2011 Realignment Total	\$355,620,096	\$393,483,436

Behavioral Health

Program Overview

Behavioral Health is a 2011 Realignment funding category which can be used for programs such as Drug Court, Drug Medi-Cal, Nondrug Medi-Cal, Early and Periodic Screening, Diagnosis, and Treatment, and Mental Health Managed Care.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$71,232,545	\$79,120,198	\$96,436,313	\$17,316,115	21.9%
Total Expenditures / Appropriations	\$71,232,545	\$79,120,198	\$96,436,313	\$17,316,115	21.9%
Net Financing Uses	\$71,232,545	\$79,120,198	\$96,436,313	\$17,316,115	21.9%
Revenue					
Intergovernmental Revenues	\$75,387,634	\$82,908,054	\$96,436,313	\$13,528,259	16.3%
Total Revenue	\$75,387,634	\$82,908,054	\$96,436,313	\$13,528,259	16.3%
Use of Fund Balance	\$(4,155,090)	\$(3,787,856)	—	\$3,787,856	(100.0)%

Summary of Changes

The Recommended Budget reflects a \$17,316,115 (21.9%) increase in total appropriations, a \$13,528,259 (16.3%) increase in revenue, and a \$3,787,856 (100.0%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an estimated increase in revenue to transfer to Departments to fund Realignment-eligible programs.

The increase in revenue is primarily due to an anticipated increase in statewide 2011 Realignment sales tax revenues as a result of the economic recovery from COVID-19 and inflation.

Use of Fund Balance reflects a carryover of \$0 in available balance.

Community Corrections (AB 109)

Program Overview

Community Corrections (AB 109) is a 2011 Realignment funding category used for costs associated with the realignment of certain low level offenders and parolees from state prisons and institutional facilities to local jurisdictions. Community Corrections (AB 109) funds are allocated in alignment with the Community Corrections Partnership Realignment Plan for a wide range of treatment and offender support programs integrated into areas of supervision, custody, and judicial processing of AB 109 offenders realigned from the State to Sacramento County's Criminal Justice System.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$52,310,521	\$61,352,374	\$74,349,730	\$12,997,356	21.2%
Total Expenditures / Appropriations	\$52,310,521	\$61,352,374	\$74,349,730	\$12,997,356	21.2%
Net Financing Uses	\$52,310,521	\$61,352,374	\$74,349,730	\$12,997,356	21.2%
Revenue					
Intergovernmental Revenues	\$56,981,180	\$60,956,026	\$71,678,660	\$10,722,634	17.6%
Total Revenue	\$56,981,180	\$60,956,026	\$71,678,660	\$10,722,634	17.6%
Use of Fund Balance	\$(4,670,659)	\$396,348	\$2,671,070	\$2,274,722	573.9%

Summary of Changes

The Recommended Budget reflects a \$12,997,356 (21.2%) increase in total appropriations, a \$10,722,634 (17.6%) increase in revenue, and a \$2,274,722 (573.9%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an estimated increase in revenue and use of fund balance to transfer to Departments to fund Realignment-eligible programs.

The increase in revenue is primarily due to an anticipated increase in statewide 2011 Realignment sales tax revenues as a result of the economic recovery from COVID-19 and inflation.

Use of Fund Balance reflects a carryover of \$2,671,070 in available balance.

Community Corrections Planning

Program Overview

The State provides an annual amount of \$200,000 to large counties to fund **Community Corrections Planning** activities.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	\$498,457	\$220,107	\$(278,350)	(55.8)%
Total Expenditures / Appropriations	—	\$498,457	\$220,107	\$(278,350)	(55.8)%
Net Financing Uses	—	\$498,457	\$220,107	\$(278,350)	(55.8)%
Revenue					
Intergovernmental Revenues	\$200,000	\$200,000	\$200,000	—	—%
Total Revenue	\$200,000	\$200,000	\$200,000	—	—%
Use of Fund Balance	\$(200,000)	\$298,457	\$20,107	\$(278,350)	(93.3)%

Summary of Changes

The Recommended Budget reflects a \$278,350 (55.8%) decrease in total appropriations, and a \$278,350 (93.3%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to a decrease in funding for community corrections consultant costs, partially offset by increases in the cost of doing business.

Use of Fund Balance reflects the net of a carryover of \$489,904 in available balance, and a provision for reserve of \$469,797.

Local Innovation

Program Overview

Local Innovation is a 2011 Realignment funding category. Per State statute, Local Innovation is funded through a 10% share of Community Corrections (AB 109), District Attorney and Public Defender, Juvenile Re-entry Grant, and Trial Court Security growth payments, and is intended to be used for innovative programs at the local level. Local Innovation funding can be used for any activities eligible to be funded by Community Corrections (AB 109), District Attorney and Public Defender, Juvenile Re-entry Grant, and Trial Court Security funding.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$906,162	—	—	—	—%
Total Expenditures / Appropriations	\$906,162	—	—	—	—%
Net Financing Uses	\$906,162	—	—	—	—%
Revenue					
Intergovernmental Revenues	—	\$780,590	\$884,948	\$104,358	13.4%
Total Revenue	—	\$780,590	\$884,948	\$104,358	13.4%
Use of Fund Balance	\$906,162	\$(780,590)	\$(884,948)	\$(104,358)	13.4%

Summary of Changes

The Recommended Budget reflects a \$104,358 (13.4%) increase in revenue and a \$104,358 (13.4%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in revenue is primarily due to an anticipated increase in statewide 2011 Realignment sales tax revenues as a result of the economic recovery from COVID-19 and inflation.

Use of Fund Balance reflects the net of a carryover of \$417,338 in available balance, and a provision for reserve of \$1,302,286.

Other Law Enforcement/Public Safety

Program Overview

Other Law Enforcement/Public Safety contains multiple 2011 Realignment funding categories, including: District Attorney and Public Defender, Juvenile Re-Entry Grant, Youthful Offender Block Grant, Trial Court Security, Booking and Processing Fees, California Office of Emergency Services, Citizens Option for Public Safety, Juvenile Justice Crime Prevention, and Juvenile Probation Activities.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$59,598,216	\$63,608,909	\$67,068,608	\$3,459,699	5.4%
Total Expenditures / Appropriations	\$59,598,216	\$63,608,909	\$67,068,608	\$3,459,699	5.4%
Net Financing Uses	\$59,598,216	\$63,608,909	\$67,068,608	\$3,459,699	5.4%
Revenue					
Intergovernmental Revenues	\$59,598,217	\$66,184,893	\$69,694,851	\$3,509,958	5.3%
Total Revenue	\$59,598,217	\$66,184,893	\$69,694,851	\$3,509,958	5.3%
Use of Fund Balance	\$(1)	\$(2,575,984)	\$(2,626,243)	\$(50,259)	2.0%

Summary of Changes

The Recommended Budget reflects a \$3,459,699 (5.4%) increase in total appropriations, a \$3,509,958 (5.3%) increase in revenue, and a \$50,259 (2.0%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an estimated increase in revenue to transfer to Departments to fund Realignment-eligible programs.

The increase in revenue is primarily due to an anticipated increase in statewide 2011 Realignment sales tax revenues as a result of the economic recovery from COVID-19 and inflation, and an anticipated increase in statewide 2011 Realignment vehicle license fee revenues.

Use of Fund Balance reflects the net of a carryover of \$7,315,899 in available balance, and a provision for reserve of \$9,942,142.

Protective Services

Program Overview

Protective Services is a 2011 Realignment funding category which can be used to cover the County share of cost in programs such as Adoptions, Adult Protective Services, Child Abuse Prevention, Intervention, and Treatment, Child Welfare Services, and Foster Care.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$125,358,494	\$151,538,615	\$155,628,785	\$4,090,170	2.7%
Total Expenditures / Appropriations	\$125,358,494	\$151,538,615	\$155,628,785	\$4,090,170	2.7%
Net Financing Uses	\$125,358,494	\$151,538,615	\$155,628,785	\$4,090,170	2.7%
Revenue					
Intergovernmental Revenues	\$135,306,925	\$143,051,225	\$155,628,785	\$12,577,560	8.8%
Total Revenue	\$135,306,925	\$143,051,225	\$155,628,785	\$12,577,560	8.8%
Use of Fund Balance	\$(9,948,430)	\$8,487,390	—	\$(8,487,390)	(100.0)%

Summary of Changes

The Recommended Budget reflects a \$4,090,170 (2.7%) increase in total appropriations, a \$12,577,560 (8.8%) increase in revenue, and an \$8,487,390 (100.0%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an estimated increase in revenue to transfer to Departments to fund Realignment-eligible programs.

The increase in revenue is primarily due to an anticipated increase in statewide 2011 Realignment sales tax revenues as a result of the economic recovery from COVID-19 and inflation.

Use of Fund Balance reflects a carryover of \$0 in available balance.

Budget Unit Functions & Responsibilities

This **Appropriation for Contingency** Fund provides for expenditure requirements that may be incurred during the year for which no specific appropriation has been made.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
General Fund Contingencies	—	\$17,000,000	\$27,000,000	\$10,000,000	58.8%
Total Expenditures / Appropriations	—	\$17,000,000	\$27,000,000	\$10,000,000	58.8%
Net Financing Uses	—	\$17,000,000	\$27,000,000	\$10,000,000	58.8%
Net County Cost	—	\$17,000,000	\$27,000,000	\$10,000,000	58.8%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Appropriation for Contingencies	—	\$17,000,000	\$27,000,000	\$10,000,000	58.8%
Total Expenditures / Appropriations	—	\$17,000,000	\$27,000,000	\$10,000,000	58.8%
Net Financing Uses	—	\$17,000,000	\$27,000,000	\$10,000,000	58.8%
Net County Cost	—	\$17,000,000	\$27,000,000	\$10,000,000	58.8%

Summary of Changes

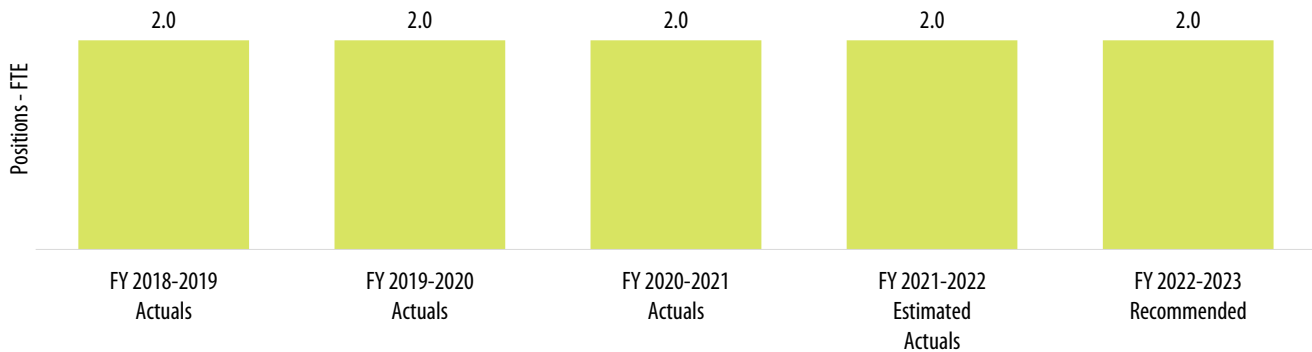
The Recommended Budget reflects a \$10 million (58.8%) increase in total appropriations and net county cost from the prior year Adopted Budget.

The increase in total appropriations is primarily due to unknown net county cost impacts associated with a number of factors including current ongoing labor negotiations; compliance with the County's legal obligations, including the Mays consent decree; and potential needs associated with Ukrainian refugees.

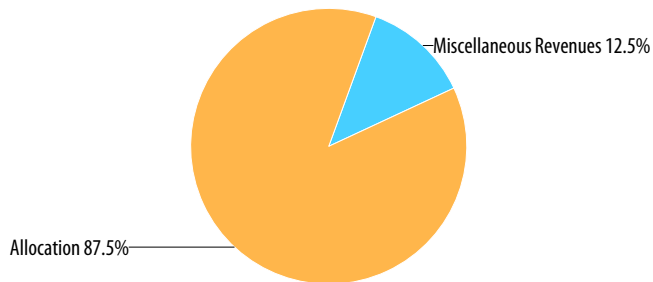
Department Structure
Alice Dowdin Calvillo, Executive Officer



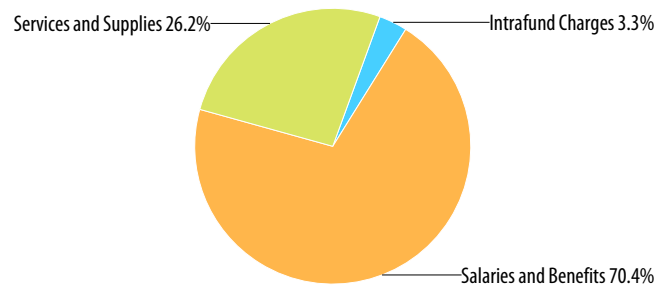
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Civil Service Commission** (Commission) provides policy direction and oversight for the merit selection, promotion, retention, classification, and discipline of civil service employees employed by the County. The Commission approves all changes to the County’s Classification Plan, including adding, revising, or abolishing job classifications; granting statuses of employment; and approving provisional appointment extensions. The Commission also investigates, hears and makes final determinations on appeals including, but not limited to, classification; position allocations; releases from probation; disciplinary actions against non-represented civil servants; civil service examinations; eligible list removals; psychological disqualifications (for peace officers); medical disqualifications; and failed drug test appeals.

Goals

- The Commission aims to establish and implement sound and fair policy and rules governing the selection, retention and promotion of employees for, and the classification of, civil service positions; fairly and swiftly adjudicate appeals filed with the Commission on actions taken by the County involving classification and position allocation; civil service examinations; pre-employment requirements; releases from probation; disciplinary actions; and approve beneficial changes to the County’s Classification Plan.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Civil Service Commission	\$377,601	\$467,250	\$479,213	\$11,963	2.6%
Total Expenditures / Appropriations	\$377,601	\$467,250	\$479,213	\$11,963	2.6%
Net Financing Uses	\$377,601	\$467,250	\$479,213	\$11,963	2.6%
Total Revenue	\$4,096	\$60,000	\$60,000	—	—%
Net County Cost	\$373,505	\$407,250	\$419,213	\$11,963	2.9%
Positions	2.0	2.0	2.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$308,451	\$328,709	\$337,499	\$8,790	2.7%
Services & Supplies	\$55,454	\$123,745	\$125,781	\$2,036	1.6%
Intrafund Charges	\$13,697	\$14,796	\$15,933	\$1,137	7.7%
Total Expenditures / Appropriations	\$377,601	\$467,250	\$479,213	\$11,963	2.6%
Net Financing Uses	\$377,601	\$467,250	\$479,213	\$11,963	2.6%
Revenue					
Miscellaneous Revenues	\$4,096	\$60,000	\$60,000	—	—%
Total Revenue	\$4,096	\$60,000	\$60,000	—	—%
Net County Cost	\$373,505	\$407,250	\$419,213	\$11,963	2.9%
Positions	2.0	2.0	2.0	—	—%

Summary of Changes

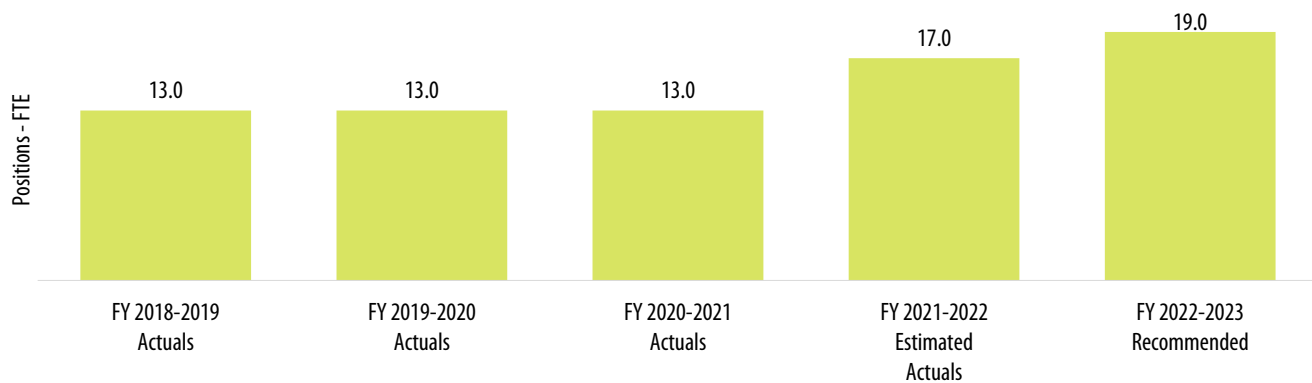
The Recommended Budget reflects an \$11,963 (2.6%) increase in appropriations and an \$11,963 (2.9%) increase in net county cost from the prior year Adopted Budget.

The increase in total appropriations and net county cost is due to increases in salaries and benefits and allocated costs.

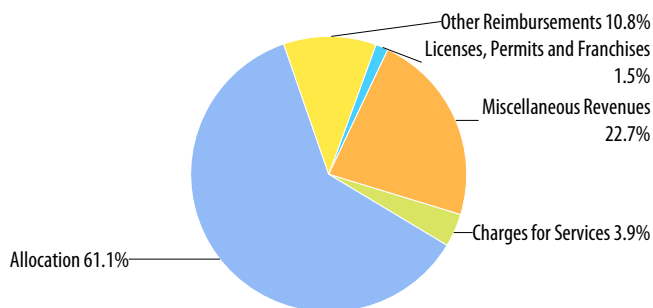
Department Structure Florence Evans, Clerk of the Board



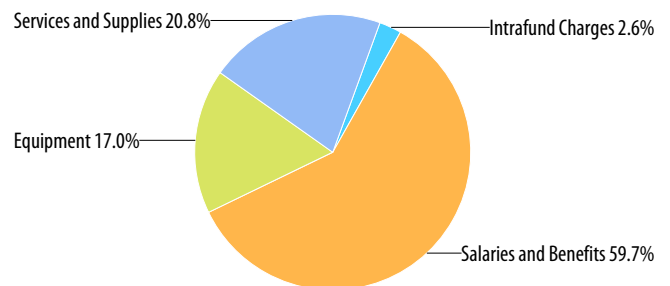
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Clerk of the Board** (COB) maintains the official records of the Assessment Appeals Board, Board of Supervisors, Planning Commission, Sacramento Regional County Sanitation Districts, and other government hearing bodies' legislative actions. The COB receives, certifies, and preserves all documents as specified by the Sacramento County Charter and state and local statutes; provides administrative support services to the Board of Supervisors; schedules and reserves use of County Board chambers and hearing rooms; accepts claims, appeals, Statements of Economic Interests, Ethics certificates, and County Boards and Commissions applications; and researches and responds to various public records requests. COB Programs include:

- Assessment Appeals
- Clerk of the Board
- Planning Commission

Goals

- COB organizational restructure.
- Implement new technology and software tools (digitize official records, new Boards and Commissions database, and integrate electronic signatures).

Accomplishments

- Completed technology upgrades in the Board chambers and the hearing rooms.
- Successfully ran virtual and hybrid public meetings using various virtual meeting software and an automated telephonic system.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Assessment Appeals	\$109,557	\$115,722	\$123,969	\$8,247	7.1%
Clerk of the Board	\$2,213,538	\$3,299,923	\$3,510,353	\$210,430	6.4%
Planning Commission	\$95,828	\$124,640	\$128,628	\$3,988	3.2%
Total Expenditures / Appropriations	\$2,418,923	\$3,540,285	\$3,762,950	\$222,665	6.3%
Total Reimbursements	\$(406,038)	\$(406,486)	\$(408,196)	\$(1,710)	0.4%
Net Financing Uses	\$2,012,885	\$3,133,799	\$3,354,754	\$220,955	7.1%
Total Revenue	\$113,555	\$1,044,730	\$1,056,570	\$11,840	1.1%
Net County Cost	\$1,899,330	\$2,089,069	\$2,298,184	\$209,115	10.0%
Positions	13.0	17.0	19.0	2.0	11.8%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,659,441	\$2,130,280	\$2,244,643	\$114,363	5.4%
Services & Supplies	\$703,654	\$712,632	\$780,996	\$68,364	9.6%
Equipment	—	\$639,168	\$639,168	—	—%
Intrafund Charges	\$55,828	\$58,205	\$98,143	\$39,938	68.6%
Total Expenditures / Appropriations	\$2,418,923	\$3,540,285	\$3,762,950	\$222,665	6.3%
Other Reimbursements	\$(406,038)	\$(406,486)	\$(408,196)	\$(1,710)	0.4%
Total Reimbursements	\$(406,038)	\$(406,486)	\$(408,196)	\$(1,710)	0.4%
Net Financing Uses	\$2,012,885	\$3,133,799	\$3,354,754	\$220,955	7.1%
Revenue					
Licenses, Permits & Franchises	\$44,223	\$45,000	\$56,000	\$11,000	24.4%
Intergovernmental Revenues	\$(398,254)	—	—	—	—%
Charges for Services	\$139,835	\$146,831	\$146,831	—	—%
Miscellaneous Revenues	\$327,751	\$852,899	\$853,739	\$840	0.1%
Total Revenue	\$113,555	\$1,044,730	\$1,056,570	\$11,840	1.1%
Net County Cost	\$1,899,330	\$2,089,069	\$2,298,184	\$209,115	10.0%
Positions	13.0	17.0	19.0	2.0	11.8%

Summary of Changes

The Recommended Budget reflects a \$222,665 (6.3%) increase in total appropriations, a \$1,710 (0.4%) increase in reimbursements, an \$11,840 (1.1%) increase in revenue, and a \$209,115 (10.0%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Cost of living increases, step increases, and increases in allocated costs.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to an estimated increase in Property Tax Administration (SB 2557) funding in the Assessment Appeals program.

The increase in revenue is due to anticipated increases in fee revenue for Planning licenses and permits, and anticipated increases in Property Tax Administration (SB2557) funding in the Assessment Appeals program.

Position counts have increased by 2.0 FTE from the prior year Adopted Budget due to:

- 2.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Clerk of the Board	310,889	—	—	310,889	2.0

Assessment Appeals

Program Overview

Assessment Appeals accepts assessment appeal applications from property owners in disagreement with the value established by the County Assessor; schedules appeal hearings before the Assessment Appeals Board; produces meeting agendas, action summaries and material; issues hearing notices; finalizes findings of fact; and provides administrative support services to the Assessment Appeals Board.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$107,891	\$114,472	\$118,619	\$4,147	3.6%
Services & Supplies	\$1,666	\$1,250	\$5,350	\$4,100	328.0%
Total Expenditures / Appropriations	\$109,557	\$115,722	\$123,969	\$8,247	7.1%
Other Reimbursements	\$(24,662)	—	\$(26,820)	\$(26,820)	—%
Total Reimbursements	\$(24,662)	—	\$(26,820)	\$(26,820)	—%
Net Financing Uses	\$84,895	\$115,722	\$97,149	\$(18,573)	(16.0)%
Revenue					
Intergovernmental Revenues	\$452	—	—	—	—%
Charges for Services	—	\$750	\$750	—	—%
Miscellaneous Revenues	\$88,462	\$92,720	\$93,560	\$840	0.9%
Total Revenue	\$88,915	\$93,470	\$94,310	\$840	0.9%
Net County Cost	\$(4,019)	\$22,252	\$2,839	\$(19,413)	(87.2)%
Positions	1.0	1.0	—	(1.0)	(100.0)%

Summary of Changes

The Recommended Budget reflects an \$8,247 (7.1%) increase in total appropriations, a \$26,820 (new) increase in reimbursements, an \$840 (0.9%) increase in revenue, and a \$19,413 (87.2%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to the reallocation of 1.0 FTE Deputy Clerk position to 1.0 FTE Accounting Technician position, and an increase in technology related services and supplies due to an increase in scheduled meetings.

The increase in reimbursements is due to the shifting of Property Tax Administration reimbursements from one program to another.

The increase in revenue is due to a slight increase in Property Tax Administration (SB 2557) revenue from the State of California.

Clerk of the Board

Program Overview

The **Clerk of the Board** includes administrative functions for meeting management, boards and commissions, good governance and compliance, and records management as described below:

- Meeting Management Services: Produces and publishes meeting agendas, action summaries, minutes, meeting material, and legal notices on behalf of the Board of Supervisors and more than 35 boards pursuant to the Brown Act; clerks meetings; coordinates meeting facilities; administers meeting technology; manages meeting records; certifies and executes legal documents; conducts Brown Act and Robert's Rules training for board members; manages public meeting kiosks; and assists and supports departments, local agencies and members of the public with questions, services or accommodations related to public meetings.
- Boards and Commissions: Accept and process applications from local residents within the Sacramento community applying for seats on 67 plus County boards and commissions; manage the Board of Supervisors' nominations and appointments to boards and commissions, publish the Local Appointments List and Vacancy Report, advertise vacancies, and manage the membership of boards and commissions; provide onboarding training to newly appointed members of boards and commissions; and manage the Board of Supervisors' Own Ranks Appointments List.
- Good Governance and Compliance – Fair Political Practices Commission (FPPC): Accept, review and file annually 2,500 plus FPPC Statements of Economic Interests (Form 700) and AB 1234 Ethics certificates from personnel, County boards and commissions and local agencies; issue FPPC Biennial Notices, review local agency conflict of interest (COI) codes, assist local agencies with preparing COI codes and make recommendations to the code reviewing body; provide Form 700 and COI code training workshops to filers and filing officials; and file and publish FPPC Form 800 Series reports (Board of Supervisors).
- Records Management: Retain, research and provide copies of permanent records in various forms of media (print, CD, e-file); respond to Public Records Act (PRA) requests and general records requests from departments, agencies and public members; prepare and certify public meeting transcripts and administrative records at the request of the County, local agencies, and members of the public; and provide online public access to official meeting records managed by the Clerk's department.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,487,117	\$1,922,868	\$2,029,596	\$106,728	5.6%
Services & Supplies	\$670,593	\$679,682	\$743,446	\$63,764	9.4%
Equipment	—	\$639,168	\$639,168	—	—%
Intrafund Charges	\$55,828	\$58,205	\$98,143	\$39,938	68.6%
Total Expenditures / Appropriations	\$2,213,538	\$3,299,923	\$3,510,353	\$210,430	6.4%
Other Reimbursements	\$(381,376)	\$(406,486)	\$(381,376)	\$25,110	(6.2)%
Total Reimbursements	\$(381,376)	\$(406,486)	\$(381,376)	\$25,110	(6.2)%
Net Financing Uses	\$1,832,162	\$2,893,437	\$3,128,977	\$235,540	8.1%
Revenue					
Licenses, Permits & Franchises	\$18,444	\$20,000	\$26,000	\$6,000	30.0%
Intergovernmental Revenues	\$(398,706)	—	—	—	—%
Charges for Services	\$139,835	\$146,031	\$146,031	—	—%
Miscellaneous Revenues	\$239,289	\$760,179	\$760,179	—	—%
Total Revenue	\$(1,138)	\$926,210	\$932,210	\$6,000	0.6%
Net County Cost	\$1,833,300	\$1,967,227	\$2,196,767	\$229,540	11.7%
Positions	11.0	16.0	18.0	2.0	12.5%

Summary of Changes

The Recommended Budget reflects a \$210,430 (6.4%) increase in total appropriations, a \$25,110 (6.2%) decrease in reimbursements, a \$6,000 (0.6%) increase in revenue, and a \$229,540 (11.7%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net increase in total appropriations is due to:

- Funding of a one time growth request in Fiscal Year 2021-22.
- Recommended growth detailed later in this section.

The decrease in reimbursements is due to a shift in Property Tax Administration (SB2557) funding to the Assessment Appeals program.

The increase in revenue is due to an anticipated increase in agenda management services.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
COB - Add 1.0 FTE Administrative Services Officer I Confidential					
	116,435	—	—	116,435	1.0
Add 1.0 FTE Administrative Services Officer Level I (AS01) confidential. The Department continues to underperform due to inadequate staffing levels compared to the volume of work. In order to meet legal mandates, maintain the continuity of operations and perform specialized functions, it is critical to balance the workload with adequate staffing. If the request is not approved, the Clerk's Office will face legal deadline challenges. The position would be funded through General Fund.					
COB - Add 1.0 FTE Deputy Clerk II					
	94,454	—	—	94,454	1.0
Add 1.0 FTE Deputy Clerk Level II position. The Department continues to underperform due to inadequate staffing levels compared to the volume of work. In order to meet legal mandates, maintain the continuity of operations and perform specialized functions, it is critical to balance the workload with adequate staffing. If the request is not approved, the Clerk's Office will face legal deadline challenges. The position would be funded through General Fund.					
COB - Digitized Records Project					
	100,000	—	—	100,000	—
Funds to scope a project to convert Board of Supervisors' and other legislative body's official records beginning in 1946 from paper, microfilm and microfiche to a digital format. The current state of the records has reached its shelf life and the preservation of official records is a legal mandate. This project is currently being evaluated by the Department of Technology (DTech) and is contingent on approval of a linked request in the DTech budget (BU 7600000).					

Planning Commission

Program Overview

The **Planning Commission Program** administers meeting management services for the Planning Commission. Functions include: publishing meeting agendas, action summaries, minutes, meeting material, and legal notices on behalf of the County Planning Commission, Board of Zoning Appeals, 14 Community Planning Advisory Councils, Zoning Administrator, Subdivision Review Committee, and Project Review Committee pursuant to the Brown Act; clerking meetings, coordinating meeting facilities, administering meeting technology, managing meeting records, certifying and executing legal documents, and conducting Brown Act and Robert’s Rules training for board members; managing public meeting kiosks; and assisting and supporting departments, local agencies and members of the public with questions, services or accommodations relating to public meetings.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$64,433	\$92,940	\$96,428	\$3,488	3.8%
Services & Supplies	\$31,396	\$31,700	\$32,200	\$500	1.6%
Total Expenditures / Appropriations	\$95,828	\$124,640	\$128,628	\$3,988	3.2%
Net Financing Uses	\$95,828	\$124,640	\$128,628	\$3,988	3.2%
Revenue					
Licenses, Permits & Franchises	\$25,779	\$25,000	\$30,000	\$5,000	20.0%
Charges for Services	—	\$50	\$50	—	—%
Total Revenue	\$25,779	\$25,050	\$30,050	\$5,000	20.0%
Net County Cost	\$70,049	\$99,590	\$98,578	\$(1,012)	(1.0)%
Positions	1.0	—	1.0	1.0	—%

Summary of Changes

The Recommended Budget reflects a \$3,988 (3.2%) increase in total appropriations, a \$5,000 (20.0%) increase in revenue, and a \$1,012 (1.0%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to cost of living adjustments and increased postage costs.

The increase in revenue is due to increases in licensing and zoning fee permits.

Budget Unit Functions & Responsibilities

The **Community Investment Program** provides funding and accounts for Board of Supervisors' Community Improvement Projects and Board District projects through the following programs:

- Community Investment Program
- Remaining Tobacco Litigation Settlement Allocation

Goals

- Develop and sustain livable and attractive neighborhoods and communities.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Community Investment Program	\$50,000	\$46,321	\$46,321	—	—%
Remaining Tobacco Litigation Settlement Allocation	\$6,000	\$49,783	\$44,783	\$(5,000)	(10.0)%
Total Expenditures / Appropriations	\$56,000	\$96,104	\$91,104	\$(5,000)	(5.2)%
Net Financing Uses	\$56,000	\$96,104	\$91,104	\$(5,000)	(5.2)%
Use of Fund Balance	\$56,000	\$96,104	\$91,104	\$(5,000)	(5.2)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$56,000	\$96,104	\$91,104	\$(5,000)	(5.2)%
Total Expenditures / Appropriations	\$56,000	\$96,104	\$91,104	\$(5,000)	(5.2)%
Net Financing Uses	\$56,000	\$96,104	\$91,104	\$(5,000)	(5.2)%
Use of Fund Balance	\$56,000	\$96,104	\$91,104	\$(5,000)	(5.2)%

Summary of Changes

The Recommended Budget reflects a \$5,000 (5.2%) decrease in total appropriations and use of fund balance from the prior year Adopted Budget.

Appropriations in this program are tied to remaining available fund balance. The decrease in appropriations is due to the use of available fund balance in FY 2021-22.

Use of Fund Balance reflects a carryover of \$91,104 in available balance.

Community Investment Program

Program Overview

The **Community Investment Program** was established in Fiscal Year 2014-15 with a one-time transfer of \$2 million from the General Fund to fund Board of Supervisors' Community Improvement Projects.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$50,000	\$46,321	\$46,321	—	—%
Total Expenditures / Appropriations	\$50,000	\$46,321	\$46,321	—	—%
Net Financing Uses	\$50,000	\$46,321	\$46,321	—	—%
Use of Fund Balance	\$50,000	\$46,321	\$46,321	—	—%

Summary of Changes

The Recommended Budget reflects no change from the prior year Adopted Budget.

Use of Fund Balance reflects a carryover of \$46,321 in available balance.

Remaining Tobacco Litigation Settlement Allocation

Program Overview

The **Remaining Tobacco Litigation Settlement Allocation** program was added to the Community Investment Program Fund in Fiscal Year 2015-16 and includes the remaining balance of the settlement funds for Board District projects which serve a public purpose and provide services to the community.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$6,000	\$49,783	\$44,783	\$(5,000)	(10.0)%
Total Expenditures / Appropriations	\$6,000	\$49,783	\$44,783	\$(5,000)	(10.0)%
Net Financing Uses	\$6,000	\$49,783	\$44,783	\$(5,000)	(10.0)%
Use of Fund Balance	\$6,000	\$49,783	\$44,783	\$(5,000)	(10.0)%

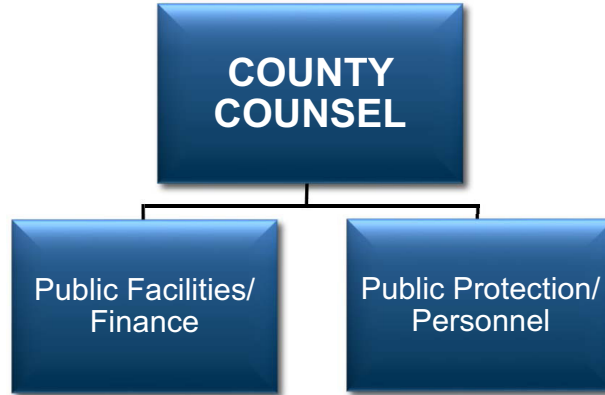
Summary of Changes

The Recommended Budget reflects a \$5,000 (10.0%) decrease in total appropriations and use of fund balance from the prior year Adopted Budget.

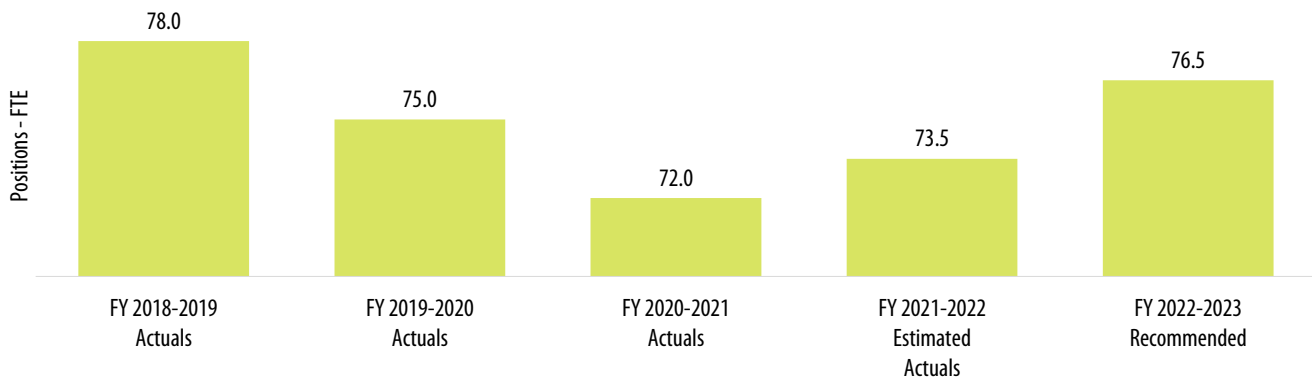
The decrease in total appropriations is due to the allocation of \$5,000 to Saint John's Program for Real Change to complete a lighting project for a building housing women and children.

Use of Fund Balance reflects a carryover of \$44,783 in available balance.

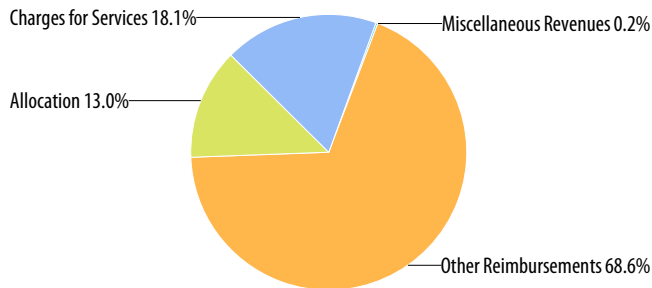
Department Structure
Lisa A. Travis, County Council



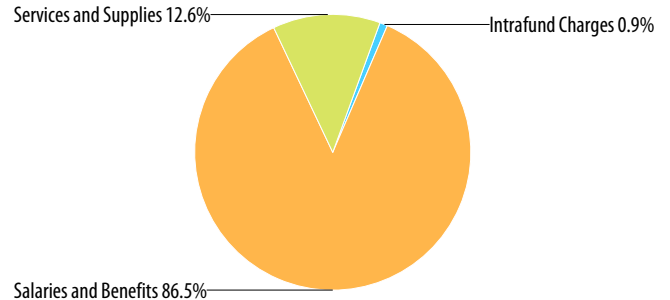
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

County Counsel acts as general legal counsel to the County of Sacramento, its officers, and related constituent local governmental entities and other, independent local agencies. The Office prosecutes major caseloads of juvenile dependency, conservatorships and probate; labor relations, grievance arbitration and related litigation, and personnel discipline; and zoning, building, and other code enforcement cases. The Office defends litigation brought against the County including, but not limited to, actions related to the County's budget, programs, and County land use regulations. It also provides significant training to County officers, employees, and Special Districts in ethics, contracts, and the Public Records Act.

Goals

- Continue the in-service training program for attorney staff to improve the overall quality of legal services delivered to County clients.
- Continue to provide training on the Ralph M. Brown Act, the Public Records Act, County contracts and other legal topics for various County departments & agencies.
- Identify and measure client service needs and levels of legal representation in order to provide quality legal representation to the Board of Supervisors, the Office of the County Executive and various County Departments in the most cost-effective manner.

Accomplishments

- Provided significant legal support related to County efforts to provide services to individuals experiencing homelessness, as well as developed policies and provided advice and direction relating to the impact of homelessness on County property.
- Provided significant legal support related to the COVID-19 pandemic (COVID), including, but not limited to, advising Public Health on state regulations and requirements, assisting with expedited contracting and service provision, advising on employee and labor related impacts and coordinating defense of COVID-19 related litigation.
- In the areas of Juvenile Dependency, provided statewide leadership by working closely with the California Department of Social Services (CDSS), the Judicial Counsel, and Tribal Associations and Representatives in the implementation of new Indian Child Welfare Act legislation, as well as provided system-wide trainings engaging child welfare, behavioral health, court partners, probation and service providers regarding cross-over youth, trauma responsive court systems, commercially sexually exploited youth, and other topics.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
County Counsel	\$18,161,788	\$19,353,491	\$21,229,703	\$1,876,212	9.7%
Total Expenditures / Appropriations	\$18,161,788	\$19,353,491	\$21,229,703	\$1,876,212	9.7%
Total Reimbursements	\$(12,038,137)	\$(13,028,262)	\$(14,569,494)	\$(1,541,232)	11.8%
Net Financing Uses	\$6,123,650	\$6,325,229	\$6,660,209	\$334,980	5.3%
Total Revenue	\$3,377,411	\$3,649,662	\$3,895,488	\$245,826	6.7%
Net County Cost	\$2,746,240	\$2,675,567	\$2,764,721	\$89,154	3.3%
Positions	72.0	72.0	76.5	4.5	6.3%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$16,305,131	\$16,938,823	\$18,360,889	\$1,422,066	8.4%
Services & Supplies	\$1,664,445	\$2,219,250	\$2,672,069	\$452,819	20.4%
Intrafund Charges	\$192,212	\$195,418	\$196,745	\$1,327	0.7%
Total Expenditures / Appropriations	\$18,161,788	\$19,353,491	\$21,229,703	\$1,876,212	9.7%
Other Reimbursements	\$(12,038,137)	\$(13,028,262)	\$(14,569,494)	\$(1,541,232)	11.8%
Total Reimbursements	\$(12,038,137)	\$(13,028,262)	\$(14,569,494)	\$(1,541,232)	11.8%
Net Financing Uses	\$6,123,650	\$6,325,229	\$6,660,209	\$334,980	5.3%
Revenue					
Intergovernmental Revenues	\$5,325	—	—	—	—%
Charges for Services	\$3,262,030	\$3,599,662	\$3,845,488	\$245,826	6.8%
Miscellaneous Revenues	\$110,056	\$50,000	\$50,000	—	—%
Total Revenue	\$3,377,411	\$3,649,662	\$3,895,488	\$245,826	6.7%
Net County Cost	\$2,746,240	\$2,675,567	\$2,764,721	\$89,154	3.3%
Positions	72.0	72.0	76.5	4.5	6.3%

Summary of Changes

The Recommended Budget reflects a \$1,876,212 (9.7%) increase in total appropriations, a \$1,541,232 (11.8%) increase in reimbursements, a \$245,826 (6.7%) increase in revenue, and an \$89,154 (3.3%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Cost of living increases, health insurance increases, and increased allocated costs.
- The addition of 1.5 FTE attorney positions in January 2022 to service new County programs.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to:

- Increased legal services requested from county departments for FY 2022-23, primarily for the Department of Personnel Services, Human Assistance and Department of Child, Family and Adult Services.
- Recommended growth detailed later in this section.

The increase in revenue is due to increased legal services requested from county departments for FY 2022-23, primarily for the Department of Water Resources, Sacramento Area Sewer District, the Department of Community Development, and special districts.

Position counts have increased by 4.5 FTE from the prior year Adopted Budget due to:

- 1.5 FTE net mid-year increases.
- 3.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
County Counsel	889,789	(746,295)	—	143,494	3.0

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
COCO-Add 1.0 FTE Attorney DCFAS					
	401,295	(401,295)	—	—	1.0

Add 1.0 FTE Attorney 4B position to serve the Department of Child, Family and Adult Services (DCFAS) in a training capacity. The purpose is to maintain the DCFAS program integrity by keeping Child Protective Services Social Workers trained on the newest legislation and laws. This request is contingent upon approval of a linked request in the DCFAS budget (BU 78000000).

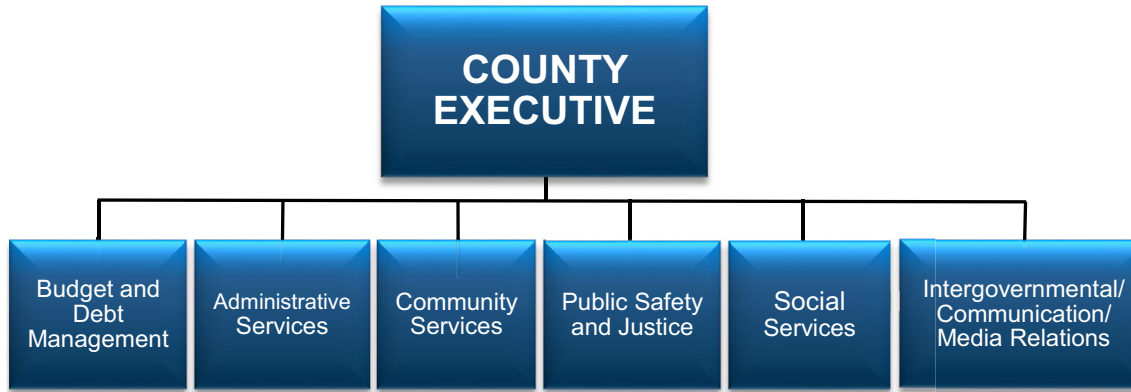
COCO-Add 1.0 FTE Atty-DPS					
	401,295	(345,000)	—	56,295	1.0

Add 1.0 FTE Attorney 4B position for increased legal services required to improve efficiencies and maintain legal service levels to Personnel Services, provide new legal focus on homelessness for Human Assistance (DHA) and support the Office of the County Executive in legal management and emergencies. The costs will be divided into a \$260,000 reimbursement from Personnel Services (DPS), \$85,000 from the Department of Human Assistance (DHA) for homelessness, and \$56,295 in net county cost. This request is contingent on approval of linked growth requests in DPS (BU 6050000) and DHA (BU 8100000).

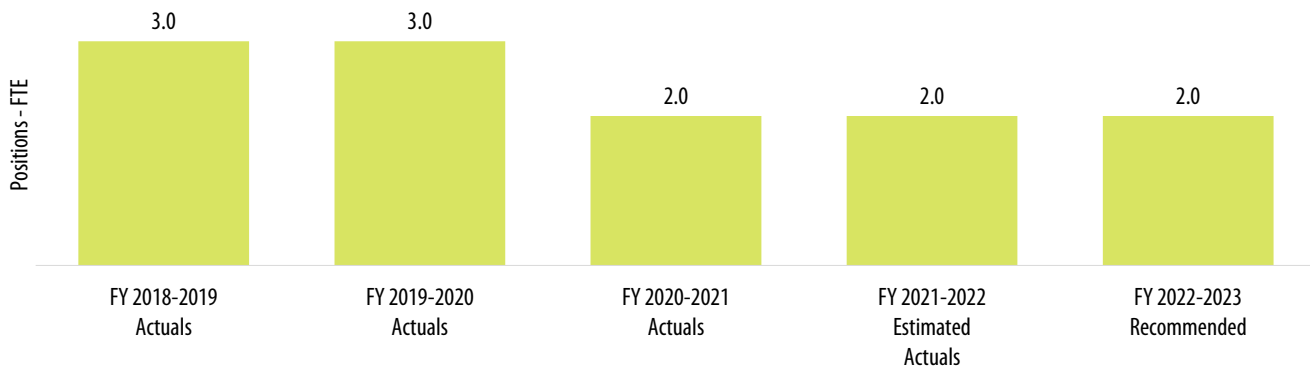
COCO-Add 1.0 FTE LS2-AOT					
	87,199	—	—	87,199	1.0

Add 1.0 FTE Legal Secretary 2 (Conf.) position to support the new Assisted Outpatient Treatment program. The estimated annualized personnel cost will be included in the overhead and recovered as part of the attorney rate charged to non-general fund departments and clients.

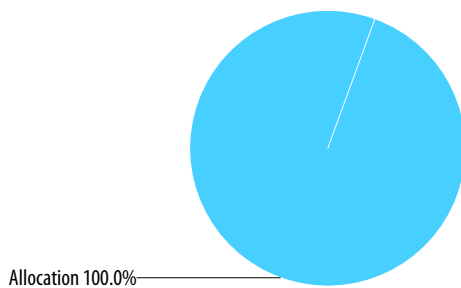
Department Structure Ann Edwards, County Executive



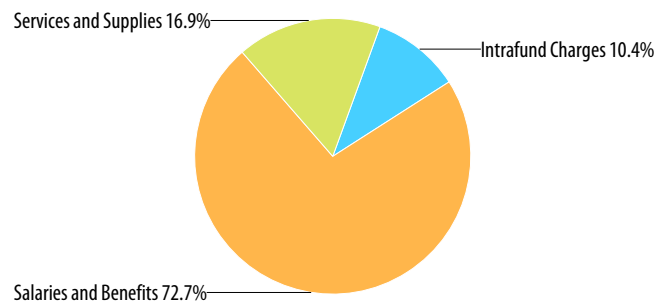
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **County Executive** is responsible to the Board of Supervisors for planning, organizing, directing, controlling, and coordinating virtually all county activities. These responsibilities include serving in an advisory capacity to the Board of Supervisors with respect to the functions of joint powers authorities, officials and boards not under the direct jurisdiction or control of the County Executive. The functions and activities of the County Executive are mandated by the County Charter.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Office of the County Executive	\$1,169,647	\$944,843	\$1,008,274	\$63,431	6.7%
Total Expenditures / Appropriations	\$1,169,647	\$944,843	\$1,008,274	\$63,431	6.7%
Net Financing Uses	\$1,169,647	\$944,843	\$1,008,274	\$63,431	6.7%
Total Revenue	\$1,505	—	—	—	—%
Net County Cost	\$1,168,142	\$944,843	\$1,008,274	\$63,431	6.7%
Positions	2.0	2.0	2.0	—	—%

Budget Unit – Budget by Object

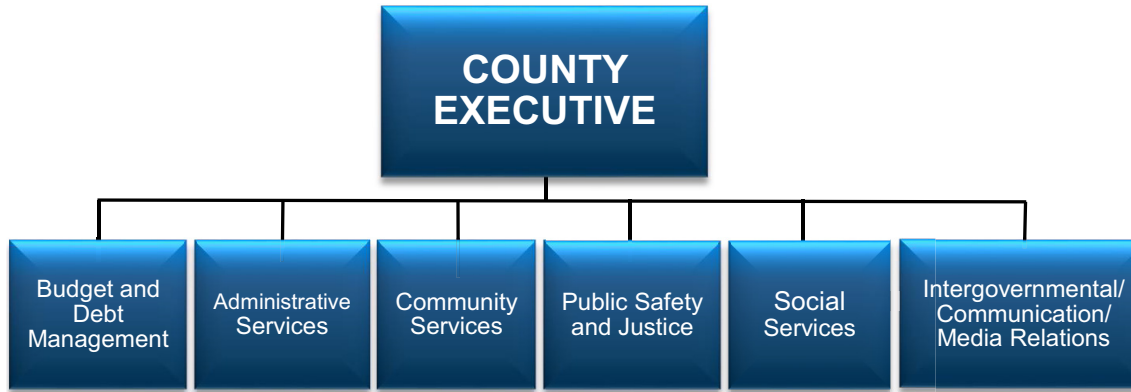
	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$990,211	\$680,334	\$732,696	\$52,362	7.7%
Services & Supplies	\$102,142	\$176,982	\$170,796	\$(6,186)	(3.5)%
Intrafund Charges	\$77,294	\$87,527	\$104,782	\$17,255	19.7%
Total Expenditures / Appropriations	\$1,169,647	\$944,843	\$1,008,274	\$63,431	6.7%
Net Financing Uses	\$1,169,647	\$944,843	\$1,008,274	\$63,431	6.7%
Revenue					
Miscellaneous Revenues	\$1,505	—	—	—	—%
Total Revenue	\$1,505	—	—	—	—%
Net County Cost	\$1,168,142	\$944,843	\$1,008,274	\$63,431	6.7%
Positions	2.0	2.0	2.0	—	—%

Summary of Changes

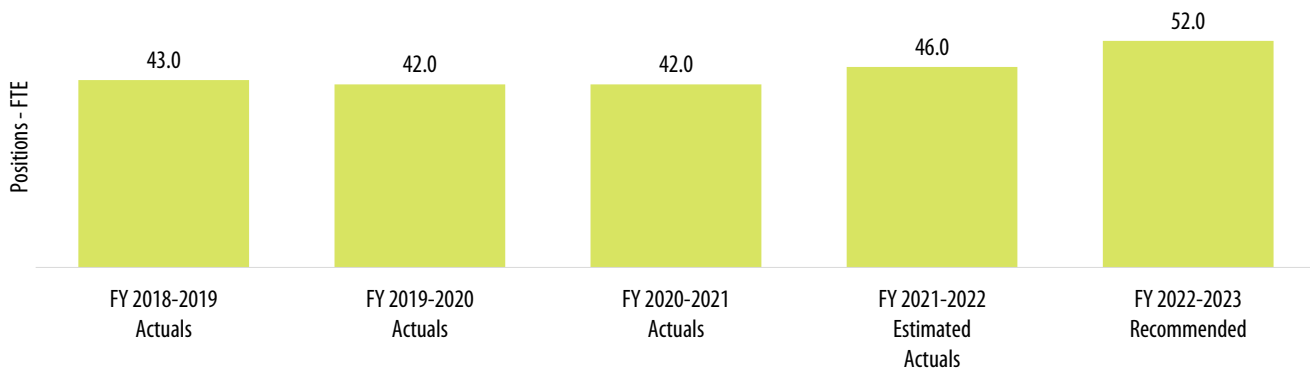
The Recommended Budget reflects a \$63,431 (6.7%) increase in total appropriations and net county cost from the prior year Adopted Budget.

The increase in total appropriations and net county cost is due to increases in salary and benefit costs related to cost of living adjustments, increases to retirement costs, and an increase in allocated costs.

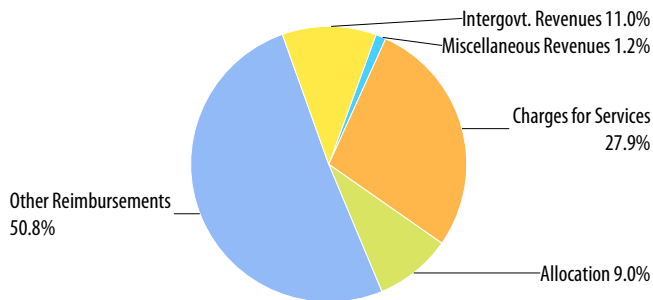
Department Structure Ann Edwards, County Executive



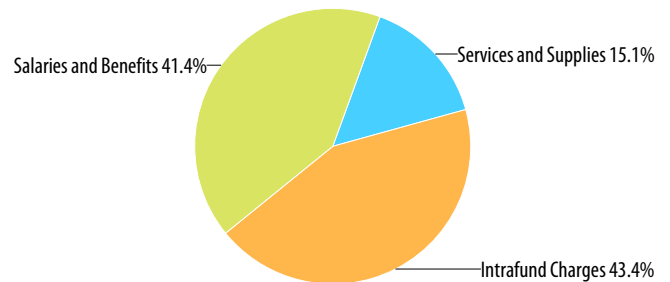
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **County Executive Cabinet** is responsible to the County Executive for program oversight; monitoring and reporting of major systems indicators; coordinated policy development and implementation; analysis of proposed legislation and state/federal initiatives; development of legislative platforms; analysis of departmental budgets; and coordination with elected officials. These programs include:

- Budget and Debt Management (BDM)
- Executive Cabinet
- Government Relations/Legislation
- Local Area Formation Commission (LAFCo) Support
- Public Information Office

Goals

Continue to develop innovative and effective solutions to the problem of delivering effective and cost-efficient services to the residents of Sacramento County.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Budget and Debt Management	\$4,158,872	\$4,612,508	\$5,115,933	\$503,425	10.9%
Executive Cabinet	\$10,808,983	\$13,631,250	\$16,801,478	\$3,170,228	23.3%
Government Relations/Legislation	\$689,751	\$789,168	\$809,066	\$19,898	2.5%
Local Agency Formation Commission Support	\$164,458	\$421,335	\$569,912	\$148,577	35.3%
Public Information Office	\$1,713,658	\$1,998,951	\$2,417,958	\$419,007	21.0%
Total Expenditures / Appropriations	\$17,535,722	\$21,453,212	\$25,714,347	\$4,261,135	19.9%
Total Reimbursements	\$(13,790,788)	\$(16,578,845)	\$(18,685,574)	\$(2,106,729)	12.7%
Net Financing Uses	\$3,744,934	\$4,874,367	\$7,028,773	\$2,154,406	44.2%
Total Revenue	\$3,282,324	\$3,725,078	\$5,739,783	\$2,014,705	54.1%
Net County Cost	\$462,610	\$1,149,289	\$1,288,990	\$139,701	12.2%
Positions	42.0	43.0	52.0	9.0	20.9%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$7,673,066	\$9,038,737	\$10,648,853	\$1,610,116	17.8%
Services & Supplies	\$1,498,648	\$2,321,472	\$3,895,087	\$1,573,615	67.8%
Intrafund Charges	\$8,364,009	\$10,093,003	\$11,170,407	\$1,077,404	10.7%
Total Expenditures / Appropriations	\$17,535,722	\$21,453,212	\$25,714,347	\$4,261,135	19.9%
Intrafund Reimbursements Between Programs	—	\$(9,972,169)	\$(11,417,010)	\$(1,444,841)	14.5%
Other Reimbursements	\$(13,790,788)	\$(6,606,676)	\$(7,268,564)	\$(661,888)	10.0%
Total Reimbursements	\$(13,790,788)	\$(16,578,845)	\$(18,685,574)	\$(2,106,729)	12.7%
Net Financing Uses	\$3,744,934	\$4,874,367	\$7,028,773	\$2,154,406	44.2%
Revenue					
Intergovernmental Revenues	\$4,610	—	\$1,573,242	\$1,573,242	—%
Charges for Services	\$3,055,510	\$3,551,078	\$3,992,541	\$441,463	12.4%
Miscellaneous Revenues	\$222,204	\$174,000	\$174,000	—	—%
Total Revenue	\$3,282,324	\$3,725,078	\$5,739,783	\$2,014,705	54.1%
Net County Cost	\$462,610	\$1,149,289	\$1,288,990	\$139,701	12.2%
Positions	42.0	43.0	52.0	9.0	20.9%

Summary of Changes

The Recommended Budget reflects a \$4,261,135 (19.9%) increase in total appropriations, a \$2,106,729 (12.7%) increase in reimbursements, a \$2,014,705 (54.1%) increase in revenue, and a \$139,701 (12.2%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in salary and benefit costs related to cost of living adjustments and increases in retirement costs, and increased allocated costs from other departments.
- The addition of positions during the prior fiscal year, additional one time projects, and contract costs associated with the American Rescue Plan Act (ARPA).
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in revenue and reimbursements is primarily due to the recovery of costs for services provided to other county departments.

Positions counts have increased by 9.0 FTE from the prior year Adopted Budget due to:

- 3.0 FTE net mid-year increases.

- 6.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Budget and Debt Management	337,886	(337,886)	—	—	1.0
Executive Cabinet	461,243	(150,518)	—	310,725	3.0
Local Agency Formation Commission Support	134,640	—	134,640	—	1.0
Public Information Office	184,104	(184,104)	—	—	1.0

Budget and Debt Management

Program Overview

Budget and Debt Management (BDM) provides countywide central budget review, budget recommendations on programs/policies, agenda oversight and Capital and cash-flow borrowing / covenant compliance.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$3,576,446	\$3,862,150	\$4,207,385	\$345,235	8.9%
Services & Supplies	\$89,865	\$56,171	\$57,904	\$1,733	3.1%
Intrafund Charges	\$492,560	\$694,187	\$850,644	\$156,457	22.5%
Total Expenditures / Appropriations	\$4,158,872	\$4,612,508	\$5,115,933	\$503,425	10.9%
Total Reimbursements between Programs		\$(3,787,268)	\$(4,316,055)	\$(528,787)	14.0%
Other Reimbursements	\$(3,384,845)	\$(66,053)	\$(66,288)	\$(235)	0.4%
Total Reimbursements	\$(3,384,845)	\$(3,853,321)	\$(4,382,343)	\$(529,022)	13.7%
Net Financing Uses	\$774,026	\$759,187	\$733,590	\$(25,597)	(3.4)%
Revenue					
Intergovernmental Revenues	\$1,131	—	—	—	—%
Charges for Services	\$525,716	\$527,647	\$527,647	—	—%
Miscellaneous Revenues	\$50,720	—	—	—	—%
Total Revenue	\$577,567	\$527,647	\$527,647	—	—%
Net County Cost	\$196,459	\$231,540	\$205,943	\$(25,597)	(11.1)%
Positions	18.0	18.0	18.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$503,425 (10.9%) increase in total appropriations, a \$529,022 (13.7%) increase in reimbursements, and a \$25,597 (11.1%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in salary and benefit costs related to cost of living adjustments, increases in retirement costs, and increased allocated costs from other departments.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to:

- Increases in costs that are reimbursed from county departments that receive services.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
CEC - 1.0 FTE CEO Management Analyst II - Budget and Debt Mgmt (ACP)					
	194,777	(194,777)	—	—	1.0
Add 1.0 FTE CEO Management Analyst II. Over the past several years, the workload in the Budget section of the Office of Budget and Debt Management (BDM) has increased significantly due to Government Accounting Standards Board (GASB) requirements and the implementation of a new more comprehensive budget system. This position will provide assistance to support the new budget system that was implemented in FY 2019-20 and the increase in budgeted funds resulting from GASB requirements. While the workload has increased, staffing levels have not, placing a strain on the existing staff. This request is funded through the allocated cost process.					
CEC - 1.0 FTE Sr. Accountant - Budget and Debt Mgmt (ACP)					
	143,109	(143,109)	—	—	—
Add 1.0 FTE embedded Senior Accountant, in the Department of Finance, responsible for working closely with BDM to provide the necessary accounting support, including periodic fund accounting and reconciliations, Realignment, monitoring cash flows, processing monthly journal vouchers, and handling audit activities. If not approved, the BDM office will not able to process requests in a timely fashion. This is funded though the ACP process. This request is contingent upon the approval of the growth request in the Department of Finance (3230000).					

Executive Cabinet

Program Overview

The **Executive Cabinet** includes Deputy County Executives for Administrative Services, Public Safety and Justice, Public Works & Infrastructure, and Social Services. Also included are the Director of Homeless Initiatives, Sustainability, clerical staff, and associated administrative costs.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$2,176,460	\$2,935,212	\$3,654,726	\$719,514	24.5%
Services & Supplies	\$1,031,265	\$1,652,990	\$3,196,899	\$1,543,909	93.4%
Intrafund Charges	\$7,601,259	\$9,043,048	\$9,949,853	\$906,805	10.0%
Total Expenditures / Appropriations	\$10,808,983	\$13,631,250	\$16,801,478	\$3,170,228	23.3%
Total Reimbursements between Programs		\$(4,088,196)	\$(4,778,202)	\$(690,006)	16.9%
Other Reimbursements	\$(8,489,241)	\$(6,441,991)	\$(6,965,810)	\$(523,819)	8.1%
Total Reimbursements	\$(8,489,241)	\$(10,530,187)	\$(11,744,012)	\$(1,213,825)	11.5%
Net Financing Uses	\$2,319,742	\$3,101,063	\$5,057,466	\$1,956,403	63.1%
Revenue					
Intergovernmental Revenues	\$1,430	—	\$1,573,242	\$1,573,242	—%
Charges for Services	\$2,031,632	\$2,292,548	\$2,401,177	\$108,629	4.7%
Miscellaneous Revenues	\$11,973	—	—	—	—%
Total Revenue	\$2,045,035	\$2,292,548	\$3,974,419	\$1,681,871	73.4%
Net County Cost	\$274,708	\$808,515	\$1,083,047	\$274,532	34.0%
Positions	12.0	13.0	19.0	6.0	46.2%

Summary of Changes

The Recommended Budget reflects a \$3,170,228 (23.3%) increase in total appropriations, a \$1,213,825 (11.5%) increase in reimbursements, a \$1,681,871 (73.4%) increase in revenue, and a \$274,532 (34.0%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in salary and benefit costs related to cost of living adjustments and retirement costs, and increased allocated costs from other departments.
- The addition of new staff and contracts relating to ARPA and Homeless Initiatives.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to:

- Cost recovery for services provided to other departments.
- Recommended growth detailed later in this section.

The increase in revenue is due to cost recovery for services provided to other departments, and reimbursements for ARPA related expenses.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
CEC - Add 1.0 FTE Administrative Services Officer I - Cabinet Support and Reclass Office Assistant II (ACP)					
	107,326	(31,482)	—	75,844	1.0
Add 1.0 FTE Administrative Services Officer I and reclass an Office Specialist II (conf) to a Sr. Office Assistant (conf) to prepare and monitor contracts and purchase orders (PO's) for the Executive Cabinet, monitor year end procedures, and perform other administrative tasks. Without this position and reallocation, the Executive Cabinet will lack the organizational structure needed to handle day to day operations.					
CEC - 1.0 FTE Executive Secretary - Cabinet Support (ACP)					
	96,036	(96,036)	—	—	1.0
Add 1.0 FTE Executive Secretary to address the increasing need for administrative and secretarial support to the Deputy County Executives and Chief Fiscal Officer. Without this position, there will be insufficient staff to assist with on-going projects and support needs.					
CEC - 1.0 FTE Human Services Program Planner - Office of Homeless Initiatives					
	167,881	—	—	167,881	1.0
The Office of Homeless Initiatives (OHI) is requesting 1.0 FTE Human Services Program Planner, Range B to provide on-going data collection, analysis and reporting on the County's efforts to prevent and end homelessness. This position will report directly to the Director of Homeless Initiatives, and will be responsible for developing and maintaining regular reports on County funding, services/beds supported, and outcomes of these investments. The position will also support the production of one-time reports for the community, Board of Supervisors, and to comply with funding mandates, and will maintain and update the County's webpage for the OHI.					
CEC - CivicSpark Fellow					
	37,000	—	—	37,000	—
This request provides a CivicSpark Fellow, office support for the Fellow, and membership to the International Council for Local Environmental Initiatives (ICLEI) for technical support on greenhouse gas inventorying and sustainability initiatives. If not approved, this will hamper the ability for the County to meet certain sustainability goals.					
CEC - Climate Action Plan					
	30,000	—	—	30,000	—
This growth request enhances equity and outreach associated with implementing the Board-adopted Climate Emergency Resolution, advancing the Climate Action Plan, and in matters of general sustainability. It funds equity incentives for civic participation, translation and interpretation services, and advertising/outreach. If not approved, this will hamper the ability for the County to meet certain sustainability goals. This is in addition to the \$23,000 growth request in the Allocated Cost Process Growth.					
CEC - Sustainability Climate Growth - Cabinet Support (ACP)					
	23,000	(23,000)	—	—	—
Increase appropriations for outreach associated with implementing the Board-adopted Climate Emergency Resolution, advancing the Climate Action Plan, and in matters of general sustainability. It funds equity incentives for civic participation, translation and interpretation services, and advertising/outreach. Without this growth, the coordination of the Climate Action Plan will take longer to implement.					

Government Relations/Legislation

Program Overview

The **Government Relations/Legislation** unit provides federal and state advocacy and acts as a liaison between the County and other governmental agencies or public entities.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$453,958	\$476,939	\$501,823	\$24,884	5.2%
Services & Supplies	\$182,326	\$233,261	\$233,261	—	—%
Intrafund Charges	\$53,467	\$78,968	\$73,982	\$(4,986)	(6.3)%
Total Expenditures / Appropriations	\$689,751	\$789,168	\$809,066	\$19,898	2.5%
Total Reimbursements between Programs		\$(436,270)	\$(460,066)	\$(23,796)	5.5%
Other Reimbursements	\$(390,239)	\$(35,000)	\$(35,000)	—	—%
Total Reimbursements	\$(390,239)	\$(471,270)	\$(495,066)	\$(23,796)	5.0%
Net Financing Uses	\$299,512	\$317,898	\$314,000	\$(3,898)	(1.2)%
Revenue					
Charges for Services	\$140,000	\$140,000	\$140,000	—	—%
Miscellaneous Revenues	\$159,512	\$174,000	\$174,000	—	—%
Total Revenue	\$299,512	\$314,000	\$314,000	—	—%
Net County Cost	—	\$3,898	—	\$(3,898)	(100.0)%
Positions	2.0	2.0	2.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$19,898 (2.5%) increase in total appropriations, a \$23,796 (5.0%) increase in reimbursements, and a \$3,898 (100.0%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to increases in salary and benefit costs related to cost of living adjustments and retirement costs, and increases in allocated costs from other departments.

The increase in reimbursements is due to the recovery of costs from county departments that receive services.

Local Agency Formation Commission Support

Program Overview

Local Agency Formation Commission (LAFCo) Support provides staff support to LAFCo.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$160,228	\$378,173	\$527,162	\$148,989	39.4%
Services & Supplies	\$1,375	\$42,750	\$42,750	—	—%
Intrafund Charges	\$2,855	\$412	—	\$(412)	(100.0)%
Total Expenditures / Appropriations	\$164,458	\$421,335	\$569,912	\$148,577	35.3%
Net Financing Uses	\$164,458	\$421,335	\$569,912	\$148,577	35.3%
Revenue					
Charges for Services	\$164,458	\$418,358	\$569,912	\$151,554	36.2%
Total Revenue	\$164,458	\$418,358	\$569,912	\$151,554	36.2%
Net County Cost	—	\$2,977	—	\$(2,977)	(100.0)%
Positions	2.0	2.0	3.0	1.0	50.0%

Summary of Changes

The Recommended Budget reflects a \$148,577 (35.3%) increase in total appropriations a \$151,554 (36.2%) increase in revenue, and a \$2,977 (100.0%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net increase in total appropriations is due to:

- LAFCo related costs, including supplies and cost of living adjustments.
- Recommended growth detailed later in this section.

The increase in revenue is due to:

- Program cost increases that are recovered from LAFCo.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
CEC - 1.0 FTE Associate Planner (LAFCo)					
	134,640	—	134,640	—	1.0

Add 1.0 FTE Associate Planner to act as a Policy Analyst for Local Agency Formation Commission (LAFCo). This position will assist the Director of LAFCo with environmental, urban and regional planning, as well as preparing comprehensive reports for the LAFCo governing board. This is a fully funded request.

Public Information Office

Program Overview

The **Public Information Office** provides centralized public information about countywide programs and services to the public, media and employees.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,305,973	\$1,386,263	\$1,757,757	\$371,494	26.8%
Services & Supplies	\$193,818	\$336,300	\$364,273	\$27,973	8.3%
Intrafund Charges	\$213,868	\$276,388	\$295,928	\$19,540	7.1%
Total Expenditures / Appropriations	\$1,713,658	\$1,998,951	\$2,417,958	\$419,007	21.0%
Total Reimbursements between Programs		\$(1,660,435)	\$(1,862,687)	\$(202,252)	12.2%
Other Reimbursements	\$(1,526,463)	\$(63,632)	\$(201,466)	\$(137,834)	216.6%
Total Reimbursements	\$(1,526,463)	\$(1,724,067)	\$(2,064,153)	\$(340,086)	19.7%
Net Financing Uses	\$187,195	\$274,884	\$353,805	\$78,921	28.7%
Revenue					
Intergovernmental Revenues	\$2,049	—	—	—	—%
Charges for Services	\$193,703	\$172,525	\$353,805	\$181,280	105.1%
Total Revenue	\$195,752	\$172,525	\$353,805	\$181,280	105.1%
Net County Cost	\$(8,557)	\$102,359	—	\$(102,359)	(100.0)%
Positions	8.0	8.0	10.0	2.0	25.0%

Summary of Changes

The Recommended Budget reflects a \$419,007 (21.0%) increase in total appropriations, a \$340,086 (19.7%) increase in reimbursements, a \$181,280 (105.1%) increase in revenue, and a \$102,359 (100.0%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in salary and benefit costs related to cost of living adjustments and retirement costs, and increased allocated costs from other departments
- The addition of a Public Information Manager during FY 2021-22.
- Recommended growth detailed later in this section.

The increase in revenue and reimbursements is due to:

- The recovery of costs for services provided to other departments.

- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
CEC - 1.0 FTE Public Information Officer					
	139,104	(139,104)	—	—	1.0
Animal Care and Regulation (ACR) is requesting ongoing funding for a 1.0 FTE Public Information Officer (PIO). The position will reside in the County Executive Cabinet Budget and will be reimbursed by ACR by way of an intrafund transfer. This request is contingent upon approval of a linked request in the ACR budget (BU 3220000).					
CEC - Translation Services - Public Information Office (ACP)					
	45,000	(45,000)	—	—	—
Funding for outreach and document translations. Without this growth, it will be more difficult for the Public Information Office to focus on community engagement to audiences whose primary language is not English.					

Budget Unit Functions & Responsibilities

The **Antelope Public Facilities Financing Plan** (PFFP) provides funding for major public facilities necessary to serve urbanization of the Antelope area, which includes construction of roadway, park, and fire protection facilities, plus funding storm drainage and water supply mitigation measures. The funding sources are development impact fees, and programs include:

- Antelope PFFP Drainage Facilities
- Antelope PFFP East Antelope Local Roadway
- Antelope PFFP Roadway Facilities
- Antelope PFFP Water Facilities and Services

Goals

- Ensure that necessary financing is available when needed for planned projects in the PFFP.
- Utilize county departments and non-county agencies as resources on projects that include infrastructure design and construction, environmental impact matters, cost-sharing agreements, contributions and reimbursements, and land use impacts to the PFFP.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Antelope PFFP Drainage Facilities	—	\$34,113	\$34,252	\$139	0.4%
Antelope PFFP East Antelope Local Roadway	\$506	\$300,822	\$301,087	\$265	0.1%
Antelope PFFP Roadway Facilities	\$37,523	\$3,251,317	\$3,145,305	\$(106,012)	(3.3)%
Antelope PFFP Water Facilities and Services	\$506	\$108,730	\$109,494	\$764	0.7%
Total Expenditures / Appropriations	\$38,535	\$3,694,982	\$3,590,138	\$(104,844)	(2.8)%
Net Financing Uses	\$38,535	\$3,694,982	\$3,590,138	\$(104,844)	(2.8)%
Total Revenue	\$(167,940)	\$1,745,684	\$1,688,139	\$(57,545)	(3.3)%
Use of Fund Balance	\$206,476	\$1,949,298	\$1,901,999	\$(47,299)	(2.4)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$38,535	\$304,110	\$305,110	\$1,000	0.3%
Other Charges	—	\$3,390,872	\$3,285,028	\$(105,844)	(3.1)%
Total Expenditures / Appropriations	\$38,535	\$3,694,982	\$3,590,138	\$(104,844)	(2.8)%
Net Financing Uses	\$38,535	\$3,694,982	\$3,590,138	\$(104,844)	(2.8)%
Revenue					
Revenue from Use Of Money & Property	\$14,356	\$3,600	\$8,650	\$5,050	140.3%
Intergovernmental Revenues	—	—	\$1,679,489	\$1,679,489	—%
Charges for Services	\$35,849	—	—	—	—%
Miscellaneous Revenues	\$(218,145)	\$1,742,084	—	\$(1,742,084)	(100.0)%
Total Revenue	\$(167,940)	\$1,745,684	\$1,688,139	\$(57,545)	(3.3)%
Use of Fund Balance	\$206,476	\$1,949,298	\$1,901,999	\$(47,299)	(2.4)%

Summary of Changes

The Recommended Budget reflects a \$104,844 (2.8%) decrease in total appropriations, a \$57,545 (3.3%) decrease in revenue, and a \$47,299 (2.4%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to lower anticipated revenues.

The decrease in revenue is due to lower anticipated Statewide Community Infrastructure Program (SCIP) revenues.

Use of Fund Balance reflects a carryover of \$1,901,999 in available balance.

Antelope PFFP Drainage Facilities

Program Overview

Antelope PFFP Drainage Facilities provides for the necessary drainage infrastructure to help urbanize the Antelope area. The program was funded by a drainage development impact fee. Collection for this fee was discontinued in 2003. The remaining balance will be provided to Placer County to be used for improvements or acquisitions downstream of Basin A.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Other Charges	—	\$34,113	\$34,252	\$139	0.4%
Total Expenditures / Appropriations	—	\$34,113	\$34,252	\$139	0.4%
Net Financing Uses	—	\$34,113	\$34,252	\$139	0.4%
Revenue					
Revenue from Use Of Money & Property	\$223	\$100	\$150	\$50	50.0%
Total Revenue	\$223	\$100	\$150	\$50	50.0%
Use of Fund Balance	\$(223)	\$34,013	\$34,102	\$89	0.3%

Summary of Changes

The Recommended Budget reflects a \$139 (0.4%) increase in total appropriations, a \$50 (50.0%) increase in revenue, and an \$89 (0.3%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to a greater anticipated carryover of fund balance and interest earnings.

The increase in revenue is due to higher anticipated interest earnings.

Use of Fund Balance reflects a carryover of \$34,102 in available balance.

Antelope PFFP East Antelope Local Roadway

Program Overview

Antelope PFFP East Antelope Local Roadway provides for the necessary local roadway infrastructure to help urbanize the East Antelope area. The program is funded by a roadway development impact fee.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$506	\$4,110	\$4,110	—	—%
Other Charges	—	\$296,712	\$296,977	\$265	0.1%
Total Expenditures / Appropriations	\$506	\$300,822	\$301,087	\$265	0.1%
Net Financing Uses	\$506	\$300,822	\$301,087	\$265	0.1%
Revenue					
Revenue from Use Of Money & Property	\$1,967	\$1,000	\$1,000	—	—%
Total Revenue	\$1,967	\$1,000	\$1,000	—	—%
Use of Fund Balance	\$(1,461)	\$299,822	\$300,087	\$265	0.1%

Summary of Changes

The Recommended Budget reflects a \$265 (0.1%) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to greater anticipated carryover of fund balance and a reduction in anticipated interest earnings.

Use of Fund Balance reflects a carryover of \$300,087 in available balance.

Antelope PFFP Roadway Facilities

Program Overview

Antelope PFFP Roadway Facilities provides for the necessary roadway infrastructure to help urbanize the Antelope area. The program is funded by a roadway development impact fee.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$37,523	\$300,000	\$300,000	—	—%
Other Charges	—	\$2,951,317	\$2,845,305	\$(106,012)	(3.6)%
Total Expenditures / Appropriations	\$37,523	\$3,251,317	\$3,145,305	\$(106,012)	(3.3)%
Net Financing Uses	\$37,523	\$3,251,317	\$3,145,305	\$(106,012)	(3.3)%
Revenue					
Revenue from Use Of Money & Property	\$11,461	\$1,000	\$5,000	\$4,000	400.0%
Intergovernmental Revenues	—	—	\$1,679,489	\$1,679,489	—%
Charges for Services	\$35,849	—	—	—	—%
Miscellaneous Revenues	\$(218,145)	\$1,742,084	—	\$(1,742,084)	(100.0)%
Total Revenue	\$(170,835)	\$1,743,084	\$1,684,489	\$(58,595)	(3.4)%
Use of Fund Balance	\$208,358	\$1,508,233	\$1,460,816	\$(47,417)	(3.1)%

Summary of Changes

The Recommended Budget reflects a \$106,012 (3.3%) decrease in total appropriations, a \$58,595 (3.4%) decrease in revenue, and a \$47,417 (3.1%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to lower anticipated revenues and carryover fund balance.

The decrease in revenue is due to lower anticipated SCIP revenues.

Use of Fund Balance reflects a carryover of \$1,460,816 in available balance.

Antelope PFFP Water Facilities and Services

Program Overview

Antelope PFFP Water Facilities and Services provides for the necessary water facilities to help urbanize the Antelope area. The program is funded by a water facilities and services development impact fee. It is proposed that the remaining balance will reimburse Sacramento Suburban Water District for a portion of the remaining amount of the water facilities project not reimbursed in 1992.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$506	—	\$1,000	\$1,000	—%
Other Charges	—	\$108,730	\$108,494	\$(236)	(0.2)%
Total Expenditures / Appropriations	\$506	\$108,730	\$109,494	\$764	0.7%
Net Financing Uses	\$506	\$108,730	\$109,494	\$764	0.7%
Revenue					
Revenue from Use Of Money & Property	\$705	\$1,500	\$2,500	\$1,000	66.7%
Total Revenue	\$705	\$1,500	\$2,500	\$1,000	66.7%
Use of Fund Balance	\$(199)	\$107,230	\$106,994	\$(236)	(0.2)%

Summary of Changes

The Recommended Budget reflects a \$764 (0.7%) increase in total appropriations, a \$1,000 (66.7%) increase in revenue, and a \$236 (0.2%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to higher anticipated reimbursement payments to the Sacramento Suburban Water District.

The increase in revenue is due to higher anticipated interest earnings.

Use of Fund Balance reflects a carryover of \$106,994 in available balance.

Budget Unit Functions & Responsibilities

The **Bradshaw/US 50 Financing District** provides funding for portions of the major public infrastructure necessary for Sacramento County residents, local employees, and business customers to efficiently utilize transportation facilities in the area of Bradshaw Road and US 50. The only remaining source of revenue is interest earnings.

Goals

- Work collaboratively with county departments and non-county agencies on project activities including infrastructure project design and construction, environmental impact matters, cost-sharing agreements, contributions and reimbursements, and land use impacts to the District.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Bradshaw/US 50 Capital Projects	—	\$52,270	\$52,404	\$134	0.3%
Total Expenditures / Appropriations	—	\$52,270	\$52,404	\$134	0.3%
Net Financing Uses	—	\$52,270	\$52,404	\$134	0.3%
Total Revenue	\$336	\$1,000	\$1,000	—	—%
Use of Fund Balance	\$(336)	\$51,270	\$51,404	\$134	0.3%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	—	\$20,000	\$20,000	—	—%
Other Charges	—	\$32,270	\$32,404	\$134	0.4%
Total Expenditures / Appropriations	—	\$52,270	\$52,404	\$134	0.3%
Net Financing Uses	—	\$52,270	\$52,404	\$134	0.3%
Revenue					
Revenue from Use Of Money & Property	\$336	\$1,000	\$1,000	—	—%
Total Revenue	\$336	\$1,000	\$1,000	—	—%
Use of Fund Balance	\$(336)	\$51,270	\$51,404	\$134	0.3%

Summary of Changes

The Recommended Budget reflects a \$134 (0.3%) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an increase use of fund balance.
Use of Fund Balance reflects a carryover of \$51,404 in available balance.

Budget Unit Functions & Responsibilities

The **County Service Area (CSA) No. 10** provides funding for extended transportation services to achieve trip reduction targets in the North Vineyard Station Specific Plan and other urban development areas in Sacramento County. The program is funded by direct levy revenues.

Goals

- Coordinate with the Department of Transportation to establish contracts for extended transportation services targeting trip reduction for the District's Benefit Zones.
- Provide trip reduction services that may include shuttle transit services as appropriate, using funding from service charges that appear as direct levies on property tax bills within the District.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
County Service Area No. 10 Benefit Zone 3	\$84,549	\$324,798	\$378,163	\$53,365	16.4%
Total Expenditures / Appropriations	\$84,549	\$324,798	\$378,163	\$53,365	16.4%
Net Financing Uses	\$84,549	\$324,798	\$378,163	\$53,365	16.4%
Total Revenue	\$281,785	\$298,223	\$318,149	\$19,926	6.7%
Use of Fund Balance	\$(197,236)	\$26,575	\$60,014	\$33,439	125.8%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$84,549	\$324,798	\$378,163	\$53,365	16.4%
Total Expenditures / Appropriations	\$84,549	\$324,798	\$378,163	\$53,365	16.4%
Net Financing Uses	\$84,549	\$324,798	\$378,163	\$53,365	16.4%
Revenue					
Revenue from Use Of Money & Property	\$6,725	\$1,500	\$3,000	\$1,500	100.0%
Charges for Services	\$275,060	\$296,723	\$315,149	\$18,426	6.2%
Total Revenue	\$281,785	\$298,223	\$318,149	\$19,926	6.7%
Use of Fund Balance	\$(197,236)	\$26,575	\$60,014	\$33,439	125.8%

Summary of Changes

The Recommended Budget reflects a \$53,365 (16.4%) increase in total appropriations, a \$19,926 (6.7%) increase in revenue, and a \$33,439 (125.8%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in transit and trip reduction costs provided by the 50 Corridor Transportation Management Association.

The increase in revenue is due to an increase in anticipated special tax revenue for FY 2022-23.

Use of Fund Balance reflects the net of a carryover of \$210,014 in available balance and a provision for reserve of \$150,000. Reserve changes from the prior year Adopted Budget are detailed below:

- The County Service Area 10 Reserve has increased \$150,000.

Budget Unit Functions & Responsibilities

The **Countywide Library Facilities** fee provides ongoing program administration and funds the Library Facilities projects. Functions include facilitating the collection of development impact fees, preparing annual reports, and funding new or maintaining facilities in the Countywide Library Facilities area. This budget unit is funded by development impact fees.

Goals

- Deliver accurate reports that help program administrators of the Sacramento Public Library Authority Facility Master Plan determine the most appropriate use of funds provided by the collection of the Library Facilities Development Impact Fee.
- Fund Countywide Library facilities as sufficient funds are available.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Countywide Library Facilities	\$16,430	\$43,539	\$5,090,704	\$5,047,165	11,592.3%
Total Expenditures / Appropriations	\$16,430	\$43,539	\$5,090,704	\$5,047,165	11,592.3%
Net Financing Uses	\$16,430	\$43,539	\$5,090,704	\$5,047,165	11,592.3%
Total Revenue	\$29,971	\$15,000	\$790,200	\$775,200	5,168.0%
Use of Fund Balance	\$(13,540)	\$28,539	\$4,300,504	\$4,271,965	14,968.9%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$16,430	\$43,539	\$5,090,704	\$5,047,165	11,592.3%
Total Expenditures / Appropriations	\$16,430	\$43,539	\$5,090,704	\$5,047,165	11,592.3%
Net Financing Uses	\$16,430	\$43,539	\$5,090,704	\$5,047,165	11,592.3%
Revenue					
Revenue from Use Of Money & Property	\$127	—	\$25,200	\$25,200	—%
Charges for Services	\$29,844	\$15,000	\$765,000	\$750,000	5,000.0%
Total Revenue	\$29,971	\$15,000	\$790,200	\$775,200	5,168.0%
Use of Fund Balance	\$(13,540)	\$28,539	\$4,300,504	\$4,271,965	14,968.9%

Summary of Changes

The Recommended Budget reflects a \$5,047,165 (11,592.3%) increase in total appropriations, a \$775,200 (5,168.0%) increase in revenue and a \$4,271,965 (14,968.9%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due the Countywide Library Facilities fund being added to this budget along with its additional costs.

The increase in total revenue is due to the Countywide Library Facilities fund (Fund 138E) being added to this budget along with its additional annual development impact fee revenues.

Use of Fund Balance reflects a carryover of \$4,300,504 in available balance.

- \$4,252,466 of the fund balance is from prior collections of the Countywide Library Facilities fee.

Budget Unit Functions & Responsibilities

The **Florin Road Capital Project** provides funding for enhancements in the Florin Road area as identified in the District’s Management Plan. The only revenue source is from interest earnings from prior collections.

Goals

- Ensure that the District funding is available for planned projects.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Florin Road Property and Business Improvement District (PBID)	—	\$406,325	\$411,379	\$5,054	1.2%
Total Expenditures / Appropriations	—	\$406,325	\$411,379	\$5,054	1.2%
Net Financing Uses	—	\$406,325	\$411,379	\$5,054	1.2%
Total Revenue	\$2,656	\$1,000	\$5,000	\$4,000	400.0%
Use of Fund Balance	\$(2,656)	\$405,325	\$406,379	\$1,054	0.3%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Other Charges	—	\$406,325	\$411,379	\$5,054	1.2%
Total Expenditures / Appropriations	—	\$406,325	\$411,379	\$5,054	1.2%
Net Financing Uses	—	\$406,325	\$411,379	\$5,054	1.2%
Revenue					
Revenue from Use Of Money & Property	\$2,656	\$1,000	\$5,000	\$4,000	400.0%
Total Revenue	\$2,656	\$1,000	\$5,000	\$4,000	400.0%
Use of Fund Balance	\$(2,656)	\$405,325	\$406,379	\$1,054	0.3%

Summary of Changes

The Recommended Budget reflects a \$5,054 (1.2%) increase in total appropriations, a \$4,000 (400.0%) increase in revenue, and a \$1,054 (0.3%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to budgeting for an increase in payments to the Florin Road District.

The increase in revenue is due to an increase in anticipated interest earnings.

Use of Fund Balance reflects a carryover of \$406,379 in available balance.

Budget Unit Functions & Responsibilities

The **Florin Vineyard No. 1 Community Facilities District (CFD) 2016-2** provides portions of the major public infrastructure necessary for the Florin Vineyard area to urbanize. This includes construction of improvements designated to meet the needs of development within the Florin Vineyard No. 1 CFD 2016-2 including roadway and transportation, park, parkway and open space improvements. The program is funded from special tax revenues and interest earnings.

Goals

- Coordinate support for infrastructure design and construction, environmental impact matters, cost sharing agreements, contributions and reimbursement, and land use impacts utilizing other county departments and non-county agencies as resources for the District projects.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Florin Vineyard No.1 CFD	\$528,758	\$4,071,424	\$1,845,124	\$(2,226,300)	(54.7)%
Total Expenditures / Appropriations	\$528,758	\$4,071,424	\$1,845,124	\$(2,226,300)	(54.7)%
Total Reimbursements	—	\$(20,000)	\$(20,000)	—	—%
Net Financing Uses	\$528,758	\$4,051,424	\$1,825,124	\$(2,226,300)	(55.0)%
Total Revenue	\$52,662	\$134,353	\$138,601	\$4,248	3.2%
Use of Fund Balance	\$476,096	\$3,917,071	\$1,686,523	\$(2,230,548)	(56.9)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$528,758	\$2,511,271	\$1,482,687	\$(1,028,584)	(41.0)%
Other Charges	—	\$1,540,153	\$342,437	\$(1,197,716)	(77.8)%
Interfund Charges	—	\$20,000	\$20,000	—	—%
Total Expenditures / Appropriations	\$528,758	\$4,071,424	\$1,845,124	\$(2,226,300)	(54.7)%
Other Reimbursements	—	\$(20,000)	\$(20,000)	—	—%
Total Reimbursements	—	\$(20,000)	\$(20,000)	—	—%
Net Financing Uses	\$528,758	\$4,051,424	\$1,825,124	\$(2,226,300)	(55.0)%
Revenue					
Taxes	—	—	\$78,401	\$78,401	—%
Revenue from Use Of Money & Property	\$27,103	\$60,200	\$60,200	—	—%
Charges for Services	\$(765)	\$74,153	—	\$(74,153)	(100.0)%
Miscellaneous Revenues	\$26,324	—	—	—	—%
Total Revenue	\$52,662	\$134,353	\$138,601	\$4,248	3.2%
Use of Fund Balance	\$476,096	\$3,917,071	\$1,686,523	\$(2,230,548)	(56.9)%

Summary of Changes

The Recommended Budget reflects a \$2,226,300 (54.7%) decrease in total appropriations, a \$4,248 (3.2%) increase in revenue, and a \$2,230,548 (56.9%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is primarily due to a decrease in available fund balance based on the timing of reimbursements to the developer.

The increase in revenue is due to higher anticipated special tax revenue.

Use of Fund Balance reflects a carryover of \$1,686,523 in available balance.

Budget Unit Functions & Responsibilities

The **Florin Vineyard Community Plan** (FVCP) provides portions of the major public infrastructure necessary for the area to urbanize. This includes the construction of roadways, park and public transit facilities plus funding roadways for other jurisdictions as identified by the FVCP Fee Program. Funding for this program is achieved through a development impact fee.

Goals

- Ensure funding is provided for infrastructure projects' design and construction, and the FVCP area's land-use impacts are mitigated.
- Monitor and ensure adequate infrastructure funding is available for planned projects.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Florin Vineyard Community Plan	\$28,032	\$1,429,702	\$1,623,991	\$194,289	13.6%
Total Expenditures / Appropriations	\$28,032	\$1,429,702	\$1,623,991	\$194,289	13.6%
Total Reimbursements	—	\$(873)	—	\$873	(100.0)%
Net Financing Uses	\$28,032	\$1,428,829	\$1,623,991	\$195,162	13.7%
Total Revenue	\$232,866	\$33,200	\$110,500	\$77,300	232.8%
Use of Fund Balance	\$(204,834)	\$1,395,629	\$1,513,491	\$117,862	8.4%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$28,032	\$268,745	\$236,816	\$(31,929)	(11.9)%
Other Charges	—	\$1,160,084	\$1,387,175	\$227,091	19.6%
Interfund Charges	—	\$873	—	\$(873)	(100.0)%
Total Expenditures / Appropriations	\$28,032	\$1,429,702	\$1,623,991	\$194,289	13.6%
Other Reimbursements	—	\$(873)	—	\$873	(100.0)%
Total Reimbursements	—	\$(873)	—	\$873	(100.0)%
Net Financing Uses	\$28,032	\$1,428,829	\$1,623,991	\$195,162	13.7%
Revenue					
Revenue from Use Of Money & Property	\$8,349	\$2,000	\$5,500	\$3,500	175.0%
Charges for Services	\$224,517	\$31,200	\$105,000	\$73,800	236.5%
Total Revenue	\$232,866	\$33,200	\$110,500	\$77,300	232.8%
Use of Fund Balance	\$(204,834)	\$1,395,629	\$1,513,491	\$117,862	8.4%

Summary of Changes

The Recommended Budget reflects a \$194,289 (13.6%) increase in total appropriations, an \$873 (100.0%) decrease in reimbursements, a \$77,300 (232.8%) increase in revenue, and a \$117,862 (8.4%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in available fund balance and additional anticipated revenues.

The decrease in total reimbursements is due to the closing and transfer of the Florin Vineyard Community Plan Frontage Lane Fund (145B) into the Florin Vineyard Community Plan Roadway Fund (145A) in FY 2021-22.

The increase in revenue is due to anticipated additional development fee revenue and interest income earnings.

Use of Fund Balance reflects a carryover of \$1,513,491 in available balance.

Budget Unit Functions & Responsibilities

The **Laguna Community Facilities District** provides funding for portions of the major public infrastructure necessary for the urbanization of the area. This includes construction of a major freeway interchange, roadway, public transit and fire protection facilities. The only remaining source of revenue is from interest earnings from prior collections.

Goals

- Collaborate with the cities of Elk Grove and Sacramento and the Sacramento Regional Transit District regarding the funding of remaining project priorities.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Laguna CFD	\$17,062	\$334,061	\$320,116	\$(13,945)	(4.2)%
Total Expenditures / Appropriations	\$17,062	\$334,061	\$320,116	\$(13,945)	(4.2)%
Net Financing Uses	\$17,062	\$334,061	\$320,116	\$(13,945)	(4.2)%
Total Revenue	\$2,249	\$1,000	\$3,000	\$2,000	200.0%
Use of Fund Balance	\$14,813	\$333,061	\$317,116	\$(15,945)	(4.8)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$17,062	\$100,000	\$100,000	—	—%
Other Charges	—	\$234,061	\$220,116	\$(13,945)	(6.0)%
Total Expenditures / Appropriations	\$17,062	\$334,061	\$320,116	\$(13,945)	(4.2)%
Net Financing Uses	\$17,062	\$334,061	\$320,116	\$(13,945)	(4.2)%
Revenue					
Revenue from Use Of Money & Property	\$2,249	\$1,000	\$3,000	\$2,000	200.0%
Total Revenue	\$2,249	\$1,000	\$3,000	\$2,000	200.0%
Use of Fund Balance	\$14,813	\$333,061	\$317,116	\$(15,945)	(4.8)%

Summary of Changes

The Recommended Budget reflects a \$13,945 (4.2%) decrease in total appropriations, a \$2,000 (200.0%) increase in revenue, and a \$15,945 (4.8%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to a lower fund balance carryover.

The increase in revenue is due to higher anticipated interest earnings.

Use of Fund Balance reflects a carryover of \$317,116 in available balance.

Budget Unit Functions & Responsibilities

The **Laguna Creek/Elliott Ranch Community Facilities District (CFD) No. 1** distributes funds within the guidelines of the bond covenants to the City of Elk Grove for the major public infrastructure necessary to urbanize the area. This includes remaining construction authorized when the District was formed in 1990 of freeway interchange, railroad overcrossing, roadway, public transit, fire protection, park, storm drainage and flood control facilities. Most of these facilities were completed prior to the incorporation of Elk Grove in 2000.

- Laguna Creek/Elliott Ranch CFD Improvement Area No. 1
- Laguna Creek/Elliott Ranch CFD Improvement Area No. 2

Goals

- Collaborate with the City of Elk Grove to schedule remaining authorized facilities projects with the available District financing.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Laguna Creek Ranch/Elliott Ranch CFD Improvement Area No. 1	\$172,727	\$2,065,908	\$2,011,431	\$(54,477)	(2.6)%
Laguna Creek Ranch/Elliott Ranch CFD Improvement Area No. 2	\$172,830	\$1,895,176	\$1,912,890	\$17,714	0.9%
Total Expenditures / Appropriations	\$345,557	\$3,961,084	\$3,924,321	\$(36,763)	(0.9)%
Net Financing Uses	\$345,557	\$3,961,084	\$3,924,321	\$(36,763)	(0.9)%
Total Revenue	\$487,791	\$218,700	\$5,500	\$(213,200)	(97.5)%
Use of Fund Balance	\$(142,234)	\$3,742,384	\$3,918,821	\$176,437	4.7%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$345,557	\$1,489,084	\$1,452,321	\$(36,763)	(2.5)%
Other Charges	—	\$2,472,000	\$2,472,000	—	—%
Total Expenditures / Appropriations	\$345,557	\$3,961,084	\$3,924,321	\$(36,763)	(0.9)%
Net Financing Uses	\$345,557	\$3,961,084	\$3,924,321	\$(36,763)	(0.9)%
Revenue					
Revenue from Use Of Money & Property	\$5,530	\$4,500	\$5,500	\$1,000	22.2%
Miscellaneous Revenues	\$482,261	\$214,200	—	\$(214,200)	(100.0)%
Total Revenue	\$487,791	\$218,700	\$5,500	\$(213,200)	(97.5)%
Use of Fund Balance	\$(142,234)	\$3,742,384	\$3,918,821	\$176,437	4.7%

Summary of Changes

The Recommended Budget reflects a \$36,763 (0.9%) decrease in total appropriations, a \$213,200 (97.5%) decrease in revenue, and a \$176,437 (4.7%) increase in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to the district no longer receiving special tax revenues.

The decrease in revenue is due to Laguna Creek Ranch/Elliott Ranch CFD Improvement Area No. 2 no longer receiving special tax revenues.

Use of Fund Balance reflects a carryover of \$3,918,821 in available balance.

- There are no changes to reserves.

Laguna Creek Ranch/Elliott Ranch CFD Improvement Area No. 1

Program Overview

Laguna Creek Ranch/Elliott Ranch CFD Improvement Area No. 1 provides for the construction of major freeway interchanges, railroad overcrossing, roadway, public transit, fire protection, park storm drainage, and flood control facilities within the district. The only remaining source of revenue is interest earnings on prior collections.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$172,727	\$748,908	\$694,431	\$(54,477)	(7.3)%
Other Charges	—	\$1,317,000	\$1,317,000	—	—%
Total Expenditures / Appropriations	\$172,727	\$2,065,908	\$2,011,431	\$(54,477)	(2.6)%
Net Financing Uses	\$172,727	\$2,065,908	\$2,011,431	\$(54,477)	(2.6)%
Revenue					
Revenue from Use Of Money & Property	\$3,359	\$4,500	\$4,500	—	—%
Miscellaneous Revenues	\$267,191	—	—	—	—%
Total Revenue	\$270,550	\$4,500	\$4,500	—	—%
Use of Fund Balance	\$(97,823)	\$2,061,408	\$2,006,931	\$(54,477)	(2.6)%

Summary of Changes

The Recommended Budget reflects a \$54,477 (2.6%) decrease in total appropriations and use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to lower fund balance carryover.

Use of Fund Balance reflects a carryover of \$2,006,931 in available balance.

Laguna Creek Ranch/Elliott Ranch CFD Improvement Area No. 2

Program Overview

Laguna Creek Ranch/Elliott Ranch CFD Improvement Area No. 2 provides for the construction of major freeway interchanges, railroad overcrossing, roadway, public transit, fire protection, park storm drainage, and flood control facilities within the district. The only remaining source of revenue is interest earnings on prior collections.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$172,830	\$740,176	\$757,890	\$17,714	2.4%
Other Charges	—	\$1,155,000	\$1,155,000	—	—%
Total Expenditures / Appropriations	\$172,830	\$1,895,176	\$1,912,890	\$17,714	0.9%
Net Financing Uses	\$172,830	\$1,895,176	\$1,912,890	\$17,714	0.9%
Revenue					
Revenue from Use Of Money & Property	\$2,171	—	\$1,000	\$1,000	—%
Miscellaneous Revenues	\$215,070	\$214,200	—	\$(214,200)	(100.0)%
Total Revenue	\$217,241	\$214,200	\$1,000	\$(213,200)	(99.5)%
Use of Fund Balance	\$(44,411)	\$1,680,976	\$1,911,890	\$230,914	13.7%

Summary of Changes

The Recommended Budget reflects a \$17,714 (0.9%) increase in total appropriations, a \$213,200 (99.5%) decrease in revenue, and a \$230,914 (13.7%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in available fund balance due to lower than anticipated prior year expenditures.

The decrease in revenue is due to Laguna Creek Ranch/Elliott Ranch CFD Improvement Area No. 2 no longer receiving special tax revenue as planned.

Use of Fund Balance reflects a carryover of \$1,911,890 in available balance.

Budget Unit Functions & Responsibilities

The **Laguna Stonelake Community Facilities District (CFD)** provides funding for portions of the public infrastructure and public facilities necessary to urbanize the area. This includes the construction of roadway, drainage, sewer, water, library, park, and fire protection facilities. This program is funded by special taxes and interest earnings.

Goals

- Provide ongoing administration until the Mello-Roos special tax bonds are retired for the District.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Laguna Stonelake CFD	\$119,976	\$353,545	\$365,687	\$12,142	3.4%
Total Expenditures / Appropriations	\$119,976	\$353,545	\$365,687	\$12,142	3.4%
Net Financing Uses	\$119,976	\$353,545	\$365,687	\$12,142	3.4%
Total Revenue	\$147,145	\$144,125	\$125,250	\$(18,875)	(13.1)%
Use of Fund Balance	\$(27,169)	\$209,420	\$240,437	\$31,017	14.8%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$119,976	\$352,545	\$364,687	\$12,142	3.4%
Other Charges	—	\$1,000	\$1,000	—	—%
Total Expenditures / Appropriations	\$119,976	\$353,545	\$365,687	\$12,142	3.4%
Net Financing Uses	\$119,976	\$353,545	\$365,687	\$12,142	3.4%
Revenue					
Taxes	—	—	\$120,250	\$120,250	—%
Revenue from Use Of Money & Property	\$3,009	\$5,000	\$5,000	—	—%
Miscellaneous Revenues	\$144,136	\$139,125	—	\$(139,125)	(100.0)%
Total Revenue	\$147,145	\$144,125	\$125,250	\$(18,875)	(13.1)%
Use of Fund Balance	\$(27,169)	\$209,420	\$240,437	\$31,017	14.8%

Summary of Changes

The Recommended Budget reflects a \$12,142 (3.4%) increase in total appropriations, an \$18,875 (13.1%) decrease in revenue, and a \$31,017 (14.8%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to a greater carryover of available fund balance.
The decrease in revenue is due to a decrease in special tax levy revenues.
Use of Fund Balance reflects a carryover of \$240,437 in available balance.

Budget Unit Functions & Responsibilities

The **Mather Landscape Maintenance Community Facilities District (CFD)** provides funding for the landscape maintenance and installation services associated with the Independence at Mather residential subdivision. This includes the installation, maintenance, repair and/or replacement of landscape facilities; the creation and maintenance of a firebreak area primarily at the boundaries of the District; and the maintenance of signing, pavement, striping and shoulders of a bike and pedestrian trail in the parkway/open space corridors. This program is funded by special taxes and interest earnings.

Goals

- Provide landscape maintenance and other services utilizing county departments as resources.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Mather Landscape Maintenance CFD	\$143,701	\$514,164	\$527,329	\$13,165	2.6%
Total Expenditures / Appropriations	\$143,701	\$514,164	\$527,329	\$13,165	2.6%
Net Financing Uses	\$143,701	\$514,164	\$527,329	\$13,165	2.6%
Total Revenue	\$167,243	\$145,261	\$161,428	\$16,167	11.1%
Use of Fund Balance	\$(23,542)	\$368,903	\$365,901	\$(3,002)	(0.8)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$23,073	\$381,482	\$374,996	\$(6,486)	(1.7)%
Other Charges	\$858	\$2,000	\$2,000	—	—%
Interfund Charges	\$119,770	\$130,682	\$150,333	\$19,651	15.0%
Total Expenditures / Appropriations	\$143,701	\$514,164	\$527,329	\$13,165	2.6%
Net Financing Uses	\$143,701	\$514,164	\$527,329	\$13,165	2.6%
Revenue					
Taxes	—	—	\$159,428	\$159,428	—%
Revenue from Use Of Money & Property	\$4,157	\$2,000	\$2,000	—	—%
Charges for Services	\$163,086	\$143,261	—	\$(143,261)	(100.0)%
Total Revenue	\$167,243	\$145,261	\$161,428	\$16,167	11.1%
Use of Fund Balance	\$(23,542)	\$368,903	\$365,901	\$(3,002)	(0.8)%

Summary of Changes

The Recommended Budget reflects a \$13,165 (2.6%) increase in total appropriations, a \$16,167 (11.1%) increase in revenue, and a \$3,002 (0.8%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in landscape maintenance costs.

The increase in revenue is due to an increase of special tax revenues.

Use of Fund Balance reflects a carryover of \$365,901 in available balance.

- There are no changes to reserves.

Budget Unit Functions & Responsibilities

The **Mather Public Facilities Financing Plan** provides portions of the major public infrastructure roadway facilities necessary for the Mather area to develop. This program is funded by development impact fees.

Goals

- Coordinate support for infrastructure design and construction, environmental impact matters, cost sharing agreements, contributions and reimbursements, and land use impacts utilizing other county departments and non-county agencies as resources for the District projects.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Mather Public Facilities Financing Plan	\$74,156	\$826,464	\$776,555	\$(49,909)	(6.0)%
Total Expenditures / Appropriations	\$74,156	\$826,464	\$776,555	\$(49,909)	(6.0)%
Net Financing Uses	\$74,156	\$826,464	\$776,555	\$(49,909)	(6.0)%
Total Revenue	\$12,545	\$20,600	\$5,000	\$(15,600)	(75.7)%
Use of Fund Balance	\$61,611	\$805,864	\$771,555	\$(34,309)	(4.3)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$74,156	\$707,914	\$658,005	\$(49,909)	(7.1)%
Other Charges	—	\$118,550	\$118,550	—	—%
Total Expenditures / Appropriations	\$74,156	\$826,464	\$776,555	\$(49,909)	(6.0)%
Net Financing Uses	\$74,156	\$826,464	\$776,555	\$(49,909)	(6.0)%
Revenue					
Revenue from Use Of Money & Property	\$6,167	—	\$5,000	\$5,000	—%
Charges for Services	\$6,378	\$20,600	—	\$(20,600)	(100.0)%
Total Revenue	\$12,545	\$20,600	\$5,000	\$(15,600)	(75.7)%
Use of Fund Balance	\$61,611	\$805,864	\$771,555	\$(34,309)	(4.3)%

Summary of Changes

The Recommended Budget reflects a \$49,909 (6.0%) decrease in total appropriations, a \$15,600 (75.7%) decrease in revenue, and a \$34,309 (4.3%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to less fund balance available due to Douglas Road project expenditures spent in previous fiscal years.

The decrease in revenue is due to the speculative nature of development fee revenues.
Use of Fund Balance reflects a carryover of \$771,555 in available balance.

Budget Unit Functions & Responsibilities

The **McClellan Community Facilities District (CFD) 2004-1** provides funding for portions of the public infrastructure and public facilities necessary for reuse. This includes construction of roadway, drainage, sewer, and landscape facilities. This program is funded by prior bond issuance, special taxes, and interest earnings.

Goals

- Ensure the necessary financing is available when needed for planned projects. This includes provisions for, and documentation of, reimbursement payments to private developers for infrastructure work performed at the developers' initial expense.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
McClellan Park CFD No. 2004-1	\$145,802	\$796,240	\$920,225	\$123,985	15.6%
Total Expenditures / Appropriations	\$145,802	\$796,240	\$920,225	\$123,985	15.6%
Net Financing Uses	\$145,802	\$796,240	\$920,225	\$123,985	15.6%
Total Revenue	\$213,101	\$226,900	\$163,000	\$(63,900)	(28.2)%
Use of Fund Balance	\$(67,299)	\$569,340	\$757,225	\$187,885	33.0%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$145,802	\$554,071	\$553,950	\$(121)	(0.0)%
Other Charges	—	\$242,169	\$366,275	\$124,106	51.2%
Total Expenditures / Appropriations	\$145,802	\$796,240	\$920,225	\$123,985	15.6%
Net Financing Uses	\$145,802	\$796,240	\$920,225	\$123,985	15.6%
Revenue					
Taxes	—	—	\$148,000	\$148,000	—%
Revenue from Use Of Money & Property	\$6,460	\$15,000	\$15,000	—	—%
Miscellaneous Revenues	\$206,641	\$211,900	—	\$(211,900)	(100.0)%
Total Revenue	\$213,101	\$226,900	\$163,000	\$(63,900)	(28.2)%
Use of Fund Balance	\$(67,299)	\$569,340	\$757,225	\$187,885	33.0%

Summary of Changes

The Recommended Budget reflects a \$123,985 (15.6%) increase in total appropriations, a \$63,900 (28.2%) decrease in revenue, and a \$187,885 (33.0%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to a higher carryover of fund balance from the previous fiscal year.

The decrease in revenue is due to lower special tax revenues.

Use of Fund Balance reflects a carryover of \$757,225 in available balance.

Budget Unit Functions & Responsibilities

The **Metro Air Park 2001 Community Facilities District (CFD) 2000-1** provides funding for public infrastructure and facilities necessary for development. This includes construction of roadway, freeway, drainage, sewer, and water facilities. This program is currently funded by special taxes.

Goals

- Ensure that necessary financing is available when needed for planned projects through either the issuance of debt or collection of special taxes. This includes provisions for, and documentation of, reimbursement payments to private developers for infrastructure work performed at the developers' initial expense.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Metro Air Park 2001 CFD No. 2000-1	\$12,695,603	\$7,237,531	\$8,683,566	\$1,446,035	20.0%
Total Expenditures / Appropriations	\$12,695,603	\$7,237,531	\$8,683,566	\$1,446,035	20.0%
Net Financing Uses	\$12,695,603	\$7,237,531	\$8,683,566	\$1,446,035	20.0%
Total Revenue	\$6,423,078	\$1,675,793	\$3,315,847	\$1,640,054	97.9%
Use of Fund Balance	\$6,272,526	\$5,561,738	\$5,367,719	\$(194,019)	(3.5)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$12,695,117	\$7,230,531	\$8,471,123	\$1,240,592	17.2%
Other Charges	\$487	\$7,000	\$212,443	\$205,443	2,934.9%
Total Expenditures / Appropriations	\$12,695,603	\$7,237,531	\$8,683,566	\$1,446,035	20.0%
Net Financing Uses	\$12,695,603	\$7,237,531	\$8,683,566	\$1,446,035	20.0%
Revenue					
Taxes	—	—	\$2,800,847	\$2,800,847	—%
Revenue from Use Of Money & Property	\$6,687	\$35,000	\$15,000	\$(20,000)	(57.1)%
Miscellaneous Revenues	\$6,416,391	\$1,640,793	—	\$(1,640,793)	(100.0)%
Other Financing Sources	—	—	\$500,000	\$500,000	—%
Total Revenue	\$6,423,078	\$1,675,793	\$3,315,847	\$1,640,054	97.9%
Use of Fund Balance	\$6,272,526	\$5,561,738	\$5,367,719	\$(194,019)	(3.5)%

Summary of Changes

The Recommended Budget reflects a \$1,446,035 (20.0%) increase in total appropriations, a \$1,640,054 (97.9%) increase in revenue, and a \$194,019 (3.5%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to funding construction costs for future projects and/or reimbursements in the Metro Air Park Public Facilities Financing Plan.

The increase in revenue is due to higher anticipated special tax revenue due to declining delinquencies and an increase in the maximum special tax.

Use of Fund Balance reflects a carryover of \$5,367,719 in available balance.

Budget Unit Functions & Responsibilities

The **Metro Air Park Impact Fees** provides funding for portions of the major public infrastructure necessary for the urbanization of the Metro Air Park Special Program area. This includes construction of roadways improvements, freeway improvements, drainage improvements, sewer improvements, water facilities, and other miscellaneous facilities. The source of funding is the development impact fees collected from developers pulling permits.

Goals

- Ensure project support is provided by county departments and non-county agencies for infrastructure project design and construction, environmental impact matters, cost sharing agreements, contributions and reimbursements, and District land use impacts.
- Monitor and ensure adequate District funding is available for planned projects. Funding is provided through the collection of development impact fees.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Metro Air Park Impact Fees	\$4,818,225	\$30,630,900	\$49,052,328	\$18,421,428	60.1%
Total Expenditures / Appropriations	\$4,818,225	\$30,630,900	\$49,052,328	\$18,421,428	60.1%
Net Financing Uses	\$4,818,225	\$30,630,900	\$49,052,328	\$18,421,428	60.1%
Total Revenue	\$10,456,498	\$8,732,225	\$26,253,084	\$17,520,859	200.6%
Use of Fund Balance	\$(5,638,273)	\$21,898,675	\$22,799,244	\$900,569	4.1%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$612,203	\$24,050,900	\$29,190,517	\$5,139,617	21.4%
Other Charges	\$4,206,023	\$6,580,000	\$19,861,811	\$13,281,811	201.9%
Total Expenditures / Appropriations	\$4,818,225	\$30,630,900	\$49,052,328	\$18,421,428	60.1%
Net Financing Uses	\$4,818,225	\$30,630,900	\$49,052,328	\$18,421,428	60.1%
Revenue					
Revenue from Use Of Money & Property	\$1,285	\$41,000	\$151,000	\$110,000	268.3%
Intergovernmental Revenues	—	—	\$1,940,000	\$1,940,000	—%
Charges for Services	\$10,018,787	\$5,281,225	\$24,162,084	\$18,880,859	357.5%
Miscellaneous Revenues	\$436,426	\$3,410,000	—	\$(3,410,000)	(100.0)%
Total Revenue	\$10,456,498	\$8,732,225	\$26,253,084	\$17,520,859	200.6%
Use of Fund Balance	\$(5,638,273)	\$21,898,675	\$22,799,244	\$900,569	4.1%

Summary of Changes

The Recommended Budget reflects an \$18,421,428 (60.1%) increase in total appropriations, a \$17,520,859 (200.6%) increase in revenue, and a \$900,569 (4.1%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to multiple projects and developer reimbursements for the Metro Air Park (MAP) Public Facilities Financing Plan anticipated to use the MAP Impact Fee fund as a source of funding. These projects include but are not limited to:

- Powerline Road Phase 1
- Powerline Road Phase 1.5B
- Powerline Road Phase 2/Elverta Road Phase 1

The increase in revenue is due to an increase in anticipated development fee revenue.

Use of Fund Balance reflects a carryover of \$22,799,244 in available balance.

Budget Unit Functions & Responsibilities

The **Metro Air Park Services Tax** provides maintenance revenue for facilities within the development. This includes maintenance of roadway, drainage, water facilities, and traffic monitoring. This program is funded by special taxes.

Goals

- Ensure necessary revenue is available when needed for maintenance projects.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Metro Air Park Services Tax	\$71,988	\$771,056	\$838,277	\$67,221	8.7%
Total Expenditures / Appropriations	\$71,988	\$771,056	\$838,277	\$67,221	8.7%
Total Reimbursements	—	\$(999)	\$(31,000)	\$(30,001)	3,003.1%
Net Financing Uses	\$71,988	\$770,057	\$807,277	\$37,220	4.8%
Total Revenue	\$86,198	\$80,300	\$111,400	\$31,100	38.7%
Use of Fund Balance	\$(14,211)	\$689,757	\$695,877	\$6,120	0.9%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$24,288	\$722,357	\$759,577	\$37,220	5.2%
Interfund Charges	\$47,700	\$48,699	\$78,700	\$30,001	61.6%
Total Expenditures / Appropriations	\$71,988	\$771,056	\$838,277	\$67,221	8.7%
Other Reimbursements	—	\$(999)	\$(31,000)	\$(30,001)	3,003.1%
Total Reimbursements	—	\$(999)	\$(31,000)	\$(30,001)	3,003.1%
Net Financing Uses	\$71,988	\$770,057	\$807,277	\$37,220	4.8%
Revenue					
Taxes	—	—	\$109,300	\$109,300	—%
Revenue from Use Of Money & Property	\$4,523	\$2,600	\$2,100	\$(500)	(19.2)%
Charges for Services	\$81,675	\$77,700	—	\$(77,700)	(100.0)%
Total Revenue	\$86,198	\$80,300	\$111,400	\$31,100	38.7%
Use of Fund Balance	\$(14,211)	\$689,757	\$695,877	\$6,120	0.9%

Summary of Changes

The Recommended Budget reflects a \$67,221 (8.7%) increase in total appropriations, a \$30,001 (3,003.1%) increase in reimbursements, a \$31,100 (38.7%) increase in revenue, and a \$6,120 (0.9%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to increased scope of work conducted by the Department of Transportation for landscape maintenance as development in the area continues.

The increase in reimbursements is due to the increased scope of landscape maintenance costs in the district. This is an annual transfer between the Administration Fund (142A) and Landscape Maintenance Fund (142B).

The increase in revenue is due to higher special tax revenue resulting from an increase in developed parcels.

Use of Fund Balance reflects a carryover of \$695,877 in available balance.

Budget Unit Functions & Responsibilities

The **North Vineyard Station Specific Plan** (NVSSP) provides funding for portions of the major public infrastructure necessary for the urbanization of the area. This includes the construction of roadways, frontage lanes, public transit, library, and park facilities. Funding is provided through the collection of development impact fees.

Goals

- Ensure project support is provided by county departments and non-county agencies for infrastructure project design and construction, environmental impact matters, cost-sharing agreements, contributions and reimbursements, and District land use impacts.
- Monitor and ensure adequate District funding is available for planned projects.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
North Vineyard Station	\$261,622	\$4,272,471	\$5,061,466	\$788,995	18.5%
Total Expenditures / Appropriations	\$261,622	\$4,272,471	\$5,061,466	\$788,995	18.5%
Net Financing Uses	\$261,622	\$4,272,471	\$5,061,466	\$788,995	18.5%
Total Revenue	\$847,029	\$477,000	\$1,041,000	\$564,000	118.2%
Use of Fund Balance	\$(585,407)	\$3,795,471	\$4,020,466	\$224,995	5.9%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$261,622	\$877,610	\$1,408,888	\$531,278	60.5%
Other Charges	—	\$3,394,861	\$3,652,578	\$257,717	7.6%
Total Expenditures / Appropriations	\$261,622	\$4,272,471	\$5,061,466	\$788,995	18.5%
Net Financing Uses	\$261,622	\$4,272,471	\$5,061,466	\$788,995	18.5%
Revenue					
Revenue from Use Of Money & Property	\$23,751	\$4,000	\$8,000	\$4,000	100.0%
Charges for Services	\$823,278	\$473,000	\$1,033,000	\$560,000	118.4%
Total Revenue	\$847,029	\$477,000	\$1,041,000	\$564,000	118.2%
Use of Fund Balance	\$(585,407)	\$3,795,471	\$4,020,466	\$224,995	5.9%

Summary of Changes

The Recommended Budget reflects a \$788,995 (18.5%) increase in total appropriations, a \$564,000 (118.2%) increase in revenue, and a \$224,995 (5.9%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in fund balance available for future reimbursements to the Vineyard Public Facilities Financing Plan (Budget Unit 2840000) for the NVSSP's portion of the Elk Grove/Florin Road Widening Project, as well as, the addition of the NVSSP Library fees.

The increase in revenue is due to the recognition of prior years' revenues from the NVSSP Library fees.

Use of Fund Balance reflects a carryover of \$4,020,466 in available balance.

Budget Unit Functions & Responsibilities

The **North Vineyard Station Community Facilities Districts (CFDs)** provide funding for portions of the major public infrastructure necessary for the North Vineyard Station area to urbanize. This includes the construction of roadway and transportation improvements, signalized intersections, landscaping improvements, sanitary sewer, storm drainage and potable water systems. The programs are funded by special taxes and include:

- North Vineyard Station CFD #1
- North Vineyard Station CFD #2

Goals

- Coordinate support for infrastructure design and construction, environmental impact matters, cost sharing agreements, contributions and reimbursement, and land use impacts utilizing other county departments and non-county agencies as resources for District projects.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
North Vineyard Station CFD #1	\$175,630	\$2,699,973	\$1,900,030	\$(799,943)	(29.6)%
North Vineyard Station CFD #2	\$305,315	\$5,248,456	\$3,437,560	\$(1,810,896)	(34.5)%
Total Expenditures / Appropriations	\$480,945	\$7,948,429	\$5,337,590	\$(2,610,839)	(32.8)%
Net Financing Uses	\$480,945	\$7,948,429	\$5,337,590	\$(2,610,839)	(32.8)%
Total Revenue	\$5,018,326	\$1,038,721	\$967,946	\$(70,775)	(6.8)%
Use of Fund Balance	\$(4,537,382)	\$6,909,708	\$4,369,644	\$(2,540,064)	(36.8)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$480,945	\$860,182	\$890,944	\$30,762	3.6%
Other Charges	—	\$7,088,247	\$4,446,646	\$(2,641,601)	(37.3)%
Total Expenditures / Appropriations	\$480,945	\$7,948,429	\$5,337,590	\$(2,610,839)	(32.8)%
Net Financing Uses	\$480,945	\$7,948,429	\$5,337,590	\$(2,610,839)	(32.8)%
Revenue					
Taxes	—	—	\$863,446	\$863,446	—%
Revenue from Use Of Money & Property	\$59,301	\$188,500	\$104,500	\$(84,000)	(44.6)%
Miscellaneous Revenues	\$952,128	\$850,221	—	\$(850,221)	(100.0)%
Other Financing Sources	\$4,006,897	—	—	—	—%
Total Revenue	\$5,018,326	\$1,038,721	\$967,946	\$(70,775)	(6.8)%
Use of Fund Balance	\$(4,537,382)	\$6,909,708	\$4,369,644	\$(2,540,064)	(36.8)%

Summary of Changes

The Recommended Budget reflects a \$2,610,839 (32.8%) decrease in total appropriations, a \$70,775 (6.8%) decrease in revenue, and a \$2,540,064 (36.8%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to a decrease in reimbursements to the developer for eligible facilities.

The decrease in revenue is due to a decrease in special tax revenue.

Use of Fund Balance reflects a carryover of \$4,369,644 in available balance.

North Vineyard Station CFD #1

Program Overview

North Vineyard Station CFD #1 consists of approximately 284 acres that are bound by Florin Road on the north, Gerber Road on the south, and Bradshaw road on the east. This district provides funding for the construction of roadway and transportation improvements, intersections, landscape improvements, sanitary sewer, storm drainage and potable water systems. The program is funded by a special tax.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$175,630	\$509,955	\$549,874	\$39,919	7.8%
Other Charges	—	\$2,190,018	\$1,350,156	\$(839,862)	(38.3)%
Total Expenditures / Appropriations	\$175,630	\$2,699,973	\$1,900,030	\$(799,943)	(29.6)%
Net Financing Uses	\$175,630	\$2,699,973	\$1,900,030	\$(799,943)	(29.6)%
Revenue					
Taxes	—	—	\$680,036	\$680,036	—%
Revenue from Use Of Money & Property	\$23,831	\$85,000	\$1,000	\$(84,000)	(98.8)%
Miscellaneous Revenues	\$646,752	\$657,441	—	\$(657,441)	(100.0)%
Total Revenue	\$670,583	\$742,441	\$681,036	\$(61,405)	(8.3)%
Use of Fund Balance	\$(494,953)	\$1,957,532	\$1,218,994	\$(738,538)	(37.7)%

Summary of Changes

The Recommended Budget reflects a \$799,943 (29.6%) decrease in total appropriations, a \$61,405 (8.3%) decrease in revenue, and a \$738,538 (37.7%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in appropriations is due to a decrease in available fund balance resulting from a correction made to recognize the Bond Debt Service Reserve.

The decrease in revenue is due to a decrease in special tax revenue.

Use of Fund Balance reflects a carryover of \$1,218,994 in available balance.

North Vineyard Station CFD #2

Program Overview

North Vineyard Station CFD #2 consists of approximately 93 acres that are bound by Florin Road on the north, Gerber Road on the south, Elk Grove-Florin Road on the west and Bradshaw Road on the east. This district provides funding for the construction of roadway and transportation improvements, intersections, landscape improvements, sanitary sewer, storm drainage and potable water systems. The program is funded by a special tax.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$305,315	\$350,227	\$341,070	\$(9,157)	(2.6)%
Other Charges	—	\$4,898,229	\$3,096,490	\$(1,801,739)	(36.8)%
Total Expenditures / Appropriations	\$305,315	\$5,248,456	\$3,437,560	\$(1,810,896)	(34.5)%
Net Financing Uses	\$305,315	\$5,248,456	\$3,437,560	\$(1,810,896)	(34.5)%
Revenue					
Taxes	—	—	\$183,410	\$183,410	—%
Revenue from Use Of Money & Property	\$35,470	\$103,500	\$103,500	—	—%
Miscellaneous Revenues	\$305,377	\$192,780	—	\$(192,780)	(100.0)%
Other Financing Sources	\$4,006,897	—	—	—	—%
Total Revenue	\$4,347,744	\$296,280	\$286,910	\$(9,370)	(3.2)%
Use of Fund Balance	\$(4,042,429)	\$4,952,176	\$3,150,650	\$(1,801,526)	(36.4)%

Summary of Changes

The Recommended Budget reflects a \$1,810,896 (34.5%) decrease in total appropriations, a \$9,370 (3.2%) decrease in revenue, and a \$1,801,526 (36.4%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in appropriations is due to a decrease in available fund balance based on the timing of reimbursements to the developer.

The decrease in revenue is due to a decrease in special tax revenue.

Use of Fund Balance reflects a carryover of \$3,150,650 in available balance.

Budget Unit Functions & Responsibilities

The **Park Meadows Community Facilities District (CFD)-Bond Proceeds** provide the necessary acquisition and construction of West Stockton Boulevard and some related water and drainage improvements from Dunisch Road to Lewis Stein Road. The funding for this budget unit is special taxes and interest earnings.

Goals

- Provide ongoing administration until the Mello-Roos special tax bonds are retired for the District.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Park Meadows CFD	\$56,375	\$163,124	\$176,664	\$13,540	8.3%
Total Expenditures / Appropriations	\$56,375	\$163,124	\$176,664	\$13,540	8.3%
Net Financing Uses	\$56,375	\$163,124	\$176,664	\$13,540	8.3%
Total Revenue	\$70,361	\$76,318	\$73,500	\$(2,818)	(3.7)%
Use of Fund Balance	\$(13,986)	\$86,806	\$103,164	\$16,358	18.8%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$56,375	\$163,124	\$176,664	\$13,540	8.3%
Total Expenditures / Appropriations	\$56,375	\$163,124	\$176,664	\$13,540	8.3%
Net Financing Uses	\$56,375	\$163,124	\$176,664	\$13,540	8.3%
Revenue					
Taxes	—	—	\$70,000	\$70,000	—%
Revenue from Use Of Money & Property	\$2,109	\$3,500	\$3,500	—	—%
Miscellaneous Revenues	\$68,252	\$72,818	—	\$(72,818)	(100.0)%
Total Revenue	\$70,361	\$76,318	\$73,500	\$(2,818)	(3.7)%
Use of Fund Balance	\$(13,986)	\$86,806	\$103,164	\$16,358	18.8%

Summary of Changes

The Recommended Budget reflects a \$13,540 (8.3%) increase in total appropriations, a \$2,818 (3.7%) decrease in revenue, and a \$16,358 (18.8%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in available fund balance.

The decrease in revenue is due to a decrease in special tax revenue.

Use of Fund Balance reflects a carryover of \$103,164 in available balance.

Budget Unit Functions & Responsibilities

The **Vineyard Public Facilities Financing Plan** (PFFP) provides funding through development impact fees for portions of the major public infrastructure necessary for the Vineyard area to urbanize. This includes construction of major freeway interchanges, roadways, public transit, fire protection, library, community center, and park facilities. The funding for this budget unit is development impact fees and interest earnings.

Goals

- Ensure project support is provided by county departments and non-county agencies for infrastructure project design and construction, environmental impact matters, cost sharing agreements, contributions and reimbursements, and the District land use impacts.
- Monitor and ensure adequate District funding is available for planned projects.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Vineyard	\$6,445,771	\$19,781,869	\$11,967,755	\$(7,814,114)	(39.5)%
Total Expenditures / Appropriations	\$6,445,771	\$19,781,869	\$11,967,755	\$(7,814,114)	(39.5)%
Net Financing Uses	\$6,445,771	\$19,781,869	\$11,967,755	\$(7,814,114)	(39.5)%
Total Revenue	\$3,127,268	\$11,537,898	\$5,424,309	\$(6,113,589)	(53.0)%
Use of Fund Balance	\$3,318,502	\$8,243,971	\$6,543,446	\$(1,700,525)	(20.6)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$6,240,503	\$19,331,869	\$11,517,755	\$(7,814,114)	(40.4)%
Other Charges	\$205,268	\$450,000	\$450,000	—	—%
Total Expenditures / Appropriations	\$6,445,771	\$19,781,869	\$11,967,755	\$(7,814,114)	(39.5)%
Net Financing Uses	\$6,445,771	\$19,781,869	\$11,967,755	\$(7,814,114)	(39.5)%
Revenue					
Revenue from Use Of Money & Property	\$67,359	—	\$30,000	\$30,000	—%
Intergovernmental Revenues	\$2,199,823	\$6,586,954	\$3,791,725	\$(2,795,229)	(42.4)%
Charges for Services	\$604,414	\$292,584	\$1,602,584	\$1,310,000	447.7%
Miscellaneous Revenues	\$255,672	\$4,658,360	—	\$(4,658,360)	(100.0)%
Total Revenue	\$3,127,268	\$11,537,898	\$5,424,309	\$(6,113,589)	(53.0)%
Use of Fund Balance	\$3,318,502	\$8,243,971	\$6,543,446	\$(1,700,525)	(20.6)%

Summary of Changes

The Recommended Budget reflects a \$7,814,114 (39.5%) decrease in total appropriations, a \$6,113,589 (53.0%) decrease in revenue, and a \$1,700,525 (20.6%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to prior year expenditures spent for the Elk Grove – Florin Road Bridge and Road Expansion projects, partially offset by the addition of appropriations for Vineyard Library Facilities.

The decrease in revenue is due to decreased anticipated Statewide Community Infrastructure Program revenue, which allows programs to be reimbursed for project expenditures from prepaid development impact fees, and State and Federal Reimbursement for the Elk Grove – Florin Road Bridge and Road Expansion projects due to claims received in FY 2021-22, partially offset by the recognition of prior years' revenues from the Vineyard Library Facilities' development impact fees.

Use of Fund Balance reflects a carryover of \$6,543,446 in available balance.

Budget Unit Functions & Responsibilities

The **Financing-Transfers/Reimbursements** budget unit accounts for transfers from the General Fund to other county funds.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
General Fund Transfers to Other County Funds	\$15,471,651	\$37,932,809	\$27,313,469	\$(10,619,340)	(28.0)%
Total Expenditures / Appropriations	\$15,471,651	\$37,932,809	\$27,313,469	\$(10,619,340)	(28.0)%
Net Financing Uses	\$15,471,651	\$37,932,809	\$27,313,469	\$(10,619,340)	(28.0)%
Net County Cost	\$15,471,651	\$37,932,809	\$27,313,469	\$(10,619,340)	(28.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$15,471,651	\$37,932,809	\$27,313,469	\$(10,619,340)	(28.0)%
Total Expenditures / Appropriations	\$15,471,651	\$37,932,809	\$27,313,469	\$(10,619,340)	(28.0)%
Net Financing Uses	\$15,471,651	\$37,932,809	\$27,313,469	\$(10,619,340)	(28.0)%
Net County Cost	\$15,471,651	\$37,932,809	\$27,313,469	\$(10,619,340)	(28.0)%

Summary of Changes

The Recommended Budget reflects a \$10,619,340 (28.0%) decrease in total appropriations and net county cost from the prior year Adopted Budget.

The net decrease in total appropriations and net county cost is primarily due to:

- One-time transfers in FY 2021-22 for the following:
 - \$5 million to the Capital Construction Fund for Mather Community Campus support.
 - \$4.5 million to Parks Construction for capital needs and ranch facilities.
 - \$580,000 to Neighborhood Revitalization Fund for special projects.
 - \$200,000 to Economic Development for Property Business Improvement District (PBID) support.
- Recommended growth detailed later in this section.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
General Fund Transfers to Other County Funds	22,388,666	—	—	22,388,666	—

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
GF Contribution to DGS - Security Services					
	1,106,735	—	—	1,106,735	—

General Fund contribution to the Department of General Services in FY 2022-23 for 11.0 FTE (9.0 FTE Building Security Attendants and 2.0 FTE Sheriff Security Officers) and four Metal Detectors at the 700 H Street building. This request is in response to the increasing need for a larger security presence in the downtown area. These positions will provide assistance to public employees and members of the public at later hours, and provide security for public meetings. Without these positions, safety will be compromised at the 700 H street building. In future years, these costs will be distributed to departments in the downtown district through the allocated cost process. This request is contingent upon approval of linked requests in the Sheriff budget (BU 7400000) and the Department of General Services budget (BU 7000000).

GF Contribution to DOT for Carmichael Park Wall Mural					
	32,000	—	—	32,000	—

One-time General Fund contribution to the Department of Transportation (SacDOT) for the "Carmichael Wall" mural that was constructed in conjunction with the Fair Oaks Blvd Road Widening project phases. SacDOT is responsible for maintaining the mural and surroundings by agreement with the Carmichael Recreation and Park District. The total cost includes repairs and maintenance of the Carmichael Wall and associated amenities. SacDOT has no funding source for the required maintenance as the mural wall is located outside of the Right of Way. This request is contingent upon approval of a linked request in the SacDOT budget (BU 2960000).

GF Contribution to DOT for Homeless Programs					
	430,000	—	—	430,000	—

Ongoing General Fund contribution to the Department of Transportation (SacDOT) to fund expenditures related to homeless camp mitigation within the right-of-way. The cost of cleaning up the debris from, and repairing the damage caused by, homeless encampments has increased substantially in the last year. SacDOT is requesting new funding from the General Fund to cover maintenance and operations costs including wages, supplies and direct administrative costs. These funds are intended for the immediate use of resources for mitigation of litter around homeless camps within the right-of-way. This request is contingent upon approval of a linked request in the SacDOT budget (BU 2960000).

GF Contribution to DOT for Sacramento Regional Transit District					
	350,000	—	—	350,000	—

Ongoing General Fund contribution to the Sacramento Regional Transit District (SacRT) for \$350,000 for their RydeFreeRT Program. The RydeFreeRT program offers fare-free transit for youth and students in grades TK (transitional kindergarten) through 12. Youth can ride the entire SacRT transit network, including SacRT buses, light rail, and SmaRT Ride on-demand microtransit service for free all year during regular SacRT service hours. This request will be funded through a transfer of General Fund dollars to the Department of Transportation (SacDOT) and is contingent on approval of a linked request in the SacDOT budget (BU 2960000).

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
GF Contribution to Econ Dev - PBID					
	60,000	—	—	60,000	—
Ongoing General Fund contribution to administer Property Business Improvement District (PBID) activities including staff work on PBID renewals, formation and administration services. PBID administration costs include funding Direct Levy Management System (DLMS) charges for existing PBID's. This request is contingent upon approval of a growth request in the Economic Development budget (BU 3870000) and Development and Code Services budget (BU 2151000).					
GF Contribution to EMD - Hazardous Materials Response Contract Increased Cost					
	184,931	—	—	184,931	—
Ongoing General Fund contribution towards the County of Sacramento's portion of reimbursement agreements with the City of Sacramento and Sacramento Metropolitan Fire District for hazardous material response in Sacramento County. The Environmental Management Department (EMD) administers the effort to collect funds from the County of Sacramento and partner cities and to remit these funds to the responding agencies. This request is contingent upon approval of a linked request in the EMD budget (BU 3350000).					
GF Contribution to Road Fund for Pavement Maintenance Projects					
	20,000,000	—	—	20,000,000	—
One-time General Fund contribution to the Roads Fund. The County's pavement maintenance backlog will continue to increase if roadways aren't rehabilitated with overlays or full reconstruction. The General Fund contribution will assist in pavement maintenance and rehabilitation on roads throughout the unincorporated area of Sacramento County. This request is contingent upon approval of a request in the Roads Fund budget (Budget Unit 2900000).					
GF Contribution to TOT to increase funding for Visit Sacramento					
	225,000	—	—	225,000	—
Ongoing General Fund contribution to the Transient Occupancy Tax (TOT) Fund to increase funding by \$225,000 to Visit Sacramento to attract additional events to the Sacramento region, which should result in increased hotel nights and increased TOT revenue to the County. This request is contingent upon approval of a linked request in the TOT budget (BU 4060000).					

Budget Unit Functions & Responsibilities

The **Fixed Asset Revolving Fund** provides for the transfer of funds, as necessary, to the 2020 Refunding Certificates of Participation – Fixed Asset Debt Service (see Budget Unit 9300000) for payment of debt service and other costs of the program. Since completion of the drawdown of proceeds from the initial borrowing, this budget unit has provided funds for continuing acquisition of fixed assets and will provide funds throughout the life of the program.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Fixed Asset Financing Program	\$5,272,470	\$3,836,005	\$3,840,755	\$4,750	0.1%
Total Expenditures / Appropriations	\$5,272,470	\$3,836,005	\$3,840,755	\$4,750	0.1%
Net Financing Uses	\$5,272,470	\$3,836,005	\$3,840,755	\$4,750	0.1%
Total Revenue	\$5,280,475	\$3,828,000	\$3,832,750	\$4,750	0.1%
Use of Fund Balance	\$(8,005)	\$8,005	\$8,005	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$(89)	\$8,005	\$8,005	—	—%
Equipment	\$(7,916)	—	—	—	—%
Interfund Charges	\$5,280,475	\$3,828,000	\$3,832,750	\$4,750	0.1%
Total Expenditures / Appropriations	\$5,272,470	\$3,836,005	\$3,840,755	\$4,750	0.1%
Net Financing Uses	\$5,272,470	\$3,836,005	\$3,840,755	\$4,750	0.1%
Revenue					
Miscellaneous Revenues	\$5,280,475	\$3,828,000	\$3,832,750	\$4,750	0.1%
Total Revenue	\$5,280,475	\$3,828,000	\$3,832,750	\$4,750	0.1%
Use of Fund Balance	\$(8,005)	\$8,005	\$8,005	—	—%

Summary of Changes

The Recommended Budget reflects a \$4,750 (0.1%) increase in total appropriations and revenue from the prior year Adopted Budget.

The increase in expenditures is due to a slight increase in the amount required to be transferred out for debt service associated with the Fixed Asset Revolving Fund.

The increase in revenue is due to an increase of funds to be recovered from Departments to cover the required total debt service to be transferred out.

Use of Fund Balance reflects a carryover of \$8,005 in available balance.

Budget Unit Functions & Responsibilities

The **Interagency Procurement Fund** was established with the adoption of the Fiscal Year 1990-91 Final Budget to facilitate the use of the County's Fixed Asset Financing Program (FAFP) by various county departments and by other agencies as permitted by the financing documents. The drawdown of the original proceeds of the borrowing was completed as of April 28, 1994, per the bond covenant requirements.

The activities of this fund provide for the following: (1) User agencies are authorized to charge the FAFP to acquire budgeted fixed assets and encumber funds for future payment of related service charges; (2) Collecting user charges from user agencies; (3) Accounting for the annual life/debt service aspects of the acquired fixed assets in accordance with the provisions of the financing documents; (4) Making appropriate reimbursements/transfers to the Fixed Asset Revolving Fund (Budget Unit 9277000) in accordance with requirements of the financing documents; and (5) Other acquisitions and activities as necessary to facilitate the FAFP.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Interagency Procurement	\$5,280,475	\$3,828,000	\$3,832,750	\$4,750	0.1%
Total Expenditures / Appropriations	\$5,280,475	\$3,828,000	\$3,832,750	\$4,750	0.1%
Total Reimbursements	\$(1,391,656)	\$(2,604,657)	\$(2,665,272)	\$(60,615)	2.3%
Net Financing Uses	\$3,888,819	\$1,223,343	\$1,167,478	\$(55,865)	(4.6)%
Total Revenue	\$1,923,822	\$1,165,608	\$1,165,610	\$2	0.0%
Use of Fund Balance	\$1,964,997	\$57,735	\$1,868	\$(55,867)	(96.8)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Other Charges	\$5,280,475	\$3,828,000	\$3,832,750	\$4,750	0.1%
Total Expenditures / Appropriations	\$5,280,475	\$3,828,000	\$3,832,750	\$4,750	0.1%
Other Reimbursements	\$(1,391,656)	\$(2,604,657)	\$(2,665,272)	\$(60,615)	2.3%
Total Reimbursements	\$(1,391,656)	\$(2,604,657)	\$(2,665,272)	\$(60,615)	2.3%
Net Financing Uses	\$3,888,819	\$1,223,343	\$1,167,478	\$(55,865)	(4.6)%
Revenue					
Revenue from Use Of Money & Property	\$423,427	—	—	—	—%
Charges for Services	\$1,500,395	\$1,165,608	\$1,165,610	\$2	0.0%
Total Revenue	\$1,923,822	\$1,165,608	\$1,165,610	\$2	0.0%
Use of Fund Balance	\$1,964,997	\$57,735	\$1,868	\$(55,867)	(96.8)%

Summary of Changes

The Recommended Budget reflects a \$4,750 (0.1%) increase in total appropriations, a \$60,615 (2.3%) increase in reimbursements, a \$2 (0.0%) increase in revenue, and a \$55,867 (96.8%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in expenditures is due to a slight increase in the amount required to cover debt service.

The increase in reimbursements is due to a reduced fund balance available to cover debt service. In this fiscal year, a \$775,000 reimbursement will come from excess fund balance in the 2020 Certificates of Participation fund (BU 3011000), with the remaining \$1,890,272 reimbursement coming from the General Fund (BU 5770000).

The negligible increase in revenue is due to a \$2 increase in the amount of funds to be recovered from interagency loan repayments as planned.

Use of Fund Balance reflects a carryover of \$1,868 in available balance.

Budget Unit Functions & Responsibilities

The **Neighborhood Revitalization Fund** (NRF) provides resources for neighborhood revitalization activities that complement County investments. This budget includes proceeds from the sale of Redevelopment Agency properties purchased with tax-exempt bond funds, revenue from the Sierra 99 Gateway digital sign, as well as one-time funding restricted for affordable housing projects. A portion of funds must be used for capital improvement projects in the former Redevelopment Project Area. Programs include:

- Affordable Housing
- Neighborhood Revitalization – Redevelopment
- Neighborhood Revitalization – Unrestricted

Goals

- Provide funding for revitalization and community enhancement activities.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Affordable Housing	—	\$329,259	\$329,259	—	—%
Neighborhood Revitalization - Redevelopment	\$390	\$366,981	\$366,981	—	—%
Neighborhood Revitalization - Unrestricted	\$20,098	\$841,369	\$761,369	\$(80,000)	(9.5)%
Total Expenditures / Appropriations	\$20,488	\$1,537,609	\$1,457,609	\$(80,000)	(5.2)%
Total Reimbursements	—	\$(580,000)	—	\$580,000	(100.0)%
Net Financing Uses	\$20,488	\$957,609	\$1,457,609	\$500,000	52.2%
Use of Fund Balance	\$20,488	\$957,609	\$1,457,609	\$500,000	52.2%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$20,488	\$1,537,609	\$1,457,609	\$(80,000)	(5.2)%
Total Expenditures / Appropriations	\$20,488	\$1,537,609	\$1,457,609	\$(80,000)	(5.2)%
Other Reimbursements	—	\$(580,000)	—	\$580,000	(100.0)%
Total Reimbursements	—	\$(580,000)	—	\$580,000	(100.0)%
Net Financing Uses	\$20,488	\$957,609	\$1,457,609	\$500,000	52.2%
Use of Fund Balance	\$20,488	\$957,609	\$1,457,609	\$500,000	52.2%

Summary of Changes

The Recommended Budget reflects an \$80,000 (5.2%) decrease in total appropriations, a \$580,000 (100.0%) decrease in reimbursements, and a \$500,000 (52.2%) increase in use of fund balance from the prior year Adopted Budget.

Appropriations for some programs in this budget unit are matched to available funding. Total appropriations have decreased \$80,000 because revenue from the Sierra 99 Gateway digital sign are not anticipated to be collected in FY 2022-23, resulting in the decrease in matching appropriations.

Reimbursements have decreased due to the loss of Sierra 99 Gateway digital sign revenue and a one-time General Fund transfer of \$500,000 in FY 2021-22 for the North Highlands youth center project.

Use of Fund Balance reflects a carryover of \$1,457,609 in available balance.

Affordable Housing

Program Overview

Affordable Housing – includes funding from the one-time distribution of assets in FY 2019-20 resulting from the dissolution of the Delta Counties Home Mortgage Finance Authority (Authority). The purpose of the Authority was to provide financing in the form of loans to respective Members’ residents for the construction, acquisition, and rehabilitation of homes. The Authority issued bonds and used the bond proceeds to make such loans. All of the loans were repaid to the Authority, and the bonds were paid in full with interest and retired.

These funds are to be used for single and multi-family affordable housing purposes per Part 5 Division 31 of the Health and Safety Code, which includes sections 52000 to 52106.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	—	\$329,259	\$329,259	—	—%
Total Expenditures / Appropriations	—	\$329,259	\$329,259	—	—%
Net Financing Uses	—	\$329,259	\$329,259	—	—%
Use of Fund Balance	—	\$329,259	\$329,259	—	—%

Summary of Changes

The Recommended Budget reflects no changes from the prior year Adopted Budget.

Appropriations are available for eligible projects yet to be identified.

Use of Fund Balance reflects a carryover of \$329,259 in available balance.

Neighborhood Revitalization - Redevelopment

Program Overview

Neighborhood Revitalization – Redevelopment includes proceeds from the sale of Redevelopment Agency property to the City of Sacramento that was purchased with Tax Exempt Bonds and funds projects in the Downtown Redevelopment Area and Oak Park Redevelopment area.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$390	\$366,981	\$366,981	—	—%
Total Expenditures / Appropriations	\$390	\$366,981	\$366,981	—	—%
Net Financing Uses	\$390	\$366,981	\$366,981	—	—%
Use of Fund Balance	\$390	\$366,981	\$366,981	—	—%

Summary of Changes

The Recommended Budget reflects no changes from the prior year Adopted Budget.

Appropriations are available for eligible projects yet to be identified.

Use of Fund Balance reflects a carryover of \$366,981 in available balance.

Neighborhood Revitalization - Unrestricted

Program Overview

Neighborhood Revitalization – Unrestricted provides funds for activities that complement County investments and includes revenue from the Sierra 99 Gateway digital sign that is intended to be used to plan or implement improvements to corridors or neighborhoods to address blight or improve the health, safety, and economic vitality of commercial corridors and neighborhoods within the unincorporated County.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$20,098	\$841,369	\$761,369	\$(80,000)	(9.5)%
Total Expenditures / Appropriations	\$20,098	\$841,369	\$761,369	\$(80,000)	(9.5)%
Other Reimbursements	—	\$(580,000)	—	\$580,000	(100.0)%
Total Reimbursements	—	\$(580,000)	—	\$580,000	(100.0)%
Net Financing Uses	\$20,098	\$261,369	\$761,369	\$500,000	191.3%
Use of Fund Balance	\$20,098	\$261,369	\$761,369	\$500,000	191.3%

Summary of Changes

The Recommended Budget reflects an \$80,000 (9.5%) decrease in total appropriations, a \$580,000 (100.0%) decrease in reimbursements, and a \$500,000 (191.3%) increase in use of fund balance from the prior year Adopted Budget.

Appropriations have decreased due to a reduction in revenue from the Sierra 99 Gateway digital sign.

Reimbursements have decreased due to the loss of Sierra 99 Gateway digital sign revenue and a one-time General Fund transfer of \$500,000 in FY 2021-22 for the North Highlands youth center project.

Use of Fund Balance reflects a carryover of \$761,369 in available balance.

Budget Unit Functions & Responsibilities

The **Non-Departmental Costs/General Fund** budget unit provides appropriations for costs associated with mandated contributions and contractual obligations including countywide annual financial audits, search and rescue claims, contribution to the Sacramento Area Council of Governments and costs associated with central support of countywide operations such as transit subsidies, State Legislative Advocacy, subsidy for fire protection at McClellan, Youth Commission support, and memberships to statewide and national organizations.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Non-Departmental Costs/General Fund	\$29,183,548	\$39,704,015	\$24,588,023	\$(15,115,992)	(38.1)%
Total Expenditures / Appropriations	\$29,183,548	\$39,704,015	\$24,588,023	\$(15,115,992)	(38.1)%
Total Reimbursements	—	\$(300,000)	—	\$300,000	(100.0)%
Net Financing Uses	\$29,183,548	\$39,404,015	\$24,588,023	\$(14,815,992)	(37.6)%
Total Revenue	\$46,357	—	—	—	—%
Net County Cost	\$29,137,190	\$39,404,015	\$24,588,023	\$(14,815,992)	(37.6)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,486	\$3,005	\$2,500	\$(505)	(16.8)%
Services & Supplies	\$18,063,993	\$19,133,937	\$15,847,119	\$(3,286,818)	(17.2)%
Other Charges	\$6,747,901	\$15,822,877	\$2,420,917	\$(13,401,960)	(84.7)%
Interfund Charges	\$393,643	\$391,530	\$2,284,078	\$1,892,548	483.4%
Intrafund Charges	\$3,976,525	\$4,352,666	\$4,033,409	\$(319,257)	(7.3)%
Total Expenditures / Appropriations	\$29,183,548	\$39,704,015	\$24,588,023	\$(15,115,992)	(38.1)%
Other Reimbursements	—	\$(300,000)	—	\$300,000	(100.0)%
Total Reimbursements	—	\$(300,000)	—	\$300,000	(100.0)%
Net Financing Uses	\$29,183,548	\$39,404,015	\$24,588,023	\$(14,815,992)	(37.6)%
Revenue					
Miscellaneous Revenues	\$46,357	—	—	—	—%
Total Revenue	\$46,357	—	—	—	—%
Net County Cost	\$29,137,190	\$39,404,015	\$24,588,023	\$(14,815,992)	(37.6)%

Summary of Changes

The Recommended Budget reflects a \$15,115,992 (38.1%) decrease in total appropriations, a \$300,000 (100.0%) decrease in reimbursements, and a \$14,815,992 (37.6%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is primarily due to:

- A reduction of \$13.0 million in repayment of the Interfund Transfers for loans originally made to the General Fund in FY 2008-09, FY 2009-10 and FY 2010-11 to deal with the impact of the Great Recession on General Fund revenues. These loans are now paid in full.
- A reduction of \$2.0 million in expenses for body worn cameras for Sheriff and Probation. Ongoing costs related to body worn cameras will be budgeted in the Sheriff (Budget Unit 7400000) and Probation (Budget Unit 6700000) budget units going forward.

The decrease in reimbursements is a result of the conclusion of the Phase I feasibility study for the Regional Mental Health Adult Correctional Facility.

Budget Unit Functions & Responsibilities

The **Non-Departmental Revenues/General Fund** budget unit accounts for major general purpose revenues, such as property taxes, sales tax, property tax in lieu of vehicle license fees, and utility user tax, not linked to a specific program or activity. These major sources of revenues, along with General Fund balance and net reserve changes, are the sources of the net general purpose financing allocations to General Fund departments and the Courts.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
General Purpose Financing Revenues	\$963,900	\$(964,000)	—	\$964,000	(100.0)%
Total Expenditures / Appropriations	\$963,900	\$(964,000)	—	\$964,000	(100.0)%
Total Reimbursements	\$(11,261,887)	\$(12,269,991)	\$(13,378,717)	\$(1,108,726)	9.0%
Net Financing Uses	\$(10,297,987)	\$(13,233,991)	\$(13,378,717)	\$(144,726)	1.1%
Total Revenue	\$726,528,101	\$727,895,304	\$802,257,773	\$74,362,469	10.2%
Net County Cost	\$(736,826,088)	\$(741,129,295)	\$(815,636,490)	\$(74,507,195)	10.1%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$963,900	\$(964,000)	—	\$964,000	(100.0)%
Total Expenditures / Appropriations	\$963,900	\$(964,000)	—	\$964,000	(100.0)%
Other Reimbursements	\$(11,261,887)	\$(12,269,991)	\$(13,378,717)	\$(1,108,726)	9.0%
Total Reimbursements	\$(11,261,887)	\$(12,269,991)	\$(13,378,717)	\$(1,108,726)	9.0%
Net Financing Uses	\$(10,297,987)	\$(13,233,991)	\$(13,378,717)	\$(144,726)	1.1%
Revenue					
Taxes	\$670,007,586	\$674,018,208	\$753,678,543	\$79,660,335	11.8%
Licenses, Permits & Franchises	\$4,629,211	\$4,477,001	\$4,300,000	\$(177,001)	(4.0)%
Fines, Forfeitures & Penalties	\$9,948,303	\$8,000,000	\$8,000,000	—	—%
Revenue from Use Of Money & Property	\$2,021,969	\$1,800,000	\$1,800,000	—	—%
Intergovernmental Revenues	\$33,422,580	\$33,620,302	\$29,350,648	\$(4,269,654)	(12.7)%
Charges for Services	\$315	—	—	—	—%
Miscellaneous Revenues	\$6,498,138	\$5,979,793	\$5,128,582	\$(851,211)	(14.2)%
Total Revenue	\$726,528,101	\$727,895,304	\$802,257,773	\$74,362,469	10.2%
Net County Cost	\$(736,826,088)	\$(741,129,295)	\$(815,636,490)	\$(74,507,195)	10.1%

Summary of Changes

The Recommended Budget reflects a \$964,000 (100.0%) decrease in negative expenditures, a \$1,108,726 (9.0%) increase in reimbursements, a \$74,362,469 (10.2%) increase in revenue, and a \$74,507,195 (10.1%) increase in the amount of discretionary resources available to help fund Net County Cost.

The decrease in negative expenditures is due to a \$964K adjustment to fund balance in the prior fiscal year.

The increase in reimbursements is due to a \$1.1 million increase in Operating Transfer-In from the Teeter Plan to the General Fund.

The net increase in revenues is primarily due to:

- A \$38.2 million (7.7%) increase in Secured Property Tax and Property Tax in-Lieu of Vehicle License Fee (VLF) revenue due to anticipated increases in assessed value on secured property.
- A \$40.6 million (39.8%) increase in Sales and Use Tax revenue as a result of the recovery from the COVID-19 pandemic and a reporting change by a major retailer.
- A \$933,000 (18.5%) increase in Transient Occupancy Tax revenue as a result of the recovery from previously very low hotel occupancy rates as a result of the COVID-19 pandemic.
- A \$4.3 million (12.7%) decrease in Intergovernmental Revenues as a result of a reduction in revenue neutrality payments of \$6.9 million, partially offset by a limited term one-time \$2 million increase in revenue from AB 1869 backfill, intended to address counties' revenue losses from the elimination of various criminal justice administrative fees. The County can anticipate this revenue through FY 2025-26.

This budget unit shows a negative Net County Cost of \$815,636,490, which reflects the amount of discretionary revenue and reimbursements available to help fund Net County Cost.

Budget Unit Functions & Responsibilities

The **2004 Pension Obligation Bond-Debt Service** budget unit provides for the appropriations for the annual debt service and related financial services costs for the County of Sacramento Taxable Pension Funding Bonds Series 2004 approved by the Board of Supervisors on June 15, 2004, by Resolution Number 2004-0784. The bonds were sold in June 2004 and closed in July 2004. The proceeds from the bond issue were utilized to pay a portion of the estimated Unfunded Accrued Actuarial Liability (UAAL) as of July 1, 2004, owed by the County to the Sacramento County Employees' Retirement System (SCERS) as of July 1, 2004. The UAAL was incurred as a result of labor agreements which provided for enhanced retirement benefits for County employees and negative investment returns by the system during Fiscal Year 2002-03. The bonds were issued as Convertible Auction Rate Securities (CARS), Series 2004C-1 (\$324,582,426.50), 2004C-2 (\$39,147,165.75) and 2004C-3 (\$62,401,528). CARS were a structure that combined the debt service deferral feature of Capital Appreciation Bonds (CABS) with Auction Rate Securities. The CARS paid no debt service until 2006, when they incrementally converted to conventional Auction Rate Securities. At each conversion date (July 10, 2006, 2009 and 2014) the County had the ability to call and pay down any amount of the CARS. The County also had the ability to direct the remarketing agents to sell the converted CARS in any one of several interest rate modes.

In March 2008, the 2004 C-1 Series was refunded as Floating Rate Notes, and are no longer structured as Auction Rate Securities. The new structure brings a level of certainty to interest payments for these Bonds that are no longer available in the Auction Rate Securities market.

In June 2009, the 2004C-2 Series was refunded as Floating Rate Notes, purchased by Bank of America as a private placement bond, and were no longer structured as Auction Rate Securities. In October 2011, these 2009 Floating Rate Notes held by Bank of America were refunded to fixed interest rate mode as the 2011B Series, and the related swap agreement was terminated.

Due to Auction Rate Securities no longer being a market product in demand, the 2004C-3 Series was refunded to fixed interest rate mode as the 2013 Series, in advance of their July 10, 2014, scheduled conversion to Auction Rate Securities. There was no swap agreement related to these bonds.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
2004 Pension Obligation Bond - Debt Service	\$46,827,480	\$50,759,230	\$51,187,486	\$428,256	0.8%
Total Expenditures / Appropriations	\$46,827,480	\$50,759,230	\$51,187,486	\$428,256	0.8%
Net Financing Uses	\$46,827,480	\$50,759,230	\$51,187,486	\$428,256	0.8%
Total Revenue	\$47,135,281	\$48,911,968	\$49,740,224	\$828,256	1.7%
Use of Fund Balance	\$(307,801)	\$1,847,262	\$1,447,262	\$(400,000)	(21.7)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$599,306	\$2,047,263	\$1,642,262	\$(405,001)	(19.8)%
Other Charges	\$46,228,175	\$48,711,967	\$49,545,224	\$833,257	1.7%
Total Expenditures / Appropriations	\$46,827,480	\$50,759,230	\$51,187,486	\$428,256	0.8%
Net Financing Uses	\$46,827,480	\$50,759,230	\$51,187,486	\$428,256	0.8%
Revenue					
Revenue from Use Of Money & Property	\$109,964	\$48,911,968	\$49,740,224	\$828,256	1.7%
Charges for Services	\$47,025,317	—	—	—	—%
Total Revenue	\$47,135,281	\$48,911,968	\$49,740,224	\$828,256	1.7%
Use of Fund Balance	\$(307,801)	\$1,847,262	\$1,447,262	\$(400,000)	(21.7)%

Summary of Changes

The Recommended Budget reflects a \$428,256 (0.8%) increase in total appropriations, an \$828,256 (1.7%) increase in revenue, and a \$400,000 (21.7%) decrease in use of fund balance from the prior year Adopted Budget.

The net increase in total appropriations is due to an \$833,257 increase in total debt service due, partially offset by lower than anticipated other operating expenses.

The increase in revenue is due to an increase in recovery of funds to cover the increased total debt service owed.

Use of Fund Balance reflects a carryover of \$1,447,262 in available balance.

Budget Unit Functions & Responsibilities

The **2010 Refunding Certificates of Participation (COPs)-Debt Service** budget unit provides for the annual lease payments for the governmental funds portion of the 2010 Refunding Certificates of Participation issued on March 12, 2010. These 2010 Refunding Certificates of Participation refunded the County's 1990 Certificates of Participation (Fixed Asset Acquisition Fund), 2003 Refunding Certificates of Participation (Main Jail) and the 1999 Refunding Certificates of Participation (Cherry Island Golf Course and the County Employees Parking Garage). In Fiscal Year 2020-21, the 2020 Refunding Certificates of Participation (Budget Unit 3011000) were issued to refund the 2010 COPs. This Budget Unit has therefore been closed.

FOR INFORMATION ONLY

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
2010 Refunding COPs - Debt Service	\$18,218,002	—	—	—	—%
Total Expenditures / Appropriations	\$18,218,002	—	—	—	—%
Total Reimbursements	\$(5,694,950)	—	—	—	—%
Net Financing Uses	\$12,523,052	—	—	—	—%
Total Revenue	\$531,977	—	—	—	—%
Use of Fund Balance	\$11,991,076	—	—	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$11,112,972	—	—	—	—%
Other Charges	\$1,550,914	—	—	—	—%
Interfund Charges	\$5,554,117	—	—	—	—%
Total Expenditures / Appropriations	\$18,218,002	—	—	—	—%
Other Reimbursements	\$(5,694,950)	—	—	—	—%
Total Reimbursements	\$(5,694,950)	—	—	—	—%
Net Financing Uses	\$12,523,052	—	—	—	—%
Revenue					
Revenue from Use Of Money & Property	\$531,977	—	—	—	—%
Total Revenue	\$531,977	—	—	—	—%
Use of Fund Balance	\$11,991,076	—	—	—	—%

Budget Unit Functions & Responsibilities

The **2018 Refunding Certificates of Participation (COPs)-Debt Service** budget unit provides for the annual lease payments for the 2018 Refunding Certificates of Participation issued on November 15, 2018. These 2018 Refunding Certificates of Participation refunded the County's 1997 Refunding Certificates of Participation (Coroner/Crime Lab and Data Center), 2003 Public Facilities Project Certificates of Participation (various capital projects), the 2006 Public Facilities Projects Certificates of Participation (Fleet Maintenance and Voter Registration/Sheriff Station House Facilities) and the 2007 Certificates of Participation (Animal Care Facility and a 120 bed expansion of the Youth Detention Facility). Although the financing for all of these issuances were consolidated into a two series issue, the debt service related to each is segregated so that the appropriate amounts are charged to the operating funds/budgets of the departments that operate each facility.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
2018 Refunding COPs - Debt Service	\$9,929,384	\$10,185,255	\$10,152,377	\$(32,878)	(0.3)%
Total Expenditures / Appropriations	\$9,929,384	\$10,185,255	\$10,152,377	\$(32,878)	(0.3)%
Total Reimbursements	\$(9,804,750)	\$(9,807,500)	\$(9,810,134)	\$(2,634)	0.0%
Net Financing Uses	\$124,634	\$377,755	\$342,243	\$(35,512)	(9.4)%
Total Revenue	\$25,119	—	—	—	—%
Use of Fund Balance	\$99,515	\$377,755	\$342,243	\$(35,512)	(9.4)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$264,922	\$517,755	\$482,252	\$(35,503)	(6.9)%
Other Charges	\$9,664,463	\$9,667,500	\$9,670,125	\$2,625	0.0%
Total Expenditures / Appropriations	\$9,929,384	\$10,185,255	\$10,152,377	\$(32,878)	(0.3)%
Other Reimbursements	\$(9,804,750)	\$(9,807,500)	\$(9,810,134)	\$(2,634)	0.0%
Total Reimbursements	\$(9,804,750)	\$(9,807,500)	\$(9,810,134)	\$(2,634)	0.0%
Net Financing Uses	\$124,634	\$377,755	\$342,243	\$(35,512)	(9.4)%
Revenue					
Revenue from Use Of Money & Property	\$25,119	—	—	—	—%
Total Revenue	\$25,119	—	—	—	—%
Use of Fund Balance	\$99,515	\$377,755	\$342,243	\$(35,512)	(9.4)%

Summary of Changes

The Recommended Budget reflects a \$32,878 (0.3%) decrease in total appropriations, a \$2,634 (0.0%) increase in reimbursements, and a \$35,512 (9.4%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to lower fund balance available for appropriation.

The increase in reimbursements is from an increase in operating transfers to cover the higher debt service payments.

Use of Fund Balance reflects a carryover of \$342,243 in available balance.

Budget Unit Functions & Responsibilities

The **2020 Refunding Certificates of Participation (COPs) – Debt Service** budget unit provides for the annual lease payments for the governmental funds portion of the 2020 Refunding Certificates of Participation issued on October 15, 2020. The 2020 Refunding Certificates of Participation refunded the County's 2010 Refunding Certificates of Participation, which previously refunded the County's 1990 Certificates of Participation (Fixed Asset Acquisition Fund), 2003 Refunding Certificates of Participation (Main Jail) and the 1999 Refunding Certificates of Participation (Cherry Island Golf Course and the County Employees Parking Garage).

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
2020 Refunding COPs - Debt Service	\$30,513,426	\$7,345,895	\$4,760,205	\$(2,585,690)	(35.2)%
Total Expenditures / Appropriations	\$30,513,426	\$7,345,895	\$4,760,205	\$(2,585,690)	(35.2)%
Total Reimbursements	\$(4,162,461)	\$(3,828,000)	\$(3,832,750)	\$(4,750)	0.1%
Net Financing Uses	\$26,350,965	\$3,517,895	\$927,455	\$(2,590,440)	(73.6)%
Total Revenue	\$32,576,861	—	—	—	—%
Use of Fund Balance	\$(6,225,895)	\$3,517,895	\$927,455	\$(2,590,440)	(73.6)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$29,936,184	\$1,008,238	\$247,455	\$(760,783)	(75.5)%
Other Charges	\$577,242	\$3,733,000	\$3,737,750	\$4,750	0.1%
Interfund Charges	—	\$2,604,657	\$775,000	\$(1,829,657)	(70.2)%
Total Expenditures / Appropriations	\$30,513,426	\$7,345,895	\$4,760,205	\$(2,585,690)	(35.2)%
Other Reimbursements	\$(4,162,461)	\$(3,828,000)	\$(3,832,750)	\$(4,750)	0.1%
Total Reimbursements	\$(4,162,461)	\$(3,828,000)	\$(3,832,750)	\$(4,750)	0.1%
Net Financing Uses	\$26,350,965	\$3,517,895	\$927,455	\$(2,590,440)	(73.6)%
Revenue					
Revenue from Use Of Money & Property	\$19,570	—	—	—	—%
Other Financing Sources	\$32,557,291	—	—	—	—%
Total Revenue	\$32,576,861	—	—	—	—%
Use of Fund Balance	\$(6,225,895)	\$3,517,895	\$927,455	\$(2,590,440)	(73.6)%

Summary of Changes

The Recommended Budget reflects a \$2,585,690 (35.2%) decrease in total appropriations, a \$4,750 (0.1%) increase in reimbursements, and a \$2,590,440 (73.6%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to lower fund balance available and a decrease in the amount of funds transferred out to Interagency Procurement (Budget Unit 9030000) to backfill the Fixed Asset Acquisition Fund component of debt service that would otherwise rely on the General Fund.

The increase in reimbursements is from an increase in operating transfers to cover the higher debt service payments.

Use of Fund Balance reflects a carryover of \$927,455 in available balance.

- There are no changes to reserves.

Budget Unit Functions & Responsibilities

The **Juvenile Courthouse Project-Debt Service** budget unit provides for the appropriations for the annual lease payments and the Debt Service Reserve Fund for the County of Sacramento 2003 Juvenile Courthouse Project.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
2003 COPs - Juvenile Courthouse - Debt Service	\$2,292,068	\$2,468,828	\$2,446,411	\$(22,417)	(0.9)%
Total Expenditures / Appropriations	\$2,292,068	\$2,468,828	\$2,446,411	\$(22,417)	(0.9)%
Total Reimbursements	\$(2,250,700)	\$(2,248,575)	\$(2,248,575)	—	—%
Net Financing Uses	\$41,368	\$220,253	\$197,836	\$(22,417)	(10.2)%
Total Revenue	\$36,833	—	—	—	—%
Use of Fund Balance	\$4,535	\$220,253	\$197,836	\$(22,417)	(10.2)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$76,381	\$255,253	\$232,836	\$(22,417)	(8.8)%
Other Charges	\$2,215,687	\$2,213,575	\$2,213,575	—	—%
Total Expenditures / Appropriations	\$2,292,068	\$2,468,828	\$2,446,411	\$(22,417)	(0.9)%
Other Reimbursements	\$(2,250,700)	\$(2,248,575)	\$(2,248,575)	—	—%
Total Reimbursements	\$(2,250,700)	\$(2,248,575)	\$(2,248,575)	—	—%
Net Financing Uses	\$41,368	\$220,253	\$197,836	\$(22,417)	(10.2)%
Revenue					
Revenue from Use Of Money & Property	\$36,833	—	—	—	—%
Total Revenue	\$36,833	—	—	—	—%
Use of Fund Balance	\$4,535	\$220,253	\$197,836	\$(22,417)	(10.2)%

Summary of Changes

The Recommended Budget reflects a \$22,417 (0.9%) decrease in total appropriations, and a \$22,417 (10.2%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to lower available fund balance.

Use of Fund Balance reflects a carryover of \$197,836 in available balance.

- There are no changes to reserves.

Budget Unit Functions & Responsibilities

The **Pension Obligation Bond-Debt Service** budget unit provides for the appropriations for the annual debt service and related financial services costs for the County of Sacramento Taxable Pension Funding Bonds Series 1995. The bonds were sold in June 1995 and closed in July 1995. The proceeds from the bond issue were utilized to pay the Unfunded Accrued Actuarial Liability owed by the County to the Sacramento County Employees' Retirement System as of July 5, 1995. Most of the bonds are fixed-interest rate bonds (\$404,060,207.55). Approximately one-quarter of the bonds (\$134,000,000) were variable-interest rate bonds. The variable-rate portions of the bonds were sold with an initial marketing term of three years; therefore, the rate for those bonds was fixed until Fiscal Year 1998-99.

Debt service on the bonds began on August 15, 1995, and the County is required to deposit the anticipated annual debt service into this fund by July 31 of each fiscal year. On March 18, 1997, by Resolution Number 97-0253, the Board of Supervisors approved an amendment to the original Pension Obligation Bond Resolution, which provided additional flexibility for the County to execute an interest rate swap. The swap transaction fixed the interest rate on the \$134,000,000 million variable rate Pension Obligation Bonds for a four-year period beginning July 1, 1998, and ending July 1, 2002 at 6.169 percent, below the first three years' level of 6.195%. The swap counterparty opted to extend the swap through July 1, 2007. The interest swap agreement financing was executed and closed on March 18, 1997.

On June 17, 2003, by Resolution Number 2003-0768, the Board of Supervisors approved the restructuring of the 1995 Pension Obligation Bonds, Series B and C Variable Rate Bonds (\$134,000,000) to provide significant budgetary relief over the next three to seven years during which the County was expecting to experience significant budgetary stress. The restructuring provided near-term budgetary relief in the form of a premium payment from the swap provider (\$8,072,500) but there was an overall net cost to the transaction due to the additional debt service added-on beginning in Fiscal Year 2011-12 and terminating on August 15, 2023. The restructuring swap transaction fixed interest rate was 5.935%.

On October 21, 2008, by Resolution Number 2008-1025, the Board of Supervisors approved terminating the existing swap agreement with Lehman Brothers due to Lehman's bankruptcy filing and subsequent failure to perform under the terms of the agreement. The Board in the same action authorized the County to enter into a replacement swap transaction with Deutsche Bank. The replacement swap transaction fixed rate initially remained unchanged at 5.935%, and then changed to 6.04% on July 1, 2009.

In September 2011, the \$134,000,000 variable rate portion of the 1995 Bonds (the Series 1995B and 1995C Bonds) were refunded to a fixed interest rate mode as the 2011A Series, and the related swap agreement with Deutsche Bank was terminated. All of the Pension Obligation Bonds originally issued in 1995 are now in fixed interest rate mode, with no remaining swap agreements.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Pension Obligation Bonds - Debt Service	\$97,198,483	\$99,984,409	\$104,080,996	\$4,096,587	4.1%
Total Expenditures / Appropriations	\$97,198,483	\$99,984,409	\$104,080,996	\$4,096,587	4.1%
Net Financing Uses	\$97,198,483	\$99,984,409	\$104,080,996	\$4,096,587	4.1%
Total Revenue	\$97,103,994	\$99,215,930	\$103,362,517	\$4,146,587	4.2%
Use of Fund Balance	\$94,489	\$768,479	\$718,479	\$(50,000)	(6.5)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$390,892	\$963,477	\$913,449	\$(50,028)	(5.2)%
Other Charges	\$96,807,591	\$99,020,932	\$103,167,547	\$4,146,615	4.2%
Total Expenditures / Appropriations	\$97,198,483	\$99,984,409	\$104,080,996	\$4,096,587	4.1%
Net Financing Uses	\$97,198,483	\$99,984,409	\$104,080,996	\$4,096,587	4.1%
Revenue					
Revenue from Use Of Money & Property	\$100,340	\$99,215,930	\$103,362,517	\$4,146,587	4.2%
Charges for Services	\$97,003,654	—	—	—	—%
Total Revenue	\$97,103,994	\$99,215,930	\$103,362,517	\$4,146,587	4.2%
Use of Fund Balance	\$94,489	\$768,479	\$718,479	\$(50,000)	(6.5)%

Summary of Changes

The Recommended Budget reflects a \$4,096,587 (4.1%) increase in total appropriations, a \$4,146,587 (4.2%) increase in revenue, and a \$50,000 (6.5%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in total debt service due.

The increase in revenue is due to an increase in revenue recovery from departments necessary to cover the increased total debt service.

Use of Fund Balance reflects a carryover of \$718,479 in available balance.

Budget Unit Functions & Responsibilities

The **Tobacco Litigation Settlement-Capital Projects** budget unit provides for the appropriations for the uses of the proceeds of the 2001 and 2005 Tobacco Litigation Settlement Securitization Capital Projects.

The 2001 Bonds were executed and closed on August 23, 2001, through a negotiated bid process. The proceeds from the bond issue are being used to finance the construction of a Juvenile Court facility (\$46.3 million), Primary Care Clinic facility (\$30.5 million), Refuse Fleet Clean Air Conversion (\$15.0 million), Senior Nutrition Services Kitchen Facility (\$2.0 million), Clinic Pharmacy Automation System (\$0.8 million), 911 Call Center (\$6.0 million), Carmichael/Rio Linda Branch Library (\$5.2 million) and any other authorized acquisitions, construction, and/or improvement projects to be substituted therefore (\$7.4 million).

The 2005 Bonds were executed and closed on December 6, 2005, through a negotiated bid process. The proceeds from the bond issue were used to finance the construction of a Juvenile Justice Center Juvenile Hall Expansion facility Phases II and III (\$40.0 million), Juvenile Justice Center Wing-A (Maintenance) (\$4.0 million), Bikeway Project Sunset Avenue/Main Avenue (\$1.024 million), Carmichael Library (\$2.8 million), Park Repairs (\$2.0 million), Pavement Repairs (\$1.3 million), Unincorporated Area Sidewalk/Gutter/Curbs Repairs (\$11.797 million), Main Jail Fire Alarm (\$0.304 million) and any other authorized acquisitions, construction, and/or improvement projects to be substituted thereafter.

This budget unit was established for payment of all costs associated with these projects, which include architectural/design costs, contractor payments, construction management costs, consultants, equipment and other miscellaneous construction costs required to complete the projects.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Tobacco Litigation Settlement - Capital Projects	\$455,934	\$20,618	\$892	\$(19,726)	(95.7)%
Total Expenditures / Appropriations	\$455,934	\$20,618	\$892	\$(19,726)	(95.7)%
Net Financing Uses	\$455,934	\$20,618	\$892	\$(19,726)	(95.7)%
Total Revenue	\$1,554	\$1,400	\$40	\$(1,360)	(97.1)%
Use of Fund Balance	\$454,380	\$19,218	\$852	\$(18,366)	(95.6)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Other Charges	\$455,934	\$20,618	\$892	\$(19,726)	(95.7)%
Total Expenditures / Appropriations	\$455,934	\$20,618	\$892	\$(19,726)	(95.7)%
Net Financing Uses	\$455,934	\$20,618	\$892	\$(19,726)	(95.7)%
Revenue					
Revenue from Use Of Money & Property	\$1,554	\$1,400	\$40	\$(1,360)	(97.1)%
Total Revenue	\$1,554	\$1,400	\$40	\$(1,360)	(97.1)%
Use of Fund Balance	\$454,380	\$19,218	\$852	\$(18,366)	(95.6)%

Summary of Changes

The Recommended Budget reflects a \$19,726 (95.7%) decrease in total appropriations, a \$1,360 (97.1%) decrease in revenue, and an \$18,366 (95.6%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to bond proceeds and interest earnings having been spent down for capital projects in FY 2020-21, leaving less funds available in future years.

The decrease in revenue is due to less anticipated interest earnings due to having lower funds on deposit.

Use of Fund Balance reflects a carryover of \$852 in available balance.

Budget Unit Functions & Responsibilities

The **Public Safety Sales Tax** (Proposition 172) provides a dedicated half cent sales tax for local public safety purposes. Proposition 172 was a legislatively referred constitutional amendment approved by voters in 1993. The State distributes funding from the half cent state sales tax to Sacramento County based on Sacramento County's proportional share of taxable sales in the prior year. Public Safety Sales Tax revenue is received in the Public Safety Sales Tax Budget Unit, then is transferred to the Sheriff, District Attorney, and Probation Departments to fund eligible activities.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Public Safety Sales Tax (Proposition 172)	\$139,175,693	\$145,205,105	\$171,500,597	\$26,295,492	18.1%
Total Expenditures / Appropriations	\$139,175,693	\$145,205,105	\$171,500,597	\$26,295,492	18.1%
Net Financing Uses	\$139,175,693	\$145,205,105	\$171,500,597	\$26,295,492	18.1%
Total Revenue	\$145,124,184	\$146,537,112	\$171,500,597	\$24,963,485	17.0%
Use of Fund Balance	\$(5,948,491)	\$(1,332,007)	—	\$1,332,007	(100.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$139,175,693	\$145,205,105	\$171,500,597	\$26,295,492	18.1%
Total Expenditures / Appropriations	\$139,175,693	\$145,205,105	\$171,500,597	\$26,295,492	18.1%
Net Financing Uses	\$139,175,693	\$145,205,105	\$171,500,597	\$26,295,492	18.1%
Revenue					
Revenue from Use Of Money & Property	\$6,062	—	—	—	—%
Intergovernmental Revenues	\$145,118,122	\$146,537,112	\$171,500,597	\$24,963,485	17.0%
Total Revenue	\$145,124,184	\$146,537,112	\$171,500,597	\$24,963,485	17.0%
Use of Fund Balance	\$(5,948,491)	\$(1,332,007)	—	\$1,332,007	(100.0)%

Summary of Changes

The Recommended Budget reflects a \$26,295,492 (18.1%) increase in total appropriations, a \$24,963,485 (17.0%) increase in revenue, and a \$1,332,007 (100.0%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an estimated increase in revenue available to transfer to Departments. Public safety sales tax funding was allocated to Departments based on allocation percentages approved by the Board on December 14, 1993.

The increase in revenue is due to:

- An anticipated increase in statewide Realignment sales tax revenue as a result of the economic recovery from COVID-19 and inflation.
- An anticipated increase in Sacramento County's proportional share of statewide revenue due to a reporting change of a major retailer.

Use of Fund Balance reflects a carryover of \$0 in available balance.

- There are no changes to reserves.

Public Safety Sales Tax Allocations

	FY 2021-22 Adopted Budget	FY 2022-23 Recommended Budget
Public Safety Sales Tax		
District Attorney	\$16,698,587	\$19,722,567
Probation	\$23,770,076	\$28,074,648
Sheriff	\$104,736,442	\$123,703,382
Public Safety Sales Tax Total	\$145,205,105	\$171,500,597

Budget Unit Functions & Responsibilities

The **Teeter Plan** (otherwise known as the Alternative Method of Property Tax Apportionment) services the debt requirement associated with the County’s purchase of delinquent property taxes. Under the Teeter Plan, the County advances delinquent secured property taxes to local taxing entities by purchasing the delinquent taxes and in return the County receives all future delinquent tax payments, penalties, and interest when the taxes are eventually paid. Financing for the purchase of the delinquent taxes comes from five-year notes from the Sacramento County – Pooled Investment Fund.

As actual collections are received from the delinquent taxpayers, the principal amount of the borrowing is reduced, and interest collected from delinquent taxpayers is used to pay interest on each borrowing. The net penalty/interest revenue remaining after debt service interest costs is transferred to the General Fund (Budget Unit 5700000) by the close of the final accounting period each year.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Teeter Plan Debt Service	\$34,222,685	\$40,007,338	\$40,007,338	—	—%
Total Expenditures / Appropriations	\$34,222,685	\$40,007,338	\$40,007,338	—	—%
Net Financing Uses	\$34,222,685	\$40,007,338	\$40,007,338	—	—%
Total Revenue	\$36,031,144	\$35,811,183	\$35,811,183	—	—%
Use of Fund Balance	\$(1,808,459)	\$4,196,155	\$4,196,155	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Other Charges	\$24,017,812	\$27,737,347	\$26,628,621	\$(1,108,726)	(4.0)%
Interfund Charges	\$10,204,873	\$12,269,991	\$13,378,717	\$1,108,726	9.0%
Total Expenditures / Appropriations	\$34,222,685	\$40,007,338	\$40,007,338	—	—%
Net Financing Uses	\$34,222,685	\$40,007,338	\$40,007,338	—	—%
Revenue					
Revenue from Use Of Money & Property	\$3,170	—	—	—	—%
Miscellaneous Revenues	\$35,435,047	\$35,811,183	\$35,811,183	—	—%
Other Financing Sources	\$592,926	—	—	—	—%
Total Revenue	\$36,031,144	\$35,811,183	\$35,811,183	—	—%
Use of Fund Balance	\$(1,808,459)	\$4,196,155	\$4,196,155	—	—%

Summary of Changes

The overall Recommended Budget reflects no change from the prior year Adopted Budget.

The decrease in Other Charges is due to lower debt service costs of \$1,108,726 for principal and interest payments offset by an increased transfer to the General Fund of \$1,108,726.

Use of Fund Balance reflects a carryover of \$4,196,155 in available balance.

Budget Unit Functions & Responsibilities

Sacramento County imposes a **Transient-Occupancy Tax (TOT)** in the amount of 12.0 percent of the rental charges at hotels, motels, and similar structures for short-term lodging. The Board of Supervisors allocates a portion of the TOT revenue to this budget for artistic, cultural, civic, and other activities which enhance the image and quality of life of the community.

Goals

- Provide funding for artistic, cultural, civic and other activities which enhance the image of the community and quality of life in Sacramento.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Transient Occupancy Tax (TOT)	\$2,246,077	\$5,081,587	\$4,261,197	\$(820,390)	(16.1)%
Total Expenditures / Appropriations	\$2,246,077	\$5,081,587	\$4,261,197	\$(820,390)	(16.1)%
Total Reimbursements	\$(3,020,994)	\$(2,741,687)	\$(2,745,761)	\$(4,074)	0.1%
Net Financing Uses	\$(774,917)	\$2,339,900	\$1,515,436	\$(824,464)	(35.2)%
Total Revenue	\$15,891	\$10,000	\$10,000	—	—%
Use of Fund Balance	\$(790,808)	\$2,329,900	\$1,505,436	\$(824,464)	(35.4)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$20,157	\$231,649	\$50,500	\$(181,149)	(78.2)%
Other Charges	\$2,143,923	\$4,731,838	\$4,090,947	\$(640,891)	(13.5)%
Interfund Charges	\$81,996	\$118,100	\$119,750	\$1,650	1.4%
Total Expenditures / Appropriations	\$2,246,077	\$5,081,587	\$4,261,197	\$(820,390)	(16.1)%
Other Reimbursements	\$(3,020,994)	\$(2,741,687)	\$(2,745,761)	\$(4,074)	0.1%
Total Reimbursements	\$(3,020,994)	\$(2,741,687)	\$(2,745,761)	\$(4,074)	0.1%
Net Financing Uses	\$(774,917)	\$2,339,900	\$1,515,436	\$(824,464)	(35.2)%
Revenue					
Revenue from Use Of Money & Property	\$15,891	\$10,000	\$10,000	—	—%
Total Revenue	\$15,891	\$10,000	\$10,000	—	—%
Use of Fund Balance	\$(790,808)	\$2,329,900	\$1,505,436	\$(824,464)	(35.4)%

Summary of Changes

The Recommended Budget reflects an \$820,390 (16.1%) decrease in total appropriations, \$4,074 (0.1%) increase in reimbursements, and an \$824,464 (35.4%) decrease in use of fund balance from the prior year Adopted Budget.

The net decrease in total appropriations is due to:

- The rebudgeting of projects from FY 2021-22 and timing of grants funded.
- Recommended growth detailed later in this section.

The net increase in reimbursements is due to:

- A higher fund balance requiring less reimbursement from General Fund.
- Recommended growth detailed later in this section.

Use of Fund Balance reflects a carryover of \$1,505,436 in available balance.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Transient Occupancy Tax (TOT)	225,000	(225,000)	—	—	—

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
TOT - Visit Sacramento	225,000	(225,000)	—	—	—

Visit Sacramento is requesting an increase of \$225,000 in ongoing funding, which would increase the County’s contribution from \$125,000 to \$350,000 annually. Visit Sacramento would use the additional funding to bring more events to the Sacramento region, which should result in increased hotel nights and therefore increased Transient Occupancy Tax revenue to the County. This request is contingent on approval of a linked request in the Financing Transfers/ Reimbursements budget (BU 5110000).



Administrative Services

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Agency Structure



Administrative Services departments generally provide support and operational services to other departments within the County. Emergency Services and Voter Registration and Elections provide services countywide.

Administrative Services departments include:

County Clerk/Recorder serves as custodian of legal records; issues and registers marriage licenses, notaries public, vital statistics and other public documents; and records real property documents for the County.

Emergency Services coordinates the overall countywide response to large scale incidents and disasters.

Finance is responsible for specialized programs and services that are organized within the Divisions of Auditor-Controller, Tax Collection and Business Licensing, Treasury and Investments, Consolidated Utilities Billing and Service (CUBS), and Revenue Recovery. Auditor-Controller includes General Accounting Services; Accounting Reporting and Control; Systems Control and Reconciliations; Central Support Services; Payroll Services; Audit Services; Payment Services; Other Accounting Services; Central Accounting Systems; and Tax Accounting Services. Tax Collection and Licensing processes property tax collection and business licenses; and issues and monitors fictitious business name statements. Treasury and Investments is responsible for Pooled Investments, Fiscal Agent Services, and Reclamation Districts. CUBS provides billing and collection services for departments providing utilities, including refuse, water, sewer, and storm water drainage. Revenue Recovery collects both current and delinquent accounts receivable. To accomplish this, the Department performs financial evaluations; determines a client's ability to pay, and adjusts certain types of charges; establishes a payment schedule, when appropriate; creates an account for each client; sends out monthly bills; and initiates follow-up procedures if payments are not made.

General Services is comprised of the following programs: Administrative Services, Contract and Purchasing Services; Energy Management, Support Services (Printing and Scanning, U.S. Mail/Inter-Office Messenger, Central Stores, Warehousing, and Surplus Property Program); Security Services; Facility Planning and Management, Fleet Services (Light and Heavy Equipment); Facilities Maintenance and Operations Districts; Parking Enterprise; Real Estate and Capital Construction Fund.

Personnel Services is responsible for Deferred Compensation; Dental Insurance; Disability Compliance; Employee Benefits; Employee Health; Equal Employment; Liability/Property Insurance; Personnel Records;

Department Services; Personnel/Payroll Training and Support; Safety Services; Selection & Classification; Training and Development; Training; Unemployment Insurance; and Workers' Compensation.

Technology (DTech) is a central information technology and telecommunications provider for Sacramento County. DTech delivers a broad range of shared countywide information technology services to employees, departments and regional partners, and develops customized solutions for specific departmental business applications. DTech administers the following services:

Data Processing-Shared Systems, which accounts for the cost of services provided by DTech and the Department of Finance to support countywide shared computer systems and applications.

Regional Radio Communications System (SRRCS) that operates and maintains two-way mobile communications for Sacramento County Departments, the cities of Sacramento, West Sacramento and Folsom, the Sacramento Regional Transit District, the Twin Rivers Unified School District Police Department, Los Rios Community College District and all fire districts.

Technology Cost Recovery Fee Fund that provides financing to pay for the implementation and operation of the web-based Automation E-Government Permitting System, also known as ACCELA.

DTech also manages the Office of Compliance.

The Office of Compliance ensures countywide compliance with the Health Insurance Portability and Accountability Act (HIPAA) of 1996. The HIPAA Privacy Rule (with an implementation deadline of April 2003) and the Security Rule (implementation deadline of April 2005) both established regulations that govern privacy and security of personal medical information, and administrative standardization. HIPAA also addresses simplification of standards for health care transactions and billing of federal health care revenues.

Voter Registration and Elections registers voters and maintains voter files; files candidate nomination papers; certifies citizen-initiated petitions; administers campaign disclosure laws; and administers federal, state, school and special districts, municipal and internal county employee elections.

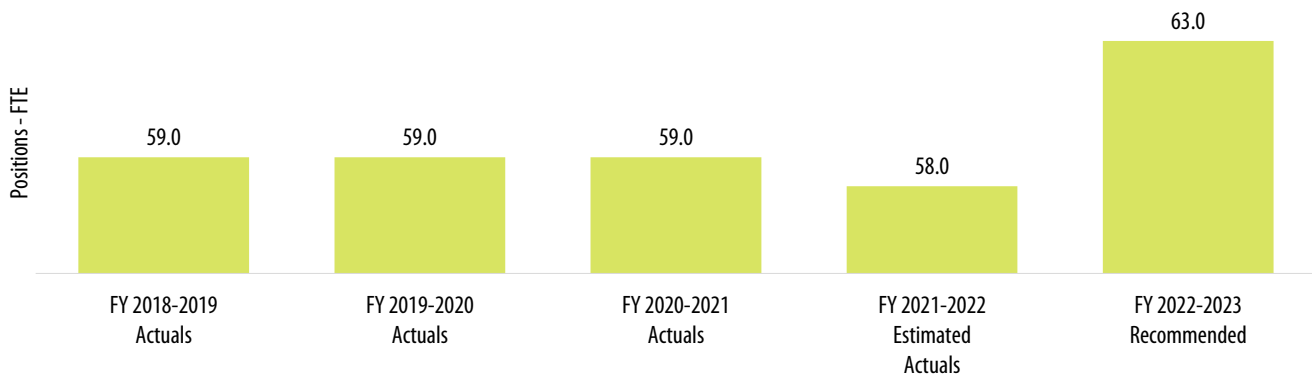
Budget Units/Departments Summary

Fund	Budget Unit No.	Departments/Budget Units	Total Appropriations	Net Financing Uses	Net Cost	Positions
001A	5920000	Contribution To LAFCO	\$246,685	\$246,685	\$246,685	—
001A	3240000	County Clerk/Recorder	\$14,081,027	\$7,470,000	—	68.5
001A	5710000	Data Processing-Shared Systems	\$25,930,079	\$25,930,079	\$25,823,301	—
001A	3230000	Department Of Finance	\$51,586,116	\$39,012,596	\$1,637,347	240.0
001A	7090000	Emergency Services	\$15,460,542	\$8,964,851	\$1,360,008	8.0
001A	5740000	Office of Compliance	\$436,422	—	—	2.0
001A	5970000	Office of Labor Relations	\$1,740,203	\$442,379	—	5.0
001A	6050000	Personnel Services	\$38,235,374	\$17,180,110	\$260,000	199.0
001A	6110000	Revenue Recovery	—	—	—	—
001A	4410000	Voter Registration And Elections	\$14,704,659	\$14,704,659	\$12,874,659	35.0
General Fund Total			\$162,421,107	\$113,951,359	\$42,202,000	557.5
001Q	3241000	Clerk/Recorder Fees	\$6,611,027	\$6,611,027	\$3,601,807	—
001R	7091000	OES-Restricted Revenues	\$556,610	\$556,610	\$556,610	—
007A	3100000	Capital Construction	\$64,719,176	\$58,125,675	\$25,033,886	—
011A	6310000	County Library	\$1,252,086	\$1,252,086	\$33,702	—
021D	2180000	Technology Cost Recovery Fee	\$1,854,499	\$1,854,499	\$341,099	—
031A	7600000	Department of Technology	\$188,363,019	\$118,706,516	—	418.0
034A	2070000	Fixed Assets-Heavy Equipment	\$15,800,474	\$15,800,474	\$11,650,777	—
035A	7000000	General Services	\$216,463,674	\$184,714,348	\$2,191,118	460.0
036A	7080000	General Services-Capital Outlay	\$8,919,011	\$8,919,011	\$6,728,011	—
037A	3910000	Liability/Property Insurance	\$37,617,803	\$37,617,803	\$(2,000,000)	—
038A	3920000	Dental Insurance	\$17,800,000	\$17,800,000	—	—
039A	3900000	Workers Compensation Insurance	\$32,181,655	\$32,181,655	\$(1,000,000)	—
040A	3930000	Unemployment Insurance	\$3,344,147	\$3,344,147	—	—
056A	7990000	Parking Enterprise	\$2,782,785	\$2,782,785	—	5.0
059A	7020000	Regional Radio Communications System	\$6,193,650	\$6,193,650	\$126,615	9.0
060A	7860000	Board Of Retirement	\$17,367,170	\$17,367,170	\$17,367,170	63.0
Non-General Fund Total			\$621,826,786	\$513,827,456	\$64,630,795	955.0
Grand Total			\$784,247,893	\$627,778,815	\$106,832,795	1,512.5

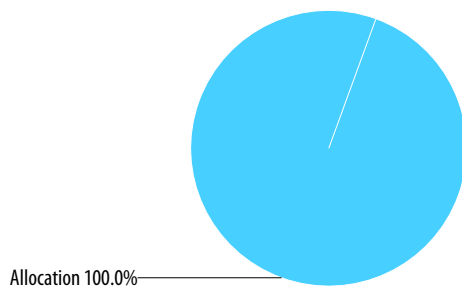
Department Structure
Eric Stern, Chief Executive Officer



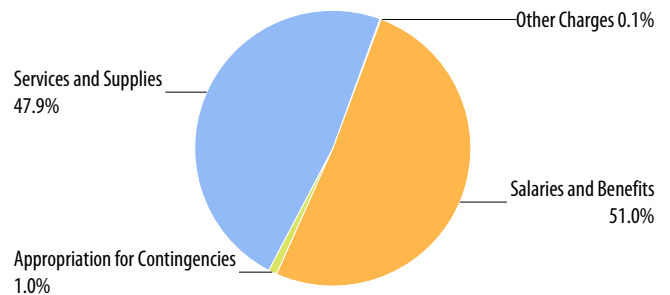
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Board of Retirement** is responsible for the administration and maintenance of the records of the Sacramento County Employees' Retirement System (SCERS or the System) in accordance with the provisions of the 1937 Act and Retirement Board Bylaws. The Board of Retirement sets policy for the investment of the assets of the System and monitors its investments, appoints a Retirement Administrator who serves as Chief Executive Officer for the System, and annually adopts a budget covering the entire expense of administration of the System. The annual budget is included in the County budget as information only.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Management of the Sacramento County Employees' Retirement System (SCERS)	\$1,129,369,788	\$15,926,948	\$17,367,170	\$1,440,222	9.0%
Total Expenditures / Appropriations	\$1,129,369,788	\$15,926,948	\$17,367,170	\$1,440,222	9.0%
Net Financing Uses	\$1,129,369,788	\$15,926,948	\$17,367,170	\$1,440,222	9.0%
Total Revenue	\$3,099,117,309	—	—	—	—%
Use of Fund Balance	\$(1,969,747,521)	\$15,926,948	\$17,367,170	\$1,440,222	9.0%
Positions	59.0	58.0	63.0	5.0	8.6%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$6,744,315	\$8,297,918	\$8,855,101	\$557,183	6.7%
Services & Supplies	\$1,121,974,819	\$6,752,030	\$8,314,280	\$1,562,250	23.1%
Other Charges	\$650,654	\$719,000	\$25,789	\$(693,211)	(96.4)%
Appropriation for Contingencies	—	\$158,000	\$172,000	\$14,000	8.9%
Total Expenditures / Appropriations	\$1,129,369,788	\$15,926,948	\$17,367,170	\$1,440,222	9.0%
Net Financing Uses	\$1,129,369,788	\$15,926,948	\$17,367,170	\$1,440,222	9.0%
Revenue					
Revenue from Use Of Money & Property	\$3,099,112,642	—	—	—	—%
Intergovernmental Revenues	\$4,619	—	—	—	—%
Charges for Services	\$48	—	—	—	—%
Total Revenue	\$3,099,117,309	—	—	—	—%
Use of Fund Balance	\$(1,969,747,521)	\$15,926,948	\$17,367,170	\$1,440,222	9.0%
Positions	59.0	58.0	63.0	5.0	8.6%

Summary of Changes

The Recommended Budget reflects a \$1,440,222 (9.0%) increase in total appropriations and use of fund balance (retained earnings) from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- Increases in salary and benefits costs including cost of living adjustment and retirement, partially offset by an increase in salary savings due to less overtime and terminal pay as well as vacancies.
- Increases in education and training due to anticipated contract for training and development.
- Increases in investment services/consultants due to the increase in anticipated costs related to third-party service provider for portfolio analytic services.
- Increases in temporary staffing due to the increase in costs to accommodate staffing shortfalls and agency projects.
- Increases in legal services due to the increase in anticipated legal proceeding costs.
- Increases in allocated costs including personnel services, data processing supplies, system development services, and leased property use charges. This is partially offset by a decrease in the Countywide Cost Plan charge.
- Decreases in depreciation expense due to the anticipated date of completion for the Pension Administration System (PAS).
- Increases in PAS due to anticipated contracts completions with Linea, ICON, and Lifeworks.
- Decreases in tenant improvement project due to no further tenant improvement costs being anticipated.
- Recommended growth detailed later in this section.

Use of Fund balance reflects a \$17,367,170 decrease to retained earnings.

Position counts have increased by 5.0 FTE from the prior year Adopted Budget due to:

- 5.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Management of the Sacramento County Employees' Retirement System (SCERS)	414,183	—	—	414,183	5.0

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
Retirement - Add 1.0 FTE Information Technology Technician Level I Position - Retirement Admin					
	78,339	—	—	78,339	1.0
Add 1.0 FTE Information Technology (IT) Technician Level I position to assist Sacramento County Employees' Retirement System (SCERS) staff with general business systems (printing, Microsoft Office applications, basic network troubleshooting, electronic file management). In addition, the position will support all work processes associated with the new "Help Desk" ticket process as well as other expanding IT business process. This is funded by retained earnings from the SCERS Pension Trust.					
Retirement - Add 1.0 FTE Office Specialist Level 2 and 3.0 FTE Retirement Benefits Specialist Level 2 - Retirement Admin					
	335,844	—	—	335,844	4.0
Add 1.0 FTE Office Specialist Level 2 and 3.0 FTE Retirement Benefits Specialist Level 2 to the Benefits team to address the increased business demands and to provide an adequate level of staffing to support business continuity. The Benefits team has experienced a progressive increase in retirement volume since 2019 and during this time SCERS has experienced an increase in demand for project support for its multi-year, multi-million dollar Pension Administration System project. This is funded by retained earnings from the SCERS Pension Trust.					

Budget Unit Functions & Responsibilities

This **Contribution to LAFCO** budget unit provides for the County's annual Local Agency Formation Commission (LAFCo) assessment. LAFCO is funded by a contribution of one-third each from the County, cities, and special districts as well as application fees. LAFCO provides the following functions:

- Reviews proposals for incorporation or disincorporation of cities; annexation, detachment, or reorganization of territory to a city or a special district; and consolidation, merger, formation, dissolution or reorganization of special districts, which impact the provision of public services throughout the County, and region.
- Promotes the logical and reasonable development of local governmental agencies to provide for the present and future needs of the County and its communities.
- Adopts and amends Spheres of Influence (SOI), which are defined as plans for the probable ultimate physical boundaries and service area of a local governmental agency for each independent special district and city within the County.
- Protects prime agricultural farmland and open space from urban development where appropriate.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Administration of LAFCo	\$239,500	\$239,500	\$246,685	\$7,185	3.0%
Total Expenditures / Appropriations	\$239,500	\$239,500	\$246,685	\$7,185	3.0%
Net Financing Uses	\$239,500	\$239,500	\$246,685	\$7,185	3.0%
Net County Cost	\$239,500	\$239,500	\$246,685	\$7,185	3.0%

Budget Unit – Budget by Object

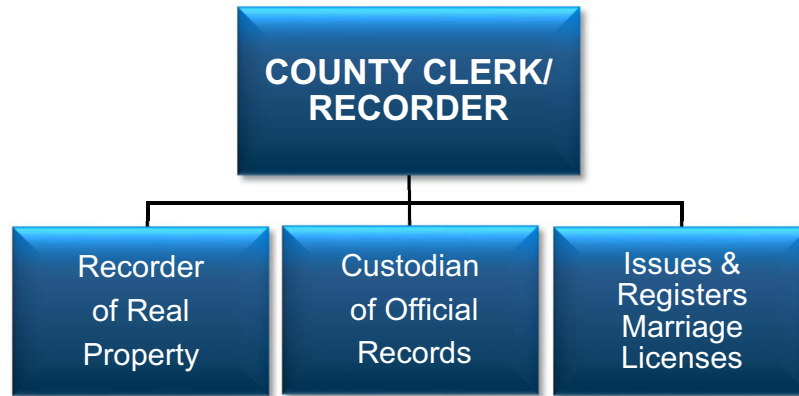
	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Other Charges	\$239,500	\$239,500	\$246,685	\$7,185	3.0%
Total Expenditures / Appropriations	\$239,500	\$239,500	\$246,685	\$7,185	3.0%
Net Financing Uses	\$239,500	\$239,500	\$246,685	\$7,185	3.0%
Net County Cost	\$239,500	\$239,500	\$246,685	\$7,185	3.0%

Summary of Changes

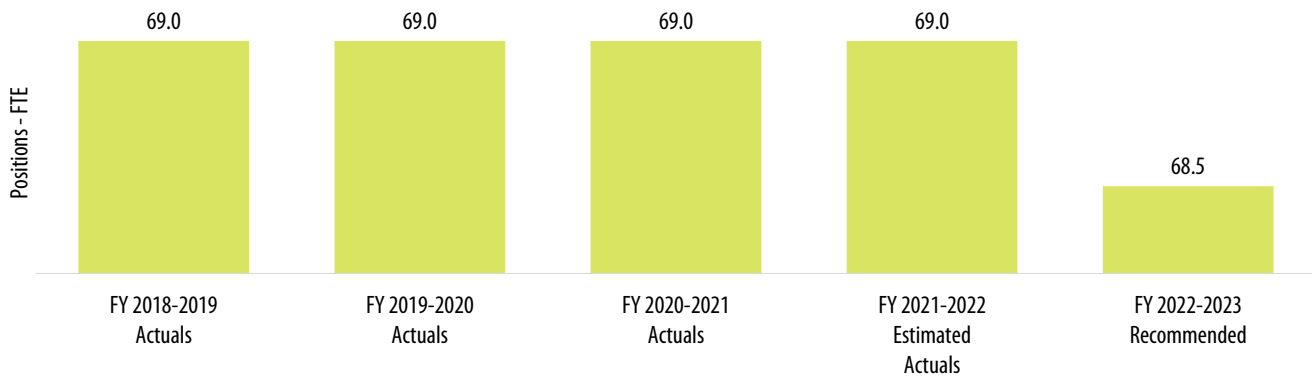
The Recommended Budget reflects a \$7,185 (3.0%) increase in total appropriations and net county cost from the prior year Adopted Budget.

The increase in expenditures and net county cost is due to an anticipated increase in staffing and an increase in salaries and benefits costs, including cost of living adjustments and retirement costs.

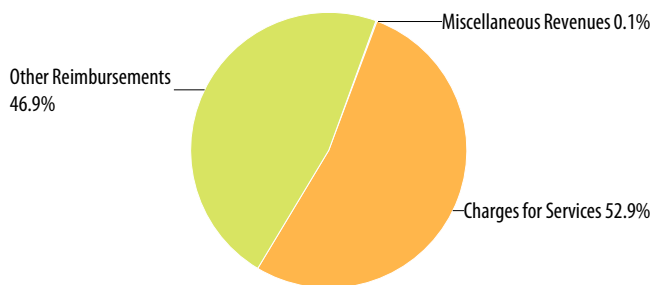
Department Structure
Donna Allred, County Clerk/Recorder



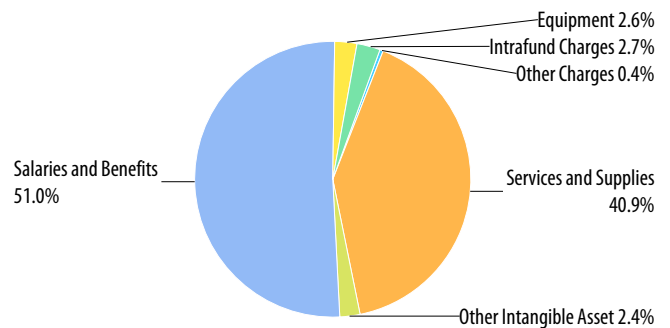
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The Office of **County Clerk/Recorder** (CCR) has two primary functions:

Clerk responsibilities include issuance of marriage licenses; Registrar of Marriages; Commissioner of Civil Marriages; custodian of Oaths of Office; registration of notaries public, process servers, professional photocopiers, unlawful detainer assistants, legal document assistants, and fictitious business names.

Recorder responsibilities include recording of real estate and other authorized documents; issuance of birth, death and marriage certificates; indexing and public viewing services for official records; and issuance of official record copies.

Goals

- Obtain Board approval for a lease to relocate the downtown office, and commence tenant improvements at the new site.
- Examine the viability of existing leases and locations for service center facilities and explore the feasibility of a pilot office option.
- Implement the “publicly available” restrictive covenant plan to expand the internal review in the identification, redaction, and tracking of unlawful restrictive covenants in the records of the County Recorder’s office, in accordance with AB 1466.

Accomplishments

- Successfully identified a property for the relocation of the downtown office and identified tenant improvements needed at the new location. Required bids were obtained and lease negotiations are underway.
- Began electronically posting an index of data and images for filed Environmental Impact Reports on the County Clerk/Recorder website, for public viewing, in accordance with the California Environmental Quality Act (CEQA).
- Prepared and established the “publicly available” restrictive covenant implementation plan, which included an internal review for identification, redaction, and tracking of unlawful restrictive covenants.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
County Clerk/ Recorder	\$11,110,680	\$13,548,883	\$14,081,027	\$532,144	3.9%
Total Expenditures / Appropriations	\$11,110,680	\$13,548,883	\$14,081,027	\$532,144	3.9%
Total Reimbursements	\$(442,037)	\$(6,725,020)	\$(6,611,027)	\$113,993	(1.7)%
Net Financing Uses	\$10,668,643	\$6,823,863	\$7,470,000	\$646,137	9.5%
Total Revenue	\$10,668,643	\$6,823,863	\$7,470,000	\$646,137	9.5%
Net County Cost	—	—	—	—	—%
Positions	69.0	69.0	68.5	(0.5)	(0.7)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$6,403,384	\$7,056,450	\$7,186,770	\$130,320	1.8%
Services & Supplies	\$4,044,043	\$5,304,550	\$5,752,784	\$448,234	8.4%
Other Charges	\$66,379	\$96,144	\$56,740	\$(39,404)	(41.0)%
Equipment	\$17,126	\$366,000	\$366,000	—	—%
Other Intangible Asset	\$247,444	\$387,429	\$334,629	\$(52,800)	(13.6)%
Intrafund Charges	\$332,304	\$338,310	\$384,104	\$45,794	13.5%
Total Expenditures / Appropriations	\$11,110,680	\$13,548,883	\$14,081,027	\$532,144	3.9%
Other Reimbursements	\$(442,037)	\$(6,725,020)	\$(6,611,027)	\$113,993	(1.7)%
Total Reimbursements	\$(442,037)	\$(6,725,020)	\$(6,611,027)	\$113,993	(1.7)%
Net Financing Uses	\$10,668,643	\$6,823,863	\$7,470,000	\$646,137	9.5%
Revenue					
Intergovernmental Revenues	\$25,506	—	—	—	—%
Charges for Services	\$10,641,597	\$6,823,863	\$7,450,000	\$626,137	9.2%
Miscellaneous Revenues	\$1,540	—	\$20,000	\$20,000	—%
Total Revenue	\$10,668,643	\$6,823,863	\$7,470,000	\$646,137	9.5%
Net County Cost	—	—	—	—	—%
Positions	69.0	69.0	68.5	(0.5)	(0.7)%

Summary of Changes

The Recommended Budget reflects a \$532,144 (3.9%) increase in total appropriations, a \$113,993 (1.7%) decrease in reimbursements, and a \$646,137 (9.5%) increase in revenue from the prior year Adopted Budget.

The increase in total appropriations is primarily due to an increase of allocated costs along with an increase in salary and benefit costs for existing staff.

The decrease in reimbursements is due to revenue increases exceeding cost increases, requiring less transfer from the County Clerk/Recorder's restricted fund (BU 3241000) into this budget unit.

The increase in revenue is due to an increase in document recording volume.

Position counts have decreased by 0.5 FTE from the prior year Adopted Budget due to:

- 0.5 FTE recommended net Base decrease.

Budget Unit Functions & Responsibilities

The **Clerk/Recorder Fees** budget unit provides financing for certain updates and improvements in the County Clerk/Recorder budget (BU 3240000). Dedicated revenues are generated from document fees to be used and administered by the department for reimbursement of actual costs related to specified services through the following programs:

- E-Recording
- Hours
- Index
- Micrographics Conversion
- Modernization
- Vital Health Statistics

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
E-Recording	\$140,764	\$124,736	\$124,736	—	—%
Hours	—	\$472,062	\$472,062	—	—%
Index	—	\$472,065	\$472,065	—	—%
Micrographics Conversion	\$133,751	\$402,475	\$402,475	—	—%
Modernization	—	\$5,110,492	\$4,996,499	\$(113,993)	(2.2)%
Vital Health Statistics	\$167,522	\$143,190	\$143,190	—	—%
Total Expenditures / Appropriations	\$442,037	\$6,725,020	\$6,611,027	\$(113,993)	(1.7)%
Net Financing Uses	\$442,037	\$6,725,020	\$6,611,027	\$(113,993)	(1.7)%
Total Revenue	\$5,695,456	\$3,009,220	\$3,009,220	—	—%
Use of Fund Balance	\$(5,253,419)	\$3,715,800	\$3,601,807	\$(113,993)	(3.1)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$442,037	\$6,725,020	\$6,611,027	\$(113,993)	(1.7)%
Total Expenditures / Appropriations	\$442,037	\$6,725,020	\$6,611,027	\$(113,993)	(1.7)%
Net Financing Uses	\$442,037	\$6,725,020	\$6,611,027	\$(113,993)	(1.7)%
Revenue					
Revenue from Use Of Money & Property	\$773,696	\$54,220	\$54,220	—	—%
Charges for Services	\$4,921,760	\$2,955,000	\$2,955,000	—	—%
Total Revenue	\$5,695,456	\$3,009,220	\$3,009,220	—	—%
Use of Fund Balance	\$(5,253,419)	\$3,715,800	\$3,601,807	\$(113,993)	(3.1)%

Summary of Changes

The Recommended Budget reflects a \$113,993 (1.7%) decrease in total appropriations, and a \$113,993 (3.1%) decrease in use of fund balance.

The decrease in total appropriations is due to less funds needing to be transferred to cover required expenditures in the County Clerk/Recorder budget (Budget Unit 3240000).

Use of Fund Balance reflects the net of a carryover of \$4,411,712 in available balance, a reserve release of \$1,173,016 and a provision for reserve of \$1,982,921. Reserve changes from the prior year Adopted Budget are detailed below:

- E-Recording (ERDS) Fees reserve has increased \$452,220.
- Hours Fees reserve has increased \$452,451.
- Index Fees reserve has increased \$452,451.
- Micrographic Fees reserve has increased \$472,421.
- Modernization Fees reserve has decreased \$1,173,016.
- Vital Health (VH) Statistics Fees reserve has increased \$153,378.

E-Recording

Program Overview

E-Recording (ERDS) funds are used to support an electronic recording delivery system.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$140,764	\$124,736	\$124,736	—	—%
Total Expenditures / Appropriations	\$140,764	\$124,736	\$124,736	—	—%
Net Financing Uses	\$140,764	\$124,736	\$124,736	—	—%
Revenue					
Revenue from Use Of Money & Property	\$70,789	\$160	\$160	—	—%
Charges for Services	\$521,047	\$325,000	\$325,000	—	—%
Total Revenue	\$591,836	\$325,160	\$325,160	—	—%
Use of Fund Balance	\$(451,072)	\$(200,424)	\$(200,424)	—	—%

Summary of Changes

The Recommended Budget reflects no changes from the prior year Adopted Budget.

Use of Fund Balance reflects the net of a carryover of \$251,796 in available balance and a provision for reserve of \$452,220.

Hours

Program Overview

Hours funds are used to establish the days of operation of the County Recorder’s offices as every business day except for legal holidays and those holidays designated as judicial holidays.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	\$472,062	\$472,062	—	—%
Total Expenditures / Appropriations	—	\$472,062	\$472,062	—	—%
Net Financing Uses	—	\$472,062	\$472,062	—	—%
Revenue					
Revenue from Use Of Money & Property	\$32,160	\$70	\$70	—	—%
Charges for Services	\$521,334	\$325,000	\$325,000	—	—%
Total Revenue	\$553,494	\$325,070	\$325,070	—	—%
Use of Fund Balance	\$(553,494)	\$146,992	\$146,992	—	—%

Summary of Changes

The Recommended Budget reflects no changes from the prior year Adopted Budget.

Use of Fund Balance reflects the net of a carryover of \$599,443 in available balance and a provision for reserve of \$452,451.

Index

Program Overview

Index funds are used to support operations that require the document to be indexed within two business days after date of recordation.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	\$472,065	\$472,065	—	—%
Total Expenditures / Appropriations	—	\$472,065	\$472,065	—	—%
Net Financing Uses	—	\$472,065	\$472,065	—	—%
Revenue					
Revenue from Use Of Money & Property	\$32,160	\$70	\$70	—	—%
Charges for Services	\$521,334	\$325,000	\$325,000	—	—%
Total Revenue	\$553,494	\$325,070	\$325,070	—	—%
Use of Fund Balance	\$(553,494)	\$146,995	\$146,995	—	—%

Summary of Changes

The Recommended Budget reflects no changes from the prior year Adopted Budget.

Use of Fund Balance reflects the net of a carryover of \$599,446 in available balance and a provision for reserve of \$452,451.

Micrographics Conversion

Program Overview

Micrographics Conversion funds are used to convert the County Recorder's document storage system to micrographics.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$133,751	\$402,475	\$402,475	—	—%
Total Expenditures / Appropriations	\$133,751	\$402,475	\$402,475	—	—%
Net Financing Uses	\$133,751	\$402,475	\$402,475	—	—%
Revenue					
Revenue from Use Of Money & Property	\$86,484	\$10,900	\$10,900	—	—%
Charges for Services	\$524,732	\$335,000	\$335,000	—	—%
Total Revenue	\$611,216	\$345,900	\$345,900	—	—%
Use of Fund Balance	\$(477,465)	\$56,575	\$56,575	—	—%

Summary of Changes

The Recommended Budget reflects no changes from the prior year Adopted Budget.

Use of Fund Balance reflects the net of a carryover of \$528,996 in available balance and a provision for reserve of \$472,421.

Modernization

Program Overview

Modernization funds are used to support, maintain, improve, and provide for the modernized creation, retention, and retrieval of information in the County Recorder’s system of recorded documents.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	\$5,110,492	\$4,996,499	\$(113,993)	(2.2)%
Total Expenditures / Appropriations	—	\$5,110,492	\$4,996,499	\$(113,993)	(2.2)%
Net Financing Uses	—	\$5,110,492	\$4,996,499	\$(113,993)	(2.2)%
Revenue					
Revenue from Use Of Money & Property	\$542,138	\$43,000	\$43,000	—	—%
Charges for Services	\$2,664,197	\$1,495,000	\$1,495,000	—	—%
Total Revenue	\$3,206,335	\$1,538,000	\$1,538,000	—	—%
Use of Fund Balance	\$(3,206,335)	\$3,572,492	\$3,458,499	\$(113,993)	(3.2)%

Summary of Changes

The Recommended Budget reflects a \$113,993 (2.2%) decrease in total appropriations and a \$113,993 (3.2%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to less funds needing to be transferred to cover required expenditures in the County Clerk/Recorder budget (Budget Unit 3240000).

Use of Fund Balance reflects the net of a carryover of \$2,285,483 in available balance and a reserve release of \$1,173,016.

Vital Health Statistics

Program Overview

Vital Health (VH) Statistics funds are used for vital record operation funding for improvement, automation, and technical support of vital record systems.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$167,522	\$143,190	\$143,190	—	—%
Total Expenditures / Appropriations	\$167,522	\$143,190	\$143,190	—	—%
Net Financing Uses	\$167,522	\$143,190	\$143,190	—	—%
Revenue					
Revenue from Use Of Money & Property	\$9,965	\$20	\$20	—	—%
Charges for Services	\$169,116	\$150,000	\$150,000	—	—%
Total Revenue	\$179,082	\$150,020	\$150,020	—	—%
Use of Fund Balance	\$(11,559)	\$(6,830)	\$(6,830)	—	—%

Summary of Changes

The Recommended Budget reflects no changes from the prior year Adopted Budget.

Use of Fund Balance reflects the net of a carryover of \$146,548 in available balance and a provision for reserve of \$153,378.

Budget Unit Functions & Responsibilities

County Library provides funding for capital maintenance and related costs at Sacramento County owned Sacramento Public Library Authority branches.

The Sacramento Public Library Authority (SPLA) provides all public library services in Sacramento County, except the City of Folsom. The County and City of Sacramento established the SPLA as a Joint Powers Authority (JPA) in 1993. The governing board is a 15 member body consisting of five members of the County Board of Supervisors, five members of the Sacramento City Council, two members from Elk Grove, one member each representing the cities of Citrus Heights and Rancho Cordova, with the remaining member shared by the cities of Galt and Isleton. SPLA funding is provided primarily by a dedicated property tax source and other revenue sources received directly by the SPLA.

This County Library Budget provides funding for capital maintenance, capital repairs, preventative maintenance, property insurance and related costs at the nine SPLA branches owned by the County of Sacramento.

Under terms of the JPA, funding for construction and maintenance of the county facilities is the responsibility of the County of Sacramento. Capital funding collected through developer fees are accumulated in separate county funds and are only available for construction and renovation of Library facilities and cannot be used for operations.

Goals

- Sacramento Public Library Authority delivers ideas, resources, and information to help our community discover, learn, and grow.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
County Library	\$1,084,794	\$1,242,108	\$1,252,086	\$9,978	0.8%
Total Expenditures / Appropriations	\$1,084,794	\$1,242,108	\$1,252,086	\$9,978	0.8%
Net Financing Uses	\$1,084,794	\$1,242,108	\$1,252,086	\$9,978	0.8%
Total Revenue	\$1,103,909	\$1,135,036	\$1,218,384	\$83,348	7.3%
Use of Fund Balance	\$(19,115)	\$107,072	\$33,702	\$(73,370)	(68.5)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$1,084,794	\$1,242,108	\$1,252,086	\$9,978	0.8%
Total Expenditures / Appropriations	\$1,084,794	\$1,242,108	\$1,252,086	\$9,978	0.8%
Net Financing Uses	\$1,084,794	\$1,242,108	\$1,252,086	\$9,978	0.8%
Revenue					
Revenue from Use Of Money & Property	\$567	\$1,500	\$1,500	—	—%
Miscellaneous Revenues	\$1,103,342	\$1,133,536	\$1,216,884	\$83,348	7.4%
Total Revenue	\$1,103,909	\$1,135,036	\$1,218,384	\$83,348	7.3%
Use of Fund Balance	\$(19,115)	\$107,072	\$33,702	\$(73,370)	(68.5)%

Summary of Changes

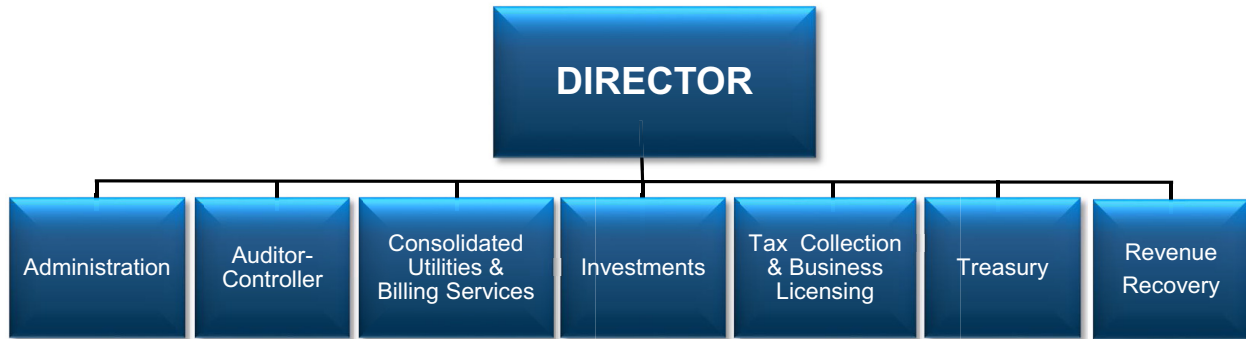
The Recommended Budget reflects a \$9,978 (0.8%) increase in total appropriations, an \$83,348 (7.3%) increase in revenue, and a \$73,370 (68.5%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to increased facility use and insurance costs.

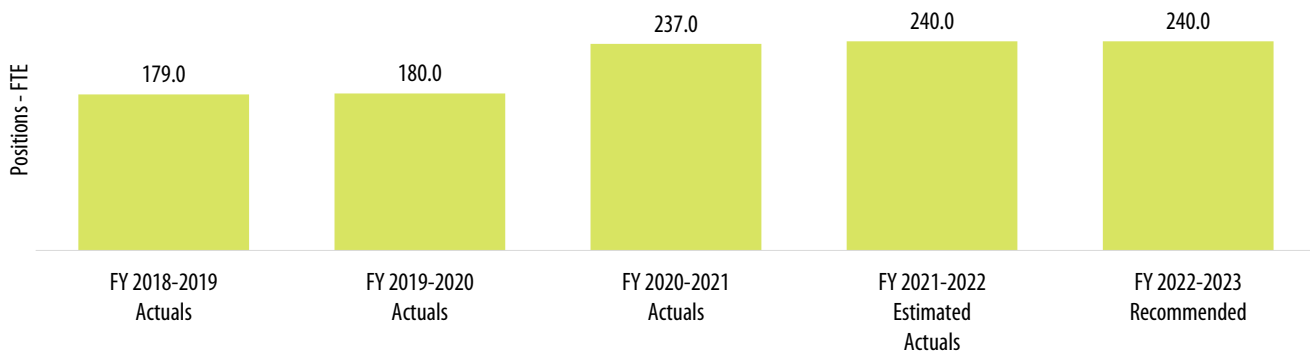
The increase in revenue is due to the annual adjustment in revenue received from the Sacramento Public Library Authority based on the percentage change in the Consumer Price Index.

Use of Fund Balance reflects a carryover of \$33,702 in available balance.

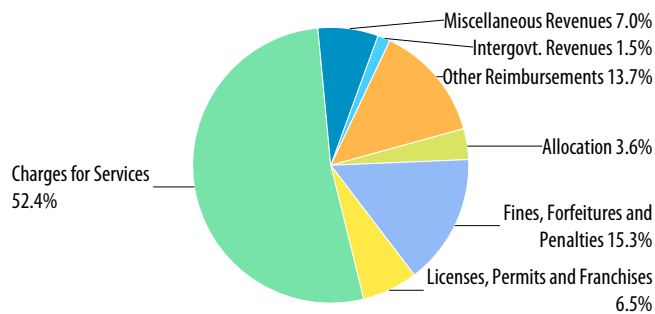
Department Structure Ben Lamera, Director



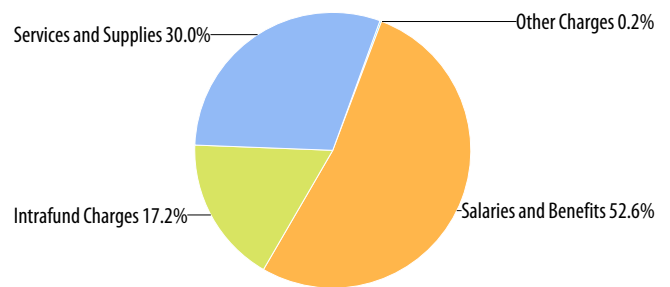
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Department of Finance** is responsible for managing the County's Treasury and Investments, Tax Collection and Business Licensing, providing Auditor-Controller services, including County and Special District Payroll and Payment Services, System Control and Reconciliation, Audits, Accounting Reporting and Control, and Tax Accounting, providing collection services on delinquent accounts, debts, fines, Victim Restitution Aid overpayments, Probation fees and other County owned debts and billing and collection services for refuse, water, sewer and storm water drainage through the following programs:

- Administration
- Auditor-Controller
- Consolidated Utility Billing & Services (CUBS)
- Revenue Recovery
- Tax Collection & Business Licensing
- Treasury & Investments

Goals

- Relocate CUBS, Revenue Recovery, and add a new Remittance Processing and Cashiering Unit to consolidate processes for CUBS and Revenue Recovery payments, and to reduce facility costs.
- Begin implementation project for the property tax system.
- Implement utility bill transmissions to Financial Institutions to encourage electronic billing and payments.
- Collaborate and develop processes for American Rescue Plan Act (ARPA) requests for funding (reimbursement claims) and contract monitoring.

Accomplishments

- Transitioned to a new bank portal and expanded online electronic payments to a centralized PayHub site.
- Updated and completed the tax system requirements for request for proposal (RFP).
- Implemented Government Accounting Standard Board (GASB) accounting standards for fiduciary activities (GASB 84) and leases (GASB 87).
- Processed \$4 million in Payroll tax credit against COVID-19 ARPA Federal Funds.
- Implemented online portal for debtors to create profile and request paperless billing and payment.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Administration	\$4,029,375	\$4,520,719	\$4,886,728	\$366,009	8.1%
Auditor-Controller	\$11,009,589	\$11,780,772	\$13,105,786	\$1,325,014	11.2%
Consolidated Utilities Billing and Service	\$9,239,316	\$9,943,490	\$10,209,195	\$265,705	2.7%
Revenue Recovery	\$306	\$10,097,831	\$10,318,702	\$220,871	2.2%
Tax Collection & Business Licensing	\$6,940,198	\$7,677,490	\$8,093,849	\$416,359	5.4%
Treasury and Investments	\$4,214,312	\$4,752,652	\$4,971,856	\$219,204	4.6%
Total Expenditures / Appropriations	\$35,433,095	\$48,772,954	\$51,586,116	\$2,813,162	5.8%
Total Reimbursements	\$(8,719,888)	\$(11,951,375)	\$(12,573,520)	\$(622,145)	5.2%
Net Financing Uses	\$26,713,206	\$36,821,579	\$39,012,596	\$2,191,017	6.0%
Total Revenue	\$25,388,820	\$35,434,916	\$37,375,249	\$1,940,333	5.5%
Net County Cost	\$1,324,386	\$1,386,663	\$1,637,347	\$250,684	18.1%
Positions	237.0	238.0	240.0	2.0	0.8%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$19,157,209	\$26,221,299	\$27,143,028	\$921,729	3.5%
Services & Supplies	\$9,394,400	\$14,027,461	\$15,456,534	\$1,429,073	10.2%
Other Charges	\$29,289	\$49,011	\$101,000	\$51,989	106.1%
Intrafund Charges	\$6,852,196	\$8,475,183	\$8,885,554	\$410,371	4.8%
Total Expenditures / Appropriations	\$35,433,095	\$48,772,954	\$51,586,116	\$2,813,162	5.8%
Intrafund Reimbursements Between Programs	\$(918,824)	\$(5,985,885)	\$(6,386,950)	\$(401,065)	6.7%
Other Reimbursements	\$(7,801,065)	\$(5,965,490)	\$(6,186,570)	\$(221,080)	3.7%
Total Reimbursements	\$(8,719,888)	\$(11,951,375)	\$(12,573,520)	\$(622,145)	5.2%
Net Financing Uses	\$26,713,206	\$36,821,579	\$39,012,596	\$2,191,017	6.0%
Revenue					
Licenses, Permits & Franchises	\$3,050,323	\$2,837,191	\$2,940,464	\$103,273	3.6%
Fines, Forfeitures & Penalties	\$7,035,320	\$7,139,338	\$6,914,489	\$(224,849)	(3.1)%
Intergovernmental Revenues	\$106,209	\$49,000	\$670,417	\$621,417	1,268.2%
Charges for Services	\$10,072,117	\$18,975,882	\$23,667,104	\$4,691,222	24.7%
Miscellaneous Revenues	\$5,124,853	\$6,433,505	\$3,182,775	\$(3,250,730)	(50.5)%
Total Revenue	\$25,388,820	\$35,434,916	\$37,375,249	\$1,940,333	5.5%
Net County Cost	\$1,324,386	\$1,386,663	\$1,637,347	\$250,684	18.1%
Positions	237.0	238.0	240.0	2.0	0.8%

Summary of Changes

The Recommended Budget reflects a \$2,813,162 (5.8%) increase in total appropriations, a \$622,145 (5.2%) increase in reimbursements, a \$1,940,333 (5.5%) increase in revenues, and a \$250,684 (18.1%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- An increase in salary and benefits costs due to cost of living adjustments, step increases, retirement and other benefit costs, partially offset by an overall increase in department-wide salary savings.
- An increase in salary and benefits costs due to the addition of 2.0 FTE Limited Term Senior Auditor positions in the Base to assist in the administration of funding provided by ARPA.
- An increase in allocated costs including facility use, leased property charges, liability insurance, and DTech fees and labor.

- An increase in department and division overhead allocations due to increases in allocated costs and salary and benefit costs.
- An increase in Franchise Tax Board-Court Ordered Debt collection program service charges.
- An increase in mail/postage price and volume due to growth in CUBS accounts.
- A decrease in Sheriff and County Counsel charges to true-up workload and involvement in the revenue recovery process.
- A decrease in office supplies, office equipment maintenance supplies, data processing supplies and services.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.
- Recommended reductions summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to the following:

- An increase in reimbursements from Revenue Recovery's collection services.
- An increase in department and divisional overhead reimbursements due to increases in allocated costs and salary and benefit costs.
- An increase in overall division expenditures that are cost recoverable.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in revenue is due to the following:

- An increase in CUBS's revenue generating programs.
- Use of funds from trust accounts administered by Revenue Recovery to cover the deficit in Revenue Recovery due to the elimination of various fees associated with Assembly Bill No. 177. Reconciliation of trust accounts done in FY 2021-22 indicated a \$949,910 balance not associated with collections or distributions of Revenue Recovery accounts.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The following position changes resulted in a net zero change in position counts from the prior year Adopted Budget.

- 2.0 FTE recommended net base increases.
- 2.0 FTE total additions in recommended growth requests.
- 4.0 FTE total reductions in recommended reduction scenarios. -4.0 vacant

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Administration	19,283	(4,737)	—	14,546	—
Auditor-Controller	311,109	(143,109)	168,000	—	1.0
Consolidated Utilities Billing and Service	271,898	—	271,898	—	—
Revenue Recovery	305,649	—	114,316	191,333	—
Tax Collection & Business Licensing	151,511	—	151,511	—	1.0
Treasury and Investments	29,144	(29,144)	—	—	—

Summary of Recommended Reductions by Program

Program	Total Expenditures	Reimbursements	Revenue	Net County Cost	FTE
Revenue Recovery	(315,514)	—	—	(315,514)	(4.0)

Administration

Program Overview

Administration provides departmental oversight and support services in the areas of personnel, budget, purchasing, contracts, facilities and other areas that sustain operations.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,231,349	\$1,647,572	\$1,643,491	\$(4,081)	(0.2)%
Services & Supplies	\$2,198,672	\$2,238,672	\$2,421,770	\$183,098	8.2%
Intrafund Charges	\$599,354	\$634,475	\$821,467	\$186,992	29.5%
Total Expenditures / Appropriations	\$4,029,375	\$4,520,719	\$4,886,728	\$366,009	8.1%
Total Reimbursements between Programs		\$(4,520,719)	\$(4,872,182)	\$(351,463)	7.8%
Other Reimbursements	\$(3,760,793)	—	—	—	—%
Total Reimbursements	\$(3,760,793)	\$(4,520,719)	\$(4,872,182)	\$(351,463)	7.8%
Net Financing Uses	\$268,582	—	\$14,546	\$14,546	—%
Revenue					
Cost of Goods Sold	\$197,768	—	—	—	—%
Intergovernmental Revenues	\$11,846	—	—	—	—%
Charges for Services	\$67	—	—	—	—%
Miscellaneous Revenues	\$2,674	—	—	—	—%
Total Revenue	\$212,355	—	—	—	—%
Net County Cost	\$56,227	—	\$14,546	\$14,546	—%
Positions	70.0	9.0	11.0	2.0	22.2%

Summary of Changes

The Recommended Budget reflects a \$366,009 (8.1%) increase in total appropriations, a \$351,463 (7.8%) increase in reimbursements, and a \$14,546 (new) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- An increase in allocated costs, including facility use, leased property charges, liability insurance, DTech fees and labor.
- Increases in direct charges and allocated costs from DTech, software maintenance and license renewals, and miscellaneous services and supplies.

- Recommended growth detailed later in this section.

The increase in reimbursements is due to:

- An increase in overall Administration division expenditures that are cost recoverable from all other divisions within the Department of Finance.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DOF - Relocation CUBS, RR, RP Admin	19,283	(4,737)	—	14,546	—

One-time and on-going growth to fund relocation lease costs for centralization of CUBS and Revenue Recovery operations into a leased facility located on Armstrong Avenue. The one-time costs are estimated at \$364,850.

Auditor-Controller

Program Overview

Auditor-Controller maintains the County's financial system and provides services including Payroll, Payment Services, Internal Audits, Financial Accounting Reporting and Control, Tax Accounting and Fiscal Services to County departments and special districts.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$8,110,281	\$8,751,922	\$9,749,814	\$997,892	11.4%
Services & Supplies	\$814,246	\$890,233	\$1,061,827	\$171,594	19.3%
Intrafund Charges	\$2,085,062	\$2,138,617	\$2,294,145	\$155,528	7.3%
Total Expenditures / Appropriations	\$11,009,589	\$11,780,772	\$13,105,786	\$1,325,014	11.2%
Total Reimbursements between Programs		\$(638,224)	\$(747,345)	\$(109,121)	17.1%
Other Reimbursements	\$(3,689,047)	\$(3,427,120)	\$(3,975,178)	\$(548,058)	16.0%
Total Reimbursements	\$(3,963,061)	\$(4,065,344)	\$(4,722,523)	\$(657,179)	16.2%
Net Financing Uses	\$7,046,528	\$7,715,428	\$8,383,263	\$667,835	8.7%
Revenue					
Cost of Goods Sold	\$(61,653)	—	—	—	—%
Intergovernmental Revenues	\$65,423	\$49,000	\$670,417	\$621,417	1,268.2%
Charges for Services	\$5,181,867	\$5,367,845	\$5,904,954	\$537,109	10.0%
Miscellaneous Revenues	\$618,594	\$1,050,258	\$543,478	\$(506,780)	(48.3)%
Total Revenue	\$5,804,231	\$6,467,103	\$7,118,849	\$651,746	10.1%
Net County Cost	\$1,242,297	\$1,248,325	\$1,264,414	\$16,089	1.3%
Positions	68.0	72.0	75.0	3.0	4.2%

Summary of Changes

The Recommended Budget reflects a \$1,325,014 (11.2%) increase in total appropriations, a \$657,179 (16.2%) increase in reimbursements, a \$651,746 (10.1%) increase in revenues, and a \$16,089 (1.3%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- An increase in salary and benefit costs due to cost of living adjustments, step increases, retirement and other benefit costs, partially offset by overall increase in department-wide salary savings factor.
- The addition of 2.0 FTE Limited Term Senior Auditor positions in the Base to assist in the administration of funding provided by ARPA.

- The purchase of new personal computers (PCs) and supplemental equipment replacing old PCs.
- An increase in DTech charges.
- Recommended growth detailed later in this section.

The decrease in reimbursements is due to:

- Lower intra-fund expenses for services provided.
- Recommended growth detailed later in this section.

The increase in revenues is due to:

- An increase in overall division expenditures that are cost recoverable.
- An increase ARPA revenue due to the addition of 2.0 FTE Limited Term Senior Auditor positions to assist in the administration of ARPA funding.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
CEC/BDM - Sr. Accountant (AC-GA)	143,109	(143,109)	—	—	1.0
Add 1.0 FTE Senior Accountant to provide necessary accounting support to the County Executive Cabinet (CEC), including periodic fund accounting and reconciliations, monitoring cash flows, processing monthly journal vouchers, and handling audit activities. If not approved, the CEC will not be able to address accounting needs in a timely manner. This request is funded through the Allocated Cost Process and is contingent upon approval of a request in the CEC budget (BU 5730000).					
DOF - A-C ACP - GA - GASB 87 Lease Software	25,000	—	25,000	—	—
The Governmental Accounting Standards Board (GASB) has mandated government entities to be in compliance with the requirements of GASB 87. General Accounting (Auditor Controller) will be implementing the GASB 87 software in FY 2021-22 to track and perform accounting & reporting on all leases County-wide, as mandated by GASB 87 requirements. The unit is requesting \$25,000 in ACP growth to cover the on-going annual cost of GASB 87 software, since the software will be utilized to manage and perform lease accounting and reporting on all leases County-wide.					
DOF - A-C ACP - PMT SVCS - ACH Conversion	143,000	—	143,000	—	—
The Payment Services unit of Auditor Controller is requesting \$143,000 to convert County-wide vendor payments from checks to ACH, which includes a one-time vendor on-boarding cost of \$18,000 & an annual on-going cost of \$125,000. Payment Services estimates that this initiative will streamline payment processing, improve internal controls and service levels, prevent fraud, and reduce the Department's overall operating costs in the longer term, generating annual net savings of approximately \$19,000.					

Consolidated Utilities Billing and Service

Program Overview

Consolidated Utilities Billing and Service (CUBS) provides billing and collection services for departments providing utilities, including refuse, water, sewer and storm water drainage.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$3,845,121	\$4,051,099	\$4,067,249	\$16,150	0.4%
Services & Supplies	\$4,370,619	\$4,719,617	\$4,924,452	\$204,835	4.3%
Other Charges	\$29,289	\$49,011	\$75,000	\$25,989	53.0%
Intrafund Charges	\$994,286	\$1,123,763	\$1,142,494	\$18,731	1.7%
Total Expenditures / Appropriations	\$9,239,316	\$9,943,490	\$10,209,195	\$265,705	2.7%
Total Reimbursements between Programs		\$(25,033)	\$(28,279)	\$(3,246)	13.0%
Other Reimbursements	\$(8,642)	\$(7,283)	\$(7,368)	\$(85)	1.2%
Total Reimbursements	\$(29,888)	\$(32,316)	\$(35,647)	\$(3,331)	10.3%
Net Financing Uses	\$9,209,427	\$9,911,174	\$10,173,548	\$262,374	2.6%
Revenue					
Cost of Goods Sold	\$(68,589)	—	—	—	—%
Fines, Forfeitures & Penalties	\$7,035,320	\$7,139,338	\$6,914,489	\$(224,849)	(3.1)%
Intergovernmental Revenues	\$10,200	—	—	—	—%
Charges for Services	\$1,982,154	\$2,736,836	\$3,224,559	\$487,723	17.8%
Miscellaneous Revenues	\$(28,106)	\$35,000	\$34,500	\$(500)	(1.4)%
Total Revenue	\$8,930,979	\$9,911,174	\$10,173,548	\$262,374	2.6%
Net County Cost	\$278,449	—	—	—	—%
Positions	44.0	44.0	44.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$265,705 (2.7%) increase in total appropriations, a \$3,331 (10.3%) increase in reimbursements, and a \$262,374 (2.6%) increase in revenue from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- An increase in salary and benefit costs due to cost of living adjustments, step increases, retirement and other benefit costs, partially offset by overall increase in department-wide salary savings.
- An increase in mail/postage price and volume due to growth in CUBS accounts.

- A decrease in direct DTech labor costs and data processing charges, primarily due to the bill pay portal project that DTech has been developing.
- Recommended growth detailed later in this section.

The increase in reimbursements is a result of higher intra-fund expenses for services provided.

The net increase in revenue is due to:

- A reduction in projected collections of forfeitures and penalties from reduced delinquent accounts.
- An increase in service charges to customer departments.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DOF - Relocation CUBS, RR, RP Admin	271,898	—	271,898	—	—

One-time and on-going growth to fund relocation lease costs for centralization of CUBS and Revenue Recovery operations into a leased facility located on Armstrong Avenue. The one-time costs are estimated at \$364,850.

Revenue Recovery

Program Overview

Revenue Recovery provides collection of delinquent accounts, debts, fines, Victim Restitution Aid overpayments, Probation fees and other County owned debts in accordance with legal requirements.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	—	\$5,257,243	\$4,952,162	\$(305,081)	(5.8)%
Services & Supplies	\$306	\$3,864,155	\$4,439,051	\$574,896	14.9%
Intrafund Charges	—	\$976,433	\$927,489	\$(48,944)	(5.0)%
Total Expenditures / Appropriations	\$306	\$10,097,831	\$10,318,702	\$220,871	2.2%
Other Reimbursements	—	\$(2,160,310)	\$(1,897,247)	\$263,063	(12.2)%
Total Reimbursements	—	\$(2,160,310)	\$(1,897,247)	\$263,063	(12.2)%
Net Financing Uses	\$306	\$7,937,521	\$8,421,455	\$483,934	6.1%
Revenue					
Charges for Services	—	\$7,937,521	\$7,722,461	\$(215,060)	(2.7)%
Miscellaneous Revenues	—	—	\$507,661	\$507,661	—%
Total Revenue	—	\$7,937,521	\$8,230,122	\$292,601	3.7%
Net County Cost	\$306	—	\$191,333	\$191,333	—%
Positions	55.0	53.0	49.0	(4.0)	(7.5)%

Summary of Changes

The Recommended Budget reflects a \$220,871 (2.2%) increase in total appropriations, a \$263,063 (12.2%) decrease in reimbursements, a \$292,601 (3.7%) increase in revenue, and a \$191,333 (new) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net increase in total appropriations is due to:

- An increase in salary and benefits costs due to cost of living adjustments, step increases, retirement and other benefit costs, partially offset by an overall increase in the department-wide salary savings.
- A decrease in Sheriff and County Counsel charges to true-up workload and involvement in the revenue recovery process.
- Recommended growth detailed later in this section.
- Recommended reduction detailed later in this section.

The decrease in reimbursements is due to the decrease in collections for customer departments affected by Assembly Bill No. 177.

The increase in revenue is due to the following:

- Use of \$507,661 out of \$949,910 in unidentified funds from trust accounts administered by Revenue Recovery to the cover a deficit in FY 2022-23 due to the elimination of various fees associated with AB177.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DOF - Relocation CUBS, RR, RP Admin					
	305,649	—	114,316	191,333	—

One-time and on-going growth to fund relocation lease costs for centralization of CUBS and Revenue Recovery operations into a leased facility located on Armstrong Avenue. The one-time costs are estimated at \$364,850.

Recommended Reduction Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net County Cost	FTE
DOF - Revenue Recovery - Delete 4.0 FTE					
	(315,514)	—	—	(315,514)	(4.0)

The proposed deletion of 2 FTE Collection Services Agent LV 2 positions (vacant), 1 FTE Collections Services Agent LV1 position (vacant), and 1 FTE Office Specialist LV2 (vacant) will result in \$315,514 reduction in salary & benefits to lower expenditure in anticipation of the reduced Revenue Recovery revenue due to elimination of certain fees associated with Assembly Bill 177, which is about \$1.2 million, from FY2021-22 budget.

Tax Collection & Business Licensing

Program Overview

Tax Collection and Business Licensing program collects personal as well as property taxes and issues business licenses in the unincorporated areas of Sacramento County.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$3,182,068	\$3,560,812	\$3,772,912	\$212,100	6.0%
Services & Supplies	\$1,500,649	\$1,602,669	\$1,848,276	\$245,607	15.3%
Other Charges	—	—	\$26,000	\$26,000	—%
Intrafund Charges	\$2,257,480	\$2,514,009	\$2,446,661	\$(67,348)	(2.7)%
Total Expenditures / Appropriations	\$6,940,198	\$7,677,490	\$8,093,849	\$416,359	5.4%
Other Reimbursements	\$(175,821)	\$(263,000)	\$(224,000)	\$39,000	(14.8)%
Total Reimbursements	\$(175,821)	\$(263,000)	\$(224,000)	\$39,000	(14.8)%
Net Financing Uses	\$6,764,376	\$7,414,490	\$7,869,849	\$455,359	6.1%
Revenue					
Cost of Goods Sold	\$(55,634)	—	—	—	—%
Licenses, Permits & Franchises	\$3,050,323	\$2,837,191	\$2,940,464	\$103,273	3.6%
Intergovernmental Revenues	\$12,908	—	—	—	—%
Charges for Services	\$2,551,525	\$2,479,021	\$2,665,195	\$186,174	7.5%
Miscellaneous Revenues	\$1,473,383	\$1,959,940	\$2,097,136	\$137,196	7.0%
Total Revenue	\$7,032,504	\$7,276,152	\$7,702,795	\$426,643	5.9%
Net County Cost	\$(268,128)	\$138,338	\$167,054	\$28,716	20.8%
Positions	—	35.0	36.0	1.0	2.9%

Summary of Changes

The Recommended Budget reflects a \$416,359 (5.4%) increase in total appropriations, a \$39,000 (14.8%) decrease in reimbursements, a \$426,643 (5.9%) increase in revenues, and a \$28,716 (20.8%) increase in net county costs from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- An increase in salary and benefits costs due to cost of living adjustments, step increases, retirement and other benefit costs, partially offset by overall increase in department-wide salary savings.
- An increase in postal and printing services for annual tax bills.

- An increase in direct and allocated DTech charges.
- Recommended growth detailed later in this section.

The decrease in reimbursements is due to lower intra-fund expenses for services provided.

The increase in revenue is due to:

- An increase in overall division expenditures that are cost recoverable, offset by the expected reduction in tobacco license applications and renewals due to the flavored tobacco ban taking effect in July 2022.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DOF - Add 1.0 FTE, One Vehicle and Equipment - Business Licensing					
	116,548	—	116,548	—	1.0
Add 1.0 FTE Business License Inspector, a vehicle and required equipment. Business License Inspectors often work on multi-agency inspections with Code Enforcement, Sheriff's Office, Building Permits and Inspection, Environmental Management and Planning and Environmental Review. An additional Inspector will ease scheduling requirements with other agencies. Additionally, Business License Inspectors assist the Tax-Defaulted Land Unit annually, completing personal visits to citizens whose properties might be sold at tax sale. With an additional Inspector, there would be a person dedicated to License compliance while the other two Inspectors are on field visits for Tax-Defaulted Land. The cost for this position is \$77,330 and associated furniture and equipment is \$6,738. The request also includes a vehicle cost of \$32,480, which includes a one-time vehicle purchase cost of \$26,000 and \$6,480 in estimated rental and fuel costs which are ongoing. This request will be funded by Business Licensing Fees and Inspection Fees.					
DOF - BL Short-Term Rental Compliance					
	22,570	—	22,570	—	—
Work with Short Term Rental Host Compliance (STRHC) company to bring local short-term rentals into compliance with Title 3 and Title 4 of the Sacramento County Code and the Sacramento Zoning Code by licensing, permitting, and collecting Transient Occupancy Tax from hosts.					
DOF - Tax Replacement Phones/Headsets and Storage Cabinet					
	12,393	—	12,393	—	—
This request is for replacement of phones and headsets and a lockable storage cabinet to securely store checks. Phones and headsets are aging and beginning to fail and need to be replaced to allow the Tax Collection Unit call center to function and answer calls and inquiries. Due to updated processes in storing payment checks, a new security cabinet is required. The Department of Finance Tax Collection unit receives thousands of payments daily that need to be securely stored. The cabinet will strengthen security and better enforce the policy and procedures of storing and handling checks. The phones, headsets, and cabinet will be funded by Tax Collection Fees.					

Treasury and Investments

Program Overview

Treasury and Investments is responsible for managing and investing funds of the County, school districts, joint power authorities, and special districts, whose funds are held by the County.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$2,788,389	\$2,952,651	\$2,957,400	\$4,749	0.2%
Services & Supplies	\$509,908	\$712,115	\$761,158	\$49,043	6.9%
Intrafund Charges	\$916,015	\$1,087,886	\$1,253,298	\$165,412	15.2%
Total Expenditures / Appropriations	\$4,214,312	\$4,752,652	\$4,971,856	\$219,204	4.6%
Total Reimbursements between Programs		\$(801,909)	\$(739,144)	\$62,765	(7.8)%
Other Reimbursements	\$(166,762)	\$(107,777)	\$(82,777)	\$25,000	(23.2)%
Total Reimbursements	\$(790,325)	\$(909,686)	\$(821,921)	\$87,765	(9.6)%
Net Financing Uses	\$3,423,987	\$3,842,966	\$4,149,935	\$306,969	8.0%
Revenue					
Cost of Goods Sold	\$(11,892)	—	—	—	—%
Intergovernmental Revenues	\$5,831	—	—	—	—%
Charges for Services	\$356,505	\$454,659	\$4,149,935	\$3,695,276	812.8%
Miscellaneous Revenues	\$3,058,307	\$3,388,307	—	\$(3,388,307)	(100.0)%
Total Revenue	\$3,408,752	\$3,842,966	\$4,149,935	\$306,969	8.0%
Net County Cost	\$15,235	—	—	—	—%
Positions	—	25.0	25.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$219,204 (4.6%) increase in total appropriations, an \$87,765 (9.6%) decrease in reimbursements, a \$306,969 (8.0%) increase in revenues from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- An increase in banking fees and projected costs of external audits to be in compliance with GASB reporting requirements.
- An increase in salary and benefit costs from cost of living adjustments, step increases, retirement, and ACP costs, offset by an increase in salary savings.
- A decrease in anticipated overtime due to continued use of online payments.

- Decreases in data processing services due to the completion of software migration to a new investment software in the prior fiscal year.
- Decreases in temporary staffing.
- Recommended growth detailed later in this section.

The decrease in reimbursements is due to the following:

- Lower intra-fund expenses for services provided to Revenue Recovery, CUBS, Planning, and Deferred Compensation.
- Recommended growth detailed later in this section.

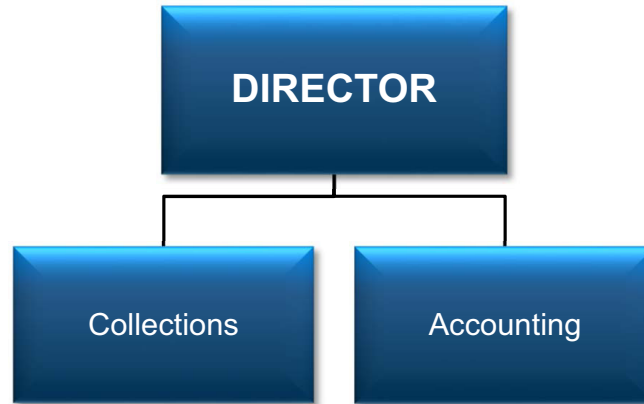
The increase in revenue is due to the increase in overall division expenditures that are cost recoverable.

Recommended Growth Detail for the Program

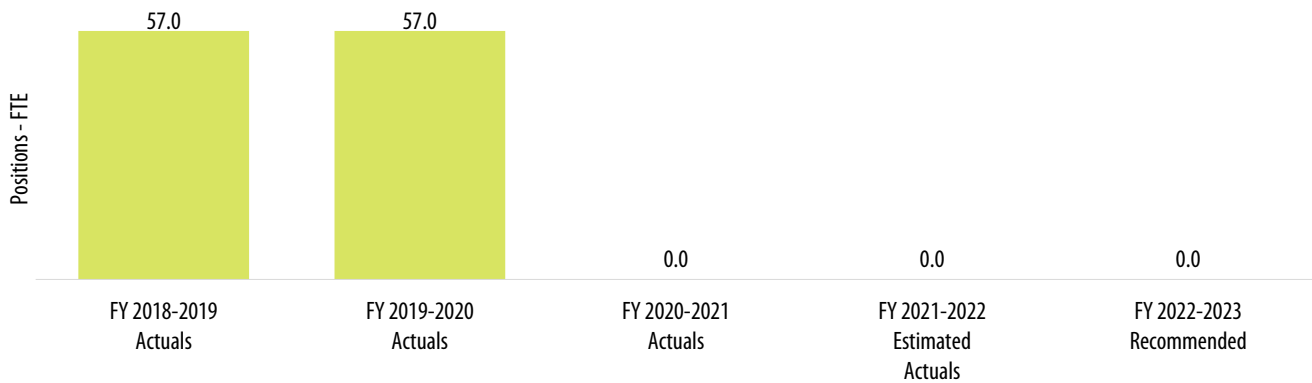
	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DOF - Relocation CUBS, RR, RP Admin	29,144	(29,144)	—	—	—

One-time and on-going growth to fund relocation lease costs for centralization of CUBS and Revenue Recovery operations into a leased facility located on Armstrong Avenue. The one-time costs are estimated at \$364,850.

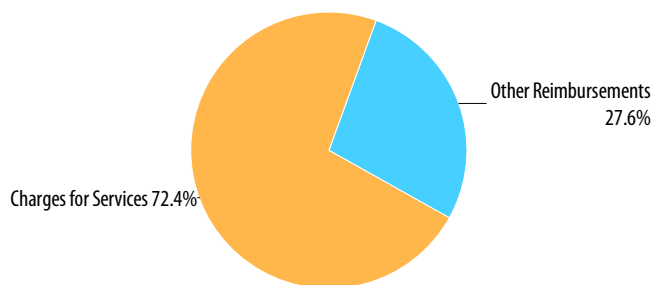
Department Structure Ben Lamera, Director



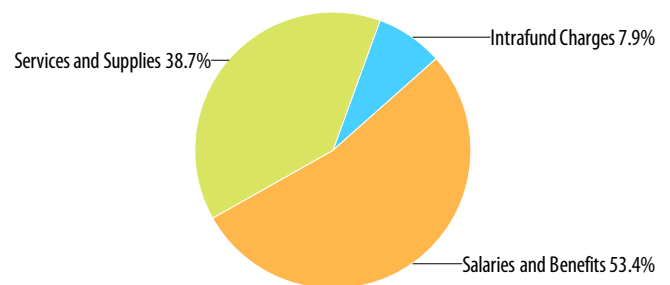
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The primary responsibility of **Revenue Recovery** is to help the County recover as much revenue as possible from all its billing and receivable functions as early in the process and as cost effectively as possible. The recovery of revenue aids the programs receiving the funds, helps to maintain public service levels and reduces the need for service fee increases to the public. By implementing cost effective accounts receivable practices throughout the County, Revenue Recovery helps ensure that taxpayers are not required to bear the burden of debts that are the legal responsibility of specific individuals.

The Department of Revenue Recovery was consolidated with the Department of Finance in FY 2020-21, effective July 2, 2020, and the Revenue Recovery budget unit 6110000 was consolidated with the Department of Finance budget (BU 3230000) in FY 2021-22.

FOR INFORMATION ONLY

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Centralized Billing, Collection and Disbursement	\$9,677,064	—	—	—	—%
Total Expenditures / Appropriations	\$9,677,064	—	—	—	—%
Total Reimbursements	\$(2,628,701)	—	—	—	—%
Net Financing Uses	\$7,048,362	—	—	—	—%
Total Revenue	\$7,048,386	—	—	—	—%
Net County Cost	\$(23)	—	—	—	—%

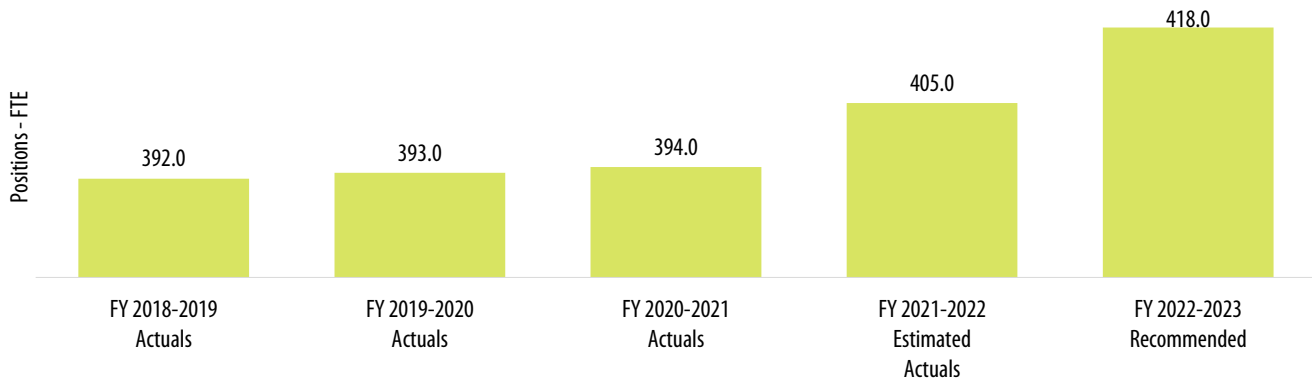
Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$4,798,273	—	—	—	—%
Services & Supplies	\$3,887,180	—	—	—	—%
Intrafund Charges	\$991,611	—	—	—	—%
Total Expenditures / Appropriations	\$9,677,064	—	—	—	—%
Other Reimbursements	\$(2,628,701)	—	—	—	—%
Total Reimbursements	\$(2,628,701)	—	—	—	—%
Net Financing Uses	\$7,048,362	—	—	—	—%
Revenue					
Revenue from Use Of Money & Property	\$80	—	—	—	—%
Intergovernmental Revenues	\$12,395	—	—	—	—%
Charges for Services	\$7,029,679	—	—	—	—%
Miscellaneous Revenues	\$6,232	—	—	—	—%
Total Revenue	\$7,048,386	—	—	—	—%
Net County Cost	\$(23)	—	—	—	—%

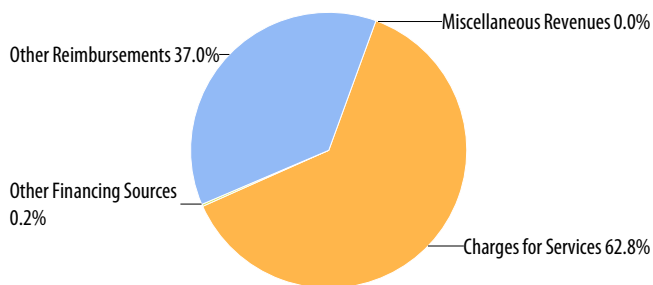
Department Structure
Rami Zakaria, Chief Information Officer



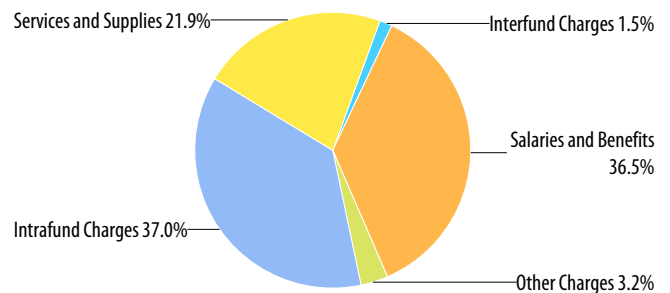
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Department of Technology** (DTech) is a central information technology and telecommunications provider for Sacramento County. DTech delivers a broad range of shared countywide information technology services to employees, departments and regional partners, and also develops customized solutions for specific departmental business applications through the following programs:

- Countywide IT Services.
- Department Application and Equipment Support.

Goals

- To select a vendor for the new Property Tax System and finalize the contract.
- Expand coverage of Asset and Vulnerability Data to include all County Information Systems.
- Work to get all Windows devices on a common platform to reduce potential issues in support of the pending Microsoft 365 migration.

Accomplishments

- Applications of Annual SAP Updates for COMPASS, including all of the latest security updates.
- Implemented new technology in the Board Chambers to allow better support for remote meetings.
- Updated all County Internet sites to support.gov URL.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Countywide IT Services	\$57,755,411	\$77,016,245	\$85,942,176	\$8,925,931	11.6%
Department Application and Equipment Support	\$61,190,779	\$93,898,193	\$102,420,843	\$8,522,650	9.1%
Total Expenditures / Appropriations	\$118,946,190	\$170,914,438	\$188,363,019	\$17,448,581	10.2%
Total Reimbursements	\$(23,832,239)	\$(65,412,327)	\$(69,656,503)	\$(4,244,176)	6.5%
Net Financing Uses	\$95,113,951	\$105,502,111	\$118,706,516	\$13,204,405	12.5%
Total Revenue	\$98,087,091	\$104,973,509	\$118,706,516	\$13,733,007	13.1%
Use of Fund Balance	\$(2,973,141)	\$528,602	—	\$(528,602)	(100.0)%
Positions	394.0	397.0	418.0	21.0	5.3%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$57,881,849	\$62,971,716	\$68,698,246	\$5,726,530	9.1%
Services & Supplies	\$27,690,424	\$33,715,456	\$41,197,038	\$7,481,582	22.2%
Other Charges	\$6,541,854	\$6,074,894	\$6,031,188	\$(43,706)	(0.7)%
Interfund Charges	\$2,999,824	\$2,999,309	\$2,800,044	\$(199,265)	(6.6)%
Intrafund Charges	\$23,832,239	\$65,153,063	\$69,636,503	\$4,483,440	6.9%
Total Expenditures / Appropriations	\$118,946,190	\$170,914,438	\$188,363,019	\$17,448,581	10.2%
Other Reimbursements	\$(23,832,239)	\$(65,412,327)	\$(69,656,503)	\$(4,244,176)	6.5%
Total Reimbursements	\$(23,832,239)	\$(65,412,327)	\$(69,656,503)	\$(4,244,176)	6.5%
Net Financing Uses	\$95,113,951	\$105,502,111	\$118,706,516	\$13,204,405	12.5%
Revenue					
Charges for Services	\$98,010,180	\$104,798,509	\$118,242,198	\$13,443,689	12.8%
Miscellaneous Revenues	\$76,910	\$25,000	\$20,000	\$(5,000)	(20.0)%
Other Financing Sources	\$1	\$150,000	\$444,318	\$294,318	196.2%
Total Revenue	\$98,087,091	\$104,973,509	\$118,706,516	\$13,733,007	13.1%
Use of Fund Balance	\$(2,973,141)	\$528,602	—	\$(528,602)	(100.0)%
Positions	394.0	397.0	418.0	21.0	5.3%

Summary of Changes

The Recommended Budget reflects a \$17,448,581 (10.2%) increase in total appropriations, a \$4,244,176 (6.5%) increase in reimbursements, a \$13,733,007 (13.1%) increase in revenue and a \$528,602 (100.0%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Approved restoration of FY 2021-22 reductions including travel, training, 1.0 FTE Assistant Chief Information Officer (CIO) position, and 1.0 FTE Division Chief position.
- Unavoidable cost increase in software and hardware.
- Increases in salary and benefits.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements and revenue is due to:

- An increase in cost recovery from customer departments.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

Use of Fund Balance reflects no change in retained earnings.

Position counts have increased by 21.0 FTE from the prior year Adopted Budget due to:

- 8.0 FTE net mid-year increases.
- 2.0 FTE recommended Base increases.
- 11.0 FTE recommended growth requests.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Countywide IT Services	5,026,672	(211,898)	4,752,970	61,804	4.0
Department Application and Equipment Support	2,329,476	—	2,391,280	(61,804)	7.0

Countywide IT Services

Program Overview

Countywide IT Services provides support for the benefit of everyone in the County. These include the countywide communications center, the County's data center, the office of the Chief Information Officer and the countywide service desk.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$20,570,023	\$20,518,263	\$22,351,615	\$1,833,352	8.9%
Services & Supplies	\$17,757,360	\$22,470,917	\$28,148,725	\$5,677,808	25.3%
Other Charges	\$6,012,423	\$5,406,520	\$5,362,814	\$(43,706)	(0.8)%
Interfund Charges	\$2,999,824	\$2,999,309	\$2,800,044	\$(199,265)	(6.6)%
Intrafund Charges	\$10,415,782	\$25,621,236	\$27,278,978	\$1,657,742	6.5%
Total Expenditures / Appropriations	\$57,755,411	\$77,016,245	\$85,942,176	\$8,925,931	11.6%
Other Reimbursements	\$(19,000,477)	\$(34,538,820)	\$(36,146,864)	\$(1,608,044)	4.7%
Total Reimbursements	\$(19,000,477)	\$(34,538,820)	\$(36,146,864)	\$(1,608,044)	4.7%
Net Financing Uses	\$38,754,935	\$42,477,425	\$49,795,312	\$7,317,887	17.2%
Revenue					
Charges for Services	\$40,912,794	\$42,102,350	\$45,969,607	\$3,867,257	9.2%
Miscellaneous Revenues	\$76,552	\$25,000	\$20,000	\$(5,000)	(20.0)%
Other Financing Sources	\$1	—	\$444,318	\$444,318	—%
Total Revenue	\$40,989,347	\$42,127,350	\$46,433,925	\$4,306,575	10.2%
Use of Fund Balance	\$(2,234,412)	\$350,075	\$3,361,387	\$3,011,312	860.2%
Positions	119.0	122.0	128.0	6.0	4.9%

Summary of Changes

The Recommended Budget reflects an \$8,925,931 (11.6%) increase in total appropriations, a \$1,608,044 (4.7%) increase in reimbursements, a \$4,306,575 (10.2%) increase in revenue, and a \$3,011,312 (860.2%) increase in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- The approved restoration of FY 2021-22 reductions including travel, training, 1.0 FTE Assistant CIO position, and 1.0 FTE Division Chief position.
- Unavoidable cost increase in software and hardware.
- Cost of living adjustments and other benefit cost increases.

- Recommended growth detailed later in this section.

The increase in reimbursements and revenue is due to:

- An increase in cost recovery from customer departments.
- Recommended growth detailed later in this section.

Use of Fund Balance reflects a \$3,361,387 decrease in retained earnings.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DTech - DCFAS Added Support					
	57,763	(57,763)	—	—	—
Add 2.0 FTE - 1.0 FTE IT System Support Specialist Lv 2 and 1.0 FTE IT Applications Analyst 3 to provide additional support for Department of Child, Family and Adult Services (DCFAS). This request is split between two programs in the DTech budget and is contingent upon approval of a linked request in the DCFAS budget (BU 7800000).					
DTech - DHS Added Support					
	364,752	(92,948)	—	271,804	2.0
Add 4.0 FTEs to support the Department of Health Services (DHS), including 1.0 FTE IT Business Systems Analyst Lv 2, 2.0 FTE IT Systems Support Specialist Lv 2, and 1.0 FTE IT Applications Analyst Lv 2. The IT positions will be used for application support, business support and field services. The workload on IT staff has grown significantly the past couple of years (over 40%) due to the increase in need for IT automations and bringing new systems onboard for various DHS divisions. DHS added a number of Health care positions in the past couple of years, but has not added any IT resources to support these additional staff. DHS has a number of IT Projects lined up for this year and beyond including CalAIM, Mental Health Crisis Response Call center and computer equipment rollouts. In order to meet all these needs, it is essential to add at least four IT positions for FY 2022-23. This request is split between two programs in the DTech budget and is contingent upon approval of a linked request in the DHS budget (BU 7200000).					
DTech - Digitized Records Project Scoping					
	100,000	—	100,000	—	—
Funds to conduct a Request for Proposal to convert Board of Supervisors' and other legislative body's official records beginning in 1946 from paper, microfilm and microfiche to digital format. The current state of the records has reached its shelf life and the preservation of official records is a legal mandate. This growth request is contingent upon approval of a request in the Clerk of the Board budget (BU 4010000).					
DTech - PD Added Support					
	50,611	(50,611)	—	—	—
Add 2.0 FTE - 1.0 FTE IT Systems Support Specialist Lv 2 and 1.0 FTE Supv IT Analyst to provide additional desktop support to the Public Defender. This request split between two programs in the DTech budget and is contingent upon approval of a larger request in the Public Defender's budget (BU 6910000).					
DTech - VRE Added Support					
	10,576	(10,576)	—	—	—
Add 1.0 FTE Embedded Information Technology Analyst (ITA) Lv 1/2 to provide the following services to Voter Registration and Elections (VRE): project management; perform regular procedural, cybersecurity, and compliance checks; coordinate equipment and voting system refresh plans; emergency response plans; voting system management; lead technical support for Vote Center locations; coordinate response with State and Federal agencies regarding voting system certification and compliance; and facilitate, assist, and ensure mandates are met regarding testing and configuration of voting systems. This request is split between two program in the DTech budget and is contingent upon approval of a request in the VRE budget (BU 4410000).					

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DTech ACP - Microsoft Office 365					
	3,750,000	—	3,750,000	—	—
Microsoft has offered the County an opportunity to migrate to Office 365 and allocating \$750,000 in services for the migration project. Office 365 will give the County access to advanced Cyber Security tools, and up-to-date Microsoft office tools, expanded storage and a telephony soft-phone system using Teams.					
DTECH ACP - 311 Knowledge Content Specialist					
	62,275	—	62,275	—	1.0
Add 1.0 FTE Information Technology Systems Support Specialist Level 2 for a knowledge content team. 311 has been unable to reliably maintain staffing through the current use of college interns. The added cost will be included in the 311 allocation and allocated based on a combination of FTE and call history.					
DTECH ACP - County Secure Web Gateway (ZSCALER)					
	490,695	—	490,695	—	1.0
Procure a Secure Web Gateway solution to allow for holistic content filtering and malware protection capabilities across all County Information Systems (on-premises and remote) and add 1.0 FTE Info Tech Infrastructure Analyst Lv 2 position to work on the solution. Funding will come from an increase in the Wide Area Network (WAN) fee charged to users based on the number of devices connected to the network.					
DTECH ACP - Jira Cloud Migration					
	—	—	210,000	(210,000)	—
Migrate Atlassian to the Cloud prior to the current product end of life. Atlassian is primarily used by the Service Desk and DTech as well as some funding from Water Resources and DCFAS. The 1st year cost is \$210,000, the 2nd year cost is \$375,000, the 3rd year cost will be \$400,000, and the ongoing license cost will be \$235,000. User fees will increase to cover the costs of this upgrade. This request impacts both programs in the DTech budget.					
DTECH ACP - Tanium Enforce					
	60,000	—	60,000	—	—
Adding the Enforce module to the existing Tanium production to provide compliance of county owned laptops and other mobile devices that do not access our infrastructure for updates. Funding will come from increases in WAN fee charges.					
DTECH ACP - VoIP Phone and Call Center Lab					
	80,000	—	80,000	—	—
Need to update the testing environment for the call center phone systems in order to meet requirements from CISCO. Funding for the upgrade will come from user charges for the voice system.					

Department Application and Equipment Support

Program Overview

Department Application and Equipment Support develops, implements and maintains software applications such as law and justice, tax collection and payroll.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$37,311,826	\$42,453,453	\$46,346,631	\$3,893,178	9.2%
Services & Supplies	\$9,933,064	\$11,244,539	\$13,048,313	\$1,803,774	16.0%
Other Charges	\$529,431	\$668,374	\$668,374	—	—%
Intrafund Charges	\$13,416,457	\$39,531,827	\$42,357,525	\$2,825,698	7.1%
Total Expenditures / Appropriations	\$61,190,779	\$93,898,193	\$102,420,843	\$8,522,650	9.1%
Other Reimbursements	\$(4,831,762)	\$(30,873,507)	\$(33,509,639)	\$(2,636,132)	8.5%
Total Reimbursements	\$(4,831,762)	\$(30,873,507)	\$(33,509,639)	\$(2,636,132)	8.5%
Net Financing Uses	\$56,359,016	\$63,024,686	\$68,911,204	\$5,886,518	9.3%
Revenue					
Charges for Services	\$57,097,386	\$62,696,159	\$72,272,591	\$9,576,432	15.3%
Miscellaneous Revenues	\$358	—	—	—	—%
Other Financing Sources	\$0	\$150,000	—	\$(150,000)	(100.0)%
Total Revenue	\$57,097,745	\$62,846,159	\$72,272,591	\$9,426,432	15.0%
Use of Fund Balance	\$(738,729)	\$178,527	\$(3,361,387)	\$(3,539,914)	(1,982.8)%
Positions	275.0	275.0	290.0	15.0	5.5%

Summary of Changes

The Recommended Budget reflects an \$8,522,650 (9.1%) increase in total appropriations, a \$2,636,132 (8.5%) increase in reimbursements, a \$9,426,432 (15.0%) increase in revenue, and a \$3,539,914 (1,982.8%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Unavoidable cost increases in software and hardware.
- Cost of living adjustments and increased benefit costs.
- Recommended growth detailed later in this section.

The increase in reimbursements and revenue is due to an increase in cost recovery from customer departments.

- Revenue also increased due to recommended growth detailed later in this section.

Use of Fund Balance reflects a \$3,361,387 increase in retained earnings.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DTech - DCD - PER Technology Updates	150,000	—	150,000	—	—
Add contracted labor to assist the Department of Community Development - Planning and Environmental Review division with a technology update project including Interactive Zoning Code updates, which will increase staff efficiency in looking up information and processing applications, provide a more user friendly interface for the public to obtain basic zoning and land use information and more seamlessly apply for planning entitlements. This request is contingent on approval of a request in the Community Development budget (BU 5720000).					
DTech - DCFAS Added Support	430,200	—	430,200	—	2.0
Add 2.0 FTE - 1.0 FTE IT System Support Specialist Lv 2 and 1.0 FTE IT Applications Analyst 3 to provide additional support for Department of Child, Family and Adult Services (DCFAS). This request is split between two programs in the DTech budget and is contingent upon approval of a linked request in the DCFAS budget (BU 7800000).					
DTech - DHS Added Support	451,796	—	723,600	(271,804)	2.0
Add 4.0 FTEs to support the Department of Health Services (DHS), including 1.0 FTE IT Business Systems Analyst Lv 2, 2.0 FTE IT Systems Support Specialist Lv 2, and 1.0 FTE IT Applications Analyst Lv 2. The IT positions will be used for application support, business support and field services. The workload on IT staff has grown significantly the past couple of years (over 40%) due to the increase in need for IT automations and bringing new systems onboard for various DHS divisions. DHS added a number of Health care positions in the past couple of years, but has not added any IT resources to support these additional staff. DHS has a number of IT Projects lined up for this year and beyond including CalAIM, Mental Health Crisis Response Call center and computer equipment rollouts. In order to meet all these needs, it is essential to add at least four IT positions for FY 2022-23. This request is split between two programs in the DTech budget and is contingent upon approval of a linked request in the DHS budget (BU 7200000).					
DTech - FI Consultant Open Items Auto Clearing	170,000	—	170,000	—	—
This is a staff augmentation request to obtain a knowledgeable consultant resource that would focus on cleaning up open items in finance and fix the auto clearing capabilities so that the system remains clean. This resource would also continue the effort of reconciling General Ledger and Special Purpose Ledger. We estimate this to be a 6-8 month effort for a knowledgeable resource that is dedicated to the project. This kind of SAP resource usually costs around \$125/hour. This request is contingent on approval of a request in the Shared Systems budget (BU 5710000).					
DTech - PD Added Support	402,480	—	402,480	—	2.0
Add 2.0 FTE - 1.0 FTE IT Systems Support Specialist Lv 2 and 1.0 FTE Supv IT Analyst to provide additional desktop support to the Public Defender. This request split between two programs in the DTech budget and is contingent upon approval of a larger request in the Public Defender's budget (BU 6910000).					
DTech - PD Case Management Project	255,000	—	255,000	—	—
Add contracted labor to provide assistance to the Public Defender for a case management project. This growth request is contingent on approval of a linked request in the Public Defender budget (BU 6910000).					

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DTech - SAP Analytics Cloud					
	80,000	—	80,000	—	—
<p>SAP Analytics Cloud combines Business Intelligence, planning, predictive, and augmented analytics capabilities into one simple cloud environment. Along with using this tool to potentially automate the cash flow reporting, it can also be used for analytics on our SAP SuccessFactors solutions, our on-premise COMPASS/FOCUS systems, and even Excel spreadsheets that can be used as data sources. Funding is contingent on approval of a linked request submitted in the Shared Systems budget (BU 5710000). If approved, DTech will bill to Shared Systems and Shared Systems will recover the funds in subsequent years through the Countywide Cost Plan.</p>					
DTech - VRE Added Support					
	180,000	—	180,000	—	1.0
<p>Add 1.0 FTE Embedded Information Technology Analyst (ITA) Lv 1/2 to provide the following services to Voter Registration and Elections (VRE): project management; perform regular procedural, cybersecurity, and compliance checks; coordinate equipment and voting system refresh plans; emergency response plans; voting system management; lead technical support for Vote Center locations; coordinate response with State and Federal agencies regarding voting system certification and compliance; and facilitate, assist, and ensure mandates are met regarding testing and configuration of voting systems. This request is split between two program in the DTech budget and is contingent upon approval of a request in the VRE budget (BU 4410000).</p>					
DTECH ACP - Jira Cloud Migration					
	210,000	—	—	210,000	—
<p>Migrate Atlassian to the Cloud prior to the current product end of life. Atlassian is primarily used by the Service Desk and DTech as well as some funding from Water Resources and DCFAS. The 1st year cost is \$210,000, the 2nd year cost is \$375,000, the 3rd year cost will be \$400,000, and the ongoing license cost will be \$235,000. User fees will increase to cover the costs of this upgrade. This request impacts both programs in the DTech budget.</p>					

Budget Unit Functions & Responsibilities

Data Processing-Shared Systems accounts for the cost of services provided by the Department of Technology (DTech) and the Department of Finance to support countywide shared computer systems and applications.

Goals

- Select a vendor and initiate the implementation project for the new property tax system.
- Upgrade the Agenda Management system to allow better website performance.
- Implement Fioro Launchpad for My SacCounty (ESS/MSS), allowing for the main menu of ESS and MSS to be on the latest responsive design.

Accomplishments

- Developed and published a Request for Proposal (RFP) for a new property tax system.
- Application of Annual Updates for COMPASS, including all of the latest security updates.
- Implemented new technology in the Board Chambers to allow better support for remote meetings.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Shared Systems	\$11,000,269	\$26,525,920	\$25,930,079	\$(595,841)	(2.2)%
Total Expenditures / Appropriations	\$11,000,269	\$26,525,920	\$25,930,079	\$(595,841)	(2.2)%
Net Financing Uses	\$11,000,269	\$26,525,920	\$25,930,079	\$(595,841)	(2.2)%
Total Revenue	\$98,320	\$106,778	\$106,778	—	—%
Net County Cost	\$10,901,949	\$26,419,142	\$25,823,301	\$(595,841)	(2.3)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$10,800,608	\$26,278,134	\$25,682,293	\$(595,841)	(2.3)%
Intrafund Charges	\$199,661	\$247,786	\$247,786	—	—%
Total Expenditures / Appropriations	\$11,000,269	\$26,525,920	\$25,930,079	\$(595,841)	(2.2)%
Net Financing Uses	\$11,000,269	\$26,525,920	\$25,930,079	\$(595,841)	(2.2)%
Revenue					
Charges for Services	\$98,320	\$106,778	\$106,778	—	—%
Total Revenue	\$98,320	\$106,778	\$106,778	—	—%
Net County Cost	\$10,901,949	\$26,419,142	\$25,823,301	\$(595,841)	(2.3)%

Summary of Changes

The Recommended Budget reflects a \$595,841 (2.2%) decrease in total appropriations and a \$595,841 (2.3%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net decrease in total appropriation is due to:

- A decrease in the project funding scheduled for year 2 of the Property Tax System Replacement project.
- Recommended growth detailed later in this section.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Shared Systems	250,000	—	—	250,000	—

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Shared Systems - SAP Consultant to Clean Up Open Items & Reconcile					
	170,000	—	—	170,000	—

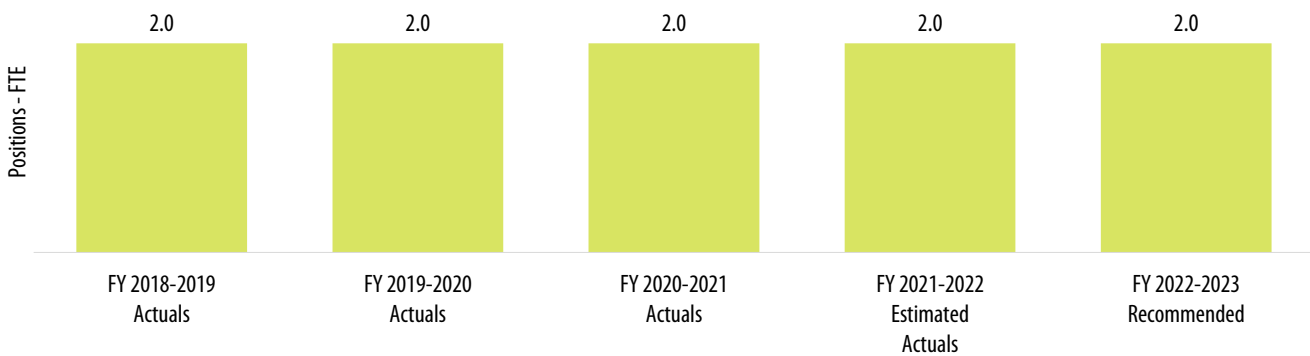
Funding for a knowledgeable consultant resource that would focus on cleaning up open items in finance and fix the auto clearing capabilities so that the system remains clean. This resource would also continue the effort of reconciling General Ledger (GL) and Special Ledger (SPL). We estimate this to be a 6-8 month effort for a knowledgeable resource that is dedicated to the project. This kind of SAP resource usually costs around \$125/hour. This request is contingent upon approval of a request in the Department of Technology budget (BU 7600000).

Shared Systems - SAP Analytic Cloud					
	80,000	—	—	80,000	—

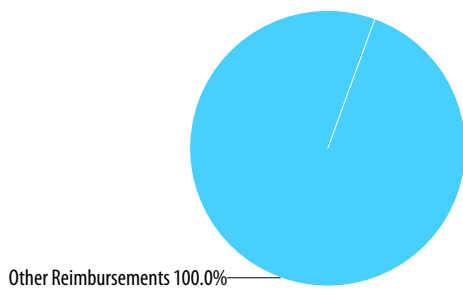
Funding for SAP Analytics Cloud that combines Business Intelligence, planning, predictive, and augmented analytics capabilities into one simple cloud environment. Powered by Artificial Intelligence technologies and an in-memory database, it is one of the most advanced analytics solutions available today. Along with using this tool to potentially automate the cash flow reporting, it can also be used for analytics on our SAP SuccessFactors solutions, our on-premise COMPASS/FOCUS systems, and even Excel spreadsheets that can be used as data sources. This request is contingent upon approval of a request in the Department of Technology budget (BU 7600000).

OFFICE OF COMPLIANCE

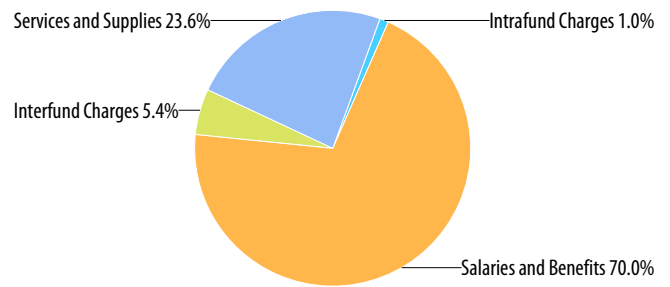
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Office of Compliance** performs core activities related to the Federal mandates of the Health Insurance Portability and Accountability Act (HIPAA) found in Code of Federal Regulations (CFR) 45 and requirements for the County's covered components as defined under the Act. The Chief Information Officer (Director) fulfills the role of the County's mandated HIPAA Compliance Officer. HIPAA provisions include administrative, physical, and technical safeguards to prevent unauthorized use and disclosure of protected health information (PHI) in all formats (written, verbal, and electronic). The Office both fulfills and monitors specific requirements under the key provisions. The core activities include:

- Maintaining and updating the mandated County HIPAA Policies and Procedures.
- Developing and delivering HIPAA Privacy and Security training required under section 164.530 of the Act.
- Conducting risk assessments of HIPAA-covered worksites and software applications to document compliance with HIPAA regulations and address potential or actual risks to protected health information.
- Investigating incidents and complaints for alleged HIPAA violations under section 164.508.
- Reporting breaches of HIPAA-regulated medical information to state and federal agencies.
- Monitoring the County's Business Associate contracts as required under section 164.502.

Additionally, the Office of Compliance provides guidance on compliance matters for all county programs.

Goals

- To protect county clients' personal and medical information through the oversight of county departments' and divisions' efforts to meet federally mandated HIPAA requirements.
- Manage external reporting for PHI, Personal Identifying Information (PII), Payment Card Industry (PCI) and Criminal Justice Information Services (CJIS) Incidents/breaches.
- Plan for 2023 overhaul of Compliance Policies and Procedures.

Accomplishments

- Implemented a new vendor management system to conduct program and application assessments.
- Began tracking events, incidents, and breaches within the Jira Ticket system.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Health Insurance Portability and Accountability Act	\$328,174	\$406,137	\$436,422	\$30,285	7.5%
Total Expenditures / Appropriations	\$328,174	\$406,137	\$436,422	\$30,285	7.5%
Total Reimbursements	\$(269,901)	\$(403,805)	\$(436,422)	\$(32,617)	8.1%
Net Financing Uses	\$58,273	\$2,332	—	\$(2,332)	(100.0)%
Net County Cost	\$58,273	\$2,332	—	\$(2,332)	(100.0)%
Positions	2.0	2.0	2.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$285,901	\$296,221	\$305,540	\$9,319	3.1%
Services & Supplies	\$38,150	\$102,193	\$102,903	\$710	0.7%
Interfund Charges	—	\$3,282	\$23,438	\$20,156	614.1%
Intrafund Charges	\$4,122	\$4,441	\$4,541	\$100	2.3%
Total Expenditures / Appropriations	\$328,174	\$406,137	\$436,422	\$30,285	7.5%
Other Reimbursements	\$(269,901)	\$(403,805)	\$(436,422)	\$(32,617)	8.1%
Total Reimbursements	\$(269,901)	\$(403,805)	\$(436,422)	\$(32,617)	8.1%
Net Financing Uses	\$58,273	\$2,332	—	\$(2,332)	(100.0)%
Revenue					
Net County Cost	\$58,273	\$2,332	—	\$(2,332)	(100.0)%
Positions	2.0	2.0	2.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$30,285 (7.5%) increase in total appropriations, a \$32,617 (8.1%) increase in reimbursements, and a \$2,332 (100%) decrease in net county cost from prior year Adopted Budget.

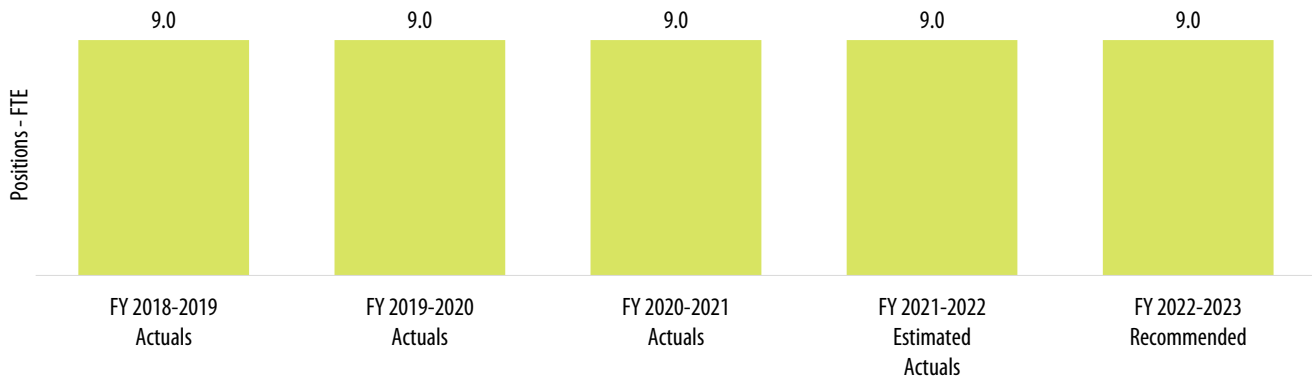
The change in net county cost is a result of the changes described below.

The increases in total appropriations and reimbursements are due to increases in salary and benefit costs.

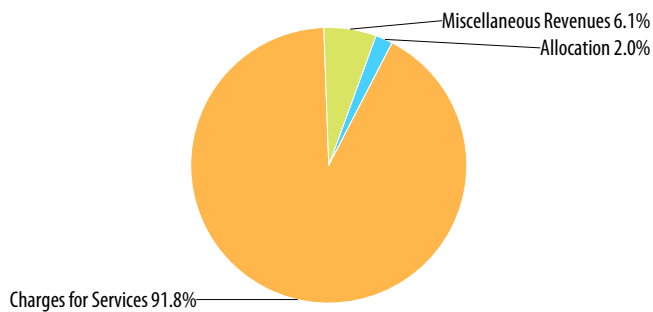
Department Structure
Rami Zakaria, Chief Information Officer



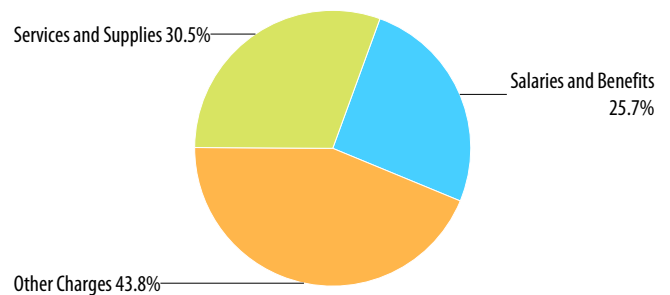
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Sacramento Regional Radio Communications System (SRRCS)** operates and maintains two-way mobile communications in the Sacramento Region. Their system coverage area extends north to Citrus Heights, south to Galt, east to Folsom, and west to Davis. SRRCS currently has 30 primary system participants that operate approximately 14,900 (billable) radios.

The majority of the communication activities on SRRCS involve emergency response and other public safety activities. These activities include regional law enforcement and fire suppression, emergency medical response, hazardous material responses, coordination of mutual aid, and interoperability among all participating agencies. Because Public Safety communications are critical to the mission of law enforcement and fire responders, SRRCS staff is available 24 hours a day, 7 days a week to respond to communication problems.

The Department of Technology (DTech) is the lead agency in the operations and maintenance of the radio system. DTech provides management and administrative oversight, technical support, and preventative and corrective maintenance of the radio system.

Goals

- Complete the installation and migration of the radio system over to the new Internet Protocol Multiprotocol Label Switching (IP MPLS) based microwave backbone system.
- Replace obsolete Tier 1 based diagnostic (test) equipment utilized by SRRCS system Technicians to the newer Ethernet based equipment as required for the new microwave system.
- Replace aging and obsolete emergency backup generators at selective public safety radio sites based on age and maintainability as recommended by our contracted service vendor.

Accomplishments

- Completed a comprehensive plan and contract with Motorola involving detailed engineering and design review to replace the SRRCS to a new IP based network connectivity infrastructure (microwave system).
- Purchased new equipment to support critical connectivity to support Jail Site and the Airport 911 dispatch center after losing our main microwave path due to the new County Courthouse.
- Replaced obsolete United Postal Service (UPS) system at Brighton Heights to enhance system reliability with independent dual UPS's as designed by County of Sacramento Architectural Services.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Regional Radio Communication System	\$5,130,018	\$6,516,826	\$6,193,650	\$(323,176)	(5.0)%
Total Expenditures / Appropriations	\$5,130,018	\$6,516,826	\$6,193,650	\$(323,176)	(5.0)%
Total Reimbursements	—	\$(400,000)	—	\$400,000	(100.0)%
Net Financing Uses	\$5,130,018	\$6,116,826	\$6,193,650	\$76,824	1.3%
Total Revenue	\$6,650,369	\$5,996,724	\$6,067,035	\$70,311	1.2%
Use of Fund Balance	\$(1,520,351)	\$120,102	\$126,615	\$6,513	5.4%
Positions	9.0	9.0	9.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,350,810	\$1,536,455	\$1,591,865	\$55,410	3.6%
Services & Supplies	\$869,939	\$1,877,771	\$1,887,721	\$9,950	0.5%
Other Charges	\$2,909,269	\$3,102,600	\$2,714,064	\$(388,536)	(12.5)%
Total Expenditures / Appropriations	\$5,130,018	\$6,516,826	\$6,193,650	\$(323,176)	(5.0)%
Other Reimbursements	—	\$(400,000)	—	\$400,000	(100.0)%
Total Reimbursements	—	\$(400,000)	—	\$400,000	(100.0)%
Net Financing Uses	\$5,130,018	\$6,116,826	\$6,193,650	\$76,824	1.3%
Revenue					
Revenue from Use Of Money & Property	\$31,911	—	—	—	—%
Charges for Services	\$5,195,591	\$5,281,185	\$5,687,680	\$406,495	7.7%
Miscellaneous Revenues	\$1,422,867	\$715,539	\$379,355	\$(336,184)	(47.0)%
Total Revenue	\$6,650,369	\$5,996,724	\$6,067,035	\$70,311	1.2%
Use of Fund Balance	\$(1,520,351)	\$120,102	\$126,615	\$6,513	5.4%
Positions	9.0	9.0	9.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$323,176 (5.0%) decrease in total appropriations, a \$400,000 (100%) decrease in reimbursements, a \$70,311 (1.2%) increase in revenue, and a \$6,513 (5.4%) increase in use of fund balance (retained earnings) from the prior year Adopted Budget.

The net decrease in total appropriations is due to \$400,000 in grant funded expenditures in FY 2021-22 that are not expected in FY 2022-23, partially offset by an increase in negotiated salary and benefit costs and increases in various other costs.

The decrease in reimbursements is due to the removal one-time grant funding from the County Office of Emergency Services in FY 2021-22.

The increase in total revenue is due to additional radios being added to the radio system and increases in the rate charged per radio.

Use of Fund Balance reflects a \$126,615 decrease in retained earnings.

Budget Unit Functions & Responsibilities

The **Technology Cost Recovery Fee** Fund was established by County Ordinance 16.140.030.

This special revenue fund provides financing to pay for the implementation and operation of the web-based Automation E-Government Permitting System, also known as Accela. Accela is a record tracking system used by numerous County agencies, which offers a high degree of automation with interfaces for internal staff, field staff, and the general public. An Accela record can have workflows, attachments, contacts, assignments, inspections, and more. Accela supports field inspections via virtual private network (VPN) or mobile apps and also has multiple application programming interfaces (API) for further integration.

Goals

The following items are a list of customized Accela automation projects being developed for various department stakeholders:

- Upgrade Accela Building and Permitting software to the most current version.
- Division of Building Permits and Inspection Electronic Document Review (EDR) application replacement.
- Department of Water Resources Nexgen application integration.

Accomplishments

The following items are a list of Accela achievements for department stakeholders:

- Enabled Planning online payments for select Case types due to COVID-19.
- Accela/Oracle Service Cloud integration for Business Licensing, Building Permits and Inspection, and Code Enforcement departments.
- Mobile App enhancement for Code Enforcement Housing Inspections.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Information Technology Recovery Fee	\$1,472,977	\$1,725,466	\$1,854,499	\$129,033	7.5%
Total Expenditures / Appropriations	\$1,472,977	\$1,725,466	\$1,854,499	\$129,033	7.5%
Net Financing Uses	\$1,472,977	\$1,725,466	\$1,854,499	\$129,033	7.5%
Total Revenue	\$1,555,973	\$1,414,300	\$1,513,400	\$99,100	7.0%
Use of Fund Balance	\$(82,996)	\$311,166	\$341,099	\$29,933	9.6%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$1,472,977	\$1,725,466	\$1,854,499	\$129,033	7.5%
Total Expenditures / Appropriations	\$1,472,977	\$1,725,466	\$1,854,499	\$129,033	7.5%
Net Financing Uses	\$1,472,977	\$1,725,466	\$1,854,499	\$129,033	7.5%
Revenue					
Licenses, Permits & Franchises	\$1,534,243	\$1,400,000	\$1,500,000	\$100,000	7.1%
Revenue from Use Of Money & Property	\$3,176	\$2,300	\$1,400	\$(900)	(39.1)%
Miscellaneous Revenues	\$18,554	\$12,000	\$12,000	—	—%
Total Revenue	\$1,555,973	\$1,414,300	\$1,513,400	\$99,100	7.0%
Use of Fund Balance	\$(82,996)	\$311,166	\$341,099	\$29,933	9.6%

Summary of Changes

The Recommended Budget reflects a \$129,033 (7.5%) increase in total appropriations, a \$99,100 (7.0%) increase in revenue and a \$29,933 (9.6%) increase in use of fund balance from the prior year Adopted Budget.

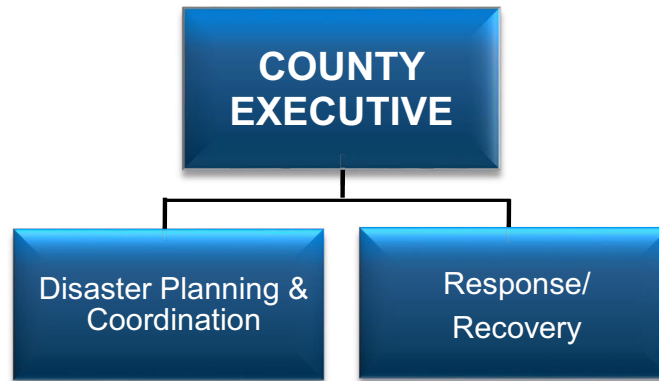
The increase in total appropriations is due to labor support hours for the server system rebuild/upgrade.

The increase in revenue is due to an increase in license/permit fees.

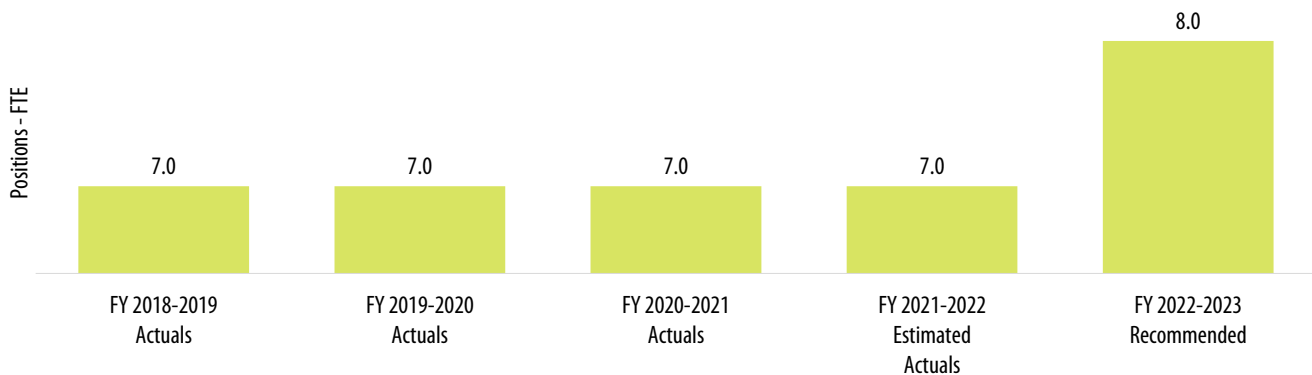
Use of Fund Balance reflects a carryover of \$341,099 in available balance.

- There are no changes to reserves.

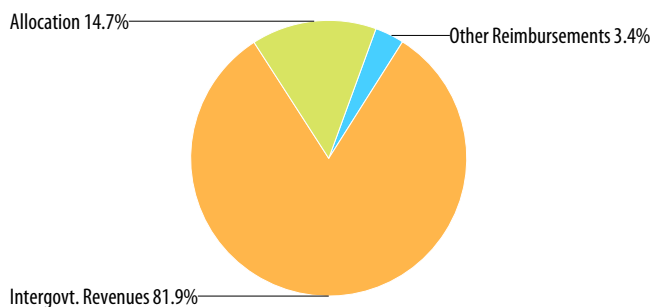
Department Structure
Mary Jo Flynn, Chief



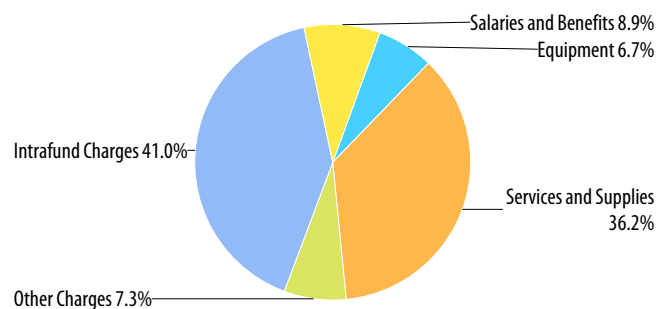
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Office of Emergency Services (OES)** coordinates the overall countywide response to large scale incidents and disasters. Under the direction of the Chief of Emergency Services, OES develops, coordinates and implements plans and procedures for local emergency services activities; performs a variety of activities related to mitigation, preparedness, recovery and response to incidents or disasters; facilitates, coordinates and delivers emergency management training to the County and the Operational Area; provides 24 hour emergency response to assist local first responders including law enforcement and fire departments and coordinates all resources in the region in the event of disaster; administers homeland security grants for the region and manages the emergency operations center for the County and the Operational Area. These Programs include:

- Grant Projects
- OES Administration

Goals

- Ensure integrated response to disasters by using the Standardized Emergency Management System (SEMS) and the National Incident Management System (NIMS), developing response capabilities, maintaining and improving the County's Emergency Operations Center (EOC), providing for immediate and sustained response operations, improving alert and notification capabilities in the region and enabling a smooth transition into long-term recovery.
- Provide emergency managers, county staff, and personnel from the Operational Area agencies, comprehensive and relevant skill development through training and exercises in emergency management and public awareness programs.
- Enhance local government capability to respond to all types of disaster events by coordinating the acquisition, distribution and oversight of federal Homeland Security grants.

Accomplishments

- Provided direction and guidance to department staff on securing FEMA reimbursement for costs associated with response to the Novel Coronavirus Disease (COVID-19) with just-in-time training, sharing guidelines and information, and serving as the conduit between the County, California Governor's Office of Emergency Services and the Federal Emergency Management Agency.
- Upgraded Emergency Operations Center (EOC) hardware to improve communications capabilities and field data collection, and software to improve incident and location-based data collection to expedite Operational Recovery from a large incident or disaster.
- Increased the operational logistics capability through the acquisition of a warehouse space and partnerships with Emergency Medical Services and Public Health to facilitate resource needs and distribution in response to the Novel Coronavirus Disease (COVID-19).

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Grant Projects	\$6,256,304	\$21,330,824	\$13,136,624	\$(8,194,200)	(38.4)%
SacOES Admin	\$1,584,763	\$1,953,312	\$2,323,918	\$370,606	19.0%
Total Expenditures / Appropriations	\$7,841,066	\$23,284,136	\$15,460,542	\$(7,823,594)	(33.6)%
Total Reimbursements	\$(2,679,481)	\$(9,735,244)	\$(6,495,691)	\$3,239,553	(33.3)%
Net Financing Uses	\$5,161,586	\$13,548,892	\$8,964,851	\$(4,584,041)	(33.8)%
Total Revenue	\$4,293,696	\$11,959,558	\$7,604,843	\$(4,354,715)	(36.4)%
Net County Cost	\$867,890	\$1,589,334	\$1,360,008	\$(229,326)	(14.4)%
Positions	7.0	7.0	8.0	1.0	14.3%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,024,537	\$1,159,159	\$1,374,351	\$215,192	18.6%
Services & Supplies	\$2,891,397	\$7,977,719	\$5,600,507	\$(2,377,212)	(29.8)%
Other Charges	\$519,173	\$1,589,476	\$1,121,438	\$(468,038)	(29.4)%
Equipment	\$181,501	\$1,455,274	\$1,031,410	\$(423,864)	(29.1)%
Interfund Charges	—	\$659,264	—	\$(659,264)	(100.0)%
Intrafund Charges	\$3,224,459	\$10,443,244	\$6,332,836	\$(4,110,408)	(39.4)%
Total Expenditures / Appropriations	\$7,841,066	\$23,284,136	\$15,460,542	\$(7,823,594)	(33.6)%
Intrafund Reimbursements Within Programs	\$(2,546,302)	\$(9,317,731)	\$(6,177,429)	\$3,140,302	(33.7)%
Other Reimbursements	\$(133,179)	\$(417,513)	\$(318,262)	\$99,251	(23.8)%
Total Reimbursements	\$(2,679,481)	\$(9,735,244)	\$(6,495,691)	\$3,239,553	(33.3)%
Net Financing Uses	\$5,161,586	\$13,548,892	\$8,964,851	\$(4,584,041)	(33.8)%
Revenue					
Intergovernmental Revenues	\$4,283,137	\$11,959,558	\$7,604,843	\$(4,354,715)	(36.4)%
Miscellaneous Revenues	\$10,559	—	—	—	—%
Total Revenue	\$4,293,696	\$11,959,558	\$7,604,843	\$(4,354,715)	(36.4)%
Net County Cost	\$867,890	\$1,589,334	\$1,360,008	\$(229,326)	(14.4)%
Positions	7.0	7.0	8.0	1.0	14.3%

Summary of Changes

The Recommended Budget reflects a \$7,823,594 (33.6%) decrease in total appropriations, a \$3,239,553 (33.3%) decrease in reimbursements, a \$4,354,715 (36.4%) decrease in revenue, and a \$229,326 (14.4%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is due to:

- State Homeland Security Grant Program (SHSGP) cycles being delayed due to significant changes to the grant at the Federal level, which has caused delays with the state application process for local governments.
- Expenditures in FY 2021-22 related to the Department of Water Resources (CA DWR) Grant, which will not be budgeted in FY 2022-23.
- COVID-19 grants received in prior years that were spent and expired in FY 2021-22.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The decrease in reimbursements is due to:

- Reimbursements between programs within the Department due to SHSGP grant delays.
- Reimbursements between programs within the Department due to CA DWR grants expiring in FY 2022-23 (expenditures were made in FY 2021-22).

The decrease in revenue is due:

- SHSGP grant delays.
- Reductions for COVID-19 grants from prior years.
- CA DWR grants expiring in FY 2022-23.

Position counts have increased by 1.0 FTE from the prior year Adopted Budget due to:

- 1.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Grant Projects	(45,000)	—	—	(45,000)	—
SacOES Admin	173,192	—	—	173,192	1.0

Grant Projects

Program Overview

The purpose of **Grant Projects** from Emergency Services is to obtain, administer, and disperse federal and state grant funds on behalf of the operational area to enhance emergency management capabilities in Sacramento County in the areas of planning, communication, equipment acquisition, flood planning, training and exercises for County staff and other operational area partners focusing on projects with regional benefits.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$258,813	—	—	—	—%
Services & Supplies	\$2,142,536	\$7,202,879	\$4,679,347	\$(2,523,532)	(35.0)%
Other Charges	\$519,173	\$1,589,476	\$1,121,438	\$(468,038)	(29.4)%
Equipment	\$144,952	\$1,455,274	\$1,031,410	\$(423,864)	(29.1)%
Interfund Charges	—	\$659,264	—	\$(659,264)	(100.0)%
Intrafund Charges	\$3,190,829	\$10,423,931	\$6,304,429	\$(4,119,502)	(39.5)%
Total Expenditures / Appropriations	\$6,256,304	\$21,330,824	\$13,136,624	\$(8,194,200)	(38.4)%
Total Reimbursements within Program		\$(9,309,497)	\$(6,145,608)	\$3,163,889	(34.0)%
Other Reimbursements	—	\$(274,432)	\$(161,080)	\$113,352	(41.3)%
Total Reimbursements	\$(2,546,302)	\$(9,583,929)	\$(6,306,688)	\$3,277,241	(34.2)%
Net Financing Uses	\$3,710,002	\$11,746,895	\$6,829,936	\$(4,916,959)	(41.9)%
Revenue					
Intergovernmental Revenues	\$3,710,002	\$11,198,031	\$6,875,936	\$(4,322,095)	(38.6)%
Total Revenue	\$3,710,002	\$11,198,031	\$6,875,936	\$(4,322,095)	(38.6)%
Net County Cost	\$0	\$548,864	\$(46,000)	\$(594,864)	(108.4)%

Summary of Changes

The Recommended Budget reflects a \$8,194,200 (38.4%) decrease in total appropriations, a \$3,277,241 (34.2%) decrease in reimbursements, a \$4,322,095 (38.6%) decrease in revenue, and a \$594,864 (108.4%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net decrease in total appropriations is due to:

- State Homeland Security Grant Program (SHSGP) cycles being delayed due to significant changes to the grant at the Federal level. This has caused additional delays with the state application process for local governments.
- COVID-19 grants received in prior years that are mostly spent and have expired.

- Recommended growth detailed later in this section.

The decrease in reimbursements is due to:

- Reimbursements between programs within the Department due to SHSGP grant delays.
- Reimbursements between programs within the Department due to CA DWR grants being spent in Fiscal Year 2021-22.

The decrease in revenue is due to:

- SHSGP grant delays.
- Reductions for COVID-19 grants from prior years.
- CA DWR grants expiring in FY 2022-23

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
OES - Add 1.0 FTE ASO 1	(45,000)	—	—	(45,000)	—

Add 1.0 FTE Administrative Services Officer 1 position in the Administration program to meet increasing workloads through grant cycles, conformity to legislative action, and recovery from emergency incidents and disasters. This position is expected to assist in meeting our compliance obligations for use of grant funds. Further, this position will assist with the FEMA Public Assistance process in helping to streamline county projects for COVID-19, ensure proper documentation and prepare materials for future audits ensuring retention of reimbursed funds. As a member of the Emergency Operations Center team, this position would serve as additional surge support for sudden workload shifts due to disaster response. This is partially offset by an on-going reduction in services and supplies accounts.

SacOES Admin

Program Overview

The purpose of **Sacramento County Office of Emergency Services Administration** is to develop and maintain Sacramento County's Emergency Operations Plan, annexes to the plan and supporting communications plan, and coordinate the plan and all emergency management issues with the County's emergency response organization and other local, state and federal agencies. Plan, prepare, train and exercise to ensure the readiness of the County's emergency response organization. Provide operational area coordination for cities and special districts. Act as the conduit between local government and the state emergency services organization for the coordination of resources. Provide and maintain a functional emergency operations center for Sacramento County and the Operational Area as a suitable location for emergency management during disasters. Coordinate alerts and warnings, public information, management of critical resources, and situational awareness for establishing priorities for management of emergencies. Provide for coordination among responding jurisdictions, agencies, and levels of government to protect people, property and the environment, and coordination of recovery from disasters, as well as providing information and priorities during disasters.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$765,723	\$1,159,159	\$1,374,351	\$215,192	18.6%
Services & Supplies	\$748,860	\$774,840	\$921,160	\$146,320	18.9%
Equipment	\$36,548	—	—	—	—%
Intrafund Charges	\$33,630	\$19,313	\$28,407	\$9,094	47.1%
Total Expenditures / Appropriations	\$1,584,763	\$1,953,312	\$2,323,918	\$370,606	19.0%
Total Reimbursements within Program		\$(8,234)	\$(31,821)	\$(23,587)	286.5%
Other Reimbursements	\$(133,179)	\$(143,081)	\$(157,182)	\$(14,101)	9.9%
Total Reimbursements	\$(133,179)	\$(151,315)	\$(189,003)	\$(37,688)	24.9%
Net Financing Uses	\$1,451,584	\$1,801,997	\$2,134,915	\$332,918	18.5%
Revenue					
Intergovernmental Revenues	\$573,136	\$761,527	\$728,907	\$(32,620)	(4.3)%
Miscellaneous Revenues	\$10,559	—	—	—	—%
Total Revenue	\$583,694	\$761,527	\$728,907	\$(32,620)	(4.3)%
Net County Cost	\$867,889	\$1,040,470	\$1,406,008	\$365,538	35.1%
Positions	7.0	7.0	8.0	1.0	14.3%

Summary of Changes

The Recommended Budget reflects a \$370,606 (19.0%) increase in total appropriations, a \$37,688 (24.9%) increase in reimbursements, a \$32,620 (4.3%) decrease in revenue, and a \$365,538 (35.1%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Cost of living adjustments, health insurance premium increases, allocated costs, and contract increases.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to:

- Cost of living increases for a position funded by the Department of Human Assistance.
- Grant funding offset for the logistics warehouse in Emergency Services.

The decrease in revenue is due to the removal of revenue that was expended in FY 2021-22, and not being claimed in FY 2022-23.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
OES - Add 1.0 FTE ASO 1					
	107,836	—	—	107,836	1.0
Add 1.0 FTE Administrative Services Officer 1 position in the Administration program to meet increasing workloads through grant cycles, conformity to legislative action, and recovery from emergency incidents and disasters. This position is expected to assist in meeting our compliance obligations for use of grant funds. Further, this position will assist with the FEMA Public Assistance process in helping to streamline county projects for COVID-19, ensure proper documentation and prepare materials for future audits ensuring retention of reimbursed funds. As a member of the Emergency Operations Center team, this position would serve as additional surge support for sudden workload shifts due to disaster response. This is partially offset by an on-going reduction in services and supplies accounts.					
OES - Student Interns Extra Help					
	65,356	—	—	65,356	—
Add Extra Help funding to meet variable workloads through grant cycles, conformity to legislative action, and responses to emergency incidents and disasters. This Extra Help is expected to assist in meeting our compliance obligations for use of grant funds, assist with research and data management to support plan development and statutorily mandated revisions, and to serve as additional surge support for sudden workload shifts due to disaster response. This is an ongoing request.					

Budget Unit Functions & Responsibilities

The **Office of Emergency Services (OES) – Restricted Revenues** budget, provides financing for certain projects and programs administered by OES. In addition, grant allocations that were received and not spent in the same fiscal year, and are carried over from the prior fiscal years are budgeted in this budget unit. These grant allocations are not on a reimbursement basis. This Budget Unit was created in FY 2021-22 for grant funding, with two additional programs added in FY 2022-23. Programs include:

- Everbridge Reserves
- Public Safety Power Shutoff
- WebEOC Reserves

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Everbridge Reserves	—	—	\$25,000	\$25,000	—%
Public Safety Power Shutoff	—	\$274,432	\$499,983	\$225,551	82.2%
WebEOC Reserves	—	—	\$31,627	\$31,627	—%
Total Expenditures / Appropriations	—	\$274,432	\$556,610	\$282,178	102.8%
Net Financing Uses	—	\$274,432	\$556,610	\$282,178	102.8%
Use of Fund Balance	—	\$274,432	\$556,610	\$282,178	102.8%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	\$274,432	\$167,707	\$(106,725)	(38.9)%
Appropriation for Contingencies	—	—	\$388,903	\$388,903	—%
Total Expenditures / Appropriations	—	\$274,432	\$556,610	\$282,178	102.8%
Net Financing Uses	—	\$274,432	\$556,610	\$282,178	102.8%
Use of Fund Balance	—	\$274,432	\$556,610	\$282,178	102.8%

Summary of Changes

The Recommended Budget reflects a \$282,178 (102.8%) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

The increase in total appropriations and use of fund balance is primarily due to additional revenues, previously received in unbudgeted trust funds (WebEOC and Everbridge) and budgeted as revenue by OES for eligible expenditures, being added to this budget unit. Beginning in FY 2022-23, these additional funds will be

budgeted and received in this budget unit and transferred to the OES budget (BU 7090000) via an interfund transfer (reimbursement) when eligible expenditures are identified.

Use of Fund Balance reflects a carryover of \$566,610 in available balance, which includes transfers from the trust funds.

Everbridge Reserves

Program Overview

The **Everbridge** Reserve Program is the mass alert and public warning system operated and maintained by Emergency Services for use by its staff and local emergency management partners. This program includes funds received from Emergency Services and primary and secondary users within the County to cover costs outside of the annual software maintenance fee, such as system upgrades or training.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$1,000	\$1,000	—%
Appropriation for Contingencies	—	—	\$24,000	\$24,000	—%
Total Expenditures / Appropriations	—	—	\$25,000	\$25,000	—%
Net Financing Uses	—	—	\$25,000	\$25,000	—%
Use of Fund Balance	—	—	\$25,000	\$25,000	—%

Summary of Changes

The Recommended Budget reflects a \$25,000 (new) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

This program is being established as part of the FY 2022-23 Recommended Budget. Previously the revenues collected were received in an unbudgeted trust fund and budgeted as revenue by the OES and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this program and transferred to the OES budget (BU 7090000) via an interfund transfer (reimbursement) when eligible expenditures are identified.

Use of Fund Balance reflects a carryover of \$25,000 in available balance.

Public Safety Power Shutoff

Program Overview

The **Public Safety Power Shutoff** provides financing for certain projects and programs administered by the Office of Emergency Services. These Grants were received in advance, and are not on a reimbursement basis.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	\$274,432	\$160,080	\$(114,352)	(41.7)%
Appropriation for Contingencies	—	—	\$339,903	\$339,903	—%
Total Expenditures / Appropriations	—	\$274,432	\$499,983	\$225,551	82.2%
Net Financing Uses	—	\$274,432	\$499,983	\$225,551	82.2%
Use of Fund Balance	—	\$274,432	\$499,983	\$225,551	82.2%

Summary of Changes

The Recommended Budget reflects a \$225,551 (82.2%) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

The net increase in total appropriations and fund balance is due to:

- The shifting of the Public Safety Power Shutoff grant funds from the OES budget (BU 7090000) to this budget unit with an equal increase in appropriations for contingency.
- A reduction in transfers to OES related to the Community Power Resiliency (CPR) grant.

Use of Fund Balance reflects a carryover of \$499,983 in available balance.

WebEOC Reserves

Program Overview

The **WebEOC** Reserve Program is the Crisis Incident Management System (CIMS) operated and maintained by Emergency Services for use by its staff and local emergency management partners for the purpose of managing, researching or monitoring emergency responses and activities. This program includes funds received from Emergency Services and primary and secondary users within the County to cover costs outside of the annual software maintenance fee, such as system upgrades or training.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$6,627	\$6,627	—%
Appropriation for Contingencies	—	—	\$25,000	\$25,000	—%
Total Expenditures / Appropriations	—	—	\$31,627	\$31,627	—%
Net Financing Uses	—	—	\$31,627	\$31,627	—%
Use of Fund Balance	—	—	\$31,627	\$31,627	—%

Summary of Changes

The Recommended Budget reflects a \$31,627 (new) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

This program is being established as part of the FY 2022-23 Recommended Budget. Previously the revenues collected were received in an unbudgeted trust fund and budgeted as revenue by OES and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this program and transferred to the OES budget (BU 7090000) via an interfund transfer (reimbursement) when eligible expenditures are identified.

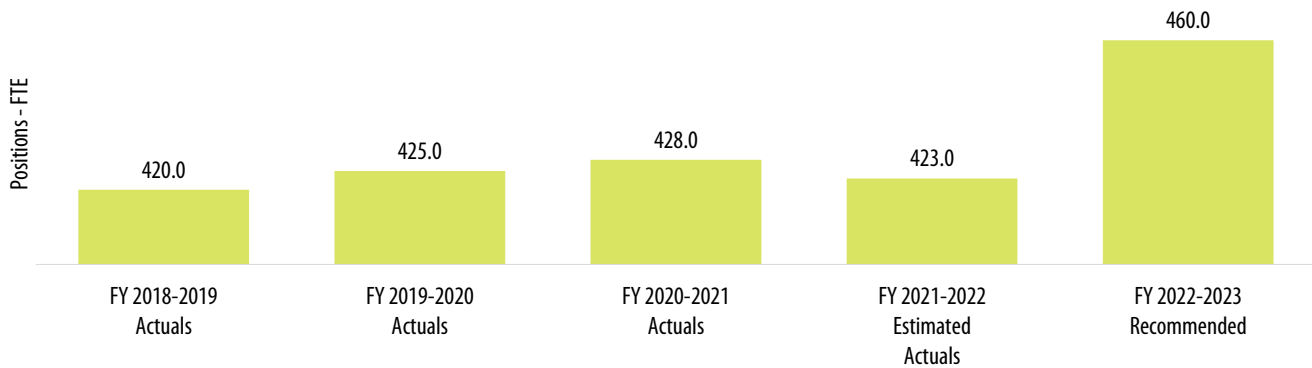
Use of Fund Balance reflects a carryover of \$31,672 in available balance.

Department Structure

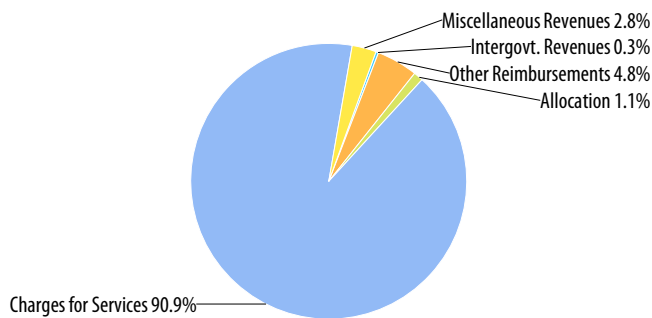
Jeff Gasaway, Director



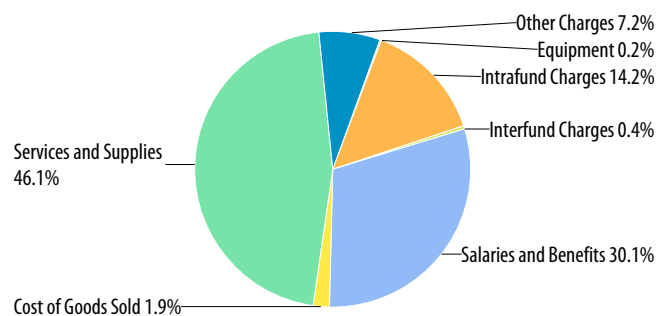
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Department of General Services** provides many of the essential centralized support services that county departments require ensuring that their daily operations can be accomplished and their missions achieved. Centralizing these services provides the framework for a quality driven organization, more accurate reporting of diverse activities, and maintains the clear identity and integrity of the separate funds that finance department activities.

The Department of General Services provides a broad array of internal support services that facilitate the operation of the County's agencies and departments in their efforts to provide services to the community. These services include alarm services, security services, facility maintenance services, facility planning services, architectural services, energy management services, contract and purchasing services, real estate services, fleet and parking services. The department also provides other support services such as printing and scanning, U.S. mail and inter-office messenger services, surplus property and recycling services, and warehousing and records management services. The programs are:

- Administration
- Architectural Services
- Central Purchasing
- Department Administration
- Facilities Management
- Fleet Services
- Support Services

Goals

- Provide efficient and timely operational support to the County's agencies and departments to ensure safe, functional facilities and equipment.
- Provide prompt and efficient logistical support to the County's agencies and departments to enable customers to perform their missions.

Accomplishments

- Absorbed \$2.2 million of unavoidable cost increases by excluding these cost increases from allocated costs for Fiscal Year 2021-22.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Administration	\$5,318,441	\$6,594,745	\$7,107,046	\$512,301	7.8%
Architectural Services	\$3,308,280	\$3,777,649	\$4,079,879	\$302,230	8.0%
Central Purchasing	\$3,449,612	\$3,847,170	\$4,176,576	\$329,406	8.6%
Facilities Management	\$48,878,602	\$55,980,227	\$62,089,392	\$6,109,165	10.9%
Fleet Services	\$58,087,445	\$74,680,506	\$78,505,071	\$3,824,565	5.1%
Real Estate	\$47,372,118	\$49,104,579	\$51,575,938	\$2,471,359	5.0%
Support Services	\$6,557,876	\$8,714,980	\$8,929,772	\$214,792	2.5%
Total Expenditures / Appropriations	\$172,972,375	\$202,699,856	\$216,463,674	\$13,763,818	6.8%
Total Reimbursements	\$(25,233,070)	\$(28,474,618)	\$(31,749,326)	\$(3,274,708)	11.5%
Net Financing Uses	\$147,739,304	\$174,225,238	\$184,714,348	\$10,489,110	6.0%
Total Revenue	\$149,343,311	\$167,867,245	\$182,523,230	\$14,655,985	8.7%
Use of Fund Balance	\$(1,604,007)	\$6,357,993	\$2,191,118	\$(4,166,875)	(65.5)%
Positions	428.0	423.0	460.0	37.0	8.7%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$51,334,702	\$59,541,169	\$65,201,292	\$5,660,123	9.5%
Services & Supplies	\$81,448,739	\$96,049,337	\$99,839,047	\$3,789,710	3.9%
Other Charges	\$11,062,969	\$13,515,737	\$15,498,808	\$1,983,071	14.7%
Equipment	\$152,802	\$250,000	\$410,000	\$160,000	64.0%
Interfund Charges	\$767,930	\$768,995	\$771,936	\$2,941	0.4%
Intrafund Charges	\$25,355,293	\$28,474,618	\$30,642,591	\$2,167,973	7.6%
Cost of Goods Sold	\$2,849,940	\$4,100,000	\$4,100,000	—	—%
Total Expenditures / Appropriations	\$172,972,375	\$202,699,856	\$216,463,674	\$13,763,818	6.8%
Intrafund Reimbursements Within Programs	\$(1,778,361)	\$(16,640,252)	\$(17,665,767)	\$(1,025,515)	6.2%
Intrafund Reimbursements Between Programs	\$(4,013,751)	\$(4,152,813)	\$(4,738,893)	\$(586,080)	14.1%
Other Reimbursements	\$(19,440,958)	\$(7,681,553)	\$(9,344,666)	\$(1,663,113)	21.7%
Total Reimbursements	\$(25,233,070)	\$(28,474,618)	\$(31,749,326)	\$(3,274,708)	11.5%
Net Financing Uses	\$147,739,304	\$174,225,238	\$184,714,348	\$10,489,110	6.0%
Revenue					
Revenue from Use Of Money & Property	\$140	—	—	—	—%
Intergovernmental Revenues	\$69,490	—	\$615,125	\$615,125	—%
Charges for Services	\$145,359,526	\$162,462,341	\$176,416,737	\$13,954,396	8.6%
Miscellaneous Revenues	\$3,911,931	\$5,404,904	\$5,491,368	\$86,464	1.6%
Other Financing Sources	\$2,225	—	—	—	—%
Total Revenue	\$149,343,311	\$167,867,245	\$182,523,230	\$14,655,985	8.7%
Use of Fund Balance	\$(1,604,007)	\$6,357,993	\$2,191,118	\$(4,166,875)	(65.5)%
Positions	428.0	423.0	460.0	37.0	8.7%

Summary of Changes

The Recommended Budget reflects a \$13,763,818 (6.8%) increase in total appropriations, a \$3,274,708 (11.5%) increase in reimbursements, a \$14,655,985 (8.7%) increase in revenue, and a \$4,166,875 (65.5%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in salary and benefit expenditures, and adding 4.0 FTE positions funded by the American Rescue Plan Act (ARPA).
- Increases in allocated cost charges, and pass through expenses.

- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to:

- Increases in intrafund allocations and internal charges.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in revenue is due to:

- Increases in recovery of pass-through expenses, collections of allocated costs, and ARPA revenue.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

Use of Fund Balance reflects a decrease of \$2,191,118 in retained earnings.

Position counts have increased by 37.0 FTE from the prior year Adopted Budget due to:

- 4.0 FTE recommended net Base decrease.
- 41.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Administration	343,777	—	343,777	—	2.0
Architectural Services	64,319	(3,000)	61,319	—	1.0
Central Purchasing	208,356	—	—	208,356	—
Facilities Management	5,414,175	(1,106,735)	4,119,833	187,607	38.0
Fleet Services	1,831,790	(51,824)	1,701,466	78,500	—
Real Estate	22,745	—	22,745	—	—

Administration

Program Overview

Administration plans, directs and controls activities for the Department. This program provides departmental accounting, budget and analysis services. This program also performs management and system coordination for departmental projects including information systems analysis, fiscal impact analysis, solution design, resource scheduling, application programming and stakeholder communication.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$3,954,364	\$4,618,029	\$5,181,088	\$563,059	12.2%
Services & Supplies	\$843,555	\$1,212,109	\$1,058,262	\$(153,847)	(12.7)%
Other Charges	\$5,842	\$251,360	\$260,004	\$8,644	3.4%
Equipment	\$6,777	—	—	—	—%
Intrafund Charges	\$507,904	\$513,247	\$607,692	\$94,445	18.4%
Total Expenditures / Appropriations	\$5,318,441	\$6,594,745	\$7,107,046	\$512,301	7.8%
Total Reimbursements within Program		\$(89,451)	\$(98,906)	\$(9,455)	10.6%
Total Reimbursements between Programs		\$(4,100,424)	\$(4,682,460)	\$(582,036)	14.2%
Other Reimbursements	\$(38,863)	\$(8,993)	\$(9,867)	\$(874)	9.7%
Total Reimbursements	\$(4,039,628)	\$(4,198,868)	\$(4,791,233)	\$(592,365)	14.1%
Net Financing Uses	\$1,278,813	\$2,395,877	\$2,315,813	\$(80,064)	(3.3)%
Revenue					
Intergovernmental Revenues	\$431	—	\$149,192	\$149,192	—%
Charges for Services	\$1,349,755	\$1,587,334	\$1,773,735	\$186,401	11.7%
Miscellaneous Revenues	\$32,297	\$250,676	\$272,827	\$22,151	8.8%
Total Revenue	\$1,382,484	\$1,838,010	\$2,195,754	\$357,744	19.5%
Use of Fund Balance	\$(103,671)	\$557,867	\$120,059	\$(437,808)	(78.5)%
Positions	28.0	27.0	30.0	3.0	11.1%

Summary of Changes

The Recommended Budget reflects a \$512,301 (7.8%) increase in total appropriations, a \$592,365 (14.1%) increase in reimbursements, a \$357,744 (19.5%) increase in revenue, and a \$437,808 (78.5%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in salary and benefit expenditures, allocations, and other unavoidable base budget costs.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to recovery of cost increases, including some recovery shifting from revenue to reimbursement.

The increase in revenue is due to:

- An increase from recovery of unavoidable cost increases and restoration of some costs that were absorbed in the prior year Adopted Budget.
- Recommended growth detailed later in this section.

Use of Fund Balance reflects a \$120,059 decrease in retained earnings.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DGS - Add 1.0 FTE - Administration					
	117,836	—	117,836	—	1.0
<p>Add 1.0 FTE Administrative Services Officer 1 position to support the Facility Planning and Management unit, which directly supports the Capital Construction Fund and Capital Improvement Plan for County-owned facilities. The administrative position will provide much needed support to the FPM division, and will focus on Capital Improvement Plan administrative tasks and projects, including coordination for grants, CCURE badging assignments for the department, and safety tasks that are both building-specific and department-wide. This request also includes a one-time \$3,000 cost from Architectural Services to set up a workspace. Without this position, the unit will not have the resources to assist with pursuing grant opportunities or to provide centralized support for critical safety tasks. All costs will be funded by the Capital Construction Fund.</p>					
DGS - Fund 1.0 FTE Position - Admin (ACP)					
	225,941	—	225,941	—	1.0
<p>This ongoing request will fund 1.0 FTE Chief of Departmental Administrative Services position, which is currently an unfunded position, based on department structure and operational needs. This position will provide executive-level management of the department’s administrative functions, and will allow the deputy director to focus on operations. Otherwise, the deputy director will need to fill in for the unfunded position. This request will be funded fully through the department’s allocations and billable charges to customers.</p>					

Architectural Services

Program Overview

Architectural Services provides architectural and engineering design services for county construction, alterations and improvements. These services include feasibility studies, facility programming, architectural design and programming, mechanical engineering, electrical engineering, civil engineering, space planning, interior design, modular furniture design and installation, environmental services, and the Job Order Contracting (JOC) Program.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$2,298,463	\$2,662,483	\$2,991,708	\$329,225	12.4%
Services & Supplies	\$311,441	\$451,364	\$305,326	\$(146,038)	(32.4)%
Other Charges	\$2,946	\$5,000	\$9,832	\$4,832	96.6%
Equipment	\$26,728	—	—	—	—%
Intrafund Charges	\$668,701	\$658,802	\$773,013	\$114,211	17.3%
Total Expenditures / Appropriations	\$3,308,280	\$3,777,649	\$4,079,879	\$302,230	8.0%
Total Reimbursements between Programs		—	\$(3,000)	\$(3,000)	—%
Other Reimbursements	\$(745)	\$(20,500)	\$(20,500)	—	—%
Total Reimbursements	\$(63,103)	\$(20,500)	\$(23,500)	\$(3,000)	14.6%
Net Financing Uses	\$3,245,177	\$3,757,149	\$4,056,379	\$299,230	8.0%
Revenue					
Intergovernmental Revenues	\$1,579	—	\$179,215	\$179,215	—%
Charges for Services	\$3,019,299	\$3,572,782	\$3,877,164	\$304,382	8.5%
Miscellaneous Revenues	\$2,360	—	—	—	—%
Total Revenue	\$3,023,238	\$3,572,782	\$4,056,379	\$483,597	13.5%
Use of Fund Balance	\$221,940	\$184,367	—	\$(184,367)	(100.0)%
Positions	14.0	14.0	16.0	2.0	14.3%

Summary of Changes

The Recommended Budget reflects a \$302,230 (8.0%) increase in total appropriations, a \$3,000 (14.6%) increase in reimbursements, a \$483,597 (13.5%) increase in revenue, and a \$184,367 (100.0%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in salary and benefit expenditures, allocations, and other unavoidable base budget costs.
- Recommended growth detailed later in this section.

The increase in reimbursement is due to recommended growth detailed later in this section.

The increase in revenue is due to:

- Recovery of all budgeted costs not recovered through reimbursements.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DGS - Add 1.0 FTE - Administration	—	(3,000)	(3,000)	—	—

Add 1.0 FTE Administrative Services Officer 1 position to support the Facility Planning and Management unit, which directly supports the Capital Construction Fund and Capital Improvement Plan for County-owned facilities. The administrative position will provide much needed support to the FPM division, and will focus on Capital Improvement Plan administrative tasks and projects, including coordination for grants, CCURE badging assignments for the department, and safety tasks that are both building-specific and department-wide. This request also includes a one-time \$3,000 cost from Architectural Services to set up a workspace. Without this position, the unit will not have the resources to assist with pursuing grant opportunities or to provide centralized support for critical safety tasks. All costs will be funded by the Capital Construction Fund.

DGS - Add 1.0 FTE Position - Architectural Services	64,319	—	64,319	—	1.0
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Add 1.0 FTE Building Project Coordinator 2 position that primarily will be assigned to grant-funded projects, homeless initiative projects, and Americans with Disabilities Act projects. The cost of this position will be partly offset by a reduction in appropriations for extra help, and funded as a part of project costs by customer departments, potential grant funding, and the Capital Construction Fund. If the request is approved, the department will have a full time staff member who will be able to manage grant funded projects effectively, and provide better support to customers by being available full time when compared to extra help. Without this position, the department will lack staff with specialized skills necessary to prevent project delays.

Central Purchasing

Program Overview

Central Purchasing provides centralized procurement services, coordinates the procurement card program, and prepares complex legal contracts and agreements for operating staff to complete construction projects.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$2,601,342	\$2,758,247	\$2,782,187	\$23,940	0.9%
Services & Supplies	\$433,357	\$584,309	\$749,290	\$164,981	28.2%
Other Charges	\$3,395	—	\$6,083	\$6,083	—%
Intrafund Charges	\$411,518	\$504,614	\$639,016	\$134,402	26.6%
Total Expenditures / Appropriations	\$3,449,612	\$3,847,170	\$4,176,576	\$329,406	8.6%
Total Reimbursements within Program		\$(155,662)	\$(181,519)	\$(25,857)	16.6%
Other Reimbursements	\$(689,436)	\$(681,820)	\$(720,728)	\$(38,908)	5.7%
Total Reimbursements	\$(781,595)	\$(837,482)	\$(902,247)	\$(64,765)	7.7%
Net Financing Uses	\$2,668,017	\$3,009,688	\$3,274,329	\$264,641	8.8%
Revenue					
Intergovernmental Revenues	\$235	—	—	—	—%
Charges for Services	\$2,792,816	\$2,892,517	\$3,057,973	\$165,456	5.7%
Miscellaneous Revenues	\$120,569	\$8,000	\$8,000	—	—%
Total Revenue	\$2,913,620	\$2,900,517	\$3,065,973	\$165,456	5.7%
Use of Fund Balance	\$(245,603)	\$109,171	\$208,356	\$99,185	90.9%
Positions	19.0	19.0	19.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$329,406 (8.6%) increase in total appropriations, a \$64,765 (7.7%) increase in reimbursements, a \$165,456 (5.7%) increase in revenue, and a \$99,185 (90.9%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in salary and benefit expenditures, allocations, and other unavoidable base budget costs.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to increased recovery for intrafund allocations and internal charges.

The increase in revenue is due to recovery of increased costs through allocations and billable revenue.

Use of Fund Balance reflects a \$208,356 decrease in retained earnings.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DGS - Finish Purchasing Portal Project - Purchasing (ACP)					
	208,356	—	—	208,356	—

This growth request adds appropriations both for one-time costs to finish the Contract and Purchasing Services Division (CAPSD) Portal, and ongoing costs to maintain the CAPSD Portal. The CAPSD Portal project updates and consolidates systems that are failing and/or built on obsolete technology. The project has not been completed, leaving CAPSD with systems that fail on occasion or simply do not function anymore, such as CAPSD's cost savings system, DPO compliance system, and insurance certificate tracking system. Without approval of this request, CAPSD will continue to be hampered in its ability to monitor compliance of purchasing requirements. DGS will use retained earnings to fund all of the costs -- both the one-time project completion costs of \$193,356 and the ongoing costs of \$15,000 per year.

Facilities Management

Program Overview

Facilities Management provides facility maintenance, security functions, and facility planning services to county agencies and departments.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$26,512,637	\$30,902,783	\$35,092,741	\$4,189,958	13.6%
Services & Supplies	\$18,431,800	\$21,255,538	\$22,394,126	\$1,138,588	5.4%
Other Charges	\$116,666	\$30,486	\$293,621	\$263,135	863.1%
Equipment	\$15,783	—	\$160,000	\$160,000	—%
Interfund Charges	\$77,542	\$77,883	\$81,218	\$3,335	4.3%
Intrafund Charges	\$3,724,175	\$3,713,537	\$4,067,686	\$354,149	9.5%
Total Expenditures / Appropriations	\$48,878,602	\$55,980,227	\$62,089,392	\$6,109,165	10.9%
Total Reimbursements between Programs		\$(14,548)	\$(15,592)	\$(1,044)	7.2%
Other Reimbursements	\$(2,096,581)	\$(1,960,926)	\$(3,227,019)	\$(1,266,093)	64.6%
Total Reimbursements	\$(2,112,575)	\$(1,975,474)	\$(3,242,611)	\$(1,267,137)	64.1%
Net Financing Uses	\$46,766,028	\$54,004,753	\$58,846,781	\$4,842,028	9.0%
Revenue					
Revenue from Use Of Money & Property	\$140	—	—	—	—%
Intergovernmental Revenues	\$23,984	—	\$137,779	\$137,779	—%
Charges for Services	\$47,885,154	\$50,765,833	\$57,395,889	\$6,630,056	13.1%
Miscellaneous Revenues	\$442,853	\$281,272	\$287,627	\$6,355	2.3%
Total Revenue	\$48,352,130	\$51,047,105	\$57,821,295	\$6,774,190	13.3%
Use of Fund Balance	\$(1,586,102)	\$2,957,648	\$1,025,486	\$(1,932,162)	(65.3)%
Positions	226.0	223.0	254.0	31.0	13.9%

Summary of Changes

The Recommended Budget reflects a \$6,109,165 (10.9%) increase in total appropriations, a \$1,267,137 (64.1%) increase in reimbursements, a \$6,774,190 (13.3%) increase in revenue, and a \$1,932,162 (65.3%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in salary and benefit expenditures, allocations, other unavoidable base budget costs, and pass-through utility costs.

- Recommended growth detailed later in this section.

The increase in reimbursements is due to increased recovery for intrafund allocations.

The increase in revenue is due to:

- Recovery of increased costs through allocations and billable revenue, including the restoration of some costs that were absorbed in the prior year Adopted Budget.
- Recommended growth detailed later in this section.

Use of Fund Balance reflects a \$1,025,486 decrease in retained earnings.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DGS - 9.0 FTE 700 H Street Security					
	1,106,735	(1,106,735)	—	—	9.0
Add 9.0 FTE Building Security Attendant positions and fund 2.0 FTE Sheriff Security Officer positions in the Sheriff's budget, and four Metal Detectors at the 700 H street building. This request is in response to the increasing need of a larger security presence at the downtown area. These positions will provide assistance to public employees and members of the public at later hours, and provide security for public meetings. Without these positions, safety will be compromised at the 700 H street building. This growth request is also linked to a Sheriff's Growth Request (7400000), and Financing/Reimbursement (5110000).					
DGS - Add 1.0 FTE and 1 Vehicle for Mather Community Campus Alarm Svcs - Facilities Mgmt (ACP)					
	159,490	—	127,798	31,692	1.0
Add 1.0 FTE Alarm Services Technician position and 1 additional class 150 vehicle to maintain existing and requested electronic security and alarm monitoring services at Mather Community Campus (MCC) facilities. It appears the facilities have not been maintained to the County's standard and require intervention. For example, the degradation of the facilities over time has required increasing technician time and effort to meet the National Fire Protection Association Rule 72 (NFPA 72); NFPA 72 Fire Runner service requires an onsite response within two hours for every alert. Without the requested position and vehicle, the MCC facilities will not receive the full range of electronic security and alarm monitoring services provided for other County facilities, will not receive regular maintenance, and will require more expensive repairs over the long term. Funding for the ongoing costs will be provided by passing through the costs in the Alarm Services Allocation to the departments responsible for MCC. Currently, Department of Human Assistance and Department of Health Services are responsible for these facilities. DGS will use \$31,692 of retained earnings for the one-time required contribution for the additional vehicle.					
DGS - Add 1.0 FTE Limited-Term Position - Facilities Mgmt					
	171,200	—	171,200	—	1.0
Add 1.0 FTE Limited-Term Senior Stationary Engineer position and appropriations for necessary project materials to ensure proper facility operations and to maintain current control standards during the Temperature Controls Upgrade Project. This is a complex multi-year project that encompasses six Downtown facilities including the New Administration Center, Old Administration Building, Main Jail, the Department of Technology Data Center, and the former Sheriff's Administration Building. Without this position, the department will not have the necessary person to manage and run the project. The cost of this position will be funded in full as part of the project costs by the Capital Construction Fund.					

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DGS - Add 12.0 FTE and Reallocate 1.0 FTE for Maintenance at Detention Facilities - Facilities Mgmt	1,748,402	—	1,748,402	—	12.0
Add 12.0 FTE (4.0 Painters, 2.0 Electricians, 1.0 Building Maintenance Worker, 4.0 Stationary Engineers, and 1.0 Carpenter) and reallocate 1.0 FTE Stationary Engineer to bring maintenance levels at the County Main Jail and Rio Cosumnes Correctional Center (RCCC) to acceptable levels to meet the requirements of the Mays Consent Decree. Without these positions, the County will fail to provide the maintenance levels necessary to abide by the Mays Consent Decree or will have to cut maintenance and repair services to all other County facilities to shift the resources to the two correctional facilities. Funding for this request will be provided by passing through the costs in the Facility Use Allocations for the Main Jail and RCCC. This request is contingent on approval of the request in the Sheriff's budget (BU 7400000).					
DGS - Add 2.0 FTE Security Positions and 1 Vehicle - Facilities Mgmt (ACP)	189,319	—	154,228	35,091	2.0
Add 2.0 FTE Building Security Attendant positions and 1 additional class 110 vehicle will help re-establish swing and grave shift security patrols at the Bradshaw complex that were eliminated due to budget reductions in prior years. DGS has been receiving more department requests to respond to burglar alarms for both leased and County-owned sites and reports of theft of catalytic converters from County vehicles at multiple sites. Without the additional positions and vehicle, response to the increased need for security will not be possible, which could increase the risk of harm to employees and increase the loss of property. Funding for the ongoing costs will be provided by passing through the costs in the Facility Use Allocation. DGS will use \$35,091 of retained earnings for the one-time required contribution for the additional vehicle.					
DGS - Add 4.0 FTE and 1 Vehicle, and Upgrade 1 Vehicle for Facility Maintenance - Facilities Mgmt (ACP)	665,949	—	605,813	60,136	4.0
Add 4.0 FTE (1.0 Building Maintenance Worker, 1.0 FTE Plumber, 1.0 FTE Stationary Engineer LT, and 1.0 Electrician) for preventive and corrective maintenance at County owned facilities and will add 1 class 152 vehicle and 1 vehicle upgrade (from class 102 to class 131) for the positions. The limited term Stationary Engineer 2 position will backfill a lead worker position that will be leading a Temperature Controls Upgrade Project. The other positions will help DGS bring current the preventive and corrective maintenance of plumbing systems as well as the mandated backflow prevention compliance program; address growing demand for services on newer electrical systems and electronics in facilities; and allow for a more efficient use of specialized skills for existing positions. Without these requested positions and vehicles, the County will fall behind on the necessary maintenance and repair services at County owned facilities and will have to delay further or abandon the Temperature Control Upgrade Project, which would help the County reduce its energy use over the long term. Funding for the ongoing costs will be provided by passing through the costs in the Facility Use Allocation. DGS will use \$60,136 of retained earnings for the one-time required contributions for the additional vehicle and vehicle upgrade.					
DGS - Add 4.0 FTE for Downtown Security - Facilities Mgmt (ACP)	291,104	—	291,104	—	4.0
Add 4.0 FTE Building Security Attendant positions to enhance security presence at Downtown County owned facilities. These positions will supplement existing staff to patrol and monitor the parking garages and lots in the Downtown County facilities. These positions will help address an increase in reported incidents of County employees on their way to or from work in Downtown facilities being confronted by strangers, or in a few cases, physically assaulted by strangers. Rising need for security services in the Downtown facilities cannot be met without these positions. Funding will be provided by passing through the costs in the Facility Use Allocation for County owned facilities in the Downtown Complex.					

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DGS - Add 5.0 FTE and 2 Vehicles for Mather Community Campus - Facilities Mgmt	876,916	—	816,228	60,688	5.0

Add 5.0 FTE (1.0 Stationary Engineer, 1.0 Electrician, 1.0 Plumber and 2.0 Building Maintenance Workers) and 2 additional vehicles to provide ongoing facilities maintenance and repair services at Mather Community Campus (MCC). The MCC complex comprises numerous buildings with housing and office-type structures, and these buildings are in need of electrical, plumbing, HVAC, and other property maintenance services. It appears from a condition assessment that these buildings have not had preventive maintenance services for many years and several existing issues need to be addressed. Without the requested positions and vehicles, the MCC facilities will only receive emergency repair services, which are more expensive over the long term, and necessary maintenance and repair work at other County facilities will have to be delayed to address emergency issues at the MCC facilities. Funding for the ongoing costs will be provided by passing through the costs in the Facility Use Allocation to the departments responsible for Mather Community Campus. Currently, Department of Human Assistance and Department of Health Services are responsible for these facilities. DGS will use \$60,688 of retained earnings for the one-time required contribution for the two additional vehicles.

This is one of five growth requests for MCC that are separated due to budget requirements (General Services (7000000) and Capital Construction (3100000)), but needs to be approved as one request.

DGS - MERV 13+ Filters and Tree Trimming - Facilities Mgmt (ACP)	150,438	—	150,438	—	—
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Increase appropriations for costs to upgrade HVAC filters at County-owned facilities from MERV 8 filters to MERV 13+ filters to help reduce exposure to airborne viruses such as the virus that causes COVID-19, and for costs for ongoing tree maintenance at County-owned facilities, including addressing deferred maintenance at some facilities. Continued deferral of tree maintenance poses a risk to roof integrity, could shorten the life of the roofs at these facilities, and provides an avenue for pests to gain access to the roof and into the buildings. Upgrading the HVAC filters to MERV 13 or higher with more frequent filter changes is a protective measure for employee and public health. Without these additional appropriations, the County will have to revert back to using MERV 8 filters and fewer filter changes or will further delay facility repair and maintenance work, which can result in more expensive repairs later on. These ongoing costs will be funded by passing through the costs in the Facility Use Allocation.

DGS - Reclass 3.0 FTE for SCDA operations and Maintenance	54,622	—	54,622	—	—
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Reallocate 2.0 FTE Stationary Engineers and 1.0 FTE Building Maintenance Worker to 1.0 FTE Electrician, 1.0 FTE Plumber and 1.0 FTE Carpenter to better suit the needs for the Department of Airports. Without this reallocation, the Department of Airports will not be able to efficiently conduct day to day operations, which will cause delays in certain projects. This request is funded by the Department of Airports (3400000).

Fleet Services

Program Overview

Fleet Services purchases, rents and maintains light and heavy equipment.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$11,724,372	\$13,412,724	\$13,661,112	\$248,388	1.9%
Services & Supplies	\$17,965,414	\$27,776,398	\$28,561,047	\$784,649	2.8%
Other Charges	\$10,847,402	\$13,135,023	\$14,815,698	\$1,680,675	12.8%
Equipment	\$103,514	—	—	—	—%
Interfund Charges	\$690,388	\$691,112	\$690,718	\$(394)	(0.1)%
Intrafund Charges	\$16,756,356	\$19,665,249	\$20,776,496	\$1,111,247	5.7%
Total Expenditures / Appropriations	\$58,087,445	\$74,680,506	\$78,505,071	\$3,824,565	5.1%
Total Reimbursements within Program		\$(14,762,930)	\$(15,584,325)	\$(821,395)	5.6%
Total Reimbursements between Programs		\$(37,841)	\$(37,841)	—	—%
Other Reimbursements	\$(16,009,179)	\$(4,334,609)	\$(4,610,390)	\$(275,781)	6.4%
Total Reimbursements	\$(16,009,179)	\$(19,135,380)	\$(20,232,556)	\$(1,097,176)	5.7%
Net Financing Uses	\$42,078,266	\$55,545,126	\$58,272,515	\$2,727,389	4.9%
Revenue					
Intergovernmental Revenues	\$35,831	—	—	—	—%
Charges for Services	\$39,061,520	\$48,746,566	\$52,762,258	\$4,015,692	8.2%
Miscellaneous Revenues	\$3,312,264	\$4,864,956	\$4,922,914	\$57,958	1.2%
Other Financing Sources	\$2,225	—	—	—	—%
Total Revenue	\$42,411,840	\$53,611,522	\$57,685,172	\$4,073,650	7.6%
Use of Fund Balance	\$(333,574)	\$1,933,604	\$587,343	\$(1,346,261)	(69.6)%
Positions	99.0	99.0	99.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$3,824,565 (5.1%) increase in total appropriations, a \$1,097,176 (5.7%) increase in reimbursements, a \$4,073,650 (7.6%) increase in revenue, and a \$1,346,261 (69.6%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in salary and benefit expenditures, allocations, other unavoidable base budget costs, and pass-through utility costs.

- Recommended growth detailed later in this section.

The increase in reimbursements is due to:

- Increased recovery for intrafund allocations.
- Recommended growth detailed later in this section.

The increase in revenue is due to:

- Recovery of increased costs through allocations and billable revenue, including the restoration of funding for costs that were absorbed in the prior year.
- Recommended growth detailed later in this section.

Use of Fund Balance reflects a \$587,343 decrease in retained earnings.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DGS - Add 1.0 FTE and 1 Vehicle for Mather Community Campus Alarm Svcs - Facilities Mgmt (ACP)					
	7,834	(7,834)	—	—	—
<p>Add 1.0 FTE Alarm Services Technician position and 1 additional class 150 vehicle to maintain existing and requested electronic security and alarm monitoring services at Mather Community Campus (MCC) facilities. It appears the facilities have not been maintained to the County's standard and require intervention. For example, the degradation of the facilities over time has required increasing technician time and effort to meet the National Fire Protection Association Rule 72 (NFPA 72); NFPA 72 Fire Runner service requires an onsite response within two hours for every alert. Without the requested position and vehicle, the MCC facilities will not receive the full range of electronic security and alarm monitoring services provided for other County facilities, will not receive regular maintenance, and will require more expensive repairs over the long term. Funding for the ongoing costs will be provided by passing through the costs in the Alarm Services Allocation to the departments responsible for MCC. Currently, Department of Human Assistance and Department of Health Services are responsible for these facilities. DGS will use \$31,692 of retained earnings for the one-time required contribution for the additional vehicle.</p>					
DGS - Add 2.0 FTE Security Positions and 1 Vehicle - Facilities Mgmt (ACP)					
	8,304	(8,304)	—	—	—
<p>Add 2.0 FTE Building Security Attendant positions and 1 additional class 110 vehicle will help re-establish swing and grave shift security patrols at the Bradshaw complex that were eliminated due to budget reductions in prior years. DGS has been receiving more department requests to respond to burglar alarms for both leased and County-owned sites and reports of theft of catalytic converters from County vehicles at multiple sites. Without the additional positions and vehicle, response to the increased need for security will not be possible, which could increase the risk of harm to employees and increase the loss of property. Funding for the ongoing costs will be provided by passing through the costs in the Facility Use Allocation. DGS will use \$35,091 of retained earnings for the one-time required contribution for the additional vehicle.</p>					
DGS - Add 4.0 FTE and 1 Vehicle, and Upgrade 1 Vehicle for Facility Maintenance - Facilities Mgmt (ACP)					
	18,284	(18,284)	—	—	—
<p>Add 4.0 FTE (1.0 Building Maintenance Worker, 1.0 FTE Plumber, 1.0 FTE Stationary Engineer LT, and 1.0 Electrician) for preventive and corrective maintenance at County owned facilities and will add 1 class 152 vehicle and 1 vehicle upgrade (from class 102 to class 131) for the positions. The limited term Stationary Engineer 2 position will backfill a lead worker position that will be leading a Temperature Controls Upgrade Project. The other positions will help DGS bring current the preventive and corrective maintenance of plumbing systems as well as the mandated backflow prevention compliance program; address growing demand for services on newer electrical systems and electronics in facilities; and allow for a more efficient use of specialized skills for existing positions. Without these requested positions and vehicles, the County will fall behind on the necessary maintenance and repair services at County owned facilities and will have to delay further or abandon the Temperature Control Upgrade Project, which would help the County reduce its energy use over the long term. Funding for the ongoing costs will be provided by passing through the costs in the Facility Use Allocation. DGS will use \$60,136 of retained earnings for the one-time required contributions for the additional vehicle and vehicle upgrade.</p>					

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DGS - Add 5.0 FTE and 2 Vehicles for Mather Community Campus - Facilities Mgmt	17,402	(17,402)	—	—	—
Add 5.0 FTE (1.0 Stationary Engineer, 1.0 Electrician, 1.0 Plumber and 2.0 Building Maintenance Workers) and 2 additional vehicles to provide ongoing facilities maintenance and repair services at Mather Community Campus (MCC). The MCC complex comprises numerous buildings with housing and office-type structures, and these buildings are in need of electrical, plumbing, HVAC, and other property maintenance services. It appears from a condition assessment that these buildings have not had preventive maintenance services for many years and several existing issues need to be addressed. Without the requested positions and vehicles, the MCC facilities will only receive emergency repair services, which are more expensive over the long term, and necessary maintenance and repair work at other County facilities will have to be delayed to address emergency issues at the MCC facilities. Funding for the ongoing costs will be provided by passing through the costs in the Facility Use Allocation to the departments responsible for Mather Community Campus. Currently, Department of Human Assistance and Department of Health Services are responsible for these facilities. DGS will use \$60,688 of retained earnings for the one-time required contribution for the two additional vehicles. This is one of five growth requests for MCC that are separated due to budget requirements (General Services (7000000) and Capital Construction (3100000)), but needs to be approved as one request.					
DGS - Data Loggers for Heavy Equipment - Fleet Svcs	28,500	—	—	28,500	—
Add appropriations for one-time costs to use vehicle data logger telematics devices on heavy fleet rental units to produce Electric Vehicle Suitability Assessments (EVSA) that will help determine future zero-emission vehicle replacement plans, specifications, and recommendations. DGS will use retained earnings to fund these one-time costs.					
DGS - Electric Vehicle Suitability Assessments - Fleet Services (ACP)	50,000	—	—	50,000	—
Add appropriations for one-time costs to use vehicle data logger telematics devices for up to 12 months on some light fleet vehicles to produce Electric Vehicle Suitability Assessments that will help determine future zero-emission vehicle replacement plans, specifications, and recommendations. These assessments will help determine which vehicles are the best candidates for replacement by electric vehicles, and support the County's compliance with State mandates for zero-emission vehicles. DGS will use retained earnings to fund these one-time costs.					
DGS - Increased Pass-Through Costs - Fleet Services	1,674,731	—	1,674,731	—	—
This ongoing request will increase budgeted expenditures by \$1.67 million for pass-through costs for services and materials for maintenance and repair of heavy equipment at the North Area Recovery Station shop, due to a forecasted increase in demand for maintenance and repair services from Department of Waste Management and Recycling (DWMR). DWMR has reported a significant expected increase in its number of heavy trucks. Without this growth, the department will not have sufficient appropriations for increased service and materials costs to meet DWMR's increased demand for services. Costs will be fully recovered from DWMR. This request is contingent upon approval of a linked request in the DWMR budget (BU 2200000).					
DGS - Reallocate Two 0.5 FTE to 1.0 FTE - Fleet Services	26,735	—	26,735	—	—
Delete two vacant 0.5 FTE Fleet Service Worker positions in the Bradshaw Heavy Equipment shop and add 1.0 FTE Fleet Supervisor in division administration for various duties related to regulatory compliance, especially with several new regulations relating to vehicle and equipment emissions, and the stress of manufacturing delays on the market. Adding this position will allow the department to adapt effectively to changes to State emissions regulations and changes to Federal regulations for licensing and certification required for staff. Without this position, the department will not have the resources to plan fleet replacement purchases effectively and will pay more in competing for more expensive purchases closer to implementation deadlines or in penalties for noncompliance, or both. Also, the department will risk falling out of compliance with changing regulations related to staff certifications and licenses. The costs will be recovered through fleet rental rates and labor rates.					

Real Estate

Program Overview

Real Estate negotiates the purchase of real estate property interests required for projects of Public Works and Infrastructure departments, Sacramento Regional County Sanitation District, Sacramento Area Sewer District, Department of Regional Parks, other County departments, and special districts. It also manages county-owned property, sells surplus real estate, negotiates revenue leases, negotiates and manages facility leases, and provides property management in support of the County Facility Management Program.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$2,726,612	\$3,277,492	\$3,531,126	\$253,634	7.7%
Services & Supplies	\$42,267,712	\$43,348,855	\$45,263,714	\$1,914,859	4.4%
Other Charges	\$4,288	—	\$7,043	\$7,043	—%
Intrafund Charges	\$2,373,506	\$2,478,232	\$2,774,055	\$295,823	11.9%
Total Expenditures / Appropriations	\$47,372,118	\$49,104,579	\$51,575,938	\$2,471,359	5.0%
Total Reimbursements within Program		\$(1,598,454)	\$(1,767,262)	\$(168,808)	10.6%
Total Reimbursements between Programs		—	—	—	—%
Other Reimbursements	\$(251,809)	\$(308,910)	\$(359,881)	\$(50,971)	16.5%
Total Reimbursements	\$(1,838,890)	\$(1,907,364)	\$(2,127,143)	\$(219,779)	11.5%
Net Financing Uses	\$45,533,228	\$47,197,215	\$49,448,795	\$2,251,580	4.8%
Revenue					
Intergovernmental Revenues	\$4,251	—	\$148,939	\$148,939	—%
Charges for Services	\$45,453,362	\$46,927,281	\$49,206,267	\$2,278,986	4.9%
Miscellaneous Revenues	\$84	—	—	—	—%
Total Revenue	\$45,457,697	\$46,927,281	\$49,355,206	\$2,427,925	5.2%
Use of Fund Balance	\$75,531	\$269,934	\$93,589	\$(176,345)	(65.3)%
Positions	23.0	22.0	23.0	1.0	4.5%

Summary of Changes

The Recommended Budget reflects a \$2,471,359 (5.0%) increase in total appropriations, a \$219,779 (11.5%) increase in reimbursements, a \$2,427,925 (5.2%) increase in revenue, and a \$176,345 (65.3%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in salary and benefit expenditures, allocations, other unavoidable base budget costs, and pass-through lease costs.

- Recommended growth detailed later in this section.

The increase in reimbursements is due to increased recovery for intrafund allocations and internal charges.

The increase in revenue is due to:

- Recovery of increased costs through allocations and billable revenue, including the restoration of funding for some costs that were absorbed in the prior year Adopted Budget.
- Recommended growth detailed later in this section.

Use of Fund Balance reflects a \$93,589 decrease in retained earnings.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DGS - Asset Management for Mather Community Campus - Real Estate					
	22,745	—	22,745	—	—

Add appropriations for the asset management portion of the Facility Use Allocation for Mather Community Campus. The Real Estate Division provides the asset management services for all County owned facilities that are charged the Facility Use Allocation. Services include responding to public inquiries on County-owned parcels, researching matters involving County-owned property, consulting with County Departments, maintaining a real estate database that provides information directly to the Geographic Information System (GIS), recording deeds and other recordable instruments, and maintaining original recorded documents and work files. Funding will be provided by passing through the costs in the Facility Use Allocation to the departments responsible for Mather Community Campus. Currently, Department of Human Assistance and Department of Health Services are responsible for these facilities. This is one of five growth requests for MCC that are separated due to budget requirements (General Services (7000000) and Capital Construction (3100000)), but needs to be approved as one request.

Support Services

Program Overview

Support Services provides printing, U.S. Mail, inter-office messenger, document scanning, records management, surplus property and recycling services, and warehousing services.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,516,914	\$1,909,411	\$1,961,330	\$51,919	2.7%
Services & Supplies	\$1,195,459	\$1,420,764	\$1,507,282	\$86,518	6.1%
Other Charges	\$82,430	\$93,868	\$106,527	\$12,659	13.5%
Equipment	—	\$250,000	\$250,000	—	—%
Intrafund Charges	\$913,133	\$940,937	\$1,004,633	\$63,696	6.8%
Cost of Goods Sold	\$2,849,940	\$4,100,000	\$4,100,000	—	—%
Total Expenditures / Appropriations	\$6,557,876	\$8,714,980	\$8,929,772	\$214,792	2.5%
Total Reimbursements within Program		\$(33,755)	\$(33,755)	—	—%
Other Reimbursements	\$(354,346)	\$(365,795)	\$(396,281)	\$(30,486)	8.3%
Total Reimbursements	\$(388,101)	\$(399,550)	\$(430,036)	\$(30,486)	7.6%
Net Financing Uses	\$6,169,775	\$8,315,430	\$8,499,736	\$184,306	2.2%
Revenue					
Intergovernmental Revenues	\$3,179	—	—	—	—%
Charges for Services	\$5,797,619	\$7,970,028	\$8,343,451	\$373,423	4.7%
Miscellaneous Revenues	\$1,503	—	—	—	—%
Total Revenue	\$5,802,302	\$7,970,028	\$8,343,451	\$373,423	4.7%
Use of Fund Balance	\$367,474	\$345,402	\$156,285	\$(189,117)	(54.8)%
Positions	19.0	19.0	19.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$214,792 (2.5%) increase in total appropriations, a \$30,486 (7.6%) increase in reimbursements, a \$373,423 (4.7%) increase in revenue, and a \$189,117 (54.8%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to increases in salaries and benefits expenditures, allocations, other unavoidable base budget costs, and pass-through armored car services costs.

The increase in reimbursements is due to increased recovery for intrafund allocations and internal charges.

The increase in revenue is due to recovery of increased costs through allocations and billable revenue, including the restoration of funding for some costs that were absorbed in the prior year Adopted Budget.

Use of Fund Balance reflects a \$156,285 decrease in retained earnings.

Budget Unit Functions & Responsibilities

The Facility Planning and Management Division of the Department of General Services (DGS) manages the **Capital Construction Fund**. This budget provides for major construction projects which are a part of the long-range Capital Improvement Program, as well as minor alterations, improvements, and major equipment replacement in County-owned facilities. As a result of the County's financial limitations, the recommendations for Capital Construction Projects are limited to those which are cost-effective or required because of health, safety, security, or severe operational problems. These programs include:

- Administration and Planning
- Debt Service
- Projects

Goals

- Identify ongoing funding source for critical Mather Community Campus improvements.
- Complete a significant number of Americans with Disabilities Act improvements at all County-owned facilities.
- Identify funding source for capital projects focused on sustainability.

Accomplishments

- Completion of capital improvement projects at Mather Community Campus funded by County General Fund and Community Development Block Grant funds.
- Begin upgrades to the water system at the Rio Cosumnes Correctional Center.
- Completed several Americans with Disabilities Act public path of travel projects.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Administration and Planning	\$3,854,088	\$6,383,989	\$6,814,432	\$430,443	6.7%
Debt Service	\$3,334,379	\$3,347,947	\$929,069	\$(2,418,878)	(72.2)%
Projects	\$16,339,601	\$73,043,357	\$56,975,675	\$(16,067,682)	(22.0)%
Total Expenditures / Appropriations	\$23,528,068	\$82,775,293	\$64,719,176	\$(18,056,117)	(21.8)%
Total Reimbursements	\$(8,156,030)	\$(14,012,160)	\$(6,593,501)	\$7,418,659	(52.9)%
Net Financing Uses	\$15,372,038	\$68,763,133	\$58,125,675	\$(10,637,458)	(15.5)%
Total Revenue	\$20,947,346	\$28,943,474	\$33,091,789	\$4,148,315	14.3%
Use of Fund Balance	\$(5,575,309)	\$39,819,659	\$25,033,886	\$(14,785,773)	(37.1)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$10,027,284	\$28,548,043	\$19,294,037	\$(9,254,006)	(32.4)%
Other Charges	—	—	\$5,000,000	\$5,000,000	—%
Improvements	\$10,166,405	\$41,867,143	\$32,902,569	\$(8,964,574)	(21.4)%
Interfund Charges	\$3,334,379	\$3,347,947	\$929,069	\$(2,418,878)	(72.2)%
Intrafund Charges	—	\$9,012,160	\$6,593,501	\$(2,418,659)	(26.8)%
Total Expenditures / Appropriations	\$23,528,068	\$82,775,293	\$64,719,176	\$(18,056,117)	(21.8)%
Intrafund Reimbursements Within Programs	—	\$(682,224)	—	\$682,224	(100.0)%
Intrafund Reimbursements Between Programs	—	\$(8,329,936)	\$(6,593,501)	\$1,736,435	(20.8)%
Other Reimbursements	\$(8,156,030)	\$(5,000,000)	—	\$5,000,000	(100.0)%
Total Reimbursements	\$(8,156,030)	\$(14,012,160)	\$(6,593,501)	\$7,418,659	(52.9)%
Net Financing Uses	\$15,372,038	\$68,763,133	\$58,125,675	\$(10,637,458)	(15.5)%
Revenue					
Fines, Forfeitures & Penalties	\$1,696,000	\$1,600,000	\$1,400,000	\$(200,000)	(12.5)%
Revenue from Use Of Money & Property	\$251,904	\$30,000	\$30,000	—	—%
Intergovernmental Revenues	—	—	\$5,000,000	\$5,000,000	—%
Miscellaneous Revenues	\$18,999,442	\$27,313,474	\$26,661,789	\$(651,685)	(2.4)%
Total Revenue	\$20,947,346	\$28,943,474	\$33,091,789	\$4,148,315	14.3%
Use of Fund Balance	\$(5,575,309)	\$39,819,659	\$25,033,886	\$(14,785,773)	(37.1)%

Summary of Changes

The Recommended Budget reflects an \$18,056,117 (21.8%) decrease in total appropriations, a \$7,418,659 (52.9%) decrease in reimbursements, a \$4,148,315 (14.3%) increase in revenue, and a \$14,785,773 (37.1%) decrease in use of fund balance from the prior year Adopted Budget.

The net decrease in total appropriations is primarily due to:

- The spending down of available rollover revenue on projects that were completed in FY 2021-22. \$5.0 million of the decrease is due to a one-time expenditure for projects at the Mather Community Campus. This decrease is offset by \$5 million in appropriations for the Sacramento Housing and Redevelopment Agency (SHRA) Mirasol Village project, which is funded in FY 2022-23 with ARPA revenue. Reimbursement costs have reduced by approximately \$2.4 million.
- A decrease in debt service costs due to no longer funding the debt service costs for Probation and the Coroner.

- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The net increase in reimbursements is due to a one-time reimbursement from the General Fund for Mather Community Campus improvement projects in FY 2021-22, and no longer budgeting a transfer for the Library facility use allowance between fund centers. Library revenue is now budgeted in the Library fund center.

The increase in revenue is due to:

- Increases in facility use allocation revenue due to cost increases for revenue to offset pass through expenses, and due to increased use allowance due to higher building values.
- Increases in ARPA revenue of \$5.0 million for the SHRA Mirasol Village project.
- Recommended growth of summarized later in this section. Additional detail is provided in the individual program sections.

Use of Fund Balance reflects a carryover of \$25,033,886 in fund balance.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Projects	707,043	—	707,043	—	—

Ann Edwards
County Executive



David Villanueva
Deputy County Executive
Administrative Services
Dept. of General Services
Jeffrey A. Gasaway, Director

County of Sacramento

SUPPLEMENTAL INFORMATION
Capital Construction Fund – Budget Unit 3100000
Fiscal Year 2022-23 Requested Base Budget

The anticipated funding available within the Capital Construction Fund (CCF) for Fiscal Year 2022-23 is \$57,418,626. The Fiscal Year 2022-23 Requested Base Budget includes several high priority projects in the County’s Justice Facilities as well as projects at other County facilities.

The following is a summary of available financing and significant projects in this fund:

<u>Source</u>	<u>Amount</u>
Available Fund Balance (County-owned)	25,033,886
Available Fund Balance (Libraries)	0
Courthouse Temporary Construction Fund Revenues	650,000
Criminal Justice Facility Temporary Construction Fund Revenues	750,000
Interest Income	30,000
County Facility Use Allowance	18,591,668
Vacancy Factor & Improvement Districts	2,238,382
Shared Meeting Rooms	662,240
Miscellaneous Revenues - Dept. Funded Projects	4,399,350
Revenue Leases	63,106
ARPA Reimbursement (SHRA Mirasol Village)	5,000,000
	<u>\$57,418,632</u>

Included in the following recommended appropriations for existing facility budgets is an amount which provides for unanticipated miscellaneous projects that are required to solve health, safety, or severe operational problems. Experience has shown that throughout the year these small projects must be done without the delay of processing through the normal budget cycle. By addressing emergency projects as the needs arise, unsafe and inefficient conditions are promptly corrected.

Capital Construction Fund FY 2022-23 Requested Base Budget
Supplemental Information
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The recommended funding levels may change significantly if new revenue sources are identified. These new revenue sources may provide for the long-needed construction of new facilities to serve Sacramento County.

The fund balance is \$116,427 higher than the projected year-end rollover figure utilized for the Fiscal Year 2022-23 Recommended CIP. This amount is not applied to any CIP projects, and is held to perform parking lot maintenance and repairs in the Branch Center/Bradshaw area. This amount was assumed to be spent in midyear projections, but will not be expended and is now included in the year-end rollover projection.

The projects included in the Requested Base Budget are:

Fund Center 3103100–Capital Construction– \$14,146,587

- Available project revenue to apply to Capital Improvement Plan projects at Adopted Budget Changes - \$1,835,263
- Reserve for Main Jail Americans with Disabilities Act projects budgeted in future fiscal years - \$7,311,324
- Appropriations for SHRA Mirasol Village Project - \$5,000,000

Fund Center 3103101–Bradshaw Complex – \$604,207

- Bradshaw Miscellaneous Projects – \$25,000
- Bradshaw Parking Lot Maintenance – \$129,207
- Branch Center Road - Overlay Replacement - \$200,000
- Branch Center Road - Sidewalk and Curb Section - East Side - \$100,000
- Voter Registration and Elections/Sheriff Office – Security Barrier for Public Counter – Sheriff Side - \$150,000

Fund Center 3103102–Administration Center – \$5,804,504

- Downtown Miscellaneous Repairs - \$25,000
- Downtown Sidewalk Repairs - \$10,000
- Central Plant - Climate Control System Upgrade - \$250,000
- Central Plant – Repair Cooling Towers - \$1,000,000
- County Garage – Americans with Disabilities Act – Public Path of Travel - \$1,300,000
- Mental Health North A St. – Americans with Disabilities Act – Public Path of Travel - \$100,000
- New Administration Center – Americans with Disabilities Act – Public Interior - \$1,500,000
- New Administration Center – Pedestrian Bridge Repairs - \$480,000
- New Administration Center – Security Mitigation Project - \$139,504
- New Parking Garage – Americans with Disabilities Act – Public Path of Travel - \$100,000

Capital Construction Fund FY 2022-23 Requested Base Budget
Supplemental Information
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- Old Administration Building – Americans with Disabilities Act – Public Interior - \$400,000
- Old Administration Building - Climate Control System Upgrade - \$250,000
- Old Administration Building – Refurbish Air Handling Units - \$250,000

Fund Center 3103106 – Mather Community Campus – \$0

- No projects budgeted at this time.

Fund Center 3103108–Preliminary Planning – \$2,981,393

- ADA Transition Plan – \$100,000
- Administrative Costs for the Capital Construction Fund – \$1,301,263
- Allocated Cost – \$204,176
- Architectural Services Division – \$100,000
- Countywide Pavement Maintenance Management Program - \$150,000
- Facility Condition Assessments - \$100,000
- Job Order Contracting (JOC) – \$125,000
- Master Planning – \$260,000
- Miscellaneous Planning Costs – \$620,954
- Warehouse Burden Rate – \$20,000

This appropriation provides for estimating the costs of projects necessary in all County facilities; any Master Plan costs; administrative costs for the Capital Construction Fund; and miscellaneous planning efforts.

Fund Center 3103109–901 G Street Building (OB #2) – \$0

- No projects budgeted at this time.

Fund Center 3103110–Maintenance Yard – \$55,000

- Department of Transportation – Americans with Disabilities Act – Public Path of Travel - \$55,000

Fund Center 3103111–Miscellaneous Alterations and Improvements – \$3,833,039

- Accounting Services – \$50,400
- Improvement Districts – \$228,950
- Modular Furniture Charges – \$25,000
- Ongoing testing of County–owned underground tanks required by State law – \$50,000
- Real Estate services to CCF for miscellaneous vacant County–owned land – \$160,000
- Scope and Estimate – \$20,000
- Survey and remedial work associated with asbestos in County facilities – \$25,000
- Alarms Allocation - \$53,107
- Vacant Space Allocation – \$2,038,342
(CCF is charged for vacant County–owned space, but recovers most of the cost through the vacancy factor on the Facility Use Allocation)

Capital Construction Fund FY 2022-23 Requested Base Budget
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- Shared Meeting Room Allocation - \$662,240
(CCF is charged for Shared Meeting Rooms for the County but recovers the cost through the Facility Use Allocation)
- Warranty inspection cost on new construction and remodel projects – \$20,000
- Brighton Heights Tower - Replace Existing Backup Generators - \$500,000
(Department-Funded project not at County-owned Facility)
- Fund Center 3103112–Bradshaw Administration Building (OB #3) – \$781,600**
 - Office Building 3 (OB3) – Asbestos Flooring Removal and Carpet Replacement – \$781,600
- Fund Center 3103113–Clerk–Recorder Building – \$0**
 - No projects budgeted at this time.
- Fund Center 3103114–799 G Street Building – \$750,000**
 - Department of Technology Building – Central Plant – Replace or Repair Cooling Towers - \$650,000
 - Department of Technology Building – Replace Two York Refrigerant 22 Chillers - \$100,000
- Fund Center 3103115–Animal Care Facility – \$40,000**
 - Animal Care & Regulation – Americans with Disabilities Act – Public Path of Travel - \$40,000
- Fund Center 3103124–General Services Facility – \$80,000**
 - General Services Facility – Replace Fire Panel in Server Room - \$80,000
- Fund Center 3103125–B.T. Collins Juvenile Center –\$8,458,955**
 - B. T. Collins Youth Detention Facility – Repair Swimming Pool and Replace Filtration Equipment - \$225,000
 - B. T. Collins Youth Detention Facility – Replace Personal Alarm Device System - \$1,231,955
 - B. T. Collins Youth Detention Facility – Replace Roof Top Air Handling Units One and Two - \$700,000
 - B. T. Collins Youth Detention Facility – Replace Security Control System - \$2,500,000
 - B. T. Collins Youth Detention Facility – Wing A – Flood Damage Restoration – First Floor - \$2,750,000
 - B.T. Collins Youth Detention Facility – Wing A – Americans with Disabilities Act – Public Path of Travel - \$52,000
 - Morgan Alternative Center – Renovation - \$1,000,000
- Fund Center 3103126–Warren E. Thornton Youth Center – \$210,000**
 - Warren E. Thornton Youth Center – Americans with Disabilities Act – Public Path of Travel - \$210,000
- Fund Center 3103127–Boys Ranch – \$0**

Capital Construction Fund FY 2022-23 Requested Base Budget
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- No projects budgeted at this time.

Fund Center 3103128–Rio Cosumnes Correctional Center (RCCC) – \$6,528,825

- Rio Cosumnes Correctional Center – Electrical Connection to Substation and Backup Generator Site - \$1,750,000
- Rio Cosumnes Correctional Center - New Modular Trailers - \$1,243,030
- Rio Cosumnes Correctional Center – Replace Kitchen Steam Boilers - \$800,000
- Rio Cosumnes Correctional Center - Security Control Systems Upgrade - \$1,735,795
- Rio Cosumnes Correctional Center – Upgrade Campus Air Conditioning Controls - \$100,000
- Rio Cosumnes Correctional Center – Upgrade Potable Water System - \$900,000

Fund Center 3103130–Work Release Facility – \$0

- No projects budgeted at this time.

Fund Center 3103131–Sheriff's Administration Building – \$450,000

- Sheriff Administration Building – Carpet, Paint and Minor Tenant Improvements - \$200,000
- Sheriffs Administration Building - Climate Control System Upgrade - \$250,000

Fund Center 3103132–Lorenzo E. Patino Hall of Justice – \$8,289,627

- Correctional Health and Mental Health Services Facility (change orders on contract) - \$200,000
- Main Jail – Add Locking Food Ports on Floor 7 East Pods 200 & 300 - \$633,966
- Main Jail - Americans with Disabilities Act Improvements - \$4,405,661
- Main Jail – Install Food Ports - \$70,000
- Main Jail – Psych and Medical – Security Control System - \$250,000
- Main Jail – Replace DOM Lock System - \$1,000,000
- Main Jail – Replace Halon System with New Fire Protection System - \$240,000
- Main Jail – Replace Walk-In Refrigeration Systems - \$1,200,000
- Main Jail – Restore Fire Storage Tank Coating - \$130,000
- Main Jail – Security Rollup Doors – Main Entrance - \$160,000

Fund Center 3103133–Sheriff's North Area Substation – \$0

- No projects budgeted at this time.

Fund Center 3103134–Sheriff's South Area Substation – \$85,000

- Sheriff's South Sub Station – Americans with Disabilities Act – Public Path of Travel - \$85,000

Fund Center 3103137–Coroner/Crime Laboratory – \$1,060,000

Capital Construction Fund FY 2022-23 Requested Base Budget
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- Coroner Crime Lab - Supply & Install Valves for Hot Water Heating System - \$300,000
- Coroner/Crime Laboratory – Replace Cooling Towers – 760,000
- Fund Center 3103160–Sacramento Mental Health Facility – \$340,000**
- Mental Health Center – Drug Court Treatment Center – Air Conditioning – Capacity Needs - \$200,000
- Mental Health Center – Mental Health Support Center – Americans with Disabilities Act – Public Path of Travel - \$40,000
- Mental Health Center – Replace Server Room Air Conditioner - \$100,000
- Fund Center 3103162–Primary Care Center – \$790,000**
- Paul F. Hom M.D. Primary Care Facility – Install New Water Heater - \$140,000
- Paul F. Hom M.D. Primary Care Facility – Repair Fireproofing in Ceiling - \$650,000
- Fund Center 3103198– Financing– Transfers/Reimbursements – \$929,069**
- CCF - Juvenile Courthouse Debt Service – \$650,000
- CCF Debt Service for ADA Projects, Sac Metro Cable Revenue Lease at 799 G Street – \$279,069
- Fund Center 3103199–Ecology Lane – \$0**
- No projects budgeted at this time.
- Fund Center 3109000–Libraries – \$1,200,826**
- Available project revenue to apply to Capital Improvement Plan projects at Adopted Budget Changes - \$2,382
- Rancho Cordova Library – Duct Bank Repair - \$30,000
- Rancho Cordova Library – Repair Parking Lot - \$668,444
- Vineyard Library - Phase 1 - \$500,000

Administration and Planning

Program Overview

Administration and Planning assists the Department of General Services in prioritizing and maximizing the use of Capital Construction Funds for County buildings and staff.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$3,854,088	\$5,992,689	\$6,489,432	\$496,743	8.3%
Improvements	—	\$391,300	\$325,000	\$(66,300)	(16.9)%
Total Expenditures / Appropriations	\$3,854,088	\$6,383,989	\$6,814,432	\$430,443	6.7%
Total Reimbursements between Programs		\$(5,781,989)	\$(6,314,432)	\$(532,443)	9.2%
Total Reimbursements	—	\$(5,781,989)	\$(6,314,432)	\$(532,443)	9.2%
Net Financing Uses	\$3,854,088	\$602,000	\$500,000	\$(102,000)	(16.9)%
Revenue					
Miscellaneous Revenues	\$376,521	\$602,000	\$500,000	\$(102,000)	(16.9)%
Total Revenue	\$376,521	\$602,000	\$500,000	\$(102,000)	(16.9)%
Use of Fund Balance	\$3,477,567	—	—	—	—%

Summary of Changes

The Recommended Budget reflects a \$430,443 (6.7%) increase in total appropriations, a \$532,443 (9.2%) increase in reimbursements, and a \$102,000 (16.9%) decrease in revenue from the prior year Adopted Budget.

The increase in total appropriations and reimbursements is due to an increase in pass through costs and allocations.

The decrease in revenue is due to a reduction in department funded projects costs.

Debt Service

Program Overview

Debt Service provides bond and loan payments on buildings within the county.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$3,334,379	\$3,347,947	\$929,069	\$(2,418,878)	(72.2)%
Total Expenditures / Appropriations	\$3,334,379	\$3,347,947	\$929,069	\$(2,418,878)	(72.2)%
Total Reimbursements between Programs		\$(2,547,947)	\$(279,069)	\$2,268,878	(89.0)%
Total Reimbursements	—	\$(2,547,947)	\$(279,069)	\$2,268,878	(89.0)%
Net Financing Uses	\$3,334,379	\$800,000	\$650,000	\$(150,000)	(18.8)%
Revenue					
Fines, Forfeitures & Penalties	—	\$800,000	\$650,000	\$(150,000)	(18.8)%
Total Revenue	—	\$800,000	\$650,000	\$(150,000)	(18.8)%
Use of Fund Balance	\$3,334,379	—	—	—	—%

Summary of Changes

The Recommended Budget reflects a \$2,418,878 (72.2%) decrease in total appropriations, a \$2,268,878 (89.0%) decrease in reimbursements, and a \$150,000 (18.8%) decrease in revenue from the prior year Adopted Budget.

The decrease in total appropriations is due to:

- A reduction in debt service obligation resulting from the costs being shifted back to the Probation and Coroner budgets.
- Reducing the Juvenile Courthouse debt service pass through expenditure resulting from reduced revenues from the Court.

The decrease in reimbursements is due to a reduction in debt service obligation for Probation and the Coroner.

The decrease in revenue is due to reducing the Juvenile Courthouse debt service pass through expenditure due to reduced revenues from the Court.

Projects

Program Overview

Capital **Projects** assists in maintaining County buildings to address health, safety, and code-related issues; to preserve assets; and to prevent systems failures to all County-owned facilities, including to Criminal Justice facilities.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$6,173,196	\$22,555,354	\$12,804,605	\$(9,750,749)	(43.2)%
Other Charges	—	—	\$5,000,000	\$5,000,000	—%
Improvements	\$10,166,405	\$41,475,843	\$32,577,569	\$(8,898,274)	(21.5)%
Intrafund Charges	—	\$9,012,160	\$6,593,501	\$(2,418,659)	(26.8)%
Total Expenditures / Appropriations	\$16,339,601	\$73,043,357	\$56,975,675	\$(16,067,682)	(22.0)%
Total Reimbursements within Program		\$(682,224)	—	\$682,224	(100.0)%
Other Reimbursements	\$(8,156,030)	\$(5,000,000)	—	\$5,000,000	(100.0)%
Total Reimbursements	\$(8,156,030)	\$(5,682,224)	—	\$5,682,224	(100.0)%
Net Financing Uses	\$8,183,571	\$67,361,133	\$56,975,675	\$(10,385,458)	(15.4)%
Revenue					
Fines, Forfeitures & Penalties	\$1,696,000	\$800,000	\$750,000	\$(50,000)	(6.3)%
Revenue from Use Of Money & Property	\$251,904	\$30,000	\$30,000	—	—%
Intergovernmental Revenues	—	—	\$5,000,000	\$5,000,000	—%
Miscellaneous Revenues	\$18,622,921	\$26,711,474	\$26,161,789	\$(549,685)	(2.1)%
Total Revenue	\$20,570,825	\$27,541,474	\$31,941,789	\$4,400,315	16.0%
Use of Fund Balance	\$(12,387,255)	\$39,819,659	\$25,033,886	\$(14,785,773)	(37.1)%

Summary of Changes

The Recommended Budget reflects a \$16,067,682 (22.0%) decrease in total appropriations, a \$5,682,224 (100.0%) decrease in reimbursements, a \$4,400,315 (16.0%) increase in revenue, and a \$14,785,773 (37.1%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to:

- Assumptions that the majority of projects in the FY 2021-22 CIP will be completed and that reduced rollover revenue will be available in FY 2022-23, offset by a \$5 million increase in appropriations for the SHRA Mirasol Village project. Budgeted project costs in FY 2021-22 mostly reflect new revenue, along with some projects utilizing rollover revenue.
- Recommended growth detailed later in this section.

The decrease in reimbursement is due to a one-time reimbursement from the General Fund for Mather Community Campus improvements in FY 2021-22, and no longer budgeting the Library fund center use allowance revenue.

The increase in revenue is due to:

- Increases in ARPA revenue for the SHRA Mirasol Village project.
- An increase in facility use allocation pass through and project revenue.

Use of Fund Balance reflects a carryover of \$25,033,886 in available balance.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DGS CCF - Mather Community Campus Use Allowance in Facility Use Allocation - CCF Projects					
	707,043	—	707,043	—	—

This ongoing request will add appropriations for the Use Allowance cost component to add the 15 facilities at Mather Community Campus (MCC) to the Facility Use Allocation. Charging use allowance will allow the Capital Construction Fund to begin to collect funds for future capital improvements at MCC; it will be several years before the use allowance reserve is large enough to fund any major capital improvement projects at MCC. Funding for these ongoing costs will be provided by passing through the costs in the Facility Use Allocation to the departments responsible for Mather Community Campus. Currently, Department of Human Assistance and Department of Health Services are responsible for these facilities. This is one of five growth requests for MCC that are separated due to budget requirements (General Services (7000000) and Capital Construction (3100000)), but needs to be approved as one request.

Budget Unit Functions & Responsibilities

Fixed Assets – Heavy Equipment is responsible for the purchase of heavy equipment and rental replacement for County Departments

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Capital Outlay - Heavy Equipment	\$3,957,895	\$16,857,719	\$15,800,474	\$(1,057,245)	(6.3)%
Total Expenditures / Appropriations	\$3,957,895	\$16,857,719	\$15,800,474	\$(1,057,245)	(6.3)%
Total Reimbursements	\$(151,132)	—	—	—	—%
Net Financing Uses	\$3,806,763	\$16,857,719	\$15,800,474	\$(1,057,245)	(6.3)%
Total Revenue	\$5,565,159	\$4,467,969	\$4,149,697	\$(318,272)	(7.1)%
Use of Fund Balance	\$(1,758,396)	\$12,389,750	\$11,650,777	\$(738,973)	(6.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Other Charges	—	\$42,000	\$42,000	—	—%
Equipment	\$3,957,895	\$16,815,719	\$15,758,474	\$(1,057,245)	(6.3)%
Total Expenditures / Appropriations	\$3,957,895	\$16,857,719	\$15,800,474	\$(1,057,245)	(6.3)%
Other Reimbursements	\$(151,132)	—	—	—	—%
Total Reimbursements	\$(151,132)	—	—	—	—%
Net Financing Uses	\$3,806,763	\$16,857,719	\$15,800,474	\$(1,057,245)	(6.3)%
Revenue					
Charges for Services	\$4,475,511	\$3,746,141	\$3,849,697	\$103,556	2.8%
Miscellaneous Revenues	\$532,795	\$421,828	—	\$(421,828)	(100.0)%
Other Financing Sources	\$556,853	\$300,000	\$300,000	—	—%
Total Revenue	\$5,565,159	\$4,467,969	\$4,149,697	\$(318,272)	(7.1)%
Use of Fund Balance	\$(1,758,396)	\$12,389,750	\$11,650,777	\$(738,973)	(6.0)%

Summary of Changes

The Recommended Budget reflects a \$1,057,245 (6.3%) decrease in total appropriations, an \$318,272 (7.1%) decrease in revenue, and a \$738,973 (6.0%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The decrease in total appropriations is due to a decrease in the total cost of planned purchases of heavy equipment units.

The decrease in revenue is due to a decrease in contributions for heavy equipment additions and upgrades.

Use of Fund Balance reflects an \$11,650,777 decrease in retained earnings.

SUPPLEMENTAL INFORMATION:

The following table details the capital outlay for additional and replacement light and heavy equipment requested for Fiscal Year 2022-23

**SUMMARY OF CAPITAL OUTLAY
HEAVY EQUIPMENT (Budget Unit 2070000)**

Class	Description	Requested		Requested Amount
		New	Replace	
156	Shuttle Bus, Work Project	0	1	150,000
158	Bus, 20 to 40 Passengers	0	6	960,000
160	Utility Truck	0	2	460,000
164	Service Truck w/ Crane	0	5	750,000
165	Utility Truck	0	1	150,000
167	Flatbed Dump Truck	0	4	560,000
171	2-Axle Dump Truck	0	1	150,000
173	Emulsion Patch Dump Truck	0	10	2,640,110
176	8-10 cu. Yd., 3 Axle	0	2	350,000
177	5-6 cu. Yd., Dump w/ Front Load	0	3	825,000
186	Refrigerated Truck	0	1	160,121
195	Paver, 15' width, < 100 HP	1	0	225,775
196	Pavement Grinder, Self-Propelled	0	1	425,000
198	Asphalt Paver	0	2	750,000
210	Light Tower Trailer	0	2	50,000
213	Portable Trailer	1	5	149,500
218	Title Type Trailer	0	1	35,000
221	Trailer, Utility 12ft Flatbed 4W	0	1	60,000
225	Concrete Saw Trailer	0	3	125,000
234	Trailer, Lowbed Platform	0	5	195,000
292	Utility Van CCTV	0	2	380,000
293	Cues Step Van	0	1	225,000
314	Brush Chipper	0	1	45,000
345	Rodder Sewer Cleaning	0	1	150,000
366	Air Compressor 150 to 185cfm	0	5	165,000
384	Forklift to 100 pds	0	3	135,000

Class	Description	Requested		Requested Amount
		New	Replace	
385	Electric Forklift - 5000lbs	0	1	50,000
386	Electric Forklift - 6000lbs Towable	0	1	35,000
388	Electric Lift	0	5	190,000
394	Helicopter Refueler	0	1	252,978
395	Aerial Device w/encl. Body	0	5	1,011,657
474	Slope Mower W/Boom	0	6	920,000
482	Melter, Applicator	0	3	165,000
526	Propane Powered, 6" Centrifugal Pump W/Trailer	0	1	55,000
772	Construction Sweeper, Self-Propelled	0	1	65,000
776	Pressure/Vacuum Cleaner 3 Axle	0	3	1,275,000
779	Mechanical Broom Road Sweeper	0	1	368,333
883	Wheeled Loader 1 1/4 Cu. Yd	0	1	130,000
884	Wheeled Loader 1 3/4 Cu. Yd	0	1	175,000
891	Excavator 129HP	0	1	225,000
892	Backhoe 90	0	2	270,000
941	Truck Tractor with Gooseneck Trailer	0	1	300,000
	Total	2	103	15,758,474

Budget Unit Functions & Responsibilities

The **Capital Outlay** Light Equipment budget unit was established to finance purchases of light fleet rental replacements when light fleet rentals meet the conditions for replacement. Vehicle additions, while financed through this fund, require a contribution to this fund from the requesting department equal to the acquisition cost of the additional vehicle.

Goals

- Fund the purchases of light fleet rental replacements annually.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Capital Outlay - Automotive Equipment	\$12,680,186	\$14,422,314	\$8,919,011	\$(5,503,303)	(38.2)%
Total Expenditures / Appropriations	\$12,680,186	\$14,422,314	\$8,919,011	\$(5,503,303)	(38.2)%
Net Financing Uses	\$12,680,186	\$14,422,314	\$8,919,011	\$(5,503,303)	(38.2)%
Total Revenue	\$5,147,459	\$2,606,808	\$2,191,000	\$(415,808)	(16.0)%
Use of Fund Balance	\$7,532,727	\$11,815,506	\$6,728,011	\$(5,087,495)	(43.1)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Other Charges	\$215,419	\$188,928	—	\$(188,928)	(100.0)%
Equipment	\$12,464,767	\$14,233,386	\$8,919,011	\$(5,314,375)	(37.3)%
Total Expenditures / Appropriations	\$12,680,186	\$14,422,314	\$8,919,011	\$(5,503,303)	(38.2)%
Net Financing Uses	\$12,680,186	\$14,422,314	\$8,919,011	\$(5,503,303)	(38.2)%
Revenue					
Charges for Services	\$3,392,116	\$1,691,000	\$1,691,000	—	—%
Miscellaneous Revenues	\$613,272	\$415,808	—	\$(415,808)	(100.0)%
Other Financing Sources	\$1,142,071	\$500,000	\$500,000	—	—%
Total Revenue	\$5,147,459	\$2,606,808	\$2,191,000	\$(415,808)	(16.0)%
Use of Fund Balance	\$7,532,727	\$11,815,506	\$6,728,011	\$(5,087,495)	(43.1)%

Summary of Changes

The Recommended Budget reflects a \$5,503,303 (38.2%) decrease in appropriations, a \$415,808 (16.0%) decrease in revenues, and a \$5,087,495 (43.1%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The decrease in total appropriations is due to a decrease in expenditures for planned vehicle replacements, vehicle additions, and upgrades.

The decrease in revenue is due to a decrease in contributions for vehicle additions and upgrades.

Use of Fund Balance reflects a \$6,728,011 decrease in retained earnings.

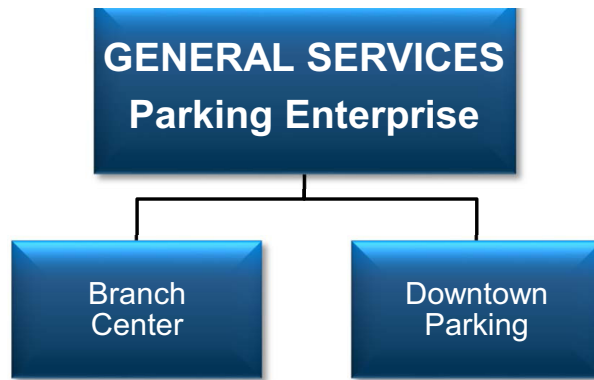
SUPPLEMENTAL INFORMATION:

The following tables detail the capital outlay for additional and replacement light and heavy equipment requested for Fiscal Year 2022-23

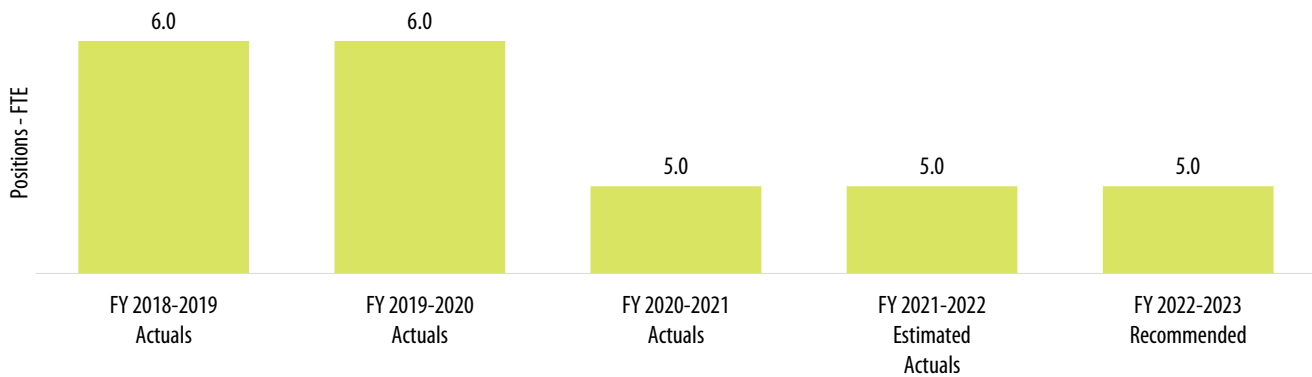
**SUMMARY OF CAPITAL OUTLAY
LIGHT EQUIPMENT (Budget Unit 7080000)**

Class	Description	Requested		Requested Amount
		New	Replace	
101	Motorcycle	0	3	94,755
107	1/2 Ton Compact Pickup	0	1	26,146
110	Compact	0	37	1,250,674
122	Sheriff's Patrol Car	0	61	2,751,039
124	Undercover	0	57	2,462,115
126	Undercover	0	2	88,750
131	1/2 Ton Pick-up, Extended Cab	0	5	223,870
132	1/2 Ton Pick-up, Regular Cab	0	2	64,430
134	1 Ton Utility Truck	0	2	152,442
135	3/4 Ton Pick-up Truck	0	1	37,792
137	3/4 Ton Utility Truck	0	2	147,918
140	4x4 pickup	0	2	75,240
142	Special body trucks	0	6	586,212
150	Mini-van	0	10	287,700
152	3/4 ton van	0	10	444,570
153	1 ton van	0	2	94,573
154	Sport Utility Vehicle	0	3	130,785
	Total	0	206	8,919,011

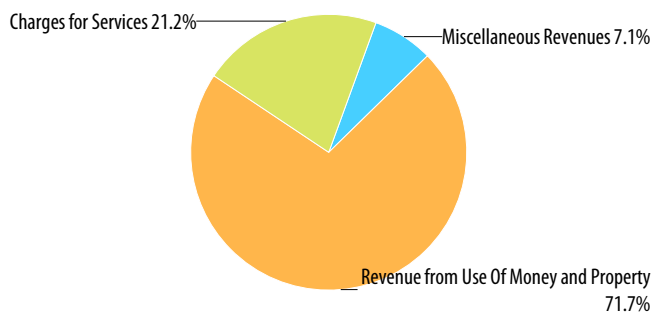
Department Structure
Jeff Gasaway, Director



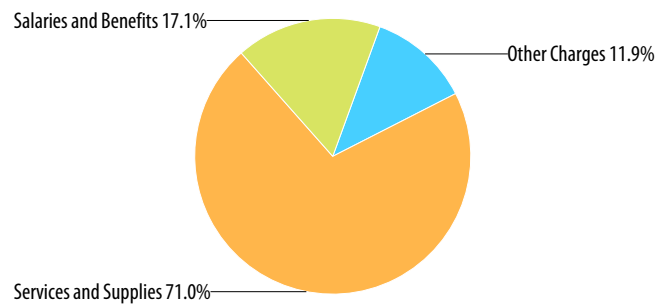
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

Parking Enterprise of the Department of General Services provides parking services to the public, county employees, and a variety of governmental agencies located in the Downtown and Branch Center complexes through the operation of various lots and garages at these locations. Parking Enterprise also operates bicycle storage and shower/locker facilities in the Downtown Complex and one bicycle storage unit in the Branch Center complex; enforces parking regulations on county-owned property; and reviews and processes citations and administrative reviews for the Department of Airports, General Services, Regional Parks, and the California Highway Patrol through a contract with the City of Sacramento.

Goals

- Develop short and long range plans for provision of adequate parking spaces in the downtown and outlying areas.
- Seek to enhance the structural integrity of County parking garages and maintenance of County parking lots, keeping parking areas clean and safe for our patrons.
- Make greater use of automation for parking lot control and revenue collection.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Parking Enterprise	\$2,658,826	\$4,076,111	\$2,782,785	\$(1,293,326)	(31.7)%
Total Expenditures / Appropriations	\$2,658,826	\$4,076,111	\$2,782,785	\$(1,293,326)	(31.7)%
Net Financing Uses	\$2,658,826	\$4,076,111	\$2,782,785	\$(1,293,326)	(31.7)%
Total Revenue	\$2,273,599	\$2,805,637	\$2,782,785	\$(22,852)	(0.8)%
Use of Fund Balance	\$385,228	\$1,270,474	—	\$(1,270,474)	(100.0)%
Positions	5.0	5.0	5.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$332,696	\$456,509	\$475,550	\$19,041	4.2%
Services & Supplies	\$1,563,371	\$3,121,449	\$1,975,328	\$(1,146,121)	(36.7)%
Other Charges	\$306,730	\$410,053	\$331,907	\$(78,146)	(19.1)%
Equipment	\$456,029	\$88,100	—	\$(88,100)	(100.0)%
Total Expenditures / Appropriations	\$2,658,826	\$4,076,111	\$2,782,785	\$(1,293,326)	(31.7)%
Net Financing Uses	\$2,658,826	\$4,076,111	\$2,782,785	\$(1,293,326)	(31.7)%
Revenue					
Revenue from Use Of Money & Property	\$1,808,809	\$2,029,625	\$1,995,005	\$(34,620)	(1.7)%
Intergovernmental Revenues	\$311	—	—	—	—%
Charges for Services	\$263,381	\$577,712	\$589,480	\$11,768	2.0%
Miscellaneous Revenues	\$201,096	\$198,300	\$198,300	—	—%
Total Revenue	\$2,273,599	\$2,805,637	\$2,782,785	\$(22,852)	(0.8)%
Use of Fund Balance	\$385,228	\$1,270,474	—	\$(1,270,474)	(100.0)%
Positions	5.0	5.0	5.0	—	—%

Summary of Changes

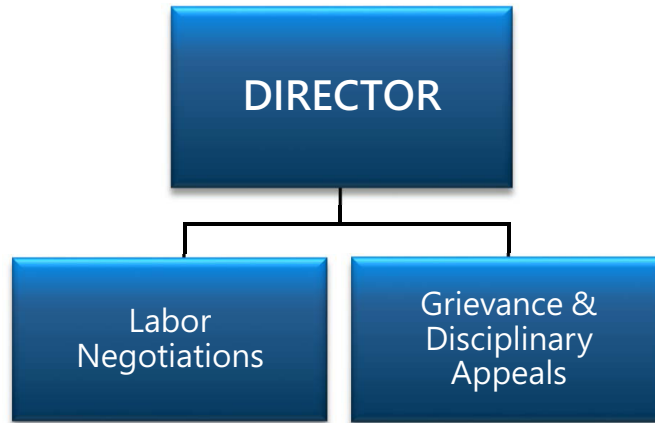
The Recommended Budget reflects a \$1,293,326 (31.7%) decrease in total appropriations, a \$22,852 (0.8%) decrease in revenue, and a \$1,270,474 (100%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The decrease in appropriations is due to a decrease of one-time projects and other re-budgeted expenses.

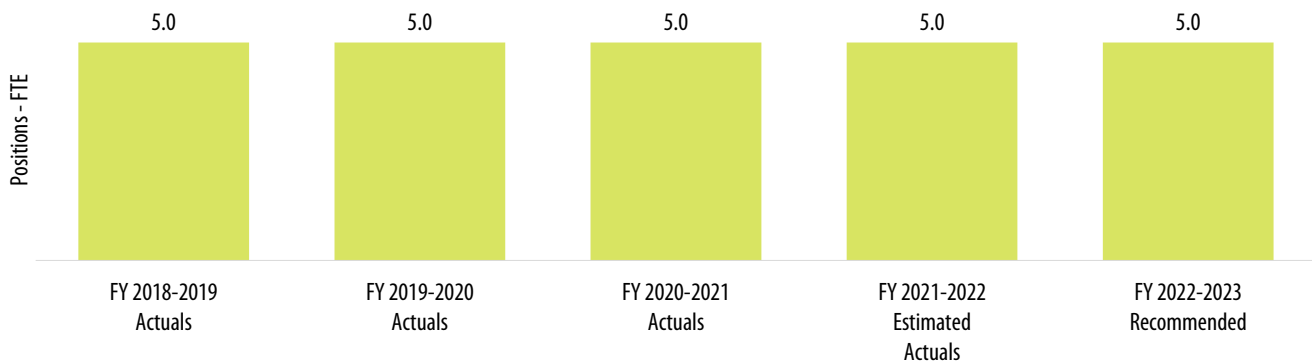
The decrease in revenue is due to decreases in public parking revenue and interest income.

Use of fund balance reflects no change in retained earnings.

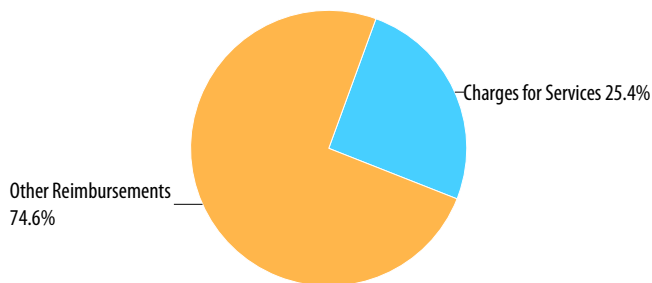
Department Structure
Sylvester Fadal, Director



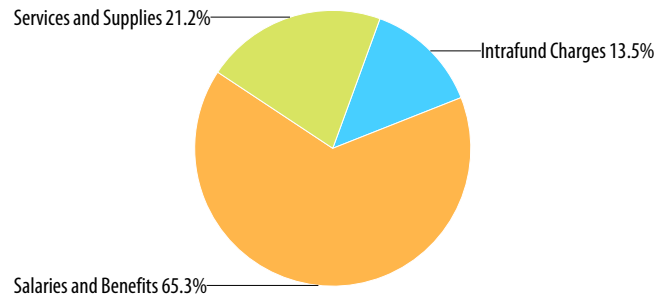
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Office of Labor Relations** is responsible for preparing for and conducting labor negotiations; advising and hearing grievance and disciplinary appeals; and administering employee relations statutes, ordinances, and policies. The Office of Labor Relations supports the County and its Departments by negotiating labor agreements within authorized parameters; protecting the County's ability to effectively manage its workforce; administering labor agreements, seeking to resolve interest and rights disputes through mediation, arbitration, and administrative hearings; designing and presenting training services in support of new employee orientation, discipline processes, contract interpretation, grievance processing, labor-management problem solving; representing county interests in meet and confer processes; and promoting greater efficiency through the development of more harmonious relationships with employee organizations.

Goals

- Provide additional labor relations training and resources to supervisors and managers.

Accomplishments

- Successfully negotiated contract agreements/extensions through 2022 with multiple labor organizations during the height of the COVID-19 pandemic.
- Successfully negotiated essential worker premium pay and administrative time off for multiple bargaining units in recognition of work performed during the COVID-19 pandemic.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Office of Labor Relations	\$842,432	\$1,650,409	\$1,740,203	\$89,794	5.4%
Total Expenditures / Appropriations	\$842,432	\$1,650,409	\$1,740,203	\$89,794	5.4%
Total Reimbursements	\$(591,380)	\$(1,216,645)	\$(1,297,824)	\$(81,179)	6.7%
Net Financing Uses	\$251,051	\$433,764	\$442,379	\$8,615	2.0%
Total Revenue	\$251,070	\$424,889	\$442,379	\$17,490	4.1%
Net County Cost	\$(19)	\$8,875	—	\$(8,875)	(100.0)%
Positions	5.0	5.0	5.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$616,684	\$1,064,003	\$1,136,222	\$72,219	6.8%
Services & Supplies	\$146,621	\$377,497	\$369,741	\$(7,756)	(2.1)%
Intrafund Charges	\$79,127	\$208,909	\$234,240	\$25,331	12.1%
Total Expenditures / Appropriations	\$842,432	\$1,650,409	\$1,740,203	\$89,794	5.4%
Other Reimbursements	\$(591,380)	\$(1,216,645)	\$(1,297,824)	\$(81,179)	6.7%
Total Reimbursements	\$(591,380)	\$(1,216,645)	\$(1,297,824)	\$(81,179)	6.7%
Net Financing Uses	\$251,051	\$433,764	\$442,379	\$8,615	2.0%
Revenue					
Intergovernmental Revenues	\$40,713	—	—	—	—%
Charges for Services	\$208,565	\$424,889	\$442,379	\$17,490	4.1%
Miscellaneous Revenues	\$1,793	—	—	—	—%
Total Revenue	\$251,070	\$424,889	\$442,379	\$17,490	4.1%
Net County Cost	\$(19)	\$8,875	—	\$(8,875)	(100.0)%
Positions	5.0	5.0	5.0	—	—%

Summary of Changes

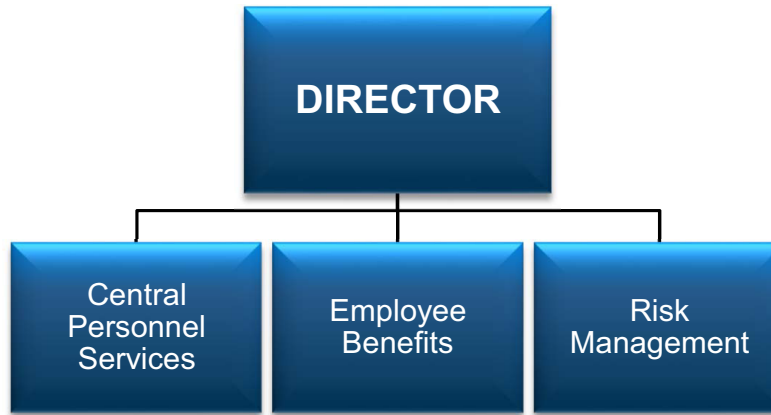
The Recommended Budget reflects an \$89,794 (5.4%) increase in total appropriations, an \$81,179 (6.7%) increase in reimbursements, a \$17,490 (4.1%) increase in revenue, and an \$8,875 (100.0%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

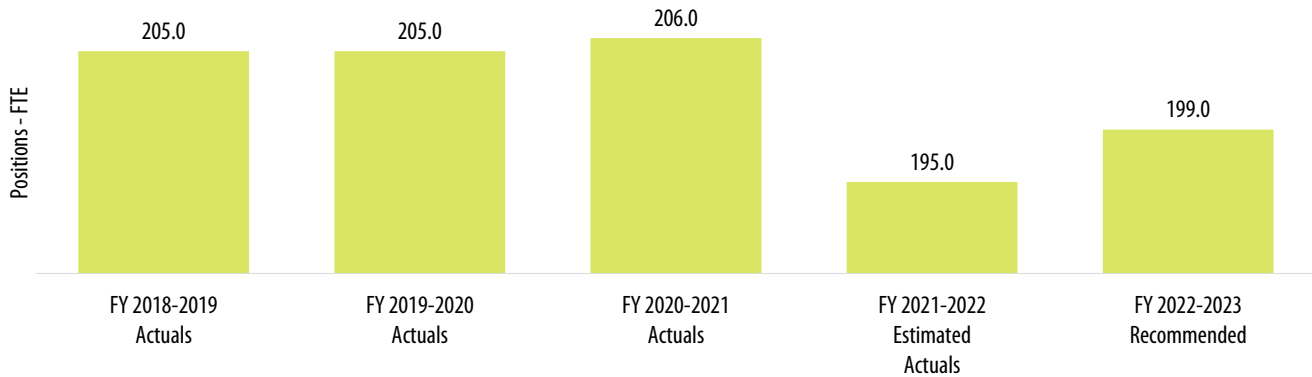
The increase in total appropriations is due to increases in personnel costs including cost of living adjustments, retirement, and health insurance; increases in allocated costs including facility use; and increases in legal services.

The increase in reimbursements and revenue is due to an increase in cost recovery from customer departments.

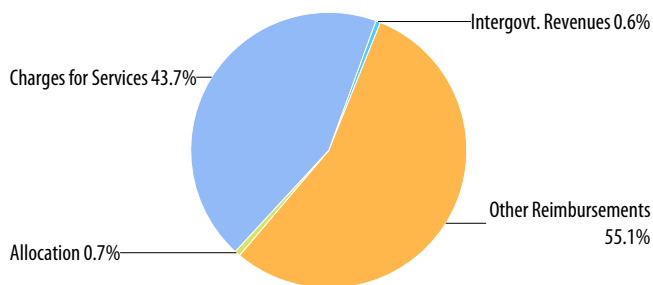
Department Structure
Sylvester Fadal, Director



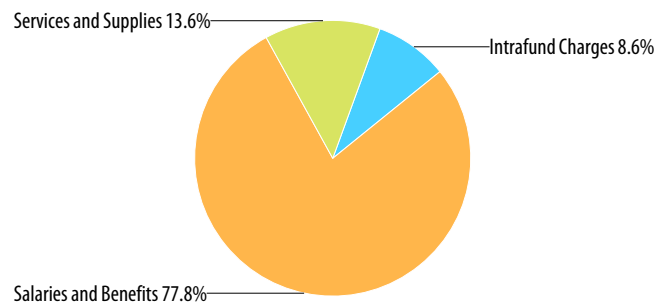
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Department of Personnel Services** is responsible for providing central personnel, employee benefits, and risk management services. The work activities of the Department include administering the County Classification Plan; designing job-related examinations for County classes, administering County Civil Service examinations, and certifying eligible candidates for employment; managing employee benefits contracts and administering employee benefits programs such as employee and retiree health and dental plans; providing or managing skills-based training programs, employee development services, and providing Countywide and department-specific training services; processing personnel and payroll transactions; providing department-specific human resources services and support to the County's operating departments; providing training and technical assistance to County agencies and departments and coordinating compliance with laws that prohibit discrimination against persons with disabilities; providing Equal Employment recruiting and monitoring; and administering the County's Unemployment, Liability/Property, Workers' Compensation, and Dental Insurance Funds. Services are provided through the following programs:

- Administration
- Benefits
- County Safety Office
- Department Services
- Disability Compliance
- Employment Services
- Equal Employment Opportunity
- Liability/Property Insurance Personnel
- Training & Organizational Development
- Workers' Compensation Personnel

Goals

- Maintain an open, welcoming environment for current and prospective county employees.
- Improve career development opportunities for county employees.
- Provide accurate and timely central personnel services.
- Administer employee benefits and risk management programs in response to countywide workforce changes.

Accomplishments

- Developed COVID-19 Policies and Procedures for the County of Sacramento and provided continuous updates.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Administration	\$1,390,914	\$1,460,620	\$1,621,624	\$161,004	11.0%
Benefits	\$2,725,604	\$2,660,687	\$3,078,436	\$417,749	15.7%
County Safety Office	\$1,802,480	\$1,890,372	\$2,109,455	\$219,083	11.6%
Department Services	\$14,270,167	\$14,839,835	\$17,394,816	\$2,554,981	17.2%
Disability Compliance	\$383,382	\$544,673	\$453,871	\$(90,802)	(16.7)%
Employment Services	\$4,752,662	\$5,008,796	\$5,425,544	\$416,748	8.3%
Equal Employment Opportunity	\$416,111	\$367,963	\$464,633	\$96,670	26.3%
Liability/Property Insurance Personnel	\$994,486	\$1,213,302	\$1,260,819	\$47,517	3.9%
Training & Organization Development	\$972,295	\$1,145,300	\$1,398,557	\$253,257	22.1%
Workers' Compensation Personnel	\$4,285,060	\$4,865,959	\$5,027,619	\$161,660	3.3%
Total Expenditures / Appropriations	\$31,993,159	\$33,997,507	\$38,235,374	\$4,237,867	12.5%
Total Reimbursements	\$(17,432,173)	\$(17,705,945)	\$(21,055,264)	\$(3,349,319)	18.9%
Net Financing Uses	\$14,560,986	\$16,291,562	\$17,180,110	\$888,548	5.5%
Total Revenue	\$14,560,986	\$15,803,718	\$16,920,110	\$1,116,392	7.1%
Net County Cost	\$(0)	\$487,844	\$260,000	\$(227,844)	(46.7)%
Positions	206.0	201.0	199.0	(2.0)	(1.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$25,886,403	\$27,055,270	\$29,756,719	\$2,701,449	10.0%
Services & Supplies	\$3,678,737	\$4,331,759	\$5,184,295	\$852,536	19.7%
Equipment	—	\$47,293	—	\$(47,293)	(100.0)%
Intrafund Charges	\$2,428,019	\$2,563,185	\$3,294,360	\$731,175	28.5%
Total Expenditures / Appropriations	\$31,993,159	\$33,997,507	\$38,235,374	\$4,237,867	12.5%
Other Reimbursements	\$(17,432,173)	\$(17,705,945)	\$(21,055,264)	\$(3,349,319)	18.9%
Total Reimbursements	\$(17,432,173)	\$(17,705,945)	\$(21,055,264)	\$(3,349,319)	18.9%
Net Financing Uses	\$14,560,986	\$16,291,562	\$17,180,110	\$888,548	5.5%
Revenue					
Intergovernmental Revenues	\$247,351	\$50,000	\$212,000	\$162,000	324.0%
Charges for Services	\$14,296,979	\$15,753,718	\$16,708,110	\$954,392	6.1%
Miscellaneous Revenues	\$16,656	—	—	—	—%
Total Revenue	\$14,560,986	\$15,803,718	\$16,920,110	\$1,116,392	7.1%
Net County Cost	\$(0)	\$487,844	\$260,000	\$(227,844)	(46.7)%
Positions	206.0	201.0	199.0	(2.0)	(1.0)%

Summary of Changes

The Recommended Budget reflects a \$4,237,867 (12.5%) increase in total appropriations, a \$3,349,319 (18.9%) increase in reimbursements, a \$1,116,392 (7.1%) increase in revenue, and a \$227,844 (46.7%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in personnel costs including cost of living adjustments, retirement, and health insurance; increases in allocated costs including technology charges and lease property; and increases in legal and other professional services.
- The restoration of \$1,287,097 on reductions made in the prior year.
- The reallocation of 2.0 FTE Personnel Analyst positions to 2.0 FTE Personnel Technician positions resulting in a cost savings of \$32,134.
- The mid-year transfer of 6.0 FTE and associated personnel costs to the Department of Technology to consolidate the COMPASS support team.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

- Recommended reductions summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements and revenue is due to:

- An increase in cost recovery from customer departments.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.
- Recommended reductions summarized later in this section. Additional detail is provided in the individual program sections.

Positions counts have decreased by 2.0 FTE from the prior year Adopted Budget due to:

- 6.0 FTE net mid-year decreases.
- 4.0 FTE recommended net Base decreases.
- 9.0 FTE total additions in recommended growth requests.
- 1.0 FTE total reductions in recommended reduction scenarios.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Administration	260,000	—	—	260,000	—
Department Services	1,321,930	(899,826)	422,104	—	7.0
Employment Services	108,872	(81,674)	27,198	—	1.0
Training & Organization Development	204,374	(152,856)	51,518	—	1.0

Summary of Recommended Reductions by Program

Program	Total Expenditures	Reimbursements	Revenue	Net County Cost	FTE
Training & Organization Development	(204,374)	—	—	(204,374)	(1.0)

Administration

Program Overview

Administration provides support services in all areas of personnel, payroll, and administration; prepares, monitors, and controls the budget; provides centralized department purchasing and facilities management; manages, develops, and maintains departmental systems applications; manages local area networks; acquires and supports computer hardware and software; provides systems support for Department staff; prepares the Department's annual financial statements; performs departmental accounting and record keeping.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$868,521	\$734,909	\$722,875	\$(12,034)	(1.6)%
Services & Supplies	\$266,984	\$415,001	\$317,174	\$(97,827)	(23.6)%
Equipment	—	\$17,126	—	\$(17,126)	(100.0)%
Intrafund Charges	\$255,409	\$293,584	\$581,575	\$287,991	98.1%
Total Expenditures / Appropriations	\$1,390,914	\$1,460,620	\$1,621,624	\$161,004	11.0%
Other Reimbursements	\$(1,112,372)	\$(1,010,231)	\$(1,096,412)	\$(86,181)	8.5%
Total Reimbursements	\$(1,112,372)	\$(1,010,231)	\$(1,096,412)	\$(86,181)	8.5%
Net Financing Uses	\$278,542	\$450,389	\$525,212	\$74,823	16.6%
Revenue					
Intergovernmental Revenues	\$581	—	—	—	—%
Charges for Services	\$262,200	\$244,366	\$265,212	\$20,846	8.5%
Miscellaneous Revenues	\$15,762	—	—	—	—%
Total Revenue	\$278,542	\$244,366	\$265,212	\$20,846	8.5%
Net County Cost	—	\$206,023	\$260,000	\$53,977	26.2%
Positions	4.0	4.0	4.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$161,004 (11.0%) increase in total appropriations, an \$86,181 (8.5%) increase in reimbursements, a \$20,846 (8.5%) increase in revenue, and a \$53,977 (26.2%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in personnel costs including cost of living adjustments, retirement, and health insurance.
- Decreases in one-time funding for the Leadership Academy.
- Recommended growth detailed later in this section.

The increase in reimbursements and revenue is due to an increase in cost recovery from customer departments.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DPS - Add Legal Services for DPS - Administration	260,000	—	—	260,000	—

Requesting additional funds for legal services from County Counsel. The additional legal services are necessary to comply with the increase of intensity in claims regarding serious workplace complaints, harassment, and mandated compliance. This additional funding will allow County Counsel to provide a dedicated staff person for all of the Department’s needs for FY 2022-23. This request is contingent upon approval of a request in the County Counsel budget (BU 4810000).

Benefits

Program Overview

Benefits manages contracts and administers employee benefits programs including employee and retiree health and dental plans, the Consolidated Omnibus Budget Reconciliation Act, the Dependent Care Assistance Program, the Employee Assistance Program, the Internal Revenue Service Section 125 Cafeteria Plan, Employee Life Insurance, the Family Medical Leave Act, the Omnibus Budget Reconciliation Act, the Taxable Equity Financial Responsibility Act, Deferred Compensation (Internal Revenue Code section 457), and 401(a).

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,675,507	\$1,726,388	\$1,921,235	\$194,847	11.3%
Services & Supplies	\$845,218	\$700,091	\$867,796	\$167,705	24.0%
Intrafund Charges	\$204,880	\$234,208	\$289,405	\$55,197	23.6%
Total Expenditures / Appropriations	\$2,725,604	\$2,660,687	\$3,078,436	\$417,749	15.7%
Other Reimbursements	\$(1,470,388)	\$(1,362,470)	\$(1,687,107)	\$(324,637)	23.8%
Total Reimbursements	\$(1,470,388)	\$(1,362,470)	\$(1,687,107)	\$(324,637)	23.8%
Net Financing Uses	\$1,255,216	\$1,298,217	\$1,391,329	\$93,112	7.2%
Revenue					
Intergovernmental Revenues	\$206,601	\$50,000	—	\$(50,000)	(100.0)%
Charges for Services	\$1,048,231	\$1,233,713	\$1,391,329	\$157,616	12.8%
Miscellaneous Revenues	\$384	—	—	—	—%
Total Revenue	\$1,255,216	\$1,283,713	\$1,391,329	\$107,616	8.4%
Net County Cost	—	\$14,504	—	\$(14,504)	(100.0)%
Positions	12.0	12.0	12.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$417,749 (15.7%) increase in total appropriations, a \$324,637 (23.8%) increase in reimbursements, a \$107,616 (8.4%) increase in revenue, and a \$14,504 (100.0%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to the restoration of funds for contracting services; increases in personnel costs including cost of living adjustments, retirement and health insurance; and increases in allocated costs including technology and lease property charges.

The increase in reimbursements and revenue is due to an increase in cost recovery from customer departments.

County Safety Office

Program Overview

The **County Safety Office** administers the Countywide Safety/Accident Prevention and Industrial Hygiene programs.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,489,371	\$1,553,412	\$1,724,287	\$170,875	11.0%
Services & Supplies	\$189,463	\$189,749	\$228,110	\$38,361	20.2%
Equipment	—	\$30,167	—	\$(30,167)	(100.0)%
Intrafund Charges	\$123,645	\$117,044	\$157,058	\$40,014	34.2%
Total Expenditures / Appropriations	\$1,802,480	\$1,890,372	\$2,109,455	\$219,083	11.6%
Other Reimbursements	\$(1,337,609)	\$(1,365,227)	\$(1,559,042)	\$(193,815)	14.2%
Total Reimbursements	\$(1,337,609)	\$(1,365,227)	\$(1,559,042)	\$(193,815)	14.2%
Net Financing Uses	\$464,871	\$525,145	\$550,413	\$25,268	4.8%
Revenue					
Intergovernmental Revenues	\$2,794	—	—	—	—%
Charges for Services	\$462,077	\$511,590	\$550,413	\$38,823	7.6%
Total Revenue	\$464,871	\$511,590	\$550,413	\$38,823	7.6%
Net County Cost	—	\$13,555	—	\$(13,555)	(100.0)%
Positions	10.0	10.0	9.0	(1.0)	(10.0)%

Summary of Changes

The Recommended Budget reflects a \$219,083 (11.6%) increase in total appropriations, a \$193,815 (14.2%) increase in reimbursements, a \$38,823 (7.6%) increase in revenue, and a \$13,555 (100.0%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to increases in personnel costs including cost of living adjustments, retirement and health insurance; and increases in allocated costs including technology and lease property charges.

The increase in reimbursements and revenue is due to an increase in cost recovery from customer departments.

Department Services

Program Overview

Department Services consists of five services teams. Four of these teams are comprised of human resources professionals responsible for providing all human resources support and services to each of the County's operating departments. Services provided include employee relations consultation, discipline, investigations, leaves of absence, payroll processing, and maintenance of the human resources information system. The remaining team provides services related to Unemployment and State Disability Insurances.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$11,631,082	\$12,050,162	\$13,903,684	\$1,853,522	15.4%
Services & Supplies	\$1,465,029	\$1,509,125	\$2,057,628	\$548,503	36.3%
Intrafund Charges	\$1,174,055	\$1,280,548	\$1,433,504	\$152,956	11.9%
Total Expenditures / Appropriations	\$14,270,167	\$14,839,835	\$17,394,816	\$2,554,981	17.2%
Other Reimbursements	\$(9,385,489)	\$(9,602,480)	\$(11,377,080)	\$(1,774,600)	18.5%
Total Reimbursements	\$(9,385,489)	\$(9,602,480)	\$(11,377,080)	\$(1,774,600)	18.5%
Net Financing Uses	\$4,884,678	\$5,237,355	\$6,017,736	\$780,381	14.9%
Revenue					
Intergovernmental Revenues	\$20,281	—	\$212,000	\$212,000	—%
Charges for Services	\$4,863,902	\$5,125,553	\$5,805,736	\$680,183	13.3%
Miscellaneous Revenues	\$495	—	—	—	—%
Total Revenue	\$4,884,678	\$5,125,553	\$6,017,736	\$892,183	17.4%
Net County Cost	\$(0)	\$111,802	—	\$(111,802)	(100.0)%
Positions	99.0	97.0	96.0	(1.0)	(1.0)%

Summary of Changes

The Recommended Budget reflects a \$2,554,981 (17.2%) increase in total appropriations, a \$1,774,600 (18.5%) increase in reimbursements, an \$892,183 (17.4%) increase in revenue, and a \$111,802 (100.0%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- The restoration of reductions made in the prior year Adopted Budget and increases in personnel costs including cost of living adjustments, retirement, and health insurance.
- Recommended growth detailed later in this section.

The increase in reimbursements and revenue is due to:

- An increase in cost recovery from customer departments.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DPS - Add 1.0 FTE Sr. Personnel Analyst for Waste Management (Direct Charge) - Department Services					
	161,052	—	161,052	—	1.0
Add 1.0 FTE Sr. Personnel Analyst position in DPS to be assigned to the Department of Waste Management and Recycling (DWMR) for direct services to the department including coordinating the department's personnel requests/issues; assisting with the increase in investigation, corrective actions and litigation; and supporting management and employee relations functions. This request is contingent upon approval of a linked request in the DWMR budget (BU 2200000).					
DPS - Add 1.0 FTE Personnel Services Division Chief - Department Services (ACP)					
	255,620	(255,620)	—	—	1.0
Add 1.0 FTE Personnel Services Division Chief position necessary to help the department with change management in the near future. The position will also reduce direct reporting to the Director, which will free up more time to provide direction and effective and successful change leadership. The costs of the position will be allocated through the Allocated Cost Process.					
DPS - Add 1.0 FTE Sr. Personnel Analyst for Airports (Direct Charge) - Department Services					
	161,052	—	161,052	—	1.0
Add 1.0 FTE Sr. Personnel Analyst position in DPS to be assigned to the Department of Airports for direct services to the department including assisting with the increase in investigation, corrective actions, and litigation coordination; and supporting management and employees on complex employee relations functions. This request is contingent upon approval of a linked request in the Airport's Budget (BU 3400000).					
DPS - Add 1.0 FTE Sr. Personnel Analyst for Dept of Child, Family, and Adult Services (Direct Charge) - Department Svcs					
	161,052	(161,052)	—	—	1.0
Add 1.0 FTE Sr. Personnel Analyst position in DPS to be assigned to the Department of Child, Family and Adult Services (DCFAS) for direct services to the department including coordinating DCFAS personnel requests/issues; assisting with the increase in investigation, corrective actions, and litigation coordination; and supporting management and employees on complex employee relations functions. This request is contingent upon approval of a linked request in the DCFAS budget (BU 7800000).					
DPS - Add 1.0 FTE Sr. Personnel Analyst position for Dept. of Health Services (Direct Charge) - Department Services					
	161,052	(161,052)	—	—	1.0
Add 1.0 FTE Sr. Personnel Analyst position in DPS to be assigned to the Dept. of Health Services (DHS) for direct services to the department including the coordination of DHS personnel requests/issues; assisting with the increase in investigations; corrective actions; and litigation coordination; and supporting management and employees on complex employee relation functions. This request is contingent upon approval of a linked request in the DHS budget (BU 7200000).					
DPS - Add 2.0 FTE Sr. Personnel Analyst positions for the Dept of Human Assistance (Direct Charge) - Department Svcs					
	322,102	(322,102)	—	—	2.0
Add 2.0 FTE Sr. Personnel Analyst positions in DPS to be assigned to the Dept. of Human Assistance (DHA) for direct services to the department including the coordination of DHA personnel requests/issues; assisting with the increase in investigations; corrective actions; and litigation coordination; and supporting management and employees on complex employee relation functions. This request is contingent upon approval of a linked request in the DHA budget (BU 8100000).					

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DPS - Investigation Case Management - Department Services (ACP)					
	50,000	—	50,000	—	—
<p>Software system to record complaints and investigations allowing the department to track and monitor the status of such complaints and investigations. Currently, staff is using an access data base to track complaints. There is no ability to determine the status of a complaint without speaking to staff. A software system will improve the management of complaints and investigations and will enhance staff's ability to swiftly, appropriately, and effectively adjudicate the complaint. The cost will be allocated through the Allocated Cost Process.</p>					
DPS - Staff Training (Investigations, Mentoring, Leadership, Cultural Change) - Department Services (ACP)					
	50,000	—	50,000	—	—
<p>Staff training to enhance employee knowledge and skills while processing investigations. Training will improve the office setting, increase productivity, increase employee's motivation for better performance, improve knowledge on policies and procedures, and decreases errors. The cost will be allocated through the Allocated Cost Process.</p>					

Disability Compliance

Program Overview

Disability Compliance coordinates compliance with laws that prohibit discrimination against persons with disabilities; provides related training and technical assistance to County agencies and departments; and provides staff and administrative support to the County’s Disability Advisory Committee and subcommittees.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$301,388	\$436,966	\$319,251	\$(117,715)	(26.9)%
Services & Supplies	\$47,616	\$75,156	\$91,007	\$15,851	21.1%
Intrafund Charges	\$34,377	\$32,551	\$43,613	\$11,062	34.0%
Total Expenditures / Appropriations	\$383,382	\$544,673	\$453,871	\$(90,802)	(16.7)%
Net Financing Uses	\$383,382	\$544,673	\$453,871	\$(90,802)	(16.7)%
Revenue					
Charges for Services	\$383,382	\$541,060	\$453,871	\$(87,189)	(16.1)%
Total Revenue	\$383,382	\$541,060	\$453,871	\$(87,189)	(16.1)%
Net County Cost	—	\$3,613	—	\$(3,613)	(100.0)%
Positions	3.0	3.0	2.0	(1.0)	(33.3)%

Summary of Changes

The Recommended Budget reflects a \$90,802 (16.7%) decrease in total appropriations, an \$87,189 (16.1%) decrease in revenue, and a \$3,613 (100.0%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in appropriations is due to an increase in salary savings, which is partially offset by increases in personnel costs including cost of living adjustments, retirement, and health insurance and increases in allocated costs including technology charges.

The decrease in revenue is due to a decrease in cost recovery from customer departments.

Employment Services

Program Overview

Employment Services administers the County's Classification Plan; develops County job classification specifications, collects salary information, and recommends salaries for County classes; designs job-related examinations for County classes, administers County Civil Service examinations, and certifies eligible candidates for employment.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$3,878,014	\$4,051,017	\$4,233,717	\$182,700	4.5%
Services & Supplies	\$507,947	\$621,408	\$741,172	\$119,764	19.3%
Intrafund Charges	\$366,700	\$336,371	\$450,655	\$114,284	34.0%
Total Expenditures / Appropriations	\$4,752,662	\$5,008,796	\$5,425,544	\$416,748	8.3%
Other Reimbursements	\$(3,534,527)	\$(3,701,746)	\$(4,139,599)	\$(437,853)	11.8%
Total Reimbursements	\$(3,534,527)	\$(3,701,746)	\$(4,139,599)	\$(437,853)	11.8%
Net Financing Uses	\$1,218,134	\$1,307,050	\$1,285,945	\$(21,105)	(1.6)%
Revenue					
Intergovernmental Revenues	\$2,821	—	—	—	—%
Charges for Services	\$1,215,298	\$1,273,126	\$1,285,945	\$12,819	1.0%
Miscellaneous Revenues	\$15	—	—	—	—%
Total Revenue	\$1,218,134	\$1,273,126	\$1,285,945	\$12,819	1.0%
Net County Cost	—	\$33,924	—	\$(33,924)	(100.0)%
Positions	31.0	29.0	29.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$416,748 (8.3%) increase in total appropriations, a \$437,853 (11.8%) increase in reimbursements, a \$12,819 (1.0%) increase in revenue, and a \$33,924 (100.0%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in personnel costs including cost of living adjustments, retirement, and health insurance.
- Recommended growth detailed later in this section.

The increase in reimbursements and revenue is due to:

- An increase in cost recovery from customer departments.

- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DPS- Add 1.0 FTE Personnel Technician Position - Employment Services (ACP)					
	108,872	(81,674)	27,198	—	1.0

Add 1.0 FTE Personnel Technician position that will assist with the increased volume of Executive Recruitment activities. The costs of the position will be allocated through the Allocated Cost Process.

Equal Employment Opportunity

Program Overview

Equal Employment Opportunity provides Equal Employment recruiting and monitoring; assists County agencies and departments in developing methods for reviewing County workforce statistical information to evaluate the effectiveness of the County's Equal Employment Opportunity program; provides staff assistance to the County's Equal Employment Opportunity Committee; advises County agencies and departments on Equal Employment policies; and represents the County and assists County agencies and departments in responding to state and federal Equal Employment Opportunity compliance agencies.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$357,956	\$295,788	\$374,509	\$78,721	26.6%
Services & Supplies	\$35,233	\$50,473	\$61,050	\$10,577	21.0%
Intrafund Charges	\$22,922	\$21,702	\$29,074	\$7,372	34.0%
Total Expenditures / Appropriations	\$416,111	\$367,963	\$464,633	\$96,670	26.3%
Net Financing Uses	\$416,111	\$367,963	\$464,633	\$96,670	26.3%
Revenue					
Charges for Services	\$416,111	\$364,951	\$464,633	\$99,682	27.3%
Total Revenue	\$416,111	\$364,951	\$464,633	\$99,682	27.3%
Net County Cost	—	\$3,012	—	\$(3,012)	(100.0)%
Positions	2.0	2.0	2.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$96,670 (26.3%) increase in total appropriations, a \$99,682 (27.3%) increase in revenue, and a \$3,012 (100.0%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to increases in personnel costs including cost of living adjustments, retirement, and health insurance.

The increase in revenue is due to an increase in cost recovery from customer departments.

Liability/Property Insurance Personnel

Program Overview

Liability/Property Insurance Personnel provides staffing for the Liability/Property Insurance Program.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$929,595	\$1,076,083	\$1,105,874	\$29,791	2.8%
Services & Supplies	\$37,137	\$104,725	\$117,668	\$12,943	12.4%
Intrafund Charges	\$27,754	\$32,494	\$37,277	\$4,783	14.7%
Total Expenditures / Appropriations	\$994,486	\$1,213,302	\$1,260,819	\$47,517	3.9%
Net Financing Uses	\$994,486	\$1,213,302	\$1,260,819	\$47,517	3.9%
Revenue					
Charges for Services	\$994,486	\$1,204,228	\$1,260,819	\$56,591	4.7%
Total Revenue	\$994,486	\$1,204,228	\$1,260,819	\$56,591	4.7%
Net County Cost	—	\$9,074	—	\$(9,074)	(100.0)%
Positions	7.0	7.0	7.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$47,517 (3.9%) increase in total appropriations, a \$56,591 (4.7%) increase in revenue, and a \$9,074 (100.0%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to increases in personnel costs including cost of living adjustments, retirement, and health insurance.

The increase in revenue is due to an increase in cost recovery from customer departments.

Training & Organization Development

Program Overview

Training & Organization Development manages virtual college education information sessions, skills-based training programs, and employee development services; provides support for the Customer Services and Quality Improvement in the County; and provides Countywide and department-specific training services.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$795,247	\$887,637	\$1,102,013	\$214,376	24.2%
Services & Supplies	\$96,832	\$181,707	\$183,498	\$1,791	1.0%
Intrafund Charges	\$80,216	\$75,956	\$113,046	\$37,090	48.8%
Total Expenditures / Appropriations	\$972,295	\$1,145,300	\$1,398,557	\$253,257	22.1%
Other Reimbursements	\$(591,788)	\$(663,791)	\$(1,196,024)	\$(532,233)	80.2%
Total Reimbursements	\$(591,788)	\$(663,791)	\$(1,196,024)	\$(532,233)	80.2%
Net Financing Uses	\$380,507	\$481,509	\$202,533	\$(278,976)	(57.9)%
Revenue					
Intergovernmental Revenues	\$122	—	—	—	—%
Charges for Services	\$380,385	\$424,144	\$202,533	\$(221,611)	(52.2)%
Total Revenue	\$380,507	\$424,144	\$202,533	\$(221,611)	(52.2)%
Net County Cost	—	\$57,365	—	\$(57,365)	(100.0)%
Positions	7.0	6.0	7.0	1.0	16.7%

Summary of Changes

The Recommended Budget reflects a \$253,257 (22.1%) increase in total appropriations, a \$532,233 (80.2%) increase in reimbursements, a \$221,611 (52.2%) decrease in revenue, and a \$57,365 (100.0%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in personnel costs including cost of living adjustments, retirement, and health insurance.
- Recommended growth detailed later in this section.
- Recommended reductions detailed later in this section.

The increase in reimbursements and decrease revenue is due to:

- A shift in cost recovery from non-General Fund departments to General Fund departments.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DPS - Add 1.0 FTE Sr. Training and Development Specialist - Training & Organizational Development (ACP)					
	204,374	(152,856)	51,518	—	1.0

Restore 1.0 FTE Sr. Training and Development Specialist position slated for deletion due to the loss of direct funding for the position and reassign the position to provide countywide support with costs allocated through the Allocated Cost Process. The total cost of the position and associated overhead is \$205,187. This is linked to reduction in Personnel Services.

Recommended Reduction Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net County Cost	FTE
DPS - Delete 1.0 FTE Sr. Training and Development Specialist - Training & Organizational Development					
	(204,374)	—	—	(204,374)	(1.0)

Delete 1.0 FTE Sr. Training and Development Specialist position that was assigned to and funded by the Department of Waste Management for a specific project and shift the position to a countywide function funded through the Allocated Cost Process. The reduction is linked to a growth request in Personnel Services.

Workers' Compensation Personnel

Program Overview

Workers' Compensation Personnel provides staffing for the Workers' Compensation Insurance program.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$3,959,722	\$4,242,908	\$4,349,274	\$106,366	2.5%
Services & Supplies	\$187,277	\$484,324	\$519,192	\$34,868	7.2%
Intrafund Charges	\$138,060	\$138,727	\$159,153	\$20,426	14.7%
Total Expenditures / Appropriations	\$4,285,060	\$4,865,959	\$5,027,619	\$161,660	3.3%
Net Financing Uses	\$4,285,060	\$4,865,959	\$5,027,619	\$161,660	3.3%
Revenue					
Intergovernmental Revenues	\$14,151	—	—	—	—%
Charges for Services	\$4,270,909	\$4,830,987	\$5,027,619	\$196,632	4.1%
Total Revenue	\$4,285,060	\$4,830,987	\$5,027,619	\$196,632	4.1%
Net County Cost	—	\$34,972	—	\$(34,972)	(100.0)%
Positions	31.0	31.0	31.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$161,660 (3.3%) increase in total appropriations, a \$196,632 (4.1%) increase in revenue, and a \$34,972 (100.0%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to increases in personnel costs including cost of living adjustments, retirement, and health insurance.

The increase in revenue is due to an increase in cost recovery from customer departments.

Budget Unit Functions & Responsibilities

The **Dental Insurance** program is administered and monitored by the Department of Personnel Services, Benefits Office. The mission of the Benefits Office is to govern the provision of County sponsored dental benefits for eligible employees and their dependents.

Goals

- Continue to monitor third-party administrators for achievement of services and claim payments objectives.

Accomplishments

- The transition to a self-funded dental program saved \$1.2 million in employer paid premiums in comparison to a fully insured year.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Dental Insurance	\$15,598,235	\$17,800,000	\$17,800,000	—	—%
Total Expenditures / Appropriations	\$15,598,235	\$17,800,000	\$17,800,000	—	—%
Net Financing Uses	\$15,598,235	\$17,800,000	\$17,800,000	—	—%
Total Revenue	\$17,844,640	\$17,800,000	\$17,800,000	—	—%
Use of Fund Balance	\$(2,246,405)	—	—	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$15,598,235	\$17,800,000	\$17,800,000	—	—%
Total Expenditures / Appropriations	\$15,598,235	\$17,800,000	\$17,800,000	—	—%
Net Financing Uses	\$15,598,235	\$17,800,000	\$17,800,000	—	—%
Revenue					
Charges for Services	\$17,844,640	\$17,800,000	\$17,800,000	—	—%
Total Revenue	\$17,844,640	\$17,800,000	\$17,800,000	—	—%
Use of Fund Balance	\$(2,246,405)	—	—	—	—%

Summary of Changes

The Recommended Budget reflects no changes from the prior year Adopted Budget.

Use of Fund Balance reflects a carryover of \$0 in available balance.

Budget Unit Functions & Responsibilities

The Liability Office is responsible for administering the County **Liability/Property Insurance** program. The Office purchases property insurance policies for County-owned property and administers all claims against the policies. The mission of the Liability Insurance program is to effectively manage risk and the impact of liability and property losses through the use of self-insurance, excess insurance, specialized insurance policies, contractual risk transfer, and the effective and timely handling of claims.

Goals

- Hire a qualified replacement for the Risk and Loss Control Division Manager and the newly created Claims Officer position.

Accomplishments

- Developed claims protocols for uploading Driver Reports of Accidents and incident reports into the claims system. This has reduced paperwork to a one-time entry and has enhanced records retention and availability.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Liability Property	\$20,118,913	\$34,169,578	\$37,617,803	\$3,448,225	10.1%
Total Expenditures / Appropriations	\$20,118,913	\$34,169,578	\$37,617,803	\$3,448,225	10.1%
Net Financing Uses	\$20,118,913	\$34,169,578	\$37,617,803	\$3,448,225	10.1%
Total Revenue	\$33,207,777	\$36,169,578	\$39,617,803	\$3,448,225	9.5%
Use of Fund Balance	\$(13,088,864)	\$(2,000,000)	\$(2,000,000)	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$19,887,119	\$34,103,823	\$37,550,302	\$3,446,479	10.1%
Other Charges	\$231,794	\$65,695	\$67,501	\$1,806	2.7%
Intrafund Charges	—	\$60	—	\$(60)	(100.0)%
Total Expenditures / Appropriations	\$20,118,913	\$34,169,578	\$37,617,803	\$3,448,225	10.1%
Net Financing Uses	\$20,118,913	\$34,169,578	\$37,617,803	\$3,448,225	10.1%
Revenue					
Charges for Services	\$31,078,592	\$33,957,772	\$37,231,222	\$3,273,450	9.6%
Miscellaneous Revenues	\$2,129,185	\$2,211,806	\$2,386,581	\$174,775	7.9%
Total Revenue	\$33,207,777	\$36,169,578	\$39,617,803	\$3,448,225	9.5%
Use of Fund Balance	\$(13,088,864)	\$(2,000,000)	\$(2,000,000)	—	—%

Summary of Changes

The Recommended Budget reflects a \$3,448,225 (10.1%) increase in total appropriations and a \$3,448,225 (9.5%) increase in revenue from the prior year Adopted Budget.

The increase in total appropriations and revenue is due to an increase in claims and insurance costs, funded by additional cost recovery from customer departments.

Use of Fund balance reflects a carryover of \$2,000,000 in available balance to apply toward retained earnings/unfunded liability.

Budget Unit Functions & Responsibilities

The Unemployment Insurance Office is responsible for administering the County's self-insured **Unemployment Insurance** claims program. The mission of the Unemployment Insurance program is to provide centralized, uniform administration of Unemployment Insurance claims.

Goals

- Manage the county costs and liability associated with the filing of Unemployment Insurance claims.
- Ensure that only eligible claimants receive Unemployment Insurance benefits.

Accomplishments

- Reviewed and updated the Unemployment Insurance cost-forecasting model, based on actual data received by the State Employment Development Department (EDD) to better estimate the Unemployment Insurance funding needs, minimize the County's financial liability, and avoid underfunding the program.
- Worked with EDD to ensure the County received refunds for those individuals identified as being overpaid in Unemployment Insurance benefits.
- Worked with EDD to stop paying claims that we identified as fraudulent.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Unemployment Insurance	\$3,644,217	\$3,083,621	\$3,344,147	\$260,526	8.4%
Total Expenditures / Appropriations	\$3,644,217	\$3,083,621	\$3,344,147	\$260,526	8.4%
Net Financing Uses	\$3,644,217	\$3,083,621	\$3,344,147	\$260,526	8.4%
Total Revenue	\$3,051,712	\$3,083,621	\$3,344,147	\$260,526	8.4%
Use of Fund Balance	\$592,504	—	—	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$3,610,312	\$3,035,291	\$3,326,287	\$290,996	9.6%
Other Charges	\$33,905	\$48,330	\$17,860	\$(30,470)	(63.0)%
Total Expenditures / Appropriations	\$3,644,217	\$3,083,621	\$3,344,147	\$260,526	8.4%
Net Financing Uses	\$3,644,217	\$3,083,621	\$3,344,147	\$260,526	8.4%
Revenue					
Intergovernmental Revenues	\$1,529,134	—	—	—	—%
Charges for Services	\$1,521,673	\$3,083,621	\$3,344,147	\$260,526	8.4%
Miscellaneous Revenues	\$906	—	—	—	—%
Total Revenue	\$3,051,712	\$3,083,621	\$3,344,147	\$260,526	8.4%
Use of Fund Balance	\$592,504	—	—	—	—%

Summary of Changes

The Recommended Budget reflects a \$260,526 (8.4%) increase in total appropriations and revenue from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in COVID-19 claims.

The increase in revenue is due to additional cost recovery from customer departments.

Use of fund balance reflects a carryover of \$0 in available balance.

Budget Unit Functions & Responsibilities

The Workers' Compensation Office is responsible for administering the County's self-insured **Workers' Compensation Insurance** claims program. The mission of the Workers' Compensation Office is to handle claims for injuries and illnesses that occur on the job in an expeditious manner while protecting the interests of the County through application of good risk management and financial practices.

Goals

- Assist injured employees in returning to work as soon as medically appropriate.
- Administer the Workers' Compensation program using good customer service practices, providing information to injured employees, and treating all parties with courtesy and respect.

Accomplishments

- Successfully upgraded the claims system for State Electronic Data Interchange (EDI) reporting. The first step is complete and running without errors.
- Successfully implemented the claims processes in line with recent legislation.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Workers' Compensation	\$24,172,023	\$30,910,435	\$32,181,655	\$1,271,220	4.1%
Total Expenditures / Appropriations	\$24,172,023	\$30,910,435	\$32,181,655	\$1,271,220	4.1%
Net Financing Uses	\$24,172,023	\$30,910,435	\$32,181,655	\$1,271,220	4.1%
Total Revenue	\$30,156,800	\$31,910,435	\$33,181,655	\$1,271,220	4.0%
Use of Fund Balance	\$(5,984,777)	\$(1,000,000)	\$(1,000,000)	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$23,192,492	\$29,582,044	\$31,892,684	\$2,310,640	7.8%
Other Charges	\$979,531	\$1,328,391	\$288,971	\$(1,039,420)	(78.2)%
Total Expenditures / Appropriations	\$24,172,023	\$30,910,435	\$32,181,655	\$1,271,220	4.1%
Net Financing Uses	\$24,172,023	\$30,910,435	\$32,181,655	\$1,271,220	4.1%
Revenue					
Charges for Services	\$29,961,826	\$31,810,435	\$33,081,655	\$1,271,220	4.0%
Miscellaneous Revenues	\$194,974	\$100,000	\$100,000	—	—%
Total Revenue	\$30,156,800	\$31,910,435	\$33,181,655	\$1,271,220	4.0%
Use of Fund Balance	\$(5,984,777)	\$(1,000,000)	\$(1,000,000)	—	—%

Summary of Changes

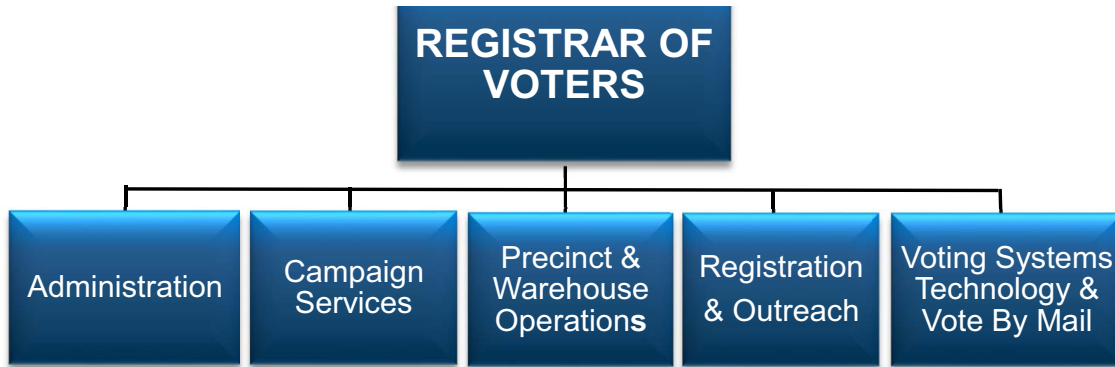
The Recommended Budget reflects a \$1,271,220 (4.1%) increase in total appropriations and a \$1,271,220 (4.0%) increase in revenue from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in the weekly disability rate and an increase in COVID-19 claims.

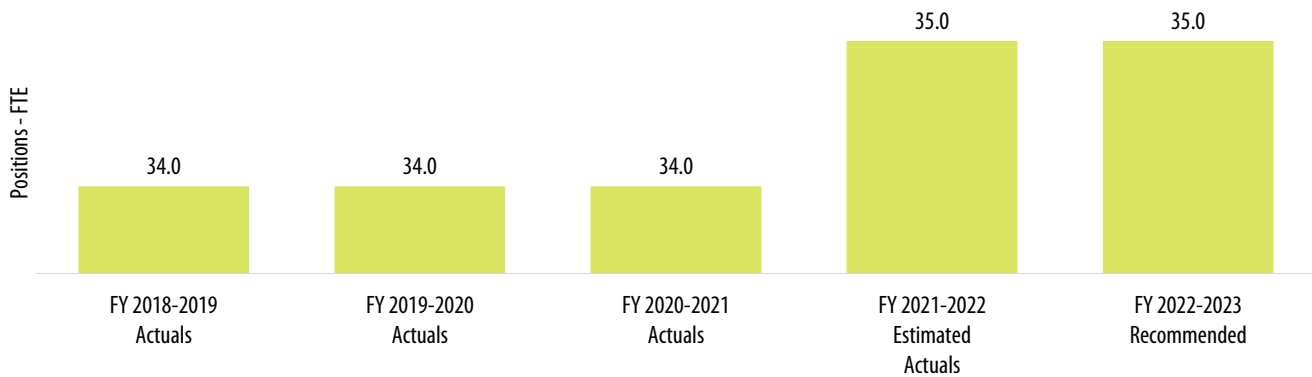
The increase in revenue is due to additional cost recovery from customer departments.

Use of Fund Balance reflects a carryover of \$1,000,000 in available balance to apply toward retained earnings/unfunded liability.

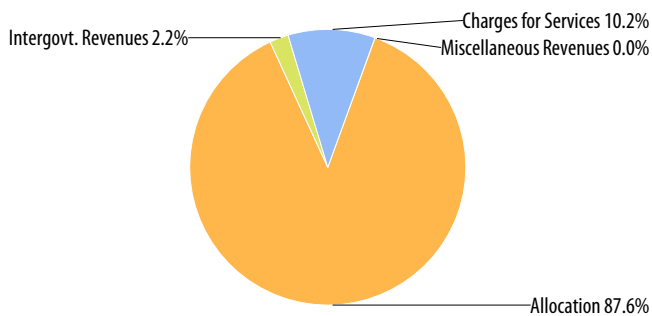
Department Structure
Courtney Bailey-Kanelos, Registrar of Voters



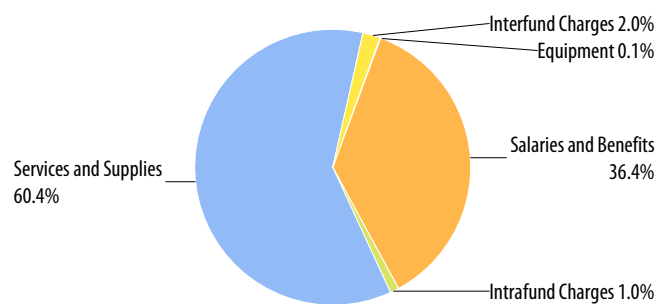
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The Department of **Voter Registration and Elections (VRE)** is responsible for voter registration, maintaining the voter file, and conducting all federal, state, county, city, school, and special district elections. Counties are required by law to conduct elections, with the exception of city elections. While cities have the option of conducting their own elections, all incorporated cities within Sacramento County have consolidated their regular elections with either the statewide primary or general election and directed the Registrar of Voters to conduct their elections. The administration of federal, state, and county elections is the financial responsibility of the county. Local jurisdictions are responsible for the costs associated with administration of their elections.

Goals

- Conduct accurate and secure elections, with the assistance of the Department of Technology to ensure all programs and equipment are up-to-date with security patches and tested in accordance with state and federal law.
- Improve processes to reduce staff overtime and temporary staff costs by investing in technological programs or equipment.
- Conduct community outreach and voter education events.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Elections	\$14,631,876	\$17,794,422	\$14,704,659	\$(3,089,763)	(17.4)%
Total Expenditures / Appropriations	\$14,631,876	\$17,794,422	\$14,704,659	\$(3,089,763)	(17.4)%
Total Reimbursements	—	\$(137,216)	—	\$137,216	(100.0)%
Net Financing Uses	\$14,631,876	\$17,657,206	\$14,704,659	\$(2,952,547)	(16.7)%
Total Revenue	\$8,594,676	\$6,241,139	\$1,830,000	\$(4,411,139)	(70.7)%
Net County Cost	\$6,037,200	\$11,416,067	\$12,874,659	\$1,458,592	12.8%
Positions	34.0	35.0	35.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$5,049,608	\$5,414,455	\$5,355,135	\$(59,320)	(1.1)%
Services & Supplies	\$9,019,988	\$11,983,516	\$8,883,468	\$(3,100,048)	(25.9)%
Equipment	\$170,726	—	\$16,000	\$16,000	—%
Interfund Charges	\$297,605	\$298,011	\$297,807	\$(204)	(0.1)%
Intrafund Charges	\$93,948	\$98,440	\$152,249	\$53,809	54.7%
Total Expenditures / Appropriations	\$14,631,876	\$17,794,422	\$14,704,659	\$(3,089,763)	(17.4)%
Other Reimbursements	—	\$(137,216)	—	\$137,216	(100.0)%
Total Reimbursements	—	\$(137,216)	—	\$137,216	(100.0)%
Net Financing Uses	\$14,631,876	\$17,657,206	\$14,704,659	\$(2,952,547)	(16.7)%
Revenue					
Intergovernmental Revenues	\$5,752,979	\$5,365,807	\$325,000	\$(5,040,807)	(93.9)%
Charges for Services	\$2,762,337	\$870,332	\$1,500,000	\$629,668	72.3%
Miscellaneous Revenues	\$79,360	\$5,000	\$5,000	—	—%
Total Revenue	\$8,594,676	\$6,241,139	\$1,830,000	\$(4,411,139)	(70.7)%
Net County Cost	\$6,037,200	\$11,416,067	\$12,874,659	\$1,458,592	12.8%
Positions	34.0	35.0	35.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$3,089,763 (17.4%) decrease in total appropriations, a \$137,216 (100.0%) decrease in reimbursements, a \$4,411,139 (70.7%) decrease in revenue, and a \$1,458,592 (12.8%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net decrease in total appropriations is due to:

- A reduction in expenditures from the gubernatorial recall election held on September 14, 2021.
- Recommended growth detailed later in this section.

The decrease in reimbursements is due to the end of a one-time Community Power Resiliency grant from the County Office of Emergency Services for election administration.

The decrease in revenue is due to a decrease in state and federal funding for the gubernatorial recall election, offset by increases in revenue received from local jurisdictions paying their shared cost of election administration.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Elections	14,016	—	—	14,016	—

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
VRE - Add 1.0 FTE Embedded ITA 1/2	—	—	—	—	—

Add 1.0 FTE Embedded Information Technology Analyst Lv 1/2 position to provide project management, perform regular procedural, cybersecurity, and compliance checks, coordinate equipment and voting system refresh plans, emergency response plans, voting system management, lead technical support for Vote Center locations, coordinate response with State and Federal agencies regarding voting system certification and compliance, facilitate, assist, and ensure mandates are met regarding testing and configuration of voting systems. The position cost will be offset by cost savings related to permanent staff overtime of \$90,000 and a reduction to temporary staff costs of \$90,000. This request is contingent upon approval of a request in the Department of Technology budget (BU 7600000).

VRE - Add Education and Training Services	10,516	—	—	10,516	—
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Funding to provide essential training for department staff to comply with certification requirements. Training costs were removed from the FY 2021-22 Budget due to the pandemic and lack of training opportunities. The department is requesting to add training back in now that it's available in alternate formats.

VRE - Add Security Services	3,500	—	—	3,500	—
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Funding to provide additional security for elections processes. This includes additional security support at the main office to ensure the safety of department staff, voters, and ballot transport processes simultaneously occurring in public, unsecure areas, of the parking lot.

In addition, the Secretary of State and federal Department of Homeland Security made recommendations to increase security at satellite ballot retrieval locations due to recent concerns regarding physical safety of department staff and voted paper ballots. This funding will allow the department to deploy necessary security personnel to satellite ballot retrieval locations to ensure voted ballots are not nefariously destroyed by bad actors; the department is able to add an additional layer of security to the physical chain of custody of voted ballots; and department staff will remain safe while performing their tasks on Election Day.

Community Services

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The Community Services Agency departments provide:

- A wide variety of services to enhance the health, enjoyment and quality of life for the residents of Sacramento County;
- Utility, infrastructure and construction management services to other governmental agencies as well as to the residents of the Unincorporated Area of the County; and
- Operations and management of the County's airport system that serves the greater Sacramento region.

Community Services departments include:

Agricultural Commissioner/Sealer of Weights and Measures/Wildlife Services — Delivers a variety of services and regulatory programs including plant quarantine and pest exclusion, pest detection, pest management, and pesticide use enforcement. The Sealer regulates commercial weighing and measuring devices such as grocery scales, gas pumps, truck scales, and ensuring that full measure is provided in all packaged goods and through automatic checkout devices. Wildlife Services is a cooperative program with the United States Department of Agriculture and Sacramento County and provides for the control of nondomestic animals such as skunks, opossums, raccoons, beavers, coyotes and birds that pose a threat to human health or safety or cause damage to property or livestock.

Airport Enterprise/Capital Outlay - Plans, develops, operates and maintains four public use airport facilities in Sacramento County (Airport System). The Airport System is comprised of Sacramento International Airport (a commercial air carrier facility), Mather Airport (a cargo and general aviation facility), Executive Airport (a general aviation facility) and Franklin Field (a general aviation facility).

Animal Care and Regulation – Operates the County Animal Shelter, issues dog and cat licenses, offers animal adoption services, provides field services, conducts low-cost rabies vaccination clinics, and notifies owners of impounded licensed animals and provides for redemption by owners.

Community Development – Provides a variety of services including but not limited to the review of development activity to ensure compliance with laws and codes. The Office helps ensure that new projects compliment the quality of life in the County. The Office is comprised of the following divisions: Administrative

Services, Building Permits and Inspection, Code Enforcement, Construction Management, and County Engineering.

Regional Parks – Manages properties of the Regional Parks and Open Space system; educates the public about the use of leisure time activities and the cultural and natural history of the County; provides recreational activities to the general public and special populations of regional significance; manages three championship golf courses: Ancil Hoffman, Cherry Island and Mather; and oversees the long-term lease of Campus Commons Golf Course.

Transportation – Provides road maintenance and improvement services in the Unincorporated Area of the County. The department has three broad areas of responsibility: planning programs and design; pavement, bridge, roadside and landscape maintenance; and traffic operations.

Waste Management and Recycling – Provides for the development, operations and maintenance of the county's solid waste management system. The services provided to all single family, duplex and some multiple family dwellings in the Unincorporated Area of the County include: residential refuse collection, curbside collection of recyclables and green waste collection. The department operates and maintains the county landfill, two transfer stations and manages the operation of the landfill gas to energy facility. Staff services are provided for the Sacramento Regional Solid Waste Authority.

Water Resources – Maintains the county storm drainage collection and potable water distribution systems and manages the operating divisions within Water Resources and its attendant districts. The department's purpose is to protect, maintain and enhance public health, safety and general welfare in the areas of drainage, flood control and provision of fresh water.

Budget Units/Departments Summary

Fund	Budget Unit No.	Departments/Budget Units	Total Appropriations	Net Financing Uses	Net Cost	Positions
001A	3210000	Agricultural Comm-Sealer Of Wts & Meas	\$5,646,158	\$5,646,158	\$1,656,132	26.0
001A	3220000	Animal Care And Regulation	\$18,182,253	\$12,756,907	\$11,623,383	62.0
001A	5720000	Community Development	\$27,029,950	\$24,113,082	\$9,330,961	128.8
001A	4660000	Fair Housing Services	\$216,610	\$216,610	\$216,610	—
001A	6400000	Regional Parks	\$25,414,278	\$23,686,511	\$15,472,806	105.0
001A	3260000	Wildlife Services	\$101,041	\$101,041	\$75,014	—
General Fund Total			\$76,590,290	\$66,520,309	\$38,374,906	321.8
001R	3220800	Animal Care-Restricted Revenues	\$150,307	\$150,307	\$120,307	—
001R	6410000	Parks-Restricted Revenues	\$1,994,653	\$1,994,653	\$1,994,653	—
001R	5728000	Planning Environment-Restricted Revenues	\$17,277	\$17,277	\$17,277	—
002A	6460000	Fish And Game Propagation	\$30,140	\$30,140	\$10,000	—
005A	2900000	Roads	\$188,134,338	\$138,405,246	\$37,308,438	—
005B	2960000	Department of Transportation	\$77,183,843	\$66,663,971	\$2,644,000	250.7
006A	6570000	Park Construction	\$13,522,933	\$12,786,616	\$8,386,616	—
018A	6470000	Golf	\$11,078,458	\$10,532,037	\$1,086,970	8.0
020A	3870000	Economic Development	\$90,974,989	\$59,048,079	\$40,403,536	16.0

Budget Units/Departments Summary

Fund	Budget Unit No.	Departments/Budget Units	Total Appropriations	Net Financing Uses	Net Cost	Positions
021A	2150000	Building Inspection	\$22,778,501	\$22,778,501	\$4,654,659	—
021E	2151000	Development and Code Services	\$63,598,214	\$60,621,021	\$1,735,843	258.0
023A	3830000	Affordability Fee	\$4,500,000	\$4,500,000	—	—
025A	2910000	SCTDF Capital Fund	\$12,244,873	\$12,244,873	\$(12,675,061)	—
026A	2140000	Transportation-Sales Tax	\$62,576,550	\$57,124,013	\$1,941,742	—
028A	2800000	Connector Joint Powers Authority	\$748,420	\$748,420	—	3.0
029G	0290007	South Sacramento Conservation Agency Admin	\$237,556	\$237,556	—	1.0
041A	3400000	Airport System	\$433,081,417	\$247,081,417	\$(10,377,553)	358.0
043A	3480000	Airport-Cap Outlay	\$105,891,786	\$105,891,786	\$105,891,786	—
050A	2240000	Solid Waste Commercial Program	\$6,652,237	\$5,652,237	\$851,237	—
051A	2200000	Solid Waste Enterprise	\$263,646,575	\$165,471,861	\$24,846,051	322.0
052A	2250000	Solid Waste Enterprise-Capital Outlay	—	—	—	—
068A	2930000	Rural Transit Program	\$4,018,770	\$4,018,770	\$518,737	—
137A	1370000	Gold River Station #7 Landscape CFD	\$72,681	\$72,681	\$16,446	—
141A	1410000	Sacramento County LM CFD 2004-2	\$476,803	\$476,803	\$161,355	—
229A	2290000	Natomas Fire District	\$3,464,375	\$3,464,375	—	—
253A	2530000	CSA No. 1	\$3,009,464	\$3,009,464	\$288,066	—
315A	2810000	Water Agency Zone 11 - Drainage Infrastructure	\$13,139,800	\$9,639,800	\$1,150,100	—
318A	3044000	Water Agy-Zone 13	\$3,155,215	\$3,155,215	\$465,314	—
320A	3050000	Water Agency Enterprise	\$207,681,462	\$199,481,462	\$68,636,262	144.0
322A	3220001	Water Resources	\$45,782,800	\$41,390,600	\$4,747,500	133.6
330A	3300000	Landscape Maintenance District	\$1,114,223	\$533,924	—	—
336A	9336100	Mission Oaks Recreation And Park District	\$4,917,398	\$4,917,398	\$641,275	26.0
336B	9336001	Mission Oaks Maint/Improvement Dist	\$1,115,500	\$1,115,500	\$81,914	—
337A	9337000	Carmichael Recreation And Park District	\$6,686,252	\$6,686,252	\$1,157,588	22.0
337B	9337100	Carmichael RPD Assessment District	\$241,577	\$241,577	\$241,077	—
338B	9338001	Antelope Assessment	\$1,123,448	\$1,123,448	\$404,701	—
338C	9338000	Sunrise Recreation And Park District	\$10,435,742	\$10,435,742	\$1,528,250	25.0
338D	9338005	Citrus Heights Assessment Districts	\$147,757	\$147,757	—	—
338F	9338006	Foothill Park	\$1,003,722	\$1,003,722	\$617,530	—
351A	3516494	Del Norte Oaks Park District	\$4,514	\$4,514	—	—
560A	6491000	CSA No.4B-(Wilton-Cosumnes)	\$21,275	\$21,275	—	—
561A	6492000	CSA No.4C-(Delta)	\$42,996	\$42,996	\$(1,250)	—
562A	6493000	CSA No.4D-(Herald)	\$10,086	\$10,086	—	—

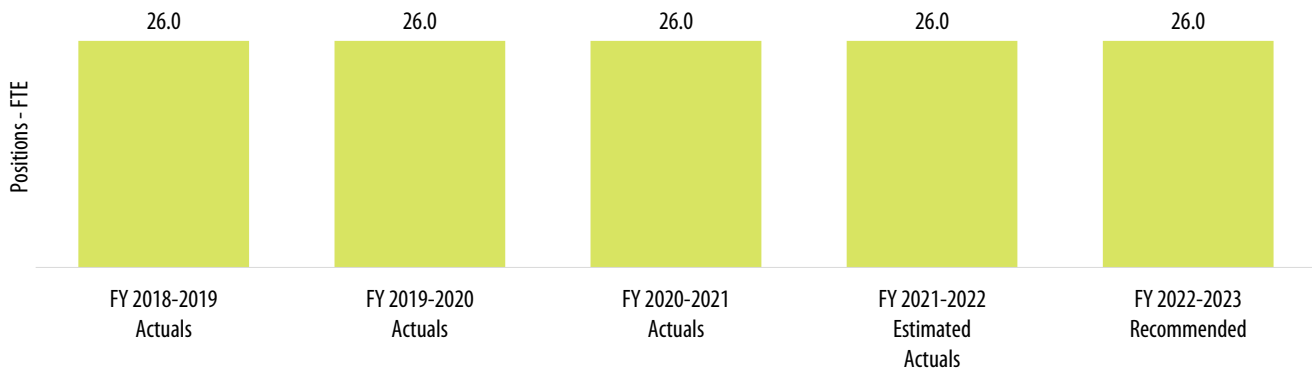
Budget Units/Departments Summary

Fund	Budget Unit No.	Departments/Budget Units	Total Appropriations	Net Financing Uses	Net Cost	Positions
563A	6494000	County Parks CFD 2006-1	\$16,500	\$16,500	\$(4,150)	—
Non-General Fund Total			\$1,666,725,427	\$1,262,989,872	\$289,491,216	1,567.3
Grand Total			\$1,743,315,717	\$1,329,510,181	\$327,866,122	1,889.1

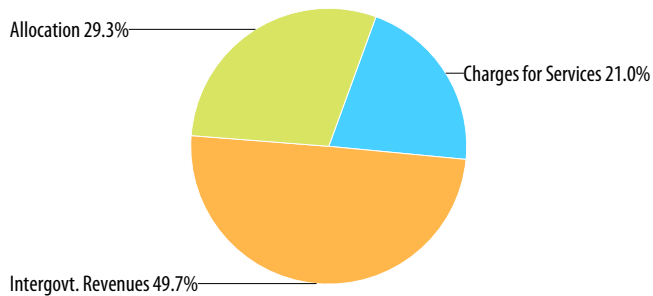
Department Structure
Chrisandra Flores, Director



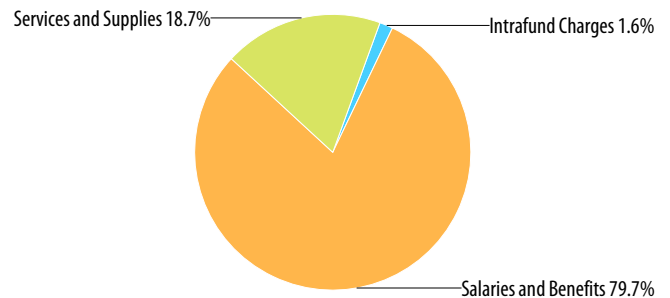
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Agricultural Commissioner/Sealer of Weights and Measures** Department is part of a statewide network of County Agricultural Commissioners and Sealers of Weights and Measures created by the State Legislature to administer, at a local level, statewide mandated programs such as plant quarantine and pest exclusion, pest detection, pesticide use enforcement, commercial device, price verification, and petroleum inspections, which protect the agricultural industry, business trade and commerce, and the consumers of Sacramento County. The Department enforces laws and regulations from the California Food and Agriculture Code, the Business and Professions Code, the Government Code, the California Code of Regulations and County of Sacramento Ordinances pertaining to agriculture and weights and measures. The Agricultural Commissioner is dedicated to sustaining a healthy, productive agricultural industry, while protecting the environment, the agricultural workforce and the community. The Sealer of Weights and Measures builds business and consumer confidence and equity in the marketplace by providing protections through the enforcement of laws and regulations to ensure that the interest of the buyer and seller are protected.

Goals

- Pesticide Use Enforcement – To provide protection to the public, pesticide handlers, farmworkers and the environment by ensuring that pesticides in agricultural and non-agricultural settings are used in compliance with federal and state pesticide laws and regulations.
- Agricultural Programs – To protect the agricultural industry and the environment through the inspection of incoming shipments and conveyances that might harbor plant or animal pests and diseases; to maintain an efficient pest detection program which provides an early warning of non-native invasive pests detrimental to agriculture and the environment; and to ensure that all mandated program services are meeting the needs of Sacramento County farmers, ranchers, processors and residents.
- Weights and Measures Programs – To ensure the accuracy of commercial weighing and measuring devices to provide consumer confidence and equity in the marketplace for all businesses and consumers; to enforce the Fair Packaging and Labeling Act to ensure fair and equitable business practices and fair value comparisons to consumers; and to ensure that all petroleum and weighmaster laws and regulations are being followed through equitable enforcement.

Accomplishments

- Pesticide Use Enforcement - Webinar trainings were conducted by Pesticide Use Enforcement staff for local companies. The trainings provided information on updated laws and regulations and focused on educating pesticide handlers on violations that are commonly found during inspections. Due to the pandemic, alternate means of training were devised to adhere to CDC guidelines. To assist farmworkers and farmers from the effects of COVID-19, the Department distributed over 56,000 3-ply surgical masks, and 11,000 KN95 masks (for pesticide applications and wildfire smoke events). For documents that have historically required a wet signature, such as Restricted Material Permits and Operator Id's, the Department adopted the use of DocuSign, to both increase efficiencies and adhere to CDC guidelines.
- Agricultural Programs – During the pandemic, the Department continued to service the agricultural industry through electronic means, when possible, and through individual appointments. Phytosanitary Certificates were completed remotely, after conducting commodity inspections, to facilitate the export of Sacramento area commodities in a safe and efficient manner. Pest Detection activities continued with safeguards in place and Japanese beetle eradication activities ensued in Rancho Cordova and the Arden Arcade area of the county.

- Weights and Measures Programs - In 2021, 20,364 commercial weighing and measuring devices were tested and staff investigated 98 complaints regarding pricing inaccuracies, fuel contamination and quantity issues, California Redemption Value (CRV) overcharges, products shorted on quantity, and inaccurate sub-meter utility billing issues.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Agricultural Commissioner-Sealer of Weights and Measures	\$4,967,546	\$5,617,363	\$5,646,158	\$28,795	0.5%
Total Expenditures / Appropriations	\$4,967,546	\$5,617,363	\$5,646,158	\$28,795	0.5%
Net Financing Uses	\$4,967,546	\$5,617,363	\$5,646,158	\$28,795	0.5%
Total Revenue	\$4,052,118	\$4,321,946	\$3,990,026	\$(331,920)	(7.7)%
Net County Cost	\$915,428	\$1,295,417	\$1,656,132	\$360,715	27.8%
Positions	26.0	26.0	26.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$3,867,489	\$4,453,882	\$4,502,261	\$48,379	1.1%
Services & Supplies	\$981,985	\$1,030,497	\$1,055,804	\$25,307	2.5%
Other Charges	\$51,496	—	—	—	—%
Intrafund Charges	\$66,576	\$132,984	\$88,093	\$(44,891)	(33.8)%
Total Expenditures / Appropriations	\$4,967,546	\$5,617,363	\$5,646,158	\$28,795	0.5%
Net Financing Uses	\$4,967,546	\$5,617,363	\$5,646,158	\$28,795	0.5%
Revenue					
Intergovernmental Revenues	\$2,925,295	\$3,166,337	\$2,805,721	\$(360,616)	(11.4)%
Charges for Services	\$1,074,383	\$1,139,109	\$1,184,305	\$45,196	4.0%
Miscellaneous Revenues	\$48,390	\$16,500	—	\$(16,500)	(100.0)%
Other Financing Sources	\$4,050	—	—	—	—%
Total Revenue	\$4,052,118	\$4,321,946	\$3,990,026	\$(331,920)	(7.7)%
Net County Cost	\$915,428	\$1,295,417	\$1,656,132	\$360,715	27.8%
Positions	26.0	26.0	26.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$28,795 (0.5%) increase in total appropriations, a \$331,920 (7.7%) decrease in revenue, and a \$360,715 (27.8%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in salary and benefits due to cost of living adjustments and position changes partially offset by decreased costs of three positions as a result of retirements and replacement at the entry step.
- Increases in the Department's heavy equipment fixed rental cost, fuel costs and Office 365 migration costs.
- A decrease in allocated costs.

The decrease in revenue is due to:

- Elimination of the \$84,000 Agricultural Burn Program contract with the Sacramento Metropolitan Air Quality Management District.
- A projected reduction of \$276,616 in Agricultural Program revenues. The Department's revenue agreements with the California Department of Food and Agriculture fluctuate year to year, due to pest influences and Federal funding. Since 2019, revenue for two of the Department's trapping programs have been declining; European Grape Vine Moth (EGVM) and Light Brown Apple Moth (LBAM). The USDA has determined that the threat of these pests has diminished and therefore, funding for EGVM and LBAM is no longer a priority. Funding for these two programs alone, has decreased by over \$100,000. The anticipated reduction in Agricultural Program revenues also includes the ending of a special 3-year distribution of an extra Unclaimed Gas Tax (UGT) payment of \$81,101 for the most recent Fiscal Years 2019-20, 2020-21 and 2021-22.
- A nominal increase in fee revenue.

Budget Unit Functions & Responsibilities

Wildlife Services is a cooperative program with the United States Department of Agriculture (USDA) and the County of Sacramento. The program provides for the control of non-domestic animals such as skunks, opossums, raccoons, beavers, coyotes and birds that pose a threat to human health and safety or cause damage to property or livestock. Wildlife Services provides technical assistance, exclusionary assistance and animal removal to residents, agricultural operations and businesses in the unincorporated portions of the County, as well as participating local jurisdictions. Incorporated cities who participate in the program, contribute funding for the program, commensurate with services provided to their residents.

Goals

- To safeguard public health and safety and protect Sacramento County’s agricultural, and natural resources through sound wildlife management practices.
- To provide a program that will reasonably assure county residents that they may safely enjoy parks, recreation areas, and residential neighborhoods while minimizing the threat of harm from non-domestic animals.
- To provide the agricultural industry and county residents with protection from damage to property and injury to livestock or domestic pets caused by non-domestic animals.

Accomplishments

- Due to an advancement in exclusionary techniques and the willingness of participants to follow technical assistance advice, the number of non-domestic animals that have required removal due to property damage and/or livestock damage has continued to decline over the past 5 years. Wildlife Services Technicians spend the majority of their time educating residents, agricultural operators and others on how to manage wildlife interactions through proactively preventing wildlife from entering areas where they are not wanted. This integrated approach drastically reduces wildlife conflicts.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Wildlife Services	\$94,325	\$98,098	\$101,041	\$2,943	3.0%
Total Expenditures / Appropriations	\$94,325	\$98,098	\$101,041	\$2,943	3.0%
Net Financing Uses	\$94,325	\$98,098	\$101,041	\$2,943	3.0%
Total Revenue	\$33,592	\$37,365	\$26,027	\$(11,338)	(30.3)%
Net County Cost	\$60,733	\$60,733	\$75,014	\$14,281	23.5%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Other Charges	\$94,325	\$98,098	\$101,041	\$2,943	3.0%
Total Expenditures / Appropriations	\$94,325	\$98,098	\$101,041	\$2,943	3.0%
Net Financing Uses	\$94,325	\$98,098	\$101,041	\$2,943	3.0%
Revenue					
Charges for Services	\$33,592	\$37,365	\$26,027	\$(11,338)	(30.3)%
Total Revenue	\$33,592	\$37,365	\$26,027	\$(11,338)	(30.3)%
Net County Cost	\$60,733	\$60,733	\$75,014	\$14,281	23.5%

Summary of Changes

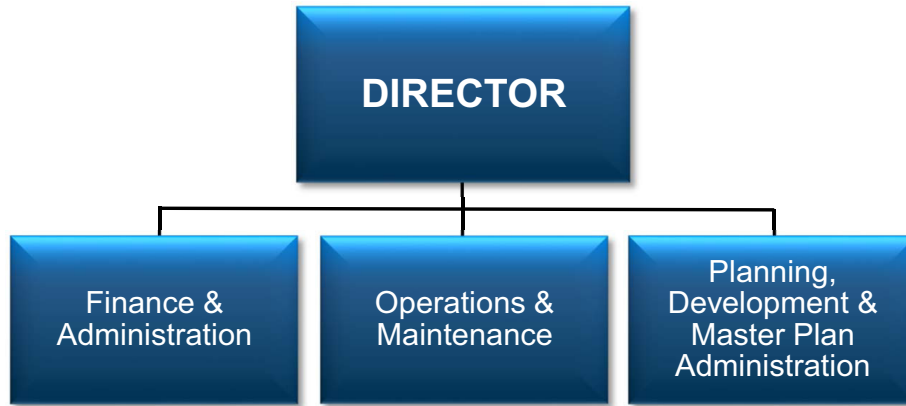
The Recommended Budget reflects a \$2,943 (3.0%) increase in total appropriations, an \$11,338 (30.3%) decrease in revenue, and a \$14,281 (23.5%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

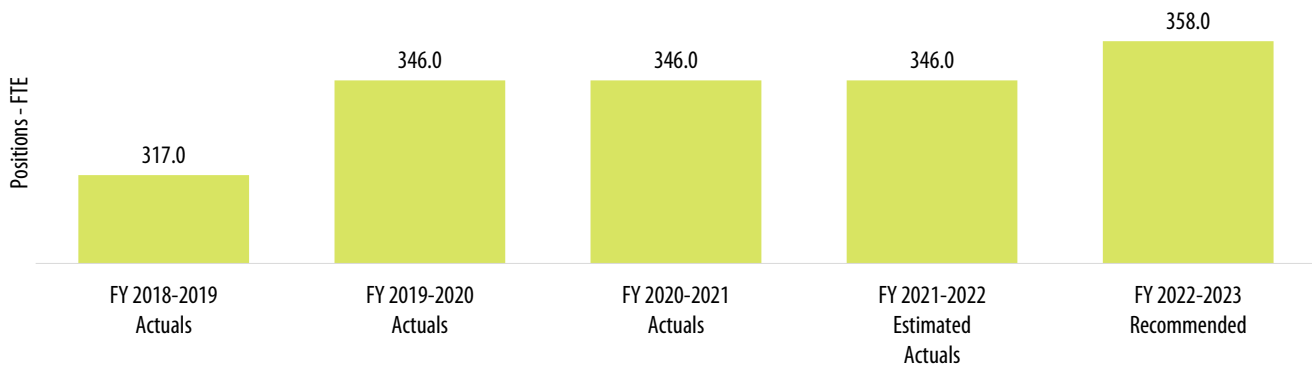
The increase in total appropriations is due to a 3% increase passed down to the County for the total jurisdiction budget comprised of the following 6 jurisdictions: Unincorporated County, and the Cities of Citrus Heights, Elk Grove, Folsom, Galt, and Rancho Cordova.

The decrease in revenue is due to a change in Department practice to, going forward, use agricultural revenues to fund agricultural programs in Budget Unit 3210000, rather than to fund increased Wildlife Services costs. While the Department remains committed to this important and valuable public service, annual cost increases from USDA are expected to continue and the County allocation requires parity with the calculated County Jurisdiction's cost share to ensure long term support of the program.

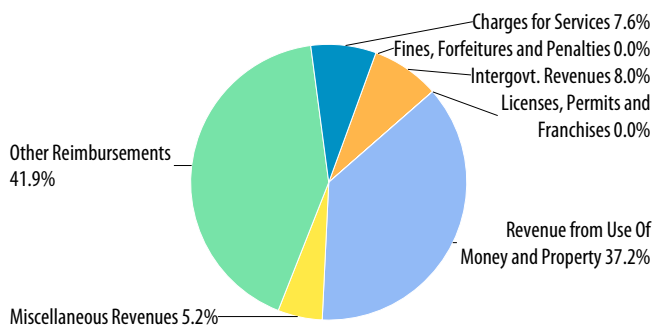
Department Structure
Cindy Nichol, Director



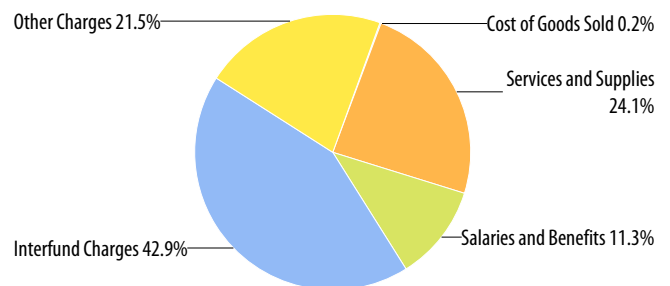
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

Airport Systems is responsible for planning, developing, operating and maintaining four public use airport facilities in Sacramento County (Airport System). The Airport System is comprised of Sacramento International Airport (a commercial air carrier facility), Mather Airport (a cargo and general aviation facility), Executive Airport (a general aviation facility) and Franklin Field (a general aviation facility). Operated as an Enterprise Fund, the Airport System is financially self-supporting with expenses paid for by revenue generated from businesses and individuals who use the airports. The Airport System primarily serves the Sacramento region, a six-county area consisting of Sacramento, El Dorado, Yuba, Sutter, Placer and Yolo counties, as well as a large secondary surrounding area. In addition to promoting the safe and efficient use of air transportation facilities, the Department of Airports is responsible for managing the environmental impacts within the Sacramento region associated with the operation and development of the Airport System facilities. Airport Systems consists of:

- Administration and Finance
- Airport Operations
- Airport Revenues
- Planning and Development

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Administration and Finance	\$110,953,066	\$117,156,449	\$118,883,891	\$1,727,442	1.5%
Airport Operations	\$85,632,433	\$97,942,480	\$120,095,315	\$22,152,835	22.6%
Airport Revenues	\$191,932,740	\$161,050,000	\$186,000,000	\$24,950,000	15.5%
Planning and Development	\$5,166,260	\$7,072,447	\$8,102,211	\$1,029,764	14.6%
Total Expenditures / Appropriations	\$393,684,500	\$383,221,376	\$433,081,417	\$49,860,041	13.0%
Total Reimbursements	\$(154,749,732)	\$(161,000,000)	\$(186,000,000)	\$(25,000,000)	15.5%
Net Financing Uses	\$238,934,767	\$222,221,376	\$247,081,417	\$24,860,041	11.2%
Total Revenue	\$197,864,351	\$207,726,031	\$257,458,970	\$49,732,939	23.9%
Use of Fund Balance	\$41,070,416	\$14,495,345	\$(10,377,553)	\$(24,872,898)	(171.6)%
Positions	346.0	346.0	358.0	12.0	3.5%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$41,776,413	\$45,551,157	\$48,839,706	\$3,288,549	7.2%
Services & Supplies	\$68,434,231	\$82,850,251	\$104,375,908	\$21,525,657	26.0%
Other Charges	\$91,047,190	\$93,269,968	\$93,215,803	\$(54,165)	(0.1)%
Interfund Charges	\$191,932,740	\$161,050,000	\$186,000,000	\$24,950,000	15.5%
Cost of Goods Sold	\$493,926	\$500,000	\$650,000	\$150,000	30.0%
Total Expenditures / Appropriations	\$393,684,500	\$383,221,376	\$433,081,417	\$49,860,041	13.0%
Other Reimbursements	\$(154,749,732)	\$(161,000,000)	\$(186,000,000)	\$(25,000,000)	15.5%
Total Reimbursements	\$(154,749,732)	\$(161,000,000)	\$(186,000,000)	\$(25,000,000)	15.5%
Net Financing Uses	\$238,934,767	\$222,221,376	\$247,081,417	\$24,860,041	11.2%
Revenue					
Licenses, Permits & Franchises	\$58,584	\$28,287	\$60,299	\$32,012	113.2%
Fines, Forfeitures & Penalties	\$16,964	\$9,854	\$18,245	\$8,391	85.2%
Revenue from Use Of Money & Property	\$122,181,450	\$130,761,691	\$164,845,814	\$34,084,123	26.1%
Intergovernmental Revenues	\$21,976,649	\$40,631,441	\$35,472,218	\$(5,159,223)	(12.7)%
Charges for Services	\$34,966,246	\$19,380,461	\$33,882,562	\$14,502,101	74.8%
Miscellaneous Revenues	\$18,591,939	\$16,914,297	\$23,179,832	\$6,265,535	37.0%
Other Financing Sources	\$72,519	—	—	—	—%
Total Revenue	\$197,864,351	\$207,726,031	\$257,458,970	\$49,732,939	23.9%
Use of Fund Balance	\$41,070,416	\$14,495,345	\$(10,377,553)	\$(24,872,898)	(171.6)%
Positions	346.0	346.0	358.0	12.0	3.5%

Summary of Changes

The Recommended Budget reflects a \$49,860,041 (13.0%) increase in total appropriations, a \$25,000,000 (15.5%) increase in reimbursements, a \$49,732,939 (23.9%) increase in revenue, and a \$24,872,898 (171.6%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- Recovery from pandemic reduced travel, and increasing demand in passenger related services.
- Increases in airline route escalation.
- Increases in maintenance projects that were postponed due to the pandemic.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to:

- Increases in expenditures in each program, which requires more transfer authority to cover their operations.

The increase in revenue is due to:

- Passengers returning to travel after COVID-19.
- Airlines adding new routes, which increases airline revenues.
- Commercial cargo increases.
- Concession increases at terminal gates.

Use of Fund Balance reflects an increase of \$10,377,553 in retained earnings.

Position counts have increased by 12.0 FTE from the prior year Adopted Budget due to:

- 12.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Administration and Finance	661,818	—	—	661,818	4.0
Airport Operations	3,705,030	—	—	3,705,030	7.0
Planning and Development	167,600	—	—	167,600	1.0

Administration and Finance

Program Overview

Administration and Finance provides business and administrative duties at the airport including accounting, budgeting, central warehouse in coordination with Department of General Services Purchasing, property leasing and contracts, airtrade development, information and technology, and media and communications.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$10,635,410	\$11,184,415	\$11,641,099	\$456,684	4.1%
Services & Supplies	\$9,270,466	\$12,702,066	\$14,026,989	\$1,324,923	10.4%
Other Charges	\$91,047,190	\$93,269,968	\$93,215,803	\$(54,165)	(0.1)%
Total Expenditures / Appropriations	\$110,953,066	\$117,156,449	\$118,883,891	\$1,727,442	1.5%
Other Reimbursements	\$(154,749,732)	\$(161,000,000)	\$(186,000,000)	\$(25,000,000)	15.5%
Total Reimbursements	\$(154,749,732)	\$(161,000,000)	\$(186,000,000)	\$(25,000,000)	15.5%
Net Financing Uses	\$(43,796,666)	\$(43,843,551)	\$(67,116,109)	\$(23,272,558)	53.1%
Revenue					
Revenue from Use Of Money & Property	\$14,588	—	—	—	—%
Intergovernmental Revenues	\$5,668,571	—	—	—	—%
Miscellaneous Revenues	\$77,981	—	—	—	—%
Other Financing Sources	\$1,225	—	—	—	—%
Total Revenue	\$5,762,365	—	—	—	—%
Use of Fund Balance	\$(49,559,031)	\$(43,843,551)	\$(67,116,109)	\$(23,272,558)	53.1%
Positions	59.0	59.0	63.0	4.0	6.8%

Summary of Changes

The Recommended Budget reflects a \$1,727,442 (1.5%) increase in total appropriations, a \$25,000,000 (15.5%) increase in reimbursements, and a \$23,272,558 (53.1%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Cost of living adjustments and step increases.
- Resumption of travel causing an increase in services to accommodate an increase in travelers through the airports.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to:

- Increases in expenditures in this program, which requires more transfer authority to cover their operations. Use of Fund Balance reflects a \$67,116,109 increase in retained earnings.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
SCDA add 1.0 FTE Administrative Services Officer 1 in Admin & Finance (1)					
	107,836	—	—	107,836	1.0
Add 1.0 FTE Administrative Services Officer 1 in the Administration & Finance program to support the Financial Planning and Analysis section which handles the budget and Airline rates and charges. This position is needed to create and implement the department-wide financial model. If this growth is not approved, it will hinder the county to utilize the financial system, and will increase the overall workload, which will cause delays in meeting department goals. This request is funded by the Airport Fund.					
SCDA add 1.0 FTE Administrative Services Officer 1 in Admin & Finance (2)					
	107,836	—	—	107,836	1.0
Add 1.0 FTE Administrative Services Officer 1 in the Administration & Finance program to support the Director in applying and receiving federal aid funding. If this growth is not approved, analytical work that is highly confidential and/or sensitive in nature, such as budget matters, organizational structure and development issues, and labor matters, all of which frequently arise, will be delayed. Furthermore, the Department will not be positioned to function administratively as effectively as will be needed as it takes on SMForward, a ~\$1 Billion capital program over the next 5 years, because the ASO 1 would manage a team of staff who otherwise would each have to be directly managed by a Deputy Director. This request is funded by the Airport Fund.					
SCDA add 1.0 FTE Administrative Services Officer 1 in Admin & Finance (3)					
	107,836	—	—	107,836	1.0
Add 1.0 FTE Administrative Services Officer 1 in the Administration & Finance program to support the Project Portfolio Office in capital needs and program management. If this request is not approved, this will affect the ability of the section to meet the large capital needs of the Airport and the County. This request is funded by the Airport Fund.					
SCDA add 1.0 FTE Airport Economic Development Specialist in Admin & Finance					
	149,248	—	—	149,248	1.0
Add 1.0 FTE Airport Economic Development Specialist in the Administration & Finance program to support the Properties section in airport service contracts, public solicitations for professional services, and all agreements and amendments for contracts. If this growth is not approved, the Properties section will have difficulties meeting timelines for all solicitations and agreement administration. This request is funded by the Airport Fund.					
SCDA reallocate 1.0 FTE Administrative Services Officer 2 to 1.0 FTE Administrative Services Officer 3 in Admin & Fin					
	28,010	—	—	28,010	—
Reallocate 1.0 FTE Administrative Services Officer 2 for 1.0 FTE Administrative Services Officer 3 in the Administration and Finance program. This position manages all Central Warehouse employees which cover all functions of a warehouse and procurement center. If this reallocation is denied, then there will be impacts to purchasing efficiency, accountability and coordination between the warehouse and other purchasing functions. This request is funded by the Airport Fund.					
SCDA Sr. Personnel Analyst for DPS in Finance & Admin					
	161,052	—	—	161,052	—
Requesting funding for 1.0 FTE Sr. Personnel Analyst position in the Department of Personnel Services (PDS) dedicated to the Department of Airports human resources needs. If this growth position is denied, the human resource needs of the Airports will experience delays in resolving personnel matters. Funding is provided through the Airport's Enterprise Fund. This request is contingent on approval of a linked request in the DPS budget (BU 6050000).					

Airport Operations

Program Overview

Airport Operations provides maintenance and operations support for the Airport System. Services include security, vehicle traffic control and janitorial services.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$27,393,446	\$29,806,570	\$32,376,071	\$2,569,501	8.6%
Services & Supplies	\$57,745,061	\$67,635,910	\$87,069,244	\$19,433,334	28.7%
Cost of Goods Sold	\$493,926	\$500,000	\$650,000	\$150,000	30.0%
Total Expenditures / Appropriations	\$85,632,433	\$97,942,480	\$120,095,315	\$22,152,835	22.6%
Net Financing Uses	\$85,632,433	\$97,942,480	\$120,095,315	\$22,152,835	22.6%
Revenue					
Miscellaneous Revenues	\$1,107	—	—	—	—%
Total Revenue	\$1,107	—	—	—	—%
Use of Fund Balance	\$85,631,327	\$97,942,480	\$120,095,315	\$22,152,835	22.6%
Positions	256.0	256.0	263.0	7.0	2.7%

Summary of Changes

The Recommended Budget reflects a \$22,152,835 (22.6%) increase in total appropriations and use of fund balance (retained earnings) from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- Recovery from pandemic reduced travel, and increasing demand in passengers to service.
- Increases in airline route escalation.
- Increases in maintenance projects that were postponed due to the pandemic.
- Recommended growth summarized later in this section.

Use of Fund Balance reflects a \$120,095,315 decrease in retained earnings.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
SCDA - Reallocate 3.0 FTE in General Services					
	54,622	—	—	54,622	—
Reallocate 2.0 FTE Stationary Engineers and 1.0 FTE Building Maintenance Worker to 1.0 FTE Electrician, 1.0 FTE Plumber and 1.0 FTE Carpenter to better suit the needs for the Department of Airports. Without this reallocation, the Department of Airports will not be able to efficiently conduct day to day operations, which will cause delays in certain projects. This request is funded by the Airport Fund. This request is tied to the Department of General Services (7000000).					
SCDA add 1.0 FTE Airport Manager in Operations & Maintenance (1)					
	182,698	—	—	182,698	1.0
Add 1.0 FTE Airport Manager - Emergency Management in the Airport Operations program to prepare the Airport to respond, exercise, develop and execute countermeasures to destabilizing aviation-based threats. Without this position, the airport will be lacking in a centralized position to execute communication and crisis response. This request is funded by the Airport Fund.					
SCDA add 1.0 FTE Airport Manager in Operations & Maintenance (2)					
	182,698	—	—	182,698	1.0
Add 1.0 FTE Airport Manager -Custodial Services in the Airport Operations program to manage our custodial contract and County custodians. If this growth is not approved, there could be delayed deadlines and inadequate management of our custodial contract. This request is funded by the Airport Fund.					
SCDA add 1.0 FTE Airport Manager in Operations & Maintenance (3)					
	182,698	—	—	182,698	1.0
Add 1.0 FTE Airport Manager - Facility Planning in the Airport Operations program to manage projects and major systems that are essential to the Airport. Without this position, the SCDA facility management will lack efficiency and the attention needed to meet our strategic goals. This request is funded by the Airport Fund.					
SCDA add 1.0 FTE Airport Operations Officer in Operations & Maintenance (1)					
	137,331	—	—	137,331	1.0
Add 1.0 FTE Airport Operations Officer in the Airport Operations program for administration and support. This officer will handle the delegation of duties and schedule freeing up the Airside Operations manager and reducing overtime. If this request is denied, the manager's time will continue to be consumed by routine tasks and overtime increases will cost the department. This request is funded by the Airport Fund.					
SCDA add 1.0 FTE Airport Operations Officer in Operations & Maintenance (2)					
	137,331	—	—	137,331	1.0
Add 1.0 FTE Airport Operations Officer in the Airport Operations program for resource management. This positions ensures the airlines are appropriately billed for their Remain Over-Night (RON) parking, provides training on gate usage and gives ongoing oversight. If this position is not granted, the duties related to the airline gates and RON parking would have to be shifted to the contractor and they would need to increase staffing. This request is funded by the Airport Fund.					
SCDA add 1.0 FTE Customer Service Officer in Operations & Maintenance					
	186,532	—	—	186,532	1.0
Add 1.0 FTE Customer Service Officer in the Airport Operations program to coordinate the customer service experience at International Airport. If this growth request is not approved, responsibilities will continue to be divided between different sections and the customer experience will be impacted. This request is funded by Airport revenue.					

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
SCDA add 1.0 FTE Senior Airport Operations Worker in Operations & Maintenance					
	87,031	—	—	87,031	1.0
Add 1.0 FTE Senior Airport Operations Worker in the Airport Operations program to provide weekend coverage of monitoring Ground Transportation services such as regulations, safety, conflicts, data base upkeep, coordination with our on site parking companies. If this request is denied, monitoring of all ground transportation functions will be fall on the manager and airport operations officer and other essential tasks will be delayed. This request is funded by the Airport Fund.					
SCDA Building Demolition in Operations & Maintenance					
	500,000	—	—	500,000	—
Requesting funding to remove 20 buildings/structures that have been deemed a hazard at the Mather Airport location. Without this funding, some structures will be a safety issue. Funding is provided through the Airports' Enterprise Fund.					
SCDA reallocate 3.0 FTE Firefighter SCAF Lv 2 (24) to 3.0 FTE Fire Engineer SCAF (24) in Operations & Maintenance					
	54,089	—	—	54,089	—
Reallocate 3.0 FTE Firefighter SCAF Lv 2 (24) for 3.0 FTE Fire Engineer SCAF (24) in the Airport Operations program. These positions meet operational and technical requirements in the Airport Fire profession. If this growth request is denied, each shift will be lacking a Fire Engineer to operate the apparatus increasing overtime for the current Fire Engineers. This request is funded by the Airport Fund.					
SCDA Terminal A Ceiling Replacement in Operations & Maintenance					
	2,000,000	—	—	2,000,000	—
Requesting funding for a new ceiling in Terminal A that will re-insulate and modernize the current ceiling. Without funding of this project is will compromise the safety of the ceiling. Funding is provided through the Airports' Enterprise Fund.					

Airport Revenues

Program Overview

Airport Revenues provides revenue, including Airline revenues, Non-Airline revenues, Grant Funds, Passenger Facility Charges and the new Customer Facility Charge (CFC) imposed on rental car customers effective May 1, 2019.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$191,932,740	\$161,050,000	\$186,000,000	\$24,950,000	15.5%
Total Expenditures / Appropriations	\$191,932,740	\$161,050,000	\$186,000,000	\$24,950,000	15.5%
Net Financing Uses	\$191,932,740	\$161,050,000	\$186,000,000	\$24,950,000	15.5%
Revenue					
Licenses, Permits & Franchises	\$58,584	\$28,287	\$60,299	\$32,012	113.2%
Fines, Forfeitures & Penalties	\$16,964	\$9,854	\$18,245	\$8,391	85.2%
Revenue from Use Of Money & Property	\$122,166,862	\$130,761,691	\$164,845,814	\$34,084,123	26.1%
Intergovernmental Revenues	\$16,308,078	\$40,631,441	\$35,472,218	\$(5,159,223)	(12.7)%
Charges for Services	\$34,966,246	\$19,380,461	\$33,882,562	\$14,502,101	74.8%
Miscellaneous Revenues	\$18,512,852	\$16,914,297	\$23,179,832	\$6,265,535	37.0%
Other Financing Sources	\$71,294	—	—	—	—%
Total Revenue	\$192,100,880	\$207,726,031	\$257,458,970	\$49,732,939	23.9%
Use of Fund Balance	\$(168,140)	\$(46,676,031)	\$(71,458,970)	\$(24,782,939)	53.1%

Summary of Changes

The Recommended Budget reflects a \$24,950,000 (15.5%) increase in total appropriations, a \$49,732,939 (23.9%) increase in revenue, and a \$24,782,939 (53.1%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Transferring costs to other program due to an increase in appropriation.

The increase in revenue is due to:

- Passenger increases and recovery of travel outlook.
- Ground transportation, food and beverage, and cargo shipments are all projecting to increase in Fiscal Year 2022-23 due to COVID-19 last year.

Use of Fund Balance reflects a \$71,458,970 increase in retained earnings.

Planning and Development

Program Overview

Planning and Development provides all capital improvement and maintenance projects beginning with design through completion. Includes coordination of work with other County departments including Planning, Economic Development and Building, Permits and Inspections (CMID).

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$3,747,557	\$4,560,172	\$4,822,536	\$262,364	5.8%
Services & Supplies	\$1,418,704	\$2,512,275	\$3,279,675	\$767,400	30.5%
Total Expenditures / Appropriations	\$5,166,260	\$7,072,447	\$8,102,211	\$1,029,764	14.6%
Net Financing Uses	\$5,166,260	\$7,072,447	\$8,102,211	\$1,029,764	14.6%
Revenue					
Use of Fund Balance	\$5,166,260	\$7,072,447	\$8,102,211	\$1,029,764	14.6%
Positions	31.0	31.0	32.0	1.0	3.2%

Summary of Changes

The Recommended Budget reflects a \$1,029,764 (14.6%) increase in total appropriations and use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Cost of living adjustments and step increases, and service increases relating to engineering, environmental, and architectural planning, which is offset by an increase in use of fund balance.
- Recommended growth detailed later in this section.

Use of Fund Balance reflects a \$8,102,211 decrease in retained earnings.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
SCDA add 1.0 FTE Senior Airport Planner in Planning & Development	167,600	—	—	167,600	1.0

Add 1.0 FTE Senior Airport planner in the Planning and Development program for sustainability. The Airport's sustainability commitment is necessary for federal and state funding. This position will develop, implement and monitor sustainability in to all planning aspects of projects. Without this position the SCDA ability to develop and implement required sustainability and environmental initiatives will be hampered. This request is funded by the Airport Fund.

Budget Unit Functions & Responsibilities

Airport **Capital Outlay** includes all fixed assets and projects used, planned, developed, and maintained to support the Airport System. Funding for all capital projects comes from revenues earned by the Airport System, supplemented by Federal Airport Improvement (AIP) grants. The projects and assets are valuable in delivering a financially self-sustaining Airport System that ensures a positive, secure, customer experience in aviation transportation and necessary to accommodate our business partners whether the airlines or concession owners. Airport Outlay consists of:

- Executive Airport
- International Airport
- Mather Airport

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Executive Airport	—	\$250,000	\$1,140,000	\$890,000	356.0%
International Airport	\$28,173,003	\$90,903,004	\$96,833,786	\$5,930,782	6.5%
Mather Airport	\$1,326,380	\$8,111,000	\$7,918,000	\$(193,000)	(2.4)%
Total Expenditures / Appropriations	\$29,499,382	\$99,264,004	\$105,891,786	\$6,627,782	6.7%
Total Reimbursements	\$(34,670,621)	\$(50,000)	—	\$50,000	(100.0)%
Net Financing Uses	\$(5,171,239)	\$99,214,004	\$105,891,786	\$6,677,782	6.7%
Total Revenue	\$6,024,035	—	—	—	—%
Use of Fund Balance	\$(11,195,274)	\$99,214,004	\$105,891,786	\$6,677,782	6.7%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Other Charges	—	\$313,004	\$725,686	\$412,682	131.8%
Land	\$223	—	\$500,000	\$500,000	—%
Improvements	\$27,711,791	\$75,632,000	\$83,627,100	\$7,995,100	10.6%
Equipment	\$1,787,368	\$23,319,000	\$20,039,000	\$(3,280,000)	(14.1)%
Computer Software	—	—	\$1,000,000	\$1,000,000	—%
Total Expenditures / Appropriations	\$29,499,382	\$99,264,004	\$105,891,786	\$6,627,782	6.7%
Other Reimbursements	\$(34,670,621)	\$(50,000)	—	\$50,000	(100.0)%
Total Reimbursements	\$(34,670,621)	\$(50,000)	—	\$50,000	(100.0)%
Net Financing Uses	\$(5,171,239)	\$99,214,004	\$105,891,786	\$6,677,782	6.7%
Revenue					
Revenue from Use Of Money & Property	\$355,464	—	—	—	—%
Intergovernmental Revenues	\$5,668,571	—	—	—	—%
Total Revenue	\$6,024,035	—	—	—	—%
Use of Fund Balance	\$(11,195,274)	\$99,214,004	\$105,891,786	\$6,677,782	6.7%

Summary of Changes

The Recommended Budget reflects a \$6,627,782 (6.7%) increase in total appropriations, a \$50,000 (100.0%) decrease in reimbursements, and a \$6,677,782 (6.7%) increase in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Continuation of capital projects.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The decrease in reimbursements is due to no projects for the ConRAC (rental car facility) for reimbursement in the Fiscal Year 2022-23 budget.

Use of Fund Balance reflects a \$105,891,786 decrease in retained earnings.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
International Airport	15,375,000	—	—	15,375,000	—

Executive Airport

Program Overview

The Capital Outlay **Executive Airport** was developed to meet the needs of expanding services at the International Airport.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Improvements	—	\$250,000	\$1,140,000	\$890,000	356.0%
Total Expenditures / Appropriations	—	\$250,000	\$1,140,000	\$890,000	356.0%
Net Financing Uses	—	\$250,000	\$1,140,000	\$890,000	356.0%
Use of Fund Balance	—	\$250,000	\$1,140,000	\$890,000	356.0%

Summary of Changes

The Recommended Budget reflects an \$890,000 (356.0%) increase in total appropriations and use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to the Overlay Executive Airport project.

Use of Fund Balance reflects a \$1,140,000 decrease in retained earnings.

International Airport

Program Overview

The Capital Outlay **International Airport** was developed to meet the needs of expanding service at the International Airport, both in passengers and cargo.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Other Charges	—	\$313,004	\$725,686	\$412,682	131.8%
Land	\$223	—	\$500,000	\$500,000	—%
Improvements	\$26,385,411	\$67,626,000	\$75,147,100	\$7,521,100	11.1%
Equipment	\$1,787,368	\$22,964,000	\$19,461,000	\$(3,503,000)	(15.3)%
Computer Software	—	—	\$1,000,000	\$1,000,000	—%
Total Expenditures / Appropriations	\$28,173,003	\$90,903,004	\$96,833,786	\$5,930,782	6.5%
Other Reimbursements	\$(34,670,621)	\$(50,000)	—	\$50,000	(100.0)%
Total Reimbursements	\$(34,670,621)	\$(50,000)	—	\$50,000	(100.0)%
Net Financing Uses	\$(6,497,618)	\$90,853,004	\$96,833,786	\$5,980,782	6.6%
Revenue					
Revenue from Use Of Money & Property	\$355,464	—	—	—	—%
Intergovernmental Revenues	\$5,668,571	—	—	—	—%
Total Revenue	\$6,024,035	—	—	—	—%
Use of Fund Balance	\$(12,521,653)	\$90,853,004	\$96,833,786	\$5,980,782	6.6%

Summary of Changes

The Recommended Budget reflects a \$5,930,782 (6.5%) increase in total appropriations, a \$50,000 (100%) decrease in reimbursements, and a \$5,980,782 (6.6%) increase in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- A large array of maintenance, acquisition, and construction projects, such as (but not limited to) Elkhorn Boulevard Extension, Land Acquisition, Overlay projects, and Concourse replacements.
- Recommended growth detailed later in this section.

The decrease in reimbursements is due to no projects at the ConRAC (rental car facility) this Fiscal Year.

Use of Fund Balance reflects a \$96,833,786 decrease in retained earnings.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
SCDA 4x4 Fire Crash Truck in Operations	800,000	—	—	800,000	—
<p>Requesting to purchase a new 4x4 Fire Crash Truck. The existing 8x8 crash truck has reached the end of its useful life and needs to be replaced. Without funding of this apparatus, Airport Fire will have inadequate equipment necessary to respond to the full spectrum of response actions. Funding is provided through the Airports' Enterprise Fund.</p>					
SCDA Campus-wide Power Management and Control System Upgrade in Operations	250,000	—	—	250,000	—
<p>Requesting purchase of a new electrical infrastructure to manage power throughout the airport. Electrical infrastructure across SMF requires better component integration and management. This project will install a system-wide power management control system to address this requirement. Without funding of this project, the power throughout the airport will be compromised. Funded by the Airport Fund.</p>					
SCDA Ground Transportation Center in Operations	500,000	—	—	500,000	—
<p>Requesting funds for a conceptual design of a centralized Ground Transportation center to service customers from both terminals to all areas of the airport. This project will construct a ground transportation center between Terminal B and the parking garage. It will consolidate Transportation Network Companies, shuttle buses, and taxi operations for both terminals at a centralized location. If funding is denied, it will severely hamper the day to day operations at the Airport. Funding is provided through the Airports' Enterprise Fund.</p>					
SCDA Lindbergh Drive Bypass in Operations	500,000	—	—	500,000	—
<p>Update the Lindbergh Drive to improve vehicle efficiency through the terminals. This is a design and construction project to update the Lindbergh Drive alignment around Terminals A and B to allow for more efficient vehicle circulation. Without this growth request traffic around the terminals will be congested. Funding is provided through the Airports' Enterprise Fund.</p>					
SCDA Lindbergh Drive Widening and Rehabilitation in Operations	200,000	—	—	200,000	—
<p>Update the Lindbergh Drive to present day needs for cargo truck and traffic. The pavement is showing distress, and it is not wide enough to handle semi-trucks that enter the roadway from adjacent cargo facilities. This project will rehabilitate the existing pavement and also widen the roadway to accommodate this larger commercial traffic. Day to day traffic will be hindered if this growth request is not funded. Funding is provided through the Airports' Enterprise Fund.</p>					
SCDA New Parking Garage in Operations	2,000,000	—	—	2,000,000	—
<p>Requesting the design and construction of a new parking garage which will add close-in capacity and replace the lost parking spots that will be displaced by the development of the new Consolidated Rental Car Facility. Without this growth request, Airports will lose close-in options for a parking system that is already operating at capacity, and may have to turn customers away due to insufficient lot availability. Funding is provided through the Airports' Enterprise Fund.</p>					
SCDA Rental Car Building Curbside and Parking Area Modification in Operations	275,000	—	—	275,000	—
<p>Requesting curbside expansion and parking lot modifications in front of the rental car facility in order to handle increased passenger volumes, accommodate the larger electric shuttle bus fleet, and improve safety during loading operations. If this project is denied, the increasingly congested curbside area will create queueing delays and safety concerns for passengers during loading and unloading operations. Funding is provided through the Airports' Enterprise Fund.</p>					

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
SCDA Runway Sweeper Truck in Operations					
	300,000	—	—	300,000	—
Requesting to purchase a new runway sweeper truck which will assist the Airport in maintaining the surface condition of all runways, taxiways, and aprons. Without the funding of this apparatus, the Airfield Maintenance section will be hindered in their ability to collect and remove foreign object debris from paved airfield surfaces, which presents a hazard for arriving and departing aircraft. Funding is provided through the Airports' Enterprise Fund.					
SCDA Shuttle Bus Operations Building - East Vault in Operations					
	200,000	—	—	200,000	—
Requesting the design and construction of a shuttle bus operations building adjacent to the east vault where the new parking lot and charging stations are being constructed for the zero-emission bus fleet. This building will house the dispatch office, breakroom, and locker room for shuttle bus employees. If this growth request is denied, it will create operational inefficiencies in scheduling and route management due to the distance between the new charging lot and the existing operations building which will increase busing costs and delay service. Funding is provided through the Airports' Enterprise Fund.					
SCDA Terminal B Baggage Handling System Upgrade in Operations					
	9,100,000	—	—	9,100,000	—
Upgrade the servers, logic controllers, and electrical components in the Terminal B Baggage Handling System to improve reliability and extend the useful life of the system. If this growth request is denied, Terminal B airlines will continue to experience flight delays and lost baggage issues as a result of system failures that create operational bottlenecks and impact on-time departures. Funding is provided through the Airports' Enterprise Fund.					
SCDA Terminal Crosswalk Signals in Operations					
	450,000	—	—	450,000	—
Requesting a project to install crosswalk traffic signals and adjust pavement markings on the roadways in front of Terminals A and B to mitigate vehicle to pedestrian conflict in these areas. If this growth project is denied, passenger safety in the crosswalks will remain a concern and there will likely be more accidents between vehicles and pedestrians. Funding is provided through the Airports Enterprise Fund.					
SCDA Traffic Monitoring System in Operations					
	800,000	—	—	800,000	—
Requesting this project to install a passive traffic monitoring system at select locations across the airport campus in order to gather live and historic traffic data related to roadway condition, traffic volumes, speed, density, and parking demand. Failure to approve this growth request will hinder the Department's ability to actively monitor and analyze roadway and traffic data in order to develop operational improvements and maintenance actions based on condition and demand. Funding is provided through the Airports' Enterprise Fund.					

Mather Airport

Program Overview

The Capital Outlay **Mather Airport** was developed to meet the needs of expanding cargo service at the Mather Airport.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Improvements	\$1,326,380	\$7,756,000	\$7,340,000	\$(416,000)	(5.4)%
Equipment	—	\$355,000	\$578,000	\$223,000	62.8%
Total Expenditures / Appropriations	\$1,326,380	\$8,111,000	\$7,918,000	\$(193,000)	(2.4)%
Net Financing Uses	\$1,326,380	\$8,111,000	\$7,918,000	\$(193,000)	(2.4)%
Use of Fund Balance	\$1,326,380	\$8,111,000	\$7,918,000	\$(193,000)	(2.4)%

Summary of Changes

The Recommended Budget reflects a \$193,000 (2.4%) decrease in appropriations and use of fund balance (retained earnings) from the prior year Adopted Budget.

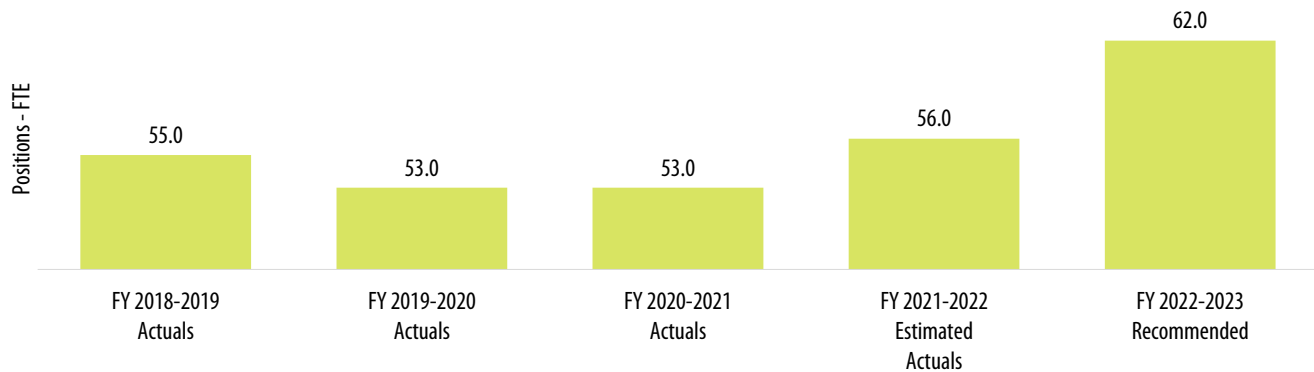
The net decrease in appropriations is due to the Generator Replacement for Tower and Airfield Lighting project and the Fuel Farm Upgrade costing less than anticipated.

Use of fund balance reflects a \$7,918,000 decrease in retained earnings.

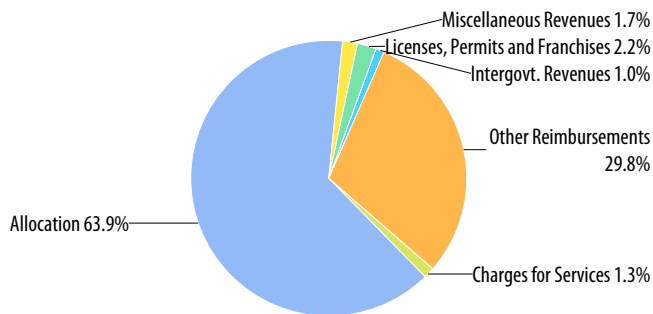
Department Structure
Annette Bedsworth, Director



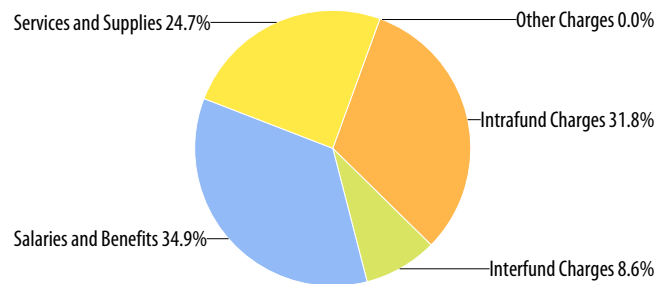
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Department of Animal Care and Regulation** provides public safety and protects the health and welfare of animals in our community through the following programs:

- Administration
- Community Outreach
- Dispatch and Field Services
- Shelter Services

Goals

- Provide a safe haven for all animals that enter our care and provide exceptional animal care services to our customers, both humans and animals. Ensure that every cat and dog owner in Sacramento County has access to affordable spay and neuter services.
- Increase the number of animals that are adopted, returned to owner, and rescued to achieve a high live release rate. Continue to improve and expand operations to solidify the shelter as the premier animal care facility in the Sacramento region. Deliver first class customer service to our constituents.
- Establish a comfortable, professional, and rewarding environment for all staff and volunteers. Build and enhance volunteer services. Expand our existing donor base by continuing to engage the community.

Accomplishments

- Bradshaw Animal Shelter protected, saved, sheltered and fed about 8,000 animals. 88% of the animals were spayed or neutered either at the shelter or through available programs via grants, donations, and Sacramento Area Animals Coalition's (SAAC) Voucher Program for low income residents of Sacramento County.
- In 2021, the Animal Control Officers responded to 17,286 service calls and provided field assistance during the wildfires.
- The Volunteer Program had more than 80 active volunteers at the shelter, assisting with daily cleaning, feeding, grooming, socialization, customer service, adoption counseling, fostering, mobile events, fundraising, clerical duties, and general shelter maintenance.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Administration	\$4,659,090	\$5,174,776	\$5,416,841	\$242,065	4.7%
Community Outreach	\$331,616	\$356,693	\$352,480	\$(4,213)	(1.2)%
Dispatch & Fields Services	\$4,048,631	\$4,090,325	\$4,059,215	\$(31,110)	(0.8)%
Shelter Services	\$6,366,350	\$7,475,297	\$8,353,717	\$878,420	11.8%
Total Expenditures / Appropriations	\$15,405,688	\$17,097,091	\$18,182,253	\$1,085,162	6.3%
Total Reimbursements	\$(5,249,987)	\$(5,178,701)	\$(5,425,346)	\$(246,645)	4.8%
Net Financing Uses	\$10,155,701	\$11,918,390	\$12,756,907	\$838,517	7.0%
Total Revenue	\$823,969	\$1,131,001	\$1,133,524	\$2,523	0.2%
Net County Cost	\$9,331,732	\$10,787,389	\$11,623,383	\$835,994	7.7%
Positions	53.0	54.0	62.0	8.0	14.8%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$4,930,043	\$5,656,445	\$6,342,433	\$685,988	12.1%
Services & Supplies	\$3,390,332	\$4,309,551	\$4,488,997	\$179,446	4.2%
Other Charges	\$958	\$960	\$993	\$33	3.4%
Interfund Charges	\$1,565,539	\$1,567,010	\$1,566,353	\$(657)	(0.0)%
Intrafund Charges	\$5,518,816	\$5,563,125	\$5,783,477	\$220,352	4.0%
Total Expenditures / Appropriations	\$15,405,688	\$17,097,091	\$18,182,253	\$1,085,162	6.3%
Other Reimbursements	\$(5,249,987)	\$(5,178,701)	\$(5,425,346)	\$(246,645)	4.8%
Total Reimbursements	\$(5,249,987)	\$(5,178,701)	\$(5,425,346)	\$(246,645)	4.8%
Net Financing Uses	\$10,155,701	\$11,918,390	\$12,756,907	\$838,517	7.0%
Revenue					
Licenses, Permits & Franchises	\$334,176	\$400,000	\$400,000	—	—%
Intergovernmental Revenues	\$96,125	\$183,146	\$185,669	\$2,523	1.4%
Charges for Services	\$180,688	\$231,000	\$231,000	—	—%
Miscellaneous Revenues	\$212,980	\$316,855	\$316,855	—	—%
Total Revenue	\$823,969	\$1,131,001	\$1,133,524	\$2,523	0.2%
Net County Cost	\$9,331,732	\$10,787,389	\$11,623,383	\$835,994	7.7%
Positions	53.0	54.0	62.0	8.0	14.8%

Summary of Changes

The Recommended Budget reflects a \$1,085,162 (6.3%) increase in total appropriations, a \$246,645 (4.8%) increase in reimbursements, a \$2,523 (0.2%) increase in revenues, and an \$835,994 (7.7%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net increase in total appropriations is due to:

- Increases in salary and benefits costs, including cost of living adjustments (COLAs), salary steps, and retirement costs.
- Increases in county-wide allocated costs and Department of General Services (DGS) as well as Department of Technology (DTech) charges.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to increased department overhead allocations as a result of COLAs, salary step increases, retirement cost increases, a rise in county-wide allocated costs, and from DGS and DTech charges.

The increase in revenues is attributable to higher revenues from City of Galt due to a projected increase in their residential population.

Positions counts have increased by 8.0 FTEs from the prior year Adopted Budget due to:

- 2.0 FTE net mid-year increases.
- 6.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Shelter Services	611,701	—	—	611,701	6.0

Administration

Program Overview

Administration operates the County Animal Shelter providing support for proactive animal adoption programs, foster and rescue programs and provides resources for in-house veterinary medical care and spay/neuter services.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$830,234	\$1,074,128	\$1,235,594	\$161,466	15.0%
Services & Supplies	\$1,999,571	\$2,148,884	\$2,340,666	\$191,782	8.9%
Other Charges	\$958	\$960	\$993	\$33	3.4%
Interfund Charges	\$1,565,539	\$1,567,010	\$1,566,353	\$(657)	(0.0)%
Intrafund Charges	\$262,788	\$383,794	\$273,235	\$(110,559)	(28.8)%
Total Expenditures / Appropriations	\$4,659,090	\$5,174,776	\$5,416,841	\$242,065	4.7%
Other Reimbursements	\$(5,249,987)	\$(5,178,701)	\$(5,366,841)	\$(188,140)	3.6%
Total Reimbursements	\$(5,249,987)	\$(5,178,701)	\$(5,366,841)	\$(188,140)	3.6%
Net Financing Uses	\$(590,896)	\$(3,925)	\$50,000	\$53,925	(1,373.9)%
Revenue					
Cost of Goods Sold	\$(4,524)	—	—	—	—%
Intergovernmental Revenues	\$629	—	—	—	—%
Charges for Services	\$(1,498)	—	—	—	—%
Miscellaneous Revenues	\$77,903	\$50,000	\$50,000	—	—%
Total Revenue	\$72,510	\$50,000	\$50,000	—	—%
Net County Cost	\$(663,406)	\$(53,925)	—	\$53,925	(100.0)%
Positions	4.0	5.0	5.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$242,065 (4.7%) increase in total appropriations, a \$188,140 (3.6%) increase in reimbursements, and a \$53,925 (100.0%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net increase in total appropriations is due to COLAs, salary step increases, retirement costs, allocated costs, and DGS and DTech charges.

The increase in reimbursements is due to increases in overall program expenditures, including COLAs, salary steps, retirement costs, increase in allocated costs, as well as other charges from DGS and DTech.

Community Outreach

Program Overview

Community Outreach provides funding to various nonprofit and community-based low-cost spay/neuter and vaccination clinic groups to optimize long-term reductions in the volume of sheltered animals by paying for services for pets. The program operates a mobile veterinary clinic program – the Bradshaw Animal Assistance Team (BAAT) – to provide no-cost vaccination, wellness and spay/neuter services directly in communities from which the shelter experiences higher than average intake of animals and for which demographics evidence a greater than average percentage of residents are living under low income or poverty conditions. The program is designed to promote the home retention of pets that might be surrendered to the shelter for medical needs and the prevention of litters of puppies and kittens that would be surrendered to the animal shelter when the pet owner cannot place them in another home and can no longer keep them.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$77,426	\$81,297	\$81,682	\$385	0.5%
Services & Supplies	\$145,080	\$169,708	\$165,491	\$(4,217)	(2.5)%
Intrafund Charges	\$109,110	\$105,688	\$105,307	\$(381)	(0.4)%
Total Expenditures / Appropriations	\$331,616	\$356,693	\$352,480	\$(4,213)	(1.2)%
Net Financing Uses	\$331,616	\$356,693	\$352,480	\$(4,213)	(1.2)%
Revenue					
Intergovernmental Revenues	\$342	—	—	—	—%
Charges for Services	\$80	\$8,000	\$8,000	—	—%
Miscellaneous Revenues	—	\$70,000	\$70,000	—	—%
Total Revenue	\$422	\$78,000	\$78,000	—	—%
Net County Cost	\$331,194	\$278,693	\$274,480	\$(4,213)	(1.5)%
Positions	1.0	1.0	1.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$4,213 (1.2%) decrease in total appropriations and a \$4,213 (1.5%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is due to expenditure reductions as a result of temporary closure of the Carmichael Petco location.

Dispatch & Fields Services

Program Overview

Dispatch and Fields Services responds to complaints of animal bites or attacks, loose animals, nuisance complaints, cruelty and neglect concerns and emergency calls for animals in immediate danger or causing a public safety hazard such as an animal in traffic or an aggressive dog on school grounds. The program provides twenty-four-hour emergency field services for response to injured and aggressive animals and for all public safety issues, and provides assistance to outside enforcement agencies when animals are involved. ACR partners with local agencies for disaster preparation/response for animal care and support issues.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,576,443	\$1,663,837	\$1,621,890	\$(41,947)	(2.5)%
Services & Supplies	\$542,773	\$524,108	\$541,799	\$17,691	3.4%
Intrafund Charges	\$1,929,415	\$1,902,380	\$1,895,526	\$(6,854)	(0.4)%
Total Expenditures / Appropriations	\$4,048,631	\$4,090,325	\$4,059,215	\$(31,110)	(0.8)%
Net Financing Uses	\$4,048,631	\$4,090,325	\$4,059,215	\$(31,110)	(0.8)%
Revenue					
Intergovernmental Revenues	\$35,493	\$100,297	\$96,821	\$(3,476)	(3.5)%
Charges for Services	\$4,901	—	—	—	—%
Miscellaneous Revenues	\$126,586	—	—	—	—%
Total Revenue	\$166,981	\$100,297	\$96,821	\$(3,476)	(3.5)%
Net County Cost	\$3,881,651	\$3,990,028	\$3,962,394	\$(27,634)	(0.7)%
Positions	17.0	17.0	17.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$31,110 (0.8%) decrease in total appropriations, a \$3,476 (3.5%) decrease in revenues, and a \$27,634 (0.7%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is due to the removal of a night-differential for Animal Control Officers.

The decrease in revenue is due to the end of the contract with the City of Folsom for dispatch and field services.

Shelter Services

Program Overview

Shelter Services conducts a rabies prevention program through licensing and vaccination compliance and enforces California laws and county ordinances pertaining to animals. The program provides shelter and care for stray animals from the unincorporated area of Sacramento County. The Shelter also operates a Volunteer Program with more than 200 active volunteers who assist the shelter in a variety of capacities, including daily cleaning/feeding, fundraising, animal socialization, customer service, adoption counseling, fostering, mobile events, clerical duties, grooming and general shelter maintenance.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$2,445,940	\$2,837,183	\$3,403,267	\$566,084	20.0%
Services & Supplies	\$702,907	\$1,466,851	\$1,441,041	\$(25,810)	(1.8)%
Intrafund Charges	\$3,217,503	\$3,171,263	\$3,509,409	\$338,146	10.7%
Total Expenditures / Appropriations	\$6,366,350	\$7,475,297	\$8,353,717	\$878,420	11.8%
Other Reimbursements	—	—	\$(58,505)	\$(58,505)	—%
Total Reimbursements	—	—	\$(58,505)	\$(58,505)	—%
Net Financing Uses	\$6,366,350	\$7,475,297	\$8,295,212	\$819,915	11.0%
Revenue					
Cost of Goods Sold	\$4,524	—	—	—	—%
Licenses, Permits & Franchises	\$334,176	\$400,000	\$400,000	—	—%
Intergovernmental Revenues	\$59,661	\$82,849	\$88,848	\$5,999	7.2%
Charges for Services	\$177,205	\$223,000	\$223,000	—	—%
Miscellaneous Revenues	\$8,491	\$196,855	\$196,855	—	—%
Total Revenue	\$584,057	\$902,704	\$908,703	\$5,999	0.7%
Net County Cost	\$5,782,294	\$6,572,593	\$7,386,509	\$813,916	12.4%
Positions	31.0	31.0	39.0	8.0	25.8%

Summary of Changes

The Recommended Budget reflects an \$878,420 (11.8%) increase in total appropriations, a \$58,505 (new) increase in reimbursements, a \$5,999 (0.7%) increase in revenues, and an \$813,916 (12.4%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in COLAs, salary steps, retirement costs, allocated costs, and DGS and DTech charges.

- Recommended growth detailed later in this section.

The increase in reimbursements is due to a new reimbursement from the Animal Care – Restricted Revenue budget (BU 322800) for low income animal spay and neuter services.

The increase in revenue is due to higher revenues from the City of Galt as a result of increases in their residential population.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
ACR- Add 6.0 FTE Animal Care Attendants (ACA)					
	464,597	—	—	464,597	6.0

Add 6.0 FTE: 3.0 FTE Animal Care Attendant (ACA) positions to provide the needed infrastructure to the rescue coordinator; 1.0 FTE ACA to maintain the standards of the shelter, such as, sanitize kennels, feed and provide water to pets, provide enrichment and assist the community with adoptions; 2.0 FTE ACA to provide direct support to the Foster coordinator and create a foster team that is available seven days a week.

A rescue team is a much needed component for continued animal lifesaving. This rescue team works on establishing relationships with rescue partners all over the state. A rescue partner is a 501(c) non-profit community partner that saves lives and assists shelters by rescuing pets from the shelter. Rescue partners often take harder-to-place pets for behavior or medical reasons and find them homes. Our shelter works with rescue partners in/out of County, to include transportation of pets to many different facilities to save lives.

The foster team encourages lifesaving by developing a team of foster volunteers in the community who temporarily take pets away from the shelter until they are ready for adoption. Staff need to be available to address the needs of the foster parents and pets. A strong supported rescue and foster program is part of the equation for achieving and maintaining the highest live release rate for this organization.

ACR- Add Funding for Public Information Officer					
	147,104	—	—	147,104	—

Add ongoing funding for reimbursement of 1.0 FTE Public Information Officer (PIO) that will be embedded in the County Executive Cabinet’s budget. In addition, add funding for the one-time purchase of a cell phone, various supplies, furniture, and minor equipment for the position. The PIO will advertise and perform outreach for the shelter animals, utilizing social media, and televised media. This position will also be trained to standardize the animal biographies on social media platforms, making sure that they are accurate and consistent for the public. Lastly, the PIO will partner with stakeholder groups that also have social media platforms and require daily interaction. This request is contingent upon approval of a linked request in the County Executive Cabinet budget (BU 5730000).

Budget Unit Functions & Responsibilities

The Department of Animal Care and Regulation (ACR) **Animal Control- Restricted Revenues** Budget Unit has been established as part of the FY 2022-23 Recommended Budget that receives fees and penalties restricted to specific uses, as defined by Sacramento County Code, Section 8.24.060 and California Food and Agriculture Code, Sections 31751.7 and 30804.7. The Restricted Budget Unit reimburses the ACR operational Budget Unit (3220000) for eligible Animal Spay/Neuter expenditures.

Goals

The Animal Control - Restricted Revenues Program finances public or private initiatives related to sterilization of pets of low-income individuals and families in Sacramento County.

Accomplishments

In the FY 2021-22, Bradshaw Animal Shelter funded 18 spay and neuter vouchers through Sacramento Area Animal Coalition (SAAC), which administers a low cost spay/neuter voucher program.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Restricted - Community Spay & Neuter	—	—	\$150,307	\$150,307	—%
Total Expenditures / Appropriations	—	—	\$150,307	\$150,307	—%
Net Financing Uses	—	—	\$150,307	\$150,307	—%
Total Revenue	—	—	\$30,000	\$30,000	—%
Use of Fund Balance	—	—	\$120,307	\$120,307	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$58,505	\$58,505	—%
Appropriation for Contingencies	—	—	\$91,802	\$91,802	—%
Total Expenditures / Appropriations	—	—	\$150,307	\$150,307	—%
Net Financing Uses	—	—	\$150,307	\$150,307	—%
Revenue					
Charges for Services	—	—	\$30,000	\$30,000	—%
Total Revenue	—	—	\$30,000	\$30,000	—%
Use of Fund Balance	—	—	\$120,307	\$120,307	—%

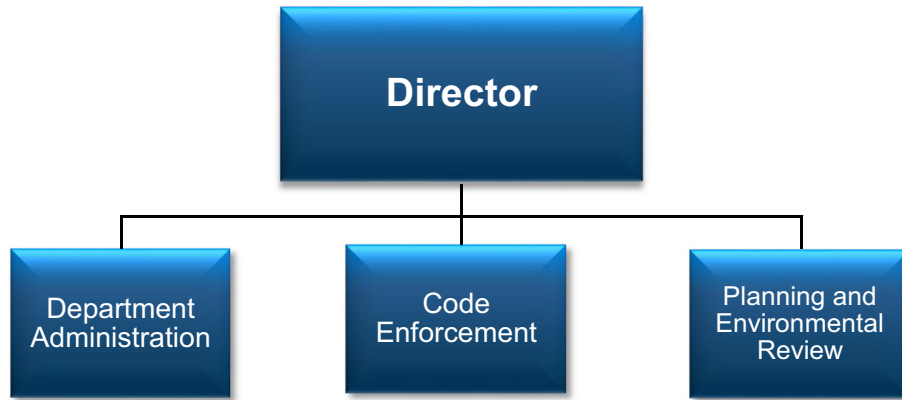
Summary of Changes

The Recommended Budget reflects a \$150,307 (new) increase in total appropriations, a \$30,000 (new) increase in revenues, and a \$120,307 (new) increase in use of fund balance from the prior year Adopted Budget.

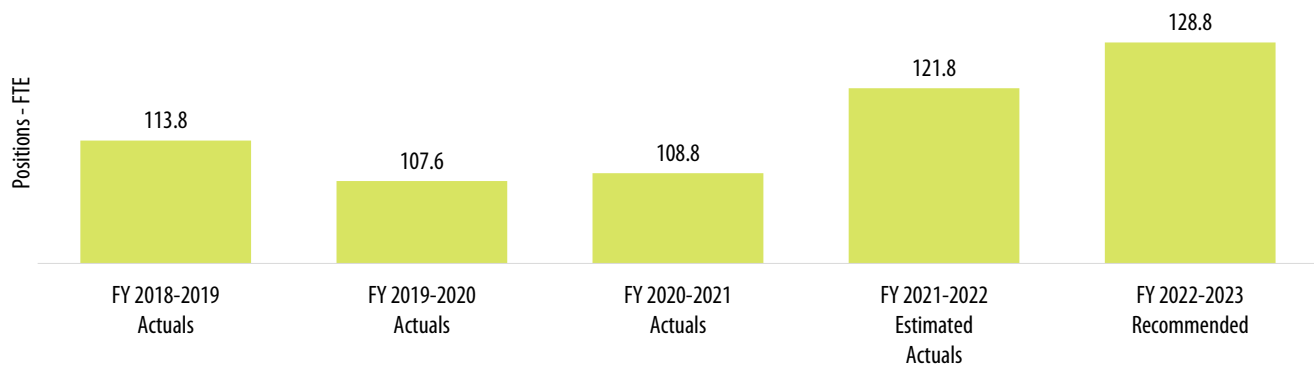
The revenues included in this newly established budget unit were previously received in an unbudgeted Trust Fund and were budgeted as revenues by the Department of Animal Care and Regulation (ACR) in the operational Budget Unit (BU 3220000). Beginning with Fiscal Year 2022-23, these funds will be budgeted and received in this Restricted Budget Unit and will be transferred to ACR's operational Budget Unit via an Intra-fund transfer (reimbursement).

Use of Fund Balance reflects a carryover of \$120,307 in available balance from the trust fund.

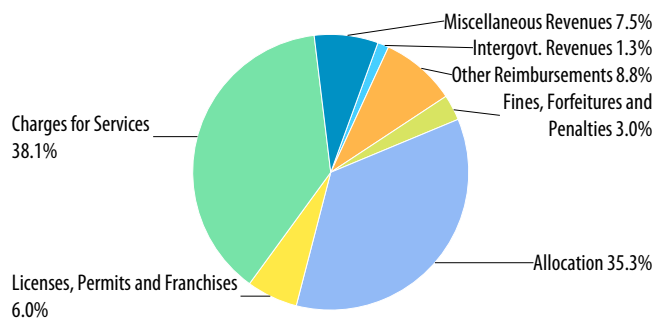
Department Structure David Defanti, Interim Director



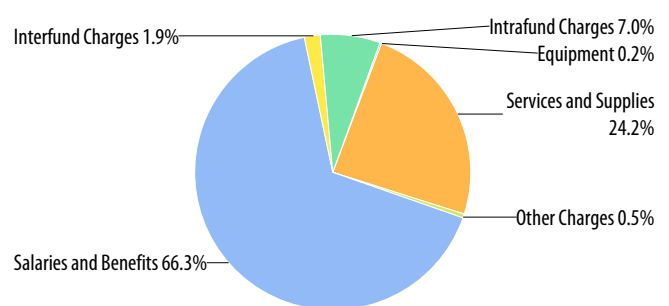
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The Department of Community Development was created on September 15, 2021 combining the Office of Planning and Environmental Review and the Department of Development and Code Services. The **Community Development** budget unit only includes a portion of the Department's programs related to land development services, code compliance services, and administrative services. Types of services include maintaining and updating the Sacramento County General Plan and Development Code, ensuring compliance with County code and development requirements, investigating code violations, preparing and processing environmental documents, and providing administrative support to the Department of Community Development. This budget unit includes the following programs:

- DCD-Administrative Services
- DCD-Code Enforcement
- DCD-Planning and Environmental Review

Goals

- Assist with improving the physical, social, and economic health of communities by proactively educating and engaging residents in code compliance efforts.
- Use grant funding including the State of California Senate Bill (SB 2) Planning Grants Program, the Local Early Action Planning (LEAP) and Regional Early Action Planning (REAP) grants to accelerate housing production, including a Countywide rezone program to increase the number of multifamily zoned sites; amendments to the Zoning Code, Design Guidelines and General Plan to streamline the approval of affordable housing; and promote housing development, promote construction of accessory dwelling units, and begin development of an Infill Program.
- Complete the Phase 2B Climate Action Plan addressing how the County will meet emissions reductions targets county-wide.

Accomplishments

- Completed a significant body of work during FY 2021-22 related to various County Code, Zoning Code and General Plan amendments, including an Accessory Dwelling Unit Ordinance; SB 9: implementing an ordinance to allow for processing of State-mandated by-right tentative parcel map approvals of urban lot splits; tentative map expirations; rescinded the obsolete Calvine Road/Highway 99 Special Planning Area; SB 35 update, and the Housing Element.
- Implemented process improvements including the No Wait Inside Appointment system, which allows customers to schedule appointments online; and developed several brochures and fact sheets to assist staff and the public on legislative and zoning changes.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
DCD-Code Enforcement	\$9,863,961	\$9,859,997	\$10,846,325	\$986,328	10.0%
DCD-Planning and Environmental Review	\$10,945,044	\$12,431,724	\$13,730,134	\$1,298,410	10.4%
Office of the Director and Administration	—	—	\$2,453,491	\$2,453,491	—%
Total Expenditures / Appropriations	\$20,809,005	\$22,291,721	\$27,029,950	\$4,738,229	21.3%
Total Reimbursements	\$(506,633)	\$(477,600)	\$(2,916,868)	\$(2,439,268)	510.7%
Net Financing Uses	\$20,302,372	\$21,814,121	\$24,113,082	\$2,298,961	10.5%
Total Revenue	\$12,257,689	\$13,794,206	\$14,782,121	\$987,915	7.2%
Net County Cost	\$8,044,683	\$8,019,915	\$9,330,961	\$1,311,046	16.3%
Positions	108.8	111.8	128.8	17.0	15.2%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$13,050,893	\$15,106,172	\$17,928,321	\$2,822,149	18.7%
Services & Supplies	\$4,802,665	\$5,070,039	\$6,527,927	\$1,457,888	28.8%
Other Charges	\$114,074	\$125,000	\$125,000	—	—%
Equipment	—	\$55,000	\$55,000	\$0	—%
Interfund Charges	\$675,984	\$698,254	\$504,127	\$(194,127)	(27.8)%
Intrafund Charges	\$2,165,390	\$1,237,256	\$1,889,575	\$652,319	52.7%
Total Expenditures / Appropriations	\$20,809,005	\$22,291,721	\$27,029,950	\$4,738,229	21.3%
Intrafund Reimbursements Between Programs	—	—	\$(579,561)	\$(579,561)	—%
Other Reimbursements	\$(506,633)	\$(477,600)	\$(2,337,307)	\$(1,859,707)	389.4%
Total Reimbursements	\$(506,633)	\$(477,600)	\$(2,916,868)	\$(2,439,268)	510.7%
Net Financing Uses	\$20,302,372	\$21,814,121	\$24,113,082	\$2,298,961	10.5%
Revenue					
Licenses, Permits & Franchises	\$1,549,734	\$1,584,700	\$1,589,700	\$5,000	0.3%
Fines, Forfeitures & Penalties	\$712,429	\$533,000	\$800,000	\$267,000	50.1%
Intergovernmental Revenues	\$692,073	\$850,000	\$350,000	\$(500,000)	(58.8)%
Charges for Services	\$7,759,622	\$8,746,259	\$10,064,427	\$1,318,168	15.1%
Miscellaneous Revenues	\$1,543,831	\$2,080,247	\$1,977,994	\$(102,253)	(4.9)%
Total Revenue	\$12,257,689	\$13,794,206	\$14,782,121	\$987,915	7.2%
Net County Cost	\$8,044,683	\$8,019,915	\$9,330,961	\$1,311,046	16.3%
Positions	108.8	111.8	128.8	17.0	15.2%

Summary of Changes

The Recommended Budget reflects a \$4,738,229 (21.3%) increase in total appropriations, a \$2,439,268 (510.7%) increase in reimbursements, a \$987,915 (7.2%) increase in revenue, and a \$1,311,046 (16.3%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- An increase in salary and benefit costs related to cost of living adjustments.
- An increase in costs associated with software and professional services contracts.
- An increase in charges from the Department of Finance for billing and collection services.
- An increase in department overhead due to the addition of the Director, Executive Secretary, and accounting positions, which resulted from the departmental reorganization.

- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to costs associated with the Administrative Services division. Expenses for Administrative Services are reimbursed by other divisions in the Department of Community Development through department overhead charges. The Administrative Services division was previously in the Development and Code Services budget unit prior to the departmental reorganization.

The increase in revenue is due to:

- Increased activity in housing, Planning services, and Plan Checking activities.
- Increased collections of cannabis administrative penalties.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

Position counts have increased by 17.0 FTE from the prior year Adopted Budget due to:

- 10.0 FTE recommended net Base increases.
- 7.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
DCD-Code Enforcement	143,181	—	50,000	93,181	1.0
DCD-Planning and Environmental Review	958,623	—	538,560	420,063	6.0

DCD-Code Enforcement

Program Overview

Code Enforcement investigates violations of housing, zoning, and vehicle codes in the unincorporated Sacramento County. Staff tries to achieve voluntary compliance through notification and education. When necessary, legal procedures are used for enforcement actions including boarding structures, removing junk, rubbish, and abandoned vehicles; civil citations; criminal citations; and demolition of dangerous buildings.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$5,504,429	\$6,082,590	\$6,348,745	\$266,155	4.4%
Services & Supplies	\$2,086,563	\$2,463,071	\$3,038,092	\$575,021	23.3%
Other Charges	\$14,074	\$25,000	\$25,000	—	—%
Equipment	—	\$55,000	\$55,000	\$0	—%
Interfund Charges	\$675,984	\$698,254	\$498,105	\$(200,149)	(28.7)%
Intrafund Charges	\$1,582,911	\$536,082	\$881,383	\$345,301	64.4%
Total Expenditures / Appropriations	\$9,863,961	\$9,859,997	\$10,846,325	\$986,328	10.0%
Net Financing Uses	\$9,863,961	\$9,859,997	\$10,846,325	\$986,328	10.0%
Revenue					
Licenses, Permits & Franchises	\$1,452,747	\$1,467,700	\$1,467,700	—	—%
Fines, Forfeitures & Penalties	\$712,429	\$533,000	\$800,000	\$267,000	50.1%
Intergovernmental Revenues	\$355,424	\$350,000	—	\$(350,000)	(100.0)%
Charges for Services	\$1,190,729	\$1,502,000	\$1,637,000	\$135,000	9.0%
Miscellaneous Revenues	\$911,028	\$1,234,862	\$1,234,862	—	—%
Total Revenue	\$4,622,357	\$5,087,562	\$5,139,562	\$52,000	1.0%
Net County Cost	\$5,241,604	\$4,772,435	\$5,706,763	\$934,328	19.6%
Positions	53.0	53.0	54.0	1.0	1.9%

Summary of Changes

The Recommended Budget reflects a \$986,328 (10.0%) increase in total appropriations, a \$52,000 (1.0%) increase in revenue, and a \$934,328 (19.6%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Cost of living adjustments and increases in benefit costs for existing positions.
- An increase in charges from the Department of Finance for billing and collection services.

- An increase in department overhead due to the addition of the Director, Executive Secretary, and accounting positions, which resulted from the departmental reorganization.
- Recommended growth detailed later in this section.

The increase in revenue is due to:

- Increased collections of cannabis administrative penalties as the program continues to evolve.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCD - Add 1.0 FTE Senior Code Enforcement Officer - Code Enforcement					
	113,181	—	50,000	63,181	1.0
Add 1.0 FTE Senior Code Enforcement Officer position for the Rental Housing team. This position will prepare and assist with public training for Rental Housing constituents of Sacramento County. This position will also support the increase in caseloads for Room and Boards, Residential Care Facilities, and Supportive Living Facilities. In addition to the increased inspection workload, Refugee Academies and public trainings for property owners, managers and maintenance staff will commence, which requires planning and preparation work to be completed and this position will fulfill this need. This position will be partially funded by fees from the increased workload and the remaining cost will be funded by net county cost.					
DCD - IT Budget Increase - Code Enforcement					
	20,000	—	—	20,000	—
Ongoing funding of \$20,000 will fund technology and equipment updates such as replacement of old computers that are at the end of their life cycle and updated software. The department’s goal is to refresh outdated equipment and commit to a consistent refresh of failing and outdated equipment. Additionally, Lien and Nuisance Hearings have been moving towards virtual meetings, which requires the purchase of equipment and licenses for virtual meeting software.					
DCD - Training Budget Increase - Code Enforcement					
	10,000	—	—	10,000	—
Ongoing funding of \$10,000 for all 41 Code Officers and some administrative staff to attend safety and first aid training and education. Recent approval of Senate Bill (SB) 296 requires staff to develop safety standards appropriate for the officers employed within Sacramento County. This funding will support yearly training, recertification, and increased educational opportunities to stay in compliance with SB 296.					

DCD-Planning and Environmental Review

Program Overview

Planning and Environmental Review processes land use development applications; maintains and updates the Sacramento County General Plan and Development Code; implements the Tree Ordinance program; provides the general public with information, answers and resources concerning development requirements; reviews business licenses and building permits for compliance with zoning requirements; oversees private mining activities per state laws; reviews master plans for growth areas proposed by private development interests; prepares and processes environmental documents pursuant to the California Environmental Quality Act (CEQA) including mitigation monitoring and reporting and, when appropriate, the National Environmental Policy Act; and participates in the South Sacramento Habitat Conservation Plan including the issuance of incidental take permits.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$7,546,463	\$9,023,582	\$9,641,416	\$617,834	6.8%
Services & Supplies	\$2,716,102	\$2,606,968	\$3,000,975	\$394,007	15.1%
Other Charges	\$100,000	\$100,000	\$100,000	—	—%
Interfund Charges	—	—	\$6,022	\$6,022	—%
Intrafund Charges	\$582,479	\$701,174	\$981,721	\$280,547	40.0%
Total Expenditures / Appropriations	\$10,945,044	\$12,431,724	\$13,730,134	\$1,298,410	10.4%
Other Reimbursements	\$(506,633)	\$(477,600)	\$(493,877)	\$(16,277)	3.4%
Total Reimbursements	\$(506,633)	\$(477,600)	\$(493,877)	\$(16,277)	3.4%
Net Financing Uses	\$10,438,410	\$11,954,124	\$13,236,257	\$1,282,133	10.7%
Revenue					
Licenses, Permits & Franchises	\$96,987	\$117,000	\$122,000	\$5,000	4.3%
Intergovernmental Revenues	\$336,649	\$500,000	\$350,000	\$(150,000)	(30.0)%
Charges for Services	\$6,568,893	\$7,244,259	\$8,396,927	\$1,152,668	15.9%
Miscellaneous Revenues	\$632,803	\$845,385	\$743,132	\$(102,253)	(12.1)%
Total Revenue	\$7,635,332	\$8,706,644	\$9,612,059	\$905,415	10.4%
Net County Cost	\$2,803,079	\$3,247,480	\$3,624,198	\$376,718	11.6%
Positions	55.8	58.8	62.8	4.0	6.8%

Summary of Changes

The Recommended Budget reflects a \$1,298,410 (10.4%) increase in total appropriations, a \$16,277 (3.4%) increase in reimbursements, a \$905,415 (10.4%) increase in revenue, and a \$376,718 (11.6%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- An increase in salary and benefit costs related to cost of living adjustments.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to the transfer of Florin Vineyard Community Plan fees to this program.

The increase in revenue is due to:

- Increased activity in housing, Planning services, and Plan Checking activities.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCD - Add 1.0 FTE Associate Planner - CP Section Infill - PER					
	134,640	—	134,640	—	1.0
Add 1.0 FTE Associate Planner position to provide support to the Current Planning – Infill section. The Current Planning section manages entitlement requests in 14 distinct Community Plan areas in Sacramento County and staff are arranged in two teams – Infill and New Growth in an effort to develop expertise with area-specific issues and develop credibility with community members. The position will assist with the timely processing of entitlement applications assigned to the Infill team. This section receives approximately 200 discretionary entitlement applications per year, and there are currently over 250 active entitlement projects in progress. Many of these projects are located in Infill communities where staff are working on multifamily housing projects, tentative parcel and subdivision maps, and new industrial and retail developments. There has been a continuous increase in application submittal since 2020 and to process this continued pipeline of entitlement applications in a timely manner, additional staff support is needed.					
DCD - Add 1.0 FTE Associate Planner - CP Section New Growth - PER					
	134,640	—	134,640	—	1.0
Add 1.0 FTE Associate Planner position to provide support to the Current Planning – New Growth section. This section manages entitlement requests in 14 distinct Community Plan areas in Sacramento County and staff are arranged in two teams – Infill and New Growth in an effort to develop expertise with area-specific issues and develop credibility with community members. The position will support projects assigned to the New Growth team. This section receives approximately 200 discretionary entitlement applications per year, and there are currently over 250 active entitlement projects in progress. Many of these projects are located in Infill communities where staff are working on multifamily housing projects, tentative parcel and subdivision maps, and new industrial and retail developments. There has been a continuous increase in application submittal since 2020 and to process this continued pipeline of entitlement applications in a timely manner, additional staff support is needed.					
DCD - Add 1.0 FTE Associate Planner in ER Section - New Growth - PER					
	134,640	—	134,640	—	1.0
Add 1.0 FTE Associate Planner position to provide support to the Environmental Review New Growth & Public Projects section. The position will assist in the preparation of private and public project environmental documents. Private entitlement applications subject to California Environmental Quality Act (CEQA) number between 200-300 applications per year. In addition to the private entitlement applications, in 2021, Planning and Environmental Review (PER) took in 168 public infrastructure projects that required preparation of an environmental document. With recent legislation, including the American Rescue Plan Act (ARPA), Sacramento County will receive funding for public infrastructure projects that will require environmental review. PER expects that public projects will generate additional work during the next budget cycles necessitating additional staff support to ensure PER can deliver environmental documents in a timely manner.					

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCD - Add 1.0 FTE Associate Planner in ER Section - PER					
	134,640	—	134,640	—	1.0
<p>Add 1.0 FTE Associate Planner position to provide support to the Environmental Review Infill & Public Projects section. The position will assist in the preparation of private and public project environmental documents. Private entitlement applications subject to CEQA number between 200-300 applications per year. Currently, PER uses on-call consultants for work in excess of what can be completed in house. In FY 2021-22, over \$630,000 of work has been consulted out for the preparation of CEQA documents due to lack of in-house staffing. With additional staff, it allows analysts additional capacity for CEQA/ National Environmental Policy Act (NEPA) and permitting work that would otherwise need to be consulted out. It should be noted that even with this additional position, contract consultants are still needed to assist with workload.</p>					
DCD - Add 1.0 FTE Associate Planner in ZA Section - PER					
	134,640	—	—	134,640	1.0
<p>Add 1.0 FTE Associate Planner position to ensure County compliance with the Housing Element Implementation measures related to Development Code amendments as well as timely implementation of portions of the Climate Action Plan consistent with the Board's direction in the Climate Emergency Declaration in December 2020. The position will also allow for other necessary Development Code work to be completed. Due to the vast number of annual State mandates, staff has not been able to address other needed Development Code updates or Board of Supervisors' requests. This position would manage various Development Code Amendment projects. Duties include but are not limited to project management; interpretation of codes and legislation; drafting reports, preparing ordinances and resolutions related to Code updates; coordination with various County departments and agencies; presentations to community groups, stakeholders, and governing bodies; and, other duties as assigned.</p>					
DCD - Add 1.0 FTE Secretary Position in PER					
	75,423	—	—	75,423	1.0
<p>Add 1.0 FTE Secretary position to provide support to the Planning Director. The Secretary will be responsible for maintaining the Planning Director's calendar, assisting with planning and coordinating appointments and conference arrangements, formatting Board reports and coordinating review of documents between the Planning Director and Community Development Director. PER's previous Executive Secretary position was shifted to the Administrative Services Division to support the Department Director as part of the departmental reorganization, which resulted in no administrative support for the Planning Director. This position would fulfill the administrative support needed for the Planning Director.</p>					
DCD - Local Government Certification (Section 106) Consultant Costs - PER					
	60,000	—	—	60,000	—
<p>One-time funding of \$60,000 to fund a consultant for Local Government Certification (Section 106) requirements. These requirements include establishing a qualified historic preservation commission, enforcement of appropriate State or local legislation for the designation and protection of historic properties (usually through an ordinance), maintaining a system for the survey and inventory of local historic resources, and facilitating public participation in local preservation, including participation in the National Register listing process.</p>					
DCD - PER Technology Updates					
	150,000	—	—	150,000	—
<p>One-time funding of \$150,000 for technology updates provided by the Department of Technology including Interactive Zoning Code updates which will increase staff efficiency in looking up information and processing applications, provide a more user friendly interface for the public to obtain basic zoning and land use information and more seamlessly apply for planning entitlements. It is important to note that until outdated and/or conflicting zoning documents are addressed; digitizing this information will not resolve the issue of conflicting and overly complex zoning regulations. Therefore, it will be necessary to do a multi-phased approach. This funding will also assist with compliance regarding Assembly Bill 602 (Mitigation Fee Act Reporting). Compliance with this bill affects multiple departments and technology updates in PER will assist in meeting the requirements of this bill including a current schedule of fees, exactions, and affordability requirements applicable to a proposed housing development project as defined in the bill, including all zoning ordinances and development standards applicable to each parcel. This request is contingent on approval of a request in the Department of Technology budget (BU 7600000).</p>					

Office of the Director and Administration

Program Overview

Administrative Services provides management, leadership, and administrative support to the Department of Community Development.

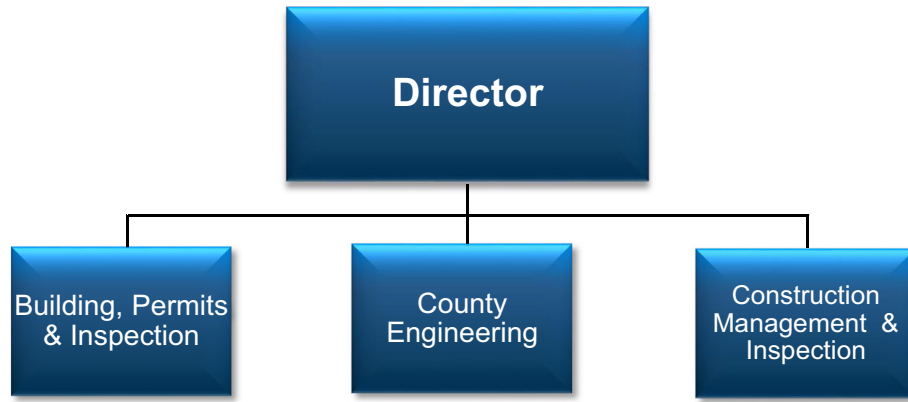
Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	—	—	\$1,938,160	\$1,938,160	—%
Services & Supplies	—	—	\$488,860	\$488,860	—%
Intrafund Charges	—	—	\$26,471	\$26,471	—%
Total Expenditures / Appropriations	—	—	\$2,453,491	\$2,453,491	—%
Total Reimbursements between Programs		—	\$(579,561)	\$(579,561)	—%
Other Reimbursements	—	—	\$(1,843,430)	\$(1,843,430)	—%
Total Reimbursements	—	—	\$(2,422,991)	\$(2,422,991)	—%
Net Financing Uses	—	—	\$30,500	\$30,500	—%
Revenue					
Charges for Services	—	—	\$30,500	\$30,500	—%
Total Revenue	—	—	\$30,500	\$30,500	—%
Positions	—	—	12.0	12.0	—%

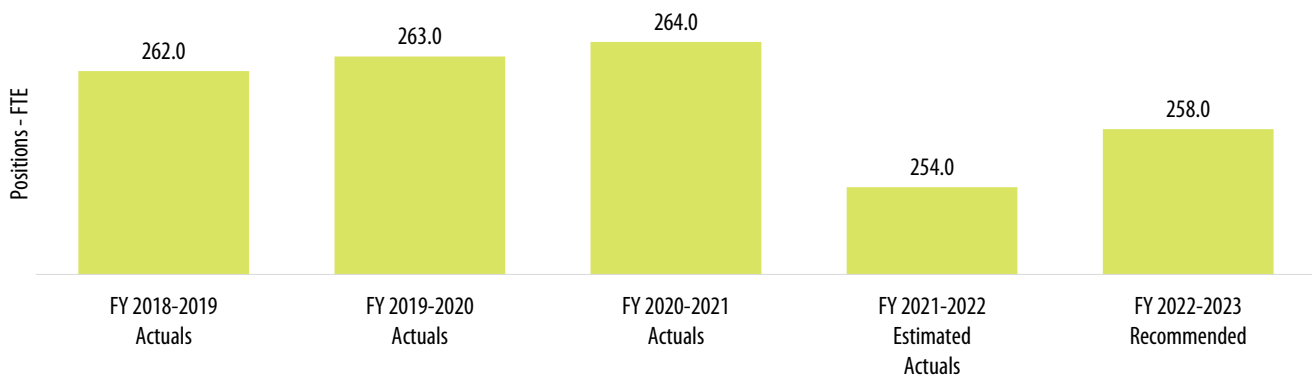
Summary of Changes

In FY 2021-22, a majority of the Administrative Services budget was included in the Development and Code Services budget unit (2151000). As part of the departmental reorganization, the costs are now reflected in this program.

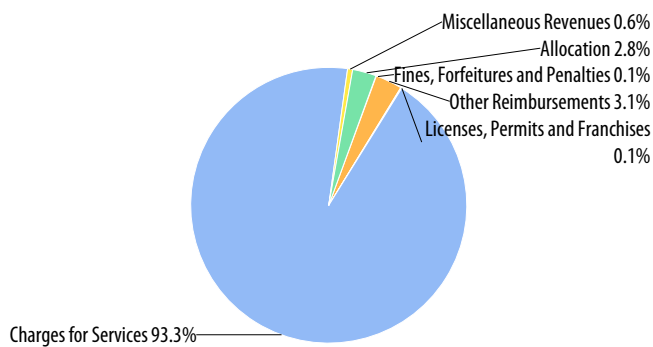
Department Structure David Defanti, Interim Director



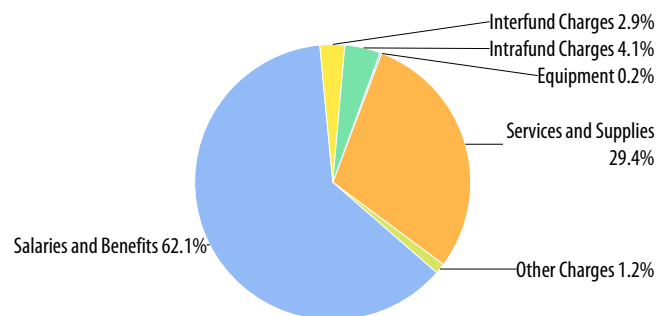
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

Development and Code Services provides various services to support building and development activities, and to ensure projects are constructed in accordance to California building codes, plans, specifications, and County standards. Services include issuing building permits, plan review, inspections, development fee calculations, surveying, and mapping. The divisions in this budget unit assist property owners, as well as the building community, with development projects and understanding the applicable laws and codes. This budget unit includes the following programs:

- DCS-Building Permits & Inspection
- DCS-Construction Management & Inspection
- DCS-County Engineering

This Budget Unit is administered under the Department of Community Development (5720000).

Goals

- To provide a construction management and inspection system that delivers consistent and efficient contract administration, inspections, information and assistance to customers.
- To ensure that projects are constructed and installed in accordance with the California Building Code, Sacramento County regulations and related building laws to safeguard the health and safety of the public.
- To provide accurate and timely review of land division maps and site improvement plans as well as land development information.

Accomplishments

- Construction Management and Inspection participated in several large projects including Sacramento Regional County Sanitation District's Emergency Storage Basin D Rehabilitation Project; Department of Transportation's Hazel Avenue Phase 3 improvement project and Elk Grove-Florin Road Bridge & Widening Project; Department of Water Resources' Arden Service Area Pipe & Meter Installation Project Phases 2A and 2B; Sacramento Area Flood Control Agency's Lower Elkhorn Basin Levee Setback Project; and Department of Airports' Sacramento International Airport Remain Over Night Apron Project and New Aircraft Rescue & Fire Fighting Facility Project.
- Board approval of the Bond Opportunities for Land Development (BOLD) program and Statewide Communities Infrastructure Program (SCIP) Mello Ross Community Facilities District programs.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
DCS - Administrative Services	\$1,377,739	\$1,584,113	—	\$(1,584,113)	(100.0)%
DCS - Building Permits & Inspection	\$16,870,018	\$21,703,569	\$22,729,337	\$1,025,768	4.7%
DCS - Construction Management and Inspection Division	\$22,106,018	\$24,605,064	\$26,884,211	\$2,279,147	9.3%
DCS - County Engineering	\$10,376,892	\$11,915,163	\$13,984,666	\$2,069,503	17.4%
Total Expenditures / Appropriations	\$50,730,667	\$59,807,909	\$63,598,214	\$3,790,305	6.3%
Total Reimbursements	\$(3,495,096)	\$(4,511,597)	\$(2,977,193)	\$1,534,404	(34.0)%
Net Financing Uses	\$47,235,571	\$55,296,312	\$60,621,021	\$5,324,709	9.6%
Total Revenue	\$48,734,117	\$52,072,086	\$58,885,178	\$6,813,092	13.1%
Use of Fund Balance	\$(1,498,546)	\$3,224,226	\$1,735,843	\$(1,488,383)	(46.2)%
Positions	264.0	264.0	258.0	(6.0)	(2.3)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$33,977,662	\$39,442,737	\$39,498,135	\$55,398	0.1%
Services & Supplies	\$13,363,012	\$15,692,994	\$18,696,030	\$3,003,036	19.1%
Other Charges	\$290,042	\$486,437	\$781,686	\$295,249	60.7%
Equipment	\$61,619	\$155,100	\$143,800	\$(11,300)	(7.3)%
Interfund Charges	—	—	\$1,843,430	\$1,843,430	—%
Intrafund Charges	\$3,038,333	\$4,030,641	\$2,635,133	\$(1,395,508)	(34.6)%
Total Expenditures / Appropriations	\$50,730,667	\$59,807,909	\$63,598,214	\$3,790,305	6.3%
Intrafund Reimbursements Between Programs	\$(1,994,653)	\$(2,414,670)	\$(1,026,422)	\$1,388,248	(57.5)%
Other Reimbursements	\$(1,500,443)	\$(2,096,927)	\$(1,950,771)	\$146,156	(7.0)%
Total Reimbursements	\$(3,495,096)	\$(4,511,597)	\$(2,977,193)	\$1,534,404	(34.0)%
Net Financing Uses	\$47,235,571	\$55,296,312	\$60,621,021	\$5,324,709	9.6%
Revenue					
Licenses, Permits & Franchises	\$53,594	\$55,000	\$86,000	\$31,000	56.4%
Fines, Forfeitures & Penalties	\$143,204	\$29,800	\$39,800	\$10,000	33.6%
Revenue from Use Of Money & Property	\$(19,528)	—	—	—	—%
Intergovernmental Revenues	\$52,681	—	—	—	—%
Charges for Services	\$48,025,492	\$51,620,941	\$58,383,001	\$6,762,060	13.1%
Miscellaneous Revenues	\$478,675	\$366,345	\$376,377	\$10,032	2.7%
Total Revenue	\$48,734,117	\$52,072,086	\$58,885,178	\$6,813,092	13.1%
Use of Fund Balance	\$(1,498,546)	\$3,224,226	\$1,735,843	\$(1,488,383)	(46.2)%
Positions	264.0	264.0	258.0	(6.0)	(2.3)%

Summary of Changes

The Recommended Budget reflects a \$3,790,305 (6.3%) increase in total appropriations, a \$1,534,404 (34.0%) decrease in reimbursements, a \$6,813,092 (13.1%) increase in revenue, and a \$1,488,383 (46.2%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in allocated costs primarily due to liability insurance and costs associated with information technology support.
- Increases in department overhead resulting from increases in salaries and benefits for administrative staff, accounting services, and the addition of the Director and Executive Secretary positions.

- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The decrease in reimbursements is due to:

- The shift of department overhead reimbursement, including 1.0 FTE Senior Accountant position, from this budget unit to the Community Development budget unit (BU 5720000) as a result of the departmental reorganization, which moved the Administrative Services division to the Community Development budget unit.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in revenue is due to:

- Increases in expenditures. The divisions in this budget unit are fully cost recovered by customer billings; therefore, revenues are budgeted to match expenses (less fund balance). Labor rates are set and monitored to ensure cost recovery.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

Use of Fund Balance reflects a carryover of \$1,735,843 in available balance.

- There are no changes to reserves.

Position counts have decreased by 6.0 FTE from the prior year Adopted Budget due to:

- 10.0 FTE recommended net Base decreases.
- 4.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
DCS - Building Permits & Inspection	151,681	—	151,681	—	1.0
DCS - Construction Management and Inspection Division	1,725,786	—	1,725,786	—	—
DCS - County Engineering	1,640,477	(60,000)	1,580,477	—	3.0

DCS - Administrative Services

Program Overview

The **DCS – Administrative Services** program of Development and Code Services was moved to the Community Development budget unit (BU 5720000) as part of the September 2021 Department of Community Development reorganization.

FOR INFORMATION ONLY

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,104,698	\$1,211,575	—	\$(1,211,575)	(100.0)%
Services & Supplies	\$273,041	\$372,538	—	\$(372,538)	(100.0)%
Total Expenditures / Appropriations	\$1,377,739	\$1,584,113	—	\$(1,584,113)	(100.0)%
Total Reimbursements between Programs		\$(1,339,381)	—	\$1,339,381	(100.0)%
Other Reimbursements	\$(185,060)	\$(214,774)	—	\$214,774	(100.0)%
Total Reimbursements	\$(1,319,349)	\$(1,554,155)	—	\$1,554,155	(100.0)%
Net Financing Uses	\$58,390	\$29,958	—	\$(29,958)	(100.0)%
Revenue					
Intergovernmental Revenues	\$360	—	—	—	—%
Charges for Services	\$35,517	\$25,237	—	\$(25,237)	(100.0)%
Miscellaneous Revenues	\$9,520	—	—	—	—%
Total Revenue	\$45,397	\$25,237	—	\$(25,237)	(100.0)%
Use of Fund Balance	\$12,993	\$4,721	—	\$(4,721)	(100.0)%
Positions	8.0	8.0	—	(8.0)	(100.0)%

DCS - Building Permits & Inspection

Program Overview

DCS – Building Permits and Inspection provides inspection, plan review and permit issuance for all private construction in the County.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$11,238,321	\$13,899,903	\$14,352,905	\$453,002	3.3%
Services & Supplies	\$4,168,182	\$6,056,013	\$6,507,049	\$451,036	7.4%
Other Charges	\$235,047	\$273,088	\$329,617	\$56,529	20.7%
Interfund Charges	—	—	\$673,420	\$673,420	—%
Intrafund Charges	\$1,228,469	\$1,474,565	\$866,346	\$(608,219)	(41.2)%
Total Expenditures / Appropriations	\$16,870,018	\$21,703,569	\$22,729,337	\$1,025,768	4.7%
Other Reimbursements	\$(157,076)	\$(154,788)	\$(157,099)	\$(2,311)	1.5%
Total Reimbursements	\$(157,076)	\$(154,788)	\$(157,099)	\$(2,311)	1.5%
Net Financing Uses	\$16,712,942	\$21,548,781	\$22,572,238	\$1,023,457	4.7%
Revenue					
Fines, Forfeitures & Penalties	\$1,526	—	—	—	—%
Revenue from Use Of Money & Property	\$(3,708)	—	—	—	—%
Intergovernmental Revenues	\$25,425	—	—	—	—%
Charges for Services	\$16,662,906	\$21,442,898	\$22,485,582	\$1,042,684	4.9%
Miscellaneous Revenues	\$49,077	\$41,200	\$41,200	—	—%
Total Revenue	\$16,735,226	\$21,484,098	\$22,526,782	\$1,042,684	4.9%
Use of Fund Balance	\$(22,284)	\$64,683	\$45,456	\$(19,227)	(29.7)%
Positions	101.0	101.0	102.0	1.0	1.0%

Summary of Changes

The Recommended Budget reflects a \$1,025,768 (4.7%) increase in total appropriations, a \$2,311 (1.5%) increase in reimbursements, a \$1,042,684 (4.9%) increase in revenue, and a \$19,227 (29.7%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in salary and benefit costs related to cost of living adjustments.
- Increases in allocated costs primarily due to liability insurance costs.
- Increases in charges from the Department of Finance for billing and collections services.

- Increases in department overhead due to increases in salaries and benefits for administrative staff, accounting services, and the addition of Director and Executive Secretary positions.
- Recommended growth detailed later in this section.

The increase in reimbursements is primarily due to an increase in lease costs for the East Area Service Center. Building Inspection is charged for the entire cost of the lease and reimbursed with General Fund for the square footage not occupied.

The increase in revenue is due to:

- Increases in expenditures. The divisions in this budget unit are fully cost recovered by customer billings; therefore, revenues are budgeted to match expenses (less fund balance). Labor rates are set and monitored to ensure cost recovery.
- Recommended growth detailed later in this section.

Use of Fund Balance reflects a carryover of \$45,456 in available balance.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCD - Add 1.0 FTE Supervising Building Inspector - BPI					
	139,181	—	139,181	—	1.0
Add 1.0 FTE Supervising Building Inspector position for the Building Permits and Inspection Division to assist with Special Projects. These projects include multiple permits per project and are typically tied to funding and/or turnaround deadlines. This position would provide the needed attention to keep these projects moving in a timely manner and meet funding deadlines. This position will be funded through permit revenue.					
DCD - International Accreditation Service (IAS) Accreditation - BPI					
	12,500	—	12,500	—	—
Ongoing funding of \$12,500 for new accreditation services for Building Permits and Inspection includes an independent assessment of a building department's construction codes administration, enforcement, and quality management system. International Accreditation Service accreditation is a systematic and ongoing process for improving building department policies and procedures to enhance the public's confidence in the department. These services will be fully funded by building permit and inspection fees.					

DCS - Construction Management and Inspection Division

Program Overview

DCS – Construction Management and Inspection Division ensures that contractors construct public buildings in accordance with approved plans and specifications. The materials testing laboratory handles testing and verification of construction materials and processes used in construction of public improvements.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$15,437,560	\$17,145,180	\$17,543,213	\$398,033	2.3%
Services & Supplies	\$5,520,659	\$5,474,979	\$6,960,226	\$1,485,247	27.1%
Other Charges	\$31,561	\$131,154	\$317,513	\$186,359	142.1%
Equipment	—	\$154,300	\$100,300	\$(54,000)	(35.0)%
Interfund Charges	—	—	\$565,234	\$565,234	—%
Intrafund Charges	\$1,116,238	\$1,699,451	\$1,397,725	\$(301,726)	(17.8)%
Total Expenditures / Appropriations	\$22,106,018	\$24,605,064	\$26,884,211	\$2,279,147	9.3%
Total Reimbursements between Programs		\$(155,289)	\$(161,422)	\$(6,133)	3.9%
Other Reimbursements	\$(805,645)	\$(1,311,149)	\$(1,301,365)	\$9,784	(0.7)%
Total Reimbursements	\$(944,169)	\$(1,466,438)	\$(1,462,787)	\$3,651	(0.2)%
Net Financing Uses	\$21,161,849	\$23,138,626	\$25,421,424	\$2,282,798	9.9%
Revenue					
Fines, Forfeitures & Penalties	\$110,201	—	—	—	—%
Intergovernmental Revenues	\$20,227	—	—	—	—%
Charges for Services	\$22,119,282	\$21,415,622	\$24,937,384	\$3,521,762	16.4%
Miscellaneous Revenues	\$30,361	—	—	—	—%
Total Revenue	\$22,280,070	\$21,415,622	\$24,937,384	\$3,521,762	16.4%
Use of Fund Balance	\$(1,118,221)	\$1,723,004	\$484,040	\$(1,238,964)	(71.9)%
Positions	114.0	114.0	113.0	(1.0)	(0.9)%

Summary of Changes

The Recommended Budget reflects a \$2,279,147 (9.3%) increase in total appropriations, a \$3,651 (0.2%) decrease in reimbursements, a \$3,521,762 (16.4%) increase in revenue, and a \$1,238,964 (71.9%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Cost of living adjustments and increases in benefit costs.

- Increases in fuel costs and costs associated with information technology support.
- Increase in department overhead due to increases in salaries and benefits for administrative staff, accounting services, and the addition of Director and Executive Secretary positions.
- Recommended growth detailed later in this section.

The decrease in reimbursements is primarily due to the transfer of 1.0 FTE Senior Accountant position to the Administrative Services division of Community Development.

The increase in revenue is due to:

- Increases in expenditures. The divisions in this budget unit are fully cost recovered by customer billings; therefore, revenues are budgeted to match expenses (less fund balance). Labor rates are set and monitored to ensure cost recovery.
- Recommended growth detailed later in this section.

Use of Fund Balance reflects a carryover of \$484,040 in available balance.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCD - Contract Costs for CHP Traffic Control - CMID					
	25,000	—	25,000	—	—
Ongoing funding of \$25,000 for traffic control on roadway projects. These services are necessary for safety and order during construction projects that affect traffic. Costs will be charged to projects and fully recovered through project revenue.					
DCD - Increase Extra Help for Retired Annuitant - CMID					
	92,650	—	92,650	—	—
Ongoing funding for retired annuitant services to provide assistance and expertise to the division. The former Chief of Construction Management and Inspection will assist with policy and procedure updates, performance measures, and updating County Standard Construction Specifications. The extra help is needed while the Division's workload continues to increase. Costs will be fully funded by Construction Management and Inspection project fees.					
DCD - Increase On-Call Contracts - CMID					
	1,200,000	—	1,200,000	—	—
Ongoing funding of \$1.2 million for on-call contract work to address increasing workloads including an anticipated increase in road pavement rehabilitation projects from the Department of Transportation. Contractor costs will be charged to projects and fully recovered through project revenue.					
DCD - Materials Lab Remodel - CMID					
	50,000	—	50,000	—	—
One-time funding of \$50,000 to remodel the materials testing lab. Water, drainage, and electrical work are required to accommodate new equipment. Equipment to replace existing, out-of-date unit was budgeted in FY 2021-22, but purchase had to be delayed until building modifications are made. Cost of remodel will be fully funded by Construction Management and Inspection project fees.					
DCD - Office Reconfiguration - CMID					
	50,000	—	50,000	—	—
One-time funding of \$50,000 to be used for the reconfiguration of offices at 9700 Goethe Road and 9664 Ecology Lane. Additional office space is required to accommodate the growing work force, in addition to the closure of temporary construction trailer offices. Costs will be fully funded by Construction Management and Inspection project fees.					

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCD - Purchase 4 Additional Vehicles - CMID					
	170,952	—	170,952	—	—
One-time funding of \$123,880 to purchase four vehicles and \$47,072 in ongoing costs for rental and fuel. There are currently not enough vehicles for field staff due to recent hires. Additional vehicles are needed to eliminate the cost of leasing from outside vendors. Vehicle costs will be fully funded by Construction Management and Inspection project fees.					
DCD - Purchase Software & Tablets for Pilot Program - CMID					
	30,000	—	30,000	—	—
One-time purchase of \$25,000 for the purchase of software and tablets, and an ongoing cost of \$5,000 for software maintenance. Equipment will be fully funded by Construction Management and Inspection project fees and will be used for a pilot program to help improve efficiency and cost savings. The pilot program will evaluate software tools that can consolidate various existing programs to reduce the amount of data entry/management and also to enhance remote use, such as uploading site photos in the field rather than having to upload at the office. The Tablets are intended to serve multiple purposes, aside from supporting the pilot program. These include providing digital access to construction drawings, specifications, and submittal documents, which increases access to data in the field and reduces the dependency on paper documents and associated travel to obtain physical copies/prints.					
DCD - Reallocate 1.0 Assistant Civil Engineer to Principal Civil Engineer - CMID					
	80,519	—	80,519	—	—
Reallocate 1.0 FTE Assistant Engineer – Civil Level 2 position to 1.0 FTE Principal Civil Engineer position to fulfill the increased workload. Workload is increasing along with complexity of projects administered by the County’s Airport Department. In addition, the level of private development activity continues to increase along with the number of projects utilizing the County’s Fast Track program. The Principal level position is needed to provide additional oversight and coordination with client departments, such as Airports, Water Resources, Transportation, and Sacramento Area Sewer District as it relates to County-owned projects and private development activity. The position will also support existing staff by providing direction and assist with prioritization, workflow, and assessing resource needs. The request will be fully funded by project revenue.					
DCD - Reallocate 1.0 FTE Construction Management Specialist to 1.0 FTE Construction Management Supervisor - CMID					
	26,665	—	26,665	—	—
Reallocate 1.0 FTE Construction Management Specialist position to 1.0 FTE Construction Management Supervisor position to fulfill the increased workload. Current and future workloads are increasing due to ongoing Capital Improvement Program Projects and anticipated maintenance related to construction projects. The volume and nature of the current workload requires a change in classification since it involves a higher degree of project management and administration duties rather than a supportive/assistant role of the lower class. This position will supervise inspection staff on a project-by-project basis. The request will be fully funded by project revenue.					

DCS - County Engineering

Program Overview

DCS-County Engineering consists of three sections described below:

- Special Districts provides funding for a range of transportation, water, sewer, and drainage capital improvements, landscape maintenance, library facilities, and Sheriff services.
- Site Improvements and Permits reviews and approves improvement plans; assists property owners and developers in subdividing property or constructing improvements; and provides internal support for County departments by reviewing building permits, calculating and assessing infrastructure, road and transit, sewer connection, drainage, and water connection fees. This program also serves the development community by providing copies of plans and specifications of County projects, processing encroachment permits for construction in the public right-of-way, and processing transportation permits for oversize loads.
- Surveys reviews and enforces conditions of approval for final and parcel maps to assure orderly land development in compliance with regulatory requirements; reviews records of survey and corner records to maintain records of property boundaries and survey monuments controlling the boundaries. This program is also responsible for surveying and mapping of county roads and other public facilities operated and maintained by the County, and to maintain a fair and accurate record of said surveys in support of maintenance, improvement and operation of said facilities.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$6,197,084	\$7,186,079	\$7,602,017	\$415,938	5.8%
Services & Supplies	\$3,401,130	\$3,789,464	\$5,228,755	\$1,439,291	38.0%
Other Charges	\$23,434	\$82,195	\$134,556	\$52,361	63.7%
Equipment	\$61,619	\$800	\$43,500	\$42,700	5,337.5%
Interfund Charges	—	—	\$604,776	\$604,776	—%
Intrafund Charges	\$693,626	\$856,625	\$371,062	\$(485,563)	(56.7)%
Total Expenditures / Appropriations	\$10,376,892	\$11,915,163	\$13,984,666	\$2,069,503	17.4%
Total Reimbursements between Programs		\$(920,000)	\$(865,000)	\$55,000	(6.0)%
Other Reimbursements	\$(352,662)	\$(416,216)	\$(492,307)	\$(76,091)	18.3%
Total Reimbursements	\$(1,074,502)	\$(1,336,216)	\$(1,357,307)	\$(21,091)	1.6%
Net Financing Uses	\$9,302,390	\$10,578,947	\$12,627,359	\$2,048,412	19.4%
Revenue					
Licenses, Permits & Franchises	\$53,594	\$55,000	\$86,000	\$31,000	56.4%
Fines, Forfeitures & Penalties	\$31,477	\$29,800	\$39,800	\$10,000	33.6%
Revenue from Use Of Money & Property	\$(15,820)	—	—	—	—%
Intergovernmental Revenues	\$6,669	—	—	—	—%
Charges for Services	\$9,207,786	\$8,737,184	\$10,960,035	\$2,222,851	25.4%
Miscellaneous Revenues	\$389,718	\$325,145	\$335,177	\$10,032	3.1%
Total Revenue	\$9,673,424	\$9,147,129	\$11,421,012	\$2,273,883	24.9%
Use of Fund Balance	\$(371,034)	\$1,431,818	\$1,206,347	\$(225,471)	(15.7)%
Positions	41.0	41.0	43.0	2.0	4.9%

Summary of Changes

The Recommended Budget reflects a \$2,069,503 (17.4%) increase in total appropriations, a \$21,091 (1.6%) increase in reimbursements, a \$2,273,883 (24.9%) increase in revenue, and a \$225,471 (15.7%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in allocated costs primarily due to facility use costs and information technology support costs.
- Increases in department overhead due to increases in salaries and benefits for administrative staff, accounting services, and the addition of the Director and Executive Secretary positions.
- Recommended growth detailed later in this section.

The net increase in reimbursements is due to:

- A reduction of in-person services at the public counter as a result of the pandemic.
- Recommended growth detailed later in this section.

The increase in revenue is due to:

- Increases in expenditures. The divisions in this budget unit are fully cost recovered by customer billings; therefore, revenues are budgeted to match expenses (less fund balance). Labor rates are set and monitored to ensure cost recovery.
- Recommended growth detailed later in this section.

Use of Fund Balance reflects a carryover of \$1,206,347 in available balance.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCD - Install GPS on 5 Vehicles + Monitoring Services-Surveys					
	1,260	—	1,260	—	—
Ongoing funding of \$1,260 for Global Positioning System (GPS) and monitoring services on five existing vehicles for the Surveys unit. The GPS monitoring services will assist the Surveys team with real time navigation for field work. The increase is funded by project revenue.					
DCD - Property Business Improvement District (PBID) Formation, Renewal and Administration Support-SDS					
	—	(60,000)	(60,000)	—	—
Ongoing funding for costs associated with supporting and administering Property Business Improvement District (PBID) activities including staff work on PBID renewals, formation, and administration services. Staff supporting this work are redirected from revenue generating projects. This request is contingent on approval of growth requests in the Financing Transfers/Reimbursements budget (Budget Unit 5110000) and Economic Development budget (BU 3870000).					
DCD - Add 1.0 FTE Principal Engineering Technician - SIPS					
	113,667	—	113,667	—	1.0
Add 1.0 FTE Principal Engineering Technician position for the Site Improvement and Permit Section to assist with the review of improvement plans. Over the past four years, an average workload has increased over 15%. The amount of workload volume, including an increased number of fast-track projects associated with the Metro Air Park, has impacted staff. An additional position is required to meet the workload and industry expected turn-around commitment. This position will be funded through project revenue.					
DCD - Add 1.0 FTE Senior Land Surveyor-Surveys					
	196,810	—	196,810	—	1.0
Add 1.0 FTE Senior Land Surveyor position to address increased workload. This new position is necessary and essential, as the current staffing resources have not been able to review and turn-around mapping reviews in a time-frame compliant with the Subdivision Map Act. The addition of a second Licensed Surveyor will help streamline the section's ability to meet the increased map review demand, and provide requisite interpretations of the State laws, Sacramento County codes, and related ordinances applicable to the mapping requirements and boundary determinations. This position additionally provides a professional growth path within the section. This position will be funded through project revenue.					
DCD - Add 1.0 FTE Survey Party Chief-Surveys					
	206,195	—	206,195	—	1.0
Add 1.0 FTE Survey Party Chief position to address significant increases in Surveying projects. This new position is necessary as the workload is not sustainable with current staff resources. The addition of another Party Chief is essential, so that the County's construction and maintenance activities remain in monument preservation compliance with the Professional Land Surveyor's Act. This position will be funded through project revenue.					

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCD - Add 2 Jr Interns Extra Help - Surveys					
	62,928	—	62,928	—	—
Funding for two Junior Interns to assist with the growing number of geographic information system (GIS) related projects being received by the Surveys unit. The interns are fully funded through project revenue.					
DCD - Increase In Aerial Mapping Projects - Surveys					
	25,000	—	25,000	—	—
Ongoing funding of \$25,000 to address the increased demands for Surveys' services for projects involving Aerial Mapping services that are contracted out by the Department. The increase in expenses is offset by the projects' revenue.					
DCD - Increase Lane Control-Surveys					
	25,000	—	25,000	—	—
Ongoing funding of \$25,000 to address the increased demands for Surveys services for projects involving lane control for freeway work projects and are services that are contracted out by the Department. Increase in expenses is offset by the projects' revenue.					
DCD - Increase On-Call Contracts - Surveys					
	1,000,000	—	1,000,000	—	—
Ongoing funding of \$1.0 million for retention of consultants to provide On-Call Land Surveying Services when workloads exceed staff capacity. The increase is funded by project revenue.					
DCD - Reallocate Engineering Technician Level I/II to Senior Engineering Technician -SIPS					
	9,617	—	9,617	—	—
Reallocate 1.0 FTE Engineering Technician Level I/II position to 1.0 FTE Senior Engineering Technician position for the Site Improvement and Permit Section to assist with processing improvement plans, to lessen the processing duties of plan checkers and to allow plan checkers to focus more on reviewing improvement plans. This reallocation is necessary to meet our industry plan review turn-around commitments. The cost of this position reallocation will be funded through project revenue.					

Budget Unit Functions & Responsibilities

The **Building Inspection** special revenue fund provides financing through building permit fees and direct charges for services delivered to ensure compliant privately-built structures within the Sacramento County Unincorporated Area. This Budget Unit is administered under the Department of Community Development (5720000).

Goals

- Ensure financing is available for division operations via fees and labor rates.
- Collect Building Permit fees as directed by the fee ordinance adopted by the Board of Supervisors.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Building Inspection	\$17,094,146	\$21,887,298	\$22,778,501	\$891,203	4.1%
Total Expenditures / Appropriations	\$17,094,146	\$21,887,298	\$22,778,501	\$891,203	4.1%
Net Financing Uses	\$17,094,146	\$21,887,298	\$22,778,501	\$891,203	4.1%
Total Revenue	\$18,975,300	\$17,598,842	\$18,123,842	\$525,000	3.0%
Use of Fund Balance	\$(1,881,154)	\$4,288,456	\$4,654,659	\$366,203	8.5%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$16,673,759	\$21,442,298	\$22,333,501	\$891,203	4.2%
Other Charges	\$420,387	\$445,000	\$445,000	—	—%
Total Expenditures / Appropriations	\$17,094,146	\$21,887,298	\$22,778,501	\$891,203	4.1%
Net Financing Uses	\$17,094,146	\$21,887,298	\$22,778,501	\$891,203	4.1%
Revenue					
Licenses, Permits & Franchises	\$18,728,087	\$17,239,001	\$17,759,001	\$520,000	3.0%
Fines, Forfeitures & Penalties	\$16	\$7,500	—	\$(7,500)	(100.0)%
Revenue from Use Of Money & Property	\$70,220	\$30,000	\$30,000	—	—%
Intergovernmental Revenues	\$46,770	\$45,000	\$50,000	\$5,000	11.1%
Charges for Services	\$112,113	\$268,841	\$276,341	\$7,500	2.8%
Miscellaneous Revenues	\$18,093	\$8,500	\$8,500	—	—%
Total Revenue	\$18,975,300	\$17,598,842	\$18,123,842	\$525,000	3.0%
Use of Fund Balance	\$(1,881,154)	\$4,288,456	\$4,654,659	\$366,203	8.5%

Summary of Changes

The Recommended Budget reflects an \$891,203 (4.1%) increase in total appropriations, a \$525,000 (3.0%) increase in revenue, and a \$366,203 (8.5%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to increased expenditures in the Development and Code Services budget unit (2151000) for technology upgrades, contract employees, and liability insurance.

The increase in revenue is due to increased permit activity associated with fees.

Use of Fund Balance reflects the net of a carryover of \$2,356,309 in available balance and a reserve release of \$2,298,350. Reserve changes from the prior year Adopted Budget are detailed below:

- Building Inspection Reserves has decreased \$2,298,350.

Budget Unit Functions & Responsibilities

The **Planning Environment – Restricted Revenues** budget unit was established in Fiscal Year (FY) 2022-23 and includes the Florin Vineyard Community Plan (FVCP) Reimbursement Fee. This fee was established in FY 2012-13 to collect reimbursement fees to recover the costs and studies for the preparation of the Florin Vineyard Community Plan. The reimbursement agreement allows the County of Sacramento to impose a fee on applicants seeking new entitlements within the area to recover the costs of preparing the FVCP.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Community Development	—	—	\$17,277	\$17,277	—%
Total Expenditures / Appropriations	—	—	\$17,277	\$17,277	—%
Net Financing Uses	—	—	\$17,277	\$17,277	—%
Use of Fund Balance	—	—	\$17,277	\$17,277	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$17,277	\$17,277	—%
Total Expenditures / Appropriations	—	—	\$17,277	\$17,277	—%
Net Financing Uses	—	—	\$17,277	\$17,277	—%
Revenue					
Use of Fund Balance	—	—	\$17,277	\$17,277	—%

Summary of Changes

The Recommended Budget reflects a \$17,277 (new) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

This budget unit is being established as part of the FY 2022-23 Recommended Budget. Previously the revenues collected were received in an unbudgeted trust fund and budgeted as revenue by the Planning and Environmental Review (PER) program in the Department of Community Development for eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this budget unit and transferred to the PER program via an interfund transfer (reimbursement).

Use of Fund Balance reflects a carryover of \$17,277 in available balance from the trust fund.

Budget Unit Functions & Responsibilities

The **Affordability Fee** is collected pursuant to Sacramento County Code Section 22.35.050 and used to purchase land for affordable housing, produce or substantially rehabilitate affordable units, or buy down Extremely Low Income units. The affordability fees collected are transferred to and administered by the Sacramento Housing and Redevelopment Agency (SHRA) who governs the funds consistent with Chapter 22.35 of the Sacramento County Code. A portion of the funds may be used to cover reasonable administrative expenses.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Affordability Fee	\$2,703,314	\$4,352,903	\$4,500,000	\$147,097	3.4%
Total Expenditures / Appropriations	\$2,703,314	\$4,352,903	\$4,500,000	\$147,097	3.4%
Net Financing Uses	\$2,703,314	\$4,352,903	\$4,500,000	\$147,097	3.4%
Total Revenue	\$3,552,903	\$3,500,000	\$4,500,000	\$1,000,000	28.6%
Use of Fund Balance	\$(849,589)	\$852,903	—	\$(852,903)	(100.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$2,703,314	\$4,352,903	\$4,500,000	\$147,097	3.4%
Total Expenditures / Appropriations	\$2,703,314	\$4,352,903	\$4,500,000	\$147,097	3.4%
Net Financing Uses	\$2,703,314	\$4,352,903	\$4,500,000	\$147,097	3.4%
Revenue					
Licenses, Permits & Franchises	\$3,548,374	\$3,500,000	\$4,500,000	\$1,000,000	28.6%
Revenue from Use Of Money & Property	\$4,529	—	—	—	—%
Total Revenue	\$3,552,903	\$3,500,000	\$4,500,000	\$1,000,000	28.6%
Use of Fund Balance	\$(849,589)	\$852,903	—	\$(852,903)	(100.0)%

Summary of Changes

The Recommended Budget reflects a \$147,097 (3.4%) increase in total appropriations, a \$1.0 million (28.6%) increase in revenue, and an \$852,903 (100.0%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations and revenue is due to an increase in projected revenue from residential building permits with an affordable housing surcharge in the unincorporated areas of the County.

Use of Fund Balance reflects a carryover of \$0 in available balance.

Budget Unit Functions & Responsibilities

Fair Housing Services provides oversight of the fair housing services contract for unincorporated County residents and retirement liability payments for the Sacramento Regional Human Rights/ Fair Housing Commission. This Budget Unit is administered under the Department of Community Development (5720000).

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Fair Housing Services	\$163,683	\$209,074	\$216,610	\$7,536	3.6%
Total Expenditures / Appropriations	\$163,683	\$209,074	\$216,610	\$7,536	3.6%
Net Financing Uses	\$163,683	\$209,074	\$216,610	\$7,536	3.6%
Net County Cost	\$163,683	\$209,074	\$216,610	\$7,536	3.6%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$116,013	\$156,117	\$157,268	\$1,151	0.7%
Other Charges	\$47,200	\$51,457	\$57,842	\$6,385	12.4%
Intrafund Charges	\$470	\$1,500	\$1,500	—	—%
Total Expenditures / Appropriations	\$163,683	\$209,074	\$216,610	\$7,536	3.6%
Net Financing Uses	\$163,683	\$209,074	\$216,610	\$7,536	3.6%
Net County Cost	\$163,683	\$209,074	\$216,610	\$7,536	3.6%

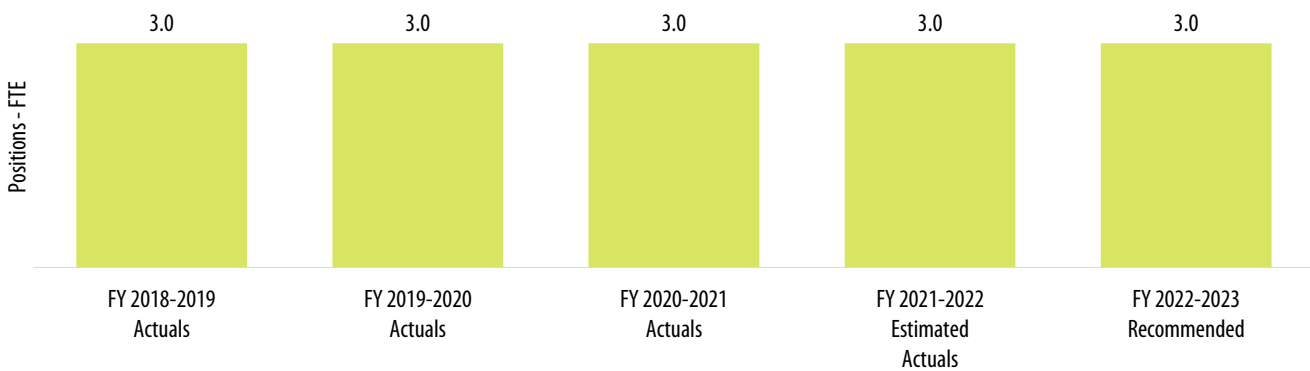
Summary of Changes

The Recommended Budget reflects a \$7,536 (3.6%) increase in total appropriations and net county cost from the prior year Adopted Budget.

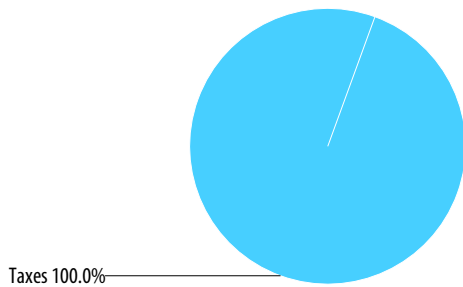
The increase in total appropriations and net county cost is due to the increase in CalPERS pension obligation and an increase in contract payment services costs.

CONNECTOR JOINT POWERS AUTHORITY

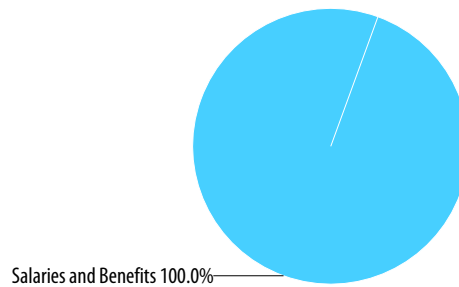
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Capital Southeast Connector Joint Powers Authority** is a proposed 35-mile roadway spanning from Interstate 5, south of Elk Grove, to Highway 50 in El Dorado County, just east of El Dorado Hills. The Connector will link communities in El Dorado and Sacramento Counties and the cities of Folsom, Rancho Cordova and Elk Grove, alleviating traffic congestion on Highway 50, Interstate 5 and State Route 99. The Connector is being planned to reduce the distance traveled and save time during rush hour, enabling drivers to use a more direct route for faster, safer travel. The County budget document reflects only the salary and benefit appropriations of the Connector Joint Powers Authority (JPA).

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Capital Southeast Connector JPA	\$676,514	\$716,788	\$748,420	\$31,632	4.4%
Total Expenditures / Appropriations	\$676,514	\$716,788	\$748,420	\$31,632	4.4%
Net Financing Uses	\$676,514	\$716,788	\$748,420	\$31,632	4.4%
Total Revenue	—	\$716,788	\$748,420	\$31,632	4.4%
Use of Fund Balance	\$676,514	—	—	—	—%
Positions	3.0	3.0	3.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$676,514	\$716,788	\$748,420	\$31,632	4.4%
Total Expenditures / Appropriations	\$676,514	\$716,788	\$748,420	\$31,632	4.4%
Net Financing Uses	\$676,514	\$716,788	\$748,420	\$31,632	4.4%
Revenue					
Taxes	—	\$716,788	\$748,420	\$31,632	4.4%
Total Revenue	—	\$716,788	\$748,420	\$31,632	4.4%
Use of Fund Balance	\$676,514	—	—	—	—%
Positions	3.0	3.0	3.0	—	—%

Summary of Changes

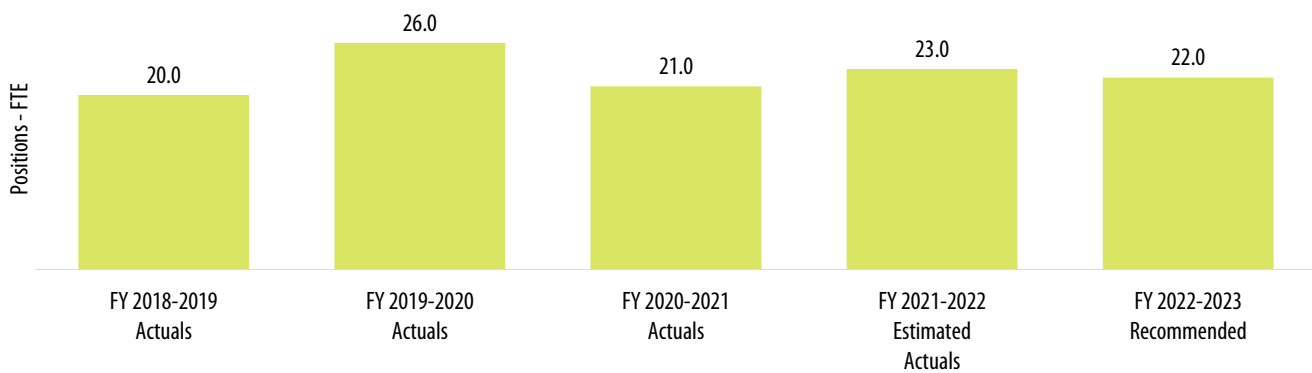
The Recommended Budget reflects a \$31,632 (4.4%) increase in total appropriations and revenue from the prior year Adopted Budget.

The increase in appropriations is primarily due to cost of living adjustments, equity increases and increases in retirement costs.

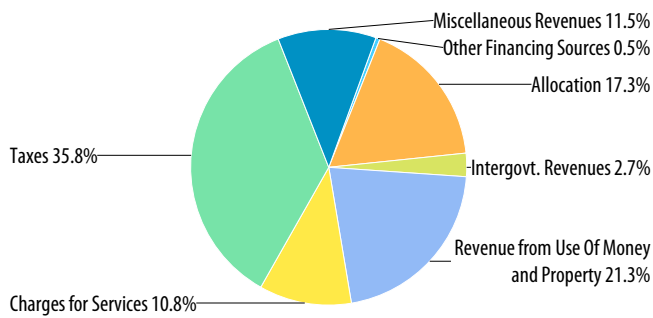
The increase in revenue is due to an increase in sales tax revenue.



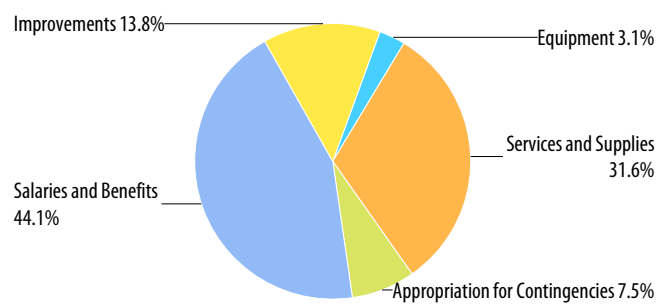
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Carmichael Recreation and Park District (CRPD)** is a dependent special district governed by a five-member Advisory Board of Directors appointed by the Sacramento County Board of Supervisors; the Board of Supervisors serve as the ex-officio directors of the District. The Carmichael Recreation and Park District provides park and recreation services for the 52,000 residents of the unincorporated area within portions of Carmichael and Fair Oaks, encompassing a 9.25 square mile area.

Goals

- Encourage community involvement and responsibility through collaborative efforts and partnerships.
- Promote the usage of district facilities, programs and opportunities by all members of the community.
- Modernize, renovate and maintain the existing developed facilities and recreational areas.

Accomplishments

CRPD has taken on several new, restoration, and renovation projects over the past year:

Carmichael Park –

- The Veteran’s Memorial Hall, originally built in the 1951, was remodeled to ensure a safe and energy efficient facility to foster positive social and physical connections for Veteran’s and the Carmichael Community. It was updated with vinyl low-e dual pane windows, removal of a natural gas wall furnace and window air conditioner with the installation of new HVAC, internet installation and connection, new drywall and paint, and durable flooring. New drought tolerant landscaping and drip irrigation was installed outside of the hall. The facility now has a flat screen TV for presentations, storage lockers for community groups, and a display case to feature memorabilia from the various Veterans’ organizations who have served our nation. This project was made possible through a partnership with the Carmichael Parks Foundation through a grant program offered by SMUD Shine, the Rotary Club of Carmichael, and a donation. The CRPD also used a combination of General and Assessment Funds to complete the necessary funding.

Sutter Jensen Community Park –

- The Garfield House, originally built in 1958, was acquired by CRPD in 1990 and has been closed for public use. Renovations began in 2018 and were completed in 2022, becoming a new Community resource and event venue. The interior improvements included light framing, replacement of low maintenance, durable flooring, installation of energy efficient kitchen appliances, updated restrooms, new energy efficient lighting, and wireless communications. New xeroscape landscaping, a deck, patio and retaining wall were installed in the exterior. This project was made possible through a partnership with the Carmichael Parks Foundation, donations, and the CRPD General Fund.
- Sutter Community Garden improvement – The original deer fencing was replaced with an upgraded, new eight-foot galvanized fence. This project was made possible through a partnership with the Carmichael Parks Foundation, donations, and the CRPD General Fund.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Carmichael Recreation and Park District	\$3,952,681	\$6,421,144	\$6,686,252	\$265,108	4.1%
Total Expenditures / Appropriations	\$3,952,681	\$6,421,144	\$6,686,252	\$265,108	4.1%
Total Reimbursements	\$(48,537)	—	—	—	—%
Net Financing Uses	\$3,904,144	\$6,421,144	\$6,686,252	\$265,108	4.1%
Total Revenue	\$4,451,191	\$5,132,586	\$5,528,664	\$396,078	7.7%
Use of Fund Balance	\$(547,047)	\$1,288,558	\$1,157,588	\$(130,970)	(10.2)%
Positions	21.0	23.0	22.0	(1.0)	(4.3)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$2,207,157	\$2,795,089	\$2,947,513	\$152,424	5.5%
Services & Supplies	\$1,322,295	\$2,171,785	\$2,113,169	\$(58,616)	(2.7)%
Improvements	\$412,091	\$748,700	\$920,000	\$171,300	22.9%
Equipment	\$11,139	\$205,570	\$205,570	—	—%
Appropriation for Contingencies	—	\$500,000	\$500,000	—	—%
Total Expenditures / Appropriations	\$3,952,681	\$6,421,144	\$6,686,252	\$265,108	4.1%
Other Reimbursements	\$(48,537)	—	—	—	—%
Total Reimbursements	\$(48,537)	—	—	—	—%
Net Financing Uses	\$3,904,144	\$6,421,144	\$6,686,252	\$265,108	4.1%
Revenue					
Taxes	\$2,282,153	\$2,309,580	\$2,396,049	\$86,469	3.7%
Revenue from Use Of Money & Property	\$1,173,584	\$1,312,706	\$1,421,376	\$108,670	8.3%
Intergovernmental Revenues	\$631,179	\$140,200	\$182,989	\$42,789	30.5%
Charges for Services	\$171,546	\$724,500	\$724,750	\$250	0.0%
Miscellaneous Revenues	\$192,728	\$612,600	\$770,500	\$157,900	25.8%
Other Financing Sources	—	\$33,000	\$33,000	—	—%
Total Revenue	\$4,451,191	\$5,132,586	\$5,528,664	\$396,078	7.7%
Use of Fund Balance	\$(547,047)	\$1,288,558	\$1,157,588	\$(130,970)	(10.2)%
Positions	21.0	23.0	22.0	(1.0)	(4.3)%

Summary of Changes

The Recommended Budget reflects a \$265,108 (4.1%) increase in total appropriations, a \$396,078 (7.7%) increase in revenue, and a \$130,970 (10.2%) decrease in use of fund balance from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- An increase in salaries and benefits.
- An increase in costs associated with capital projects such as the La Sierra Community Center 800 Wing Property Damage Restoration and Sutter Jensen Community Park, Garfield House Path Extension.
- Decreases in various services and supplies expenses resulting from a reduction in staffing levels, one-time expenditures made in FY2021-22, and current trends.

The increase in revenue is due to property tax and tenant lease collections, rental and recreation program fees, and insurance proceeds.

Use of Fund Balance reflects a carryover of \$1,157,588 in available balance.

Position counts have decreased by 1.0 FTE from the prior year Adopted Budget due to:

- 1.0 FTE recommended net Base decrease.

Budget Unit Functions & Responsibilities

The **Carmichael Recreation and Park District Parks Maintenance and Recreation Improvement District** (Carmichael RPD Assessment District) was approved by the voters in April 2014 to provide funding for installation, renovation, maintenance and servicing of public recreational facilities and improvements within the Carmichael Recreation and Park District and incidental associated expenses. The District's assessment was invalidated by Sacramento County Superior Court and funds claimed by eligible applicants have been refunded. There are no new direct levies being assessed or paid.

Goals

The original goal of the District was to provide funding for installation, renovation, maintenance, and servicing of public recreational facilities improvements. The remaining funds are unrestricted and being used for one-time expenditures and/or projects in keeping with the original intent for the funds.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Carmichael RPD Assessment District	\$238,395	\$403,407	\$241,577	\$(161,830)	(40.1)%
Total Expenditures / Appropriations	\$238,395	\$403,407	\$241,577	\$(161,830)	(40.1)%
Net Financing Uses	\$238,395	\$403,407	\$241,577	\$(161,830)	(40.1)%
Total Revenue	\$3,432	\$2,500	\$500	\$(2,000)	(80.0)%
Use of Fund Balance	\$234,963	\$400,907	\$241,077	\$(159,830)	(39.9)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$38,234	\$195,539	\$128,627	\$(66,912)	(34.2)%
Improvements	\$151,623	\$158,540	\$105,000	\$(53,540)	(33.8)%
Interfund Charges	\$48,537	—	—	—	—%
Appropriation for Contingencies	—	\$49,328	\$7,950	\$(41,378)	(83.9)%
Total Expenditures / Appropriations	\$238,395	\$403,407	\$241,577	\$(161,830)	(40.1)%
Net Financing Uses	\$238,395	\$403,407	\$241,577	\$(161,830)	(40.1)%
Revenue					
Revenue from Use Of Money & Property	\$3,432	\$2,500	\$500	\$(2,000)	(80.0)%
Total Revenue	\$3,432	\$2,500	\$500	\$(2,000)	(80.0)%
Use of Fund Balance	\$234,963	\$400,907	\$241,077	\$(159,830)	(39.9)%

Summary of Changes

The Recommended Budget reflects a \$161,830 (40.1%) decrease in total appropriations, a \$2,000 (80.0%) decrease in revenue, and a \$159,830 (39.9%) decrease in use of fund balance from the prior year Adopted Budget.

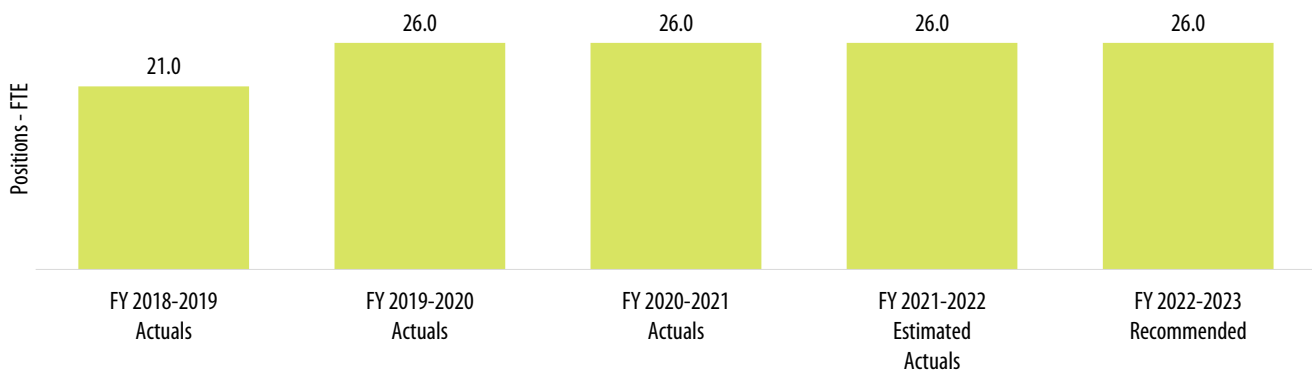
The decrease in total appropriations is primarily due to prior year rebudgeting of the Master Plan Update and Financial Planning and Advisory Services and existing and new capital improvement projects such as, the Carmichael Park Canine Corral (Off-leash Dog Park), Del Campo Booster Pump and La Sierra Community Center Backflow Updates.

The decrease in revenue is due to a decrease in interest.

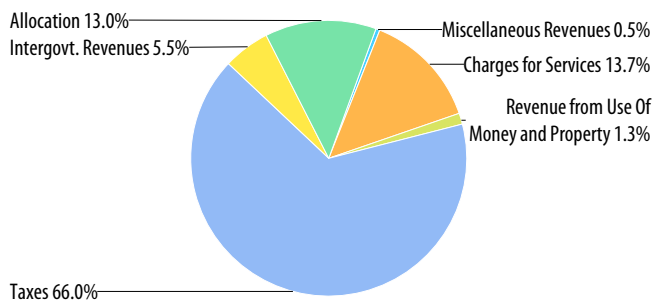
Use of Fund Balance reflects a carryover of \$241,077 in available balance.



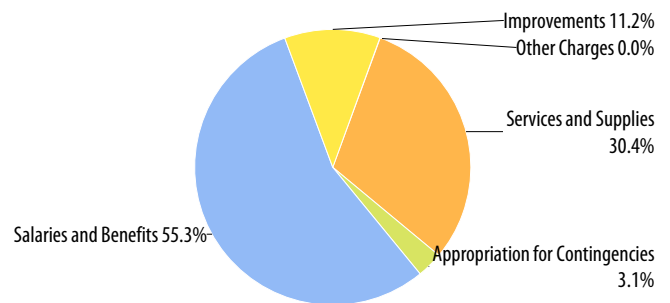
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Mission Oaks Recreation and Park District** is a dependent special district governed by a five-member Advisory Board of Directors appointed by the Sacramento County Board of Supervisors; the Board of Supervisors serves as the ex-officio directors of the District. It covers a 9.1 square mile area in the Arden-Arcade and Carmichael communities of Sacramento County, an area of approximately 62,500 residents. The Mission Oaks Recreation and Park District provides recreation programs and services to residents, including preschoolers, youth, adults, and senior adults; and maintains 11 District-owned parks (88.75 acres), four school parks (13.7 acres), and Hazelwood Greens, a County owned drainage retention basin (1.8 acres).

Goals

- Communicate to district residents the value of programs and services.
- Ensure accurate delivery of services and vigilant maintenance of facilities.
- Create confidence in District leadership by ensuring financial stability while meeting community expectations.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Mission Oaks Recreation and Park District	\$3,289,463	\$4,745,225	\$4,917,398	\$172,173	3.6%
Total Expenditures / Appropriations	\$3,289,463	\$4,745,225	\$4,917,398	\$172,173	3.6%
Net Financing Uses	\$3,289,463	\$4,745,225	\$4,917,398	\$172,173	3.6%
Total Revenue	\$3,619,343	\$3,953,732	\$4,276,123	\$322,391	8.2%
Use of Fund Balance	\$(329,880)	\$791,493	\$641,275	\$(150,218)	(19.0)%
Positions	26.0	26.0	26.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,950,149	\$2,544,210	\$2,717,411	\$173,201	6.8%
Services & Supplies	\$920,329	\$1,409,752	\$1,496,872	\$87,120	6.2%
Other Charges	\$2,263	\$2,263	\$2,115	\$(148)	(6.5)%
Improvements	\$416,721	\$639,000	\$551,000	\$(88,000)	(13.8)%
Appropriation for Contingencies	—	\$150,000	\$150,000	—	—%
Total Expenditures / Appropriations	\$3,289,463	\$4,745,225	\$4,917,398	\$172,173	3.6%
Net Financing Uses	\$3,289,463	\$4,745,225	\$4,917,398	\$172,173	3.6%
Revenue					
Taxes	\$3,163,260	\$3,187,355	\$3,247,172	\$59,817	1.9%
Revenue from Use Of Money & Property	\$20,424	\$50,418	\$63,318	\$12,900	25.6%
Intergovernmental Revenues	\$52,002	\$54,329	\$268,642	\$214,313	394.5%
Charges for Services	\$361,769	\$629,297	\$673,658	\$44,361	7.0%
Miscellaneous Revenues	\$21,886	\$32,333	\$23,333	\$(9,000)	(27.8)%
Total Revenue	\$3,619,343	\$3,953,732	\$4,276,123	\$322,391	8.2%
Use of Fund Balance	\$(329,880)	\$791,493	\$641,275	\$(150,218)	(19.0)%
Positions	26.0	26.0	26.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$172,173 (3.6%) increase in total appropriations, a \$322,391 (8.2%) increase in revenue, and a \$150,218 (19.0%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in salary and benefits costs, including cost of living adjustments, and security services. The following is a list of capital improvement projects that are scheduled for the FY 2022-23:

- New locks and decompressed granite installation of the pathway with exercise equipment at Swanston Park.
- A new surveillance system and gutters at Gibbons Park.
- New locks and gutters at Mission North Park District Office.
- A new surveillance system at Mission North Park District Office.
- A light emitting diode (LED) Sign and sound screen for the sport courts and decorative bark at Eastern Oak Park.
- A new surveillance system at the District Maintenance Shop.
- Signage plans at various parks.

The increase in revenue is due to an increase in secured property tax revenues, an increase in recreation service charges and the State Parks Per Capita Grant.

Use of Fund Balance reflects the net of a carryover of \$664,102 in available balance and a provision for reserve of \$22,827. Reserve changes from the prior year Adopted Budget are detailed below:

- Missions Oaks Receptions and Park District reserve has increased \$22,827.

Budget Unit Functions & Responsibilities

The **Mission Oaks Maintenance and Improvement Assessment District** was approved by the voters in July of 1998 to provide funding for maintenance and improvement projects within the Mission Oaks Recreation and Park District. A new ballot measure was approved by voters in 2006, increasing the previously established rate and including an annual Consumer Price Index not to exceed three percent in any one year.

Goals

- Provide capital improvement projects based on community expectations and needs.
- Continue maintenance on district property and projects.

Accomplishments

- Completed replacement of Orville Wright Park playground structure.
- Resurfaced pickleball courts at Eastern Oak Park.
- Completed Americans with Disabilities Act (ADA) compliance sidewalk repair at Swanston Park.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Mission Oaks Maintenance Assessment District	\$1,078,473	\$1,115,500	\$1,115,500	—	—%
Total Expenditures / Appropriations	\$1,078,473	\$1,115,500	\$1,115,500	—	—%
Net Financing Uses	\$1,078,473	\$1,115,500	\$1,115,500	—	—%
Total Revenue	\$1,046,652	\$1,032,586	\$1,033,586	\$1,000	0.1%
Use of Fund Balance	\$31,821	\$82,914	\$81,914	\$(1,000)	(1.2)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$374,038	\$460,000	\$491,500	\$31,500	6.8%
Improvements	\$609,433	\$565,500	\$513,000	\$(52,500)	(9.3)%
Equipment	\$95,002	\$90,000	\$111,000	\$21,000	23.3%
Total Expenditures / Appropriations	\$1,078,473	\$1,115,500	\$1,115,500	—	—%
Net Financing Uses	\$1,078,473	\$1,115,500	\$1,115,500	—	—%
Revenue					
Revenue from Use Of Money & Property	\$2,452	\$100	\$100	—	—%
Charges for Services	\$11,515	—	—	—	—%
Miscellaneous Revenues	\$1,032,684	\$1,032,486	\$1,033,486	\$1,000	0.1%
Total Revenue	\$1,046,652	\$1,032,586	\$1,033,586	\$1,000	0.1%
Use of Fund Balance	\$31,821	\$82,914	\$81,914	\$(1,000)	(1.2)%

Summary of Changes

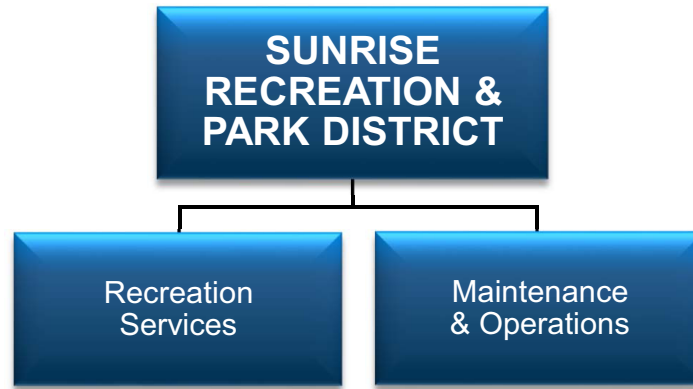
The Recommended Budget reflects a \$1,000 (0.1%) increase in revenue and a \$1,000 (1.2%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in revenue is due to a slight increase in assessment fees. The following is a list of capital improvement projects that are scheduled for the Fiscal Year 2022-23:

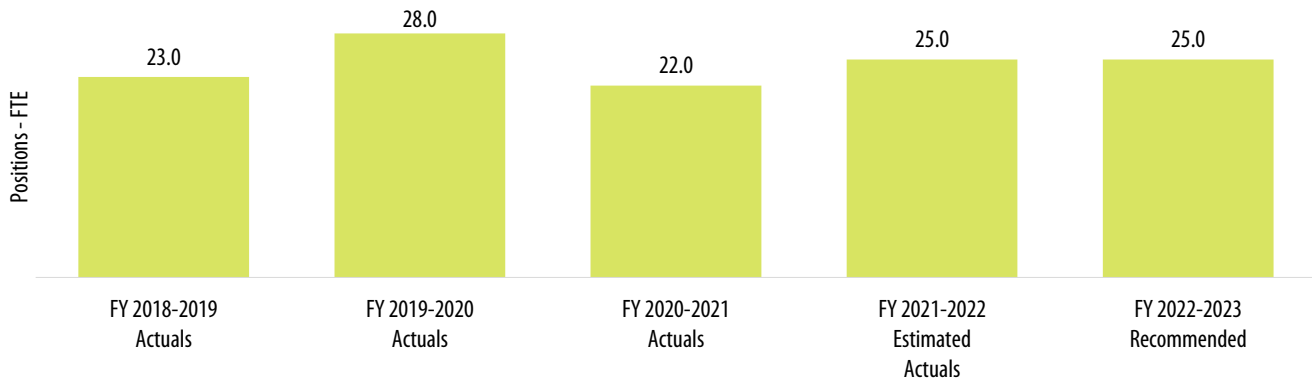
- A new playground at Cowan Elementary.
- ADA sidewalk repair and slurry seal of the parking lot at Mission North Park.
- Resurfacing of the basketball courts at Swanston Park.
- ADA sidewalk repair at Orville Wright Park.
- Resurfacing of the tennis courts at Sierra Oaks.
- Replenishing playground fiber at various parks.

Use of Fund Balance reflects the net of a carryover of \$82,158 in available balance and a provision for reserve of \$244. Reserve changes from the prior year Adopted Budget are detailed below:

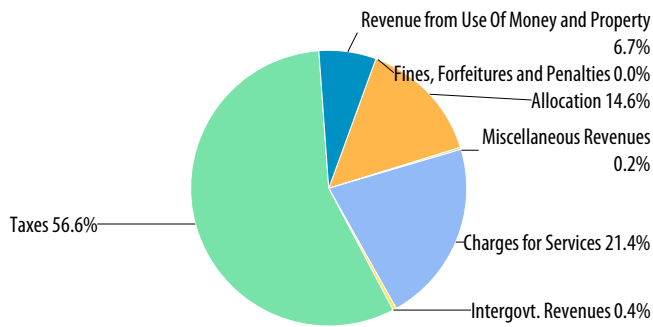
- Mission Oaks Maintenance/Improvement District reserve has increased \$244.



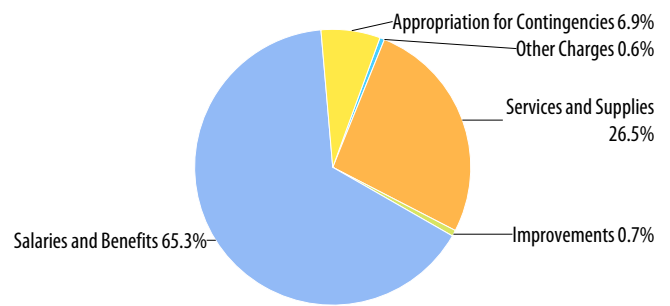
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The Sunrise Recreation and Park District is a dependent special district governed by a five-member Advisory Board of Directors appointed by the Sacramento County Board of Supervisors; the Board of Supervisors serves as the ex-officio directors of the District. The District is responsible for providing park facilities and recreation services for a population of approximately 171,000 in the City of Citrus Heights and unincorporated communities of Antelope and Foothill Farms, within a geographic area of 27 square miles in northern Sacramento County. The District currently administers 45 parks and open space sites, including one 9-hole par-3 golf course, three community centers, a historic home, two aquatic facilities, neighborhood and community park sites, two dog parks and a skate park, totaling over 492 acres.

Goals

- Encourage the dedication of sufficient park lands and the provision of open space corridors associated with new development in an orderly manner, consistent with the District’s Master Plan.
- Coordinate park site acquisition, development, and recreation programs with school districts, other special districts, county agencies, and related private organizations.
- Provide a park system, which shall serve the needs of all ages, interest groups, and persons of varied economic levels.

Accomplishments

- Provided the community with safe and restricted day care programs and preschool.
- Completed various capital improvement projects including replacement of a restroom at San Juan Park, roof replacement at the Historic Rusch Home, and installation of a memorial grove at Foothill Community Park.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Sunrise Recreation and Park District	\$6,892,757	\$11,727,846	\$10,435,742	\$(1,292,104)	(11.0)%
Total Expenditures / Appropriations	\$6,892,757	\$11,727,846	\$10,435,742	\$(1,292,104)	(11.0)%
Net Financing Uses	\$6,892,757	\$11,727,846	\$10,435,742	\$(1,292,104)	(11.0)%
Total Revenue	\$7,800,102	\$9,554,324	\$8,907,492	\$(646,832)	(6.8)%
Use of Fund Balance	\$(907,345)	\$2,173,522	\$1,528,250	\$(645,272)	(29.7)%
Positions	22.0	25.0	25.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$4,664,153	\$6,787,168	\$6,817,168	\$30,000	0.4%
Services & Supplies	\$1,916,702	\$2,890,950	\$2,761,844	\$(129,106)	(4.5)%
Other Charges	\$56,205	\$73,883	\$58,888	\$(14,995)	(20.3)%
Land	\$1	—	—	—	—%
Improvements	\$225,699	\$999,307	\$75,000	\$(924,307)	(92.5)%
Equipment	\$29,998	\$344,647	—	\$(344,647)	(100.0)%
Appropriation for Contingencies	—	\$631,891	\$722,842	\$90,951	14.4%
Total Expenditures / Appropriations	\$6,892,757	\$11,727,846	\$10,435,742	\$(1,292,104)	(11.0)%
Net Financing Uses	\$6,892,757	\$11,727,846	\$10,435,742	\$(1,292,104)	(11.0)%
Revenue					
Taxes	\$5,440,324	\$5,650,723	\$5,905,006	\$254,283	4.5%
Fines, Forfeitures & Penalties	—	—	\$100	\$100	—%
Revenue from Use Of Money & Property	\$712,955	\$661,711	\$698,840	\$37,129	5.6%
Intergovernmental Revenues	\$62,839	\$453,917	\$44,000	\$(409,917)	(90.3)%
Charges for Services	\$1,463,338	\$2,748,973	\$2,235,546	\$(513,427)	(18.7)%
Miscellaneous Revenues	\$119,685	\$39,000	\$24,000	\$(15,000)	(38.5)%
Other Financing Sources	\$960	—	—	—	—%
Total Revenue	\$7,800,102	\$9,554,324	\$8,907,492	\$(646,832)	(6.8)%
Use of Fund Balance	\$(907,345)	\$2,173,522	\$1,528,250	\$(645,272)	(29.7)%
Positions	22.0	25.0	25.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$1,292,104 (11.0%) decrease in total appropriations, a \$646,832 (6.8%) decrease in revenue, and a \$645,272 (29.7%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to:

- The removal of previously budgeted irrigation controller replacements.
- Motorola radio maintenance and replacement supplies no longer being needed.
- A decrease in safety program services based on historical expenses and anticipated needs.
- A decrease in security and recreation services based on historical expenses.
- The removal of previously budgeted computers.
- A decrease in registration services based on historical expenses and an anticipated decrease in fees.

The decrease in revenue is due to:

- The anticipated completion of projects funded with State funds, Park Impact Fees, and in-lieu sources.
- A decrease in recreation services charges.

Use of Fund Balance reflects a carryover of \$1,528,250 in available balance.

Budget Unit Functions & Responsibilities

The Sunrise Park Maintenance and Recreation Improvement **Antelope Assessment** District (Antelope Area) was approved by the voters in July 2002 to provide funding for installation, maintenance, and servicing of public facilities. The District also manages debt service, issuance costs, and other expenses associated with the issuance and administration of bonds, lease obligations, or other financing for the public facilities and improvements within the Antelope Area Assessment District.

Goals

- Provide affordable, accessible, clean and safe recreational activities and facilities for the community
- Replace playground equipment at Tetotom Park and resurface tennis courts at Pokelma Park.
- Continue to improve and maintain parks and recreation facilities in the Antelope area.
- Addition of Barrett Ranch Park and Titan Oak Park.

Accomplishments

- Funded the installation, maintenance, and servicing of public facilities, as well as loan payment obligations.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Antelope Assessment	\$6,049,157	\$1,236,702	\$1,123,448	\$(113,254)	(9.2)%
Total Expenditures / Appropriations	\$6,049,157	\$1,236,702	\$1,123,448	\$(113,254)	(9.2)%
Net Financing Uses	\$6,049,157	\$1,236,702	\$1,123,448	\$(113,254)	(9.2)%
Total Revenue	\$6,116,942	\$717,714	\$718,747	\$1,033	0.1%
Use of Fund Balance	\$(67,785)	\$518,988	\$404,701	\$(114,287)	(22.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$21,106	\$62,813	\$38,359	\$(24,454)	(38.9)%
Services & Supplies	\$5,647,469	\$325,362	\$295,062	\$(30,300)	(9.3)%
Other Charges	\$380,582	\$415,027	\$415,027	—	—%
Improvements	—	\$433,500	\$375,000	\$(58,500)	(13.5)%
Total Expenditures / Appropriations	\$6,049,157	\$1,236,702	\$1,123,448	\$(113,254)	(9.2)%
Net Financing Uses	\$6,049,157	\$1,236,702	\$1,123,448	\$(113,254)	(9.2)%
Revenue					
Revenue from Use Of Money & Property	\$7,742	\$8,000	\$9,033	\$1,033	12.9%
Charges for Services	\$688,084	\$709,714	\$709,714	—	—%
Other Financing Sources	\$5,421,116	—	—	—	—%
Total Revenue	\$6,116,942	\$717,714	\$718,747	\$1,033	0.1%
Use of Fund Balance	\$(67,785)	\$518,988	\$404,701	\$(114,287)	(22.0)%

Summary of Changes

The Recommended Budget reflects a \$113,254 (9.2%) decrease in total appropriations, a \$1,033 (0.1%) increase in revenue, and a \$114,287 (22.0%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to:

- The re-allocation of some salary and benefit costs to the Sunrise Recreation and Park District budget unit (9338000).
- Safety Program services no longer being needed.
- The budgeting of engineering services to current contract levels.
- Capital improvement projects anticipated to be completed in FY 2021-22.

The increase in revenue is due to anticipated interest earnings.

Use of Fund Balance reflects a carryover of \$404,701 in available balance.

- There are no changes to reserves.

Budget Unit Functions & Responsibilities

The **Citrus Heights Assessment District** provides maintenance and improvements for the City of Citrus Heights in connection with the Landscape Maintenance Districts (Assessment Districts: #03-01 – Stock Ranch Zone 1, Assessment District #03-01 – Stock Ranch/Van Maren Park Zone 2, and the future Mitchell Village Park). The District incurs costs that are reimbursable from the City of Citrus Heights.

Goals

- Continue to provide installation, maintenance, services and other expenses for the Stock Ranch Assessment areas.
- Utilize funding for Mitchell Village Park for installation, maintenance, services, and other expenses related to Mitchell Village Assessment area.

Accomplishments

- Completed installation of solar lights, cleared trees and brush, cleaned up trash and debris, and installed fencing for the designated dumpster within the Stock Ranch Assessment areas.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Citrus Heights Assessment Districts	\$184,770	\$165,757	\$147,757	\$(18,000)	(10.9)%
Total Expenditures / Appropriations	\$184,770	\$165,757	\$147,757	\$(18,000)	(10.9)%
Net Financing Uses	\$184,770	\$165,757	\$147,757	\$(18,000)	(10.9)%
Total Revenue	\$184,770	\$165,757	\$147,757	\$(18,000)	(10.9)%
Use of Fund Balance	\$0	—	—	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$108,487	\$130,610	\$112,610	\$(18,000)	(13.8)%
Services & Supplies	\$50,533	\$34,546	\$34,546	—	—%
Other Charges	\$583	\$601	\$601	—	—%
Improvements	\$13,857	—	—	—	—%
Equipment	\$11,311	—	—	—	—%
Total Expenditures / Appropriations	\$184,770	\$165,757	\$147,757	\$(18,000)	(10.9)%
Net Financing Uses	\$184,770	\$165,757	\$147,757	\$(18,000)	(10.9)%
Revenue					
Charges for Services	\$184,770	\$165,757	\$147,757	\$(18,000)	(10.9)%
Total Revenue	\$184,770	\$165,757	\$147,757	\$(18,000)	(10.9)%
Use of Fund Balance	\$0	—	—	—	—%

Summary of Changes

The Recommended Budget reflects an \$18,000 (10.9%) decrease in total appropriations and revenue from the prior year Adopted Budget.

The decrease in total appropriations is due to a decrease in part-time staffing.

The decrease in revenue is due to an anticipated reduction in reimbursement from the City of Citrus Heights.

Use of Fund Balance reflects a carryover of \$0 in available balance.

Budget Unit Functions & Responsibilities

Sunrise Recreation and Park District (SRPD) is responsible for coordination of improvements to **Foothill Park**. This fund was established to identify funds set aside specifically for improvements to Foothill Community Park.

Goals

- To complete construction drawings and construction of a splash pad and picnic area at Foothill Community Park and complete remaining improvements within the park.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Foothill Park	—	\$1,002,787	\$1,003,722	\$935	0.1%
Total Expenditures / Appropriations	—	\$1,002,787	\$1,003,722	\$935	0.1%
Net Financing Uses	—	\$1,002,787	\$1,003,722	\$935	0.1%
Total Revenue	\$4,041	\$386,192	\$386,192	—	—%
Use of Fund Balance	\$(4,041)	\$616,595	\$617,530	\$935	0.2%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Improvements	—	\$1,002,787	\$1,003,722	\$935	0.1%
Total Expenditures / Appropriations	—	\$1,002,787	\$1,003,722	\$935	0.1%
Net Financing Uses	—	\$1,002,787	\$1,003,722	\$935	0.1%
Revenue					
Revenue from Use Of Money & Property	\$4,041	—	—	—	—%
Intergovernmental Revenues	—	\$50,000	\$50,000	—	—%
Charges for Services	—	\$336,192	\$336,192	—	—%
Total Revenue	\$4,041	\$386,192	\$386,192	—	—%
Use of Fund Balance	\$(4,041)	\$616,595	\$617,530	\$935	0.2%

Summary of Changes

The Recommended Budget reflects a \$935 (0.1%) increase in total appropriations and a \$935 (0.2%) increase in use of fund balance from the prior year Adopted Budget.

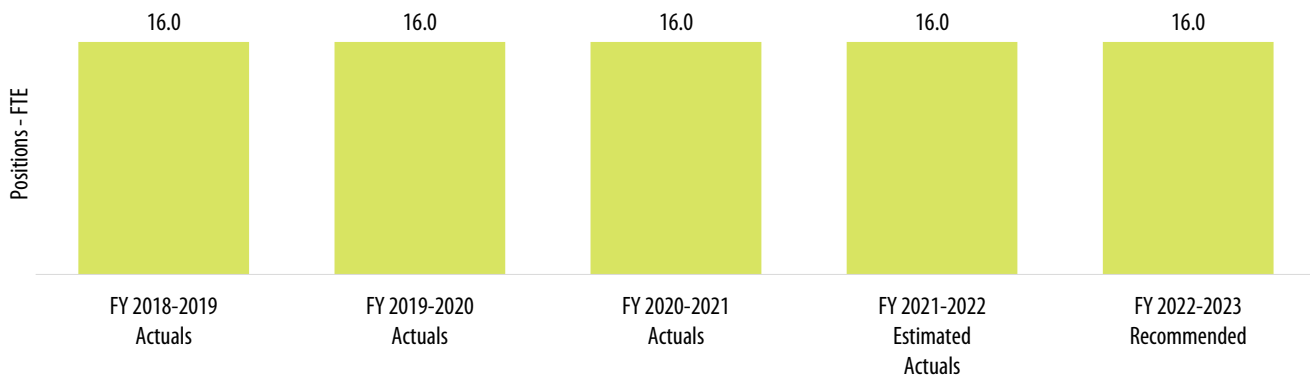
The increase in total appropriations is due to costs associated with capital improvements for the Foothill Park Splash Pad and Picnic area.

Use of Fund Balance reflects a carryover of \$617,530 in available balance.

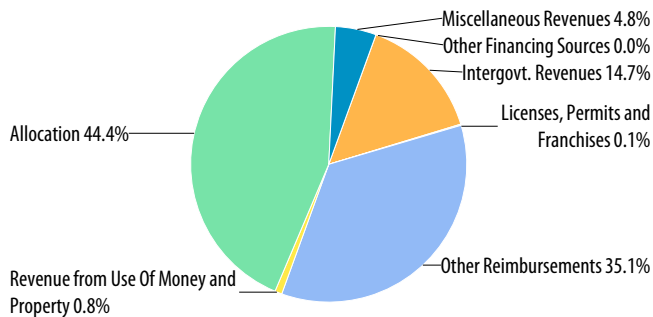
Department Structure
Troy Givans, Director



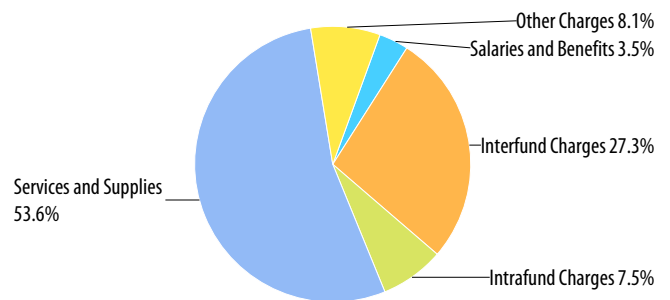
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The Office of **Economic Development** (Office) is responsible for economic development matters within the County including the operation of the County's Business Environmental Resource Center, and activities related to the redevelopment of the former McClellan and Mather Air Force Bases.

The Office is responsible for administering Sacramento County's economic development and job creation and retention programs. These programs focus on business development, retention and attraction; and attraction of key sales, property, transient occupancy and utility user tax revenue generators. The Office is also actively engaged with revitalization of various commercial corridors in the County and working with other organizations in the promotion of sports, tourism and the arts.

General economic development activities promote a sustainable community and have resulted in increased General Fund revenues, including sales and property tax from projects within the major commercial corridors, as well as job growth.

Programs within the Office of Economic Development include:

- Administration
- Business Environmental Resource Center (BERC)
- General Economic Development
- Mather
- McClellan

Goals

- Create innovation and improvement of the business climate in Sacramento County.
- Brand the County as an attractive place to live and do business.
- Create programs and services resulting in job retention and growth.

Accomplishments

- Provided local resources and permitting assistance to 1,638 entrepreneurs and small businesses in FY 2020-21.
- Provided streamlined permitting assistance for the development of 5,413,283 new square-feet at Metro Air Park in FY 2020-21.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Administration	\$2,272,267	\$2,755,247	\$2,909,885	\$154,638	5.6%
Business Environmental Resource Center (BERC)	\$899,680	\$1,143,303	\$1,095,708	\$(47,595)	(4.2)%
General Economic Development	\$1,962,972	\$3,315,961	\$12,927,234	\$9,611,273	289.8%
Mather	\$1,414,855	\$23,346,131	\$23,342,616	\$(3,515)	(0.0)%
McClellan	\$16,622,303	\$61,136,708	\$50,699,546	\$(10,437,162)	(17.1)%
Total Expenditures / Appropriations	\$23,172,077	\$91,697,350	\$90,974,989	\$(722,361)	(0.8)%
Total Reimbursements	\$(11,873,218)	\$(35,709,939)	\$(31,926,910)	\$3,783,029	(10.6)%
Net Financing Uses	\$11,298,859	\$55,987,411	\$59,048,079	\$3,060,668	5.5%
Total Revenue	\$5,631,680	\$21,004,815	\$18,644,543	\$(2,360,272)	(11.2)%
Use of Fund Balance	\$5,667,179	\$34,982,596	\$40,403,536	\$5,420,940	15.5%
Positions	16.0	15.0	16.0	1.0	6.7%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$2,323,776	\$2,776,755	\$3,151,875	\$375,120	13.5%
Services & Supplies	\$10,163,947	\$53,647,400	\$48,767,824	\$(4,879,576)	(9.1)%
Other Charges	\$40,532	\$28,256	\$7,393,380	\$7,365,124	26,065.7%
Interfund Charges	\$6,238,021	\$29,857,445	\$24,843,566	\$(5,013,879)	(16.8)%
Intrafund Charges	\$4,405,800	\$5,387,494	\$6,818,344	\$1,430,850	26.6%
Total Expenditures / Appropriations	\$23,172,077	\$91,697,350	\$90,974,989	\$(722,361)	(0.8)%
Intrafund Reimbursements Within Programs	\$(16,194)	\$(27,096)	\$(11,000)	\$16,096	(59.4)%
Other Reimbursements	\$(11,857,024)	\$(35,682,843)	\$(31,915,910)	\$3,766,933	(10.6)%
Total Reimbursements	\$(11,873,218)	\$(35,709,939)	\$(31,926,910)	\$3,783,029	(10.6)%
Net Financing Uses	\$11,298,859	\$55,987,411	\$59,048,079	\$3,060,668	5.5%
Revenue					
Licenses, Permits & Franchises	\$63,455	\$31,326	\$121,639	\$90,313	288.3%
Revenue from Use Of Money & Property	\$400,727	\$906,830	\$760,460	\$(146,370)	(16.1)%
Intergovernmental Revenues	\$133,156	\$14,943,268	\$13,395,569	\$(1,547,699)	(10.4)%
Miscellaneous Revenues	\$5,007,351	\$5,102,391	\$4,345,875	\$(756,516)	(14.8)%
Other Financing Sources	\$26,991	\$21,000	\$21,000	—	—%
Total Revenue	\$5,631,680	\$21,004,815	\$18,644,543	\$(2,360,272)	(11.2)%
Use of Fund Balance	\$5,667,179	\$34,982,596	\$40,403,536	\$5,420,940	15.5%
Positions	16.0	15.0	16.0	1.0	6.7%

Summary of Changes

The Recommended Budget reflects a \$722,361 (0.8%) decrease in total appropriations, a \$3,783,029 (10.6%) decrease in reimbursements, a \$2,360,272 (11.2%) decrease in revenue, and a \$5,420,940 (15.5%) increase in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations and reimbursements is primarily due to:

- Decreases in the McClellan Program.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The decrease in revenue is due to decreases in the McClellan Program.

Use of Fund Balance reflects the carryover of \$40,403,536 in available balance.

- There are no changes to reserves.

Position counts have increased by 1.0 FTE from the prior year Adopted Budget due to:

- 1.0 FTE net mid-year increase.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Administration	—	—	—	—	—
General Economic Development	60,000	(60,000)	—	—	—

Administration

Program Overview

Administration funds personnel salary and benefit costs, administration costs, and County allocated costs for the General Economic Development, Mather, and McClellan programs. Administration is primarily funded with reimbursement from these programs.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,748,488	\$2,049,200	\$2,408,445	\$359,245	17.5%
Services & Supplies	\$205,580	\$444,264	\$400,875	\$(43,389)	(9.8)%
Other Charges	\$18,795	\$15,913	\$565	\$(15,348)	(96.4)%
Intrafund Charges	\$299,404	\$245,870	\$100,000	\$(145,870)	(59.3)%
Total Expenditures / Appropriations	\$2,272,267	\$2,755,247	\$2,909,885	\$154,638	5.6%
Other Reimbursements	\$(1,940,058)	\$(2,150,500)	\$(2,364,188)	\$(213,688)	9.9%
Total Reimbursements	\$(1,940,058)	\$(2,150,500)	\$(2,364,188)	\$(213,688)	9.9%
Net Financing Uses	\$332,209	\$604,747	\$545,697	\$(59,050)	(9.8)%
Revenue					
Revenue from Use Of Money & Property	\$47,448	\$201,000	\$62,000	\$(139,000)	(69.2)%
Intergovernmental Revenues	\$1,840	—	—	—	—%
Miscellaneous Revenues	\$11,251	\$15,000	\$15,000	—	—%
Total Revenue	\$60,539	\$216,000	\$77,000	\$(139,000)	(64.4)%
Use of Fund Balance	\$271,670	\$388,747	\$468,697	\$79,950	20.6%
Positions	11.0	11.0	12.0	1.0	9.1%

Summary of Changes

The Recommended Budget reflects a \$154,638 (5.6%) increase in total appropriations, a \$213,688 (9.9%) increase in reimbursements, a \$139,000 (64.4%) decrease in revenue, and a \$79,950 (20.6%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in salary and benefit costs related to cost of living adjustments, increases in retirement costs, and the mid-year addition of a Limited-Term Administrative Services Officer 2 position.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to an increase in staff support costs for which the other programs within this budget unit reimburse the Administration Program.

The decrease in revenue is due to less anticipated interest.

Use of Fund Balance reflects a carryover of \$468,697 in available balance.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
EconDev - Reallocate 1.0 FTE Office Assistant Level 2 to 1.0 FTE Economic Development and Marketing Specialist	—	—	—	—	—

Reallocate 1.0 FTE Office Assistant Level 2 position to 1.0 FTE Economic Development and Marketing Specialist position to support ongoing and new economic development activities that are managed within the Office of Economic Development such as promoting a sustainable community and job creation including business development, retention and attraction, job retention and attraction, small business assistance, and support of businesses and organizations that have been impacted by the COVID-19 pandemic. Other operating expenditures, which in prior fiscal years have been designated for unanticipated expenses in the Administration Program, have been reduced by \$87,758 to offset the increased salary and benefit cost associated with this position reallocation.

Business Environmental Resource Center (BERC)

Program Overview

Business Environmental Resource Center (BERC) is a one-stop, confidential, business retention, non-regulatory Permit Assistance Center to help Sacramento County businesses understand and comply with federal, state, and local environmental and non-environmental regulations. Economic growth, business retention and sustainability are facilitated through assistance with permitting and regulations. Enterprise cost sharing agreements are the primary sources of funding for this program. Activities in this program promote a sustainable community, retain businesses, and result in tax revenues and increased job growth.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$575,288	\$727,555	\$743,430	\$15,875	2.2%
Services & Supplies	\$119,974	\$178,515	\$192,073	\$13,558	7.6%
Other Charges	\$8,543	\$7,233	\$205	\$(7,028)	(97.2)%
Intrafund Charges	\$195,875	\$230,000	\$160,000	\$(70,000)	(30.4)%
Total Expenditures / Appropriations	\$899,680	\$1,143,303	\$1,095,708	\$(47,595)	(4.2)%
Other Reimbursements	\$(26,990)	\$(43,000)	\$(3,000)	\$40,000	(93.0)%
Total Reimbursements	\$(26,990)	\$(43,000)	\$(3,000)	\$40,000	(93.0)%
Net Financing Uses	\$872,690	\$1,100,303	\$1,092,708	\$(7,595)	(0.7)%
Revenue					
Revenue from Use Of Money & Property	\$1,241	\$2,000	\$2,000	—	—%
Intergovernmental Revenues	\$462	—	\$59,319	\$59,319	—%
Miscellaneous Revenues	\$982,826	\$778,604	\$771,484	\$(7,120)	(0.9)%
Total Revenue	\$984,529	\$780,604	\$832,803	\$52,199	6.7%
Use of Fund Balance	\$(111,838)	\$319,699	\$259,905	\$(59,794)	(18.7)%
Positions	5.0	4.0	4.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$47,595 (4.2%) decrease in total appropriations, a \$40,000 (93.0%) decrease in reimbursements, a \$52,199 (6.7%) increase in revenue, and a \$59,794 (18.7%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is primarily due to changes in methodologies to monitor BERC labor costs in connection with certain grant and related activities, and a decrease in staff charges from Economic Development employees who provide support to BERC but are not assigned to the BERC Program.

The decrease in reimbursements is primarily due to changes in methodologies to monitor BERC labor costs in connection with certain grant and related activities.

The increase in revenue is due to the American Rescue Plan Act Economic Response project funding for business support services provided by BEREC.

Use of Fund Balance reflects a carryover of \$259,905 in available balance.

General Economic Development

Program Overview

General Economic Development includes job creation and retention programs that focus on business development, retention and attraction; small business liaison; attraction of key sales, property, transient occupancy and utility user tax revenue generators; involvement with regional and local partnerships and programs; promotion of sports, tourism, and the arts; and commercial corridor revitalization. These activities promote a sustainable community and have resulted in increased General Fund revenues and job growth. The program has continued the approach of aggregating primarily non-General Fund financing sources to maintain ongoing core program services. This approach is being taken to allow the annual General Fund transfer to be used to meet other critical County needs.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$433,251	\$1,763,567	\$3,637,932	\$1,874,365	106.3%
Other Charges	—	—	\$7,387,500	\$7,387,500	—%
Interfund Charges	\$104,627	\$111,394	\$164,314	\$52,920	47.5%
Intrafund Charges	\$1,425,094	\$1,441,000	\$1,737,488	\$296,488	20.6%
Total Expenditures / Appropriations	\$1,962,972	\$3,315,961	\$12,927,234	\$9,611,273	289.8%
Other Reimbursements	\$(2,869,940)	\$(2,036,569)	\$(3,450,742)	\$(1,414,173)	69.4%
Total Reimbursements	\$(2,869,940)	\$(2,036,569)	\$(3,450,742)	\$(1,414,173)	69.4%
Net Financing Uses	\$(906,969)	\$1,279,392	\$9,476,492	\$8,197,100	640.7%
Revenue					
Intergovernmental Revenues	—	—	\$9,336,250	\$9,336,250	—%
Miscellaneous Revenues	\$131,441	\$192,992	\$192,992	—	—%
Other Financing Sources	\$26,991	\$21,000	\$21,000	—	—%
Total Revenue	\$158,431	\$213,992	\$9,550,242	\$9,336,250	4,362.9%
Use of Fund Balance	\$(1,065,400)	\$1,065,400	\$(73,750)	\$(1,139,150)	(106.9)%

Summary of Changes

The Recommended Budget reflects a \$9,611,273 (289.8%) increase in total appropriations, a \$1,414,173 (69.4%) increase in reimbursements, a \$9,336,250 (4,362.9%) increase in revenue, and a \$1,139,150 (106.9%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- American Rescue Plan Act (ARPA) Economic Response projects approved by the Board of Supervisors during Fiscal Year 2021-22.
- California Microbusiness COVID-19 Relief Grant program activities authorized in Fiscal Year 2021-22.

- A higher proportion of overall staff resources budgeted to support General Economic Development.
- Recommended growth detailed later in this section.

The increase in reimbursements is primarily due to:

- A higher proportion of overall staff resources budgeted to support General Economic Development and ARPA Economic Response projects.
- Recommended growth detailed later in this section.

The increase in revenue is due to funding for ARPA Economic Response projects and California Microbusiness COVID-19 Relief Grant program activities.

Use of Fund Balance reflects a carryover of -\$73,750 in available balance.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
EconDev - GF Contribution for Property Business Improvement District (PBID) County Formation and Administration Costs					
	60,000	(60,000)	—	—	—

Ongoing funding for costs associated with supporting and administering Property Business Improvement District (PBID) activities including staff work on PBID renewals, formation, and administration services. This request is linked to a growth request in the Financing Transfers/Reimbursements budget (BU 5110000) and Development and Code Services budget (BU 2151000).

Mather

Program Overview

Mather focuses on economic redevelopment of the former Mather Air Force Base to promote employment and self-sufficiency through the job market and to achieve continual business and job growth in the unincorporated area, particularly among businesses that generate tax revenue for the County. This program is self-funded with redevelopment bond proceeds and proceeds generated from the sale or lease of former military base assets. This program promotes a sustainable community and has resulted in increased revenues and job growth.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$943,446	\$16,844,231	\$16,994,636	\$150,405	0.9%
Other Charges	\$13,104	\$5,000	\$5,000	—	—%
Interfund Charges	\$265,445	\$6,157,900	\$6,105,780	\$(52,120)	(0.8)%
Intrafund Charges	\$192,860	\$339,000	\$237,200	\$(101,800)	(30.0)%
Total Expenditures / Appropriations	\$1,414,855	\$23,346,131	\$23,342,616	\$(3,515)	(0.0)%
Other Reimbursements	\$(901,988)	\$(7,398,548)	\$(7,142,667)	\$255,881	(3.5)%
Total Reimbursements	\$(901,988)	\$(7,398,548)	\$(7,142,667)	\$255,881	(3.5)%
Net Financing Uses	\$512,867	\$15,947,583	\$16,199,949	\$252,366	1.6%
Revenue					
Licenses, Permits & Franchises	\$63,455	\$31,326	\$121,639	\$90,313	288.3%
Revenue from Use Of Money & Property	\$284,129	\$532,450	\$527,580	\$(4,870)	(0.9)%
Miscellaneous Revenues	\$1,874	\$1,800	\$2,100	\$300	16.7%
Total Revenue	\$349,458	\$565,576	\$651,319	\$85,743	15.2%
Use of Fund Balance	\$163,409	\$15,382,007	\$15,548,630	\$166,623	1.1%

Summary of Changes

The Recommended Budget reflects a \$3,515 (0.0%) decrease in total appropriations, a \$255,881 (3.5%) decrease in reimbursements, an \$85,743 (15.2%) increase in revenue, and a \$166,623 (1.1%) increase in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations and reimbursements is due to the timing of infrastructure projects at the former Mather Air Force Base.

The increase in revenue is due to proceeds associated with a new Permit to Enter for use of a portion of the Mather property managed by the Office of Economic Development.

Use of Fund Balance reflects a carryover of \$15,548,630 in available balance.

McClellan

Program Overview

McClellan focuses on economic redevelopment of the former McClellan Air Force Base to promote employment and self-sufficiency through the job market and to achieve continual business and job growth in the unincorporated area, particularly among businesses that generate tax revenue for the County. This program is self-funded with cooperative agreement funds, redevelopment bond proceeds, energy credits from electricity sales, revenues derived from McClellan Airfield Aircraft Rescue and Fire Fighting services and proceeds generated from the sale or lease of former military base assets. This program promotes a sustainable community and has resulted in increased General Fund revenues and job growth.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$8,461,696	\$34,416,823	\$27,542,308	\$(6,874,515)	(20.0)%
Other Charges	\$91	\$110	\$110	—	—%
Interfund Charges	\$5,867,949	\$23,588,151	\$18,573,472	\$(5,014,679)	(21.3)%
Intrafund Charges	\$2,292,567	\$3,131,624	\$4,583,656	\$1,452,032	46.4%
Total Expenditures / Appropriations	\$16,622,303	\$61,136,708	\$50,699,546	\$(10,437,162)	(17.1)%
Total Reimbursements within Program		\$(27,096)	\$(11,000)	\$16,096	(59.4)%
Other Reimbursements	\$(6,118,047)	\$(24,054,226)	\$(18,955,313)	\$5,098,913	(21.2)%
Total Reimbursements	\$(6,134,242)	\$(24,081,322)	\$(18,966,313)	\$5,115,009	(21.2)%
Net Financing Uses	\$10,488,061	\$37,055,386	\$31,733,233	\$(5,322,153)	(14.4)%
Revenue					
Revenue from Use Of Money & Property	\$67,909	\$171,380	\$168,880	\$(2,500)	(1.5)%
Intergovernmental Revenues	\$130,854	\$14,943,268	\$4,000,000	\$(10,943,268)	(73.2)%
Miscellaneous Revenues	\$3,879,960	\$4,113,995	\$3,364,299	\$(749,696)	(18.2)%
Total Revenue	\$4,078,723	\$19,228,643	\$7,533,179	\$(11,695,464)	(60.8)%
Use of Fund Balance	\$6,409,338	\$17,826,743	\$24,200,054	\$6,373,311	35.8%

Summary of Changes

The Recommended Budget reflects a \$10,437,162 (17.1%) decrease in total appropriations, a \$5,115,009 (21.2%) decrease in reimbursements, an \$11,695,464 (60.8%) decrease in revenue, and a \$6,373,311 (35.8%) increase in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations, reimbursements, and revenue is primarily due:

- Adjustments projected in the activity level associated with Environmental Services Cooperative Agreement environmental cleanup of McClellan properties. Activity level is subject to authorized federal funding, cleanup timelines and project milestones, and regulatory oversight and approvals.

- Less anticipated proceeds associated with the sale of Western Area Power Authority (WAPA) electricity and the timing of WAPA projects.
- Less revenue for aircraft rescue and firefighting services in connection with United States Coast Guard operations.

Use of Fund Balance reflects a carryover of \$24,200,054 in available balance.

Budget Unit Functions & Responsibilities

Natomas Fire District funds the provision of fire protection services to approximately forty square miles of the Unincorporated Area in the northwestern portion of Sacramento County. Natomas Fire District is a dependent special district and the Board of Supervisors serves as the Board of Directors for the District.

Fire protection service is contracted to the Fire Department of the City of Sacramento. The District and the City entered into the contract in Fiscal Year 1984-85. All district assets, including equipment and real property, were turned over to the City. The City absorbed all district employees who did not retire at the time.

The contract calls for the annual payment of all available financing to the City for the fire protection service, less County administrative expenditures such as biannual audits, property tax administration fees, and administrative service charges.

District financing consists of property taxes, interest earnings, and fund balances.

The Office of Economic Development is responsible for managing the contract with the City, making payments, and preparing the district budget.

Goals

- To provide timely and effective fire protection services to the special district area.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Natomas Fire District	\$3,354,144	\$3,524,007	\$3,464,375	\$(59,632)	(1.7)%
Total Expenditures / Appropriations	\$3,354,144	\$3,524,007	\$3,464,375	\$(59,632)	(1.7)%
Net Financing Uses	\$3,354,144	\$3,524,007	\$3,464,375	\$(59,632)	(1.7)%
Total Revenue	\$3,166,936	\$3,163,675	\$3,464,375	\$300,700	9.5%
Use of Fund Balance	\$187,208	\$360,332	—	\$(360,332)	(100.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$3,354,144	\$3,524,007	\$3,464,375	\$(59,632)	(1.7)%
Total Expenditures / Appropriations	\$3,354,144	\$3,524,007	\$3,464,375	\$(59,632)	(1.7)%
Net Financing Uses	\$3,354,144	\$3,524,007	\$3,464,375	\$(59,632)	(1.7)%
Revenue					
Taxes	\$3,131,645	\$3,131,175	\$3,431,875	\$300,700	9.6%
Revenue from Use Of Money & Property	\$9,261	\$5,000	\$5,000	—	—%
Intergovernmental Revenues	\$26,030	\$27,500	\$27,500	—	—%
Total Revenue	\$3,166,936	\$3,163,675	\$3,464,375	\$300,700	9.5%
Use of Fund Balance	\$187,208	\$360,332	—	\$(360,332)	(100.0)%

Summary of Changes

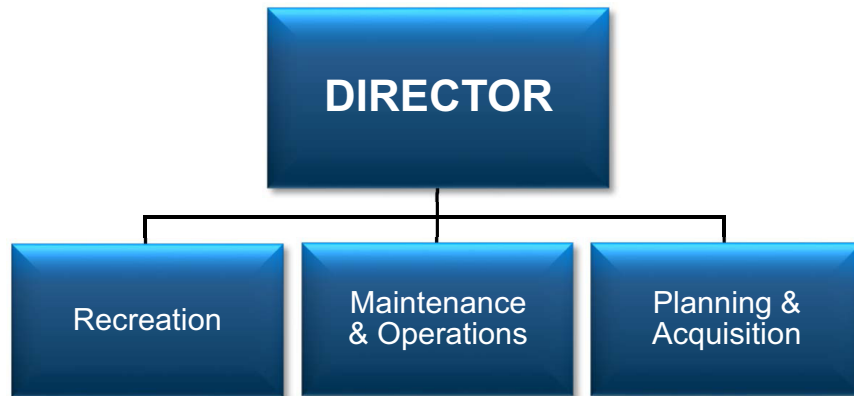
The Recommended Budget reflects a \$59,632 (1.7%) decrease in total appropriations, a \$300,700 (9.5%) increase in revenue, and a \$360,332 (100.0%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to the decrease in expenditures associated with available fund balance to accommodate the transfer of revenue to the City of Sacramento for fire protection services from the Sacramento Fire Department.

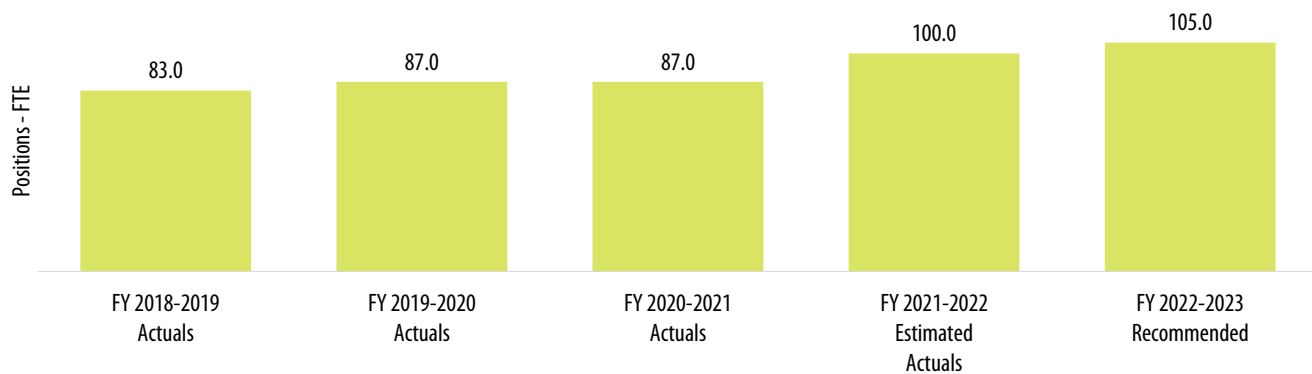
The increase in revenue is due to an increase in Property Tax collections.

Use of Fund Balance reflects a carryover of \$0 in available balance.

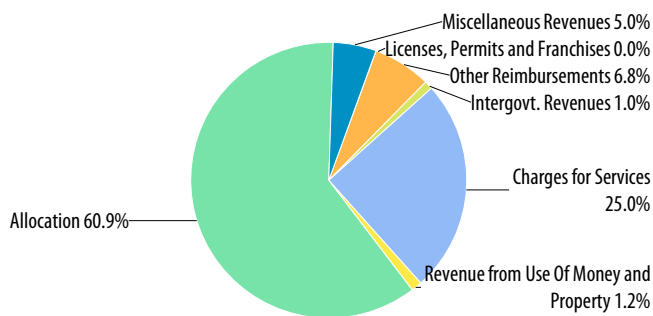
Department Structure
Liz Bellas, Director



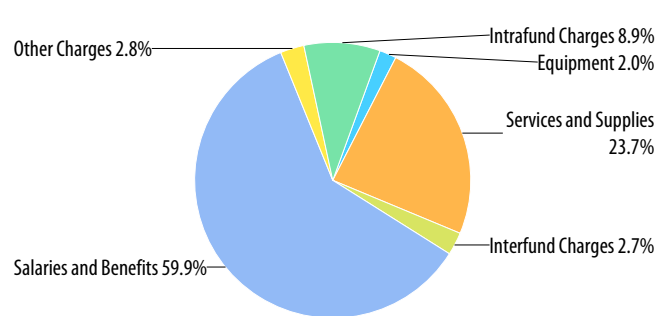
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The Department of **Regional Parks** enhances the health, enjoyment and quality of life in the region by acquiring, managing, and protecting park and open space lands; educating the public on the uses and values of leisure time activities, and the cultural and natural history of the County; growing and linking a system of regional parks, trails and open space in Sacramento and neighboring counties; providing a broad range of recreational activities for the community's diverse populations and; providing stewardship and protection of Sacramento County's regional park system through partnerships, planning and community involvement. Regional Parks provides services through the following programs:

- Administration and Planning
- American River Parkway
- Contract Facilities Maintenance
- Recreational Services
- Regional Parks and Open Space

Goals

- Provide affordable, accessible, clean and safe recreational activities and facilities for all.
- Protect natural habitats and the environment.
- Preserve cultural and historical resources.

Accomplishments

- Regional Parks successfully hosted new and continuing special events in the Regional Parks facilities after the hiatus of events due to COVID-19.
- The Department increased the acreage of grazing in the Regional Parks system with the increased funding support for fire fuel reduction provided by the Board of Supervisors.
- The American River Parkway Natural Resources Management Plan has been significantly completed, with plan adoption anticipated early fiscal year 2022-23.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Administration and Planning	\$1,916,099	\$1,985,746	\$1,825,880	\$(159,866)	(8.1)%
American River Parkway	\$12,847,454	\$16,539,803	\$17,810,595	\$1,270,792	7.7%
Contract Facilities Maintenance	\$1,944,242	\$2,029,329	\$2,018,325	\$(11,004)	(0.5)%
Recreational Services	\$578,088	\$911,466	\$903,457	\$(8,009)	(0.9)%
Regional Parks and Open Space	\$1,835,396	\$2,451,710	\$2,856,021	\$404,311	16.5%
Total Expenditures / Appropriations	\$19,121,279	\$23,918,054	\$25,414,278	\$1,496,224	6.3%
Total Reimbursements	\$(2,883,183)	\$(3,090,401)	\$(1,727,767)	\$1,362,634	(44.1)%
Net Financing Uses	\$16,238,096	\$20,827,653	\$23,686,511	\$2,858,858	13.7%
Total Revenue	\$7,002,298	\$8,115,529	\$8,213,705	\$98,176	1.2%
Net County Cost	\$9,235,798	\$12,712,124	\$15,472,806	\$2,760,682	21.7%
Positions	87.0	100.0	105.0	5.0	5.0%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$11,325,812	\$14,520,001	\$15,221,612	\$701,611	4.8%
Services & Supplies	\$5,054,832	\$5,607,636	\$6,030,113	\$422,477	7.5%
Other Charges	\$45,446	\$566,920	\$706,548	\$139,628	24.6%
Equipment	—	\$120,482	\$510,000	\$389,518	323.3%
Interfund Charges	\$685,515	\$637,474	\$679,617	\$42,143	6.6%
Intrafund Charges	\$2,009,673	\$2,465,541	\$2,266,388	\$(199,153)	(8.1)%
Total Expenditures / Appropriations	\$19,121,279	\$23,918,054	\$25,414,278	\$1,496,224	6.3%
Intrafund Reimbursements Between Programs	\$(1,146,604)	\$(1,477,509)	—	\$1,477,509	(100.0)%
Other Reimbursements	\$(1,736,579)	\$(1,612,892)	\$(1,727,767)	\$(114,875)	7.1%
Total Reimbursements	\$(2,883,183)	\$(3,090,401)	\$(1,727,767)	\$1,362,634	(44.1)%
Net Financing Uses	\$16,238,096	\$20,827,653	\$23,686,511	\$2,858,858	13.7%
Revenue					
Licenses, Permits & Franchises	\$5,350	\$10,000	\$10,000	—	—%
Fines, Forfeitures & Penalties	\$1,525	—	—	—	—%
Revenue from Use Of Money & Property	\$272,400	\$296,646	\$317,257	\$20,611	6.9%
Intergovernmental Revenues	\$147,996	\$148,430	\$246,703	\$98,273	66.2%
Charges for Services	\$4,600,677	\$5,294,513	\$6,360,717	\$1,066,204	20.1%
Miscellaneous Revenues	\$1,974,350	\$2,365,940	\$1,279,028	\$(1,086,912)	(45.9)%
Total Revenue	\$7,002,298	\$8,115,529	\$8,213,705	\$98,176	1.2%
Net County Cost	\$9,235,798	\$12,712,124	\$15,472,806	\$2,760,682	21.7%
Positions	87.0	100.0	105.0	5.0	5.0%

Summary of Changes

The Recommended Budget reflects a \$1,496,224 (6.3%) increase in total appropriations, a \$1,362,634 (44.1%) decrease in reimbursements, a \$98,176 (1.2%) increase in revenue, and a \$2,760,682 (21.7%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net increase in total appropriations is due to:

- An increase in projects at the American River Parkway and in Regional Parks and Open Space.
- Increases in various services and supplies costs resulting from inflation.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The decrease in reimbursements is primarily due to the elimination of \$1.2 million in funding support from the Department of Waste Management and Recycling for encampment clean up on the American River Parkway. This funding has been replaced by an increase in general fund support.

The net increase in revenue is due to:

- Estimated increases in charges for parks services.
- A decrease in grant revenue and Habitat Restoration Program funds.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

Positions counts have increased by 5.0 FTE from the prior year Adopted Budget due to:

- 5.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Administration and Planning	171,113	—	—	171,113	1.0
American River Parkway	708,826	—	—	708,826	2.0
Regional Parks and Open Space	442,871	—	400,000	42,871	2.0

Administration and Planning

Program Overview

Administration and Planning consists of planning and development of the department's budget, accounts payable, accounts receivable, management and oversight, human resources and payroll. The unit is responsible for Capital Improvement Projects (CIP) from planning and design through development; preparation and development of complex site plans; review and comment on environmental documents; review of land development projects; and negotiations and administration of consultant contracts.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,076,571	\$1,222,458	\$1,412,992	\$190,534	15.6%
Services & Supplies	\$937,096	\$406,171	\$301,720	\$(104,451)	(25.7)%
Other Charges	\$45,446	\$186,920	\$55,000	\$(131,920)	(70.6)%
Equipment	—	\$16,500	—	\$(16,500)	(100.0)%
Intrafund Charges	\$(143,013)	\$153,697	\$56,168	\$(97,529)	(63.5)%
Total Expenditures / Appropriations	\$1,916,099	\$1,985,746	\$1,825,880	\$(159,866)	(8.1)%
Total Reimbursements between Programs		\$(1,344,803)	—	\$1,344,803	(100.0)%
Other Reimbursements	\$(92,970)	\$(100,860)	\$(1,370,263)	\$(1,269,403)	1,258.6%
Total Reimbursements	\$(1,239,574)	\$(1,445,663)	\$(1,370,263)	\$75,400	(5.2)%
Net Financing Uses	\$676,525	\$540,083	\$455,617	\$(84,466)	(15.6)%
Revenue					
Cost of Goods Sold	\$102,427	—	—	—	—%
Intergovernmental Revenues	\$(317)	—	—	—	—%
Charges for Services	\$22,858	\$28,000	\$28,000	—	—%
Miscellaneous Revenues	\$41,283	\$220,397	—	\$(220,397)	(100.0)%
Total Revenue	\$166,251	\$248,397	\$28,000	\$(220,397)	(88.7)%
Net County Cost	\$510,275	\$291,686	\$427,617	\$135,931	46.6%
Positions	7.0	7.0	8.0	1.0	14.3%

Summary of Changes

The Recommended Budget reflects a \$159,866 (8.1%) decrease in total appropriations, a \$75,400 (5.2%) decrease in reimbursements, a \$220,397 (88.7%) decrease in revenue, and a \$135,931 (46.6%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below:

The net decrease in total appropriations is due to:

- The significant completion of the American River Parkway Natural Resources Management Plan.
- Recommended growth detailed later in this section.

The decrease in reimbursements is due to a decrease in costs associated with Department Overhead.

The decrease in revenue is due to the significant completion of the American River Parkway Natural Resources Management Plan and the grant reimbursement associated with the project.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
RP Add 1.0 FTE AS03 Admin					
	171,113	—	—	171,113	1.0

Add 1.0 FTE Administrative Services Officer 3 position. An increase in staff in the Administration division would provide an increased level of service to the various divisions of the Department allowing the Department to anticipate future needs and provide the resources necessary for each division to operate more effectively. An increase in resources provides the capacity that would allow a transition from a reactive management model to a proactive management model. Adding this position will increase the effectiveness of the Department by adding oversight and expertise to the other Administration Division staff.

American River Parkway

Program Overview

The **American River Parkway** program consists of law enforcement and maintenance of the American River Parkway to provide a clean and safe park environment for the community to enjoy, which includes the protection of natural areas, the preservation of County assets and adjacent property values; subsidy support to Effie Yeaw Nature Center leased to the American River Natural History Association; Park Resource Teams to address illegal camping, including referrals to homeless programs in partnership with the Department of Human Assistance (DHA), and clean-up of trash and debris.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$7,669,168	\$10,139,554	\$10,324,613	\$185,059	1.8%
Services & Supplies	\$3,008,498	\$3,681,780	\$4,114,982	\$433,202	11.8%
Other Charges	—	\$380,000	\$592,500	\$212,500	55.9%
Equipment	—	\$62,482	\$450,000	\$387,518	620.2%
Interfund Charges	\$677,215	\$629,174	\$671,317	\$42,143	6.7%
Intrafund Charges	\$1,492,573	\$1,646,813	\$1,657,183	\$10,370	0.6%
Total Expenditures / Appropriations	\$12,847,454	\$16,539,803	\$17,810,595	\$1,270,792	7.7%
Total Reimbursements between Programs		\$(132,706)	—	\$132,706	(100.0)%
Other Reimbursements	\$(1,510,742)	\$(1,344,991)	\$(151,912)	\$1,193,079	(88.7)%
Total Reimbursements	\$(1,510,742)	\$(1,477,697)	\$(151,912)	\$1,325,785	(89.7)%
Net Financing Uses	\$11,336,712	\$15,062,106	\$17,658,683	\$2,596,577	17.2%
Revenue					
Cost of Goods Sold	\$(68,699)	—	—	—	—%
Licenses, Permits & Franchises	\$5,350	\$10,000	\$10,000	—	—%
Fines, Forfeitures & Penalties	\$1,525	—	—	—	—%
Revenue from Use Of Money & Property	\$147,733	\$127,639	\$142,360	\$14,721	11.5%
Intergovernmental Revenues	\$21,426	\$19,212	\$117,485	\$98,273	511.5%
Charges for Services	\$2,196,563	\$2,126,584	\$2,854,089	\$727,505	34.2%
Miscellaneous Revenues	\$1,704,788	\$1,868,505	\$1,082,000	\$(786,505)	(42.1)%
Total Revenue	\$4,008,686	\$4,151,940	\$4,205,934	\$53,994	1.3%
Net County Cost	\$7,328,026	\$10,910,166	\$13,452,749	\$2,542,583	23.3%
Positions	56.0	69.0	72.0	3.0	4.3%

Summary of Changes

The Recommended Budget reflects a \$1,270,792 (7.7%) increase in total appropriations, a \$1,325,785 (89.7%) decrease in reimbursements, a \$53,994 (1.3%) increase in revenue, and a \$2,542,583 (23.3%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is primarily due to:

- Cost of living adjustments, costs for equipment rentals and fuel, and allocated costs.
- Recommended growth detailed later in this section.

The decrease in reimbursements is due to:

- The elimination of \$1.2 million in funding support from the Department of Waste Management and Recycling for encampment clean up on the American River Parkway. This funding is being backfilled with a General Fund allocation.

The net increase in revenue is primarily due to an anticipated increase in revenues generated from day use and annual pass fees, partially offset by the elimination of Habitat and Restoration Program funding and the reduction of Confluence Grant award amounts.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
RP - Purchase two dump trucks for ARP Maintenance					
	172,163	—	—	172,163	—
Purchase two dump trucks for debris removal related to encampments. The Department has rented dump trucks from private vendors since 2018, when it was determined that purchasing and Fleet rental did not make financial sense and did not provide flexibility to ramp the program down if future funding was not allocated. Recent additional analysis has shown that the costs of purchasing vs. renting will break even within one vehicle lifecycle (approx. 5 years), and it appears debris cleanup emphasis will continue in the foreseeable future. This request includes a one-time cost of \$130,000, and on-going costs of \$42,163.					
RP Add 1.0 FTE PMW1 ARP Maint					
	74,385	—	—	74,385	1.0
Add 1.0 FTE Park Maintenance Worker 1 for the American River Parkway. An increase of staff in this division allows the Department to plan for long term maintenance and construction projects while continuing to maintain existing service levels for daily visitor use. Major projects or emergencies cause staff to be diverted to higher priority health and safety projects causing the daily maintenance needs of the Parkway to be delayed. Additionally, the maintenance division would have resources to assist the Planning and Natural Resources divisions in evaluating operational impacts and creating plans to enhance the safety and positive experience of the Parkway visitors as well as implement the goals and objectives of the Natural Resources Management Plan.					

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
RP Add 1.0 FTE PMW2 ARP Maint	79,573	—	—	79,573	1.0
<p>Add 1.0 FTE Park Maintenance Worker 2 for the American River Parkway. An increase of staff in this division allows the Department to plan for long term maintenance and construction projects while continuing to maintain existing service levels for daily visitor use. Major projects or emergencies cause staff to be diverted to higher priority health and safety projects causing the daily maintenance needs of the Parkway to be delayed. Additionally, the maintenance division would have resources to assist the Planning and Natural Resources divisions in evaluating operational impacts and creating plans to enhance the safety and positive experience of the Parkway visitors as well as implement the goals and objectives of the Natural Resources Management Plan.</p>					
RP Purchase replacement mowers for Tier 0,1,2 CARB Compliance	240,000	—	—	240,000	—
<p>Funding to purchase replacement equipment to comply with California Air Resources Board emissions standards. Per Fleet, CARB standards require Tier 1 and Tier 2 diesel engines to be removed from service as of January 1, 2023. Parks currently has four pieces of equipment, two tractors and two mowers, which will be removed from service. Replacing the equipment is necessary to maintain the current level of service. If the equipment is not replaced, the frequency of mowing will likely decrease and equipment that would be used on other projects will be diverted to mowing.</p>					
RP Purchase Tele-handler Forklift for ARP Maintenance	82,705	—	—	82,705	—
<p>Funding for a telehandler forklift for American River Parkway maintenance. Regional Parks' prior forklift became obsolete and unusable. Currently, Parks staff is borrowing a forklift from Fleet services to accept deliveries and move equipment and materials at the maintenance corporation yard. That forklift is subject to availability and causes delays on deliveries and projects when staff do not have access to any forklift. For field site work, staff are renting telehandlers to unload and place materials such as concrete picnic tables and boulders. The process of renting and returning equipment to various vendors is cumbersome, expensive, and time-consuming. In order to maintain the existing level of service, Regional Parks is requesting the replacement of the obsolete forklift to be used both at the maintenance corporation yard and at project sites to load, unload, and place materials and equipment.</p>					
RP Purchase wood chipper for ARP Maintenance	60,000	—	—	60,000	—
<p>Funding for the purchase of a replacement wood chipper for American River Parkway maintenance. The Department-owned wood chipper was stolen from County Branch Center corporation yard. The Department is requesting the replacement to maintain the same level of service, especially during storms or wind events that cause numerous downed branches and trees. The Department has been renting equipment during high utilization periods, which is time consuming and subject to availability.</p>					

Contract Facilities Maintenance

Program Overview

Contract Facilities Maintenance consists of landscaping services for County facilities. This program is fully funded through charges to departments occupying County facilities.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,273,144	\$1,280,736	\$1,346,541	\$65,805	5.1%
Services & Supplies	\$325,373	\$397,433	\$381,313	\$(16,120)	(4.1)%
Intrafund Charges	\$345,724	\$351,160	\$290,471	\$(60,689)	(17.3)%
Total Expenditures / Appropriations	\$1,944,242	\$2,029,329	\$2,018,325	\$(11,004)	(0.5)%
Net Financing Uses	\$1,944,242	\$2,029,329	\$2,018,325	\$(11,004)	(0.5)%
Revenue					
Cost of Goods Sold	\$(88,890)	—	—	—	—%
Intergovernmental Revenues	\$5,290	—	—	—	—%
Charges for Services	\$1,995,979	\$2,019,716	\$2,018,325	\$(1,391)	(0.1)%
Total Revenue	\$1,912,379	\$2,019,716	\$2,018,325	\$(1,391)	(0.1)%
Net County Cost	\$31,863	\$9,613	—	\$(9,613)	(100.0)%
Positions	12.0	12.0	11.0	(1.0)	(8.3)%

Summary of Changes

The Recommended Budget reflects an \$11,004 (0.5%) decrease in total appropriations, a \$1,391 (0.1%) decrease in revenue, and a \$9,613 (100.0%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below:

The decrease in total appropriations is due to a slight decrease in services and supplies and intrafund charges due to decreases in overhead allocations for staffing.

The decrease in revenue is due to a revised estimation of the cost to provide services to customer departments.

Recreational Services

Program Overview

Recreational Services provides administration of County Service Areas (CSA); volunteer and education programs at Cosumnes River Preserve; coordination of large special events that occur in the park system; picnic reservation and program services; and other permits for organizations to utilize parks. Therapeutic Recreation Services provides recreation opportunities for individuals with disabilities residing in Sacramento County with programs that focus on abilities while encouraging people to attain their highest level of independent leisure functioning by increasing leisure skills, improving social skills, increasing independence and increasing their awareness of and involvement in community recreational activities.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$393,945	\$570,515	\$576,195	\$5,680	1.0%
Services & Supplies	\$95,790	\$252,229	\$255,969	\$3,740	1.5%
Intrafund Charges	\$88,353	\$88,722	\$71,293	\$(17,429)	(19.6)%
Total Expenditures / Appropriations	\$578,088	\$911,466	\$903,457	\$(8,009)	(0.9)%
Other Reimbursements	\$(26,697)	\$(27,645)	\$(27,645)	—	—%
Total Reimbursements	\$(26,697)	\$(27,645)	\$(27,645)	—	—%
Net Financing Uses	\$551,391	\$883,821	\$875,812	\$(8,009)	(0.9)%
Revenue					
Revenue from Use Of Money & Property	\$4,327	\$68,032	\$68,032	—	—%
Charges for Services	\$111,723	\$367,236	\$361,322	\$(5,914)	(1.6)%
Miscellaneous Revenues	\$126,099	\$30,598	\$32,028	\$1,430	4.7%
Total Revenue	\$242,149	\$465,866	\$461,382	\$(4,484)	(1.0)%
Net County Cost	\$309,242	\$417,955	\$414,430	\$(3,525)	(0.8)%
Positions	4.0	4.0	4.0	—	—%

Summary of Changes

The Recommended Budget reflects an \$8,009 (0.9%) decrease in total appropriations, a \$4,484 (1.0%) decrease in revenue, and a \$3,525 (0.8%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below:

The decrease in total appropriations is primarily due to reduced overhead allocations for staffing.

The decrease in revenue is due to revenue projections based on a three year average.

Regional Parks and Open Space

Program Overview

Regional Parks and Open Space consists of law enforcement and maintenance of the lands, including Gibson Ranch, Mather Regional Park, and Dry Creek Parkway, to provide a clean and safe park environment for the community to enjoy, protection of natural areas; preservation of County assets and adjacent property values; administration and oversight of Illa M. Collin Conservation Preserve; administration of leases for McFarland Ranch, Dillard Ranch, Dry Creek Ranch, Mabel Jean Roach Ranch, and Witter Ranch; and operation of state-owned lands in the Delta including Sherman Island, Hogback Island, Cliffhouse, and Georgiana Slough.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$912,984	\$1,306,738	\$1,561,271	\$254,533	19.5%
Services & Supplies	\$688,076	\$870,023	\$976,129	\$106,106	12.2%
Other Charges	—	—	\$59,048	\$59,048	—%
Equipment	—	\$41,500	\$60,000	\$18,500	44.6%
Interfund Charges	\$8,300	\$8,300	\$8,300	—	—%
Intrafund Charges	\$226,036	\$225,149	\$191,273	\$(33,876)	(15.0)%
Total Expenditures / Appropriations	\$1,835,396	\$2,451,710	\$2,856,021	\$404,311	16.5%
Other Reimbursements	\$(106,170)	\$(139,396)	\$(177,947)	\$(38,551)	27.7%
Total Reimbursements	\$(106,170)	\$(139,396)	\$(177,947)	\$(38,551)	27.7%
Net Financing Uses	\$1,729,226	\$2,312,314	\$2,678,074	\$365,760	15.8%
Revenue					
Cost of Goods Sold	\$55,162	—	—	—	—%
Revenue from Use Of Money & Property	\$120,341	\$100,975	\$106,865	\$5,890	5.8%
Intergovernmental Revenues	\$121,597	\$129,218	\$129,218	—	—%
Charges for Services	\$273,554	\$752,977	\$1,098,981	\$346,004	46.0%
Miscellaneous Revenues	\$102,180	\$246,440	\$165,000	\$(81,440)	(33.0)%
Total Revenue	\$672,833	\$1,229,610	\$1,500,064	\$270,454	22.0%
Net County Cost	\$1,056,393	\$1,082,704	\$1,178,010	\$95,306	8.8%
Positions	8.0	8.0	10.0	2.0	25.0%

Summary of Changes

The Recommended Budget reflects a \$404,311 (16.5%) increase in total appropriations, a \$38,551 (27.7%) increase in reimbursements, a \$270,454 (22.0%) increase in revenue, and a \$95,306 (8.8%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below:

The increase in total appropriations is primarily due to recommended growth detailed later in this section.

The increase in reimbursements is from the Mather Community Facilities District and Gibson Ranch housing development that provide funding for operations.

The net increase in revenue is due to:

- The shifting of revenue to the American River Parkway program and revenue adjustments based on prior years' actuals.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
RP - Cherry Island Soccer Complex Operations					
	400,000	—	400,000	—	2.0

Regional Parks is requesting 2.0 FTE permanent staff (1.0 FTE Park Maintenance Worker 2 and 1.0 FTE Park Maintenance Worker 1), 2.25 FTE extra help staff (0.75 FTE Recreation Specialist and 1.5 FTE Maintenance Helper) and equipment to resume County operations of the Cherry Island Soccer Complex, after Regional Parks terminated the lease agreement of the prior operator. Projected revenue is expected to offset the FY22-23 costs, and this request will not require any General Fund allocation in FY 2022-23. Requested equipment includes, one class 131 pickup truck, one mower, and a parking pay station. The staff and equipment are necessary for efficient and effective operation of the soccer complex.

RP Purchase pickup truck for Gibson Ranch Maintenance					
	42,871	—	—	42,871	—

Funding for one pickup truck and fuel and Fleet rental rates. Regional Parks resumed operation and management of Gibson Ranch Park in 2018, and has 4.0 FTE staff assigned there. However, staff do not have an assigned light vehicle for the park, and are utilizing small utility vehicles or borrowing vehicles from other Department divisions. Park staff need a dedicated vehicle to transport materials and staff to and from the park, as well as towing larger equipment and moving materials and supplies inside the park. In order to adequately maintain the park, the Department is requesting one vehicle addition. This request includes a one-time cost of \$30,332 and ongoing costs of \$12,539.

Budget Unit Functions & Responsibilities

The **Parks Restricted Funds** budget unit is being established as part of the FY 2022-23 Recommended Budget and receives certain revenues that are restricted by statute or regulation for specific purposes and uses by the Regional Parks Department. The Parks Restricted revenue sources and applicable transfers are accounted for in the following programs:

- Parks-Ancil Hoffman Bequest
- Parks-Cosumnes River Preserve
- Parks-Gibson Ranch Maintenance Fund
- Parks-Habitat Restoration Program Fees
- Parks-Rangers Asset Forfeiture-Dept Use
- Parks-Rangers Asset Forfeiture-Program Funding
- Parks-Restricted Revenues-Trust Fund
- Parks-Therapeutic Recreation Services

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Parks-Ancil Hoffman Bequest	—	—	\$12,505	\$12,505	—%
Parks-Cosumnes River Preserve	—	—	\$151,445	\$151,445	—%
Parks-Gibson Ranch Maintenance Fund	—	—	\$7,956	\$7,956	—%
Parks-Habitat Restoration Program Fees	—	—	\$1,663,093	\$1,663,093	—%
Parks-Rangers Asset Forfeiture - Dept Use	—	—	\$1,629	\$1,629	—%
Parks-Rangers Asset Forfeiture - Program Funding	—	—	\$287	\$287	—%
Parks-Restricted Revenues-Trust Fund	—	—	\$147,142	\$147,142	—%
Parks-Therapeutic Recreation Services	—	—	\$10,596	\$10,596	—%
Total Expenditures / Appropriations	—	—	\$1,994,653	\$1,994,653	—%
Net Financing Uses	—	—	\$1,994,653	\$1,994,653	—%
Use of Fund Balance	—	—	\$1,994,653	\$1,994,653	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Appropriation for Contingencies	—	—	\$1,994,653	\$1,994,653	—%
Total Expenditures / Appropriations	—	—	\$1,994,653	\$1,994,653	—%
Net Financing Uses	—	—	\$1,994,653	\$1,994,653	—%
Revenue					
Use of Fund Balance	—	—	\$1,994,653	\$1,994,653	—%

Summary of Changes

The Recommended Budget reflects a \$1,994,653 (new) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

This budget unit is being established as part of the FY 2022-23 Recommended Budget. Previously the revenues collected were received in an unbudgeted trust fund and budgeted as revenue by the Department of Regional Parks and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this budget unit and transferred to the Department of Regional Parks via an interfund transfer (reimbursement).

Use of Fund Balance reflects a carryover of \$1,994,653 in available balance from the trust fund.

Parks-Ancil Hoffman Bequest

Program Overview

The **Parks-Ancil Hoffman Bequest Fund** is used for the Ancil Hoffman Park. Revenue is collected through donations as part of a will or trust.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Appropriation for Contingencies	—	—	\$12,505	\$12,505	—%
Total Expenditures / Appropriations	—	—	\$12,505	\$12,505	—%
Net Financing Uses	—	—	\$12,505	\$12,505	—%
Use of Fund Balance	—	—	\$12,505	\$12,505	—%

Summary of Changes

The Recommended Budget reflects a \$12,505 (new) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

- Appropriations reflect contingencies for Ancil Hoffman Park.

Use of Fund Balance reflects a carryover of \$12,505 in available balance from the trust fund.

Parks-Cosumnes River Preserve

Program Overview

The **Parks-Cosumnes River Preserve Fund** was designated for the development of the Cosumnes River Preserve, with expenditures approved by a consortium of stakeholders including Parks and Bureau of Land Management. Revenue was previously collected through leases of McFarland Ranch, Valensin, Garcia Ranch, and Flint. In FY22-23, no new revenue is being collected but will resume in the future.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Appropriation for Contingencies	—	—	\$151,445	\$151,445	—%
Total Expenditures / Appropriations	—	—	\$151,445	\$151,445	—%
Net Financing Uses	—	—	\$151,445	\$151,445	—%
Use of Fund Balance	—	—	\$151,445	\$151,445	—%

Summary of Changes

The Recommended Budget reflects a \$151,445 (new) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

- Appropriations reflect contingencies for the development of the Cosumnes River Preserve.

Use of Fund Balance reflects a carryover of \$151,445 in available balance from the trust fund.

Parks-Gibson Ranch Maintenance Fund

Program Overview

The **Parks-Gibson Ranch Maintenance Fund** is designated to be used in completing major projects or repairs of the Gibson Ranch Concession facilities. Revenue was previously collected through a fee of 7.5% of the gross monthly income derived from boarding operations at Gibson Ranch. In FY 22-23, no new revenue is being collected due to there being no concessionaire, but concessions are planned to resume in the future.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Appropriation for Contingencies	—	—	\$7,956	\$7,956	—%
Total Expenditures / Appropriations	—	—	\$7,956	\$7,956	—%
Net Financing Uses	—	—	\$7,956	\$7,956	—%
Use of Fund Balance	—	—	\$7,956	\$7,956	—%

Summary of Changes

The Recommended Budget reflects a \$7,956 (new) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

- Appropriations reflect contingencies for the development and maintenance of the Gibson Ranch.

Use of Fund Balance reflects a carryover of \$7,956 in available balance from the trust fund.

Parks-Habitat Restoration Program Fees

Program Overview

The **Parks-Habitat Restoration Program Fees Fund** is designated by the Board of Supervisors to be used for park operations in direct association with habitat protection and enhancement, as well as future land acquisition. Revenue is through a fee collected from entities utilizing park lands for mitigation projects.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Appropriation for Contingencies	—	—	\$1,663,093	\$1,663,093	—%
Total Expenditures / Appropriations	—	—	\$1,663,093	\$1,663,093	—%
Net Financing Uses	—	—	\$1,663,093	\$1,663,093	—%
Use of Fund Balance	—	—	\$1,663,093	\$1,663,093	—%

Summary of Changes

The Recommended Budget reflects a \$1,663,093 (new) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

- Appropriations reflect contingencies for the habitat protection and enhancement, as well as future land acquisition.

Use of Fund Balance reflects a carryover of \$1,663,093 in available balance from the trust fund.

Parks-Rangers Asset Forfeiture - Dept Use

Program Overview

The **Parks – Rangers Asset Forfeiture – Department Use Fund**: In compliance with California State Law, assets related to certain types of criminal cases can be seized by law enforcement, including the Department’s Park Rangers. The program is administered by the District Attorney’s office, and some funds are taken as overhead. 85% of the remaining funds that are seized are deposited into this program for use by the Department for equipment, training, supplies and other operational needs.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Appropriation for Contingencies	—	—	\$1,629	\$1,629	—%
Total Expenditures / Appropriations	—	—	\$1,629	\$1,629	—%
Net Financing Uses	—	—	\$1,629	\$1,629	—%
Revenue					
Use of Fund Balance	—	—	\$1,629	\$1,629	—%

Summary of Changes

The Recommended Budget reflects a \$1,629 (new) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

- Appropriations reflect contingencies for the Department of Regional Parks’ equipment, training, supplies and other operational needs.

Use of Fund Balance reflects a carryover of \$1,629 in available balance from the trust fund.

Parks-Rangers Asset Forfeiture - Program Funding

Program Overview

The **Parks – Rangers Asset Forfeiture – Program Funding**: In compliance with California State Law, assets related to certain types of criminal cases can be seized by law enforcement, including the Department’s Park Rangers. The program is administered by the District Attorney’s office, and some funds are taken as overhead. 15% of the remaining funds that are seized are deposited into this program and must be used to combat drug use and divert gang activity.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Appropriation for Contingencies	—	—	\$287	\$287	—%
Total Expenditures / Appropriations	—	—	\$287	\$287	—%
Net Financing Uses	—	—	\$287	\$287	—%
Revenue					
Use of Fund Balance	—	—	\$287	\$287	—%

Summary of Changes

The Recommended Budget reflects a \$287 (new) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

- Appropriations reflect contingencies for the Department of Regional Parks’ program funding to combat drug use and divert gang activity.

Use of Fund Balance reflects a carryover of \$287 in available balance from the trust fund.

Parks-Restricted Revenues-Trust Fund

Program Overview

The **Parks-Restricted Revenues-Trust Fund** was established in 1983 to serve as a depository for donations received for various programs and/or facilities. Revenues are from donations for various programs and/or facilities that are designated by the donors.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Appropriation for Contingencies	—	—	\$147,142	\$147,142	—%
Total Expenditures / Appropriations	—	—	\$147,142	\$147,142	—%
Net Financing Uses	—	—	\$147,142	\$147,142	—%
Use of Fund Balance	—	—	\$147,142	\$147,142	—%

Summary of Changes

The Recommended Budget reflects a \$147,142 (new) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

- Appropriations reflect contingencies for the Department of Regional Parks' program funding for various programs and/or facilities.

Use of Fund Balance reflects a carryover of \$147,142 in available balance from the trust fund.

Parks-Therapeutic Recreation Services

Program Overview

The **Parks-Therapeutic Recreation Services Fund** is designated for use by the Therapeutic Recreation Services program, which provides therapeutic recreation opportunities for individuals with disabilities residing in Sacramento County. The programs focus on abilities while encouraging people to attain their highest level of independent leisure functioning by increasing leisure skills, improving social skills, increasing independence and increasing their awareness of and involvement in community recreational activities. Revenues are from donations for various programs.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Appropriation for Contingencies	—	—	\$10,596	\$10,596	—%
Total Expenditures / Appropriations	—	—	\$10,596	\$10,596	—%
Net Financing Uses	—	—	\$10,596	\$10,596	—%
Use of Fund Balance	—	—	\$10,596	\$10,596	—%

Summary of Changes

The Recommended Budget reflects a \$10,596 (new) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

- Appropriations reflect contingencies for the Therapeutic Recreation Services Program.

Use of Fund Balance reflects a carryover of \$10,596 in available balance from the trust fund.

Budget Unit Functions & Responsibilities

The Department of Regional Parks, **County Parks Communities Facilities District (CFD) 2006-1**, provides local and regional park maintenance and operation services within County Service Area 4B in the south County and Wilton community, including acquisition of parkland, construction of park amenities including trails, picnic areas, sports fields, community centers and restrooms. Property taxes fund this budget.

Goals

- Provide local and regional park maintenance and operation services for the area at a level permitted by available resources.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
CFD 2006-1	\$14,017	\$16,500	\$16,500	—	—%
Total Expenditures / Appropriations	\$14,017	\$16,500	\$16,500	—	—%
Net Financing Uses	\$14,017	\$16,500	\$16,500	—	—%
Total Revenue	\$20,491	\$20,650	\$20,650	—	—%
Use of Fund Balance	\$(6,474)	\$(4,150)	\$(4,150)	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$4,017	—	—	—	—%
Other Charges	—	\$1,500	\$1,500	—	—%
Interfund Charges	\$10,000	\$15,000	\$15,000	—	—%
Total Expenditures / Appropriations	\$14,017	\$16,500	\$16,500	—	—%
Net Financing Uses	\$14,017	\$16,500	\$16,500	—	—%
Revenue					
Revenue from Use Of Money & Property	\$575	\$150	\$150	—	—%
Charges for Services	\$19,916	\$20,500	\$20,500	—	—%
Total Revenue	\$20,491	\$20,650	\$20,650	—	—%
Use of Fund Balance	\$(6,474)	\$(4,150)	\$(4,150)	—	—%

Summary of Changes

The Recommended Budget reflects no change from the prior year Adopted Budget.

Use of Fund Balance reflects a provision for reserve of \$4,150. Reserve changes from the prior year Adopted Budget are detailed below:

- County Parks CFD 2006-1 reserve has increased \$4,150.

Budget Unit Functions & Responsibilities

The Department of Regional Parks, **County Service Area (CSA) No. 4B**, provides local recreation and park services to the south county and to the Wilton community. Property taxes and facility rental fees fund this budget.

Goals

- Provide local recreation and park services for the area at a level permitted by available resources.

Accomplishments

- The Dillard Ranch conceptual plan is underway and should be completed by FY 2022-23.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
CSA No. 4B (Wilton-Cosumnes)	\$15,527	\$21,275	\$21,275	—	—%
Total Expenditures / Appropriations	\$15,527	\$21,275	\$21,275	—	—%
Net Financing Uses	\$15,527	\$21,275	\$21,275	—	—%
Total Revenue	\$5,475	\$20,256	\$21,275	\$1,019	5.0%
Use of Fund Balance	\$10,051	\$1,019	—	\$(1,019)	(100.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$4,953	\$14,755	\$14,755	—	—%
Interfund Charges	\$10,574	\$6,520	\$6,520	—	—%
Total Expenditures / Appropriations	\$15,527	\$21,275	\$21,275	—	—%
Net Financing Uses	\$15,527	\$21,275	\$21,275	—	—%
Revenue					
Taxes	\$4,951	\$4,966	\$4,966	—	—%
Revenue from Use Of Money & Property	\$84	\$244	\$244	—	—%
Intergovernmental Revenues	\$41	\$46	\$46	—	—%
Charges for Services	\$400	\$15,000	\$16,019	\$1,019	6.8%
Total Revenue	\$5,475	\$20,256	\$21,275	\$1,019	5.0%
Use of Fund Balance	\$10,051	\$1,019	—	\$(1,019)	(100.0)%

Summary of Changes

The Recommended Budget reflects a \$1,109 (5.0%) increase in revenue and a \$1,019 (100.0%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in revenue is due to an anticipated increase in revenue projections for recreational services.

Use of fund balance reflects \$0 in available balance.

- There are no changes to the reserve.

Budget Unit Functions & Responsibilities

The Department of Regional Parks, **County Service Area (CSA) No 4C**, provides safe, well maintained parks and community centers to the residents in the Delta region, and implements programs and services at the Jean Harvie Senior and Community Center. Property taxes and facility rental fees fund this budget.

Goals

- To provide safe and well maintained parks and programs for the residents of the Delta region at a level permitted by available resources.

Accomplishments

- The District replaced the roof on the Jean Harvie Community Center, and purchased new tables and chairs for the facility.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
CSA No 4C (Delta)	\$36,984	\$44,246	\$42,996	\$(1,250)	(2.8)%
Total Expenditures / Appropriations	\$36,984	\$44,246	\$42,996	\$(1,250)	(2.8)%
Net Financing Uses	\$36,984	\$44,246	\$42,996	\$(1,250)	(2.8)%
Total Revenue	\$27,567	\$44,114	\$44,246	\$132	0.3%
Use of Fund Balance	\$9,417	\$132	\$(1,250)	\$(1,382)	(1,047.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$30,861	\$38,121	\$36,871	\$(1,250)	(3.3)%
Interfund Charges	\$6,123	\$6,125	\$6,125	—	—%
Total Expenditures / Appropriations	\$36,984	\$44,246	\$42,996	\$(1,250)	(2.8)%
Net Financing Uses	\$36,984	\$44,246	\$42,996	\$(1,250)	(2.8)%
Revenue					
Taxes	\$27,146	\$24,525	\$24,657	\$132	0.5%
Revenue from Use Of Money & Property	\$168	\$100	\$100	—	—%
Intergovernmental Revenues	\$252	\$289	\$289	—	—%
Charges for Services	—	\$16,000	\$16,000	—	—%
Miscellaneous Revenues	—	\$3,200	\$3,200	—	—%
Total Revenue	\$27,567	\$44,114	\$44,246	\$132	0.3%
Use of Fund Balance	\$9,417	\$132	\$(1,250)	\$(1,382)	(1,047.0)%

Summary of Changes

The Recommended Budget reflects a \$1,250 (2.8%) decrease in total appropriations, a \$132 (0.3%) increase in revenue, and a \$1,382 (1,047.0%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to decreasing expenditures for telephone services.

The increase in revenue is due to a small increase in projected taxes collections.

Use of Fund Balance reflects the net of a carryover of \$33 in available balance and a provision for reserve of \$1,283. Reserve changes from the prior year Adopted Budget are detailed below:

- CSA 4C Delta Reserve has increased \$1,283.

Budget Unit Functions & Responsibilities

The Department of Regional Parks, **County Service Area (CSA) No. 4D**, provides local recreation and park services to the community within the south county. Property taxes and facility rental fees fund this budget.

Goals

- To provide safe and well maintained recreation and park services for the south county at a level permitted by available resources.

Accomplishments

- Repaired or replaced horseshoe pits and barbeque grills at Herald Park.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
CSA No 4D (Herald)	\$12,314	\$11,671	\$10,086	\$(1,585)	(13.6)%
Total Expenditures / Appropriations	\$12,314	\$11,671	\$10,086	\$(1,585)	(13.6)%
Net Financing Uses	\$12,314	\$11,671	\$10,086	\$(1,585)	(13.6)%
Total Revenue	\$8,856	\$9,579	\$10,086	\$507	5.3%
Use of Fund Balance	\$3,458	\$2,092	—	\$(2,092)	(100.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$4,776	\$6,671	\$5,086	\$(1,585)	(23.8)%
Interfund Charges	\$7,538	\$5,000	\$5,000	—	—%
Total Expenditures / Appropriations	\$12,314	\$11,671	\$10,086	\$(1,585)	(13.6)%
Net Financing Uses	\$12,314	\$11,671	\$10,086	\$(1,585)	(13.6)%
Revenue					
Taxes	\$8,746	\$8,727	\$8,734	\$7	0.1%
Revenue from Use Of Money & Property	\$38	\$20	\$20	—	—%
Intergovernmental Revenues	\$72	\$82	\$82	—	—%
Charges for Services	—	\$750	\$1,250	\$500	66.7%
Total Revenue	\$8,856	\$9,579	\$10,086	\$507	5.3%
Use of Fund Balance	\$3,458	\$2,092	—	\$(2,092)	(100.0)%

Summary of Changes

The Recommended Budget reflects a \$1,585 (13.6%) decrease in total appropriations, a \$507 (5.3%) increase to revenue, and a \$2,092 (100.0%) decrease in use of fund balance from the prior year Adopted Budget.

The change in use of fund balance is a result of the changes described below.

The decrease in total appropriations is due to a decrease in land improvement maintenance services and supplies.

The increase in revenue is due to slightly higher tax revenue and charges for services estimates.

Use of Fund Balance reflects a carryover of \$0 in available balance.

Budget Unit Functions & Responsibilities

The Department of Regional Parks, **Del Norte Oaks Park District**, provides grounds maintenance for 8,200 square feet of landscaped area around the back lot line of the Del Norte Oaks subdivision and two adjoining streets. The area, as maintained, enhances the quality of life of residents in the surrounding vicinity and helps create a positive image of the community as a whole. Property taxes fund this budget.

Goals

- Provide grounds maintenance for the area at a level permitted by available resources.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Del Norte Oaks	\$5,200	\$8,562	\$4,514	\$(4,048)	(47.3)%
Total Expenditures / Appropriations	\$5,200	\$8,562	\$4,514	\$(4,048)	(47.3)%
Net Financing Uses	\$5,200	\$8,562	\$4,514	\$(4,048)	(47.3)%
Total Revenue	\$5,014	\$4,474	\$4,514	\$40	0.9%
Use of Fund Balance	\$186	\$4,088	—	\$(4,088)	(100.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$757	\$4,848	\$800	\$(4,048)	(83.5)%
Interfund Charges	\$4,443	\$3,714	\$3,714	—	—%
Total Expenditures / Appropriations	\$5,200	\$8,562	\$4,514	\$(4,048)	(47.3)%
Net Financing Uses	\$5,200	\$8,562	\$4,514	\$(4,048)	(47.3)%
Revenue					
Taxes	\$4,924	\$4,402	\$4,442	\$40	0.9%
Revenue from Use Of Money & Property	\$50	\$30	\$30	—	—%
Intergovernmental Revenues	\$41	\$42	\$42	—	—%
Total Revenue	\$5,014	\$4,474	\$4,514	\$40	0.9%
Use of Fund Balance	\$186	\$4,088	—	\$(4,088)	(100.0)%

Summary of Changes

The Requested Budget reflects a \$4,048 (47.3%) decrease in total appropriations, a \$40 (0.9%) increase in revenue, and a \$4,088 (100%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to a decrease in services from Regional Parks staff and a decrease in agriculture and horticulture services and supplies.

The increase in revenue is due to a slight increase in tax revenue.

Use of Fund Balance reflects the net of a carryover of \$6 in available balance and a provision for reserve of \$6. Reserve changes from the prior year Adopted Budget are detailed below:

- Del Norte Oaks Park Reserve has increased \$6.

Budget Unit Functions & Responsibilities

The Department of Regional Parks, **Fish and Game Propagation** provides educational programs to Sacramento County residents regarding the importance of the local watersheds and fisheries. The program teaches about the Sacramento area’s natural and historical resources, which encourages the preservation of natural, cultural and historical resources in Sacramento County.

Goals

- Grow community stewardship of local watersheds, wildlife and natural resources.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Fish and Game Propagation	—	\$30,140	\$30,140	—	—%
Total Expenditures / Appropriations	—	\$30,140	\$30,140	—	—%
Net Financing Uses	—	\$30,140	\$30,140	—	—%
Total Revenue	\$12,403	\$20,140	\$20,140	—	—%
Use of Fund Balance	\$(12,403)	\$10,000	\$10,000	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Other Charges	—	\$30,140	\$30,140	—	—%
Total Expenditures / Appropriations	—	\$30,140	\$30,140	—	—%
Net Financing Uses	—	\$30,140	\$30,140	—	—%
Revenue					
Fines, Forfeitures & Penalties	\$12,244	\$20,000	\$20,000	—	—%
Revenue from Use Of Money & Property	\$159	\$140	\$140	—	—%
Total Revenue	\$12,403	\$20,140	\$20,140	—	—%
Use of Fund Balance	\$(12,403)	\$10,000	\$10,000	—	—%

Summary of Changes

The Recommended Budget reflects no change from the prior year Adopted Budget.

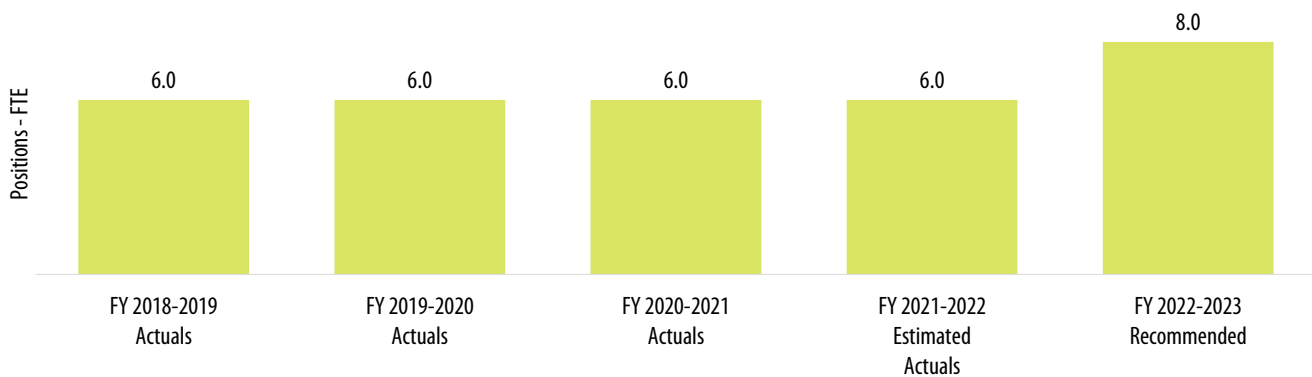
Use of Fund Balance reflects a reserve release of \$10,000. Reserve changes are detailed below:

- Future Services Reserve decreased \$10,000.

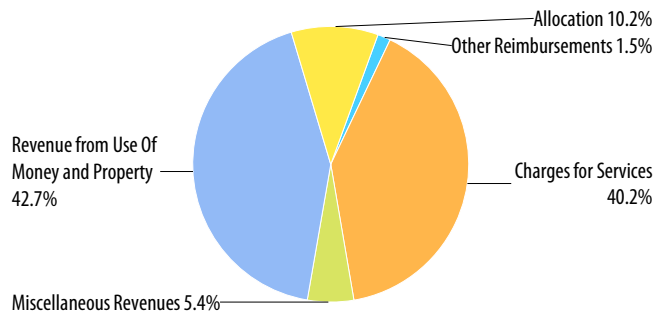
Department Structure
Liz Bellas, Director



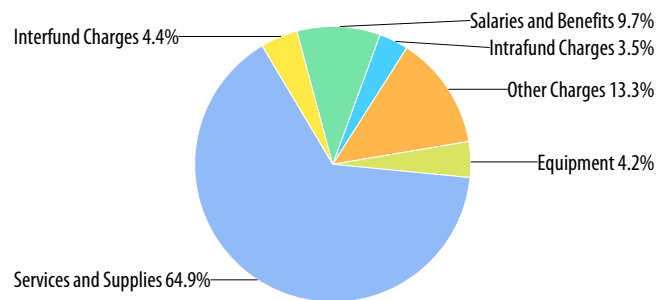
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The Department of Regional Parks, **Golf**, provides quality public golf course facilities and services to the a wide range of county residents and visitors to the region at competitive prices.

Goals

- To make Sacramento County a destination for golfers and increase the number of rounds played on county golf courses.

Accomplishments

- Golf Division safely handled an increased flow of recreation traffic to facilities.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Golf	\$8,558,784	\$9,380,816	\$11,078,458	\$1,697,642	18.1%
Total Expenditures / Appropriations	\$8,558,784	\$9,380,816	\$11,078,458	\$1,697,642	18.1%
Total Reimbursements	\$(515,314)	\$(540,577)	\$(546,421)	\$(5,844)	1.1%
Net Financing Uses	\$8,043,470	\$8,840,239	\$10,532,037	\$1,691,798	19.1%
Total Revenue	\$10,433,533	\$8,353,604	\$9,445,067	\$1,091,463	13.1%
Use of Fund Balance	\$(2,390,063)	\$486,635	\$1,086,970	\$600,335	123.4%
Positions	6.0	6.0	8.0	2.0	33.3%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$829,404	\$927,381	\$1,078,176	\$150,795	16.3%
Services & Supplies	\$5,545,897	\$6,566,878	\$7,192,012	\$625,134	9.5%
Other Charges	\$1,106,016	\$1,180,646	\$1,478,381	\$297,735	25.2%
Equipment	—	\$49,501	\$463,000	\$413,499	835.3%
Interfund Charges	\$725,452	\$279,133	\$483,768	\$204,635	73.3%
Intrafund Charges	\$352,014	\$377,277	\$383,121	\$5,844	1.5%
Total Expenditures / Appropriations	\$8,558,784	\$9,380,816	\$11,078,458	\$1,697,642	18.1%
Intrafund Reimbursements Within Programs	—	\$(377,277)	\$(383,121)	\$(5,844)	1.5%
Other Reimbursements	\$(515,314)	\$(163,300)	\$(163,300)	—	—%
Total Reimbursements	\$(515,314)	\$(540,577)	\$(546,421)	\$(5,844)	1.1%
Net Financing Uses	\$8,043,470	\$8,840,239	\$10,532,037	\$1,691,798	19.1%
Revenue					
Revenue from Use Of Money & Property	\$5,122,769	\$4,464,282	\$4,564,247	\$99,965	2.2%
Charges for Services	\$5,272,692	\$3,868,715	\$4,302,644	\$433,929	11.2%
Miscellaneous Revenues	\$38,072	\$20,607	\$578,176	\$557,569	2,705.7%
Total Revenue	\$10,433,533	\$8,353,604	\$9,445,067	\$1,091,463	13.1%
Use of Fund Balance	\$(2,390,063)	\$486,635	\$1,086,970	\$600,335	123.4%
Positions	6.0	6.0	8.0	2.0	33.3%

Summary of Changes

The Recommended Budget reflects a \$1,697,642 (18.1%) increase in total appropriations, a \$5,844 (1.1%) increase in reimbursements, a \$1,091,463 (13.1%) increase in revenue, and a \$600,335 (123.4%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due:

- Cost of living adjustments and cost increases for agriculture and horticulture services and supplies, water and various other services and supplies accounts.
- Repayment to the General Fund of \$127,775 for the outstanding balance of a loan made to the Golf Fund in FY 2005-06.
- Recommended growth detailed later in this section.

The increase in reimbursement is due to a slight increase in overhead allocations within the Golf Fund.

The increase in revenue is due to:

- Anticipated increases in rounds of golf.

- Recommended growth detailed later in this section.

Position counts have increased by 2.0 FTE from the prior year Adopted Budget due to:

- 2.0 FTE total additions in recommended growth requests.

Use of Fund Balance reflects the net of a carryover of \$1,260,395 in available balance and a provision of reserve of \$173,425. Reserve changes from the prior year Adopted Budget are detailed below:

- Future Services reserve will increase by \$173,425.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Golf	556,771	—	556,771	—	2.0

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
RP Add 2.0 FTE Park Maintenance Worker 1	148,771	—	148,771	—	2.0

Add 2.0 FTE Park Maintenance Worker 1 positions for Ancil Hoffman Golf Course to allow the Golf Division to plan for long term maintenance and construction projects while continuing to maintain existing service levels for daily visitor use. Major projects or emergencies cause staff to be diverted to higher priority health and safety projects causing the daily maintenance needs of the Division to be delayed.

RP Ancil Hoffman Mowers	408,000	—	408,000	—	—
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Purchase replacement mowers and maintenance equipment for Ancil Hoffman, Mather and Cherry Island Golf Courses. Purchases will be fully funded by Golf Fund reserve release. Existing equipment is approximately 20 years old and see heavy use mowing, seeding, and conducting other maintenance of the golf courses. As the equipment is aging, it is breaking down more frequently and requiring more frequent preventative maintenance. Additionally, parts are becoming harder to source.

The replacement equipment will increase the efficiency of the Golf Division by reducing equipment down-time and allow the golf courses to maintain the existing level of service.

Budget Unit Functions & Responsibilities

The Department of Regional Parks, **Park Construction**, acquires and develops land and other facilities for the recreational use of the residents of Sacramento County and to restore and protect the fragile ecological balance of our natural habitats so that the diverse and abundant wildlife can continue to thrive. Grant awards from various government agencies and County General Fund allocations fund this budget.

Goals

- To provide safe and well maintained parks and open space for the residents of the Sacramento region at a level permitted by available resources.

Accomplishments

- Parks completed several capital improvement projects, including new A/C at Effie Yeaw Nature Center, replacement of the roof at Jean Harvie, Hood Road fencing, Discovery Park picnic shelters replacement, and the parking lot at Soil Born Farms.
- Several other projects have been initiated for planning and design with construction to continue over the next fiscal year.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Parks Construction	\$903,725	\$10,829,597	\$13,522,933	\$2,693,336	24.9%
Total Expenditures / Appropriations	\$903,725	\$10,829,597	\$13,522,933	\$2,693,336	24.9%
Total Reimbursements	\$(522,215)	\$(4,974,174)	\$(736,317)	\$4,237,857	(85.2)%
Net Financing Uses	\$381,510	\$5,855,423	\$12,786,616	\$6,931,193	118.4%
Total Revenue	\$184,211	\$4,510,909	\$4,400,000	\$(110,909)	(2.5)%
Use of Fund Balance	\$197,299	\$1,344,514	\$8,386,616	\$7,042,102	523.8%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,683	—	—	—	—%
Services & Supplies	\$112,850	\$128,237	\$293,097	\$164,860	128.6%
Improvements	\$789,193	\$10,555,839	\$12,961,585	\$2,405,746	22.8%
Appropriation for Contingencies	—	\$145,521	\$268,251	\$122,730	84.3%
Total Expenditures / Appropriations	\$903,725	\$10,829,597	\$13,522,933	\$2,693,336	24.9%
Other Reimbursements	\$(522,215)	\$(4,974,174)	\$(736,317)	\$4,237,857	(85.2)%
Total Reimbursements	\$(522,215)	\$(4,974,174)	\$(736,317)	\$4,237,857	(85.2)%
Net Financing Uses	\$381,510	\$5,855,423	\$12,786,616	\$6,931,193	118.4%
Revenue					
Revenue from Use Of Money & Property	\$35,000	—	—	—	—%
Intergovernmental Revenues	\$147,738	\$4,291,627	\$4,400,000	\$108,373	2.5%
Charges for Services	\$1,473	—	—	—	—%
Miscellaneous Revenues	—	\$219,282	—	\$(219,282)	(100.0)%
Total Revenue	\$184,211	\$4,510,909	\$4,400,000	\$(110,909)	(2.5)%
Use of Fund Balance	\$197,299	\$1,344,514	\$8,386,616	\$7,042,102	523.8%

Summary of Changes

The Recommended Budget reflects a \$2,693,336 (24.9%) increase in total appropriations, a \$4,237,857 (85.2%) decrease in reimbursements, a \$110,909 (2.5%) decrease in revenue, and a \$7,042,102 (523.8%) increase in use of fund balance from prior year Adopted Budget.

The increase in total appropriations is due to costs associated with Park Construction projects.

The decrease in reimbursements is due to one-time transfers from the General Fund approved by the Board in FY 2021-22.

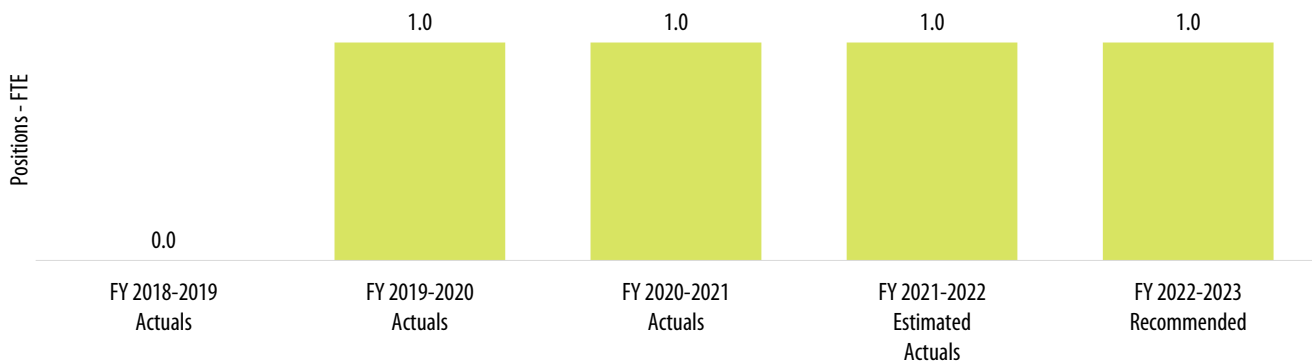
The decrease in revenue is due to timelines for receiving anticipated grant revenues for Park Construction projects.

Use of Fund Balance reflects a carryover of \$8,386,616 in available balance.

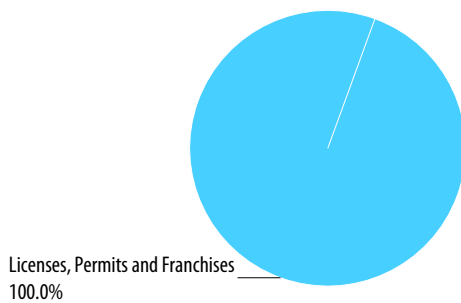
- There are no changes to reserves.

**SOUTH
SACRAMENTO
CONSERVATION
AGENCY ADMIN**

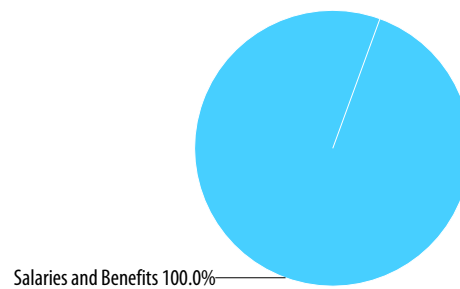
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **South Sacramento Conservation Agency** oversees implementation of the South Sacramento Habitat Conservation Plan (SSHCP) including acquisition of land or easements to form the SSHCP preserve system; implementation of proposals for restoration of species habitat and aquatic resources; formation of management and monitoring plans to maintain the preserve system; and ensuring compliance with the conditions of the SSHCP and associated permits. The County budget only includes Object 10 (Salary and Benefits) costs for this entity.

Goals

- Consistently administer the SSHCP guiding documents, policies, and regulations.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
South Sacramento Conservation Agency Admin	\$200,860	\$230,965	\$237,556	\$6,591	2.9%
Total Expenditures / Appropriations	\$200,860	\$230,965	\$237,556	\$6,591	2.9%
Net Financing Uses	\$200,860	\$230,965	\$237,556	\$6,591	2.9%
Total Revenue	—	\$230,965	\$237,556	\$6,591	2.9%
Use of Fund Balance	\$200,860	—	—	—	—%
Positions	1.0	1.0	1.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$200,860	\$230,834	\$237,556	\$6,722	2.9%
Services & Supplies	—	\$131	—	\$(131)	(100.0)%
Total Expenditures / Appropriations	\$200,860	\$230,965	\$237,556	\$6,591	2.9%
Net Financing Uses	\$200,860	\$230,965	\$237,556	\$6,591	2.9%
Revenue					
Licenses, Permits & Franchises	—	\$230,965	\$237,556	\$6,591	2.9%
Total Revenue	—	\$230,965	\$237,556	\$6,591	2.9%
Use of Fund Balance	\$200,860	—	—	—	—%
Positions	1.0	1.0	1.0	—	—%

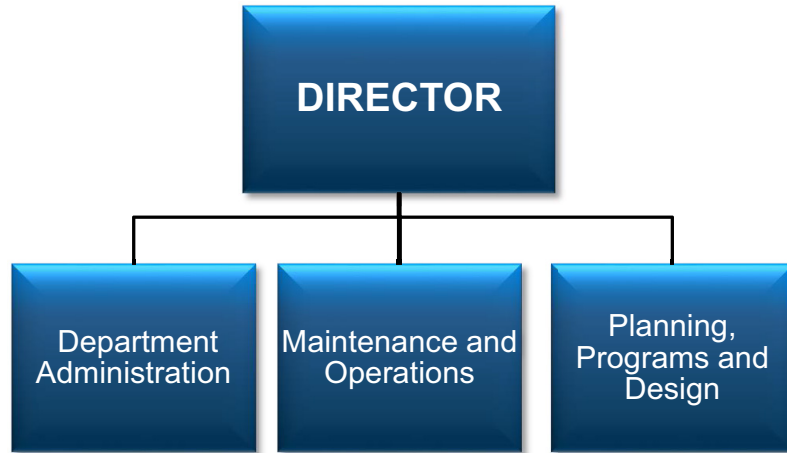
Summary of Changes

The Recommended Budget reflects a \$6,591 (2.9%) increase in total appropriations and revenue from the prior year Adopted Budget.

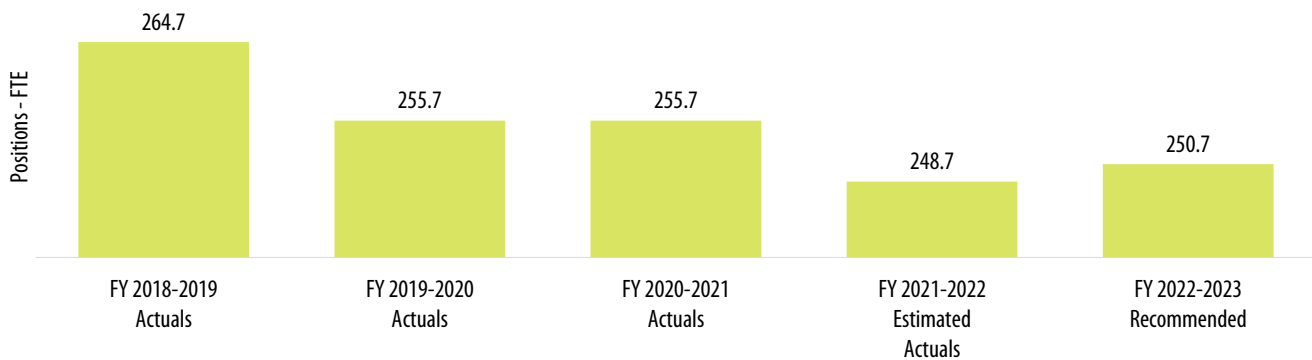
The increase in total appropriations and revenue is due to salary step increases, cost of living adjustments, and retirement cost increases.

Use of Fund Balance reflects a carryover of \$0 in available balance.

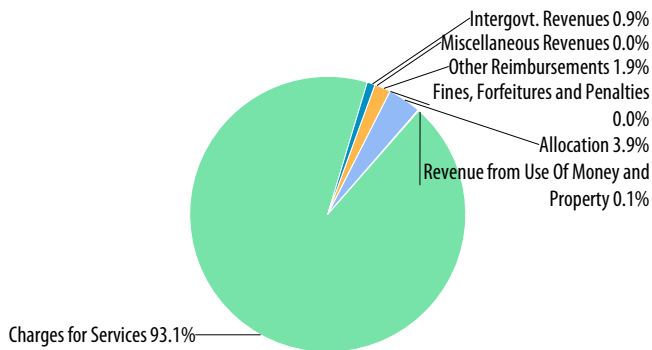
Department Structure Ron Vicari, Director



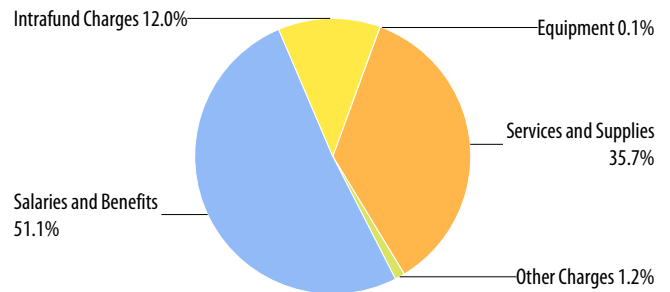
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Department of Transportation** (DOT) provides transportation planning, traffic management, road maintenance and construction services for over 2,200 miles of roads in the Unincorporated Area of Sacramento County through the following programs:

- Department Administration
- Maintenance and Operations
- Planning, Programs and Design

Goals

- Improve the pavement condition on County roadways and reduce the backlog of unmet road maintenance and rehabilitation needs.
- Implement complete street improvements to ensure mobility for all users of the County roadway system.
- Leverage existing transportation funding to successfully compete for future grant opportunities that address anticipated infrastructure needs.

Accomplishments

- Implemented measures to reduce the cost of new development in the County by providing updates to major plan area finance plans. Department of Transportation continued to work with the Board of Supervisors to evaluate strategies to modify improvement triggers to ensure improvements keep pace with new development and to confirm that the cost burden to development projects is equitable.
- Multiple large capital construction projects have been completed or are currently under construction, while the Department of Transportation continues to successfully secure funding for capital projects identified in the FY 2022-23 Capital Improvement Plan.
- Increased the pavement overlay program.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Department Administration	\$7,943,907	\$8,577,704	\$9,310,949	\$733,245	8.5%
Maintenance and Operations	\$45,629,608	\$51,469,549	\$55,071,688	\$3,602,139	7.0%
Planning, Programs and Design	\$10,891,770	\$12,198,505	\$12,801,206	\$602,701	4.9%
Total Expenditures / Appropriations	\$64,465,285	\$72,245,758	\$77,183,843	\$4,938,085	6.8%
Total Reimbursements	\$(8,181,541)	\$(8,889,407)	\$(10,519,872)	\$(1,630,465)	18.3%
Net Financing Uses	\$56,283,744	\$63,356,351	\$66,663,971	\$3,307,620	5.2%
Total Revenue	\$58,471,476	\$59,146,899	\$64,019,971	\$4,873,072	8.2%
Use of Fund Balance	\$(2,187,733)	\$4,209,452	\$2,644,000	\$(1,565,452)	(37.2)%
Positions	255.7	248.7	250.7	2.0	0.8%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$33,295,063	\$37,880,498	\$39,461,026	\$1,580,528	4.2%
Services & Supplies	\$23,164,260	\$25,494,591	\$27,569,195	\$2,074,604	8.1%
Other Charges	\$227,656	\$394,742	\$889,230	\$494,488	125.3%
Equipment	\$80,245	\$70,000	\$40,000	\$(30,000)	(42.9)%
Intrafund Charges	\$7,698,061	\$8,405,927	\$9,224,392	\$818,465	9.7%
Total Expenditures / Appropriations	\$64,465,285	\$72,245,758	\$77,183,843	\$4,938,085	6.8%
Intrafund Reimbursements Between Programs	\$(7,698,061)	\$(8,405,927)	\$(9,224,392)	\$(818,465)	9.7%
Other Reimbursements	\$(483,480)	\$(483,480)	\$(1,295,480)	\$(812,000)	167.9%
Total Reimbursements	\$(8,181,541)	\$(8,889,407)	\$(10,519,872)	\$(1,630,465)	18.3%
Net Financing Uses	\$56,283,744	\$63,356,351	\$66,663,971	\$3,307,620	5.2%
Revenue					
Fines, Forfeitures & Penalties	\$6,033	\$4,000	\$6,000	\$2,000	50.0%
Revenue from Use Of Money & Property	\$68,331	\$161,777	\$76,557	\$(85,220)	(52.7)%
Intergovernmental Revenues	\$241,984	\$506,000	\$636,874	\$130,874	25.9%
Charges for Services	\$58,122,287	\$58,475,122	\$63,300,440	\$4,825,318	8.3%
Miscellaneous Revenues	\$32,842	—	\$100	\$100	—%
Total Revenue	\$58,471,476	\$59,146,899	\$64,019,971	\$4,873,072	8.2%
Use of Fund Balance	\$(2,187,733)	\$4,209,452	\$2,644,000	\$(1,565,452)	(37.2)%
Positions	255.7	248.7	250.7	2.0	0.8%

Summary of Changes

The Recommended Budget reflects a \$4,938,085 (6.8%) increase in total appropriations, a \$1,630,465 (18.3%) increase in reimbursements, a \$4,873,072 (8.2%) increase in revenue, and a \$1,565,452 (37.2%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is primarily due to:

- A reduction of salary savings due to decreased vacancies and anticipated increase in terminal pay.
- Direct charges for Department of Technology labor, software, and equipment maintenance; and Department of General Services contract services and light and heavy equipment rentals.
- A net overall reduction in allocated costs with a substantial decrease in liability insurance.
- Needed pest control services, replacement of radios and electronic devices, and cost increase for safety software maintenance.
- Anticipated cost increases for maintenance materials and supplies, fuel and disposal fees.

- The addition of a paving engineering services contract for overlay projects.
- Replacing 2 conflict monitor testers used to certify the proper operation of county traffic signal equipment.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to:

- Higher departmental overhead costs primarily in salary and benefits and various services and supplies.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in revenues is due to:

- Increases in charges for public works services.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

Use of Fund Balance reflects a carryover of \$2,644,000 in available balance.

- There are no changes to reserves.

Position counts have increased by 2.0 FTE from the prior year Adopted Budget due to:

- 2.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Maintenance and Operations	812,000	(812,000)	—	—	—
Planning, Programs and Design	398,965	—	398,965	—	2.0

Department Administration

Program Overview

Department Administration provides services to all entities of the Department of Transportation, including direct support to the Director. Services include payroll management, facilities management, procurement and accounts payable, customer service and 311 service request coordination, employee safety programs, employee training, budgeting and fiscal services.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$3,453,505	\$3,627,303	\$3,833,710	\$206,407	5.7%
Services & Supplies	\$4,262,746	\$4,566,659	\$4,938,009	\$371,350	8.1%
Other Charges	\$227,656	\$383,742	\$539,230	\$155,488	40.5%
Total Expenditures / Appropriations	\$7,943,907	\$8,577,704	\$9,310,949	\$733,245	8.5%
Total Reimbursements between Programs		\$(8,405,927)	\$(9,224,392)	\$(818,465)	9.7%
Total Reimbursements	\$(7,698,061)	\$(8,405,927)	\$(9,224,392)	\$(818,465)	9.7%
Net Financing Uses	\$245,845	\$171,777	\$86,557	\$(85,220)	(49.6)%
Revenue					
Revenue from Use Of Money & Property	\$68,331	\$161,777	\$76,557	\$(85,220)	(52.7)%
Intergovernmental Revenues	\$148,689	—	—	—	—%
Charges for Services	\$7,650	\$10,000	\$10,000	—	—%
Miscellaneous Revenues	\$21,866	—	—	—	—%
Total Revenue	\$246,536	\$171,777	\$86,557	\$(85,220)	(49.6)%
Use of Fund Balance	\$(691)	—	—	—	—%
Positions	24.6	22.6	22.6	—	—%

Summary of Changes

The Recommended Budget reflects a \$733,245 (8.5%) increase in total appropriations, an \$818,465 (9.7%) increase in reimbursements, an \$85,220 (49.6%) decrease in revenue from the prior year Adopted Budget.

The increase in total appropriations is due to:

- A reduction in salary savings due to decreased vacancies.
- Increased costs for various services and supplies including membership dues, cell phone services, legal services, Department of Technology labor, Department of General Services contract services, and data processing supplies.

The increase in reimbursements is due to higher departmental overhead costs primarily in salary and benefits and services and supplies mentioned above.

The decrease in revenue is due to an anticipated decrease in interest income.
Use of Fund Balance reflects a carryover of \$0 in available balance.

Maintenance and Operations

Program Overview

Maintenance & Operations includes two primary functional areas described below.

- Pavement, Roadside and Landscape Maintenance - Maintains and repairs all public street and roadway facilities; repairs or replaces steel guardrails, sound walls, pedestrian walkways and fences; maintains roadside shoulders, ditches, curbs, culverts and gutters; operates and maintains movable and fixed bridges; and provides maintenance of street trees and landscaped areas.

- Traffic Engineering and Operations

Engineering: Prepares traffic reports and conducts studies pertaining to traffic conditions; investigates traffic problems; conducts safety studies and research; makes recommendations for improvements on existing streets and highways; reviews designs for new construction; and approves traffic handling and control for construction projects on county roads. The Engineering section also develops priority lists of potential projects; submits project proposals to other agencies; and administers the residential street speed control, radar enforcement and school crossing guard programs.

Operations: Sets and monitors the timing of all county traffic signal systems and networks; maintains existing traffic signal, highway lighting and general street lighting equipment; inspects and tests new traffic signal control equipment; advises on traffic signal and lighting construction projects; installs and maintains all traffic and street name signs, pavement markings and bikeway striping; and administers the Graffiti Removal Program.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$22,137,068	\$25,481,816	\$26,395,174	\$913,358	3.6%
Services & Supplies	\$17,718,178	\$19,652,181	\$21,375,051	\$1,722,870	8.8%
Other Charges	—	\$11,000	\$350,000	\$339,000	3,081.8%
Equipment	\$72,635	\$70,000	\$40,000	\$(30,000)	(42.9)%
Intrafund Charges	\$5,701,728	\$6,254,552	\$6,911,463	\$656,911	10.5%
Total Expenditures / Appropriations	\$45,629,608	\$51,469,549	\$55,071,688	\$3,602,139	7.0%
Other Reimbursements	\$(483,480)	\$(483,480)	\$(1,295,480)	\$(812,000)	167.9%
Total Reimbursements	\$(483,480)	\$(483,480)	\$(1,295,480)	\$(812,000)	167.9%
Net Financing Uses	\$45,146,128	\$50,986,069	\$53,776,208	\$2,790,139	5.5%
Revenue					
Fines, Forfeitures & Penalties	—	—	\$2,000	\$2,000	—%
Intergovernmental Revenues	\$71,520	\$506,000	\$636,874	\$130,874	25.9%
Charges for Services	\$47,208,449	\$48,213,475	\$51,098,334	\$2,884,859	6.0%
Miscellaneous Revenues	\$10,060	—	—	—	—%
Total Revenue	\$47,290,029	\$48,719,475	\$51,737,208	\$3,017,733	6.2%
Use of Fund Balance	\$(2,143,900)	\$2,266,594	\$2,039,000	\$(227,594)	(10.0)%
Positions	185.0	180.0	180.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$3,602,139 (7.0%) increase in total appropriations, an \$812,000 (167.9%) increase in reimbursements, a \$3,017,733 (6.2%) increase in revenue, and a \$227,594 (10.0%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Cost of living increases impacting extra help and overtime salaries.
- The reduction of one engineering student in this program while increasing one engineering student within the Planning, Programs and Design program.
- A reduction in salary savings due to decreased vacancies and anticipated terminal pay.
- Increases in materials and supplies to maintain services specifically in agricultural services, land improvement, disposal services, fuel costs, and radio replacement costs.
- Increases for Department of General Services light and heavy equipment rentals and Department of Finance administrative services.
- The addition of a paving engineering services contract for overlay projects.

- Replacing two conflict monitor testers used to certify the proper operation of county traffic signal equipment.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to growth detailed later in this section.

The increase in revenue is due to increases in charges for public works services specifically related to Road Fund projects and programs; Transportation Sales Tax projects; Development Fee Roadway projects; and work in the Lighting and Maintenance District, Landscape Maintenance Districts, and Public Facilities Financing Districts.

Use of Fund Balance reflects a carryover of \$2,039,000 in available balance.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DOT - GF Contribution Homeless Programs	430,000	(430,000)	—	—	—
Ongoing General Fund contribution to fund expenditures related to homeless camp mitigation within the right-of-way. The cost of cleaning up the debris from, and repairing the damage caused by homeless encampments has increased substantially in the last year. Currently, efforts are being funded by the Road Fund. SacDOT is requesting new funding from the General Fund to cover maintenance and operations costs including wages, supplies and direct administrative costs. These funds are intended for the immediate use of resources for mitigation of litter around homeless camps within the right-of-way. It does not include future remediation. The long-term costs of remediation and reconstruction of the infrastructure will need to be addressed in the future. This request is contingent upon approval of a request in the Financing Transfers/Reimbursements budget (BU 5110000).					
DOT - GF Contribution to Sac RT	350,000	(350,000)	—	—	—
The Sacramento Regional Transit District (SacRT) requested \$350,000 for their RydeFreeRT Program. The RydeFreeRT program offers fare-free transit for youth and students in grades TK (transitional kindergarten) through 12. Youth can ride the entire SacRT transit network, including SacRT buses, light rail, and SmaRT Ride on-demand microtransit service for free all year during regular SacRT service hours. This request will be funded through a transfer of General Fund dollars to the Department of Transportation and is contingent on approval of a linked request in the Financing Transfers/Reimbursements budget (BU5110000).					
DOT GF Contribution Carmichael Park Wall Mural	32,000	(32,000)	—	—	—
One-time General Fund contribution for the "Carmichael Wall" mural project. The "Carmichael Wall" mural was constructed in conjunction with the Fair Oaks Blvd Road Widening project phases. The Department of Transportation (SacDOT) is responsible for maintaining the mural and surroundings by agreement with the Carmichael Recreation and Park District. The total cost includes repairs and maintenance of the Carmichael Wall and associated amenities. The wall art work needs to be touched up, the surface needs to be sealed and needs a protective coating, the placards need to be replaced, and the lighting needs to be repaired. The SacDOT has no funding source for the required maintenance as the mural wall is located outside of the Right of Way. No special revenue funding source is applicable. This request is contingent upon approval of a linked request in the Financing Transfers/Reimbursements budget (BU 5110000).					

Planning, Programs and Design

Program Overview

Planning, Programs and Design includes four functional areas described below.

- **Planning (Development Services):** Reviews planning entitlement applications for development plans/projects to assess impacts to the County's transportation system and conformance with applicable standards and policies; reviews private roadway traffic improvement plans for conformance with improvement standards; performs and reviews traffic impact studies, environmental documents, infrastructure finance plans, etc., for development plans/applications; and provides DOT staff support to the Planning Commission and Board of Supervisors for traffic/transportation issues associated with proposed development items.
- **Regional and Long-Range Planning:** Provides long-range planning services relative to sub regional and regional transportation issues; coordinates development and update of transportation components of the General Plan, community plans and special planning areas; serves as the Department's primary contact for countywide and regional planning processes and activities (i.e., Metropolitan Transportation Plan/Sustainable Communities Strategy, Long Range Transit Plans, etc.); and represents the Department in ongoing multi-jurisdictional forums including Sacramento Area Council of Governments, Sacramento Transportation Authority, Regional Transit, and other county departments and agencies.
- **Transportation Programs:** Manages the Department's capital improvement program and local, state and federal transportation funding programs; manages the Department's alternative modes programs, which include the Bikeway Master Plan, Pedestrian Master Plan, Americans with Disabilities Act Transition Plan, and the county's rural transit programs.
- **Design:** Prepares plans and specifications for county highways, bridges, landscape, signal and lighting system contracts; coordinates plans and secures agreements with other agencies; and oversees capital improvement projects from inception through construction including facilitation of environmental studies, utility relocation, and right-of-way acquisition.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$7,704,491	\$8,771,379	\$9,232,142	\$460,763	5.3%
Services & Supplies	\$1,183,336	\$1,275,751	\$1,256,135	\$(19,616)	(1.5)%
Equipment	\$7,610	—	—	—	—%
Intrafund Charges	\$1,996,333	\$2,151,375	\$2,312,929	\$161,554	7.5%
Total Expenditures / Appropriations	\$10,891,770	\$12,198,505	\$12,801,206	\$602,701	4.9%
Net Financing Uses	\$10,891,770	\$12,198,505	\$12,801,206	\$602,701	4.9%
Revenue					
Fines, Forfeitures & Penalties	\$6,033	\$4,000	\$4,000	—	—%
Intergovernmental Revenues	\$21,775	—	—	—	—%
Charges for Services	\$10,906,188	\$10,251,647	\$12,192,106	\$1,940,459	18.9%
Miscellaneous Revenues	\$917	—	\$100	\$100	—%
Total Revenue	\$10,934,912	\$10,255,647	\$12,196,206	\$1,940,559	18.9%
Use of Fund Balance	\$(43,142)	\$1,942,858	\$605,000	\$(1,337,858)	(68.9)%
Positions	46.1	46.1	48.1	2.0	4.3%

Summary of Changes

The Recommended Budget reflects a \$602,701 (4.9%) increase in total appropriations, a \$1,940,559 (18.9%) increase in revenue, and a \$1,337,858 (68.9%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- The addition of one engineering student to this program while decreasing one engineering student within the Maintenance and Operations program.
- Net decrease in services and supplies costs.
- Increased intra-fund charges for department overhead.
- Recommended growth detailed later in this section.

The increase in revenue is due to:

- Increased charges for general public works services and Road Fund projects.
- Recommended growth detailed later in this section.

Use of Fund Balance reflects a carryover of \$605,000 in available balance.

Position counts have increased by 2.0 FTE from the prior year Adopted Budget due to 2.0 FTE additions in recommended growth.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DOT - Add 2.0 FTE - 1.0 FTE Assoc Civil Engineer and 1.0 FTE Sr Civil Engineer					
	398,965	—	398,965	—	2.0

Add 2.0 FTE, 1.0 FTE Associate Civil Engineer and 1.0 FTE Senior Civil Engineer, that will service the Planning and Programs Divisions. The Planning and Programs Divisions are falling below service levels due to consistent annual increases in planning applications and plan checks and the various related tasks. Both positions are necessary and critical for the Department to continue meeting existing and new service levels including Board action items. The request will be funded through service revenues.

Budget Unit Functions & Responsibilities

County Service Area (CSA) No. 1 provides funding to plan, design, construct and maintain street and highway safety lighting facilities along streets and intersections in the Unincorporated Area of the County. Services include:

- Maintenance, repair and replacement of street light poles and fixtures, including changing light bulbs, painting, photoelectric cell repair or replacement, and repairing damage caused by automobile accidents, vandalism, time and weather.
- Electrical conduit, pull box repair and replacement due to damage by construction and weather.
- Payment of electrical bills for the existing street lighting system.
- Responding to citizen and Board member inquiries regarding street lighting.
- Undertaking remedial projects for major repairs or upgrading of facilities.
- Maintaining street light inventory, pole numbering and mapping databases.
- Responding to Underground Service Alert (USA) notifications by marking the location of street light conduits on the ground.
- Determining parcel benefit and preparing the assessment roll for the tax bills.

Goals

- Ensure the safety of residents and visitors by maintaining the street and highway safety lighting systems in the County at optimal operating capacity.

Accomplishments

- The CSA-1 continues to maintain a balanced budget without a contribution from the County Road Fund due to cost savings as a result of L.E.D. street light conversion projects.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
County Service Area No. 1 - Zone 1 - Unincorporated	\$2,797,335	\$3,023,119	\$3,009,464	\$(13,655)	(0.5)%
Total Expenditures / Appropriations	\$2,797,335	\$3,023,119	\$3,009,464	\$(13,655)	(0.5)%
Net Financing Uses	\$2,797,335	\$3,023,119	\$3,009,464	\$(13,655)	(0.5)%
Total Revenue	\$2,775,000	\$2,656,851	\$2,721,398	\$64,547	2.4%
Use of Fund Balance	\$22,335	\$366,268	\$288,066	\$(78,202)	(21.4)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$2,686,657	\$2,843,119	\$2,829,464	\$(13,655)	(0.5)%
Other Charges	\$110,679	\$180,000	\$180,000	—	—%
Total Expenditures / Appropriations	\$2,797,335	\$3,023,119	\$3,009,464	\$(13,655)	(0.5)%
Net Financing Uses	\$2,797,335	\$3,023,119	\$3,009,464	\$(13,655)	(0.5)%
Revenue					
Taxes	\$608,806	\$500,650	\$500,650	—	—%
Revenue from Use Of Money & Property	\$16,354	\$44,001	\$15,293	\$(28,708)	(65.2)%
Intergovernmental Revenues	\$5,470	\$5,200	\$5,200	—	—%
Charges for Services	\$2,140,360	\$2,100,000	\$2,193,255	\$93,255	4.4%
Miscellaneous Revenues	\$4,010	\$7,000	\$7,000	—	—%
Total Revenue	\$2,775,000	\$2,656,851	\$2,721,398	\$64,547	2.4%
Use of Fund Balance	\$22,335	\$366,268	\$288,066	\$(78,202)	(21.4)%

Summary of Changes

The Recommended Budget reflects a \$13,655 (0.5%) decrease in total appropriations, a \$64,547 (2.4%) increase in revenue, and a \$78,202 (21.4%) decrease in use of fund balance from the prior year Adopted Budget.

The net decrease in total appropriations is due to a decrease in Transportation services, partially offset by increases in electricity, Department of Finance administrative labor costs, and Department of Technology allocated labor costs.

The increase in revenue is due to an increase in Direct Levy Assessment revenue due to new development parcels, partially offset by a reduction in interest income.

Use of Fund Balance reflects the net of a carryover of \$61,873 in available balance, and a reserve release of \$226,193. Reserve changes from the prior year Adopted Budget are detailed below:

- Working Capital Reserve has decreased \$226,193.

Budget Unit Functions & Responsibilities

Gold River Station # 7 Landscape Maintenance Community Facilities District (District) is located within Sacramento County in the Gold River Community. It is generally bounded on the north by the Buffalo Creek Drainage Canal, on the west by Pyrites Way and on the south and east by US Highway 50. This District is financed by special taxes that appear as direct levies on the property tax bills within the boundaries of the District, except those exempt by statute. The District provides landscape maintenance services for public landscape corridors within the district. The maintenance includes turf care, plant care, tree maintenance, debris removal, irrigation repair and management, plant replacement, and wall repairs. Services funded by the District are managed by the Department of Transportation.

Goals

- Ensure funding is available for landscape maintenance within the District.
- Provide landscape maintenance and other services in a manner that enhances and benefits the community within the District.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Gold River Station #7 Landscape CFD	\$55,900	\$80,772	\$72,681	\$(8,091)	(10.0)%
Total Expenditures / Appropriations	\$55,900	\$80,772	\$72,681	\$(8,091)	(10.0)%
Net Financing Uses	\$55,900	\$80,772	\$72,681	\$(8,091)	(10.0)%
Total Revenue	\$56,229	\$56,834	\$56,235	\$(599)	(1.1)%
Use of Fund Balance	\$(329)	\$23,938	\$16,446	\$(7,492)	(31.3)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$55,770	\$80,272	\$72,181	\$(8,091)	(10.1)%
Other Charges	\$130	\$500	\$500	—	—%
Total Expenditures / Appropriations	\$55,900	\$80,772	\$72,681	\$(8,091)	(10.0)%
Net Financing Uses	\$55,900	\$80,772	\$72,681	\$(8,091)	(10.0)%
Revenue					
Revenue from Use Of Money & Property	\$525	\$1,150	\$551	\$(599)	(52.1)%
Charges for Services	\$55,704	\$55,684	\$55,684	—	—%
Total Revenue	\$56,229	\$56,834	\$56,235	\$(599)	(1.1)%
Use of Fund Balance	\$(329)	\$23,938	\$16,446	\$(7,492)	(31.3)%

Summary of Changes

The Recommended Budget reflects an \$8,091 (10.0%) decrease in total appropriations, a \$599 (1.1%) decrease in revenue, and a \$7,492 (31.3%) decrease in use of fund balance from the prior year Adopted Budget.

The net decrease in total appropriations is due to a reduction in landscape contract maintenance and water usage partially offset by an increase in Department of Technology allocated labor costs.

The decrease in revenue is due to a reduction of interest income.

Use of Fund Balance reflects the net carryover of \$12,000 in available balance, and a reserve release of \$4,446. Reserve changes from the prior year Adopted Budget are detailed below:

- Working Capital Reserve has decreased \$4,446.

Budget Unit Functions & Responsibilities

The **Sacramento County Landscape Maintenance District** (SCLMD) provides funding for the maintenance of approximately two million square feet of landscaped corridors, medians and open spaces that exist throughout the County. The SCLMD is financed by special assessments that appear as direct levies on the property tax bills within its boundaries except those exempt by statute. The SCLMD provides landscape maintenance services for public landscape corridors within the district. The maintenance includes turf care, plant care, tree maintenance, debris removal, irrigation repair and management, and plant replacement. Services are funded by the SCLMD and are managed by the Department of Transportation.

Goals

- Ensure funding is available for maintenance of landscapes within the SCLMD.
- Provide landscape maintenance and other services in a manner that enhances and improves the Sacramento Community receiving the benefit.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Landscape Maintenance District Zone 4	\$966,275	\$1,107,877	\$1,114,223	\$6,346	0.6%
Total Expenditures / Appropriations	\$966,275	\$1,107,877	\$1,114,223	\$6,346	0.6%
Total Reimbursements	—	—	\$(580,299)	\$(580,299)	—%
Net Financing Uses	\$966,275	\$1,107,877	\$533,924	\$(573,953)	(51.8)%
Total Revenue	\$791,020	\$984,558	\$533,924	\$(450,634)	(45.8)%
Use of Fund Balance	\$175,255	\$123,319	—	\$(123,319)	(100.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$958,771	\$1,096,877	\$1,103,223	\$6,346	0.6%
Other Charges	\$7,504	\$11,000	\$11,000	—	—%
Total Expenditures / Appropriations	\$966,275	\$1,107,877	\$1,114,223	\$6,346	0.6%
Other Reimbursements	—	—	\$(580,299)	\$(580,299)	—%
Total Reimbursements	—	—	\$(580,299)	\$(580,299)	—%
Net Financing Uses	\$966,275	\$1,107,877	\$533,924	\$(573,953)	(51.8)%
Revenue					
Revenue from Use Of Money & Property	\$4,613	\$15,041	\$3,924	\$(11,117)	(73.9)%
Charges for Services	\$506,749	\$530,000	\$530,000	—	—%
Miscellaneous Revenues	\$279,658	\$439,517	—	\$(439,517)	(100.0)%
Total Revenue	\$791,020	\$984,558	\$533,924	\$(450,634)	(45.8)%
Use of Fund Balance	\$175,255	\$123,319	—	\$(123,319)	(100.0)%

Summary of Changes

The Recommended Budget reflects a \$6,346 (0.6%) increase in total appropriations, a \$580,299 (new) increase in reimbursements, a \$450,634 (45.8%) decrease in revenue, and a \$123,319 (100.0%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to increases in accounting and fiscal services provided by the Department of Finance, allocated labor from the Department of Technology, and Real Estate title services.

The increase in reimbursements is due to reclassifying the annual Road Fund contribution as an inter-fund transfer rather than revenue.

The decrease in revenue is due to reclassifying the annual Road Fund contribution as an inter-fund transfer rather than revenue and a net decrease in interest income.

Use of Fund Balance reflects a carryover of \$0 in available balance.

- There are no changes to reserves.

Budget Unit Functions & Responsibilities

The **Roads** Fund provides financing for the construction and maintenance of Sacramento County's road systems through planning; environmental analysis; traffic engineering and design; operations; traffic signals, streetlights, signs and markings; right-of-way acquisitions; safety related improvements; and radar/speed control. This includes monitoring and maintaining approximately:

- 2,209 centerline miles of county roadways
- 511 actuated signalized intersections
- Six fire station signals
- 51 warning flashers
- 37 pedestrian signals
- Four movable bridge signals
- One master controller for signal systems
- 21,350 street lights
- 3,840 safety street lights
- Approximately 102,480 traffic signs
- 350 miles of bike lanes
- 222 major bridges (over 20 feet), 2,500 minor bridges (culverts under 20 feet) and six movable bridges
- 2,400 miles of striping
- 2,470 miles of curb and gutter and sidewalk
- One Traffic Operations Center with 228 closed circuit television cameras and three Dynamic Message Signs (61 cameras are shared with Rancho Cordova)

Goals

- Monitor, evaluate, maintain and improve the transportation system to promote safe and efficient movement throughout the County of Sacramento.
- Construct and maintain various transportation projects including asphalt/concrete overlays, bridges, corridor enhancements and bikeways.
- Monitor expenses and revenues to ensure proper reimbursement from local, state, and federal funding sources.

Accomplishments

- Multiple large capital construction projects have been completed or are currently under construction, while the Department of Transportation successfully secured funding for multiple capital projects identified in the FY 2022-23 Capital Improvement Plan.
- Utilization of Senate Bill (SB) 1 Gas Tax revenue and General Fund contributions to the Road Fund to start construction on multiple large asphalt overlay projects.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Roads	\$74,320,930	\$180,580,076	\$188,134,338	\$7,554,262	4.2%
Total Expenditures / Appropriations	\$74,320,930	\$180,580,076	\$188,134,338	\$7,554,262	4.2%
Total Reimbursements	\$(20,598,181)	\$(53,898,906)	\$(49,729,092)	\$4,169,814	(7.7)%
Net Financing Uses	\$53,722,750	\$126,681,170	\$138,405,246	\$11,724,076	9.3%
Total Revenue	\$66,471,298	\$90,133,679	\$101,096,808	\$10,963,129	12.2%
Use of Fund Balance	\$(12,748,549)	\$36,547,491	\$37,308,438	\$760,947	2.1%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$72,832,785	\$171,301,295	\$183,033,475	\$11,732,180	6.8%
Other Charges	\$888,215	\$6,738,781	\$2,060,564	\$(4,678,217)	(69.4)%
Interfund Charges	\$599,930	\$2,540,000	\$3,040,299	\$500,299	19.7%
Total Expenditures / Appropriations	\$74,320,930	\$180,580,076	\$188,134,338	\$7,554,262	4.2%
Other Reimbursements	\$(20,598,181)	\$(53,898,906)	\$(49,729,092)	\$4,169,814	(7.7)%
Total Reimbursements	\$(20,598,181)	\$(53,898,906)	\$(49,729,092)	\$4,169,814	(7.7)%
Net Financing Uses	\$53,722,750	\$126,681,170	\$138,405,246	\$11,724,076	9.3%
Revenue					
Taxes	\$597,839	\$1,051,473	\$1,266,939	\$215,466	20.5%
Licenses, Permits & Franchises	\$1,607,370	\$1,838,200	\$1,846,200	\$8,000	0.4%
Revenue from Use Of Money & Property	\$603,389	\$964,889	\$399,391	\$(565,498)	(58.6)%
Intergovernmental Revenues	\$61,021,654	\$83,231,027	\$96,846,278	\$13,615,251	16.4%
Charges for Services	\$264,688	\$263,000	\$263,000	—	—%
Miscellaneous Revenues	\$2,376,358	\$2,785,090	\$475,000	\$(2,310,090)	(82.9)%
Total Revenue	\$66,471,298	\$90,133,679	\$101,096,808	\$10,963,129	12.2%
Use of Fund Balance	\$(12,748,549)	\$36,547,491	\$37,308,438	\$760,947	2.1%

Summary of Changes

The Recommended Budget reflects a \$7,554,262 (4.2%) increase in total appropriations, a \$4,169,814 (7.7%) decrease in reimbursements, a \$10,963,129 (12.2%) increase in revenue, and a \$760,947 (2.1%) increase in use of fund balance from the prior year Adopted Budget.

The net increase in total appropriations is the result of multiple factors including:

- Decreased construction activity for the following projects: Asphalt Concrete (AC Overlay) – SB1 Phases 3, AC Overlay – SB1 Phase 4, AC Overlay – SB1 Phase 5, Fair Oaks Boulevard Improvements – Phase 3, and Franklin Boulevard Bridge Replacement – Lost Slough projects.
- Decreased rights of way expenses primarily for the Hazel Avenue at U.S. 50 Interchange project.
- Increased construction costs related to the following projects: Arden Way Complete Streets Phase 1, Howe Avenue Bicycle and Pedestrian Improvements, Power Inn Road Improvements, Twin Cities Road Bridge Replacement, AC Overlay 2023 Force Account, AC Overlay SACOG 2022 Multiple Locations, AC Overlay SACOG 2022 Fruitridge Road, AC Overlay SB1 2022 phase 2, and transportation programs.
- Recommended growth detailed later in this section.

The net increase in reimbursements is due to:

- Decreased transfers for capital projects from the Transportation Sales Tax and Sacramento County Transportation Development Fee Capital Fund budget units.
- Recommended growth detailed later in this section.

The increase in revenue is due to an increase in gas taxes, Road Maintenance and Rehabilitation Account Local Streets and Roads funding, and federal and state project reimbursement claiming in alignment with qualifying expenses.

Use of Fund Balance reflects the net of a carryover of \$39,813,402 in available balance and a provision for reserve of \$2,504,964. Reserve changes from the prior year Adopted Budget are detailed below:

- Working Capital Reserve has increased \$2,504,964.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Roads	20,000,000	(20,000,000)	—	—	—

Recommended Growth Detail for the Program

DOT GF Contribution Paving Roadways	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
	20,000,000	(20,000,000)	—	—	—

One -time General Fund contribution for road paving projects. Due to an aging roadway system, the County’s pavement maintenance backlog in 2019 was assessed at \$784 million. Due to this pavement maintenance backlog, there are many roadways that need rehabilitation with a pavement overlay. The maintenance cost for roadways increases when rehabilitation work is delayed due to lack of funding availability. Therefore, a \$22.5 million investment now compares to an equivalent future impact spending of \$35.1 million to \$44.4 million. The County’s pavement maintenance backlog will continue to increase if roadways aren’t rehabilitated with overlays or full reconstruction. The General Fund contribution will assist in pavement maintenance and rehabilitation on roads throughout the unincorporated area of the Sacramento County. This request is contingent upon approval of a linked growth request in the Financing Transfers/Reimbursements budget (BU 5110000). Only \$20 million is recommended for approval.

Budget Unit Functions & Responsibilities

The **Sacramento County Transportation Development Fee (SCTDF) Capital Fund** funds provide financing through the SCTDF/ Transit Impact Fee (TIF) Program for certain transportation and transit improvements within several geographical districts in response to land use decisions, population growth and anticipated future development (all requiring improvements to mitigate traffic congestion). Development fees provide the funding for the improvements and are charged when commercial and residential building permits are approved. The SCTDF Capital Fund includes two programs:

- SCTDF Administration
- SCTDF Districts

Goals

- Using fees collected from developers to construct and maintain roads at a level that promotes and supports well-planned housing and business development.

Accomplishments

- Applied \$2.2 million in funds to projects that provided improvements to support economic development and revitalization, including the Elverta Road Widening, Hazel Avenue Phase 2, and the Fair Oaks Boulevard Improvements Phase 3 projects.
- Administered \$2.5 million in initial credit agreements under the Credit and Reimbursement Policy within the SCTDF program.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Sacramento County Transportation Development Fee Administration	\$202,215	\$291,485	\$332,725	\$41,240	14.1%
Sacramento County Transportation Development Fee Districts	\$17,539,599	\$16,368,066	\$11,912,148	\$(4,455,918)	(27.2)%
Total Expenditures / Appropriations	\$17,741,815	\$16,659,551	\$12,244,873	\$(4,414,678)	(26.5)%
Total Reimbursements	\$(14,328,544)	—	—	—	—%
Net Financing Uses	\$3,413,270	\$16,659,551	\$12,244,873	\$(4,414,678)	(26.5)%
Total Revenue	\$20,065,843	\$21,232,227	\$24,919,934	\$3,687,707	17.4%
Use of Fund Balance	\$(16,652,572)	\$(4,572,676)	\$(12,675,061)	\$(8,102,385)	177.2%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$1,885,930	\$10,118,255	\$9,094,864	\$(1,023,391)	(10.1)%
Other Charges	\$45,000	\$55,500	\$65,500	\$10,000	18.0%
Interfund Charges	\$15,810,885	\$6,485,796	\$3,084,509	\$(3,401,287)	(52.4)%
Total Expenditures / Appropriations	\$17,741,815	\$16,659,551	\$12,244,873	\$(4,414,678)	(26.5)%
Other Reimbursements	\$(14,328,544)	—	—	—	—%
Total Reimbursements	\$(14,328,544)	—	—	—	—%
Net Financing Uses	\$3,413,270	\$16,659,551	\$12,244,873	\$(4,414,678)	(26.5)%
Revenue					
Licenses, Permits & Franchises	\$19,125,929	\$20,213,123	\$24,104,765	\$3,891,642	19.3%
Revenue from Use Of Money & Property	\$148,255	\$315,191	\$206,364	\$(108,827)	(34.5)%
Miscellaneous Revenues	\$791,658	\$703,913	\$608,805	\$(95,108)	(13.5)%
Total Revenue	\$20,065,843	\$21,232,227	\$24,919,934	\$3,687,707	17.4%
Use of Fund Balance	\$(16,652,572)	\$(4,572,676)	\$(12,675,061)	\$(8,102,385)	177.2%

Summary of Changes

The Recommended Budget reflects a \$4,414,678 (26.5%) decrease in total appropriations, a \$3,687,707 (17.4%) increase in revenue, and an \$8,102,385 (177.2%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in appropriations is primarily due to a decrease in charges for projects budgeted in the Road Fund and Transportation Sales Tax budget units and a decrease in projections related to credit and reimbursement agreements.

The increase in revenue is due to a projected increase in fee collections due to the number and size of development projects, partially offset by a decrease in interest income.

Use of Fund Balance reflects the net carryover of \$9,419,597 in available balance and a provision for reserve of \$22,094,658.

- Reserve for Future Construction has increased \$20,899,495.
- Reserve for Five-Year Mitigation Act Update has increased \$1,195,163.

Sacramento County Transportation Development Fee Administration

Program Overview

Sacramento County Transportation Development Fee (SCTDF) Administration provides support services for the SCTDF / Transit Impact Fee program.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$202,215	\$290,485	\$331,725	\$41,240	14.2%
Other Charges	—	\$1,000	\$1,000	—	—%
Total Expenditures / Appropriations	\$202,215	\$291,485	\$332,725	\$41,240	14.1%
Net Financing Uses	\$202,215	\$291,485	\$332,725	\$41,240	14.1%
Revenue					
Revenue from Use Of Money & Property	\$5,189	\$10,344	\$7,117	\$(3,227)	(31.2)%
Miscellaneous Revenues	\$791,658	\$703,913	\$608,805	\$(95,108)	(13.5)%
Total Revenue	\$796,847	\$714,257	\$615,922	\$(98,335)	(13.8)%
Use of Fund Balance	\$(594,632)	\$(422,772)	\$(283,197)	\$139,575	(33.0)%

Summary of Changes

The Recommended Budget reflects a \$41,240 (14.1%) increase in total appropriations, a \$98,335 (13.8%) decrease in revenue, and a \$139,575 (33.0%) increase in use of fund balance from the prior year Adopted Budget.

The increase in appropriations is primarily due to an increase in engineering and consulting contracts and public works services.

The decrease in revenue is due to a revised calculation of projected administrative fee collections and a decrease in interest income.

Use of Fund Balance reflects the net of a carryover of \$911,966 in available balance and a provision for reserve of \$1,195,163.

Sacramento County Transportation Development Fee Districts

Program Overview

Sacramento County Transportation Development Fee (SCTDF) Districts provide complete or partial financing for transportation and transit improvements in six geographical districts, as identified in the SCTDF Nexus Study.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$1,683,715	\$9,827,770	\$8,763,139	\$(1,064,631)	(10.8)%
Other Charges	\$45,000	\$54,500	\$64,500	\$10,000	18.3%
Interfund Charges	\$15,810,885	\$6,485,796	\$3,084,509	\$(3,401,287)	(52.4)%
Total Expenditures / Appropriations	\$17,539,599	\$16,368,066	\$11,912,148	\$(4,455,918)	(27.2)%
Other Reimbursements	\$(14,328,544)	—	—	—	—%
Total Reimbursements	\$(14,328,544)	—	—	—	—%
Net Financing Uses	\$3,211,055	\$16,368,066	\$11,912,148	\$(4,455,918)	(27.2)%
Revenue					
Licenses, Permits & Franchises	\$19,125,929	\$20,213,123	\$24,104,765	\$3,891,642	19.3%
Revenue from Use Of Money & Property	\$143,066	\$304,847	\$199,247	\$(105,600)	(34.6)%
Total Revenue	\$19,268,995	\$20,517,970	\$24,304,012	\$3,786,042	18.5%
Use of Fund Balance	\$(16,057,940)	\$(4,149,904)	\$(12,391,864)	\$(8,241,960)	198.6%

Summary of Changes

The Recommended Budget reflects a \$4,455,918 (27.2%) decrease in total appropriations, a \$3,786,042 (18.5%) increase in revenue, and an \$8,241,960 (198.6%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in appropriations is primarily due to a decrease in charges for projects budgeted in the Road Fund and Sales Tax budget units and the continuation of current credit and reimbursement agreements into Fiscal Year 2022-2023.

The increase in revenue is due to a projected increase in fee collection due to the number and size of development projects net decreases in interest income.

Use of Fund Balance reflects the net carryover of \$8,507,631 in available balance and a provision for reserve of \$20,899,495.

Budget Unit Functions & Responsibilities

The **Rural Transit Program** provides transit services to the rural areas of the Unincorporated Area of the County. Currently there are two programs:

- East County Transit Area
- Galt Transit Area

Goals

- To increase awareness and encourage the community to utilize the provided transit services.
- To implement the short-range transit plan and fulfill the Sacramento Area Council of Governments (SACOG) identified unmet transit needs.

Accomplishments

- Three replacement buses were ordered for South County Transit.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
East County Transit Area	\$145,555	\$152,009	\$132,980	\$(19,029)	(12.5)%
Galt Transit Area	\$3,132,471	\$3,455,399	\$3,885,790	\$430,391	12.5%
Total Expenditures / Appropriations	\$3,278,025	\$3,607,408	\$4,018,770	\$411,362	11.4%
Net Financing Uses	\$3,278,025	\$3,607,408	\$4,018,770	\$411,362	11.4%
Total Revenue	\$2,820,375	\$3,133,127	\$3,500,033	\$366,906	11.7%
Use of Fund Balance	\$457,651	\$474,281	\$518,737	\$44,456	9.4%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$314,609	\$843,127	\$830,033	\$(13,094)	(1.6)%
Other Charges	\$2,109,010	\$2,479,281	\$2,723,737	\$244,456	9.9%
Equipment	\$854,407	\$285,000	\$465,000	\$180,000	63.2%
Total Expenditures / Appropriations	\$3,278,025	\$3,607,408	\$4,018,770	\$411,362	11.4%
Net Financing Uses	\$3,278,025	\$3,607,408	\$4,018,770	\$411,362	11.4%
Revenue					
Taxes	\$1,051,608	\$1,192,146	\$1,636,901	\$444,755	37.3%
Revenue from Use Of Money & Property	\$9,313	\$30,499	\$10,095	\$(20,404)	(66.9)%
Intergovernmental Revenues	\$1,698,371	\$1,802,982	\$1,763,782	\$(39,200)	(2.2)%
Charges for Services	\$61,083	\$83,500	\$71,255	\$(12,245)	(14.7)%
Other Financing Sources	—	\$24,000	\$18,000	\$(6,000)	(25.0)%
Total Revenue	\$2,820,375	\$3,133,127	\$3,500,033	\$366,906	11.7%
Use of Fund Balance	\$457,651	\$474,281	\$518,737	\$44,456	9.4%

Summary of Changes

The Recommended Budget reflects a \$411,362 (11.4%) increase in total appropriations, a \$366,906 (11.7%) increase in revenue, and a \$44,456 (9.4%) increase in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is primarily due to new Americans with Disabilities Act (ADA) compliant bus acquisition costs, installation of Automatic Vehicle Location system on buses and an annual increase in contracted bus services costs.

The net increase in revenue is due to higher eligible expenditures for reimbursement from local aid and increased cost reimbursements from the City of Galt, partially offset by the depletion of Federal CARES Act funds.

The use of fund balance (retained earnings) reflects \$518,737 in depreciation expense in Fiscal Year 22-23.

East County Transit Area

Program Overview

East County Transit Area, which operates the Amador Transit system, provides morning and evening commuter transit service from Rancho Murieta to Downtown Sacramento. The Sacramento County Department of Transportation established this Board approved program in September 1999. Regional Transit was the initial provider of service, and Amador Regional Transit has been providing the service since January 2001. Funding for this program is provided by the Transportation Development Act (TDA) and fare box revenues.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$23,247	\$38,634	\$27,980	\$(10,654)	(27.6)%
Other Charges	\$122,308	\$113,375	\$105,000	\$(8,375)	(7.4)%
Total Expenditures / Appropriations	\$145,555	\$152,009	\$132,980	\$(19,029)	(12.5)%
Net Financing Uses	\$145,555	\$152,009	\$132,980	\$(19,029)	(12.5)%
Revenue					
Taxes	\$76,192	\$139,473	\$131,731	\$(7,742)	(5.6)%
Revenue from Use Of Money & Property	\$1,454	\$4,161	\$1,249	\$(2,912)	(70.0)%
Total Revenue	\$77,646	\$143,634	\$132,980	\$(10,654)	(7.4)%
Use of Fund Balance	\$67,909	\$8,375	—	\$(8,375)	(100.0)%

Summary of Changes

The Recommended Budget reflects a \$19,029 (12.5%) decrease in total appropriations, and \$10,654 (7.4%) decrease in revenue, and an \$8,375 (100.0%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The decrease in total appropriations is due to decreased construction contracts, transportation services, and depreciation expense of the primary bus.

The decrease in revenue is due to a reduction in claimable expenses.

The use of fund balance (retained earnings) reflects \$0 in depreciation expense in FY 22-23.

Galt Transit Area

Program Overview

The South County Transit system operates in the **Galt Transit Area**, which has been serving the South County region, City of Galt and Delta communities since October 1997. Services include dial-a-ride, fixed-route transit services and the Galt – Transit Sacramento Commuter Express. This region is not served by Regional Transit. Funding for this program is provided by the Transportation Development Act (TDA); Federal Transit Administration, Section 5311, Operating Assistance Grant; fare box revenues; and the City of Galt.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$291,362	\$804,493	\$802,053	\$(2,440)	(0.3)%
Other Charges	\$1,986,702	\$2,365,906	\$2,618,737	\$252,831	10.7%
Equipment	\$854,407	\$285,000	\$465,000	\$180,000	63.2%
Total Expenditures / Appropriations	\$3,132,471	\$3,455,399	\$3,885,790	\$430,391	12.5%
Net Financing Uses	\$3,132,471	\$3,455,399	\$3,885,790	\$430,391	12.5%
Revenue					
Taxes	\$975,416	\$1,052,673	\$1,505,170	\$452,497	43.0%
Revenue from Use Of Money & Property	\$7,859	\$26,338	\$8,846	\$(17,492)	(66.4)%
Intergovernmental Revenues	\$1,698,371	\$1,802,982	\$1,763,782	\$(39,200)	(2.2)%
Charges for Services	\$61,083	\$83,500	\$71,255	\$(12,245)	(14.7)%
Other Financing Sources	—	\$24,000	\$18,000	\$(6,000)	(25.0)%
Total Revenue	\$2,742,729	\$2,989,493	\$3,367,053	\$377,560	12.6%
Use of Fund Balance	\$389,742	\$465,906	\$518,737	\$52,831	11.3%

Summary of Changes

The Recommended Budget reflects a \$430,391 (12.5%) increase in total appropriations, a \$377,560 (12.6%) increase in revenue, and a \$52,831 (11.3%) increase in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is primarily due to an annual increase in contract bus services and the purchase of three replacement buses.

The net increase in revenue is due to higher eligible expenditures for reimbursement from local aid and increased cost reimbursements from the City of Galt, partially offset by the depletion of Federal CARES Act funds.

The use of fund balance (retained earnings) reflects \$518,737 in depreciation expense in FY 22-23.

Budget Unit Functions & Responsibilities

Sacramento County Landscape Maintenance Community Facilities District No. 2004-2 (District) is located within the Unincorporated Area of Sacramento County. This District is financed by special taxes that appear as direct levies on all property tax bills within the boundaries of the District, except those exempt by statute. The District provides landscape maintenance services for public landscape corridors within the district. The maintenance includes turf care, plant care, tree maintenance, debris removal, irrigation repair and management, plant replacement, and wall repairs. Services funded by the District are managed by the Department of Transportation.

Goals

- Ensure district funding is available for landscape maintenance within the District.
- Provide landscape maintenance and other services in a manner that enhances and benefits the community within the District.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Sacramento County Landscape Maintenance CFD No. 2004-2	\$199,579	\$393,559	\$476,803	\$83,244	21.2%
Total Expenditures / Appropriations	\$199,579	\$393,559	\$476,803	\$83,244	21.2%
Net Financing Uses	\$199,579	\$393,559	\$476,803	\$83,244	21.2%
Total Revenue	\$165,164	\$292,457	\$315,448	\$22,991	7.9%
Use of Fund Balance	\$34,416	\$101,102	\$161,355	\$60,253	59.6%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$197,791	\$390,559	\$454,903	\$64,344	16.5%
Other Charges	\$1,788	\$3,000	\$3,000	—	—%
Interfund Charges	—	—	\$18,900	\$18,900	—%
Total Expenditures / Appropriations	\$199,579	\$393,559	\$476,803	\$83,244	21.2%
Net Financing Uses	\$199,579	\$393,559	\$476,803	\$83,244	21.2%
Revenue					
Revenue from Use Of Money & Property	\$3,231	\$9,476	\$2,948	\$(6,528)	(68.9)%
Charges for Services	\$161,933	\$282,981	\$312,500	\$29,519	10.4%
Total Revenue	\$165,164	\$292,457	\$315,448	\$22,991	7.9%
Use of Fund Balance	\$34,416	\$101,102	\$161,355	\$60,253	59.6%

Summary of Changes

The Recommended Budget reflects an \$83,244 (21.2%) increase in total appropriations, a \$22,991 (7.9%) increase in revenue, and a \$60,253 (59.6%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to servicing new development sites, which increases contracted landscape maintenance services, electricity and water costs; and increased allocated labor costs from the Department of Technology. Per an agreement with Regional Parks, appropriations also include a transfer of assessment revenues for the Gibson Crossing subdivision.

The increase in revenue is due to a 25% Board approved rate increase in special assessments, partially offset by a decrease in interest income.

Use of Fund Balance reflects a reserve release of \$161,355. Reserve changes from the prior year Adopted Budget are detailed below:

- Working Capital Reserve has decreased \$161,355.

Budget Unit Functions & Responsibilities

The **Transportation - Sales Tax** Fund provides financing for public road improvements in the Unincorporated Area of Sacramento County using funds derived primarily from the Measure A Transportation Sales Tax initiative, originally approved by the voters in November 1988. This initiative was in effect for twenty years. The voters approved a renewal effective in 2009, which will continue for 30 years. The County receives this revenue from the Sacramento Transportation Authority in accordance with a regional formula and an approved Entity Annual Expenditure Plan. The funds are used to provide ongoing road maintenance; improve and construct new bikeways and pedestrian walkways; design and construct new roads; support elderly and disabled accessibility projects; construct and improve existing traffic signals; and conduct State highway project studies.

Goals

- Repair existing roadways, construct new highways and local streets, expand public transit, relieve traffic congestion, and improve air quality using Transportation Sales Tax funding.
- Construct and improve pedestrian and bicycle facilities within the unincorporated area of Sacramento County.
- Construct and improve traffic signals and other safety improvements.

Accomplishments

- Continued efforts to improve traffic control and safety through the continuous projects/programs: Countywide Sidewalk Improvements, Neighborhood Traffic Program, Intersection Improvements, and Safe Routes to School Program.
- Construction to improve pedestrian and bicycle facilities started on the following projects: Florin Road Bicycle and Pedestrian Improvements – Franklin to Power Inn Road, Power Inn Road Bicycle and Pedestrian Improvements – Loucreta to Florin, and Fair Oaks Boulevard Bicycle and Pedestrian Mobility Project – Phase 2.
- Completion of the 47 th Avenue Pedestrian and Bicycle Improvements – Sacramento City/County Limits to Stockton Boulevard project.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Transportation Sales Tax	\$40,857,431	\$65,047,601	\$62,576,550	\$(2,471,051)	(3.8)%
Total Expenditures / Appropriations	\$40,857,431	\$65,047,601	\$62,576,550	\$(2,471,051)	(3.8)%
Total Reimbursements	\$(830,702)	\$(6,632,768)	\$(5,452,537)	\$1,180,231	(17.8)%
Net Financing Uses	\$40,026,730	\$58,414,833	\$57,124,013	\$(1,290,820)	(2.2)%
Total Revenue	\$40,104,405	\$56,481,387	\$55,182,271	\$(1,299,116)	(2.3)%
Use of Fund Balance	\$(77,675)	\$1,933,446	\$1,941,742	\$8,296	0.4%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$21,934,036	\$34,976,908	\$32,432,970	\$(2,543,938)	(7.3)%
Other Charges	\$576,783	\$2,064,815	\$1,506,460	\$(558,355)	(27.0)%
Interfund Charges	\$18,346,612	\$28,005,878	\$28,637,120	\$631,242	2.3%
Total Expenditures / Appropriations	\$40,857,431	\$65,047,601	\$62,576,550	\$(2,471,051)	(3.8)%
Other Reimbursements	\$(830,702)	\$(6,632,768)	\$(5,452,537)	\$1,180,231	(17.8)%
Total Reimbursements	\$(830,702)	\$(6,632,768)	\$(5,452,537)	\$1,180,231	(17.8)%
Net Financing Uses	\$40,026,730	\$58,414,833	\$57,124,013	\$(1,290,820)	(2.2)%
Revenue					
Taxes	\$28,138,297	\$39,677,725	\$39,649,699	\$(28,026)	(0.1)%
Revenue from Use Of Money & Property	\$34,906	\$101,295	\$38,497	\$(62,798)	(62.0)%
Intergovernmental Revenues	\$11,058,148	\$12,664,954	\$15,426,082	\$2,761,128	21.8%
Miscellaneous Revenues	\$873,053	\$4,037,413	\$67,993	\$(3,969,420)	(98.3)%
Total Revenue	\$40,104,405	\$56,481,387	\$55,182,271	\$(1,299,116)	(2.3)%
Use of Fund Balance	\$(77,675)	\$1,933,446	\$1,941,742	\$8,296	0.4%

Summary of Changes

The Recommended Budget reflects a \$2,471,051 (3.8%) decrease in total appropriations, a \$1,180,231 (17.8%) decrease in reimbursements, a \$1,299,116 (2.3%) decrease in revenue, and an \$8,296 (0.4%) increase in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to the shift or completion of projects including charges related to projects in other budget units.

- Projects that ended construction in Fiscal Year 2021-22 include 47 th Avenue Pedestrian and Bicycle Improvements - Sac City/County Limits to Stockton Boulevard, Hazel Avenue Sidewalk Improvements, Hazel Avenue Phase 2, and Accessible Curb Ramp Improvement 2021.
- Projects with construction continuing into Fiscal Year 2022-23 include Hazel Avenue Phase 3, Florin Road Bicycle and Pedestrian Improvements, Morse Avenue Sidewalk HSIP Cycle, Power Inn Road Bicycle and Pedestrian Improvements, Watt Avenue Complete Street Improvements, and Fair Oaks Boulevard Bicycle and Pedestrian Mobility Project Phase 2.

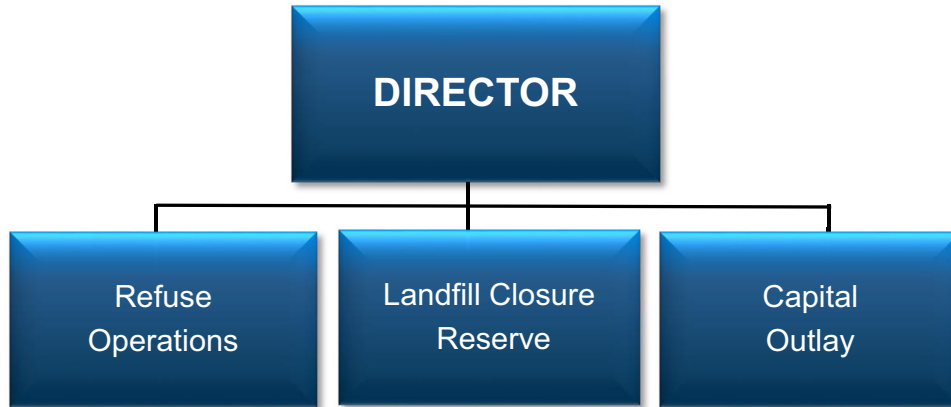
The decrease in reimbursements is due to a decrease in inter-fund transfers from the Road Fund and Sacramento County Transportation Development Fee Capital Fund budget units for capital construction projects. The net decrease is due to the following projects: Florin Road Bicycle and Pedestrian Improvements, 47th Avenue Pedestrian and Bicycle Improvements, Accessible Curb Ramp Improvement 2021, Power Inn Road Bicycle and Pedestrian Improvements, Hazel Avenue Phase 2, Hazel Avenue Phase 3, and Elverta Road – Watt Avenue to Dutch Haven.

The decrease in revenue is due to a decrease in claimable qualified project expenditures.

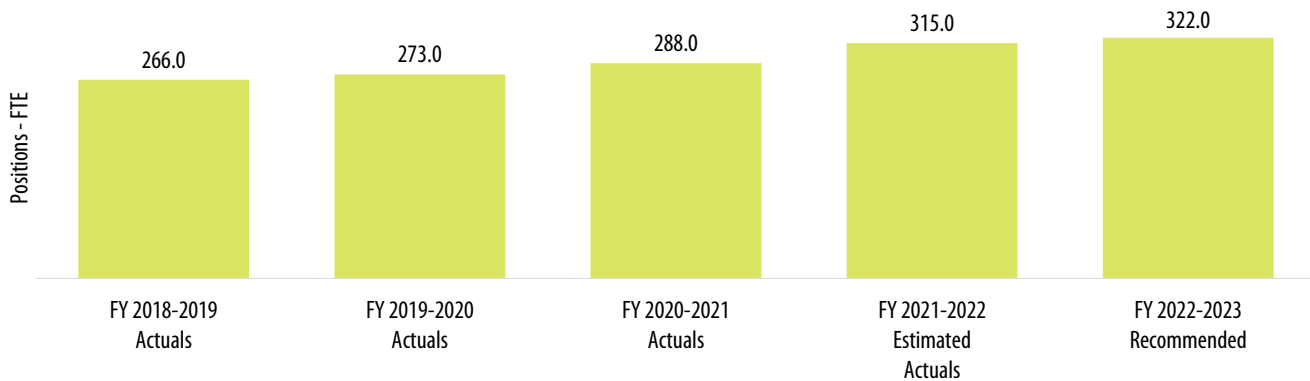
Use of Fund Balance reflects a carryover of \$1,941,742 in available balance.

- There are no changes to reserves.

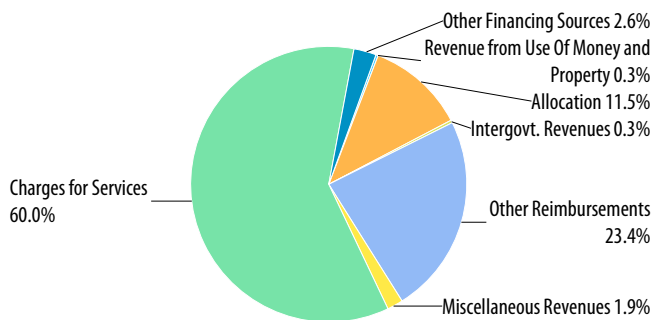
Department Structure
Doug Sloan, Director



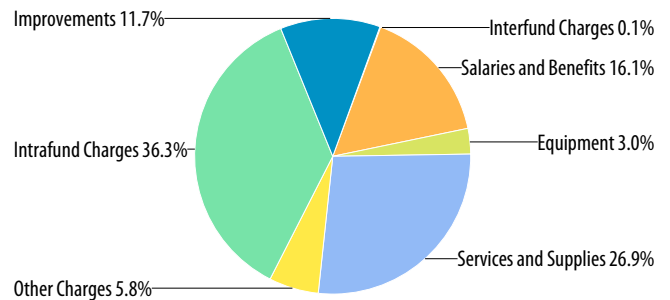
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Solid Waste Enterprise**, also referred to as the Department of Waste Management and Recycling (DWMR), operates the County's residential municipal solid waste system from curbside collection to recovery of recyclable materials and landfill disposal of refuse. This vertical integration allows DWMR to provide superior service at competitive prices. DWMR is responsible for planning, developing, operating and maintaining integrated solid waste management services in unincorporated Sacramento County. Services are provided through the following programs:

- Administration and Support
- Capital Outlay Fund
- Collections
- Kiefer Landfill
- North Area Recovery Station (NARS)

Goals

- Commence implementation of organic waste collection activities in compliance with Senate Bill 1383 (SB-1383) regulations, which requires California residents to separate food scraps and food-soiled paper from their garbage to reduce organic waste at landfills.
- Implement an in-cab data system pilot for Collections equipment to provide video retention, service verification, routing support, and other necessary routing data.
- Proceed with the NARS improvement project to improve scales capacity and break ground on a new organics collection transfer building. The project is needed to efficiently support current and future volumes of traffic and tonnage.

Accomplishments

- Implemented rerouting impacting approximately 135,000 homes (85%) of DWMR residential curbside collection customers. The reroute involved robust public communication, repositioning staff and equipment, and various administrative supports to better position routes to their tipping locations, ensure better fleet support, and to prepare for SB-1383 weekly organics collection.
- Supported wildfire debris disposal efforts by accepting tonnage at the Kiefer Landfill from 600 El Dorado County homes in order to properly dispose of soil, ash, and debris from the Caldor wildfire, which burned 221,835 acres in the counties of El Dorado, Amador, and Alpine.
- Secured Board approval of monthly residential collection rate increases, a significant step in improving the department's capacity to achieve compliance with new State regulations and build long-term financial sustainability.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Administration and Support	\$22,179,696	\$23,742,893	\$26,845,309	\$3,102,416	13.1%
Capital Outlay Fund	\$27,251,170	\$34,793,691	\$52,194,087	\$17,400,396	50.0%
Collections	\$59,851,804	\$80,278,859	\$94,614,034	\$14,335,175	17.9%
Kiefer Landfill	\$25,121,747	\$34,075,701	\$37,837,252	\$3,761,551	11.0%
North Area Recovery Station (NARS)	\$32,667,661	\$41,831,036	\$52,155,893	\$10,324,857	24.7%
Total Expenditures / Appropriations	\$167,072,077	\$214,722,180	\$263,646,575	\$48,924,395	22.8%
Total Reimbursements	\$(49,265,185)	\$(73,702,619)	\$(98,174,714)	\$(24,472,095)	33.2%
Net Financing Uses	\$117,806,892	\$141,019,561	\$165,471,861	\$24,452,300	17.3%
Total Revenue	\$102,552,773	\$130,368,488	\$140,625,810	\$10,257,322	7.9%
Use of Fund Balance	\$15,254,120	\$10,651,073	\$24,846,051	\$14,194,978	133.3%
Positions	285.0	314.0	322.0	8.0	2.5%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$35,532,284	\$40,692,561	\$42,461,228	\$1,768,667	4.3%
Services & Supplies	\$49,304,491	\$62,793,279	\$70,985,049	\$8,191,770	13.0%
Other Charges	\$13,748,551	\$15,106,270	\$15,392,854	\$286,584	1.9%
Improvements	\$15,644,552	\$7,594,551	\$30,860,731	\$23,266,180	306.4%
Equipment	\$1,324,380	\$15,099,662	\$7,896,261	\$(7,203,401)	(47.7)%
Interfund Charges	\$2,502,634	\$1,570,625	\$250,000	\$(1,320,625)	(84.1)%
Intrafund Charges	\$49,015,185	\$71,865,232	\$95,800,452	\$23,935,220	33.3%
Total Expenditures / Appropriations	\$167,072,077	\$214,722,180	\$263,646,575	\$48,924,395	22.8%
Intrafund Reimbursements Between Programs	\$(19,084,144)	\$(27,535,063)	\$(47,508,551)	\$(19,973,488)	72.5%
Other Reimbursements	\$(30,181,041)	\$(46,167,556)	\$(50,666,163)	\$(4,498,607)	9.7%
Total Reimbursements	\$(49,265,185)	\$(73,702,619)	\$(98,174,714)	\$(24,472,095)	33.2%
Net Financing Uses	\$117,806,892	\$141,019,561	\$165,471,861	\$24,452,300	17.3%
Revenue					
Licenses, Permits & Franchises	\$1,380,347	—	—	—	—%
Revenue from Use Of Money & Property	\$509,365	\$399,540	\$601,037	\$201,497	50.4%
Intergovernmental Revenues	\$524,214	\$1,499,724	\$672,120	\$(827,604)	(55.2)%
Charges for Services	\$94,355,570	\$118,823,833	\$129,642,899	\$10,819,066	9.1%
Miscellaneous Revenues	\$5,693,217	\$3,341,459	\$4,037,000	\$695,541	20.8%
Other Financing Sources	\$90,059	\$6,303,932	\$5,672,754	\$(631,178)	(10.0)%
Total Revenue	\$102,552,773	\$130,368,488	\$140,625,810	\$10,257,322	7.9%
Use of Fund Balance	\$15,254,120	\$10,651,073	\$24,846,051	\$14,194,978	133.3%
Positions	285.0	314.0	322.0	8.0	2.5%

Summary of Changes

The Recommended Budget reflects a \$48,924,395 (22.8%) increase in total appropriations, a \$24,472,095 (33.2%) increase in reimbursements, a \$10,257,322 (7.9%) increase in revenue, and a \$14,194,978 (133.3%) increase in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- An increase in salary and benefit expenses for existing positions.
- Increases in services and supplies largely driven by the increasing cost of fuel and lubricants, equipment maintenance, and organics waste processing.
- An increase in funded capital projects.

- Increases in intrafund charges to the residential collection program for disposal services at the Kiefer Landfill and at the North Area Recovery Station (NARS) and increased costs for administrative support.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to facility rate increases and intrafund reimbursements for administrative support.

The increase in revenue is due to increases in tipping fees at NARS and Kiefer Landfill and approved residential rate increases.

Use of Fund Balance reflects a \$24,846,051 decrease in retained earnings.

Position counts have increased by 8.0 FTE from the prior year Adopted Budget due to:

- 1.0 FTE net mid-year increase.
- 7.0 FTE total additions in recommended growth requests

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Administration and Support	788,007	—	—	788,007	4.0
Capital Outlay Fund	65,014	—	—	65,014	—
Collections	4,295,916	—	—	4,295,916	3.0
Kiefer Landfill	1,099,744	—	—	1,099,744	—
North Area Recovery Station (NARS)	266,284	—	—	266,284	—

Structural Projects - \$30,852,131

\$9,245,320 - Kiefer Landfill, Liner and Ancillary Features. This project includes the planning, design, construction, construction management, inspections, reporting, and oversight associated with construction of prepared excavation, landfill liner, and leachate collection, landfill gas piping systems, infrastructure, drainage, and roadway for the Kiefer Landfill. Liner and supporting infrastructure to be constructed for a second phase of Module M4 over multiple fiscal years and initial work on Module 5.

\$6,212,200 – Kiefer Landfill, Final Cover. This project includes the planning, design, construction, construction management, inspections, and reporting associated with construction of partial final closure components such as final cover, drainage improvements, landfill gas modifications, vegetation, and erosion control.

\$3,833,882 – Kiefer Landfill, Wastewater Handling System Improvements. This project provides for the construction of a wastewater force main from Kiefer Landfill to the sewer system that will handle all of the leachate produced at the landfill as well as the sewer system from the Engineering and Administration buildings. This project provides for implementation of a long-term wastewater and leachate-handling solution as has been determined by an alternatives evaluation study completed previously by a consultant.

\$3,685,650 – North Area Recovery Station, Site Master Plan. The project provides for new entrance facilities, scales expansion, safety and operational efficiency improvements, rerouting of infrastructure, relocation of existing activities, earthwork, easement and land acquisition, select paving projects, demolition, and storm water improvements. This project represents the final immediate phase of major design and construction improvements as part of a comprehensive Master Plan defined in Summer 2019.

\$2,671,009 – Kiefer Landfill - Gas and Leachate Management Systems Improvements. This project includes expansion of the Kiefer Landfill gas collection system in Module 3 (M3) and installation of additional gas and leachate infrastructure in and around modules M1, M1-L, and M2. Additional gas collectors are required to maintain compliance with regulatory requirements. The project will involve the installation of new and replacement wells, horizontal gas collectors, control systems, new piping, instrumentation, electrification, and tanks. This budget also includes costs for scheduled replacement of various flare station, energy plant, equipment items, and the leachate circulation system.

\$1,130,000 – Facility Improvements - Electric Vehicle Charging Stations. This project consists of the installation of a heavy vehicle charging station at North Collections and light vehicle electric vehicle (EV) charging stations at various DWMR owned facilities. The completion of the project will allow the department to apply for a AQMD grant.

\$973,055 – Facility Improvements - Capital Renewal Forecast. This project includes forecasted replacement needs of building systems and equipment at various DWMR buildings, including those to address needed ADA capital project upgrades. The project is based on a 2014-16 facility condition assessment that included buildings at six DWMR facilities.

\$942,250 – Kiefer Landfill - Asphalt Pavement Rehabilitation. This project is for rehabilitation of asphalt roads at the Kiefer Landfill. The project will resurface the green waste, recycling, and self-haul drop-off areas. Future phases of this ongoing project include design, construction, construction management, and inspection for the repair and reconstruction of asphalt pavement at Kiefer Landfill.

\$294,000 – North Area Recovery Station - Shed Improvements. This project includes a rehabilitation and revitalization of the existing tipping shed facility at the North Area Recovery Station, including construction of new storm water drainage and pumping infrastructure, push wall freeboard modification, misting piping, fire suppression systems, concrete overtopping and structural steel repair. This project was formerly included in the NARS Master Plan Project.

\$275,000 – Information Technology - Site Cameras and Server Upgrades. This project adds to the current surveillance cameras installed at the Waste Management and Recycling sites. This project upgrades current network servers. The camera upgrades will provide for better coverage thus increasing the security awareness of the operations and provide increased safety to the department's staff. The upgrades to the servers will address network connectivity issues and provide for increased storage capacity for video files, and other network issues.

\$252,200 – Kiefer Landfill - Groundwater Monitoring and Remediation. This project includes construction of additional monitoring wells to provide groundwater contaminant plume definition and/or to provide for detection of impacts from a new treated groundwater infiltration basin. This project further includes the design and construction of a replacement extraction well that is no longer functional. Due to migrating groundwater contamination, the new well will be larger than the old well, and may be relocated based on consultant studies. Additionally, the project will rehabilitate plant towers and three old wells that are off-line due to pumps being out-of-service and needing replacement.

\$234,000 – Kiefer Landfill - Entrance Improvements. This project includes full integration of an automated outbound scale at the scale house to increase capacity with requisite construction and equipment purchases. The project also involves the installation educational and informational exhibits at the visitor center area.

\$211,500– South Collections -- Slow Fill Expansion. This continuing project will provide additional slots to the department's CNG slow fill refueling station. This additional capacity serves CNG fueled equipment transferred from the North Collections site to South Collections as well as additional trucks needed to comply with SB 1383 regulations.

\$165,000 – North Area Recovery Station - Site Perimeter Improvements. This project includes installation of an automated gate, tied into the County security system, to regulate ingress and egress from the unmonitored North Collections site and the adjacent North Area Recovery Station. Unauthorized entrance and exit has become a significant concern in recent years and the Solid Waste Facility Permit specifically requires site security be maintained.

\$164,920 - North Area Recovery Station - Paving Rehabilitation. This project is for rehabilitation of asphalt surfaces at the North Area Recovery Station. The project will resurface the green waste, recycling, service, and customer areas. Additional pavement management activities, including slurry seal and crack seal, added and integrated into a comprehensive program moving forward.

\$147,600 - Kiefer Landfill - Tree Mitigation Irrigation System. This project consists of providing an irrigation system for tree plantings along the south side of Kiefer Boulevard as a mitigation to the tree canopy removed during the North Area Recovery Station master plan improvements project. This project will be performed cooperatively with the Sacramento Tree Foundation.

\$144,300- Kiefer Landfill - Site Infrastructure Improvements. Portions of the existing site infrastructure system need modification or extension to meet the needs of the facility. The existing water requires extension and reconfiguration, the transportation system needs the additions of some pullouts, signage and speed control devices, and the drainage infrastructure requires additional drainage inlets, culverts and channels.

\$124,500- South Area Transfer Station - Site Improvement. This project includes site improvements to the South Area Transfer Station including structure repairs of the top load area, gate repairs, and storm water compliance features to allow transfer at the site during North Area Recovery Station Master Plan Improvements construction and permit compliance.

\$120,245 – Facility Improvements - ADA Mitigation. As part of a comprehensive plan to mitigate all ADA Deficiencies at all DWMR Facilities, this project includes upgrades and modifications as needed to remedy the existing concerns. The master DWMR Plan prioritizes the Public Path of Travel issues in the first years of the plan to maximize accessibility.

\$25,500– Kiefer Landfill - GPS Upgrades. This project is for the purchase of additional and replacement Global Positioning System (GPS) grade control equipment for use in operations equipment at Kiefer Landfill. This project allows for the replacement of fully depreciated equipment in current use.

Equipment Projects – \$7,499,077

\$4,008,177 – Collections - Automated Collection Truck 3-axle ASL. This project is for the purchase of nine fully automated side-loading collection trucks. These vehicles will be 3-axle trucks, with tag axle, powered by compressed natural gas fuel with right-hand drive. This purchase will replace fully depreciated vehicles in current use.

\$913,078 – Collections - Automated Collection Truck 2-axle ASL. This project is for the purchase of two fully automated side-loading collection truck. These will be a 2-axle truck, powered by diesel fuel with right hand drive. These vehicles will be used primarily for dead-end street routes and as a backup vehicle. This unit will replace fully depreciated units in current use.

\$780,000 – North Area Recovery Station – Tractors. This project is for the purchase of three transfer tractors. These transfer tractors will be used primarily at the North Area Recovery Station to transfer waste material from the North Area Recovery Station to the Kiefer Landfill. These units will replace fully depreciated units in current use.

\$463,764 – North Area Recovery Station – Trailers. This project is for the purchase of four transfer trailers. These transfer trailers will be used primarily at the North Area Recovery Station to transfer waste material from the North Area Recovery Station to the Kiefer Landfill. These units will replace fully depreciated units in current use.

\$401,628 – North Area Recovery Station – Excavator. This project is for the purchase of one Excavator. This excavator will be used primarily at the North Area Recovery Station for loading transfer trailers with waste material, and training for future use in the green waste / organics building.

\$363,672 – Can Yard - Flatbed / Box Replacement. This project is for the purchase of two cart delivery trucks. These vehicles will be used to deliver and pick up garbage, recycling and green waste carts to curbside customers. This purchase will replace two fully depreciated vehicle in current use.

\$296,846 – ABNCU – Knuckleboom. This project is for the purchase of one knuckleboom collection truck. This will be a two-axle truck, powered by compressed natural gas fuel. This vehicle will be used for our Appointment Based Neighborhood Clean Up (ABNCU) routes, and to pick up illegally dumped rubbish piles as well as homeless encampment in unincorporated Sacramento County. This purchase is a growth project due to illegal dumping and encampment abatement.

\$271,912 – Kiefer Landfill - Fuel Truck Replacement. This project is for purchase of one heavy-duty fuel truck for Kiefer Landfill operations. This purchase will replace a fully depreciated unit in current use.

Administration and Support

Program Overview

Administration and Support comprises the department's senior leadership and a staff of administration, accounting and finance, planning, special waste, and engineering professionals that provide management and administrative services in support of the department's operating programs. Specific services include, financial and business services, waste management program planning, management of regulatory compliance programs, public outreach, landfill engineering, facility planning and design, and special waste services. The following are some specific services managed by Administration and Support.

- Management of an open commercial franchise system for commercial waste collection and operation of programs to promote commercial sector diversion.
- Management and operation of household hazardous waste (HHW) drop-off facilities at NARS and Kiefer Landfill and collection of waste oil and filters from households at the curb.
- Management of a County program that provides waste disposal at the transfer station and landfill free-of-charge to community groups disposing of waste material collected from community clean-up efforts.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$10,752,242	\$10,480,826	\$11,249,098	\$768,272	7.3%
Services & Supplies	\$9,784,035	\$12,141,105	\$13,695,085	\$1,553,980	12.8%
Other Charges	\$328,574	\$(8,876)	\$393,889	\$402,765	(4,537.7)%
Intrafund Charges	\$1,314,844	\$1,129,838	\$1,507,237	\$377,399	33.4%
Total Expenditures / Appropriations	\$22,179,696	\$23,742,893	\$26,845,309	\$3,102,416	13.1%
Total Reimbursements between Programs		\$(10,045,304)	\$(11,987,218)	\$(1,941,914)	19.3%
Other Reimbursements	\$(1,490,510)	\$(12,471,801)	\$(13,580,163)	\$(1,108,362)	8.9%
Total Reimbursements	\$(20,574,505)	\$(22,517,105)	\$(25,567,381)	\$(3,050,276)	13.5%
Net Financing Uses	\$1,605,190	\$1,225,788	\$1,277,928	\$52,140	4.3%
Revenue					
Cost of Goods Sold	\$(23,364)	—	—	—	—%
Revenue from Use Of Money & Property	\$105,731	\$107,100	\$248,260	\$141,160	131.8%
Intergovernmental Revenues	\$144,942	\$260,242	\$50,000	\$(210,242)	(80.8)%
Charges for Services	\$821,464	\$519,630	\$653,669	\$134,039	25.8%
Miscellaneous Revenues	\$510,445	\$338,816	\$326,000	\$(12,816)	(3.8)%
Total Revenue	\$1,559,218	\$1,225,788	\$1,277,929	\$52,141	4.3%
Use of Fund Balance	\$45,973	—	\$(1)	\$(1)	—%
Positions	67.0	70.0	74.0	4.0	5.7%

Summary of Changes

The Recommended Budget reflects a \$3,102,416 (13.1%) increase in total appropriations, a \$3,050,276 (13.5%) increase in reimbursements, a \$52,141 (4.3%) increase in revenue, and a \$1 (0.0%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increase in salaries and benefits.
- Increased costs for various engineering services for projects in support of SB-1383, security, allocated costs, and an embedded Public Information Manager.
- Recommended growth detailed later in this section.

The increase in reimbursements is from the operating programs for administrative support services, netted with the increase in interest income.

The net increase in revenue is due to an increase in interest income and a decrease in state aid.

Use of Fund Balance reflects a \$1 increase in retained earnings.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - 1.0 FTE Safety Technician - FBS					
	123,704	—	—	123,704	1.0
Add 1.0 FTE Safety Technician to maintain safety and training records, and provide support to the Safety team. As a result of internal restructuring to ensure acceptable service levels, the training coordination and administration function was moved to the Safety unit from the Financial and Business Services unit. The current staffing level is inadequate to support the department and State OSHA requirements. Ongoing costs will be funded from approved rate increases.					
DWMR - 1.0 FTE Sr Accountant - FBS					
	149,192	—	—	149,192	1.0
Add 1.0 FTE Sr Accountant to support development and maintenance of the Department's rate and financial planning models as well as analytical support for budget development and monitoring and performance data metrics. As a result of internal restructuring to ensure acceptable service levels, the former Administrative Services Officer 1 position was re-purposed to support Personnel and Payroll efforts. The department requires staffing with more financial experience equivalent to a Sr Accountant classification to provide financial analysis and performance data metrics. Ongoing cost will be funded from approved rate increases.					
DWMR - 1.0 FTE Waste Management Program Assistant - Planning					
	127,182	—	—	127,182	1.0
Add 1.0 FTE WM Program Assistant to support DWMR efforts in the Community Clean-up programs, which have grown significantly in the past year. DWMR's spending on community clean-up programs have increased from \$400,000 to \$1,500,000 in the past year and could increase even more if the County is successful with obtaining State grand funding. The program requires additional staffing to support the growing homeless encampment cleanup and litter collection program. Ongoing costs will be funded from approved rate increases.					
DWMR - 1.0 FTE Waste Management Program Manager II - Planning					
	216,877	—	—	216,877	1.0
Add 1.0 FTE WM Program Manager II to support the Technical Services unit and oversee commercial and residential planning waste management programs, business development, special waste and household hazardous waste management, contract administration, and information technology. This new classification was created as a result of an approved class study. Ongoing costs will be funded from approved rate increases.					
DWMR - DPS 1.0 FTE Sr Personnel Analyst for Waste Management - Direct Charge					
	161,052	—	—	161,052	—
DWMR will fund an embedded Sr. Personnel Analyst to handle confidential personnel matters. Costs will be covered by funds previously allocated for an embedded Department of Personnel Services (DPS) Sr. Training and Development Specialist that was part of a five-year MOU that will expires Jun 30, 2022. This request is contingent on approval of a linked request in the DPS budget (BU 6050000).					
DWMR - GIS Regional Imagery 2022 Collection					
	10,000	—	—	10,000	—
DWMR portion of GIS Regional Imagery 2022 Collection Project to take aerial photos of Sacramento County that will show current growth and expansion in the past two years. DWMR uses these images in GIS maps as well as all the new routing. The Project is managed by the Department of Technology's (DTech) GIS Division. DTech provided the estimated cost of \$10,000 to DWMR. This one-time cost will be funded with retained earnings.					

Capital Outlay Fund

Program Overview

The **Capital Outlay Fund** provides for the planning, design, development and renewal of the department's capital facilities as well as the acquisition and replacement of capital equipment. Major facilities include, NARS, Kiefer Landfill, South Area Transfer Station, and Yard facilities for Collection operations. Major equipment includes a fleet of over 200 heavy duty equipment comprising garbage collection vehicles, tractors and trailers, loaders, excavators, and compactors.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$3,748	\$951,952	\$2,352,081	\$1,400,129	147.1%
Other Charges	\$10,278,490	\$11,147,526	\$11,085,014	\$(62,512)	(0.6)%
Improvements	\$15,644,552	\$7,594,551	\$30,860,731	\$23,266,180	306.4%
Equipment	\$1,324,380	\$15,099,662	\$7,896,261	\$(7,203,401)	(47.7)%
Total Expenditures / Appropriations	\$27,251,170	\$34,793,691	\$52,194,087	\$17,400,396	50.0%
Total Reimbursements between Programs		\$(17,489,759)	\$(35,521,333)	\$(18,031,574)	103.1%
Total Reimbursements	—	\$(17,489,759)	\$(35,521,333)	\$(18,031,574)	103.1%
Net Financing Uses	\$27,251,170	\$17,303,932	\$16,672,754	\$(631,178)	(3.6)%
Revenue					
Cost of Goods Sold	\$17,534	—	—	—	—%
Revenue from Use Of Money & Property	\$74,775	—	—	—	—%
Intergovernmental Revenues	\$136,588	—	—	—	—%
Other Financing Sources	\$90,059	\$6,303,932	\$5,672,754	\$(631,178)	(10.0)%
Total Revenue	\$318,956	\$6,303,932	\$5,672,754	\$(631,178)	(10.0)%
Use of Fund Balance	\$26,932,214	\$11,000,000	\$11,000,000	—	—%

Summary of Changes

The Recommended Budget reflects a \$17,400,396 (50.0%) increase in total appropriations, an \$18,031,574 (103.1%) increase in reimbursements, and a \$631,178 (10.0%) decrease in revenue from the prior year Adopted Budget.

The increase in total appropriations is due to financing payments for new trucks and a funding increase for SB-1383 projects.

The increase in reimbursements is due to reimbursements from Collections, Transfer, and Landfill programs for FY 2022-23 capital projects, which are funded by revenue from residential collection and gate tipping fees.

The decrease in revenue is due to decrease in funds from financing.

Use of Fund Balance reflects an \$11.0 million decrease in retained earnings.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - Light Fleet Vehicles - KLF & NARS					
	65,014	—	—	65,014	—

Two light fleet home retention vehicles for two current Operations Managers for regular trips to multiple DWMR facilities and off-hour/weekend immediate response as needed. The one-time cost to procure vehicles and the on-going cost for fuel and retention are funded from approved rate increases. This request is split between two programs in the DWMR budget.

Collections

Program Overview

Collections provides an array of services for ratepayers and the community, including:

- The pickup of residential garbage, organic waste, and recyclables. Along with collection of waste from the three carts, operators also collect waste oil and filters from households at the curb for disposal at the department's Household Hazardous Waste (HHW) drop-off facilities. The three-cart residential curbside collection operation serves close to 600,000 residents in approximately 159,000 households across 800 square miles of the unincorporated area.
- An appointment-based neighborhood clean-up service (ABNCU) where each customer is entitled to one scheduled pick up of large waste material and bulky items placed curbside by the customer at no additional charge. The ABNCU program provides residential pick up of non-regular trash items such as furniture, appliances, and wood piles. Additional pick-ups are provided at minimal charge. The ABNCU program is also extended to help the County clean up the blight of illegal dumping from our community.
- Through the collections program, the Department also manages a residential street sweeping services contract covering over 2,418 residential street miles and 894 arterial street miles on average each month.
- For customers with a disability limiting or preventing them from placing their carts at the curb, the Department runs a courtesy service (disability exemption program) whereby a DWMR collection truck driver wheels a customer's carts to the curb and back to the customer's normal accessible place.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$14,085,352	\$17,291,041	\$18,447,333	\$1,156,292	6.7%
Services & Supplies	\$19,283,068	\$25,237,579	\$26,920,863	\$1,683,284	6.7%
Other Charges	\$3,086,892	\$3,846,256	\$3,815,451	\$(30,805)	(0.8)%
Intrafund Charges	\$23,396,492	\$33,903,983	\$45,430,387	\$11,526,404	34.0%
Total Expenditures / Appropriations	\$59,851,804	\$80,278,859	\$94,614,034	\$14,335,175	17.9%
Total Reimbursements between Programs		—	—	—	—%
Other Reimbursements	\$(191,242)	\$(776,000)	\$(776,000)	—	—%
Total Reimbursements	\$(191,391)	\$(776,000)	\$(776,000)	—	—%
Net Financing Uses	\$59,660,413	\$79,502,859	\$93,838,034	\$14,335,175	18.0%
Revenue					
Cost of Goods Sold	\$(25,263)	—	—	—	—%
Intergovernmental Revenues	\$147,523	\$1,056,367	\$483,090	\$(573,277)	(54.3)%
Charges for Services	\$53,274,900	\$67,859,782	\$81,636,551	\$13,776,769	20.3%
Miscellaneous Revenues	\$2,011,079	—	—	—	—%
Total Revenue	\$55,408,239	\$68,916,149	\$82,119,641	\$13,203,492	19.2%
Use of Fund Balance	\$4,252,174	\$10,586,710	\$11,718,393	\$1,131,683	10.7%
Positions	127.0	153.0	156.0	3.0	2.0%

Summary of Changes

The Recommended Budget reflects a \$14,335,175 (17.9%) increase in total appropriations, a \$13,203,492 (19.2%) increase in revenue, and a \$1,131,683 (10.7%) increase in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Cost increases in salaries and benefits attributed to overtime and extra help to meet mandated SB-1383 program.
- An increase in services and supplies due to the increased cost of fuel and lubricants and organics waste processing.
- An increase in intrafund charges resulting from increases in administrative support costs and facility rate fees.
- Recommended growth detailed later in this section.

The increase in revenue is due to higher residential rates that will go into effect July 1, 2022.

Use of Fund Balance reflects an \$11,718,393 decrease in retained earnings.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - 1.0 FTE Sanitation Worker - South Collections					
	93,732	—	—	93,732	1.0
Add 1.0 FTE Sanitation Worker to service Appointment Based Neighborhood Clean Up (ABNCU). ABNCU appointments have increased by approximately 12% each year and the same crews service approximately 9000 illegal dumping reports each year. These appointments and reported illegal dumping increases have outpaced current staff hours available to safely and efficiently maintain compliance removing illegal dumping and scheduling appointments available for County residents' bulky waste pick up in a timely manner. The ongoing cost will be funded from approved rate increases.					
DWMR - 2.0 FTE Maintenance Worker - Cart Yard					
	171,370	—	—	171,370	2.0
Add 2.0 FTE Maintenance Workers to conduct route reviews by inspecting the cart contents, document, and educate customers who have placed the wrong materials in a particular cart. Additional staffing is critical to support the development of a residential organics diversion program for the County, as well as meeting additional SB 1383 recordkeeping, reporting, procurement, and inspection protocols. Ongoing costs will be funded from approved rate increases.					
DWMR - Equipment Maintenance Services					
	2,880,332	—	—	2,880,332	—
Increased costs for equipment maintenance services and repair of existing equipment past their useful life (which cost more to maintain) and for the cost to maintain planned additions of new equipment ordered in prior fiscal year (approx. 15 months lag time from placing order to receiving order). The Department of General Services (DGS) estimated the cost increase from planned additions based on expected delivery dates, number of months equipment are expected to be in service, and for services such as repair, compliance reporting, safety checks, etc. DGS' estimated overall maintenance cost includes 3% COLA increase and approximately 10% increase in vendor and parts cost. Growth amount is the difference between DGS' total estimate (\$13,089,674) for FY 2022-23 and DWMR base budget amounts. Costs will be funded from approved rate increases. This request is split between several programs in the DWMR budget and is contingent on approval of a linked request in the DGS budget (BU 7000000).					
DWMR - Extra Help for Collections					
	301,142	—	—	301,142	—
Increased cost in Extra Help/Intermittent Operators (Collections Equipment Operator (CEO) and Sr. CEO) to support North and South Collections. This represents 15% intermittent coverage in Operations for absences and to cover additional/doubled the number of routes from every other week to weekly pick up as mandated by SB 1383. Costs will be funded from approved rate increases.					
DWMR - In Cab Technology - Collections					
	615,000	—	—	615,000	—
Increased costs in data processing supplies for in cab technology for Collection equipment to provide video retention, service verification, routing support, and other necessary routing data. Costs will be funded from approved rate increases.					
DWMR - Over Time Expense - Collections					
	234,340	—	—	234,340	—
Increased overtime at North and South Collections. The Operations Division has had difficulty filling open Operator (CEO & Sr CEO) positions due to market constraints and the pandemic. DWMR expects hiring to continue to be a challenge through next fiscal year. The department is short staffed and current staff have had to work overtime to fulfill minimum service levels. Existing routes and expected new routes next fiscal year as a result of SB 1383 must be serviced by existing staff. As a result, the department expects to increase the use of over time to fulfill services required. Costs will be funded from approved rate increases.					

Kiefer Landfill

Program Overview

Kiefer Landfill is a Class III landfill located in eastern Sacramento County serving the entire County and has an estimated remaining capacity of 65 years. The landfill program provides for the daily operations of Kiefer Landfill, which is open seven days a week. In addition, the program provides funding for the Kiefer Landfill Closure Fund to finance future expenses associated with final closure and post-closure care of the Landfill as mandated by the State of California. The program also provides funding for the Kiefer Wetlands Preserve Trust Fund to finance the maintenance of the Kiefer Wetlands Preserve in perpetuity.

The landfill also includes a renewable energy power plant that utilizes landfill gas collected via an extensive landfill gas collection system to generate approximately 65,000 megawatts-hours of electricity annually supplied to the local grid through a power purchase agreement with the Sacramento Municipal Utilities District. This is enough electricity to power about 8,000 homes.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$5,042,704	\$6,182,080	\$6,096,972	\$(85,108)	(1.4)%
Services & Supplies	\$10,137,672	\$11,207,057	\$12,871,693	\$1,664,636	14.9%
Other Charges	\$13,657	\$61,071	\$50,000	\$(11,071)	(18.1)%
Interfund Charges	\$2,502,634	\$1,570,625	\$250,000	\$(1,320,625)	(84.1)%
Intrafund Charges	\$7,425,079	\$15,054,868	\$18,568,587	\$3,513,719	23.3%
Total Expenditures / Appropriations	\$25,121,747	\$34,075,701	\$37,837,252	\$3,761,551	11.0%
Other Reimbursements	\$(16,575,557)	\$(19,597,522)	\$(20,910,000)	\$(1,312,478)	6.7%
Total Reimbursements	\$(16,575,557)	\$(19,597,522)	\$(20,910,000)	\$(1,312,478)	6.7%
Net Financing Uses	\$8,546,189	\$14,478,179	\$16,927,252	\$2,449,073	16.9%
Revenue					
Cost of Goods Sold	\$420	—	—	—	—%
Licenses, Permits & Franchises	\$1,380,347	—	—	—	—%
Revenue from Use Of Money & Property	\$357,778	\$292,440	\$264,028	\$(28,412)	(9.7)%
Intergovernmental Revenues	\$85,211	\$159,305	\$116,060	\$(43,245)	(27.1)%
Charges for Services	\$21,841,862	\$24,560,867	\$24,759,590	\$198,723	0.8%
Miscellaneous Revenues	\$3,128,621	\$3,013,643	\$3,700,000	\$686,357	22.8%
Total Revenue	\$26,794,239	\$28,026,255	\$28,839,678	\$813,423	2.9%
Use of Fund Balance	\$(18,248,049)	\$(13,548,076)	\$(11,912,426)	\$1,635,650	(12.1)%
Positions	43.0	43.0	44.0	1.0	2.3%

Summary of Changes

The Recommended Budget reflects a \$3,761,551 (11.0%) increase in total appropriations, a \$1,312,478 (6.7%) increase in reimbursements, an \$813,423 (2.9%) increase in revenue, and a \$1,635,650 (12.1%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- An increase in services and supplies resulting from the increased cost of fuel and lubricants and organics waste processing.
- An increase in intrafund charges resulting from increases in administrative support costs.
- The end of a five-year commitment to annually transfer \$1.2 million in non-service fee funds to the Regional Parks Department (BU 6400000) for encampment clean-up efforts on the American River Parkway.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to a facilities rate increase at the Kiefer Landfill in effect January 2023, charged and reimbursed by the Collections and Transfer programs.

The increase in revenue is due to tipping fees, electricity sales, and recycling.
Use of Fund Balance reflects an \$11,912,426 increase in retained earnings.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - Blue Ridge Metrics Tracking					
	24,987	—	—	24,987	—
Additional cost in Professional Services to obtain metrics to evaluate best practices and operational performance at Kiefer Landfill and North Area Recovery Station. Operations division has a need for metrics tracking to address operational performance and efficiency. Blue Ridge is recognized as the leader in best practices for Landfill as well as offering tech support. Costs will be funded from approved rate increases.					
DWMR - Equipment Maintenance Services					
	161,557	—	—	161,557	—
Increased costs for equipment maintenance services and repair of existing equipment past their useful life (which cost more to maintain) and for the cost to maintain planned additions of new equipment ordered in prior fiscal year (approx. 15 months lag time from placing order to receiving order). The Department of General Services (DGS) estimated the cost increase from planned additions based on expected delivery dates, number of months equipment are expected to be in service, and for services such as repair, compliance reporting, safety checks, etc. DGS' estimated overall maintenance cost includes 3% COLA increase and approximately 10% increase in vendor and parts cost. Growth amount is the difference between DGS' total estimate (\$13,089,674) for FY 2022-23 and DWMR base budget amounts. Costs will be funded from approved rate increases. This request is split between several programs in the DWMR budget and is contingent on approval of a linked request in the DGS budget (BU 7000000).					
DWMR - KLF Winterpad Operational Expense					
	900,000	—	—	900,000	—
Increased operational expense to develop a winter pad at Kiefer Landfill, which has not been developed for over two years and is now needed. Increased operational expense includes new spools and tarps, which are old and falling apart due to wear and tear. Expense also includes litter fencing to contain debris within the site and to avoid spreading to nearby roads and vacant lots. Costs will be funded from approved rate increases.					
DWMR - Light Fleet Vehicles - KLF & NARS					
	13,200	—	—	13,200	—
Two light fleet home retention vehicles for two current Operations Managers for regular trips to multiple DWMR facilities and off-hour/weekend immediate response as needed. The one-time cost to procure vehicles and the on-going cost for fuel and retention are funded from approved rate increases. This request is split between two programs in the DWMR budget.					

North Area Recovery Station (NARS)

Program Overview

North Area Recovery Station (NARS) is a transfer and recovery station in the northern part of the County with a permitted capacity to handle 2,400 tons of solid waste per day. NARS serves as the department's transfer site for residential garbage and source-separated organic waste material collected from the North Collections service area. Garbage is transferred to Kiefer Landfill, while organic waste is transferred to outside vendors for processing. NARS also serves as a transfer and recovery site for commercial waste haulers and noncommercial self-haul customers. The NARS program provides for the daily operations of the transfer station seven days a week.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$5,651,986	\$6,738,614	\$6,667,825	\$(70,789)	(1.1)%
Services & Supplies	\$10,095,967	\$13,255,586	\$15,145,327	\$1,889,741	14.3%
Other Charges	\$40,938	\$60,293	\$48,500	\$(11,793)	(19.6)%
Intrafund Charges	\$16,878,771	\$21,776,543	\$30,294,241	\$8,517,698	39.1%
Total Expenditures / Appropriations	\$32,667,661	\$41,831,036	\$52,155,893	\$10,324,857	24.7%
Other Reimbursements	\$(11,923,732)	\$(13,322,233)	\$(15,400,000)	\$(2,077,767)	15.6%
Total Reimbursements	\$(11,923,732)	\$(13,322,233)	\$(15,400,000)	\$(2,077,767)	15.6%
Net Financing Uses	\$20,743,930	\$28,508,803	\$36,755,893	\$8,247,090	28.9%
Revenue					
Cost of Goods Sold	\$30,673	—	—	—	—%
Revenue from Use Of Money & Property	\$(28,919)	—	\$88,749	\$88,749	—%
Intergovernmental Revenues	\$9,950	\$23,810	\$22,970	\$(840)	(3.5)%
Charges for Services	\$18,417,344	\$25,883,554	\$22,593,089	\$(3,290,465)	(12.7)%
Miscellaneous Revenues	\$43,073	\$(11,000)	\$11,000	\$22,000	(200.0)%
Total Revenue	\$18,472,122	\$25,896,364	\$22,715,808	\$(3,180,556)	(12.3)%
Use of Fund Balance	\$2,271,808	\$2,612,439	\$14,040,085	\$11,427,646	437.4%
Positions	48.0	48.0	48.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$10,324,857 (24.7%) increase in total appropriations, a \$2,077,767 (15.6%) increase in reimbursements, a \$3,180,556 (12.3%) decrease in revenue, and an \$11,427,646 (437.4%) increase in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- An increase in services and supplies due to the increased cost of fuel, lubricants and organics waste processing.
- An increase in intrafund charges due to increases in administrative support and increases in the facility rate fees.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to a facilities rate increase in effect January 2023.

The decrease in revenue is due to a reduction in volume from tipping movement of collections material directly to Kiefer Landfill.

Use of Fund Balance reflects a \$14,040,085 decrease in retained earnings.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - Equipment Maintenance Services					
	77,307	—	—	77,307	—
Increased costs for equipment maintenance services and repair of existing equipment past their useful life (which cost more to maintain) and for the cost to maintain planned additions of new equipment ordered in prior fiscal year (approx. 15 months lag time from placing order to receiving order). The Department of General Services (DGS) estimated the cost increase from planned additions based on expected delivery dates, number of months equipment are expected to be in service, and for services such as repair, compliance reporting, safety checks, etc. DGS' estimated overall maintenance cost includes 3% COLA increase and approximately 10% increase in vendor and parts cost. Growth amount is the difference between DGS' total estimate (\$13,089,674) for FY 2022-23 and DWMR base budget amounts. Costs will be funded from approved rate increases. This request is split between several programs in the DWMR budget and is contingent on approval of a linked request in the DGS budget (BU 7000000).					
DWMR - Light Fleet Vehicles - KLF & NARS					
	8,977	—	—	8,977	—
Two light fleet home retention vehicles for two current Operations Managers for regular trips to multiple DWMR facilities and off-hour/weekend immediate response as needed. The one-time cost to procure vehicles and the on-going cost for fuel and retention are funded from approved rate increases. This request is split between two programs in the DWMR budget.					
DWMR - Sweeping - NARS					
	180,000	—	—	180,000	—
Increased cost for daily sweeping at North Area Recovery Station (NARS) to comply with the LEA (Local Enforcement Agency) requirements. Costs will be funded by revenue generated from approved rate increases.					

Budget Unit Functions & Responsibilities

The **Capital Outlay Fund** provides for the planning, design, development and renewal of the department's capital facilities as well as the acquisition and replacement of capital equipment. Major facilities include, North Area Recovery Station (NARS), Kiefer Landfill, South Area Transfer Station, and Yard facilities for Collection operations. Major equipment includes a fleet of over 200 heavy duty equipment comprising garbage collection vehicles, tractors and trailers, loaders, excavators, and compactors. The Capital Outlay Fund was consolidated with the Operating Fund (Budget Unit 2200000) in FY 2020-21.

FOR INFORMATION ONLY

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Capital Outlay Fund	\$10,104,306	—	—	—	—%
Total Expenditures / Appropriations	\$10,104,306	—	—	—	—%
Net Financing Uses	\$10,104,306	—	—	—	—%
Total Revenue	\$115,950	—	—	—	—%
Use of Fund Balance	\$9,988,356	—	—	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$(12,943)	—	—	—	—%
Improvements	\$5,096,187	—	—	—	—%
Equipment	\$5,021,062	—	—	—	—%
Total Expenditures / Appropriations	\$10,104,306	—	—	—	—%
Net Financing Uses	\$10,104,306	—	—	—	—%
Revenue					
Revenue from Use Of Money & Property	\$115,950	—	—	—	—%
Total Revenue	\$115,950	—	—	—	—%
Use of Fund Balance	\$9,988,356	—	—	—	—%

Budget Unit Functions & Responsibilities

The **Solid Waste Authority – Commercial Program** is a new program that will continue activities for the unincorporated County that were previously carried out under the Sacramento Regional Solid Waste Authority (SWA), which dissolved on June 30, 2021. The program provides regulatory oversight over the unincorporated County's commercial waste hauler franchises and commercial waste generators (businesses and other commercial entities). This includes outreach and education regarding solid waste requirements for waste generators, business recycling verifications to promote compliance with State recycling mandates, and enforcement of the County's solid waste code with non-compliant commercial waste haulers and generators. The program also includes management and funding for nuisance abatement activities, including servicing of public litter containers, litter pickup, homeless camp clean-ups, and commercial area illegal dumping pickup. The Commercial Program provides funding for the new, mandated edible food recovery program that supports local food recovery organizations by requiring large food generators to recover as much edible food as possible. Additionally, the Commercial Program provides funding for the Solid Waste Lifeline Rebate Program managed by the Department of Finance, Consolidated Utility Billing Services (CUBS) to provide rate relief to qualifying low-income solid waste ratepayers.

Goals

- Achieve 90% compliance of separate recoverable organics collection with generators who generate more than two cubic yards of solid waste; achieve 50% compliance with generators who generate less than two cubic yards of solid waste; and achieve 75% compliance with multi-family generators.
- Implement SB 1383 related inspections of commercial and multifamily generators.
- Expand the nuisance abatement program, including development of a Property and Business Improvement District (PBID) and non-profit local grant, increased coordination within the County to clean-up illegal dumping and homeless encampments, and procurement of a new litter container contract.

Accomplishments

- Successfully amended Sacramento County Code Section 6.20 to incorporate commercial collection and SB 1383 requirements.
- Began focused outreach to multi-family generators, and increased generator and hauler outreach for commercial recycling requirements.
- Achieved 65% compliance with organics collection requirements for generators who generate more than two cubic yards of solid waste.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Commercial Program	—	\$4,761,246	\$6,652,237	\$1,890,991	39.7%
Total Expenditures / Appropriations	—	\$4,761,246	\$6,652,237	\$1,890,991	39.7%
Total Reimbursements	—	\$(1,000,000)	\$(1,000,000)	—	—%
Net Financing Uses	—	\$3,761,246	\$5,652,237	\$1,890,991	50.3%
Total Revenue	—	\$3,541,000	\$4,801,000	\$1,260,000	35.6%
Use of Fund Balance	—	\$220,246	\$851,237	\$630,991	286.5%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	—	\$64,992	\$64,992	—	—%
Services & Supplies	—	\$3,108,867	\$4,462,983	\$1,354,116	43.6%
Interfund Charges	—	\$1,587,387	\$2,124,262	\$536,875	33.8%
Total Expenditures / Appropriations	—	\$4,761,246	\$6,652,237	\$1,890,991	39.7%
Other Reimbursements	—	\$(1,000,000)	\$(1,000,000)	—	—%
Total Reimbursements	—	\$(1,000,000)	\$(1,000,000)	—	—%
Net Financing Uses	—	\$3,761,246	\$5,652,237	\$1,890,991	50.3%
Revenue					
Licenses, Permits & Franchises	—	\$3,500,000	\$4,500,000	\$1,000,000	28.6%
Fines, Forfeitures & Penalties	—	\$41,000	\$41,000	—	—%
Miscellaneous Revenues	—	—	\$260,000	\$260,000	—%
Total Revenue	—	\$3,541,000	\$4,801,000	\$1,260,000	35.6%
Use of Fund Balance	—	\$220,246	\$851,237	\$630,991	286.5%

Summary of Changes

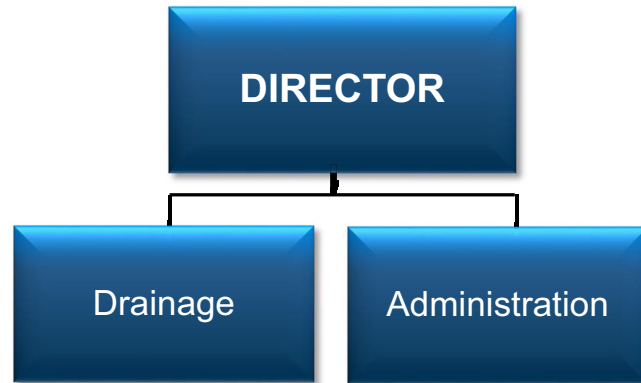
The Recommended Budget reflects a \$1,890,991 (39.7%) increase in total appropriations, a \$1,260,000 (35.6%) increase in revenue, and a \$630,991 (286.5%) increase in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to costs related to staff support of the program and for homeless and neighborhood cleanup.

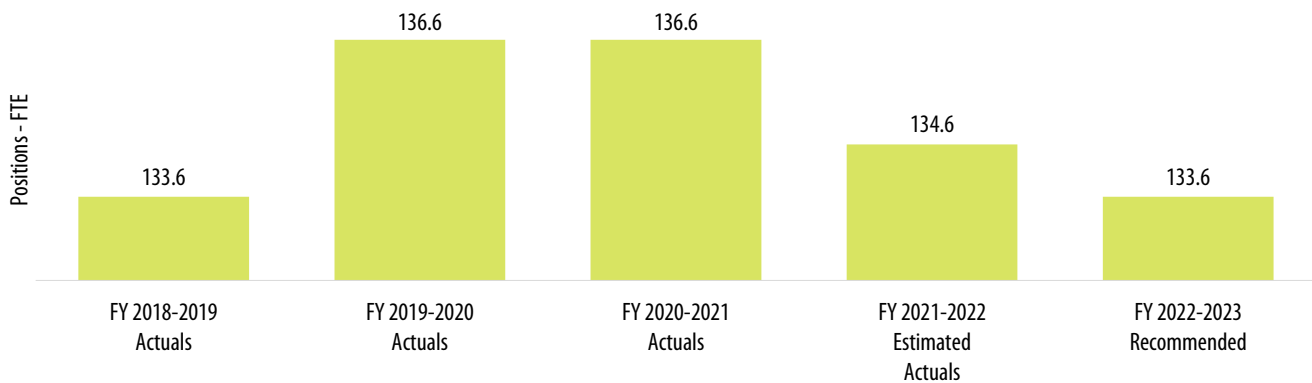
The increase in revenue is due to increases in franchise fees.

Use of Fund Balance reflects an \$851,237 decrease in retained earnings.

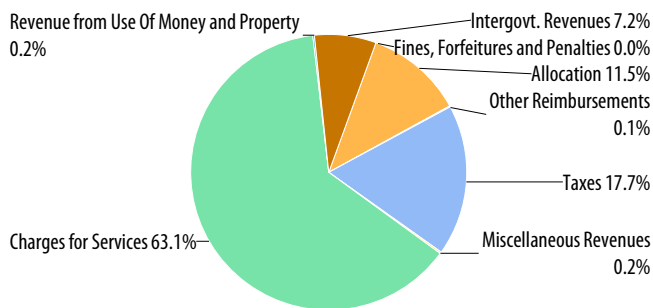
Department Structure
Michael L. Peterson, Director



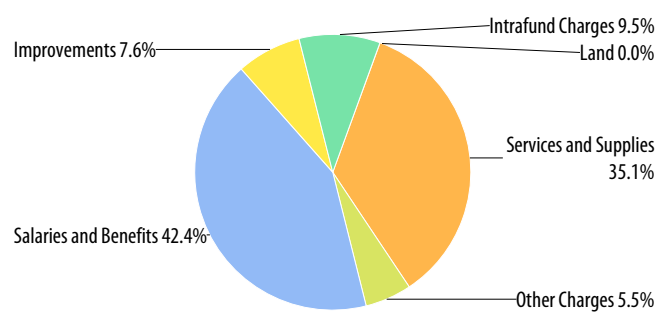
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The Department of **Water Resources** (DWR) reduces the potential for flood damage to private and public properties in the urban and urbanizing areas of the unincorporated portion of Sacramento County.

Department of Water Resources includes the following programs:

- Stormwater Utility (SWU)
- Administration

Goals

- Clean drainage channels, pipes, and basins, and maintain pumping stations, to allow for maximum flow of storm water.
- Assist county departments with meeting the requirements of the National Pollutant Discharge Elimination System municipal storm water permit.
- Provide a high level of flood preparedness to the residents of the unincorporated area of Sacramento County.

Accomplishments

- Several homeowners have completed design work for home elevation and construction began in the summer of 2020. Several houses are now lifted and more will go up in 2021. Reimbursements from the Federal Emergency Management Agency's (FEMA) Hazard Mitigation Grant will be requested on a quarterly basis. This is growing into an on-going program that will span several years.
- Completed the following storm water improvement projects: Carlsbad Avenue/Yellowstone Lane Storm Drain Improvement, 8401 Fair Oaks Boulevard Storm Drain Improvement, 2040 Maple Glen Road Storm Drain Improvement, 2222 Marconi Avenue Storm Drain Improvement, Marconi Avenue/Eastern Avenue Storm Drain Improvement, 4150 Manzanita Avenue Storm Drain Improvement, Morse Avenue/Hampshire Drive Storm Drain Improvement, and Silver Legends Storm Drain Improvement.
- Completed the transition from the Maximo Computer Maintenance Management System (CMMS) to the NEXGEN Enterprise Asset Management software system, a new CMMS system that incorporates asset management planning tools. The NEXGEN software system streamlines maintenance workflow, improves customer engagement, and helps the Department of Water Resources prioritize funding based upon risk and criticality. Staff is currently inputting and updating drainage system asset data to provide future infrastructure condition assessment, useful life, and capital replacement cost.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Stormwater Utility - Unincorporated Area	\$29,296,465	\$38,036,411	\$35,577,000	\$(2,459,411)	(6.5)%
Water Resources Administration	\$12,871,026	\$9,143,200	\$10,205,800	\$1,062,600	11.6%
Total Expenditures / Appropriations	\$42,167,491	\$47,179,611	\$45,782,800	\$(1,396,811)	(3.0)%
Total Reimbursements	\$(9,409,810)	\$(3,943,900)	\$(4,392,200)	\$(448,300)	11.4%
Net Financing Uses	\$32,757,681	\$43,235,711	\$41,390,600	\$(1,845,111)	(4.3)%
Total Revenue	\$31,715,479	\$34,323,700	\$36,643,100	\$2,319,400	6.8%
Use of Fund Balance	\$1,042,202	\$8,912,011	\$4,747,500	\$(4,164,511)	(46.7)%
Positions	136.6	134.6	133.6	(1.0)	(0.7)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$16,440,150	\$18,813,730	\$19,397,200	\$583,470	3.1%
Services & Supplies	\$11,248,656	\$15,143,230	\$16,056,200	\$912,970	6.0%
Other Charges	\$1,506,278	\$4,110,551	\$2,497,400	\$(1,613,151)	(39.2)%
Land	—	\$50,000	\$10,000	\$(40,000)	(80.0)%
Improvements	\$3,574,360	\$5,052,900	\$3,477,500	\$(1,575,400)	(31.2)%
Equipment	\$35,937	\$113,000	—	\$(113,000)	(100.0)%
Intrafund Charges	\$9,362,110	\$3,896,200	\$4,344,500	\$448,300	11.5%
Total Expenditures / Appropriations	\$42,167,491	\$47,179,611	\$45,782,800	\$(1,396,811)	(3.0)%
Intrafund Reimbursements Between Programs	\$(2,931,648)	\$(3,896,200)	\$(4,344,500)	\$(448,300)	11.5%
Other Reimbursements	\$(6,478,162)	\$(47,700)	\$(47,700)	—	—%
Total Reimbursements	\$(9,409,810)	\$(3,943,900)	\$(4,392,200)	\$(448,300)	11.4%
Net Financing Uses	\$32,757,681	\$43,235,711	\$41,390,600	\$(1,845,111)	(4.3)%
Revenue					
Taxes	\$7,263,667	\$7,189,700	\$7,339,900	\$150,200	2.1%
Fines, Forfeitures & Penalties	\$2,069	—	\$1,700	\$1,700	—%
Revenue from Use Of Money & Property	\$132,920	\$160,000	\$80,000	\$(80,000)	(50.0)%
Intergovernmental Revenues	\$358,780	\$1,661,100	\$2,989,300	\$1,328,200	80.0%
Charges for Services	\$23,840,326	\$25,235,400	\$26,152,200	\$916,800	3.6%
Miscellaneous Revenues	\$117,717	\$77,500	\$80,000	\$2,500	3.2%
Total Revenue	\$31,715,479	\$34,323,700	\$36,643,100	\$2,319,400	6.8%
Use of Fund Balance	\$1,042,202	\$8,912,011	\$4,747,500	\$(4,164,511)	(46.7)%
Positions	136.6	134.6	133.6	(1.0)	(0.7)%

Summary of Changes

The Recommended Budget reflects a \$1,396,811 (3.0%) decrease in total appropriations, a \$448,300 (11.4%) increase in reimbursements, a \$2,319,400 (6.8%) increase in total revenue, and a \$4,164,511 (46.7%) decrease in use of fund balance from the prior year Adopted Budget.

The net decrease in total appropriations is due to:

- Delays in Home Elevation Projects, particularly for Woodside East and West Projects. These home elevation projects will be funded by the FEMA Hazard Mitigation Grant Program.
- Various capital project delays to future years.

- Increases to various allocated costs, cost of living adjustments and expected step increases for existing positions.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to higher costs in the Administration program, resulting in increased reimbursements from the Stormwater Utility program.

The increase in revenue is due to:

- Grant revenues that will be requested from FEMA for fully completed Home Elevation Projects.
- Higher reimbursable administrative costs, resulting in increased revenue from the Water Enterprise.
- A conservative 2% increase in Secured Property Tax revenue growth.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

Use of Fund Balance reflects the net of a carryover of \$6,116,911 in available balance and a provision for reserve of \$1,369,411. Reserve changes from the prior year Adopted Budget are detailed below:

- Water Resources reserve has increased \$1,369,411.

Position counts have decreased by 1.0 FTE from the prior year Adopted Budget due to:

- 1.0 FTE recommended Base decrease.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Stormwater Utility - Unincorporated Area	274,900	—	274,900	—	—
Water Resources Administration	6,900	—	6,900	—	—

Stormwater Utility - Unincorporated Area

Program Overview

The **Stormwater Utility Program (SWU)** was formed on July 1, 1995, for the purpose of minimizing flood damage to private and public properties in the urban and urbanizing areas of the unincorporated portion of Sacramento County. The program is funded with SWU fees, ad valorem tax proceeds, interest income, and various other revenues. SWU manages flood preparedness activities including planning, public information, and sandbag storage and distribution; designing and monitoring the construction of major and minor remedial flood control and drainage facility improvements that benefit the SWU; maintaining and operating storm drainage and flood control facilities, including channels, ditches, pipelines, basins, pump stations, and levee systems; conducting engineering studies to develop long range strategies and plans to limit potential loss of life and property damage due to flooding; managing the urban Stormwater Quality Program to evaluate the impacts of existing storm water runoff on receiving waters and to reduce the pollutants in urban storm water runoff in the Sacramento County area to the maximum extent practicable in compliance with the State National Pollution Discharge Elimination System permit issued to the County.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$13,018,148	\$14,994,202	\$15,466,100	\$471,898	3.1%
Services & Supplies	\$8,398,345	\$9,924,709	\$10,088,400	\$163,691	1.6%
Other Charges	\$1,338,028	\$4,005,400	\$2,190,500	\$(1,814,900)	(45.3)%
Land	—	\$50,000	\$10,000	\$(40,000)	(80.0)%
Improvements	\$3,574,360	\$5,052,900	\$3,477,500	\$(1,575,400)	(31.2)%
Equipment	\$35,937	\$113,000	—	\$(113,000)	(100.0)%
Intrafund Charges	\$2,931,648	\$3,896,200	\$4,344,500	\$448,300	11.5%
Total Expenditures / Appropriations	\$29,296,465	\$38,036,411	\$35,577,000	\$(2,459,411)	(6.5)%
Other Reimbursements	\$(47,700)	\$(47,700)	\$(47,700)	—	—%
Total Reimbursements	\$(47,700)	\$(47,700)	\$(47,700)	—	—%
Net Financing Uses	\$29,248,765	\$37,988,711	\$35,529,300	\$(2,459,411)	(6.5)%
Revenue					
Taxes	\$7,263,667	\$7,189,700	\$7,339,900	\$150,200	2.1%
Fines, Forfeitures & Penalties	\$2,069	—	\$1,700	\$1,700	—%
Revenue from Use Of Money & Property	\$134,118	\$160,000	\$80,000	\$(80,000)	(50.0)%
Intergovernmental Revenues	\$351,584	\$1,661,100	\$2,989,300	\$1,328,200	80.0%
Charges for Services	\$20,107,844	\$19,988,400	\$20,290,900	\$302,500	1.5%
Miscellaneous Revenues	\$117,717	\$77,500	\$80,000	\$2,500	3.2%
Total Revenue	\$27,976,999	\$29,076,700	\$30,781,800	\$1,705,100	5.9%
Use of Fund Balance	\$1,271,766	\$8,912,011	\$4,747,500	\$(4,164,511)	(46.7)%
Positions	110.6	108.6	107.6	(1.0)	(0.9)%

Summary of Changes

The Recommended Budget reflects a \$2,459,411 (6.5%) decrease in total appropriations, a \$1,705,100 (5.9%) increase in total revenue, and a \$4,164,511 (46.7%) decrease in use of fund balance from the prior year Adopted Budget.

The net decrease in total appropriations is due to:

- Delays in Home Elevation Projects, particularly for Woodside East and West Projects. These home elevation projects will be funded by the FEMA Hazard Mitigation Grant Program.
- Delays in various capital project and project completions.
- Increases in Administration program costs reimbursed partially by SWU.
- An increase in cost of living adjustments and expected step increases for existing positions.

- Recommended growth detailed later in this section.

The increase in total revenue is due to:

- An increase in Home Elevation Projects with grant revenues that will be requested from FEMA as projects are fully completed.
- A conservative increase of 2% in estimated Secured Property Tax revenue growth.
- Recommended growth detailed later in this section.

Use of Fund Balance reflects the net of a carryover of \$6,116,911 in available balance and a provision for reserve of \$1,369,411.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWR SWU - Add One Extra Help - Retired Annuitant -Senior Civil Engineer					
	68,400	—	68,400	—	—
Add One Extra Help Retired Annuitant - Senior Civil Engineer (Job Class: 27709) for Stormwater Utility, Fund Center 2366000. This position is funded by the corresponding reduction of a Senior Planner within the same Budget Unit. This position will bring in a certified floodplain manager who has extensive, specialized floodplain management and flood mitigation experience that will be required for several ongoing home elevation and flood mitigation programs.					
DWR SWU - One Heavy Equipment- Class 775 Upgrade					
	206,500	—	206,500	—	—
Replace a Television Inspection truck #293-107, with equipment class 775 - Pressure/Vacuum Cleaner 2 Axle. The total one-time acquisition costs and ongoing rental charges are fully funded by Utility Services Charges.					

Water Resources Administration

Program Overview

Water Resources Administration provides fiscal, accounting, information technology, personnel, safety, and administrative support to the Stormwater Utility Program and the Sacramento County Water Agency.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$3,422,002	\$3,819,528	\$3,931,100	\$111,572	2.9%
Services & Supplies	\$2,850,311	\$5,218,521	\$5,967,800	\$749,279	14.4%
Other Charges	\$168,250	\$105,151	\$306,900	\$201,749	191.9%
Intrafund Charges	\$6,430,462	—	—	—	—%
Total Expenditures / Appropriations	\$12,871,026	\$9,143,200	\$10,205,800	\$1,062,600	11.6%
Total Reimbursements between Programs		\$(3,896,200)	\$(4,344,500)	\$(448,300)	11.5%
Other Reimbursements	\$(6,430,462)	—	—	—	—%
Total Reimbursements	\$(9,362,110)	\$(3,896,200)	\$(4,344,500)	\$(448,300)	11.5%
Net Financing Uses	\$3,508,916	\$5,247,000	\$5,861,300	\$614,300	11.7%
Revenue					
Revenue from Use Of Money & Property	\$(1,198)	—	—	—	—%
Intergovernmental Revenues	\$7,196	—	—	—	—%
Charges for Services	\$3,732,482	\$5,247,000	\$5,861,300	\$614,300	11.7%
Total Revenue	\$3,738,480	\$5,247,000	\$5,861,300	\$614,300	11.7%
Use of Fund Balance	\$(229,564)	—	—	—	—%
Positions	26.0	26.0	26.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$1,062,600 (11.6%) increase in total appropriations, a \$448,300 (11.5%) increase in reimbursements, and a \$614,300 (11.7%) increase in total revenue from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in reimbursable administrative costs.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to an increase in reimbursements from SWU for program costs.

The increase in revenue is due to:

- Increased charges for reimbursable Administration program services provided to the Water Enterprise.

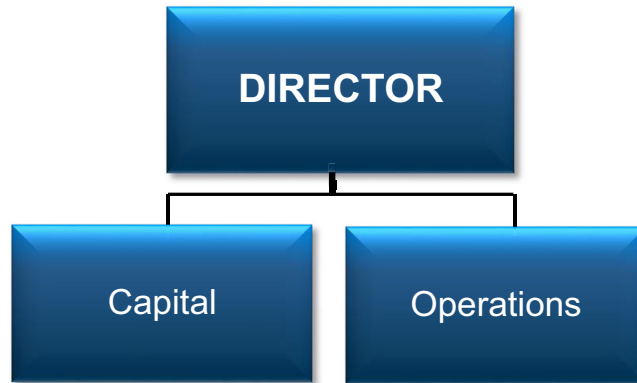
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

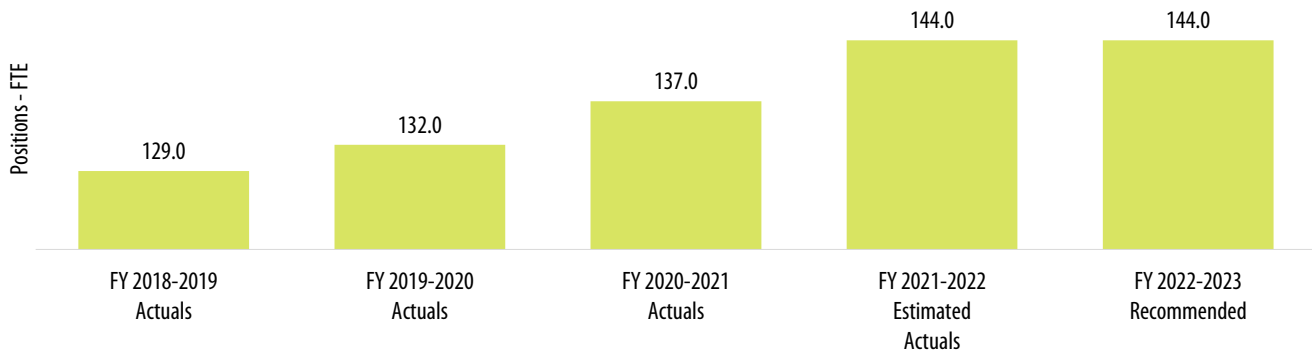
	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWR Administration - One Light Vehicle - Class 140 Upgrade					
	6,900	—	6,900	—	—

Vehicle upgrade - The DWR safety team has had issues accessing areas that field crews frequent and a Light Vehicle Class 140 series is required to replace vehicle number:131-935.

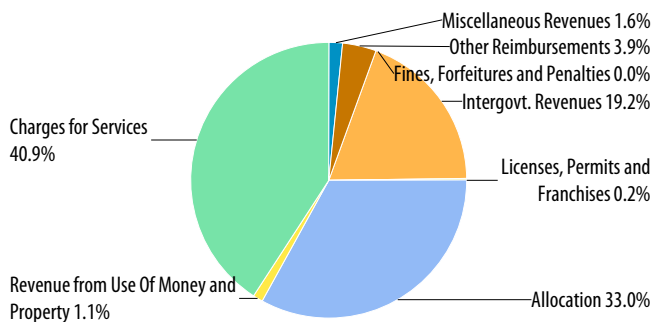
Department Structure
Michael L. Peterson, Director



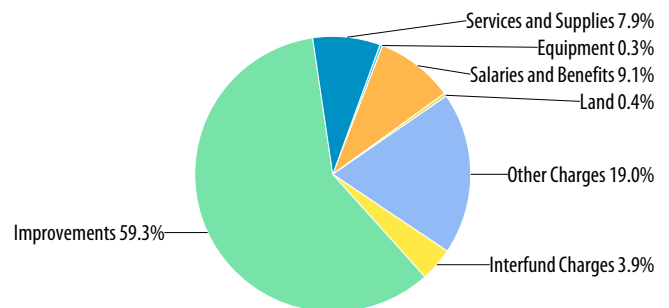
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Sacramento County Water Agency (SCWA)** provides a reliable supply of clean, safe water through its various service areas including a conjunctive use program that utilizes a combination of surface water and groundwater sources for nearly 200,000 residents located in urbanized areas of central Sacramento County and in portions of the cities of Rancho Cordova and Elk Grove. Promoting the safe and efficient use of the water system, the SCWA continues to meet increasingly stringent regulatory requirements for drinking water quality and environmental protection in a service area covering a 120+ square mile region. Operating as an enterprise fund, the SCWA Water Supply Division is financially self-supporting with expenses paid for by revenue generated from developer fees and water sales to both commercial and residential customers. SCWA's functions include; planning, developing, operating and maintaining water facilities and infrastructure necessary to treat and deliver water to both retail and wholesale customers.

The SCWA and County have provided staff, administration, and partial funding for the Sacramento Central Groundwater Authority (a Joint Powers Authority), which is responsible for maintaining the long-term sustainable yield of the Central Sacramento County Groundwater Basin; devising and implementing strategies to safeguard groundwater quality; and working collaboratively with other entities in order to promote coordination of water policies and activities throughout the region. In FY 2022-23, SCWA will transition out of its current role of providing staff, administration, and partial funding as SCGA pursues its own staff and administration funded by members and grants.

Water Enterprise includes the following programs:

- Zone 40 Capital Development
- Zone 41 Maintenance and Operations
- Zone 50 Capital Development

Goals

- Provide funding and oversight for the construction of major Water Supply Facilities, and ensure urban development is consistent with approved Water Supply Master Plans, the County General Plan and the County water system improvement standards and construction specifications.
- Maintain sufficient infrastructure including wells, treatment facilities, transmission facilities and distribution facilities to meet water quality and delivery needs.
- Meet or exceed the Water Forum Goals and Water Supply Master Plan goals for efficient water use.

Accomplishments

- Added 620 new meter billed water customers (as of December 31, 2021); responded to 2,094 water customer cases and 2,148 drainage customer cases; and produced and served 2.5 billion gallons of treated surface water from the Sacramento River, 8.8 billion gallons of treated groundwater, and 250 million gallons of recycled water to SCWA customers.
- Completed construction of the following Water Supply improvement projects: Hood groundwater treatment plant and water well; East Elk Grove Groundwater Treatment Plant new filter addition; North Douglas tank pressurization stabilization valves; Lakeside Groundwater Treatment Plant tank and filter recoating; Calvine Meadows Groundwater Treatment Plant pavement repair and sealing; five major new water transmission main pipe projects; ten groundwater well rehabilitations; vibration equipment installation at the Vineyard Surface Water Treatment Facility.

- Completed the following maintenance and operations projects: the flushing program for Mather Housing using a unique technology to better scour the pipelines and greatly reduce water used during the flushing program, and completed Phase 1 and initiated Phase 2 of the Aquifer Storage and Recovery (ASR) Project.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Zone 40 Capital Development	\$46,891,182	\$79,182,417	\$97,476,186	\$18,293,769	23.1%
Zone 41 Maintenance and Operations	\$54,750,362	\$84,314,317	\$107,741,776	\$23,427,459	27.8%
Zone 50 Capital Development	\$1,159,206	\$1,872,650	\$2,463,500	\$590,850	31.6%
Total Expenditures / Appropriations	\$102,800,750	\$165,369,384	\$207,681,462	\$42,312,078	25.6%
Total Reimbursements	\$(10,600,000)	\$(9,939,300)	\$(8,200,000)	\$1,739,300	(17.5)%
Net Financing Uses	\$92,200,750	\$155,430,084	\$199,481,462	\$44,051,378	28.3%
Total Revenue	\$98,191,313	\$115,015,475	\$130,845,200	\$15,829,725	13.8%
Use of Fund Balance	\$(5,990,564)	\$40,414,609	\$68,636,262	\$28,221,653	69.8%
Positions	137.0	144.0	144.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$15,103,139	\$19,187,505	\$18,956,600	\$(230,905)	(1.2)%
Services & Supplies	\$14,603,441	\$18,391,019	\$16,384,900	\$(2,006,119)	(10.9)%
Other Charges	\$35,350,059	\$38,639,760	\$39,477,100	\$837,340	2.2%
Land	\$329,545	\$1,212,000	\$792,000	\$(420,000)	(34.7)%
Improvements	\$26,599,663	\$77,055,300	\$123,175,062	\$46,119,762	59.9%
Equipment	\$214,902	\$944,500	\$695,800	\$(248,700)	(26.3)%
Interfund Charges	\$10,600,000	\$9,939,300	\$8,200,000	\$(1,739,300)	(17.5)%
Total Expenditures / Appropriations	\$102,800,750	\$165,369,384	\$207,681,462	\$42,312,078	25.6%
Other Reimbursements	\$(10,600,000)	\$(9,939,300)	\$(8,200,000)	\$1,739,300	(17.5)%
Total Reimbursements	\$(10,600,000)	\$(9,939,300)	\$(8,200,000)	\$1,739,300	(17.5)%
Net Financing Uses	\$92,200,750	\$155,430,084	\$199,481,462	\$44,051,378	28.3%
Revenue					
Licenses, Permits & Franchises	\$483,556	\$376,000	\$357,200	\$(18,800)	(5.0)%
Fines, Forfeitures & Penalties	\$25,884	\$20,400	\$20,400	—	—%
Revenue from Use Of Money & Property	\$1,790,304	\$2,198,000	\$2,367,900	\$169,900	7.7%
Intergovernmental Revenues	\$496,648	\$28,905,000	\$39,935,000	\$11,030,000	38.2%
Charges for Services	\$91,183,843	\$79,734,675	\$84,922,200	\$5,187,525	6.5%
Miscellaneous Revenues	\$4,211,078	\$3,781,400	\$3,242,500	\$(538,900)	(14.3)%
Total Revenue	\$98,191,313	\$115,015,475	\$130,845,200	\$15,829,725	13.8%
Use of Fund Balance	\$(5,990,564)	\$40,414,609	\$68,636,262	\$28,221,653	69.8%
Positions	137.0	144.0	144.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$42,312,078 (25.6%) increase in total appropriations, a \$1,739,300 (17.5%) decrease in reimbursements, a \$15,829,725 (13.8%) increase in revenue, and a \$28,221,653 (69.8%) increase in use of fund balance (working capital) from the prior year Adopted Budget.

The net increase in total appropriations is due to the timing of projects including:

- Increases for the Arden Service Area Pipe/Meter Project, the Franklin Boulevard Water Treatment Storage and Booster Pump Facility Phase 1 Project, the Poppy Ridge Treatment Plant Project, the North Service Area Terminal Tank and Booster Station Phase 1 Project, and the Seismic Retrofit of Mather Housing Project.
- Decreases from the completion of Grant Line Road Phase 2 - New Waterman to Bradshaw Project and East Elk Grove Phase 4 Project.
- Decreases in multiple professional services contracts.

- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The net decrease in reimbursements is due to:

- A decrease in the annual payments to Zone 41 for historical interest covered on Zone 40 debt service. The payment in FY 2021-22 represented the final payment to Zone 41.
- A decrease in the inter-fund transfer from Zone 50 to repay Zone 40 for funding to purchase incremental water capacity from the City of Sacramento to meet facility demand.
- An intra-fund transfer within Zone 40 to fund the recycled water capital project – Franklin Boulevard Water Treatment Storage and Booster Pump Facility.

The increase in revenue is due to:

- An increase in Water Infrastructure Finance and Innovation Act (WIFIA) loan funding for the Arden Service Area Pipe/Meter projects.
- An increase in expected grant funding for the Conservation SB555 Water Loss Control Standards, Meter CIP project.
- An increase in estimated development fees (cash and credit).
- An increase in development revenue in the Metro Air Park Service Area.

Use of fund balance reflects a \$68,636,262 decrease in working capital.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Zone 40 Capital Development	77,500	—	—	77,500	—
Zone 41 Maintenance and Operations	227,800	—	—	227,800	—

Zone 40 Capital Development

Program Overview

Zone 40 Capital Development was created by the Water Agency Board of Directors on May 14, 1985 pursuant to Resolution No. 663 to fund the planning, design, and construction of major water supply facilities that benefit the Zone. Zone 40 revenue is provided from water development fees collected at the time of development and from Special User Fees included in bi-monthly water customer utility charges.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,263,082	\$2,641,157	\$2,033,600	\$(607,557)	(23.0)%
Services & Supplies	\$564,114	\$1,185,600	\$803,800	\$(381,800)	(32.2)%
Other Charges	\$24,532,747	\$26,548,260	\$26,488,400	\$(59,860)	(0.2)%
Land	\$329,545	\$1,212,000	\$792,000	\$(420,000)	(34.7)%
Improvements	\$9,601,693	\$38,245,300	\$60,338,386	\$22,093,086	57.8%
Equipment	—	\$20,000	\$20,000	—	—%
Interfund Charges	\$10,600,000	\$9,330,100	\$7,000,000	\$(2,330,100)	(25.0)%
Total Expenditures / Appropriations	\$46,891,182	\$79,182,417	\$97,476,186	\$18,293,769	23.1%
Other Reimbursements	—	\$(609,200)	\$(8,200,000)	\$(7,590,800)	1,246.0%
Total Reimbursements	—	\$(609,200)	\$(8,200,000)	\$(7,590,800)	1,246.0%
Net Financing Uses	\$46,891,182	\$78,573,217	\$89,276,186	\$10,702,969	13.6%
Revenue					
Licenses, Permits & Franchises	\$772	—	—	—	—%
Fines, Forfeitures & Penalties	\$25,884	\$20,400	\$20,400	—	—%
Revenue from Use Of Money & Property	\$1,650,677	\$1,686,000	\$1,524,600	\$(161,400)	(9.6)%
Intergovernmental Revenues	\$2,674	\$735,000	—	\$(735,000)	(100.0)%
Charges for Services	\$52,841,868	\$42,791,702	\$45,203,100	\$2,411,398	5.6%
Miscellaneous Revenues	\$1,974,268	\$1,783,000	\$1,898,000	\$115,000	6.4%
Total Revenue	\$56,496,143	\$47,016,102	\$48,646,100	\$1,629,998	3.5%
Use of Fund Balance	\$(9,604,961)	\$31,557,115	\$40,630,086	\$9,072,971	28.8%
Positions	22.0	25.0	25.0	—	—%

Summary of Changes

The Recommended Budget reflects an \$18,293,769 (23.1%) increase in total appropriations, a \$7,590,800 (1,246.0%) increase in reimbursements, a \$1,629,998 (3.5%) increase in revenue, and a \$9,072,971 (28.8%) increase in use of fund balance (working capital) from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- An increase from delays in the Franklin Boulevard Water Treatment Storage and Booster Pump Facility Phase 1 Project’s expected costs.
- An increase in the expected costs for the Poppy Ridge Treatment Plant Project and the North Service Area Terminal Tank and Booster Station Phase 1 Project.
- An increase for the Seismic Retrofit of Mather Housing Project.
- A decrease from the completion of East Elk Grove Phase 4 Project.
- Recommended growth detailed later in this section.

The net increase in reimbursements is due to:

- An increase in the inter-fund transfer from Zone 50 for the repayment of funds loaned in FY 2021-22 to purchase incremental water capacity from the City of Sacramento.
- An intra-fund transfer within Zone 40 to fund the recycled water capital project – Franklin Boulevard Water Treatment Storage and Booster Pump Facility.

The increase in revenue is due to an increase in estimated development fee revenue (cash and credit).

Use of fund balance reflects a \$40,630,086 decrease in working capital.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWR Zone 40 - Add One Extra Help - Retired Annuitant - Principal Civil Engineer					
	70,600	—	—	70,600	—
Add One Extra Help Retired Annuitant - Principal Civil Engineer (Job Class: 28238) for Zone 40 Development. This position is indirectly funded by a conservative account growth of 950 new customers paying water service charges. This position has a wealth of institutional knowledge that will help move projects forward and transition knowledge to the new management and employees.					
DWR Zone 40 - One Light Vehicle Class 140 Upgrade					
	6,900	—	—	6,900	—
Upgrade One Light Vehicle from Class 131 to Class 140. Funded indirectly by a conservative account growth of 950 new customers paying water service charges. This vehicle upgrade is required for employees to check wells, some of which are located down levees and in fields. The ongoing cost will be \$2,600.					

Zone 41 Maintenance and Operations

Program Overview

Zone 41 Maintenance and Operations was created by the Water Agency Board of Directors on June 13, 2000 pursuant to Resolution WA-2397, and constituted a reorganization of the Sacramento County Water Maintenance District. Zone 41 funds the operation and maintenance of a public drinking water system that includes water production, treatment, storage and distribution facilities, pursuant to permits issued by the California Department of Health Services. Revenue to fund Zone 41 activities is provided by utility charges, connection permit fees, construction water permits, and grants-all of which fund Water Supply Capital Facilities Design and Water Supply Facilities Operations and Administration.

Zone 41 also provides wholesale water supply to the Elk Grove Water Service pursuant to the First Amended And Restated Master Water Agreement Between Sacramento County Water Agency And Florin Resources Conservation District/Elk Grove Water Service, June 28, 2002.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$13,840,056	\$16,546,348	\$16,923,000	\$376,652	2.3%
Services & Supplies	\$14,005,605	\$17,163,869	\$15,539,500	\$(1,624,369)	(9.5)%
Other Charges	\$10,795,478	\$12,069,600	\$12,966,800	\$897,200	7.4%
Improvements	\$15,894,321	\$37,610,000	\$61,636,676	\$24,026,676	63.9%
Equipment	\$214,902	\$924,500	\$675,800	\$(248,700)	(26.9)%
Total Expenditures / Appropriations	\$54,750,362	\$84,314,317	\$107,741,776	\$23,427,459	27.8%
Other Reimbursements	\$(10,000,000)	\$(8,130,100)	—	\$8,130,100	(100.0)%
Total Reimbursements	\$(10,000,000)	\$(8,130,100)	—	\$8,130,100	(100.0)%
Net Financing Uses	\$44,750,362	\$76,184,217	\$107,741,776	\$31,557,559	41.4%
Revenue					
Licenses, Permits & Franchises	\$482,784	\$376,000	\$357,200	\$(18,800)	(5.0)%
Revenue from Use Of Money & Property	\$134,482	\$510,000	\$838,300	\$328,300	64.4%
Intergovernmental Revenues	\$493,975	\$28,170,000	\$39,935,000	\$11,765,000	41.8%
Charges for Services	\$37,171,527	\$36,323,973	\$38,489,100	\$2,165,127	6.0%
Miscellaneous Revenues	\$2,236,810	\$1,998,400	\$1,344,500	\$(653,900)	(32.7)%
Total Revenue	\$40,519,577	\$67,378,373	\$80,964,100	\$13,585,727	20.2%
Use of Fund Balance	\$4,230,785	\$8,805,844	\$26,777,676	\$17,971,832	204.1%
Positions	115.0	119.0	119.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$23,427,459 (27.8%) increase in total appropriations, an \$8,130,100 (100.0%) decrease in reimbursements, a \$13,585,727 (20.2%) increase in revenue, and a \$17,971,832 (204.1%) increase in use of fund balance (working capital) from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- An increase in expected costs from phase progression of the Arden Service Area Pipe/Meter Project.
- A decrease in multiple professional services contracts.
- Recommended growth detailed later in this section.

The decrease in reimbursements is due to a decrease in the loan repayment from Zone 40 debt service. FY 2021-22 includes the final payment to Zone 41 of the total \$33.3 million originally due.

The increase in revenue is primarily due to:

- An increase in WIFIA loan funding for the Arden Service Area Pipe/Meter project.
- An increase in expected grant funding for the Conservation SB555 Water Loss Control Standards, Meter CIP project.

Use of fund balance reflects a \$26,777,676 decrease in working capital.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWR Zone 41 - Add One Heavy Vehicle - Class 164 Flatbed Truck					
	70,000	—	—	70,000	—
Add One Heavy Vehicle in Class 164 series. Indirectly funded by a conservative account growth of 950 new customers paying water service charges. This vehicle is needed for water maintenance crews to transport heavy equipment including pumps and motors from field and drainage sites to the maintenance shop, vendors and other off site locations. This vehicle will pull a 14,000 pound loaded trailer as well. The ongoing fuel costs will be \$5,000.					
DWR Zone 41 - Add One Heavy Vehicle - Class 164 Service Truck					
	96,000	—	—	96,000	—
Add One Heavy Vehicle in Class 164 series. Indirectly funded by a conservative account growth of 950 new customers paying water service charges. This vehicle is a new request for the new Senior Water Operator position planned for FY 2023-24. This vehicle is needed for the Senior Water Treatment Operator to conduct all required field Operation and Maintenance tasks. This vehicle is the current Senior Water Treatment Operator standard vehicle and will be used in this capacity in the future as well. The ongoing fuel cost will be \$9,500.					
DWR Zone 41 - Add One Light Vehicle - Class 151					
	61,800	—	—	61,800	—
Add One Light Vehicle in Class 151 series. Indirectly funded by a conservative account growth of 950 new customers paying water service charges. This vehicle is needed for a new Control Systems Tech position that was approved in FY 2020-21, to operate and work independently while performing maintenance and repairs at various water facilities. The ongoing fuel and fleet costs will be \$16,800.					

Zone 50 Capital Development

Program Overview

Zone 50 Capital Development was created by the Water Agency Board of Directors on June 1, 2004 pursuant to Resolution WA-2542. Zone 50 encompasses the Metro Air Park Special Planning Area, a commercial and industrial development adjacent to the Sacramento International Airport. Zone 50 funds certain capital facilities required to provide water supply to the Zone, as described in the Zone 50 Water Supply Master Plan adopted on October 25, 2005. Zone 50 revenue is provided from water development fees. Water for the Zone is purchased from the City of Sacramento pursuant to an October 12, 2004 Wheeling Water Service Agreement.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$33,722	\$41,550	\$41,600	\$50	0.1%
Other Charges	\$21,834	\$21,900	\$21,900	—	—%
Improvements	\$1,103,650	\$1,200,000	\$1,200,000	—	—%
Interfund Charges	—	\$609,200	\$1,200,000	\$590,800	97.0%
Total Expenditures / Appropriations	\$1,159,206	\$1,872,650	\$2,463,500	\$590,850	31.6%
Other Reimbursements	\$(600,000)	\$(1,200,000)	—	\$1,200,000	(100.0)%
Total Reimbursements	\$(600,000)	\$(1,200,000)	—	\$1,200,000	(100.0)%
Net Financing Uses	\$559,206	\$672,650	\$2,463,500	\$1,790,850	266.2%
Revenue					
Revenue from Use Of Money & Property	\$5,145	\$2,000	\$5,000	\$3,000	150.0%
Charges for Services	\$1,170,448	\$619,000	\$1,230,000	\$611,000	98.7%
Total Revenue	\$1,175,593	\$621,000	\$1,235,000	\$614,000	98.9%
Use of Fund Balance	\$(616,387)	\$51,650	\$1,228,500	\$1,176,850	2,278.5%

Summary of Changes

The Recommended Budget reflects a \$590,850 (31.6%) increase in total appropriations, a \$1,200,000 (100.0%) decrease in reimbursements, a \$614,000 (98.9%) increase in revenue, and a \$1,176,850 (2,278.5%) increase in use of fund balance (working capital) from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in the loan repayment to Zone 40, for funds borrowed in FY 2021-22 to purchase incremental water capacity from the City of Sacramento.

The decrease in reimbursement is due to an inter-fund transfer from Zone 40 to Zone 50 to purchase incremental water capacity from the City of Sacramento to meet facility demand.

The increase in revenue is due to an anticipated increase in development revenue in the Metro Air Park Service Area.

Use of fund balance reflects a \$1,228,500 decrease in working capital.

Budget Unit Functions & Responsibilities

The **Sacramento County Water Agency Zone 11** is financed by development drainage permit fees and its functions include reviewing drainage studies and improvement plans for compliance with County standards; reviewing grading plans for Federal Emergency Management Agency compliance; financing the construction of major trunk drainage facilities in the urban and urbanizing areas of the unincorporated County and the cities of Citrus Heights, Elk Grove and Rancho Cordova; providing the general public with flood information relevant for their proposed construction projects; and permitting phased construction of facilities to conform to master plans.

Zone 11 includes the following programs:

- Beach Stone Lakes Flood Mitigation
- Zone 11 Drainage Development

Goals

- Develop standards for drainage facilities that protect the public and the environment from flood hazards and water quality impacts.
- Approve drainage studies, conditions of development approval, and improvement plans that conform to County ordinances and improvement standards to protect life, property and the environment.
- Successfully manage and implement the Zone 11 Fee and Credit Program.

Accomplishments

- Completed the first phase and awarded a contract for the second phase of habitat planting and irrigation improvements along Elder and Gerber Creeks in compliance with US Army 404 permit.
- Reviewed a total of 224 development improvement plans.
- Reviewed West Jackson Highway Master Drainage Plan and Flood Control Study, Upper Westside Specific Plan Area Drainage Study, Grand Park Specific Plan Drainage Study, and numerous level 2 and level 4 drainage studies.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Beach Stone Lakes Flood Mitigation	\$136,988	\$218,100	\$210,100	\$(8,000)	(3.7)%
Zone 11 Drainage Development	\$8,530,088	\$21,602,800	\$12,929,700	\$(8,673,100)	(40.1)%
Total Expenditures / Appropriations	\$8,667,075	\$21,820,900	\$13,139,800	\$(8,681,100)	(39.8)%
Total Reimbursements	—	\$(4,500,000)	\$(3,500,000)	\$1,000,000	(22.2)%
Net Financing Uses	\$8,667,075	\$17,320,900	\$9,639,800	\$(7,681,100)	(44.3)%
Total Revenue	\$7,220,481	\$8,263,000	\$8,489,700	\$226,700	2.7%
Use of Fund Balance	\$1,446,595	\$9,057,900	\$1,150,100	\$(7,907,800)	(87.3)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$1,653,546	\$2,668,800	\$2,779,600	\$110,800	4.2%
Other Charges	\$6,221,219	\$6,737,000	\$5,165,500	\$(1,571,500)	(23.3)%
Land	\$152,715	\$1,087,400	\$15,000	\$(1,072,400)	(98.6)%
Improvements	\$639,596	\$6,827,700	\$2,179,700	\$(4,648,000)	(68.1)%
Interfund Charges	—	\$4,500,000	\$3,000,000	\$(1,500,000)	(33.3)%
Total Expenditures / Appropriations	\$8,667,075	\$21,820,900	\$13,139,800	\$(8,681,100)	(39.8)%
Other Reimbursements	—	\$(4,500,000)	\$(3,500,000)	\$1,000,000	(22.2)%
Total Reimbursements	—	\$(4,500,000)	\$(3,500,000)	\$1,000,000	(22.2)%
Net Financing Uses	\$8,667,075	\$17,320,900	\$9,639,800	\$(7,681,100)	(44.3)%
Revenue					
Licenses, Permits & Franchises	\$4,773,452	\$4,000,000	\$4,873,000	\$873,000	21.8%
Revenue from Use Of Money & Property	\$332,102	\$595,000	\$326,200	\$(268,800)	(45.2)%
Intergovernmental Revenues	—	—	\$450,000	\$450,000	—%
Charges for Services	\$1,980,918	\$3,460,000	\$2,840,500	\$(619,500)	(17.9)%
Miscellaneous Revenues	\$134,010	\$208,000	—	\$(208,000)	(100.0)%
Total Revenue	\$7,220,481	\$8,263,000	\$8,489,700	\$226,700	2.7%
Use of Fund Balance	\$1,446,595	\$9,057,900	\$1,150,100	\$(7,907,800)	(87.3)%

Summary of Changes

The Recommended Budget reflects an \$8,681,100 (39.8%) decrease in total appropriations, a \$1,000,000 (22.2%) decrease in reimbursements, a \$226,700 (2.7%) increase in total revenue, and a \$7,907,800 (87.3%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to:

- Decreases in capital costs due to the completion of the Vineyard Springs Basin at Laguna Creek Project in Zones 11A and 11W, the Elder Creek Channel Realignment Project in Zone 11A, and less costs related to the Elder and Gerber Creek Landscape and Irrigation Project in Zones 11N and 11W.
- Decreases in credit and reimbursement agreements and Floodplain Management Home Elevation project delays.
- A less than planned loan issuance to Zone 11N and Zone 11W from Zone 11A that will be repaid once the Vineyard Service Area collects future development fee revenue.
- Decreases in the land and easement acquisition of Vineyard Springs Basin at Laguna Creek (Southgate Soccer Basin).

The decrease in reimbursements is due to a less than planned loan issuance to Zone 11N and Zone 11W from Zone 11A. The loans will be repaid when the Vineyard Service Area collects future development fee revenue.

The net increase in total revenue is due to an increase in Zone 11A development fees, reflecting current market trends and pace of development, partially offset by a decrease in anticipated development fee credit revenues that are dependent upon the unpredictable nature of the construction development market.

Use of Fund Balance reflects the net of a carryover of \$3,060,500 in available balance, a reserve release of \$1,598,900 and a provision for reserve of \$3,509,300. Reserve changes from the prior year Adopted Budget are detailed below:

- Fund 314A reserve has decreased \$10,100.
- Fund 315A reserve has decreased \$949,400.
- Fund 315X reserve has increased \$382,500.
- Fund 315W reserve has increased \$2,360,000.
- Fund 315N reserve has increased \$518,900.
- Fund 315B reserve has increased \$247,900.
- Fund 315C reserve has decreased \$639,400.

Beach Stone Lakes Flood Mitigation

Program Overview

Beach Stone Lakes Flood Mitigation: On July 21, 1999 the Board approved creation of a \$2 million Beach Stone Lakes drainage mitigation fund for the Laguna Stonelake subdivision in lieu of requiring flood neutral construction. The Zone 11A program collects a fee from every developing acre of land, which is set aside in Fund 315X for Beach Stone Lakes flood mitigation. These mitigation funds can be used for the following flood mitigation measures for residents in the Beach Stone Lakes area: providing or subsidizing flood insurance, flood-proofing of homes, raising wells, elevating homes, reimbursing half of the flood insurance deductible should flood damage occur, and/or construction of a flood control project to reduce flooding. The Sacramento Area Flood Control Agency, as mitigation for their projects, reimburses Fund 314A annually for the cost of the flood insurance premiums.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$136,988	\$218,100	\$210,100	\$(8,000)	(3.7)%
Total Expenditures / Appropriations	\$136,988	\$218,100	\$210,100	\$(8,000)	(3.7)%
Net Financing Uses	\$136,988	\$218,100	\$210,100	\$(8,000)	(3.7)%
Revenue					
Revenue from Use Of Money & Property	\$11,364	\$25,000	\$10,000	\$(15,000)	(60.0)%
Intergovernmental Revenues	—	—	\$200,000	\$200,000	—%
Miscellaneous Revenues	\$134,010	\$208,000	—	\$(208,000)	(100.0)%
Total Revenue	\$145,374	\$233,000	\$210,000	\$(23,000)	(9.9)%
Use of Fund Balance	\$(8,386)	\$(14,900)	\$100	\$15,000	(100.7)%

Summary of Changes

The Recommended Budget reflects an \$8,000 (3.7%) decrease in total appropriations, a \$23,000 (9.9%) decrease in total revenue, and a \$15,000 (100.7%) increase in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to projected decreases in flood insurance costs.

The decrease in total revenue is due to a lower expected interest income rate.

Use of Fund Balance reflects the net of a carryover of -\$10,000 in available balance and a reserve release of \$10,100.

Zone 11 Drainage Development

Program Overview

Zone 11 Drainage Development was created to provide funds for the construction of major drainage facilities. Funding for Zone 11 activities is provided from fees collected at the time of development.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$1,516,558	\$2,450,700	\$2,569,500	\$118,800	4.8%
Other Charges	\$6,221,219	\$6,737,000	\$5,165,500	\$(1,571,500)	(23.3)%
Land	\$152,715	\$1,087,400	\$15,000	\$(1,072,400)	(98.6)%
Improvements	\$639,596	\$6,827,700	\$2,179,700	\$(4,648,000)	(68.1)%
Interfund Charges	—	\$4,500,000	\$3,000,000	\$(1,500,000)	(33.3)%
Total Expenditures / Appropriations	\$8,530,088	\$21,602,800	\$12,929,700	\$(8,673,100)	(40.1)%
Other Reimbursements	—	\$(4,500,000)	\$(3,500,000)	\$1,000,000	(22.2)%
Total Reimbursements	—	\$(4,500,000)	\$(3,500,000)	\$1,000,000	(22.2)%
Net Financing Uses	\$8,530,088	\$17,102,800	\$9,429,700	\$(7,673,100)	(44.9)%
Revenue					
Licenses, Permits & Franchises	\$4,773,452	\$4,000,000	\$4,873,000	\$873,000	21.8%
Revenue from Use Of Money & Property	\$320,738	\$570,000	\$316,200	\$(253,800)	(44.5)%
Intergovernmental Revenues	—	—	\$250,000	\$250,000	—%
Charges for Services	\$1,980,918	\$3,460,000	\$2,840,500	\$(619,500)	(17.9)%
Total Revenue	\$7,075,107	\$8,030,000	\$8,279,700	\$249,700	3.1%
Use of Fund Balance	\$1,454,980	\$9,072,800	\$1,150,000	\$(7,922,800)	(87.3)%

Summary of Changes

The Recommended Budget reflects an \$8,673,100 (40.1%) decrease in total appropriations, a \$1,000,000 (22.2%) decrease in reimbursements, a \$249,700 (3.1%) increase in total revenue, and a \$7,922,800 (87.3%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to:

- A \$4.6 million decrease in capital costs due to the completion of the Vineyard Springs Basin at Laguna Creek Project in Zones 11A and W, the Elder Creek Channel Realignment Project in Zone 11A, and less costs related to the Elder and Gerber Creek Landscape and Irrigation Project in Zones 11N and W.
- A \$1.6 million decrease due to less credit and reimbursement agreements and Floodplain Management Home Elevation project delays.

- A \$1.5 million decrease due to less than planned loan issuance to Zone 11N and Zone 11W from Zone 11A that will be repaid once the Vineyard Service Area collects future development fee revenue.
- A \$1.0 million decrease in costs related to land and easement acquisition of Vineyard Springs Basin at Laguna Creek (Southgate Soccer Basin).

The decrease in reimbursements is due to a less than planned loan issuance to Zone 11N and Zone 11W from Zone 11A. The loans will be repaid when the Vineyard Service Area collects future development fee revenue.

The increase in total revenue is due to an \$800,000 increase in Zone 11A development fees, reflecting current market trends and pace of development; partially offset by a \$600,000 decrease in anticipated development fee credit revenues that are dependent upon the unpredictable nature of the construction development market.

Use of Fund Balance reflects the net of a carryover of \$3,070,500 in available balance, a reserve release of \$1,588,800 and a provision for reserve of \$3,509,300.

Budget Unit Functions & Responsibilities

The **Sacramento County Water Agency Zone 13** Program (Program) funds regional water supply, drainage and flood control studies. It is financed primarily by assessments levied within the unincorporated area of Sacramento County and the cities of Citrus Heights, Elk Grove and Rancho Cordova. Functions of the Program include conducting regional water resources planning activities; providing partial funding for the Water Forum Successor Effort for regional water supply planning activities; providing funding for regional groundwater management efforts; conducting drainage and flood control studies directed toward reducing damage to property and danger to people from flooding; developing and maintaining a countywide natural disaster mitigation plan; and developing and implementing policy related to the protection of the Sacramento-San Joaquin Delta.

Goals

- Provide long range planning in order to ensure an adequate and reliable regional water supply.
- Develop long range plans to address regional drainage and flood control issues.

Accomplishments

- Zone 13 funding has played a role in the implementation of the Sustainable Groundwater Management Act (SGMA) by funding activities through the Water Forum and providing financial support for development of groundwater sustainability plans (GSPs) in the County. As sub-basins within Sacramento County have worked to comply with SGMA, Water Forum staff and consultants have facilitated conversations between stakeholders in order to move groundwater management efforts forward. During Fiscal Year 2021-22, the newly formed Groundwater Sustainability Agencies (GSAs) worked through stakeholder processes to create Groundwater Sustainability Plans for the four sub basins within Sacramento County. Water Forum staff continued to facilitate the collaborative process to develop the Groundwater Sustainability Plan for the Cosumnes Sub-basin. The Groundwater Sustainability Plans are being submitted in January 2022.
- Water Resources is administering a state grant to prepare a flood risk reduction plan for the Delta Communities. This plan intends to establish a path toward resilience so these communities can thrive into the future by reducing the risk of flooding and the cost of flood insurance. The Program will be meaningfully influenced by community input. The grant is housed in Zone 13, and is 100 percent reimbursed on a quarterly basis.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Zone 13 Water and Drainage Studies	\$4,188,925	\$3,573,906	\$3,155,215	\$(418,691)	(11.7)%
Total Expenditures / Appropriations	\$4,188,925	\$3,573,906	\$3,155,215	\$(418,691)	(11.7)%
Net Financing Uses	\$4,188,925	\$3,573,906	\$3,155,215	\$(418,691)	(11.7)%
Total Revenue	\$3,592,316	\$4,235,079	\$2,689,901	\$(1,545,178)	(36.5)%
Use of Fund Balance	\$596,609	\$(661,173)	\$465,314	\$1,126,487	(170.4)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$2,950,316	\$2,390,406	\$1,650,515	\$(739,891)	(31.0)%
Other Charges	\$1,238,609	\$1,183,500	\$1,004,700	\$(178,800)	(15.1)%
Interfund Charges	—	—	\$500,000	\$500,000	—%
Total Expenditures / Appropriations	\$4,188,925	\$3,573,906	\$3,155,215	\$(418,691)	(11.7)%
Net Financing Uses	\$4,188,925	\$3,573,906	\$3,155,215	\$(418,691)	(11.7)%
Revenue					
Revenue from Use Of Money & Property	\$5,146	\$9,500	\$6,200	\$(3,300)	(34.7)%
Intergovernmental Revenues	\$1,250,403	\$1,876,300	\$333,000	\$(1,543,300)	(82.3)%
Charges for Services	\$2,336,766	\$2,349,279	\$2,350,701	\$1,422	0.1%
Total Revenue	\$3,592,316	\$4,235,079	\$2,689,901	\$(1,545,178)	(36.5)%
Use of Fund Balance	\$596,609	\$(661,173)	\$465,314	\$1,126,487	(170.4)%

Summary of Changes

The Recommended Budget reflects a \$418,691 (11.7%) decrease in total appropriations, a \$1,545,178 (36.5%) decrease in total revenue, and a \$1,126,487 (170.4%) increase in use of fund balance from the prior year Adopted Budget.

The net decrease in total appropriations is due to:

- A \$900,000 decrease in contributions to other agencies for Sacramento Central Groundwater Authority GSP Cost Share, as well as the majority of Proposition 1 Groundwater Sustainability Plan (GSP) Development, Proposition 68 Cosumnes GSP Development and Well Installation Project, and Delta Small Communities Flood Risk Reduction work being completed in FY 2021-22.
- A \$500,000 increase in expenditures to repay Zone 11A for a short term loan.

The decrease in total revenue is due to a \$1.5 million decrease in the following grants in FY2021-22: Proposition 1 Groundwater Sustainability Plan (GSP) Development, Proposition 68 Cosumnes GSP Development and Well Installation Project, and Delta Small Communities Flood Risk Reduction.

Use of Fund Balance reflects the net of a carryover of \$890,646 in available balance and a provision for reserve of \$425,332. Reserve changes from the prior year Adopted Budget are detailed below:

- Water Agency Zone 13 reserve has increased \$425,332.

SACRAMENTO
COUNTY

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Agency Structure



Public Safety and Justice Departments provide services and programs throughout the County. The Administrator oversees four departments and also serves as a liaison to the offices of the Sheriff and District Attorney and coordinates with the Office of the Inspector General, Superior Court, Criminal Justice Cabinet, the Law Library, and Community Corrections Partnership.

Public Safety and Justice includes the following departments:

Conflict Criminal Defenders provides the administrative structure and oversight for the assignment and compensation of attorneys, who are assigned to represent clients, and investigators that provide services to attorneys when the Public Defender is unable to provide representation.

Coroner administers and manages Coroner cases within the County. It is the duty of the Sacramento County Coroner's Office to ensure, on behalf of the community, that sudden and unexpected death, or those deaths that occur under violent or suspicious circumstances are thoroughly investigated.

Probation is responsible for the background investigation of offenders and the preparation of social history reports for the Sacramento County Superior Courts. Probation provides clients with the assessment, treatment, supervision and support necessary to prevent re-offending. The Department also manages and maintains a juvenile hall pursuant to the State Welfare and Institutions Code, including a home supervision alternative.

Public Defender is responsible for the provision of the constitutionally guaranteed representation for indigent defendants when in a court of law. This includes persons accused of misdemeanor and felony offenses including homicide and death penalty cases; people in developmentally disabled and mental health proceedings, parents in "failure to provide child support" cases, and juveniles in delinquency cases.

Budget Units/Departments Summary

Fund	Budget Unit No.	Departments/Budget Units	Total Appropriations	Net Financing Uses	Net Cost	Positions
001A	6760000	Care In Homes And Inst-Juv Court Wards	\$1,280,000	\$1,280,000	\$1,280,000	—
001A	5510000	Conflict Criminal Defenders	\$12,231,349	\$12,231,349	\$11,731,349	6.0
001A	4522000	Contribution To The Law Library	\$303,783	\$303,783	\$13,083	—
001A	4610000	Coroner	\$10,533,872	\$10,533,872	\$8,708,182	39.0
001A	5040000	Court / County Contribution	\$24,468,756	\$24,468,756	\$24,468,756	—
001A	5020000	Court / Non-Trial Court Operations	\$10,058,327	\$9,408,327	\$9,408,327	—
001A	5050000	Court Paid County Services	\$2,000,028	\$2,000,028	—	—
001A	5520000	Dispute Resolution Program	—	—	—	—
001A	5660000	Grand Jury	\$306,673	\$306,673	\$306,673	—
001A	5750000	Justice Planning, Analytics and Coordination	\$472,118	—	—	2.0
001A	5780000	Office of Inspector General	\$165,279	\$165,279	\$165,279	—
001A	6700000	Probation	\$182,953,823	\$98,208,060	\$77,972,874	674.6
001A	6910000	Public Defender	\$52,771,070	\$51,438,722	\$44,625,148	199.0
General Fund Total			\$297,545,078	\$210,344,849	\$178,679,671	920.6
001R	5528000	Dispute Resolution-Restricted Revenues	\$632,500	\$632,500	\$88,749	—
001R	6708000	Probation-Restricted Revenues	\$6,365,938	\$6,365,938	\$680,653	—
Non-General Fund Total			\$6,998,438	\$6,998,438	\$769,402	—
Grand Total			\$304,543,516	\$217,343,287	\$179,449,073	920.6

Budget Unit Functions & Responsibilities

The **Contribution to the Law Library** budget unit provides financing required by state law for the lease costs for the library facility located at 609 9th Street. The Board of Supervisors must provide space for the Public Law Library upon request of the Law Library Board of Trustees. The Law Library Board of Trustees and the County have a Memorandum of Understanding (MOU) wherein the Law Library will finance lease costs for the facility.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Contribution to the Law Library	\$276,593	\$285,428	\$303,783	\$18,355	6.4%
Total Expenditures / Appropriations	\$276,593	\$285,428	\$303,783	\$18,355	6.4%
Net Financing Uses	\$276,593	\$285,428	\$303,783	\$18,355	6.4%
Total Revenue	\$265,050	\$273,600	\$290,700	\$17,100	6.3%
Net County Cost	\$11,543	\$11,828	\$13,083	\$1,255	10.6%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$276,593	\$285,428	\$303,783	\$18,355	6.4%
Total Expenditures / Appropriations	\$276,593	\$285,428	\$303,783	\$18,355	6.4%
Net Financing Uses	\$276,593	\$285,428	\$303,783	\$18,355	6.4%
Revenue					
Miscellaneous Revenues	\$265,050	\$273,600	\$290,700	\$17,100	6.3%
Total Revenue	\$265,050	\$273,600	\$290,700	\$17,100	6.3%
Net County Cost	\$11,543	\$11,828	\$13,083	\$1,255	10.6%

Summary of Changes

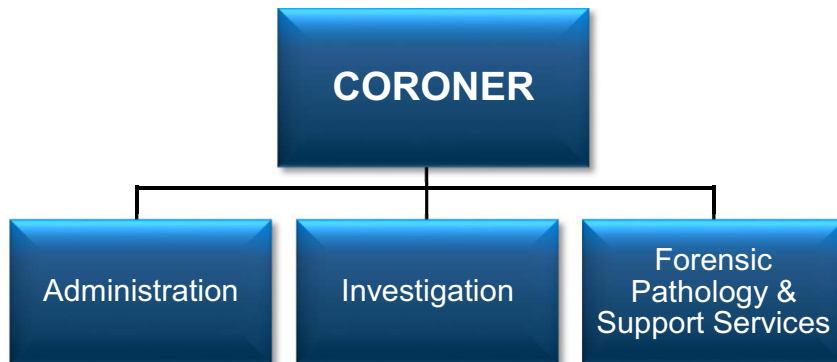
The Recommended Budget reflects an \$18,355 (6.4%) increase in total appropriations, a \$17,100 (6.3%) increase in revenue, and a \$1,255 (10.6%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

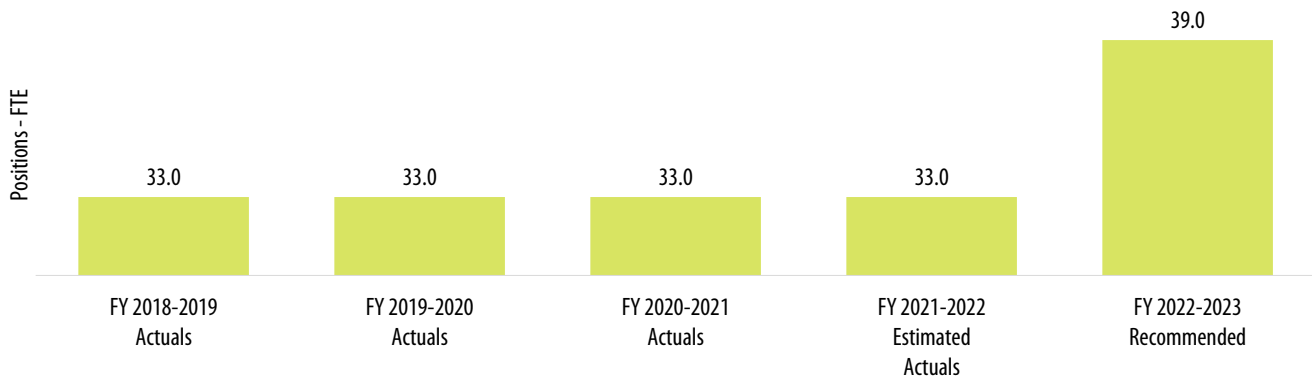
The increase in total appropriations is due to a higher negotiated lease rate for one full year. The new lease term began March 1, 2022, four months before the end of the prior fiscal year.

The increase in revenue is due to the increase in the cost of the lease.

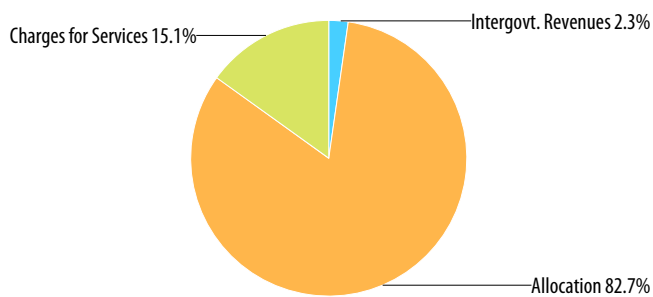
Department Structure
Kimberly D. Gin, Coroner



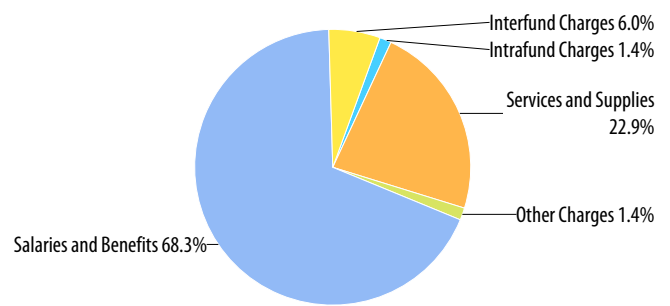
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Coroner's Office** is responsible for serving and protecting the interests of the Sacramento community by determining the circumstances, manner and cause of death in all sudden and unexplained deaths pursuant to California Government Code Section 27491.

The Coroner's office is also responsible for final disposition of all indigent/abandoned decedents in Sacramento County and for protecting, securing, and returning decedent property to the legal next of kin.

Goals

- Investigate all deaths within Sacramento County as defined by the California Government Code and the Health and Safety Code. The investigative process includes death scene review, body identification, timely notification to the decedent's next of kin, and a wide range of forensic science examinations and testing.
- Prepare and authorize the issuance of death certificates in a timely manner.
- Dispose of the remains of indigent deceased persons in a humane manner.

Accomplishments

- Referred 33 indigent families to the American River College Funeral Director Program for final arrangements in FY 2020-21.
- Handled a record number of deaths during the pandemic and tested 209 decedents for COVID-19 during FY 2021-22. Positive cases were reported to Public Health for numbers tracking and outreach to impacted families.
- Acquired and deployed temporary portable morgues at other facilities and jurisdictions to provide storage of COVID-19 deaths.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Coroner	\$8,107,286	\$8,449,034	\$10,533,872	\$2,084,838	24.7%
Total Expenditures / Appropriations	\$8,107,286	\$8,449,034	\$10,533,872	\$2,084,838	24.7%
Total Reimbursements	—	\$(39,387)	—	\$39,387	(100.0)%
Net Financing Uses	\$8,107,286	\$8,409,647	\$10,533,872	\$2,124,225	25.3%
Total Revenue	\$2,062,619	\$2,283,541	\$1,825,690	\$(457,851)	(20.1)%
Net County Cost	\$6,044,668	\$6,126,106	\$8,708,182	\$2,582,076	42.1%
Positions	33.0	33.0	39.0	6.0	18.2%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$5,687,342	\$5,855,462	\$7,196,612	\$1,341,150	22.9%
Services & Supplies	\$2,222,285	\$2,367,391	\$2,407,151	\$39,760	1.7%
Other Charges	\$80,525	\$105,730	\$150,000	\$44,270	41.9%
Interfund Charges	—	—	\$633,930	\$633,930	—%
Intrafund Charges	\$117,134	\$120,451	\$146,179	\$25,728	21.4%
Total Expenditures / Appropriations	\$8,107,286	\$8,449,034	\$10,533,872	\$2,084,838	24.7%
Other Reimbursements	—	\$(39,387)	—	\$39,387	(100.0)%
Total Reimbursements	—	\$(39,387)	—	\$39,387	(100.0)%
Net Financing Uses	\$8,107,286	\$8,409,647	\$10,533,872	\$2,124,225	25.3%
Revenue					
Intergovernmental Revenues	\$50,481	\$125,050	\$237,727	\$112,677	90.1%
Charges for Services	\$2,006,844	\$2,158,491	\$1,587,963	\$(570,528)	(26.4)%
Miscellaneous Revenues	\$5,294	—	—	—	—%
Total Revenue	\$2,062,619	\$2,283,541	\$1,825,690	\$(457,851)	(20.1)%
Net County Cost	\$6,044,668	\$6,126,106	\$8,708,182	\$2,582,076	42.1%
Positions	33.0	33.0	39.0	6.0	18.2%

Summary of Changes

The Recommended Budget reflects a \$2,084,838 (24.7%) increase in total appropriations, a \$39,387 (100.0%) decrease in reimbursements, a \$457,851 (20.1%) decrease in revenue, and a \$2,582,076 (42.1%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net increase in total appropriations is due to:

- Increases in salary and benefit costs related to cost of living adjustments and a 10% equity adjustment for the Forensic Pathologist classification.
- Increases in allocated costs, primarily related to the transfer of the Building Debt Service charges back to the Coroner.
- Recommended growth detailed later in this section.

The decrease in reimbursements is due to the elimination of one-time Homeland Security Grant funds received in FY 2021-22.

The decrease in revenue is due to the termination of revenue agreements with Butte, Glenn and Sutter counties.

Position counts have increased by 6.0 FTE from the prior year Adopted Budget due to:

- 6.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Coroner	717,644	—	—	717,644	6.0

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Coroner - Add 6.0 FTE to Address Increased Caseload					
	672,006	—	—	672,006	6.0

This ongoing request will add 6.0 FTE (1.0 FTE Office Assistant, 1.0 FTE Assistant Coroner, 2.0 FTE Deputy Coroner I/II, 2.0 FTE Coroner Technician Lv 1) to address the increased caseloads resulting from the COVID-19 pandemic, Fentanyl Overdose Deaths, Homicides, Motor Vehicle Accidents and other non-forensic causes of death.

These costs are deemed necessary to meet the anticipated Fiscal Year 2022-23 caseload and State mandates governing Coroner Operations.

Coroner - OT Request - Sworn Personnel					
	45,638	—	—	45,638	—

This ongoing request for 40.0 hours of Overtime Pay for each Sworn Position (2.0 FTE Supervising Deputy Coroners and 13.0 FTE Deputy Coroners) will provide shift coverage for unanticipated absences, attendance at training and conferences and provide additional administrative desk time to process and close out backlogged cases.

Budget Unit Functions & Responsibilities

The **Court/County Contribution** budget unit contains the County payments to the State for trial court operations including Court Operations Maintenance of Effort (MOE), Base Fine and Forfeiture Revenue MOE, and the 50/50 Excess Revenue Split with the State.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
State Payments	\$23,321,956	\$24,468,756	\$24,468,756	—	—%
Total Expenditures / Appropriations	\$23,321,956	\$24,468,756	\$24,468,756	—	—%
Net Financing Uses	\$23,321,956	\$24,468,756	\$24,468,756	—	—%
Net County Cost	\$23,321,956	\$24,468,756	\$24,468,756	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Other Charges	\$23,321,956	\$24,468,756	\$24,468,756	—	—%
Total Expenditures / Appropriations	\$23,321,956	\$24,468,756	\$24,468,756	—	—%
Net Financing Uses	\$23,321,956	\$24,468,756	\$24,468,756	—	—%
Net County Cost	\$23,321,956	\$24,468,756	\$24,468,756	—	—%

Summary of Changes

The Recommended Budget reflects no changes from the prior year Adopted Budget.

Budget Unit Functions & Responsibilities

The **Court/Non-Trial Court Operations** budget unit contains court-related services that were formerly included in the budget submitted by the Superior and Municipal Court (Budget Unit 5200000). The services do not fall within the parameters of Court Operations, as defined in California Rules of Court, Rule 10.810. With the passage of Assembly Bill 233 (The Lockyer-Isenberg Trial Court Funding Act of 1997), these services are no longer funded in the Court Operations budget unit (Fund 003). This budget unit was created to provide a means of funding these court-related services through the General Fund, as required by statute if the programs are continued. Services reflected in this budget unit include costs for Court staff to support collection activities on court-ordered payments, County Facilities Payment (CFP) after the transfer of a court facility to the Administrative Office of Courts which is partially offset by reimbursements from Court Construction Fund penalty assessments, Medical Service charges for the county share of non-Rule 810 psychiatric evaluations, and staff costs for the District Attorney Traffic Unit to assist in early resolution of traffic cases.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Law and Justice	\$9,849,825	\$9,981,817	\$10,058,327	\$76,510	0.8%
Total Expenditures / Appropriations	\$9,849,825	\$9,981,817	\$10,058,327	\$76,510	0.8%
Total Reimbursements	\$(773,000)	\$(800,000)	\$(650,000)	\$150,000	(18.8)%
Net Financing Uses	\$9,076,825	\$9,181,817	\$9,408,327	\$226,510	2.5%
Total Revenue	\$18,109	—	—	—	—%
Net County Cost	\$9,058,716	\$9,181,817	\$9,408,327	\$226,510	2.5%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$960,786	\$1,095,123	\$1,167,286	\$72,163	6.6%
Other Charges	\$5,882,813	\$5,882,813	\$5,882,813	—	—%
Interfund Charges	\$2,346,401	\$2,344,056	\$2,348,403	\$4,347	0.2%
Intrafund Charges	\$659,825	\$659,825	\$659,825	—	—%
Total Expenditures / Appropriations	\$9,849,825	\$9,981,817	\$10,058,327	\$76,510	0.8%
Other Reimbursements	\$(773,000)	\$(800,000)	\$(650,000)	\$150,000	(18.8)%
Total Reimbursements	\$(773,000)	\$(800,000)	\$(650,000)	\$150,000	(18.8)%
Net Financing Uses	\$9,076,825	\$9,181,817	\$9,408,327	\$226,510	2.5%
Revenue					
Miscellaneous Revenues	\$18,109	—	—	—	—%
Total Revenue	\$18,109	—	—	—	—%
Net County Cost	\$9,058,716	\$9,181,817	\$9,408,327	\$226,510	2.5%

Summary of Changes

The Recommended Budget reflects a \$76,510 (0.8%) increase in total appropriations, a \$150,000 (18.8%) decrease in reimbursements, and a \$226,510 (2.5%) increase in net county cost from the prior year Adopted Budget.

The increase in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- An increase of \$43,570 in allocated costs for facility use and debt service.
- An increase of \$32,940 for Court staff costs to support collection activities and traffic installment plan set-up and for the County share of non-Rule 810 psychiatric evaluations.

The decrease in reimbursements is due to lower transfers from the Capital Construction Fund as a result of less projected penalty assessment fines revenue. Factors contributing to the lower revenue projection include the 18 month Amnesty Program that dismissed between 50% and 80% of the balance due on delinquent collections greater than 3 years delinquent, and the slowdowns and shutdowns brought on by the Pandemic impacting the economy.

Budget Unit Functions & Responsibilities

The **Court Paid County Services** budget unit centralizes the financial charges between county departments and the Court. The Court reimburses the County on a monthly basis for all agreed upon charges. Court related costs reflected in this budget unit include automation charges for Court usage of the County systems, court share of General Services charges that are allocated out to county departments and the Court, parking charges by the Department of General Services, and Court share of the administrative services for the Criminal Justice Cabinet.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Court Paid County Services	\$1,322,899	\$1,507,705	\$2,000,028	\$492,323	32.7%
Total Expenditures / Appropriations	\$1,322,899	\$1,507,705	\$2,000,028	\$492,323	32.7%
Net Financing Uses	\$1,322,899	\$1,507,705	\$2,000,028	\$492,323	32.7%
Total Revenue	\$1,323,316	\$1,507,705	\$2,000,028	\$492,323	32.7%
Net County Cost	\$(417)	—	—	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$1,177,422	\$1,477,396	\$1,971,321	\$493,925	33.4%
Intrafund Charges	\$145,477	\$30,309	\$28,707	\$(1,602)	(5.3)%
Total Expenditures / Appropriations	\$1,322,899	\$1,507,705	\$2,000,028	\$492,323	32.7%
Net Financing Uses	\$1,322,899	\$1,507,705	\$2,000,028	\$492,323	32.7%
Revenue					
Miscellaneous Revenues	\$1,323,316	\$1,507,705	\$2,000,028	\$492,323	32.7%
Total Revenue	\$1,323,316	\$1,507,705	\$2,000,028	\$492,323	32.7%
Net County Cost	\$(417)	—	—	—	—%

Summary of Changes

The Recommended Budget reflects a \$492,323 (32.7%) increase in appropriations and revenue from the prior year Adopted Budget.

The net increase in total appropriations is due to an increase of \$628,628 in the Courts' extranet and facility use plant costs, partially offset by a net reduction of \$136,305 in various other costs including telecommunication, Wide Area Network (WAN) charges, and General Services work requests.

The increase in revenue is due to more revenue from the Superior Court and Judicial Council of California to fund the increased appropriations.

Budget Unit Functions & Responsibilities

Dispute Resolution provides programs, services, and activities that promote the resolution of disputes outside of the court system. The County established the Dispute Resolution program in 1988 and the program is 100 percent self-supported via revenue generated from an \$8 surcharge on civil court filing fees. The Program is administered by the Office of the County Executive and services are provided through third-party contracts awarded through a competitive process.

Previously, revenues collected were received in an unbudgeted trust fund and budgeted as revenue in this budget unit to be applied towards eligible expenditures. Beginning in Fiscal Year 2022-23, these funds will be budgeted in the newly established Dispute Resolution – Restricted Revenue Budget Unit (BU 5528000). Appropriations will also be included in the new budget unit to streamline budgeting and reporting.

For Information Only

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Dispute Resolution Program	\$626,403	\$632,500	—	\$(632,500)	(100.0)%
Total Expenditures / Appropriations	\$626,403	\$632,500	—	\$(632,500)	(100.0)%
Net Financing Uses	\$626,403	\$632,500	—	\$(632,500)	(100.0)%
Total Revenue	\$626,403	\$632,500	—	\$(632,500)	(100.0)%
Net County Cost	—	—	—	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$568,903	\$575,000	—	\$(575,000)	(100.0)%
Intrafund Charges	\$57,500	\$57,500	—	\$(57,500)	(100.0)%
Total Expenditures / Appropriations	\$626,403	\$632,500	—	\$(632,500)	(100.0)%
Net Financing Uses	\$626,403	\$632,500	—	\$(632,500)	(100.0)%
Revenue					
Charges for Services	\$626,403	\$632,500	—	\$(632,500)	(100.0)%
Total Revenue	\$626,403	\$632,500	—	\$(632,500)	(100.0)%
Net County Cost	—	—	—	—	—%

Budget Unit Functions & Responsibilities

The **Dispute Resolution – Restricted Revenues** provides programs, services, and activities that promote the resolution of disputes outside of the court system. The County established the Dispute Resolution program in 1988 and the program is 100 percent self-supported via revenue generated from an \$8 surcharge on civil court filing fees. The Program is administered by the Office of the County Executive and services are provided through third-party contracts awarded through a competitive process.

Goals

- Provide a comprehensive array of dispute resolution options.
- Create an opportunity for early, accessible, comprehensive, and effective methods for resolving disputes.
- Educate the community on the availability of dispute resolution services.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Dispute Resolution	—	—	\$632,500	\$632,500	—%
Total Expenditures / Appropriations	—	—	\$632,500	\$632,500	—%
Net Financing Uses	—	—	\$632,500	\$632,500	—%
Total Revenue	—	—	\$543,751	\$543,751	—%
Use of Fund Balance	—	—	\$88,749	\$88,749	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	—	—	\$575,000	\$575,000	—%
Intrafund Charges	—	—	\$57,500	\$57,500	—%
Total Expenditures / Appropriations	—	—	\$632,500	\$632,500	—%
Net Financing Uses	—	—	\$632,500	\$632,500	—%
Revenue					
Charges for Services	—	—	\$543,751	\$543,751	—%
Total Revenue	—	—	\$543,751	\$543,751	—%
Use of Fund Balance	—	—	\$88,749	\$88,749	—%

Summary of Changes

The Recommended Budget reflects a \$632,500 (new) increase in total appropriations, a \$543,751 (new) increase in revenue, and an \$88,749 (new) increase in fund balance from the prior year Adopted Budget.

This budget unit is being established as part of the Fiscal Year (FY) 2022-23 Recommended Budget. Previously, the revenues collected were received in an unbudgeted trust fund and budgeted as revenue in the Dispute Resolution Program Budget Unit (BU 5520000) and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this budget unit. Appropriations will also be included in this new budget unit to streamline budgeting and reporting.

Use of Fund Balance reflects a carryover of \$88,749 in available balance from the trust fund.

Budget Unit Functions & Responsibilities

State law requires each county to have a **Grand Jury**. In Sacramento County, the Grand Jury is comprised of nineteen members appointed by Superior Court Judges. The Grand Jury is responsible for:

- Investigation of possible misconduct by public officials.
- Investigation of possible illegal transfers of public funds.
- Inquiries into the condition and management of prisons within the County.
- Looking into needs and operations of the County.
- Investigation of indictments.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Grand Jury	\$239,842	\$306,264	\$306,673	\$409	0.1%
Total Expenditures / Appropriations	\$239,842	\$306,264	\$306,673	\$409	0.1%
Net Financing Uses	\$239,842	\$306,264	\$306,673	\$409	0.1%
Net County Cost	\$239,842	\$306,264	\$306,673	\$409	0.1%

Budget Unit – Budget by Object

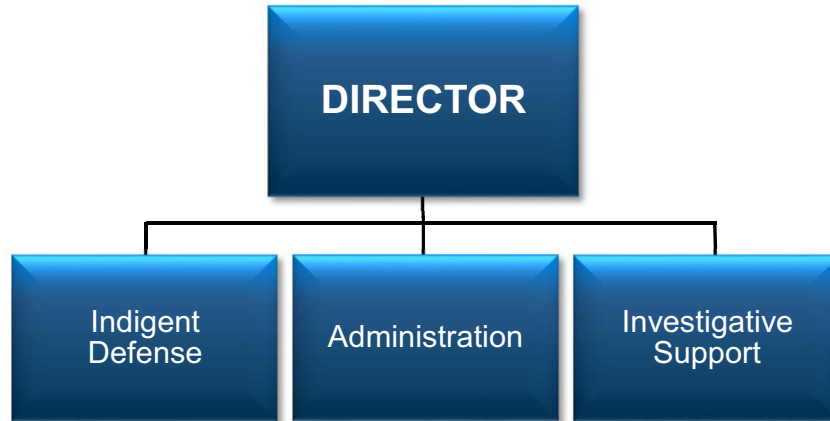
	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$239,842	\$306,264	\$306,673	\$409	0.1%
Total Expenditures / Appropriations	\$239,842	\$306,264	\$306,673	\$409	0.1%
Net Financing Uses	\$239,842	\$306,264	\$306,673	\$409	0.1%
Net County Cost	\$239,842	\$306,264	\$306,673	\$409	0.1%

Summary of Changes

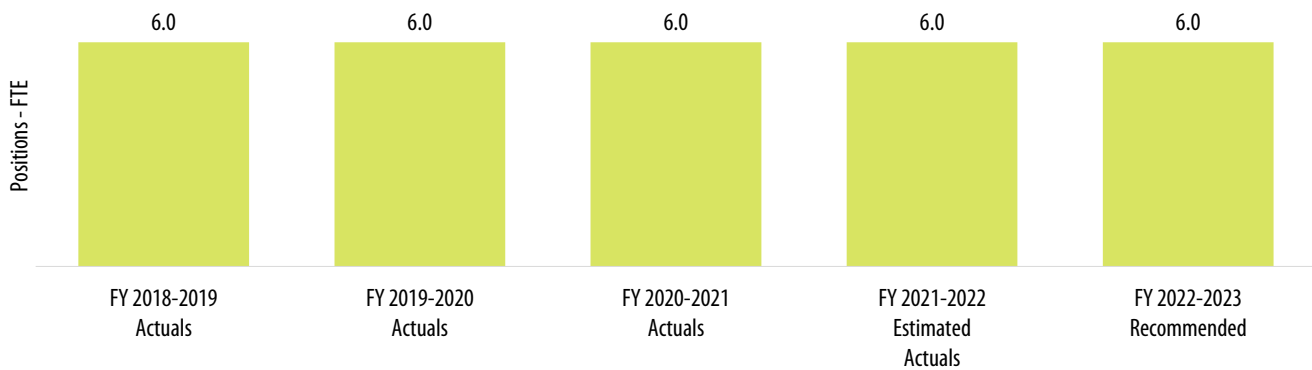
The Recommended Budget reflects a \$409 (0.1%) increase in total appropriations and net county cost from the prior year Adopted Budget.

The increase in total appropriations is largely due to an increase in salary and benefit costs, offset by a decrease in data processing services and printing costs, based on actual prior year costs and projected needs.

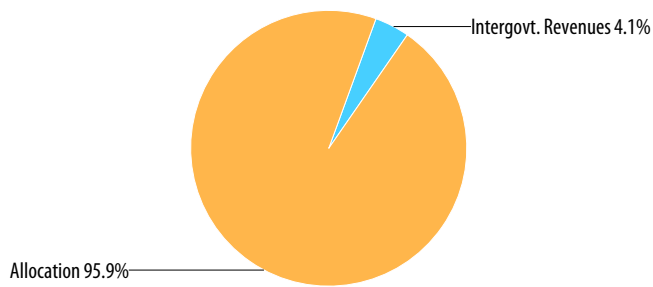
Department Structure
Theresa Huff, Director



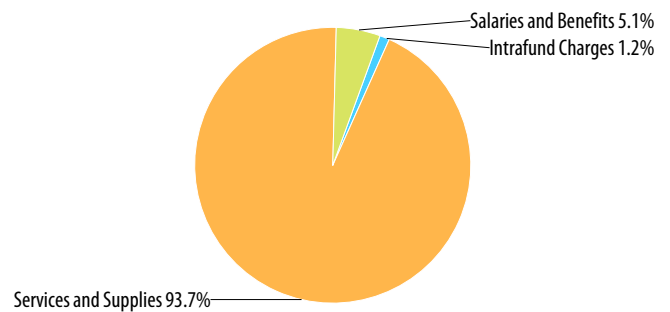
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

Conflict Criminal Defenders includes three primary functions:

- Upon court appointment, provides the administrative structure, support, and oversight for the assignment and compensation of attorneys who have passed the State Bar who are assigned to represent adult defendants and juveniles charged with criminal conduct and without the funds to retain counsel.
- Provides the administrative structure, support, and oversight, for the assignment of and compensation of qualified investigators and other ancillary service providers for attorneys assigned to represent clients in Conflict Criminal Defender (CCD) cases.
- Provides oversight, mentoring and training for attorneys who have passed the State Bar.

Goals

- Provide responsible, timely and appropriate oversight of panel attorneys and panel investigators to ensure effective representation of all clients.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Conflict Criminal Defenders	\$8,803,548	\$10,877,884	\$12,231,349	\$1,353,465	12.4%
Total Expenditures / Appropriations	\$8,803,548	\$10,877,884	\$12,231,349	\$1,353,465	12.4%
Total Reimbursements	\$(29,377)	—	—	—	—%
Net Financing Uses	\$8,774,171	\$10,877,884	\$12,231,349	\$1,353,465	12.4%
Total Revenue	\$602,016	\$400,000	\$500,000	\$100,000	25.0%
Net County Cost	\$8,172,155	\$10,477,884	\$11,731,349	\$1,253,465	12.0%
Positions	6.0	6.0	6.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$562,682	\$649,329	\$629,499	\$(19,830)	(3.1)%
Services & Supplies	\$8,124,612	\$10,127,621	\$11,460,965	\$1,333,344	13.2%
Intrafund Charges	\$116,255	\$100,934	\$140,885	\$39,951	39.6%
Total Expenditures / Appropriations	\$8,803,548	\$10,877,884	\$12,231,349	\$1,353,465	12.4%
Other Reimbursements	\$(29,377)	—	—	—	—%
Total Reimbursements	\$(29,377)	—	—	—	—%
Net Financing Uses	\$8,774,171	\$10,877,884	\$12,231,349	\$1,353,465	12.4%
Revenue					
Intergovernmental Revenues	\$588,802	\$400,000	\$500,000	\$100,000	25.0%
Charges for Services	\$12,800	—	—	—	—%
Miscellaneous Revenues	\$415	—	—	—	—%
Total Revenue	\$602,016	\$400,000	\$500,000	\$100,000	25.0%
Net County Cost	\$8,172,155	\$10,477,884	\$11,731,349	\$1,253,465	12.0%
Positions	6.0	6.0	6.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$1,353,465 (12.4%) increase in total appropriations, a \$100,000 (25.0%) increase in revenue, and a \$1,253,465 (12.0%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is largely due to:

- An increase in allocated costs from other departments.
- Cost of living adjustments for contractor positions tied to Public Defender classifications.
- An increase in Department of Technology costs including costs for labor, software, and the shift to Microsoft 365.
- A net decrease in salaries and benefits costs due to changes in position steps.
- Recommended growth detailed later in this section.

The increase in revenue is due to an increase in prison cases overloaded from the Public Defender’s office.

Summary of Recommended Growth by Program

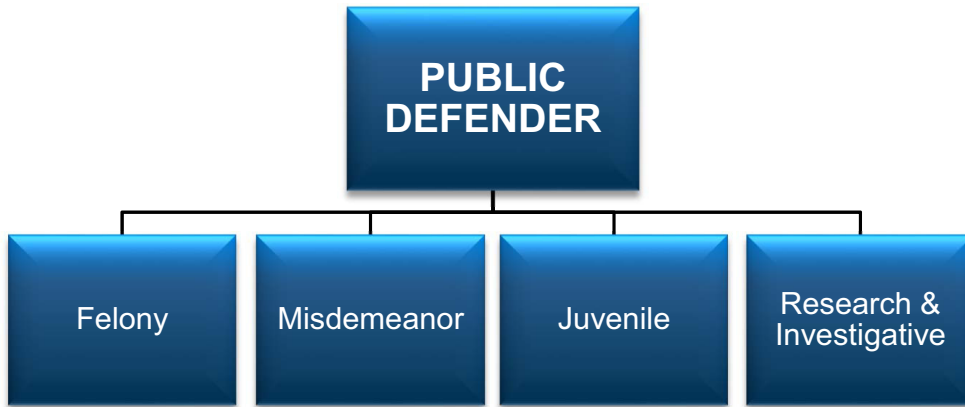
Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Conflict Criminal Defenders	1,300,000	—	—	1,300,000	—

Recommended Growth Detail for the Program

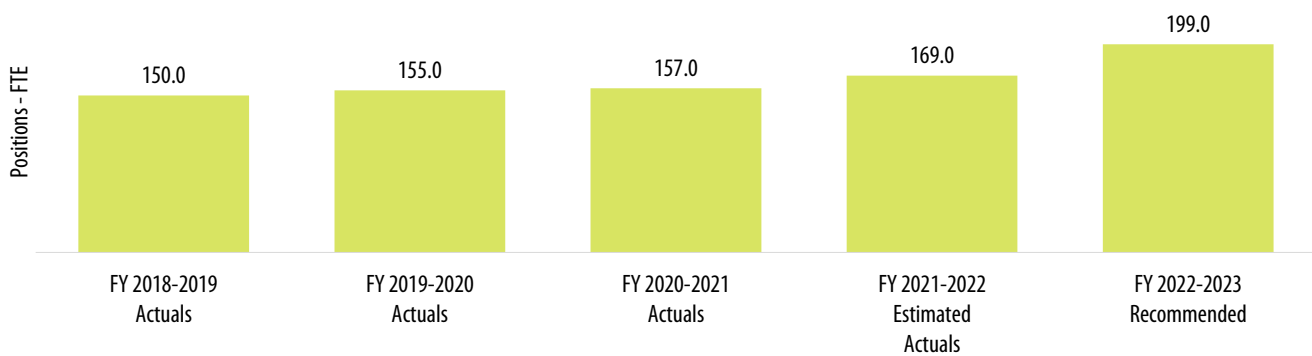
	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
CCD - Legal Services for Overload Cases	1,300,000	—	—	1,300,000	—

One-time request for limited term additional funding due to an increased number of cases being overloaded by the Public Defender’s office and an increased number of co-defendant cases being filed by the District Attorney’s office. Due to the increased number of cases, additional attorneys are needed, which will result in increased legal services costs for the department. Funding would be reduced once overload caseload decreases.

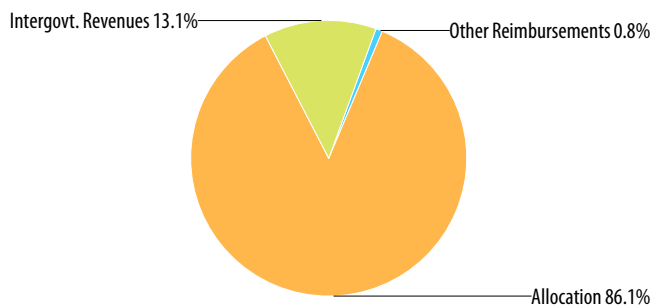
Department Structure
Amanda Benson, Interim, Public Defender



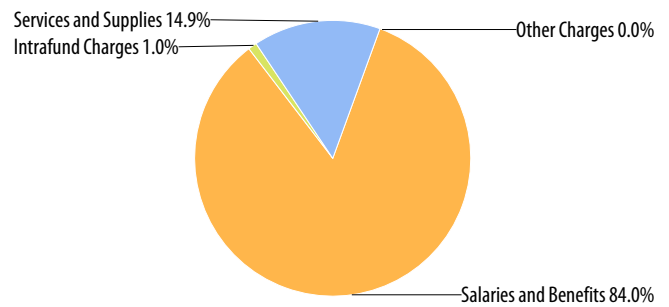
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Office of the Public Defender** provides constitutionally mandated legal representation to people accused of committing crimes who cannot afford private counsel. The Public Defender also provides representation in juvenile delinquency proceedings, mental health and developmental disability proceedings, and appropriate family law and probate cases.

Goals

- Implement, measure, and evaluate plans that improve awareness, acceptance, and commitment to quality legal representation and cost efficient services department-wide.
- Identify and measure client service needs and levels of legal representation provided and strive to provide quality representation in the most cost-effective manner.

Accomplishments

- Jail Diversion Treatment and Resource Center (JDTRC): The Public Defender worked with county partners to implement the Jail Diversion Treatment and Resource Center, a one-stop center that provides easily accessible, community-based, individualized support services and linkages for adult individuals in a convenient location. The Public Defender provides licensed clinical social workers to perform case management and link participants to services and an attorney to provide related legal services.
- Pretrial Support Program (PTSP): The Public Defender's Pretrial Support Program continues to demonstrate success. Last year, PTSP staff evaluated 1,806 individuals and linked 462 people to mental health services, 243 to substance use treatment, and 252 to housing. The program was expanded to include community based intensive mentoring and case management including housing, job training, food, clothing, and transportation services.
- Felony Mental Health Diversion Program: The Public Defender recently expanded its Felony Mental Health Diversion Program to serve a greater number of people in need of mental health services. This program provides outpatient mental health services, housing and case management to people with serious mental illness who are at risk of being mentally incompetent to stand trial.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Indigent Defense	\$37,330,768	\$42,401,642	\$52,771,070	\$10,369,428	24.5%
Total Expenditures / Appropriations	\$37,330,768	\$42,401,642	\$52,771,070	\$10,369,428	24.5%
Total Reimbursements	\$(878,459)	\$(889,360)	\$(1,332,348)	\$(442,988)	49.8%
Net Financing Uses	\$36,452,309	\$41,512,282	\$51,438,722	\$9,926,440	23.9%
Total Revenue	\$2,634,251	\$4,379,332	\$6,813,574	\$2,434,242	55.6%
Net County Cost	\$33,818,058	\$37,132,950	\$44,625,148	\$7,492,198	20.2%
Positions	157.0	156.0	199.0	43.0	27.6%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$33,420,244	\$37,268,048	\$44,350,545	\$7,082,497	19.0%
Services & Supplies	\$3,485,651	\$4,649,090	\$7,868,701	\$3,219,611	69.3%
Other Charges	—	—	\$4,000	\$4,000	—%
Intrafund Charges	\$424,873	\$484,504	\$547,824	\$63,320	13.1%
Total Expenditures / Appropriations	\$37,330,768	\$42,401,642	\$52,771,070	\$10,369,428	24.5%
Semi-Discretionary Reimbursements	\$(878,459)	\$(889,360)	\$(916,042)	\$(26,682)	3.0%
Other Reimbursements	—	—	\$(416,306)	\$(416,306)	—%
Total Reimbursements	\$(878,459)	\$(889,360)	\$(1,332,348)	\$(442,988)	49.8%
Net Financing Uses	\$36,452,309	\$41,512,282	\$51,438,722	\$9,926,440	23.9%
Revenue					
Intergovernmental Revenues	\$2,369,529	\$4,379,332	\$6,813,574	\$2,434,242	55.6%
Charges for Services	\$78,139	—	—	—	—%
Miscellaneous Revenues	\$186,583	—	—	—	—%
Total Revenue	\$2,634,251	\$4,379,332	\$6,813,574	\$2,434,242	55.6%
Net County Cost	\$33,818,058	\$37,132,950	\$44,625,148	\$7,492,198	20.2%
Positions	157.0	156.0	199.0	43.0	27.6%

Summary of Changes

The Recommended Budget reflects a \$10,369,428 (24.5%) increase in total appropriations, a \$442,988 (49.8%) increase in reimbursements, a \$2,434,242 (55.6%) increase in revenue, and a \$7,492,198 (20.2%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below as well as recommended general fund backfill for the Juvenile Trauma Response Court program (JTRC). Additionally, the 5.0 FTE limited term positions associated with this program were reallocated to permanent positions.

The increase in total appropriations is due to:

- Increases in salary and benefit costs related to cost of living adjustments, and the mid-year addition of thirteen positions.
- An increase in grant expenditures associated, in large part, with increases in the Public Defender Pilot Program and the Department of State Hospitals Felony Mental Health Diversion Program.
- An increase in allocated costs from other departments.
- An increase in Department of Technology costs for the countywide switch to Microsoft 365.

- Recommended general fund backfill for Pretrial Support Program grant funding that began mid-year FY 2021-22 and is slated to end January 2023. Additionally, the 2.0 FTE limited term positions associated with this program are being reallocated to permanent positions.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to:

- An increase in Department of Health Services and Department of Human Assistance transfers for costs associated with the Assisted Outpatient Treatment (AOT) program and the expungement services program for the unsheltered.
- A slight increase in semi-discretionary 2011 Realignment.

The net increase in revenue is due to:

- An increase in state grant funding for the Public Defender Pilot Program and the Department of State Hospitals Felony Mental Health Diversion Program, offset by a decrease in the Targeted Case Management (TCM) Program revenue due to union opposition and insufficient administrative staff, and a decrease in grant funding for the Juvenile Trauma Response Court program (JTRC). Grant funding for the JTRC Program ends January 2023.

Position counts have increased by 43.0 FTE from the prior year Adopted Budget due to:

- 13.0 FTE net mid-year increases.
- 30.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

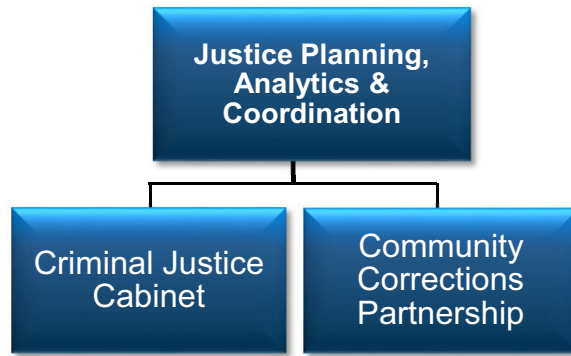
Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Indigent Defense	5,049,383	—	852,000	4,197,383	30.0

Recommended Growth Detail for the Program

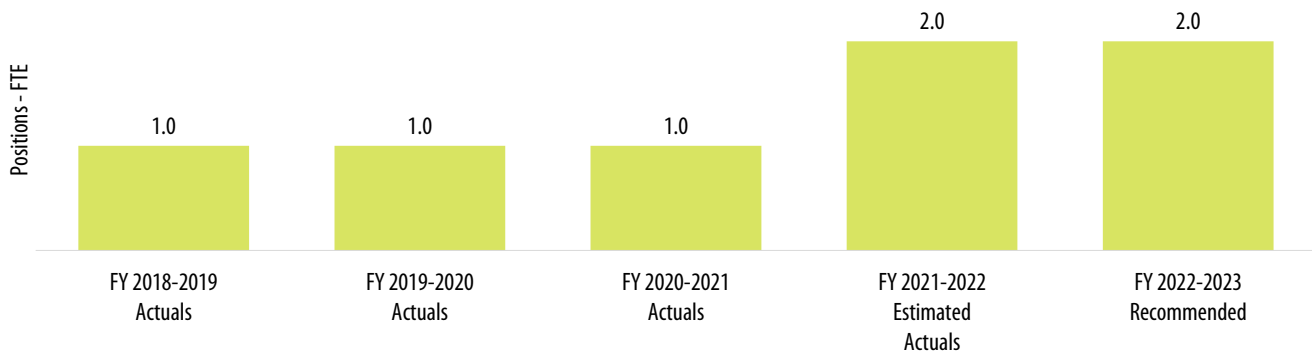
	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
Pub Def - ADD 13.0 FTE to Address Staffing and DTech Support Deficiencies - Criminal Defense					
	1,881,180	—	—	1,881,180	13.0
<p>Add 13.0 FTE positions and associated overhead costs and \$402,480 in DTech desktop support to improve efficiency and reduce case overloads. The Public Defender (PD) has a constitutional and ethical duty to provide effective assistance of counsel. Absent a legal conflict, the PD is charged with providing effective assistance of counsel to every indigent criminal defendant in the County. However, existing resources and staffing levels are limiting service capacity and forcing the PD to overload many cases to the Conflict Criminal Defender. Insufficient staff negatively impacts productivity and employee morale. The PD support and investigative staff ratios are far below those of other public defender offices throughout the state and far below those of other Sacramento County law offices. This request includes 2.0 FTE Criminal Investigators, 1.0 FTE Investigative Assistant, 8.0 FTE Paralegals, 2.0 FTE Administrative Services Officers, \$113,323 in services and supplies, \$402,480 in DTech desktop support, and \$17,172 in County motor pool vehicle rental costs and will be funded with net county cost. A portion of this request is contingent on approval of a linked to request in the Department of Technology budget (BU 7600000).</p>					
Pub Def - ADD 2.0 FTE/Pre-Trial Support Program					
	477,686	—	—	477,686	2.0
<p>Add 2.0 FTE positions to expand the Pretrial Support Program (PTSP) and thereby serve a greater number of people in the jail who could be safely released if connected to supportive services. The requested additional positions also serve as a force multiplier by increasing the number of staff who can supervise additional law students who increase service capacity. This request includes 1.0 FTE Principal Attorney, 1.0 FTE Attorney Lv 4 Criminal, and \$18,658 in overhead services and supplies. This request is eligible for AB 109 funding.</p>					
Pub Def - ADD 3.0 FTE/Services and Supplies - DSH Mental Health Diversion					
	852,000	—	852,000	—	3.0
<p>Add 1.0 FTE Limited Term Attorney Level 4, 1.0 FTE Limited Term Human Services Social Worker Master Degree, 1.0 FTE Limited Term Administrative Services Officer 1, \$24,417 in employee overhead services and supplies and \$399,984 for expanded contracted services. The Department of State Hospital has awarded the County \$852,000 to expand the Public Defender's felony mental health diversion program. The Public Defender needs staff support and additional treatment funds for this expansion. The funding runs through the end of FY 2022-23.</p>					
Pub Def - ADD 4.0 FTE/Services and Supplies - Collaborative Courts					
	613,091	—	—	613,091	4.0
<p>Add 4.0 FTE positions to support increased work load in the Superior Court's collaborative courts program. The collaborative courts program provides alternatives to incarceration through a variety of post-plea programs for mental health, substance use, veterans, and re-entry. Due to legislative changes, the Court has expanded its collaborative courts and current staffing is not adequate to support the increased workload. The PD needs additional staff to provide service and treatment referrals and on-going case management support. This request includes 1.0 FTE Attorney Lv 5, 1.0 FTE Human Services Supv Social Worker, and 2.0 FTE Human Services Social Worker Master Degree positions and \$31,961 in overhead services and supplies. This request is eligible for AB 109 funding.</p>					
Pub Def - ADD 8.0 FTE Clerical Positions - Case Mgt System					
	646,042	—	—	646,042	8.0
<p>Add 8.0 FTE additional clerical staff and IT support to implement and sustain an electronic case management system. The PD's paper based case management system is outdated and causing significant operational problems and negatively impacting efficiency and productivity. Additionally, the District Attorney will stop providing free paper discovery and will instead require the PD to download discovery from their new E-Discovery system. The PD has an ethical and legal duty to preserve client discovery and electronic evidence but lacks the necessary case management system and staff to do so. This request includes 1.0 FTE Senior Office Specialist, 3.0 FTE Senior Office Assistants, 4.0 FTE Office Assistants Lv 2, and \$74,280 in additional services and supplies and will be funded with net county cost. This request is not contingent upon any other growth request but it is linked to a separate PD growth request for a case management system.</p>					

Recommended Growth Detail for the Program

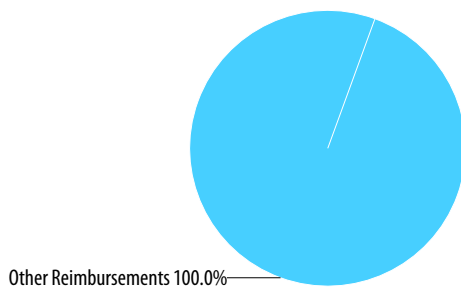
	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
Pub Def - Computer Hardware					
	100,000	—	—	100,000	—
Ongoing funding for necessary computer upgrades to hardware, \$100,000 for FY 2022-23. Sacramento County is migrating to Windows 11. The Public Defender's current computers do not have the operating system to support the upgrade. Due to budget cuts, the Public Defender replacement cycle was suspended. The PD needs to get back on an industry standard replacement cycle to respond to anticipated obsolescence. The Public Defender also needs to replace outdated printers.					
Pub Def - Leased Office Space for Pre-Trial Program					
	48,306	—	—	48,306	—
\$48,306 in funding for work space for the Pretrial Support Team (PTSP). The California Supreme Court recently affirmed the In re Humphrey case, holding that the Court must take into consideration an individual's ability to pay bail or alternative methods of ensuring a person's appearance at trial when deciding whether to release an individual from pretrial custody. In response to this holding, the Public Defender created a Pretrial Support Project (PTSP) to assess in custody client needs and provide linkage to services through a case management social worker team. The PTSP includes grant-funded staff and social worker and law school student interns who all need work stations. During FY 2021-22 the PD used general fund to lease short-term space for the staff, students, and volunteer workforce. The PTSP has been a success and the PD needs ongoing funding to lease this space long-term. This request is eligible for AB 109 funding.					
Pub Def - Relocate Juvenile Division					
	136,078	—	—	136,078	—
One time funding to relocate the Public Defender's (PD) juvenile division to another facility. The Sacramento County Superior Court has terminated the Public Defender's lease at the Juvenile Division. The Public Defender has found another facility location and plans to move into that space in FY 2022-23. The PD needs one-time funding to cover the cost of the move. The request includes \$23,218 for modular and interior furniture, \$49,860 for architectural services, and \$63,000 for moving services.					
Pub Def - Services & Supplies - Case Mgt System					
	295,000	—	—	295,000	—
One-time funding of \$255,000 for DTech Application Support and \$40,000 in additional supplies to implement an electronic case management system. The PD has an ethical and legal duty to preserve client discovery and electronic evidence but lacks the case management system and staff to do so. The PD's paper based case management system is outdated and causing significant operational problems and negatively impacting efficiency and productivity. Additionally, the District Attorney will stop providing free paper discovery and will instead require PD staff to download discovery from their new E-Discovery system. This request will be funded with net county cost and is linked to another PD growth request for staffing. This request is contingent on approval of another linked request in the Department of Technology budget (BU 7600000).					



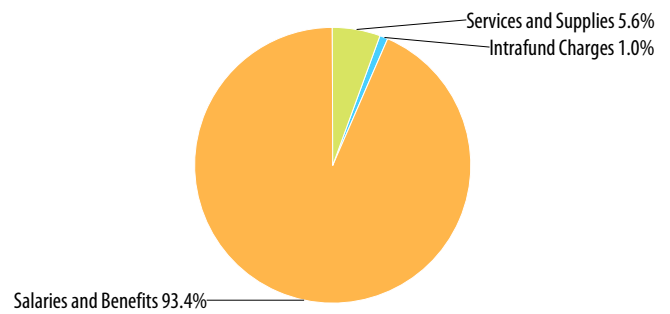
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Justice Planning, Analytics and Coordination** (previously titled Criminal Justice Cabinet) budget unit provides staffing and service support for the Criminal Justice Cabinet and the Community Corrections Partnership. The budget unit is divided into two programs:

- Criminal Justice Cabinet (CJC) – Provides the coordinated leadership necessary to ensure a fair and just criminal justice system and to develop programs and policies that provide an efficient and effective criminal justice system. Members include Judges from the Adult and Juvenile Court, Elected Officials, County Department Heads, City Mayors and Chiefs of Police, and the Superintendent of Schools. The Cabinet and its committees meet to discuss and implement approaches to common issues that arise in the processing of adult and juvenile cases and to develop fresh ideas involving prevention, rehabilitation, alternative sentencing, community involvement, and information technology to provide justice and protect public safety.
- Community Corrections Partnership (CCP) – Responsible for the County’s AB 109 Public Safety Realignment Plan for implementation of activities to address responsibilities for non-violent, non-serious, non-sex offenders shifted from the state to the county. Members include the Chief Probation Officer, District Attorney, Sheriff, Public Defender, Director of Health Services, Deputy County Executive of Social Services, Chief Financial Officer, City of Sacramento Chief of Police, Victim Representative, Employment Representative, Rehabilitation CBO and Education Representatives. The CCP must develop the annual AB 109 Plan to advise the Board of Supervisors on specific programming needed to implement the provisions of public safety realignment legislation.

Goals

- Implement policies and programs to facilitate an efficient and effective juvenile and criminal justice system.
- Provide collaborative leadership, planning, and evaluation to develop and make policy recommendations on vital justice system issues.
- Facilitate cooperation, collaboration, and communication necessary to implement cohesive policies and innovative programs that enhance public safety, improve services and outcomes, and reduce crime.

Accomplishments

- Through extensive collaboration, Cabinet partners and Court leadership successfully developed and implemented new and novel strategies to manage and mitigate the criminal case backlog generated by the COVID-19 pandemic.
- To help stakeholders and community members learn about and better understand how our adult criminal justice system works to identify and address individual needs through a broad range of behavioral health partnerships, Sacramento County’s Sequential Intercept Model (SIM) and current inventory of services was updated and posted on the CJC Website.
- The CJC Juvenile Institutions, Programs and Courts Committee (JIPCC) was key in developing Sacramento County’s SB 823 Juvenile Justice Realignment Plan; and the CCP Advisory Board with four community representatives was instrumental in completing Sacramento County’s AB 109 Plan 2021 Update.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Community Corrections Partnership	—	—	\$211,319	\$211,319	—%
Criminal Justice Cabinet	\$227,175	\$445,953	\$260,799	\$(185,154)	(41.5)%
Total Expenditures / Appropriations	\$227,175	\$445,953	\$472,118	\$26,165	5.9%
Total Reimbursements	\$(227,160)	\$(442,453)	\$(472,118)	\$(29,665)	6.7%
Net Financing Uses	\$15	\$3,500	—	\$(3,500)	(100.0)%
Total Revenue	\$309	—	—	—	—%
Net County Cost	\$(294)	\$3,500	—	\$(3,500)	(100.0)%
Positions	1.0	2.0	2.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$223,123	\$418,746	\$441,101	\$22,355	5.3%
Services & Supplies	\$1,979	\$25,068	\$26,499	\$1,431	5.7%
Intrafund Charges	\$2,072	\$2,139	\$4,518	\$2,379	111.2%
Total Expenditures / Appropriations	\$227,175	\$445,953	\$472,118	\$26,165	5.9%
Other Reimbursements	\$(227,160)	\$(442,453)	\$(472,118)	\$(29,665)	6.7%
Total Reimbursements	\$(227,160)	\$(442,453)	\$(472,118)	\$(29,665)	6.7%
Net Financing Uses	\$15	\$3,500	—	\$(3,500)	(100.0)%
Revenue					
Miscellaneous Revenues	\$309	—	—	—	—%
Total Revenue	\$309	—	—	—	—%
Net County Cost	\$(294)	\$3,500	—	\$(3,500)	(100.0)%
Positions	1.0	2.0	2.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$26,165 (5.9%) increase in total appropriations, a \$29,665 (6.7%) increase in reimbursements, and a \$3,500 (100.0%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due primarily to:

- Increases in salary and benefit costs including cost of living adjustments, retirement and health insurance.

- Increases in allocated costs including technology, personnel services, and county executive cabinet charges.

The increase in reimbursements is due to additional cost recovery to fund the increase in appropriations.

Community Corrections Partnership

Program Overview

This program provides staffing and service support for the **Community Corrections Partnership (CCP)**, the collaborative advisory body responsible for developing the AB 109 Plan that advises the Board of Supervisors on programming needs to implement provisions of AB 109 Public Safety Realignment legislation that shifted responsibility for specified lower level offenders from the state prison system to the local county jail and community corrections system. Penal Code Section 1230 specifies membership of the CCP, which is chaired by the Chief Probation Officer. Responsibilities include, but are not limited to preparing for public meetings of the CCP, providing research, analysis, and coordination needed to guide activities of the CCP and its subgroups and to update and implement the CCP's AB 109 Plan.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	—	—	\$207,543	\$207,543	—%
Services & Supplies	—	—	\$1,516	\$1,516	—%
Intrafund Charges	—	—	\$2,260	\$2,260	—%
Total Expenditures / Appropriations	—	—	\$211,319	\$211,319	—%
Other Reimbursements	—	—	\$(211,319)	\$(211,319)	—%
Total Reimbursements	—	—	\$(211,319)	\$(211,319)	—%
Positions	—	—	1.0	1.0	—%

Summary of Changes

The Recommended Budget reflects a \$211,319 (new) increase in total appropriations and reimbursements from the prior year Adopted Budget.

The increase in total appropriations is due to salary and benefit costs for the position providing staffing and service support for this program and the position's share of allocated costs. These costs were previously included in the Criminal Justice Cabinet program.

The increase in reimbursements is due to funding from the Community Corrections Planning allocation to fund the increase in appropriations.

Criminal Justice Cabinet

Program Overview

This program provides staffing and service support for the **Criminal Justice Cabinet**, the collaborative planning body for the criminal and juvenile justice system in Sacramento County. Responsibilities include, but are not limited to research, analysis, planning and coordination to support system-wide criminal justice initiatives and inform local justice policy and program decisions. The Criminal Justice Cabinet is chaired by the Presiding Judge of the Superior Court and includes representatives of county justice and social service agencies as well as all city law enforcement agencies. The Cabinet provides a forum to share information and coordinate service delivery in the juvenile and criminal justice systems.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$223,123	\$418,746	\$233,558	\$(185,188)	(44.2)%
Services & Supplies	\$1,979	\$25,068	\$24,983	\$(85)	(0.3)%
Intrafund Charges	\$2,072	\$2,139	\$2,258	\$119	5.6%
Total Expenditures / Appropriations	\$227,175	\$445,953	\$260,799	\$(185,154)	(41.5)%
Other Reimbursements	\$(227,160)	\$(442,453)	\$(260,799)	\$181,654	(41.1)%
Total Reimbursements	\$(227,160)	\$(442,453)	\$(260,799)	\$181,654	(41.1)%
Net Financing Uses	\$15	\$3,500	—	\$(3,500)	(100.0)%
Revenue					
Miscellaneous Revenues	\$309	—	—	—	—%
Total Revenue	\$309	—	—	—	—%
Net County Cost	\$(294)	\$3,500	—	\$(3,500)	(100.0)%
Positions	1.0	2.0	1.0	(1.0)	(50.0)%

Summary of Changes

The Recommended Budget reflects a \$185,154 (41.5%) decrease in total appropriations, a \$181,654 (41.1%) decrease in reimbursements, and a \$3,500 (100.0%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations and reimbursements is due to the shift of costs and funding to the new Community Corrections Partnership program. This is partially offset by an increase in salary and benefit costs for the position providing staffing and service support for this program and the position's share of allocated costs.

Budget Unit Functions & Responsibilities

The **Office of Inspector General (OIG)** budget unit funds a contract for an Inspector General. The OIG independently monitors defined areas of interest, analyzing trends and recommending ways to strengthen and improve law enforcement services and the citizen complaint and investigations processes. The mission of the OIG is to promote a culture of integrity, accountability and transparency in order to safeguard and preserve the public trust. The OIG will conduct fact finding, audits, and other inquiries pertaining to administrative or operational matters deemed appropriate by the Board of Supervisors, County Executive, or Sheriff. Upon request, the Inspector General may also accept citizen complaints to be forwarded for investigation; monitor or independently investigate any other matter as requested by the Sheriff or as directed by the Board of Supervisors; interview or re-interview complainants and witnesses to ensure that investigations are fair, unbiased, factually accurate and complete; provide complainants with timely updates on the status of investigations, excluding disclosure of any information that is confidential or legally protected; serve as a conduit to community leaders and the public to explain and clarify procedures and practices and to mitigate and resolve disputes; and advise of any investigation that appears incomplete or otherwise deficient.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Office of Inspector General	\$139,651	\$156,924	\$165,279	\$8,355	5.3%
Total Expenditures / Appropriations	\$139,651	\$156,924	\$165,279	\$8,355	5.3%
Net Financing Uses	\$139,651	\$156,924	\$165,279	\$8,355	5.3%
Net County Cost	\$139,651	\$156,924	\$165,279	\$8,355	5.3%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$139,651	\$154,093	\$162,332	\$8,239	5.3%
Interfund Charges	—	\$2,831	\$2,947	\$116	4.1%
Total Expenditures / Appropriations	\$139,651	\$156,924	\$165,279	\$8,355	5.3%
Net Financing Uses	\$139,651	\$156,924	\$165,279	\$8,355	5.3%
Net County Cost	\$139,651	\$156,924	\$165,279	\$8,355	5.3%

Summary of Changes

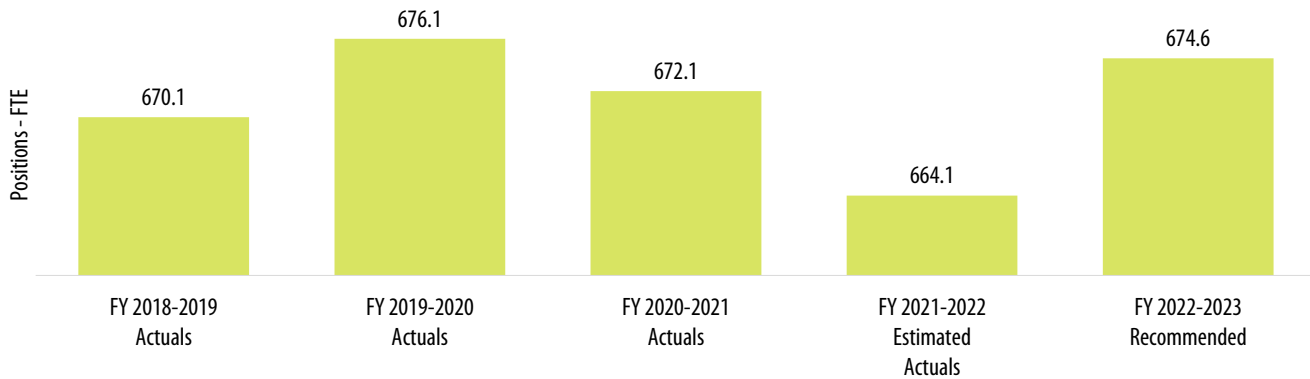
The Recommended Budget reflects an \$8,355 (5.3%) increase in total appropriations and net county cost from the prior year Adopted Budget.

The increase in total appropriations and net county cost are due to an increase in facility use charges and the consultant contract.

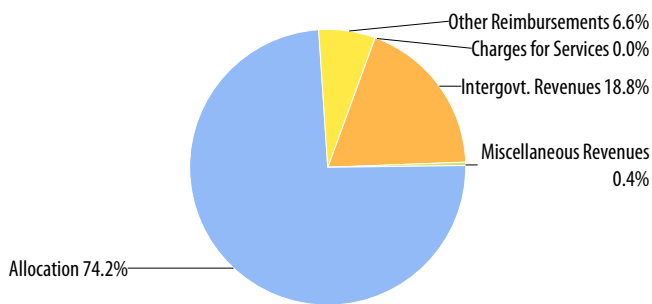
Department Structure
Marlon Yarber, Chief Probation Officer



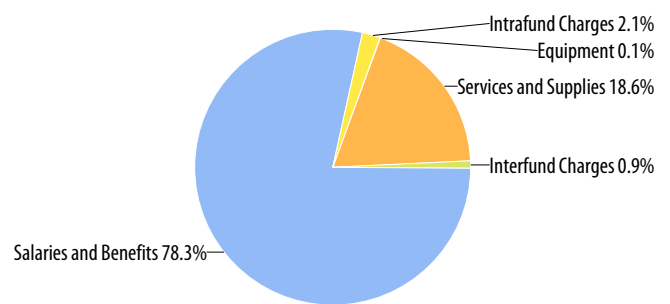
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Probation Department** is a key member of the criminal justice system and receives both its authority and mandates from state law. The department provides clients with the assessment, treatment, supervision and support necessary to prevent re-offending, resulting in a safer community. The Department's highly-skilled, multi-disciplinary workforce uses innovative strategies to support positive change. The Department includes the following programs:

- Administrative Support and Professional Standards
- Adult Community Corrections and Adult Field Operations
- Adult Court Services
- Juvenile Court Services
- Juvenile Field Operations
- Placement
- Youth Detention Facility

Goals

- Expand the Valley Oak Youth Academy program realignment services in the Youth Detention Facility and reentry community services, including treatment, prosocial activities as well as vocational, educational and therapeutic programming to youth committed by the Juvenile Courts.
- Reduce lengths of stay of individuals awaiting court in the county jail through pretrial program assessments and monitoring.
- Operate a Juvenile Assessment and Connection Center to serve youth reentering the community.

Accomplishments

- Implemented and began operating the Valley Oak Youth Academy program, supported by Division of Juvenile Justice Realignment in the Youth Detention Facility, whereby Probation is responsible for care and custody of youth committed by the Juvenile Courts.
- Opened the Jail Diversion Treatment and Resource Center program, which provides easily-accessible, community-based, individualized support services and linkages for those in need of substance abuse or mental health treatment.
- Expanded community involvement in reentry services by engaging and involving community members in rehabilitative and treatment service initiatives as well as contracting with community-based organizations in order to support reentry clients with programs/alternatives to incarceration.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Administrative Support and Professional Standards	\$15,007,609	\$15,975,063	\$17,118,470	\$1,143,407	7.2%
Adult Community Corrections and Adult Field Operations	\$42,626,896	\$46,690,204	\$48,777,497	\$2,087,293	4.5%
Adult Court Services	\$14,480,808	\$15,633,031	\$15,754,237	\$121,206	0.8%
Juvenile Court Services	\$13,425,208	\$14,065,982	\$15,109,053	\$1,043,071	7.4%
Juvenile Field Operations	\$19,408,863	\$21,671,085	\$22,191,808	\$520,723	2.4%
Placement	\$5,758,670	\$6,513,329	\$6,881,010	\$367,681	5.6%
Youth Detention Facility	\$56,348,698	\$51,248,180	\$57,121,748	\$5,873,568	11.5%
Total Expenditures / Appropriations	\$167,056,753	\$171,796,874	\$182,953,823	\$11,156,949	6.5%
Total Reimbursements	\$(65,183,852)	\$(68,676,394)	\$(84,745,763)	\$(16,069,369)	23.4%
Net Financing Uses	\$101,872,901	\$103,120,480	\$98,208,060	\$(4,912,420)	(4.8)%
Total Revenue	\$40,520,183	\$25,856,501	\$20,235,186	\$(5,621,315)	(21.7)%
Net County Cost	\$61,352,718	\$77,263,979	\$77,972,874	\$708,895	0.9%
Positions	672.1	665.1	674.6	9.5	1.4%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$127,634,993	\$135,674,690	\$143,321,264	\$7,646,574	5.6%
Services & Supplies	\$27,213,650	\$32,999,443	\$34,069,295	\$1,069,852	3.2%
Other Charges	\$28,950	—	—	—	—%
Equipment	\$7,823	\$20,000	\$120,000	\$100,000	500.0%
Interfund Charges	\$1,000,000	—	\$1,606,051	\$1,606,051	—%
Intrafund Charges	\$11,171,337	\$3,102,741	\$3,837,213	\$734,472	23.7%
Total Expenditures / Appropriations	\$167,056,753	\$171,796,874	\$182,953,823	\$11,156,949	6.5%
Semi-Discretionary Reimbursements	\$(64,574,628)	\$(67,879,318)	\$(77,810,864)	\$(9,931,546)	14.6%
Other Reimbursements	\$(609,224)	\$(797,076)	\$(6,934,899)	\$(6,137,823)	770.0%
Total Reimbursements	\$(65,183,852)	\$(68,676,394)	\$(84,745,763)	\$(16,069,369)	23.4%
Net Financing Uses	\$101,872,901	\$103,120,480	\$98,208,060	\$(4,912,420)	(4.8)%
Revenue					
Fines, Forfeitures & Penalties	\$30,732	\$15,000	—	\$(15,000)	(100.0)%
Intergovernmental Revenues	\$37,036,334	\$25,019,805	\$19,778,392	\$(5,241,413)	(20.9)%
Charges for Services	\$2,601,362	\$93,000	\$25,000	\$(68,000)	(73.1)%
Miscellaneous Revenues	\$851,755	\$728,696	\$431,794	\$(296,902)	(40.7)%
Total Revenue	\$40,520,183	\$25,856,501	\$20,235,186	\$(5,621,315)	(21.7)%
Net County Cost	\$61,352,718	\$77,263,979	\$77,972,874	\$708,895	0.9%
Positions	672.1	665.1	674.6	9.5	1.4%

Summary of Changes

The Recommended Budget reflects an \$11,156,949 (6.5%) increase in total appropriations, a \$16,069,369 (23.4%) increase in reimbursements, a \$5,621,315 (21.7%) decrease in revenue, and a \$708,895 (0.9%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in salary and benefit costs related to cost of living adjustments, increases in retirement costs and the increases in allocated costs, as well as increases in other professional services supporting contracts with community-based organizations.
- Recommended growth is summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to:

- Increases in expenditures eligible for support with semi-discretionary funding (2011 Realignment and Proposition 172) for existing programs and activities.
- Creation of the Probation-Restricted Revenue budget unit (BU 6708000) containing existing funding previously held in trust fund accounts, which support existing expenditures, including Senate Bill (SB) 823 Division of Juvenile Justice (DJJ) Realignment Block Grant funding, previously captured as revenue in this budget unit, and now shown as a reimbursement.
- Slight increases to departmental reimbursements for Probation services supporting partner agency operations.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The decrease in revenue is due to:

- A reduction of SB 678 funding, which supports adult community corrections realignment supervision activities by using evidence-based supervision practices to alleviate state prison overcrowding by reducing the number of individuals on felony probation, mandatory supervision, post release community supervision who are sent to prison.
- An anticipated reduction of Title IV-E program funding (now Family First Prevention Services Act funding), which reimburses eligible juvenile placement, court and field supervision and case management activities to serve youth who are candidates at high-risk of being placed in congregate care.
- The budgeting of Division of Juvenile Justice (DJJ) Realignment Block Grant funds revenue in the restricted revenue budget unit mentioned above.
- Reductions in grant funding for completed programs and projects, for which expenditure appropriations in the base budget were also reduced in the equivalent amount.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

Position counts have increased by 9.5 FTE from the prior year Adopted Budget due to:

- 1.0 FTE mid-year decrease.
- 0.5 FTE recommended net Base decreases.
- 11.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Administrative Support and Professional Standards	75,000	(75,000)	—	—	—
Placement	115,456	—	—	115,456	1.0
Youth Detention Facility	3,044,466	(3,044,466)	—	—	10.0

Administrative Support and Professional Standards

Program Overview

Administrative Support and Professional Standards provides administrative services to and personnel support for operations and activities across all divisions of the Probation Department, including training, information technology, communications, internal affairs, policy and compliance, and background investigations.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$11,738,722	\$11,885,212	\$12,202,227	\$317,015	2.7%
Services & Supplies	\$3,063,199	\$3,893,488	\$4,592,156	\$698,668	17.9%
Equipment	\$7,823	\$6,500	\$96,500	\$90,000	1,384.6%
Intrafund Charges	\$197,865	\$189,863	\$227,587	\$37,724	19.9%
Total Expenditures / Appropriations	\$15,007,609	\$15,975,063	\$17,118,470	\$1,143,407	7.2%
Other Reimbursements	\$(6,000)	\$(10,000)	\$(95,500)	\$(85,500)	855.0%
Total Reimbursements	\$(6,000)	\$(10,000)	\$(95,500)	\$(85,500)	855.0%
Net Financing Uses	\$15,001,609	\$15,965,063	\$17,022,970	\$1,057,907	6.6%
Revenue					
Fines, Forfeitures & Penalties	\$500	\$15,000	—	\$(15,000)	(100.0)%
Intergovernmental Revenues	\$378,857	\$361,600	\$328,908	\$(32,692)	(9.0)%
Miscellaneous Revenues	\$555,251	\$343,696	\$425,794	\$82,098	23.9%
Total Revenue	\$934,608	\$720,296	\$754,702	\$34,406	4.8%
Net County Cost	\$14,067,002	\$15,244,767	\$16,268,268	\$1,023,501	6.7%
Positions	57.0	58.0	55.0	(3.0)	(5.2)%

Summary of Changes

The Recommended Budget reflects a \$1,143,407 (7.2%) increase in total appropriations, an \$85,500 (855.0%) increase in reimbursements, a \$34,406 (4.8%) increase in revenue, and a \$1,023,501 (6.7%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases for cost of living adjustments, retirement costs, and allocated costs. Additionally, the budget reflects appropriations for the purchase of firearms being shifted from Services and Supplies to the fixed asset account in the Equipment Object. Firearms must be categorized as Fixed Assets.

- The ongoing cost for Probation’s body worn cameras shifting from the Non-Departmental Costs budget (BU 5770000) to Probation.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to:

- Use of funds from the Probation Drug and Gang Prevention restricted revenue account to support youth prevention and intervention programs and activities.
- Recommended growth detailed later in this section.

The net increase in revenue is due to increased revenue from the Sacramento County Probation Association for reimbursement of president and vice president salaries and benefits for union work as well as completion of the Standards and Training for Corrections Mental Health Training grant.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
Probation - Adult Field Drug Testing Device					
	75,000	(75,000)	—	—	—

Approval to purchase one laser-based drug testing device in the amount of \$75,000 for use in field operations to reliably identify potentially harmful chemicals and narcotics, with little to no contact by officers conducting searches, greatly reducing officers’ risks of exposure to dangerous substances. This request is contingent on approval of a linked request in the Probation - Restricted Revenue budget (BU 6708000).

Adult Community Corrections and Adult Field Operations

Program Overview

Adult Community Corrections (ACC) and Adult Field Operations oversees collaborative court and intervention programs for adults under Probation’s jurisdiction. This program includes three Adult Day Reporting Centers, Adult Reentry Court (formerly Drug Court), Veterans’ Treatment Court, Mental Health Court and Proposition 36. Officers in this program monitor and supervise adult offenders sentenced to terms of traditional probation Mandatory Supervision and Post Release Community Supervision populations. Multi-agency task forces and specialized supervision units apply supervision strategies and rehabilitative programming to effectively address various types of offenders and crimes. Officers use risk and treatment needs and provide referral information, monitor progress, prevent and intervene in gang-related activities. These units and partnerships supervise offenders whose crimes involve family violence, gangs, interstate compact, sex offenses, firearms and weapons, narcotics, violent crime, DUIs, cyber-related crimes, vehicle thefts, and drug trafficking.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$32,731,146	\$35,975,091	\$38,445,892	\$2,470,801	6.9%
Services & Supplies	\$7,977,731	\$9,289,470	\$8,729,336	\$(560,134)	(6.0)%
Equipment	—	\$7,000	\$17,000	\$10,000	142.9%
Intrafund Charges	\$1,918,020	\$1,418,643	\$1,585,269	\$166,626	11.7%
Total Expenditures / Appropriations	\$42,626,896	\$46,690,204	\$48,777,497	\$2,087,293	4.5%
Semi Discretionary Reimbursements	\$(18,945,621)	\$(22,357,469)	\$(26,903,049)	\$(4,545,580)	20.3%
Other Reimbursements	\$(204,290)	\$(349,152)	\$(377,834)	\$(28,682)	8.2%
Total Reimbursements	\$(19,149,911)	\$(22,706,621)	\$(27,280,883)	\$(4,574,262)	20.1%
Net Financing Uses	\$23,476,985	\$23,983,583	\$21,496,614	\$(2,486,969)	(10.4)%
Revenue					
Fines, Forfeitures & Penalties	\$30,000	—	—	—	—%
Intergovernmental Revenues	\$11,833,673	\$10,881,673	\$10,284,023	\$(597,650)	(5.5)%
Charges for Services	\$2,260,630	\$21,500	\$25,000	\$3,500	16.3%
Miscellaneous Revenues	\$206,808	\$219,000	—	\$(219,000)	(100.0)%
Total Revenue	\$14,331,111	\$11,122,173	\$10,309,023	\$(813,150)	(7.3)%
Net County Cost	\$9,145,874	\$12,861,410	\$11,187,591	\$(1,673,819)	(13.0)%
Positions	169.0	169.0	169.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$2,087,293 (4.5%) increase in total appropriations, a \$4,574,262 (20.1%) increase in reimbursements, an \$813,150 (7.3%) decrease in revenue, and a \$1,673,819 (13.0%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net increase in total appropriations is mostly due to increases in salary and benefit costs related to cost of living adjustments and increases in retirement costs, and increases in allocated costs. Additionally, although not impacting total appropriations, costs for the purchase of firearms were shifted from Services and Supplies to a fixed asset account in the Equipment object since firearms are categorized as fixed assets.

The increase in reimbursements is mostly due to increases in expenditures eligible for support with semi-discretionary funding (2011 Realignment and Proposition 172) for existing programs and activities.

The net decrease in revenue is due to the ending of the California Health Facility Financing Authority Community Services Infrastructure Grant, which was used to create the Jail Diversion Treatment and Resource Center, as well as the discontinuation of the collection of adult fees impacted by Assembly Bill 177.

Adult Court Services

Program Overview

Adult Court Services conducts pre-sentence investigations on adult offenders, determines their probation eligibility and recommends an appropriate sentence to the Court. The unit is also responsible for providing probationers with copies of their conditions of probation, information regarding treatment providers, and assigning cases to the appropriate caseloads. In addition, court officers act as liaisons to assist the Court. Officers are responsible for conducting assessments on individuals booked into custody and monitor individuals released to Pretrial by the Superior Court at no cost to clients.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$13,177,480	\$14,141,841	\$14,127,044	\$(14,797)	(0.1)%
Services & Supplies	\$1,036,236	\$1,295,956	\$1,402,093	\$106,137	8.2%
Other Charges	\$28,950	—	—	—	—%
Equipment	—	\$3,000	\$3,000	—	—%
Intrafund Charges	\$238,141	\$192,234	\$222,100	\$29,866	15.5%
Total Expenditures / Appropriations	\$14,480,808	\$15,633,031	\$15,754,237	\$121,206	0.8%
Semi Discretionary Reimbursements	\$(5,012,183)	—	—	—	—%
Total Reimbursements	\$(5,012,183)	—	—	—	—%
Net Financing Uses	\$9,468,624	\$15,633,031	\$15,754,237	\$121,206	0.8%
Revenue					
Fines, Forfeitures & Penalties	\$232	—	—	—	—%
Intergovernmental Revenues	\$8,022,741	\$6,189,546	\$5,365,735	\$(823,811)	(13.3)%
Charges for Services	\$340,336	\$71,500	—	\$(71,500)	(100.0)%
Miscellaneous Revenues	\$25	—	—	—	—%
Total Revenue	\$8,363,334	\$6,261,046	\$5,365,735	\$(895,311)	(14.3)%
Net County Cost	\$1,105,290	\$9,371,985	\$10,388,502	\$1,016,517	10.8%
Positions	75.0	80.0	71.0	(9.0)	(11.3)%

Summary of Changes

The Recommended Budget reflects a \$121,206 (0.8%) increase in total appropriations, an \$895,311 (14.3%) decrease in revenue, and a \$1,016,517 (10.8%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net increase in total appropriations is mostly due to increases in salary and benefit costs related to cost of living adjustments, increases in retirement costs and the increases in allocated costs.

The net decrease in revenue is due to reductions in SB 678 revenue, as well as the discontinuation of the collection of adult fees impacted by Assembly Bill 177 and the end of State grant funds passed through the Judicial Council to support the Pretrial Program.

Juvenile Court Services

Program Overview

Juvenile Court Services is responsible for the investigation and preparation of pre-disposition social history reports for the Juvenile Court, pursuant to section 280 and 281 of the Welfare and Institutions Code. The Division is also mandated to process juvenile offenders booked into the Youth Detention Facility and/or issued citations by law enforcement agencies, pursuant to sections 628.1, 631, 632, 653 of the Welfare and Institutions Code.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$12,176,296	\$12,654,668	\$13,557,794	\$903,126	7.1%
Services & Supplies	\$1,105,473	\$1,265,224	\$1,362,324	\$97,100	7.7%
Intrafund Charges	\$143,439	\$146,090	\$188,935	\$42,845	29.3%
Total Expenditures / Appropriations	\$13,425,208	\$14,065,982	\$15,109,053	\$1,043,071	7.4%
Semi Discretionary Reimbursements	\$(4,329,346)	\$(4,547,342)	\$(12,047,612)	\$(7,500,270)	164.9%
Total Reimbursements	\$(4,329,346)	\$(4,547,342)	\$(12,047,612)	\$(7,500,270)	164.9%
Net Financing Uses	\$9,095,862	\$9,518,640	\$3,061,441	\$(6,457,199)	(67.8)%
Revenue					
Intergovernmental Revenues	\$5,186,633	\$2,870,088	\$1,544,632	\$(1,325,456)	(46.2)%
Miscellaneous Revenues	\$107	—	—	—	—%
Total Revenue	\$5,186,740	\$2,870,088	\$1,544,632	\$(1,325,456)	(46.2)%
Net County Cost	\$3,909,122	\$6,648,552	\$1,516,809	\$(5,131,743)	(77.2)%
Positions	64.1	62.1	60.6	(1.5)	(2.4)%

Summary of Changes

The Recommended Budget reflects a \$1,043,071 (7.4%) increase in total appropriations, a \$7,500,270 (164.9%) increase in reimbursements, a \$1,325,456 (46.2%) decrease in revenue, and a \$5,131,743 (77.2%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net increase in total appropriations is mostly due to increases in salary and benefit costs related to cost of living adjustments, increases in retirement costs, and increases in allocated costs, partially offset by a reduction in salary and benefit costs due to a reallocation of a 0.5 FTE Legal Transcriber position and 1.0 FTE Senior Office Assistant position to a 1.0 FTE Administrative Services Officer 1 position in Juvenile Field Operations.

The increase in reimbursements is due to increases in expenditures eligible for support with semi-discretionary public safety (Proposition 172) funding, related to increased costs for existing staff, programs, and activities.

The decrease in revenue is due to the cessation of Funding Certainty Grant funds, which provided bridge funding for counties that participated in the Title IV-E Waiver program to minimize service impacts during transition to the Family First Prevention Services Act program, as well as anticipated loss of revenue for reimbursement of claimable expenses for eligible activities as they may change upon transition.

Juvenile Field Operations

Program Overview

Juvenile Field Operations monitors juvenile offenders placed under probation supervision in the community as well as those released from custody on home supervision and electronic monitoring. Officers also supervise young adults released from the state and are responsible for re-entry connections.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$15,658,297	\$16,077,640	\$16,415,276	\$337,636	2.1%
Services & Supplies	\$3,609,456	\$5,125,735	\$5,207,783	\$82,048	1.6%
Equipment	—	\$3,500	\$3,500	—	—%
Interfund Charges	—	—	\$309,920	\$309,920	—%
Intrafund Charges	\$141,110	\$464,210	\$255,329	\$(208,881)	(45.0)%
Total Expenditures / Appropriations	\$19,408,863	\$21,671,085	\$22,191,808	\$520,723	2.4%
Semi Discretionary Reimbursements	\$(14,287,825)	\$(16,946,115)	\$(17,445,162)	\$(499,047)	2.9%
Other Reimbursements	\$(398,934)	\$(437,924)	\$(483,880)	\$(45,956)	10.5%
Total Reimbursements	\$(14,686,759)	\$(17,384,039)	\$(17,929,042)	\$(545,003)	3.1%
Net Financing Uses	\$4,722,104	\$4,287,046	\$4,262,766	\$(24,280)	(0.6)%
Revenue					
Intergovernmental Revenues	\$1,461,330	\$1,283,224	\$1,013,247	\$(269,977)	(21.0)%
Total Revenue	\$1,461,330	\$1,283,224	\$1,013,247	\$(269,977)	(21.0)%
Net County Cost	\$3,260,774	\$3,003,822	\$3,249,519	\$245,697	8.2%
Positions	79.0	74.0	69.0	(5.0)	(6.8)%

Summary of Changes

The Recommended Budget reflects a \$520,723 (2.4%) increase in total appropriations, a \$545,003 (3.1%) increase in reimbursements, a \$269,977 (21.0%) decrease in revenue, and a \$245,697 (8.2%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net increase in total appropriations is mostly due to increases in salary and benefit costs related to cost of living adjustments and increases in retirement costs, and increases in allocated costs. Salary and benefit costs also increased due to the addition of 1.0 FTE Administrative Services Officer 1 position transferred from the Juvenile Court Services Program.

The increase in reimbursements is mostly due to increases in expenditures eligible for support with semi-discretionary 2011 Realignment (Juvenile Justice Crime Prevention Act and Youthful Offender Block Grant) funding for existing programs and activities.

The decrease in revenue is mostly due to the ramp down of the Youth Reinvestment Grant program, which leverages foster care dollars to provide eligible youth with treatment services through contracted service providers.

Placement

Program Overview

Placement is responsible for the supervision of juvenile offenders who have been committed to a placement program by the Juvenile Delinquency Court. The Probation Department is charged with facilitating appropriate placement of minors in group homes and residential treatment centers.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$5,035,642	\$5,391,571	\$5,742,534	\$350,963	6.5%
Services & Supplies	\$493,498	\$912,899	\$909,777	\$(3,122)	(0.3)%
Intrafund Charges	\$229,529	\$208,859	\$228,699	\$19,840	9.5%
Total Expenditures / Appropriations	\$5,758,670	\$6,513,329	\$6,881,010	\$367,681	5.6%
Semi Discretionary Reimbursements	\$(3,545,937)	\$(4,805,658)	\$(5,388,005)	\$(582,347)	12.1%
Total Reimbursements	\$(3,545,937)	\$(4,805,658)	\$(5,388,005)	\$(582,347)	12.1%
Net Financing Uses	\$2,212,733	\$1,707,671	\$1,493,005	\$(214,666)	(12.6)%
Revenue					
Intergovernmental Revenues	\$1,097,670	\$973,505	\$973,847	\$342	0.0%
Charges for Services	\$396	—	—	—	—%
Miscellaneous Revenues	\$107	—	—	—	—%
Total Revenue	\$1,098,172	\$973,505	\$973,847	\$342	0.0%
Net County Cost	\$1,114,560	\$734,166	\$519,158	\$(215,008)	(29.3)%
Positions	25.0	25.0	24.0	(1.0)	(4.0)%

Summary of Changes

The Recommended Budget reflects a \$367,681 (5.6%) increase in total appropriations, a \$582,347 (12.1%) increase in reimbursements, a \$342 (0.0%) increase in revenue, and a \$215,008 (29.3%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net increase in total appropriations is mostly due to:

- Increases in salary and benefit costs related to cost of living adjustments and increases in retirement costs, and increases in allocated costs.
- Recommended growth detailed later in this section.

The increase in reimbursements is mostly due to increases in expenditures eligible for support with semi-discretionary 2011 Realignment (Juvenile Probation Activities) funding related to increased costs for existing staff, programs, and activities.

The increase in revenue is due to a small increase in Resource Family Activities funding, which supports Continuum of Care Reform activities for congregate care youth.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Probation - Placement Foster Care SSI Social Worker	115,456	—	—	115,456	1.0

Probation is requesting on-going funding for 1.0 FTE Human Services Social Worker - Master's Degree (with Special Skills Classes) in the amount of \$115,456 in order to comply with Assembly Bill 1331 legislative mandates, which require county placing agencies to screen all foster youth for potential Supplemental Security Income/State Supplementary Payment (SSI/SSP) eligibility when foster youth are at least 16.5 years of age and no more than 17.5 years of age. These obligations extend to all foster youth, including those supervised by Probation.

This position may be eligible for funding from foster care dollars or 2011 Realignment funds (Juvenile Probation Activities).

Youth Detention Facility

Program Overview

The **Youth Detention Facility (YDF)** provides safe and secure detention of youth who are awaiting appearances in court, serving custody commitments, or pending placement or transfers to other programs.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$37,117,409	\$39,548,667	\$42,830,497	\$3,281,830	8.3%
Services & Supplies	\$9,928,057	\$11,216,671	\$11,865,826	\$649,155	5.8%
Interfund Charges	\$1,000,000	—	\$1,296,131	\$1,296,131	—%
Intrafund Charges	\$8,303,232	\$482,842	\$1,129,294	\$646,452	133.9%
Total Expenditures / Appropriations	\$56,348,698	\$51,248,180	\$57,121,748	\$5,873,568	11.5%
Semi Discretionary Reimbursements	\$(18,453,715)	\$(19,222,734)	\$(16,027,036)	\$3,195,698	(16.6)%
Other Reimbursements	—	—	\$(5,977,685)	\$(5,977,685)	—%
Total Reimbursements	\$(18,453,715)	\$(19,222,734)	\$(22,004,721)	\$(2,781,987)	14.5%
Net Financing Uses	\$37,894,983	\$32,025,446	\$35,117,027	\$3,091,581	9.7%
Revenue					
Intergovernmental Revenues	\$9,055,431	\$2,460,169	\$268,000	\$(2,192,169)	(89.1)%
Miscellaneous Revenues	\$89,457	\$166,000	\$6,000	\$(160,000)	(96.4)%
Total Revenue	\$9,144,888	\$2,626,169	\$274,000	\$(2,352,169)	(89.6)%
Net County Cost	\$28,750,095	\$29,399,277	\$34,843,027	\$5,443,750	18.5%
Positions	203.0	197.0	226.0	29.0	14.7%

Summary of Changes

The Recommended Budget reflects a \$5,873,568 (11.5%) increase in total appropriations, a \$2,781,987 (14.5%) increase in reimbursements, a \$2,352,169 (89.6%) decrease in revenue, and a \$5,443,750 (18.5%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net increase in total appropriations is primarily due to:

- Increases in salary and benefit costs related to cost of living adjustments and increases in retirement costs, and increases in allocated costs, including lease debt service payments that were previously funded by the Capital Construction Fund.
- Completion of the Valley Oak Youth Academy construction project.
- Recommended growth detailed later in this section.

The net increase in reimbursements is mostly due to:

- The increase in expenditures eligible for support with semi-discretionary public safety (Proposition 172) revenue related to increased costs for existing staff, programs, and activities, as well as use of DJJ Realignment Block Grant funds held in a restricted revenue account, which is now budgeted as a reimbursement (previously categorized as revenue).
- Recommended growth detailed later in this section.

The decrease in revenue is due to:

- DJJ Realignment Block Grant funds now being received and budgeted in a restricted revenue budget unit and transferred to this budget unit as a reimbursement.
- Reductions in grant funding for the completed Youth Programs and Facilities Grant for the Valley Oak Youth Academy construction project in the Youth Detention Facility.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
Probation - YDF VOYA Program Expansion					
	3,044,466	(3,044,466)	—	—	10.0

Add 10.0 FTE Assistant Probation Officers (APOs) to supervise youth in the program; embedded Sacramento County Behavioral Health Services staff (0.2 FTE Psychiatrist and 3.0 FTE Senior Mental Health Counselors) for expanded treatment services; funding for contracted services including therapeutic, re-entry, and pro-social services and programming; clothing and recreational supplies; and funding allocated to participate in the state-wide consortium and Pine Grove Fire Camp for collaborative care and custody support. This request is funded by SB 823 Division of Juvenile Justice (DJJ) Realignment Block Grant funding.

Costs may be supported by semi-discretionary 2011 Realignment and public safety funding (Juvenile Probation Activities and/or Proposition 172).

This request is contingent on approval of a linked request in the Department of Health Services budget (BU 7200000).

Budget Unit Functions & Responsibilities

The **Probation-Restricted Revenues** are used to support eligible costs for Probation Department programs, mandated by state law, which provide clients with the assessment, treatment, supervision and support necessary to prevent re-offending, resulting in a safer community. This budget unit includes the following program areas:

- Asset Forfeiture Funds
- Juvenile Phone Benefit
- Probation Drug and Gang Prevention
- Senate Bill (SB) 823 Division of Juvenile Justice (DJJ) Realignment

Goals

- Use Juvenile Phone Benefit funds to incentivize positive, pro-social behaviors of youth housed in the Youth Detention Facility (YDF).
- Use SB 823 DJJ Realignment funds to support robust and successful residential and re-entry programming and treatment to youth realigned from DJJ to the Valley Oak Youth Academy.
- Use Probation Drug and Gang Prevention funds to support programs and organizations that provide pro-social activities to those who have elevated risk factors for joining gangs and/or drug use.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Asset Forfeiture Funds	—	—	\$85,832	\$85,832	—%
Juvenile Phone Benefit	—	—	\$343,880	\$343,880	—%
Probation Drug and Gang Prevention	—	—	\$78,541	\$78,541	—%
SB 823 Division of Juvenile Justice Realignment	—	—	\$5,857,685	\$5,857,685	—%
Total Expenditures / Appropriations	—	—	\$6,365,938	\$6,365,938	—%
Net Financing Uses	—	—	\$6,365,938	\$6,365,938	—%
Total Revenue	—	—	\$5,685,285	\$5,685,285	—%
Use of Fund Balance	—	—	\$680,653	\$680,653	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$6,063,185	\$6,063,185	—%
Appropriation for Contingencies	—	—	\$302,753	\$302,753	—%
Total Expenditures / Appropriations	—	—	\$6,365,938	\$6,365,938	—%
Net Financing Uses	—	—	\$6,365,938	\$6,365,938	—%
Revenue					
Intergovernmental Revenues	—	—	\$5,557,685	\$5,557,685	—%
Miscellaneous Revenues	—	—	\$127,600	\$127,600	—%
Total Revenue	—	—	\$5,685,285	\$5,685,285	—%
Use of Fund Balance	—	—	\$680,653	\$680,653	—%

Summary of Changes

The Recommended Budget reflects a \$6,365,938 (new) increase in total appropriations, a \$5,685,285 (new) increase in revenue, and a \$680,653 (new) increase in use of fund balance from the prior year Adopted Budget.

This budget unit is being established as part of the FY 2022-23 Recommended Budget. Previously the revenues collected were received in an unbudgeted trust fund and budgeted as revenue by the Probation Department and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this budget unit and transferred to the Probation Budget Unit (BU 6700000) via an interfund transfer (reimbursement).

- Recommended growth is summarized later in this section. Additional detail is provided in the individual program sections.

Use of Fund Balance reflects a carryover of \$680,653 in available balance from the trust funds.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Asset Forfeiture Funds	75,000	—	75,000	—	—
SB 823 Division of Juvenile Justice Realignment	3,044,466	—	3,044,466	—	—

Asset Forfeiture Funds

Program Overview

Asset Forfeiture Funds revenue is an apportionment of state asset forfeiture funds allocated to Probation for field operations during which assets were seized. These funds may only be used to support services and supplies for probation programs; the funds may not be used to support new or ongoing staffing costs. Additionally, 15 percent of the funds must be reserved in a separate account to support juveniles through drug and gang prevention and intervention programs and activities.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$85,000	\$85,000	—%
Appropriation for Contingencies	—	—	\$832	\$832	—%
Total Expenditures / Appropriations	—	—	\$85,832	\$85,832	—%
Net Financing Uses	—	—	\$85,832	\$85,832	—%
Revenue					
Miscellaneous Revenues	—	—	\$85,000	\$85,000	—%
Total Revenue	—	—	\$85,000	\$85,000	—%
Use of Fund Balance	—	—	\$832	\$832	—%

Summary of Changes

The Recommended Budget reflects an \$85,832 (new) increase in total appropriations, an \$85,000 (new) increase in revenue, and an \$832 (new) increase of use of fund balance from the prior year Adopted Budget.

This budget unit is being established as part of the FY 2022-23 Recommended Budget. Previously the revenues collected were received in an unbudgeted trust fund and budgeted as revenue by the Probation Department and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this budget unit and transferred to the Probation Budget Unit (BU 6700000) via an interfund transfer (reimbursement).

- Recommended growth is detailed later in this section.

Use of Fund Balance reflects a carryover of \$832 in available balance from the trust fund.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
Probation Restricted Revenue - Adult Field Drug Testing Device					
	75,000	—	75,000	—	—

Probation requests approval to purchase one laser-based drug testing device in the amount of \$75,000 using State Asset Forfeiture funds held in the Probation Restricted Revenue budget unit in order for officers in field operations to reliably identify potentially harmful chemicals and narcotics, with little to no contact by officers conducting searches, greatly reducing officers' risks of exposure to dangerous substances.

Juvenile Phone Benefit

Program Overview

Juvenile Phone Benefit funds are accrued when youth in the Youth Detention Facility (YDF), in addition to free calls they are allotted, utilize the option of making collect calls to individuals in the community. The funds are solely utilized for incentives to benefit youth in YDF. The YDF provides safe and secure detention of youth who are awaiting appearances in court, serving custody commitments, or pending placement or transfers to other programs.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$120,000	\$120,000	—%
Appropriation for Contingencies	—	—	\$223,880	\$223,880	—%
Total Expenditures / Appropriations	—	—	\$343,880	\$343,880	—%
Net Financing Uses	—	—	\$343,880	\$343,880	—%
Revenue					
Miscellaneous Revenues	—	—	\$27,600	\$27,600	—%
Total Revenue	—	—	\$27,600	\$27,600	—%
Use of Fund Balance	—	—	\$316,280	\$316,280	—%

Summary of Changes

The Recommended Budget reflects a \$343,880 (new) increase in total appropriations, a \$27,600 (new) increase in revenue, and a \$316,280 (new) increase in use of fund balance from the prior year Adopted Budget.

This budget unit is being established as part of the FY 2022-23 Recommended Budget. Previously the revenues collected were received in an unbudgeted trust fund and budgeted as revenue by the Probation Department and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this budget unit and transferred to the Probation Budget Unit (BU 6700000) via an interfund transfer (reimbursement).

Use of Fund Balance reflects a carryover of \$316,280 in available balance from the trust fund.

Probation Drug and Gang Prevention

Program Overview

Probation Drug and Gang Prevention revenue is a 15 percent apportionment of state asset forfeiture funds allocated to Probation for field operations during which assets were seized. These funds may only be used to support juveniles through drug and gang prevention and intervention programs and activities.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$500	\$500	—%
Appropriation for Contingencies	—	—	\$78,041	\$78,041	—%
Total Expenditures / Appropriations	—	—	\$78,541	\$78,541	—%
Net Financing Uses	—	—	\$78,541	\$78,541	—%
Revenue					
Miscellaneous Revenues	—	—	\$15,000	\$15,000	—%
Total Revenue	—	—	\$15,000	\$15,000	—%
Use of Fund Balance	—	—	\$63,541	\$63,541	—%

Summary of Changes

The Recommended Budget reflects a \$78,541 (new) increase in total appropriations, a \$15,000 (new) increase in revenue, and a \$63,541 (new) increase in use of fund balance from the prior year Adopted Budget.

This budget unit is being established as part of the FY 2022-23 Recommended Budget. Previously the revenues collected were received in an unbudgeted trust fund and budgeted as revenue by the Probation Department and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this budget unit and transferred to the Probation Budget Unit (BU 6700000) via an interfund transfer (reimbursement).

Use of Fund Balance reflects a carryover of \$63,541 in available balance from the trust fund.

SB 823 Division of Juvenile Justice Realignment

Program Overview

SB 823 Division of Juvenile Justice Realignment legislation directs the closure of California Division of Juvenile Justice (DJJ), the state system which currently houses and treats youth who have committed the most serious crimes, and realigns the youth to local facilities. In accordance with Senate Bill (SB) 823, the DJJ Realignment Block Grant funding will support programs providing county-based custody, care, and supervision of youth realigned from DJJ.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$5,857,685	\$5,857,685	—%
Total Expenditures / Appropriations	—	—	\$5,857,685	\$5,857,685	—%
Net Financing Uses	—	—	\$5,857,685	\$5,857,685	—%
Revenue					
Intergovernmental Revenues	—	—	\$5,557,685	\$5,557,685	—%
Total Revenue	—	—	\$5,557,685	\$5,557,685	—%
Use of Fund Balance	—	—	\$300,000	\$300,000	—%

Summary of Changes

The Recommended Budget reflects a \$5,857,685 (new) increase in total appropriations, a \$5,557,685 (new) increase in revenue, and a \$300,000 increase in use of fund balance from the prior year Adopted Budget.

This budget unit is being established as part of the FY 2022-23 Recommended Budget. Previously the revenues collected were received in an unbudgeted trust fund and budgeted as revenue by the Probation Department and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this budget unit and transferred to the Probation Budget Unit (BU 6700000) via an interfund transfer (reimbursement).

- Recommended growth is detailed later in this section.

Use of Fund Balance reflects a carryover of \$300,000 in available balance from the trust fund.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Probation Restricted Revenue - YDF VOYA Program Expansion	3,044,466	—	3,044,466	—	—

The Probation Department is requesting to use SB 823 Division of Juvenile Justice (DJJ) Realignment funding in the amount of \$3,044,466 to support a growth request in the Probation budget (BU 6700000), adding new positions and additional services and supplies to expand the Valley Oak Youth Academy (VOYA) program in the Youth Detention Facility to serve the increasing number of youth realigned from the state to the county and those committed to local custody. The funding is held in this budget unit and may only be used to reimburse costs to support the DJJ Realignment population. The growth request includes the addition of 10.0 FTE Assistant Probation Officers (APOs) to supervise youth in the program; embedded Sacramento County Behavioral Health Services staff (0.2 FTE Psychiatrist and 3.0 FTE Senior Mental Health Counselors) in the Department of Health Services budget (BU 7200000) for treatment services; direct care costs; and funding for contracted services including housing and programming with community-based organizations and providers. The request also includes funding allocated to participate in the state-wide consortium and Pine Grove Fire Camp for collaborative care and custody support. The DJJ Realignment allocation for FY 2022-23 is \$5,557,685, and the FY 2021-22 estimated fund balance carryover is \$300,000, a total of \$5,857,685 in available DJJ Realignment funds. These funds are kept in this Restricted Revenue account. The funding must first support FY 2022-23 base costs for the existing staffing and services (approved in the FY 2021-22 budget) in the amount of \$2,813,219. The remaining funds will support the growth request in the amount of \$3,044,466.

This program may be supported by 2011 Realignment and Public Safety Sales Tax funding (Juvenile Probation Activities and/or Proposition 172).

Budget Unit Functions & Responsibilities

The **Care in Homes and Institutions-Juvenile Court Wards** budget unit provides funding to house minors who commit serious and violent offenses pursuant to Section 707(b) of the Welfare and Institutions Code and are committed to the California Department of Corrections and Rehabilitation Division of Juvenile Justice by the Juvenile Court. The Probation Department is charged a fee for each commitment and is responsible for the payment of this mandatory County expense.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Care in Homes and Institutions	\$1,092,678	\$1,280,000	\$1,280,000	—	—%
Total Expenditures / Appropriations	\$1,092,678	\$1,280,000	\$1,280,000	—	—%
Net Financing Uses	\$1,092,678	\$1,280,000	\$1,280,000	—	—%
Net County Cost	\$1,092,678	\$1,280,000	\$1,280,000	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Other Charges	\$1,092,678	\$1,280,000	\$1,280,000	—	—%
Total Expenditures / Appropriations	\$1,092,678	\$1,280,000	\$1,280,000	—	—%
Net Financing Uses	\$1,092,678	\$1,280,000	\$1,280,000	—	—%
Net County Cost	\$1,092,678	\$1,280,000	\$1,280,000	—	—%

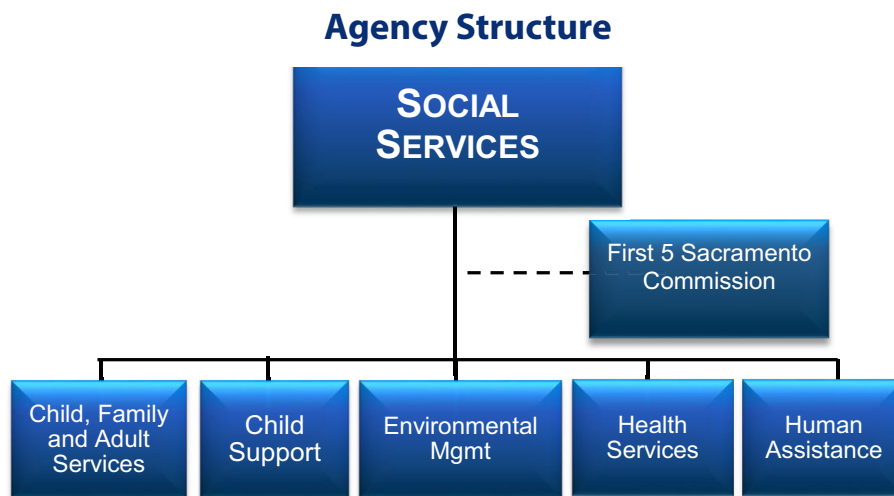
Summary of Changes

The Recommended Budget reflects no changes from the prior year Adopted Budget.

While the Department projects the average number of wards housed by the Division of Juvenile Justice (DJJ), per month, will be lower than the previous year, the Department anticipates two new commitments to DJJ at a significantly higher rate (\$125,000 per youth, prorated) than that of youth who were committed to DJJ prior to July 1, 2021, and remain in the care and custody of DJJ at a significantly lower rate (\$24,000 per youth, prorated). Due to Senate Bill 823, effective July 1, 2021, DJJ generally no longer accepts new referrals to house youth at the old rate.

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Social Services departments provide services and programs to residents of unincorporated Sacramento County and the seven cities within its boundary. Programs and services include; primary and public health, mental health and substance abuse, food assistance, social services, homeless, and consumer protection.

Social Services departments include:

Child Family and Adult Services is responsible for the provision of services for at-risk dependent adults and seniors and services for abused, neglected and exploited children and their families.

Child Support Services is responsible for establishing child and medical support court ordered obligations; collection and enforcement of those support and medical obligations; and establishing paternity for children born out-of-wedlock.

Environmental Management provides mandated regulatory services that protect public health and the environment. The Department encompasses over 34 distinct programs designed to provide protection from unsafe water, food and hazardous materials, as well as solid, hazardous and medical wastes.

Health Services is responsible for the provision of primary health care; mental health promotion, treatment and outreach; prevention and treatment programs to assist with substance abuse problems; and public health services and education. The Department is also responsible for health and mental health services for adults and juveniles in the County operated correction facilities.

Human Assistance determines eligibility for financial assistance programs including California’s Work Opportunity and Responsibilities to Kids (CalWORKs), CalFresh, Medical Assistance (Medi-Cal), County Medically Indigent Services, and General Assistance (G.A.). The Department also provides employment and veteran services programs, and manages the County’s Homeless Initiatives.

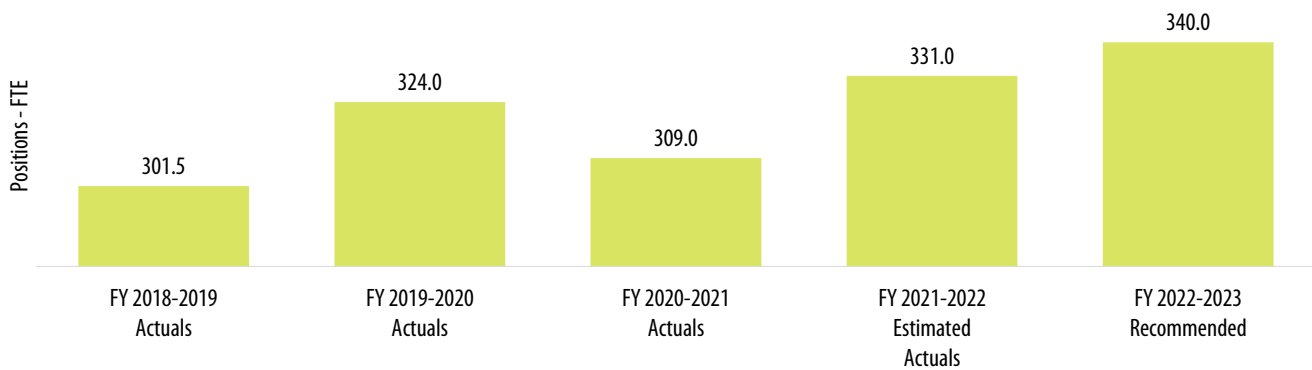
Budget Units/Departments Summary

Fund	Budget Unit No.	Departments/Budget Units	Total Appropriations	Net Financing Uses	Net Cost	Positions
001A	5810000	Child Support Services	\$44,308,669	\$44,308,669	—	340.0
001A	7800000	Child, Family and Adult Services	\$254,802,928	\$143,833,676	\$27,080,727	1,247.1
001A	3310000	Cooperative Extension	\$490,745	\$490,745	\$483,954	—
001A	7410000	Correctional Health Services	\$87,779,981	\$67,992,422	\$59,621,369	219.5
001A	7270000	Health - Medical Treatment Payments	\$2,491,350	\$208,444	\$208,444	—
001A	7200000	Health Services	\$707,033,366	\$339,275,398	\$36,883,745	1,168.1
001A	8100000	Human Assistance-Administration	\$384,828,651	\$365,021,343	\$40,228,850	2,165.3
001A	8700000	Human Assistance-Aid Payments	\$379,340,141	\$138,211,001	\$16,970,413	—
001A	7250000	IHSS Provider Payments	\$132,708,025	\$40,600,000	—	—
001A	7230000	Juvenile Medical Services	\$10,595,423	\$9,272,958	\$5,056,708	25.0
001A	2820000	Veteran's Facility	\$16,452	\$16,452	\$16,452	—
General Fund Total			\$2,004,395,731	\$1,149,231,108	\$186,550,662	5,165.0
001I	7290000	Mental Health Services Act	\$151,101,888	\$145,601,888	\$30,021,096	—
001R	7809900	Child, Family Adult-Restricted Revenues	\$1,024,000	\$1,024,000	\$654,000	—
001R	7208000	Health Svcs-Restricted Revenues	\$3,288,111	\$3,288,111	\$1,588,919	—
001R	8100800	Human Assistance-Restricted Revenues	\$249,531	\$249,531	—	—
010B	3350000	Environmental Management	\$27,389,000	\$22,209,354	\$2,360,457	118.0
010C	3351000	EMD Special Program Funds	\$276,000	\$276,000	\$271,420	—
013A	7210000	First 5 Sacramento Commission	\$20,047,420	\$20,047,420	\$852,683	12.0
Non-General Fund Total			\$203,375,950	\$192,696,304	\$35,748,575	130.0
Grand Total			\$2,207,771,681	\$1,341,927,412	\$222,299,237	5,295.0

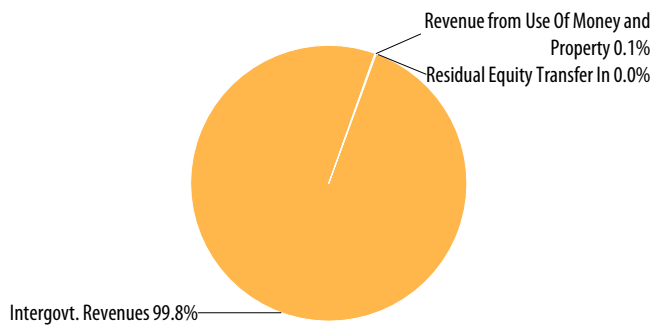
Department Structure
Dalen Fredrickson, Director



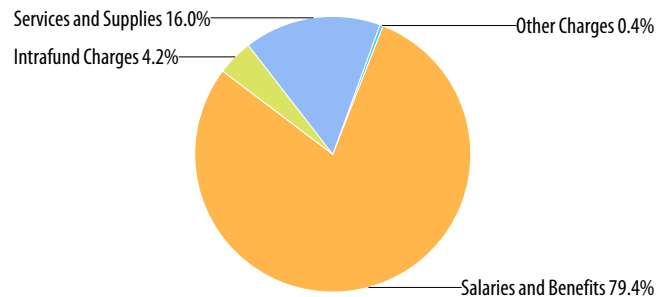
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The Department of **Child Support Services** provides child support establishment and enforcement services for children and families in Sacramento County. Activities performed by the Department include establishing parentage, locating parents, determining the income and assets of non-custodial parents, and initiating administrative, civil, and criminal legal actions needed to enforce court orders.

Goals

- Customer experiences with our department are easy, accessible, and understandable. This is accomplished by focusing on customer needs and outcomes in our structure, culture, operations, behaviors, and attitudes.
- We pursue individual and collective excellence by developing the talents of all team members while upholding our shared values.
- We use evidence-based approaches to identify and achieve desired outcomes for families.

Accomplishments

- Total Distributed Collections for FY 2020-21: \$139,778,163.
- Distributed \$11.8 million to households in our community.
- Successfully created an additional collection team, focusing on special collection actions and arrears only case collections.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Child Support Services	\$35,868,332	\$41,723,194	\$44,308,669	\$2,585,475	6.2%
Total Expenditures / Appropriations	\$35,868,332	\$41,723,194	\$44,308,669	\$2,585,475	6.2%
Net Financing Uses	\$35,868,332	\$41,723,194	\$44,308,669	\$2,585,475	6.2%
Total Revenue	\$35,868,332	\$41,723,194	\$44,308,669	\$2,585,475	6.2%
Net County Cost	—	—	—	—	—%
Positions	309.0	331.0	340.0	9.0	2.7%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$29,642,626	\$33,356,282	\$35,161,825	\$1,805,543	5.4%
Services & Supplies	\$4,499,070	\$6,427,053	\$7,106,766	\$679,713	10.6%
Other Charges	\$187,396	\$267,869	\$177,797	\$(90,072)	(33.6)%
Intrafund Charges	\$1,539,240	\$1,671,990	\$1,862,281	\$190,291	11.4%
Total Expenditures / Appropriations	\$35,868,332	\$41,723,194	\$44,308,669	\$2,585,475	6.2%
Net Financing Uses	\$35,868,332	\$41,723,194	\$44,308,669	\$2,585,475	6.2%
Revenue					
Revenue from Use Of Money & Property	\$118,801	\$51,720	\$51,720	—	—%
Intergovernmental Revenues	\$35,519,271	\$41,545,247	\$44,237,949	\$2,692,702	6.5%
Miscellaneous Revenues	\$213,927	\$25,947	—	\$(25,947)	(100.0)%
Residual Equity Transfer In	\$16,333	\$100,280	\$19,000	\$(81,280)	(81.1)%
Total Revenue	\$35,868,332	\$41,723,194	\$44,308,669	\$2,585,475	6.2%
Net County Cost	—	—	—	—	—%
Positions	309.0	331.0	340.0	9.0	2.7%

Summary of Changes

The Recommended Budget reflects a \$2,585,475 (6.2%) increase in total appropriations and revenue from the prior year Adopted Budget. The Department is funded through a revenue allocation of 34% state share and 66% Federal Financial Participation (FFP) match.

The increase in total appropriations is due to:

- Increases in salary and benefits related to cost of living adjustments, and an increase in allocated costs. A portion (\$1,805,549) of the FY 2022-23 increased revenue allocation will offset these increases.
- Recommended growth summarized later in this section.

The increase in revenue is due to an increase in the FY 2022-23 revenue allocation received from the California State Department of Child Support Services.

Position counts have increased by 9.0 FTE from the prior year Adopted Budget due to:

- 9.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Child Support Services	779,926	—	779,926	—	9.0

Recommended Growth Detail for the Program

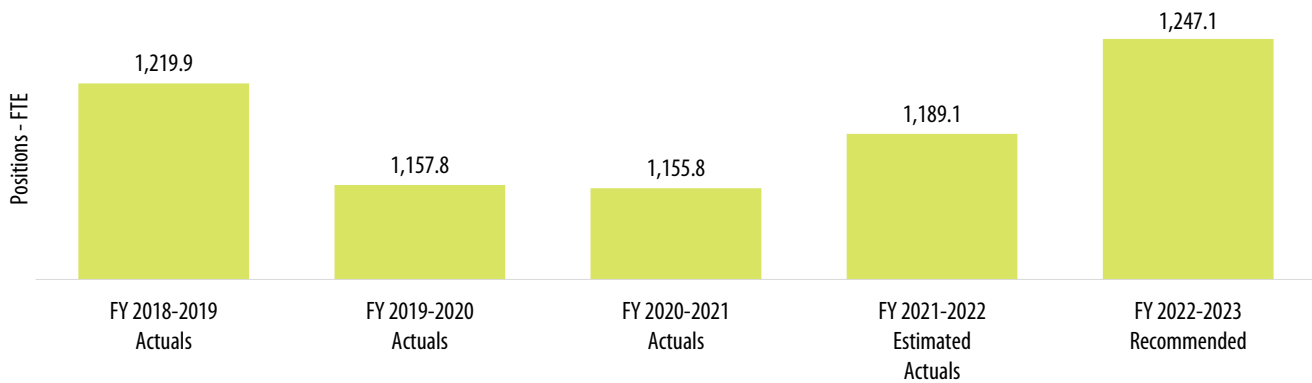
	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCSS - All Children Emancipated Team					
	779,926	—	779,926	—	9.0

Add 8.0 FTE Child Support Officer II (CSO II) and 1.0 FTE Child Support Officer III (CSO III) to the existing Collections – All Children Emancipated Teams. This request includes \$779,926 in salaries and benefits appropriations and is funded by Title IV-D Child Support Enforcement Revenue, which equals \$265,175 (34%) in State and \$514,751 (66%) in Federal FFP Match funds. The All Children Emancipated Teams handle all collections and casework relating to enforcement cases with children emancipated. The caseloads on these two teams remain more than double the size of other enforcement caseloads in the department; the addition of these FTE will reduce caseload sizes for each worker on these teams by 33%. Smaller caseload sizes will result in more concentrated collection actions on each case, and ensure these cases, and the associated families, receive the individualized attention needed. In addition to increasing our ability to serve customers in this caseload effectively, the addition of these positions will expand the Department’s ability to perform other specialized collection activity such as third party lawsuits, liens, and bank levies.

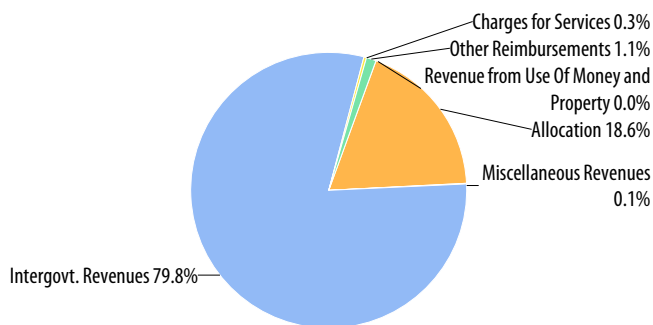
Department Structure
Michelle Callejas, Director



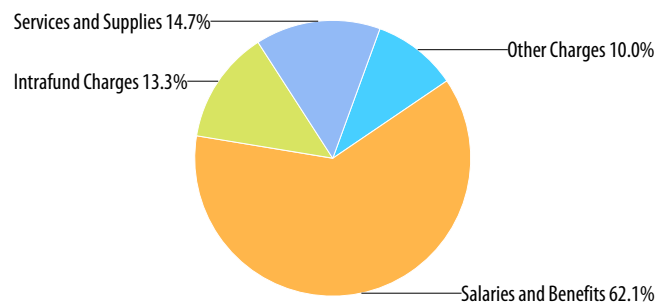
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Department of Child, Family and Adult Services (DCFAS)** provides services and supports to promote the safety, health and well-being of children, families, dependent adults and older adults through the following programs:

- Administration
- Child Protective Services
- Senior and Adult Services
- In Home Supportive Services Public Authority

Goals

- Promote the safety, health and well-being of vulnerable community members.
- Provide quality services with respect and compassion.
- Increase public awareness about the impact of our services and return on public investment in our services.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Administration	\$10,859,427	\$14,882,665	\$15,728,594	\$845,929	5.7%
Child Protective Services	\$144,547,473	\$159,652,915	\$177,198,031	\$17,545,116	11.0%
In-Home Supportive Services Public Authority	\$1,559,345	\$2,148,621	\$2,270,954	\$122,333	5.7%
Senior and Adult Services	\$55,390,136	\$53,347,612	\$59,605,349	\$6,257,737	11.7%
Total Expenditures / Appropriations	\$212,356,382	\$230,031,813	\$254,802,928	\$24,771,115	10.8%
Total Reimbursements	\$(83,870,385)	\$(111,654,041)	\$(110,969,252)	\$684,789	(0.6)%
Net Financing Uses	\$128,485,997	\$118,377,772	\$143,833,676	\$25,455,904	21.5%
Total Revenue	\$118,169,619	\$113,570,893	\$116,752,949	\$3,182,056	2.8%
Net County Cost	\$10,316,378	\$4,806,879	\$27,080,727	\$22,273,848	463.4%
Positions	1,155.8	1,186.8	1,247.1	60.3	5.1%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$137,769,434	\$150,917,695	\$158,230,533	\$7,312,838	4.8%
Services & Supplies	\$25,594,449	\$28,715,961	\$37,336,844	\$8,620,883	30.0%
Other Charges	\$23,429,450	\$19,574,756	\$25,366,306	\$5,791,550	29.6%
Intrafund Charges	\$25,563,049	\$30,823,401	\$33,869,245	\$3,045,844	9.9%
Total Expenditures / Appropriations	\$212,356,382	\$230,031,813	\$254,802,928	\$24,771,115	10.8%
Intrafund Reimbursements Within Programs	—	\$(2,421,874)	\$(2,619,288)	\$(197,414)	8.2%
Intrafund Reimbursements Between Programs	\$(8,771,480)	\$(9,655,086)	\$(10,463,239)	\$(808,153)	8.4%
Semi-Discretionary Reimbursements	\$(73,714,493)	\$(98,192,669)	\$(96,238,188)	\$1,954,481	(2.0)%
Other Reimbursements	\$(1,384,412)	\$(1,384,412)	\$(1,648,537)	\$(264,125)	19.1%
Total Reimbursements	\$(83,870,385)	\$(111,654,041)	\$(110,969,252)	\$684,789	(0.6)%
Net Financing Uses	\$128,485,997	\$118,377,772	\$143,833,676	\$25,455,904	21.5%
Revenue					
Revenue from Use Of Money & Property	\$30,415	\$5,000	\$30,000	\$25,000	500.0%
Intergovernmental Revenues	\$92,443,361	\$97,040,260	\$116,141,899	\$19,101,639	19.7%
Charges for Services	\$703,671	\$465,000	\$465,000	—	—%
Miscellaneous Revenues	\$24,992,172	\$16,060,633	\$116,050	\$(15,944,583)	(99.3)%
Total Revenue	\$118,169,619	\$113,570,893	\$116,752,949	\$3,182,056	2.8%
Net County Cost	\$10,316,378	\$4,806,879	\$27,080,727	\$22,273,848	463.4%
Positions	1,155.8	1,186.8	1,247.1	60.3	5.1%

Summary of Changes

The Recommended Budget reflects a \$24,771,115 (10.8%) increase in total appropriations, a \$684,789 (0.6%) decrease in reimbursements, a \$3,182,056 (2.8%) increase in revenue, and a \$22,273,848 (463.4%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- A net increase in salary, benefits and allocated costs.
- A decrease in the salary savings estimate.
- An increase in contracted services, including \$2.2M related to the American Rescue Plan Act (ARPA) Phase One Projects.

- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The decrease in reimbursements is due to:

- A decrease in Realignment funding allocated to DCFAS.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The net decrease in revenue is due to:

- A loss of Families First Transition Act (FFTA) Certainty Grant funding.
- An increase in funding for the ARPA Phase One Projects.
- A decrease in Title IV-E federal revenue as the ratio of nonfederal-to-federal eligible cases is lower, impacting the federal funds that can be leveraged.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

Position counts have increased by 60.3 FTE from the prior year Adopted Budget due to:

- 2.3 FTE net mid-year increases.
- 1.0 FTE recommended net Base decrease.
- 59.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Administration	1,218,982	(1,218,982)	—	—	4.0
Child Protective Services	12,171,965	—	6,650,197	5,521,768	23.0
Senior and Adult Services	5,756,786	—	5,281,805	474,981	32.0

Administration

Program Overview

Administration provides central support for the programs within the department, which includes budget, fiscal, facilities, information technology, contracts, asset management and the Ombudsman’s Office.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$6,718,953	\$7,394,332	\$7,636,657	\$242,325	3.3%
Services & Supplies	\$1,903,127	\$1,941,880	\$2,305,876	\$363,996	18.7%
Other Charges	\$1,954,899	\$2,491,051	\$2,628,313	\$137,262	5.5%
Intrafund Charges	\$282,449	\$3,055,402	\$3,157,748	\$102,346	3.3%
Total Expenditures / Appropriations	\$10,859,427	\$14,882,665	\$15,728,594	\$845,929	5.7%
Total Reimbursements within Program		\$(2,421,874)	\$(2,619,288)	\$(197,414)	8.2%
Total Reimbursements between Programs		\$(9,655,086)	\$(10,463,239)	\$(808,153)	8.4%
Other Reimbursements	—	—	\$(221,067)	\$(221,067)	—%
Total Reimbursements	\$(8,771,480)	\$(12,076,960)	\$(13,303,594)	\$(1,226,634)	10.2%
Net Financing Uses	\$2,087,947	\$2,805,705	\$2,425,000	\$(380,705)	(13.6)%
Revenue					
Intergovernmental Revenues	\$14,968	\$100,000	\$100,000	—	—%
Miscellaneous Revenues	\$759,850	\$258,805	—	\$(258,805)	(100.0)%
Total Revenue	\$774,818	\$358,805	\$100,000	\$(258,805)	(72.1)%
Net County Cost	\$1,313,129	\$2,446,900	\$2,325,000	\$(121,900)	(5.0)%
Positions	53.0	53.0	57.0	4.0	7.5%

Summary of Changes

The Recommended Budget reflects a \$845,929 (5.7%) increase in total appropriations, a \$1,226,634 (10.2%) increase in reimbursements, a \$258,805 (72.1%) decrease in revenue, and a \$121,900 (5.0%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net increase in total appropriations is due to:

- A decrease in salary, benefit and allocated costs due to the shift of a Deputy Director position to Senior and Adult Services.
- A decrease in the salary savings estimate.

- An increase in contracted services for the Black Child Legacy Campaign as approved by the Board in June 2021.
- A decrease in contracts funded by the Children’s Trust Fund, as DCFAS serves as the fiscal agent for the Children’s Coalition.
- Recommended growth detailed later in this section.

The net increase in reimbursements is due to:

- A decrease in administration costs allocated to the other divisions as overhead.
- Funding from the Children’s Trust Fund being reflected as a reimbursement rather than a revenue.
- Recommended growth detailed later in this section.

The decrease in revenue is due to:

- An expired contract funded by the Children’s Trust Fund.
- Funding from the Children’s Trust Fund being reflected as a reimbursement rather than a revenue.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCFAS - Add 2.0 FTE - Administration					
	197,689	(197,689)	—	—	2.0
Add 1.0 FTE Administrative Services Officer 1 and 1.0 FTE Senior Office Assistant position in the Administration Division to assist with boards, commissions and committees. Position costs are reimbursed by other DCFAS programs, therefore this request is shown in multiple programs, reflecting each program’s contribution and funding.					
DCFAS - Add 2.0 FTE - Quality Management					
	430,041	(430,041)	—	—	2.0
Add 1.0 FTE Deputy Director Human Services and 1.0 FTE ASO 3, to add a third Quality Management & Administration (QMA) Division. This would combine department wide data collection, metric reporting, case reviews, information technology coordination with D-Tech and administration including budget, contracts, facilities, fiscal, and asset management under one Deputy Director. An ASO 3 will manage the data analysis required for the increase in department wide collected metrics and oversee a team of data analysts that specialize in programmatic analysis. Position costs are reimbursed by other DCFAS programs, therefore this request is shown in multiple programs, reflecting each program’s contribution and funding.					

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCFAS - Add Embedded DPS Support					
	161,052	(161,052)	—	—	—
Funding for 1.0 FTE embedded Senior Personnel Analyst position to facilitate department wide personnel consistencies and to liaison with DPS staff. Costs are reimbursed by other DCFAS programs, therefore this request is shown in multiple programs, reflecting each program's contribution and funding. This request is contingent upon approval of a linked request in the DPS budget (BU 6050000).					
DCFAS - Funding for 2.0 FTE Embedded DTech Staff					
	430,200	(430,200)	—	—	—
Funding for two embedded DTech positions, 1.0 FTE IT Systems Support Specialist and 1.0 FTE IT Applications Analyst III, to provide additional field support and build a robust data hub linking numerous data sources to increase department wide data reporting and analysis capabilities. Costs are reimbursed by other DCFAS programs, therefore this request is shown in multiple programs, reflecting each program's contribution and funding. This request is contingent upon approval of a linked request in the DTECH budget (BU 7600000).					

Child Protective Services

Program Overview

Child Protective Services (CPS) operates the Child Abuse Hotline, investigates child abuse and neglect and provides services and supports to promote child safety, strengthen families and keep children with their families when safe to do so. Programs and services are for newborns to young adults up to age 21 and can be voluntary or court mandated. When a child enters foster care, the division provides services to promote permanency, including family reunification, adoption and legal guardianship. The division also recruits and trains resource families who are willing to provide loving and stable homes for foster children.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$93,425,185	\$101,667,097	\$104,757,756	\$3,090,659	3.0%
Services & Supplies	\$17,043,248	\$18,807,254	\$25,856,148	\$7,048,894	37.5%
Other Charges	\$12,585,707	\$15,597,351	\$19,772,232	\$4,174,881	26.8%
Intrafund Charges	\$21,493,333	\$23,581,213	\$26,811,895	\$3,230,682	13.7%
Total Expenditures / Appropriations	\$144,547,473	\$159,652,915	\$177,198,031	\$17,545,116	11.0%
Semi Discretionary Reimbursements	\$(66,356,418)	\$(86,352,768)	\$(83,768,201)	\$2,584,567	(3.0)%
Other Reimbursements	\$(45,024)	\$(45,024)	\$(50,000)	\$(4,976)	11.1%
Total Reimbursements	\$(66,401,442)	\$(86,397,792)	\$(83,818,201)	\$2,579,591	(3.0)%
Net Financing Uses	\$78,146,032	\$73,255,123	\$93,379,830	\$20,124,707	27.5%
Revenue					
Intergovernmental Revenues	\$60,563,808	\$62,503,214	\$71,119,658	\$8,616,444	13.8%
Miscellaneous Revenues	\$17,507,958	\$10,141,759	—	\$(10,141,759)	(100.0)%
Total Revenue	\$78,071,765	\$72,644,973	\$71,119,658	\$(1,525,315)	(2.1)%
Net County Cost	\$74,266	\$610,150	\$22,260,172	\$21,650,022	3,548.3%
Positions	768.2	789.2	813.5	24.3	3.1%

Summary of Changes

The Recommended Budget reflects a \$17,545,116 (11.0%) increase in total appropriations, a \$2,579,591 (3.0%) decrease in reimbursements, a \$1,525,315 (2.1%) decrease in revenue, and a \$21,650,022 (3,548.3%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net increase in total appropriations is due to:

- A net increase in salary, benefit and allocated costs.
- A decrease due to a salary savings adjustment.

- An increase in contracted services, including \$2.2M related to ARPA Phase One Projects.
- Recommended growth detailed later in this section.

The net decrease in reimbursements is due a shift of Realignment to Senior and Adult Services, as well as an overall decrease in Realignment funding allocated to DCFAS.

The net decrease in revenue is due to:

- A decrease for loss of Families First Transition Act (FFTA) Certainty Grant funding.
- An increase in funding for the ARPA Phase One Projects.
- An increase in State Funding for Bringing Families Home.
- A decrease in Title IV-E federal revenue as the ratio of nonfederal-to-federal eligible cases is lower, impacting the federal funds that can be leveraged.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCFAS - Add 1.0 FTE - CPS Extended Foster Care					
	174,178	—	52,253	121,925	1.0
Add 1.0 Program Manager to balance workload and increase oversight of various programs currently under 2 program managers. The 2 existing PMs oversee permanency, Extended Foster Care (EFC), Independent Living Program (ILP), the Centralized Placement Unit, Resource Family Approval and division support services. All of those programs have distinctly different mandates and services. With the onset of the FFPSA and change in practices, a more balanced workload distribution will allow for better oversight, coordination of services, data tracking and contract monitoring. This position is full-time and requires ongoing funding. Partial funding is available for this request through a Federal allocation.					
DCFAS - Add 1.0 FTE - CPS FFPSA QI					
	174,381	—	113,347	61,034	1.0
Add 1.0 FTE Program Planner in CPS to lead planning and implementation of the various requirements in FFPSA Part IV. Duties will include analysis of state guidance and regulations, coordination and collaboration with Behavioral Health Services (BHS) on the QI assessments, development of policies and procedures, training, engagement with community based providers and BHS to ensure connection to aftercare services, coordination with social workers, and data tracking and reporting. This position is full-time and requires ongoing funding. Partial funding is available for this request through Federal and State sources.					
DCFAS - Add 1.0 FTE and Contracts - CPS FFTA Transition					
	900,381	—	900,381	—	1.0
One-time funding for an evaluation of the DCFAS Cultural Broker Program (\$300,000); a contract to support certification in and implementation of Parents as Teachers (\$426,000); and 1.0 FTE Human Services Program Planner with the related supply costs. This position would be funded with a grant until 9/30/2025 and requires an ongoing funding commitment after the grant ends.					

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCFAS - Add 12.0 FTE - CPS ER Enhancements and Reallocate 2 FTE					
	1,834,445	—	1,834,445	—	12.0
<p>Reallocate 2.0 FTE Office Assistants (OA) to 2.0 FTE Sr. OA and add 1.0 FTE Sr. OA to strengthen clerical support in Emergency Response (ER) and to add lead capacity and trainers for clerical staff across units. Add 6.0 FTE field investigation Social Workers and 1.0 FTE Human Services Supervisor Master Degree (MD) to move toward CWLA standards of 12 or fewer monthly investigations per Social Worker. With an additional 6 social workers, the average will be reduced to 14 (from 16 for 2021). Add 3.0 FTE Social Workers to the child abuse hotline for goal of no wait times for callers, currently at an average of up to 3 minutes. Add 1.0 FTE Program Planner to support prevention efforts for the Family First Preventions Services Act (FFPSA), strengthen work with community partners to reduce the number of children entering foster care and reduce disparities of African American child entries. This FTE will conduct a business process assessment in ER. This request is funded with a State allocation.</p>					
DCFAS - Add 2.0 FTE - Administration					
	197,689	—	59,307	138,382	—
<p>Add 1.0 FTE Administrative Services Officer 1 and 1.0 FTE Senior Office Assistant position in the Administration Division to assist with boards, commissions and committees. Position costs are reimbursed by other DCFAS programs, therefore this request is shown in multiple programs, reflecting each program's contribution and funding.</p>					
DCFAS - Add 2.0 FTE - Quality Management					
	430,041	—	129,012	301,029	—
<p>Add 1.0 FTE Deputy Director Human Services and 1.0 FTE ASO 3, to add a third Quality Management & Administration (QMA) Division. This would combine department wide data collection, metric reporting, case reviews, information technology coordination with D-Tech and administration including budget, contracts, facilities, fiscal, and asset management under one Deputy Director. An ASO 3 will manage the data analysis required for the increase in department wide collected metrics and oversee a team of data analysts that specialize in programmatic analysis. Position costs are reimbursed by other DCFAS programs, therefore this request is shown in multiple programs, reflecting each program's contribution and funding.</p>					
DCFAS - Add 3.0 FTE - CPS ER Restructure					
	427,925	—	128,347	299,578	3.0
<p>Add 3.0 FTE: 1.0 FTE HS Division Manager (DM) Range B, 1.0 FTE HS Supervisor Master Degree (MD), and 1.0 FTE Secretary. These positions are full-time and require ongoing funding. The new DM will allow CPS to balance workload, especially in Emergency Response. The current ER DM is responsible for overseeing child abuse investigations, the child abuse hotline – both of which are 24/7 operations – Prevention Child and Family Team meetings, family engagement specialists and out-stationed law enforcement liaisons. This includes oversight of 35 different units, 34 supervisors, 6 program managers and multiple prevention programs. Increased mandates and the FFPSA needs balanced workloads in order to provide more oversight regarding child safety and overall operations. The 1.0 FTE HS Supervisor will reduce the supervisor to social worker ratios between 7:1 to 6:1 and 5:1, allowing more oversight of services to families who require intensive case management services due to higher risk factors. The Sr. OA will provide support to the manager to ensure timely staffing, case assignments and documentation. The 1.0 FTE Secretary will support the DM, handle clerical functions and provide program support. Partial Federal funding is available for this request.</p>					
DCFAS - Add 5.0 FTE - CPSU					
	5,443,024	—	1,632,907	3,810,117	5.0
<p>Add 4.0 FTE HSSW MD and 1.0 FTE HS Supervisor MD positions for the Centralized Placement Support Unit (CPSU); and enhanced security services to be provided by the Sheriff. This request requires ongoing funding.</p>					

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCFAS - Add Complex Care Child Specific Expenses - CPS					
	892,956	—	892,956	—	—
Ongoing funding to pay for Complex Care Child Care Specific Requests to support immediate needs for children served by CPS and to begin building county capacity building that can support placements and services for children with intensive and specialized care. CPS will continue to work with BHS and community partners on this effort. This request is funded with State revenues.					
DCFAS - Add Contract for ARPA-CBCAP - CPS					
	428,895	—	428,895	—	—
\$428,895 for FY 2022-23 to expand and enhance child abuse and prevention efforts. DCFAS will send the funds to First 5 Sacramento, as we currently do with the traditional CBCAP funding. This request is funded with Federal ARPA revenues.					
DCFAS - Add Embedded DPS Support					
	161,052	—	48,316	112,736	—
Funding for 1.0 FTE embedded Senior Personnel Analyst position to facilitate department wide personnel consistencies and to liaison with DPS staff. Costs are reimbursed by other DCFAS programs, therefore this request is shown in multiple programs, reflecting each program's contribution and funding. This request is contingent upon approval of a linked request in the DPS budget (BU 6050000).					
DCFAS - Add transfer to County Counsel for 1.0 FTE Trainer					
	401,295	—	300,971	100,324	—
Funding for 1.0 FTE Training Deputy County Counsel position, which will serve the demands of CPS mandates/legislation and can also serve DCFAS wide. Partial federal funding is available for this request. This request is contingent upon approval of a linked request in the County Counsel budget (BU 48100000).					
DCFAS - Add transfer to DHS for QI 1.0 FTE MHPC					
	34,474	—	—	34,474	—
Pass through of County match to BHS to provide FFPSA Qualified individuals (requires 25% county match) who will conduct mandated assessments of children in congregate care settings and those being recommended for congregate care settings. This request is contingent upon approval of a linked request in the DHS budget (BU 7200000).					
DCFAS - Add transfer to DHS for QI 1.0 FTE SrOA					
	18,463	—	—	18,463	—
Pass through of County match to BHS to provide FFPSA Qualified individuals (requires 25% county match) who will conduct mandated assessments of children in congregate care settings and those being recommended for congregate care settings. This request is contingent upon approval of a linked request in the DHS budget (BU 7200000).					

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCFAS - Add transfer to DHS for QI 7.0 FTE SrMHC					
	222,566	—	—	222,566	—
Pass through of County match to BHS to provide FFPSA Qualified individuals (requires 25% county match) who will conduct mandated assessments of children in congregate care settings and those being recommended for congregate care settings. This request is contingent upon approval of a linked request in the DHS budget (BU 7200000).					
DCFAS - Funding for 2.0 FTE Embedded DTech Staff					
	430,200	—	129,060	301,140	—
Funding for two embedded DTech positions, 1.0 FTE IT Systems Support Specialist and 1.0 FTE IT Applications Analyst III, to provide additional field support and build a robust data hub linking numerous data sources to increase department wide data reporting and analysis capabilities. Costs are reimbursed by other DCFAS programs, therefore this request is shown in multiple programs, reflecting each program's contribution and funding. This request is contingent upon approval of a linked request in the DTECH budget (BU 7600000).					

In-Home Supportive Services Public Authority

Program Overview

In-Home Supportive Services (IHSS) Public Authority provides staff and allocated costs for the In-Home Supportive Services Public Authority program.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,318,046	\$1,830,990	\$1,919,351	\$88,361	4.8%
Services & Supplies	\$101,756	\$124,715	\$154,848	\$30,133	24.2%
Other Charges	\$245	—	—	—	—%
Intrafund Charges	\$139,298	\$192,916	\$196,755	\$3,839	2.0%
Total Expenditures / Appropriations	\$1,559,345	\$2,148,621	\$2,270,954	\$122,333	5.7%
Net Financing Uses	\$1,559,345	\$2,148,621	\$2,270,954	\$122,333	5.7%
Revenue					
Intergovernmental Revenues	\$1,559,345	\$2,148,621	\$2,270,954	\$122,333	5.7%
Total Revenue	\$1,559,345	\$2,148,621	\$2,270,954	\$122,333	5.7%
Positions	16.6	16.6	17.6	1.0	6.0%

Summary of Changes

The Recommended Budget reflects a \$122,333 (5.7%) increase in total appropriations and revenue from the prior year Adopted Budget.

The increase in appropriations is offset by the increase in revenues from the In-Home Supportive Services Public Authority for salary, benefits and allocated costs.

Senior and Adult Services

Program Overview

Senior and Adult Services operates Adult Protective Services, In-Home Supportive Services, Public Administrator/Public Guardian/Conservator's Office and Senior Volunteer Services. The Adult Protective Services investigates allegations of abuse and neglect of older adults (60+) and dependent adults, and when possible, provides linkages to housing, health care and other needed supports. The In-Home Supportive Services (IHSS) provides administrative and social work services to low-income aged, blind and disabled persons who need assistance to perform activities of daily living, which allow them to remain safely in their own homes. The Public Administrator is responsible for the estates of deceased Sacramento County residents who do not have a will or anyone to manage their estate. The Public Guardian/Conservator manages the personal and financial affairs of individuals with mental disabilities, consents to health/mental health care of conservatees, and serves individuals with physical disabilities who are unable to provide for their own well-being. Senior Volunteer Services recruits retired and senior volunteers to tutor children, visit isolated seniors, and volunteer at local community based organizations.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$36,307,250	\$40,025,276	\$43,916,769	\$3,891,493	9.7%
Services & Supplies	\$6,546,318	\$7,842,112	\$9,019,972	\$1,177,860	15.0%
Other Charges	\$8,888,599	\$1,486,354	\$2,965,761	\$1,479,407	99.5%
Intrafund Charges	\$3,647,969	\$3,993,870	\$3,702,847	\$(291,023)	(7.3)%
Total Expenditures / Appropriations	\$55,390,136	\$53,347,612	\$59,605,349	\$6,257,737	11.7%
Semi Discretionary Reimbursements	\$(7,358,075)	\$(11,839,901)	\$(12,469,987)	\$(630,086)	5.3%
Other Reimbursements	\$(1,339,388)	\$(1,339,388)	\$(1,377,470)	\$(38,082)	2.8%
Total Reimbursements	\$(8,697,463)	\$(13,179,289)	\$(13,847,457)	\$(668,168)	5.1%
Net Financing Uses	\$46,692,673	\$40,168,323	\$45,757,892	\$5,589,569	13.9%
Revenue					
Revenue from Use Of Money & Property	\$30,415	\$5,000	\$30,000	\$25,000	500.0%
Intergovernmental Revenues	\$30,305,240	\$32,288,425	\$42,651,287	\$10,362,862	32.1%
Charges for Services	\$703,671	\$465,000	\$465,000	—	—%
Miscellaneous Revenues	\$6,724,364	\$5,660,069	\$116,050	\$(5,544,019)	(97.9)%
Total Revenue	\$37,763,691	\$38,418,494	\$43,262,337	\$4,843,843	12.6%
Net County Cost	\$8,928,982	\$1,749,829	\$2,495,555	\$745,726	42.6%
Positions	318.0	328.0	359.0	31.0	9.5%

Summary of Changes

The Recommended Budget reflects a \$6,257,737 (11.7%) increase in total appropriations, a \$668,168 (5.1%) increase in reimbursements, a \$4,843,843 (12.6%) increase in revenue, and a \$745,726 (42.6%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net increase in total appropriations is due to:

- An net increase in salary, benefit and allocated costs.
- A decrease in the salary savings adjustment.
- A decrease in Senior Volunteer Services (SVS) due to a one-time shift of volunteers from one SVS grant to another.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to Realignment funding shifting from Child Protective Services.

The decrease in revenue is due to:

- A one-time adjustment in grant funding related to the shift of volunteers from one SVS grant to another.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCFAS - Add 1.0 FTE - PG/PC					
	174,981	—	—	174,981	1.0
Add 1.0 FTE Human Services Program Planner to perform Public Administrator/Public Guardian/Public Conservator policy updates, data reporting and analysis and participate in collaborative program compliance with BHS.					
DCFAS - Add 1.0 FTE - SAS Admin Support					
	83,423	—	83,423	—	1.0
Add 1.0 FTE Secretary to Senior and Adult Services. This position will report to the Deputy Director and handle phone calls, scheduling, meeting minutes, records management, and other clerical tasks and is funded with State and Federal allocations.					
DCFAS - Add 11.0 FTE - IHSS Caseload Growth					
	1,302,548	—	1,302,548	—	11.0
Add 11.0 FTE for IHSS Social Worker Unit and Managerial Capacity: 1.0 FTE Human Services Supervisor and 7.0 FTE Human Services Social Workers, to perform mandated annual in-home recipient assessments, and reduce caseloads from 384 to 355 cases per worker. Add increased managerial capacity (1.0 FTE Human Service Program Manager, 1.0 FTE Human Services Planner and 1.0 FTE Senior Office Assistant) to manage daily operations and increase analytic and program oversight capacity. This request is funded with State and Federal allocations.					

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCFAS - Add 18.0 FTE - APS Expansion					
	2,511,319	—	2,511,319	—	18.0
Add 18.0 FTE for Adult Protective Services: 4.0 FTE Human Services Program Planners, 2.0 FTE Human Services Supervisors-Master Degree, 9.0 FTE Human Services Social Workers-Master Degree, 1.0 FTE Administrative Services Officer 1 and 2.0 FTE Family Service Workers, to implement AB135 lowering service age from 65 to 60 for APS Expansion. These positions are requested to address the expected increase in caseloads and to keep supervisor to worker ratio at 1:6, as well as to update policies and procedures and perform other related administrative activities. Increase funds for community service providers to address impacts of AB 135. This request is funded with State and Federal revenues.					
DCFAS - Add Contracts and 1.0 FTE - APS HomeSafe					
	1,384,515	—	1,384,515	—	1.0
Add 1.0 FTE ASO 2 and service activities to prevent homelessness and stabilize housing for older adults who are victims of abuse and neglect. This request funds \$700,000 in operating expenses for a second emergency senior shelter (MAC) for older adults, \$650,000 to a community based organization with expertise in senior support activities and administration of rental assistance. This request is funded with the State HomeSafe Allocation.					
DCFAS - Comprehensive Evaluations - PG/PC					
	300,000	—	—	300,000	—
Ongoing funding to conduct renewal assessments of persons with severe mental illness who are too ill to stand trial for crimes involving great bodily harm. FY 2022-23 amount is \$300,000.					

Budget Unit Functions & Responsibilities

The **Child, Family, Adult – Restricted Revenues** budget unit includes funding for the Children’s Trust Fund (CTF). The CTF was established by the Sacramento County Board of Supervisors on February 1, 1983. The result of 1982 State legislation, the CTF receives \$4.00 from the cost of certified copies of birth certificates to help fund child abuse and neglect prevention and intervention programs in Sacramento County.

Sacramento County Children’s Coalition, through its Children’s Trust Fund Subcommittee, provides grants to local agencies for the prevention of child abuse. The Department of Child, Family and Adult Services (DCFAS) serves as the fiscal agent for the Children’s Coalition.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Children’s Trust Fund	—	—	\$1,024,000	\$1,024,000	—%
Total Expenditures / Appropriations	—	—	\$1,024,000	\$1,024,000	—%
Net Financing Uses	—	—	\$1,024,000	\$1,024,000	—%
Total Revenue	—	—	\$370,000	\$370,000	—%
Use of Fund Balance	—	—	\$654,000	\$654,000	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$221,067	\$221,067	—%
Appropriation for Contingencies	—	—	\$802,933	\$802,933	—%
Total Expenditures / Appropriations	—	—	\$1,024,000	\$1,024,000	—%
Net Financing Uses	—	—	\$1,024,000	\$1,024,000	—%
Revenue					
Charges for Services	—	—	\$370,000	\$370,000	—%
Total Revenue	—	—	\$370,000	\$370,000	—%
Use of Fund Balance	—	—	\$654,000	\$654,000	—%

Summary of Changes

The Recommended Budget reflects a \$1,024,000 (new) increase in total appropriations, a \$370,000 (new) increase in revenue, and a \$654,000 (new) increase in use of fund balance from the prior year Adopted Budget.

This budget unit is being established as part of the FY 2022-23 Recommended Budget. Previously the revenues collected were received in an unbudgeted trust fund and budgeted as revenue by the DCFAS and

applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this budget unit and transferred to DCFAS via an interfund transfer (reimbursement).

Use of Fund Balance reflects a carryover of \$654,000 in available balance from the trust fund.

Budget Unit Functions & Responsibilities

The **In-Home Supportive Services (IHSS) Provider Payments** program provides funding for the payment of wages and benefits of IHSS providers that offer in-home care to dependent and elderly adults. The Program is administered and managed by the Department of Child, Family and Adult Services (DCFAS).

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
In-Home Supportive Services Provider Payments	\$119,703,697	\$127,983,074	\$132,708,025	\$4,724,951	3.7%
Total Expenditures / Appropriations	\$119,703,697	\$127,983,074	\$132,708,025	\$4,724,951	3.7%
Total Reimbursements	\$(67,290,060)	\$(88,565,409)	\$(92,108,025)	\$(3,542,616)	4.0%
Net Financing Uses	\$52,413,636	\$39,417,665	\$40,600,000	\$1,182,335	3.0%
Total Revenue	\$52,413,636	\$39,417,665	\$40,600,000	\$1,182,335	3.0%
Net County Cost	—	—	—	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Other Charges	\$119,703,697	\$127,983,074	\$132,708,025	\$4,724,951	3.7%
Total Expenditures / Appropriations	\$119,703,697	\$127,983,074	\$132,708,025	\$4,724,951	3.7%
Semi-Discretionary Reimbursements	\$(67,290,060)	\$(88,565,409)	\$(92,108,025)	\$(3,542,616)	4.0%
Total Reimbursements	\$(67,290,060)	\$(88,565,409)	\$(92,108,025)	\$(3,542,616)	4.0%
Net Financing Uses	\$52,413,636	\$39,417,665	\$40,600,000	\$1,182,335	3.0%
Revenue					
Intergovernmental Revenues	\$52,413,636	\$39,417,665	\$40,600,000	\$1,182,335	3.0%
Total Revenue	\$52,413,636	\$39,417,665	\$40,600,000	\$1,182,335	3.0%
Net County Cost	—	—	—	—	—%

Summary of Changes

The Recommended Budget reflects a \$4,724,951 (3.7%) increase in total appropriations, a \$3,542,616 (4.0%) increase in reimbursements, and a \$1,182,335 increase in revenue from the prior year Adopted Budget.

The increase in appropriations is due to:

- The 4% annual increase in the Maintenance of Effort for provider wages.
- Increases in IHSS provider insurance premiums.

The increase in reimbursements is due to an additional allocation of Realignment funds to cover the increased costs of the program.

The increase in revenue is due to an increase in state and federal revenue to cover the provider insurance premiums.

Budget Unit Functions & Responsibilities

The **Cooperative Extension** extends information development from the University of California to enhance the quality of life and environmental and economic well being for the citizens of Sacramento County through research and education. Cooperative Extension has research support and organizational capacity in agriculture and natural resources, in family and consumer sciences, in community resources development and in youth development.

Goals

- Assist the County to meet current and emerging needs for food production, sustainable and livable communities, healthy families and public health and safety.
- Update and refine needs assessment of the current customer base through one-on-one consultations, surveys and newsletters.
- Enhance awareness and delivery of extension research and programs through technology, presentations, reports and informational brochures.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Cooperative Extension	\$433,001	\$440,214	\$490,745	\$50,531	11.5%
Total Expenditures / Appropriations	\$433,001	\$440,214	\$490,745	\$50,531	11.5%
Net Financing Uses	\$433,001	\$440,214	\$490,745	\$50,531	11.5%
Total Revenue	—	\$13,428	\$6,791	\$(6,637)	(49.4)%
Net County Cost	\$433,001	\$426,786	\$483,954	\$57,168	13.4%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$133,001	\$155,214	\$205,745	\$50,531	32.6%
Other Charges	\$300,000	\$285,000	\$285,000	—	—%
Total Expenditures / Appropriations	\$433,001	\$440,214	\$490,745	\$50,531	11.5%
Net Financing Uses	\$433,001	\$440,214	\$490,745	\$50,531	11.5%
Revenue					
Miscellaneous Revenues	—	\$13,428	\$6,791	\$(6,637)	(49.4)%
Total Revenue	—	\$13,428	\$6,791	\$(6,637)	(49.4)%
Net County Cost	\$433,001	\$426,786	\$483,954	\$57,168	13.4%

Summary of Changes

The Recommended Budget reflects a \$50,531 (11.5%) increase in total appropriations, a \$6,637 (49.4%) decrease in revenue, and a \$57,168 (13.4%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- An increase in the county’s in-kind contribution, which reflects an increase in allocated costs.
- Recommended growth detailed later in this section.

The decrease in revenue is due to a decrease in one-time funding in the Cal-Fresh grant program.

- Recommended growth detailed later in this section.

Summary of Recommended Growth by Program

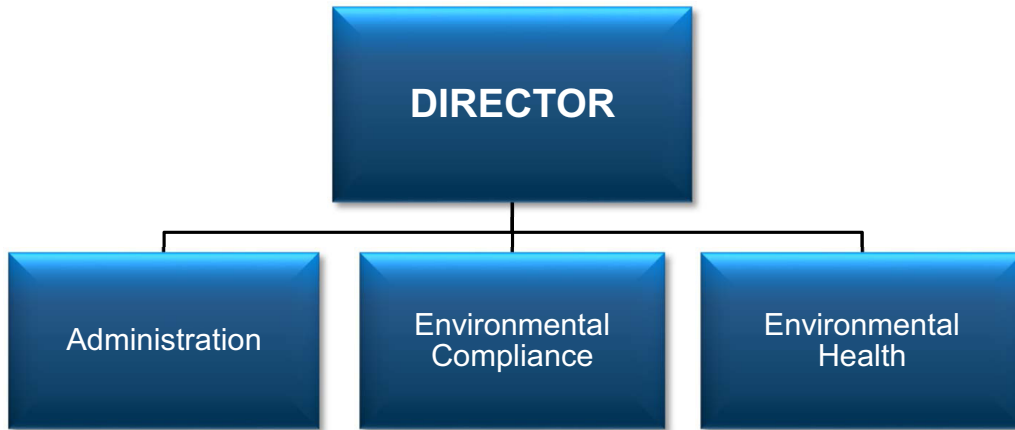
Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Cooperative Extension	40,133	—	6,791	33,342	—

Recommended Growth Detail for the Program

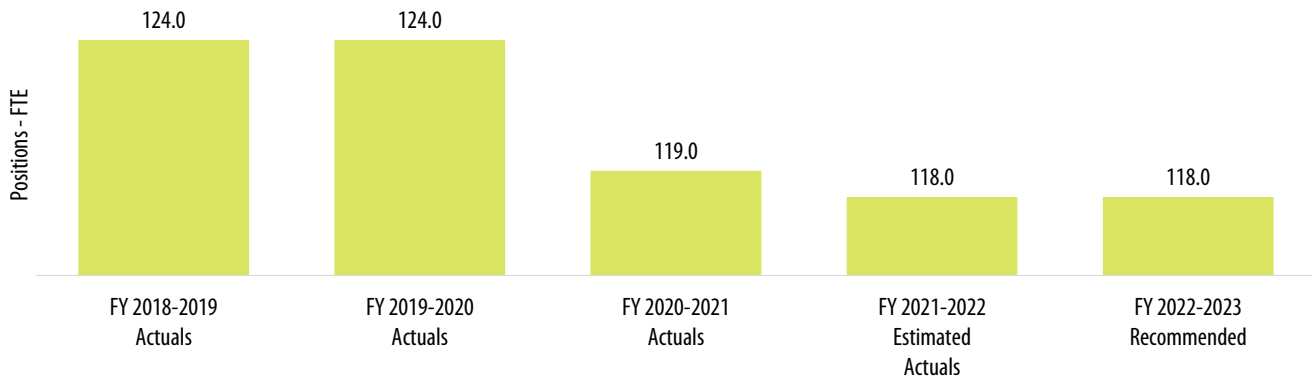
	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
UCCE - Office Space for Cooperative Extension	40,133	—	6,791	33,342	—

Cooperative Extension (UCCE) is requesting the use of additional offices for FY 2022-23 to support program expansion. A number of these staff serve multiple counties and will share office space on a rotating basis depending on schedules. This request was approved by the Advisory Committee. If not approved, the Cooperative Extension will be hindered to meet its obligations to its participating counties (Yolo, Solano, and Sacramento). This is a General Fund Request, which is partly offset with grant revenue.

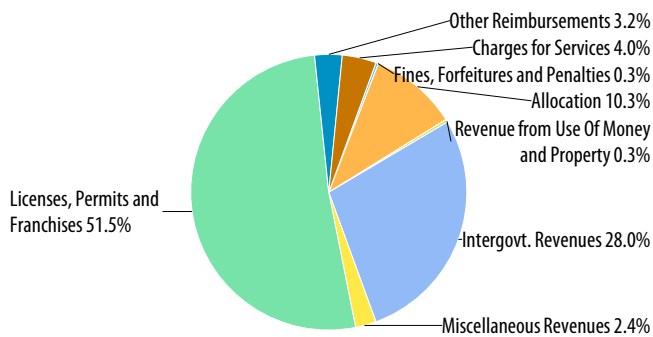
Department Structure
Jenea Monasterio, Interim Director



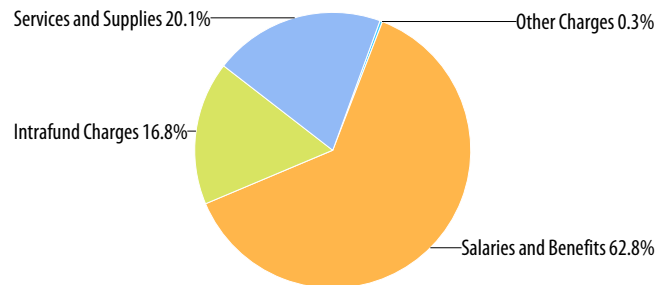
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Environmental Management Department (EMD)** provides mandated regulatory services that protect public health and the environment. It encompasses over 34 distinct programs designed to provide public protection from unsafe water, food and hazardous materials, as well as solid, hazardous and medical wastes. EMD receives no General Fund allocation for its core programs; it is funded through user fees, revenue from contracts, and other outside revenue sources. EMD is organized into the following programs:

- Administration
- Environmental Compliance
- Environmental Health

Goals

- Ensure that safe, sanitary and unadulterated food is sold at retail establishments within Sacramento County, body art practices are sanitary and operator/client disease protective, and public swimming pool facilities are safe for use.
- Ensure that facilities that store or manage hazardous materials and/or generate hazardous waste do so in compliance with Federal, State and local statutes and regulations.
- Successfully implement a new environmental health data management software system that will result in more efficient inspections and ancillary activities, allow customer businesses direct access to their accounts reducing administrative efforts, and increase communication between EMD and customer businesses through multiple channels.

Accomplishments

- Crafted and received approval for an American Rescue Plan Act of 2021 project that will provide economic recovery assistance to approximately 7,161 retail food businesses in Sacramento County.
- In addition to issuing 6,327 retail food permits, and conducting over 17,000 routine food inspections and 1,351 re-inspections, Environmental Health contributed to the County's response to COVID-19 by providing COVID-19 guidance information to the public and distributing over 1,400 COVID-19 test kits to retail food business in the Environmental Justice areas of the County.
- While navigating the COVID-19 pandemic and its accompanying restrictions and mitigations, Environmental Compliance conducted over 2,900 routine hazardous materials inspections, 686 well inspections, and 1,036 organic recycling inspections; responded to 683 hazardous materials calls within Sacramento County; and responded to a Mutual Aid request from Plumas County relating to the Dixie Fire.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Administration	\$2,424,026	\$2,921,917	\$2,928,637	\$6,720	0.2%
Environmental Compliance	\$11,525,983	\$12,514,210	\$12,500,255	\$(13,955)	(0.1)%
Environmental Health	\$10,804,886	\$12,026,641	\$11,960,108	\$(66,533)	(0.6)%
Total Expenditures / Appropriations	\$24,754,896	\$27,462,768	\$27,389,000	\$(73,768)	(0.3)%
Total Reimbursements	\$(6,973,184)	\$(4,808,069)	\$(5,179,646)	\$(371,577)	7.7%
Net Financing Uses	\$17,781,712	\$22,654,699	\$22,209,354	\$(445,345)	(2.0)%
Total Revenue	\$19,174,448	\$19,809,940	\$19,848,897	\$38,957	0.2%
Use of Fund Balance	\$(1,392,736)	\$2,844,759	\$2,360,457	\$(484,302)	(17.0)%
Positions	119.0	118.0	118.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$16,352,495	\$18,184,339	\$17,194,816	\$(989,523)	(5.4)%
Services & Supplies	\$4,329,521	\$4,899,395	\$5,497,014	\$597,619	12.2%
Other Charges	\$99,695	\$127,693	\$88,183	\$(39,510)	(30.9)%
Intrafund Charges	\$3,973,184	\$4,251,341	\$4,608,987	\$357,646	8.4%
Total Expenditures / Appropriations	\$24,754,896	\$27,462,768	\$27,389,000	\$(73,768)	(0.3)%
Intrafund Reimbursements Within Programs	\$(1,601,138)	\$(175,000)	\$(1,371,996)	\$(1,196,996)	684.0%
Intrafund Reimbursements Between Programs	\$(83,278)	\$(2,901,341)	\$(3,066,991)	\$(165,650)	5.7%
Other Reimbursements	\$(5,288,768)	\$(1,731,728)	\$(740,659)	\$991,069	(57.2)%
Total Reimbursements	\$(6,973,184)	\$(4,808,069)	\$(5,179,646)	\$(371,577)	7.7%
Net Financing Uses	\$17,781,712	\$22,654,699	\$22,209,354	\$(445,345)	(2.0)%
Revenue					
Licenses, Permits & Franchises	\$15,225,294	\$15,570,873	\$11,814,876	\$(3,755,997)	(24.1)%
Fines, Forfeitures & Penalties	—	—	\$70,000	\$70,000	—%
Revenue from Use Of Money & Property	\$61,803	\$75,000	\$75,000	—	—%
Intergovernmental Revenues	\$2,422,109	\$2,449,067	\$6,420,117	\$3,971,050	162.1%
Charges for Services	\$657,911	\$825,000	\$911,540	\$86,540	10.5%
Miscellaneous Revenues	\$807,331	\$890,000	\$557,364	\$(332,636)	(37.4)%
Total Revenue	\$19,174,448	\$19,809,940	\$19,848,897	\$38,957	0.2%
Use of Fund Balance	\$(1,392,736)	\$2,844,759	\$2,360,457	\$(484,302)	(17.0)%
Positions	119.0	118.0	118.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$73,768 (0.3%) decrease in total appropriations, a \$371,577 (7.7%) increase in reimbursements, a \$38,957 (0.2%) increase in revenue, and a \$484,302 (17.0%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to:

- An overall reduction in salary and benefits costs attributable to the inclusion of an average annual salary savings factor, offset by line item increases.
- Increases in other costs, mainly the remittance of funds collected under the Hazardous Materials Response Team contracts and one-time implementation costs for a new software system.
- Increases in Department overhead and program to program charges.

- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to:

- Increases in Department overhead and program to program recovery.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The net increase in revenue is due to:

- A reduction of services provided to the Department of Waste Management and Recycling.
- The phased implementation for approved fee increases.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

Use of Fund Balance reflects the net of a carryover of \$1,006,421 in available balance and a reserve release of \$1,354,036. Reserve changes from the prior year Adopted Budget are detailed below:

- EMD Administration reserve has decreased \$42,170.
- EMD Health reserve has decreased \$893,987.
- EMD Hazardous Materials reserve has decreased \$417,879.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Environmental Compliance	265,849	(184,931)	80,918	—	—

Administration

Program Overview

Administration provides administrative support for the programs within Environmental Health and Environmental Compliance.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,858,046	\$2,021,295	\$2,085,322	\$64,027	3.2%
Services & Supplies	\$554,725	\$695,867	\$662,853	\$(33,014)	(4.7)%
Other Charges	\$11,255	\$14,755	\$10,462	\$(4,293)	(29.1)%
Intrafund Charges	—	\$190,000	\$170,000	\$(20,000)	(10.5)%
Total Expenditures / Appropriations	\$2,424,026	\$2,921,917	\$2,928,637	\$6,720	0.2%
Total Reimbursements between Programs		\$(2,901,341)	\$(2,756,991)	\$144,350	(5.0)%
Other Reimbursements	\$(2,532,761)	—	\$(170,000)	\$(170,000)	—%
Total Reimbursements	\$(2,532,761)	\$(2,901,341)	\$(2,926,991)	\$(25,650)	0.9%
Net Financing Uses	\$(108,734)	\$20,576	\$1,646	\$(18,930)	(92.0)%
Revenue					
Intergovernmental Revenues	\$5,091	\$4,600	—	\$(4,600)	(100.0)%
Miscellaneous Revenues	\$13,351	—	—	—	—%
Total Revenue	\$18,441	\$4,600	—	\$(4,600)	(100.0)%
Use of Fund Balance	\$(127,176)	\$15,976	\$1,646	\$(14,330)	(89.7)%
Positions	14.0	14.0	14.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$6,720 (0.2%) increase in total appropriations, a \$25,650 (0.9%) increase in reimbursements, a \$4,600 (100%) decrease in revenue, and a \$14,330 (89.7%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in salary and benefits costs offset by an average annual salary savings factor.
- Increases in other costs, mainly one-time implementation costs for a new software system.

The increase in reimbursements is due to increases in Department overhead.

The decrease in revenue is due to a reduction in reimbursement revenue for federal disaster eligible events.

Use of Fund Balance reflects the net of a carryover of -\$40,524 in available balance and a reserve release of \$42,170.

Environmental Compliance

Program Overview

Environmental Compliance provides regulatory oversight for the implementation and enforcement of federal, state and local health and safety laws and regulations related to the management of hazardous materials; generation and proper disposition of solid and liquid waste; remediation of sites contaminated by underground petroleum product releases; maintenance of the small drinking water and cross connection protection systems; and storm water and surface water quality requirements.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$6,912,553	\$7,742,696	\$7,097,436	\$(645,260)	(8.3)%
Services & Supplies	\$2,238,600	\$2,408,762	\$2,914,215	\$505,453	21.0%
Other Charges	\$44,220	\$57,081	\$38,113	\$(18,968)	(33.2)%
Intrafund Charges	\$2,330,610	\$2,305,671	\$2,450,491	\$144,820	6.3%
Total Expenditures / Appropriations	\$11,525,983	\$12,514,210	\$12,500,255	\$(13,955)	(0.1)%
Total Reimbursements within Program		\$(25,000)	\$(996,996)	\$(971,996)	3,888.0%
Total Reimbursements between Programs		—	\$(235,000)	\$(235,000)	—%
Other Reimbursements	\$(884,159)	\$(1,106,728)	\$(570,659)	\$536,069	(48.4)%
Total Reimbursements	\$(2,188,580)	\$(1,131,728)	\$(1,802,655)	\$(670,927)	59.3%
Net Financing Uses	\$9,337,403	\$11,382,482	\$10,697,600	\$(684,882)	(6.0)%
Revenue					
Licenses, Permits & Franchises	\$6,685,929	\$6,658,910	\$7,515,475	\$856,565	12.9%
Fines, Forfeitures & Penalties	—	—	\$50,000	\$50,000	—%
Revenue from Use Of Money & Property	\$61,803	\$75,000	\$75,000	—	—%
Intergovernmental Revenues	\$1,717,663	\$1,511,884	\$912,090	\$(599,794)	(39.7)%
Charges for Services	\$34,963	\$45,000	\$128,040	\$83,040	184.5%
Miscellaneous Revenues	\$735,485	\$890,000	\$557,364	\$(332,636)	(37.4)%
Total Revenue	\$9,235,842	\$9,180,794	\$9,237,969	\$57,175	0.6%
Use of Fund Balance	\$101,561	\$2,201,688	\$1,459,631	\$(742,057)	(33.7)%
Positions	52.0	51.0	51.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$13,955 (0.1%) decrease in total appropriations, a \$670,927 (59.3%) increase in reimbursements, a \$57,175 (0.6%) increase in revenue, and a \$742,057 (33.7%) decrease in use of fund balance from the prior year Adopted Budget.

The net decrease in total appropriations is due to:

- A reduction in overall salary and benefits costs attributable to inclusion of an average annual salary savings, offset by line item increases.
- Increases in other costs, mainly the remittance of funds collected under the Hazardous Materials Response Team contracts and one-time implementation costs for a new software system.
- Increases in Department overhead offset by reductions in program to program charges.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to:

- Increases in program to program recovery.
- Recommended growth detailed later in this section.

The increase in revenue is due to:

- The reduction of services provided to the Department of Waste Management and Recycling.
- The phased implementation for approved fee increases.
- Recommended growth detailed later in this section.

Use of Fund Balance reflects the net of a carryover of \$1,041,752 in available balance and a reserve release of \$417,879.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
EMD- Coverage for Extended Leave					
	57,364	—	57,364	—	—
The Environmental Compliance Division requests the addition of a Retired Annuitant for a limited period as additional staffing for the Cross Connection Control Program. This program is responsible for oversight of the tracking and notification of Point of Service (external) backflow protection devices in Sacramento County. The use of a Retirement Annuitant would supplement the Division's effort to cover workload within this public health protection program.					
EMD-General Fund Contribution for Increased HMRT Contribution					
	184,931	(184,931)	—	—	—
This request is to provide a General Fund contribution toward the County of Sacramento's portion of reimbursement agreements with the City of Sacramento and Sacramento Metropolitan Fire District for hazardous material response in Sacramento County. The Environmental Management Department administers the effort to collect funds from the County of Sacramento and partner cities and to remit these funds to the responding agencies. This is an ongoing amount that increases annually with a Consumer Price Index factor applied. This request is contingent upon approval of a growth request in the Financing Transfer budget (Budget Unit 5110000).					
EMD-Small Water Workplan Staffing					
	23,554	—	23,554	—	—
The Environmental Compliance Division requests addition of a Student Intern to be in compliance with the Local Primary Agency Annual Workplan Agreement that was in place before the COVID-19 pandemic. A component of the Department's COVID Mitigation Plan was to release all interns in an effort to meet facility capacity limits. Now the Division wishes to return to use of an intern in its Small Public Water Systems program in order to better utilize the funding with lower cost staffing.					

Environmental Health

Program Overview

Environmental Health provides regulatory oversight and enforcement of State and local health codes related to food handling and preparation at retail food facilities; operation and safety of public swimming pools; prevention of childhood lead poisoning; institutions; proper disposition of medical waste and recyclable materials; sale of tobacco products to minor/tobacco retailers; proper discharge of stormwater at food facilities; waste tire management; and implementation of safe body art.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$7,581,897	\$8,420,348	\$8,012,058	\$(408,290)	(4.8)%
Services & Supplies	\$1,536,196	\$1,794,766	\$1,919,946	\$125,180	7.0%
Other Charges	\$44,220	\$55,857	\$39,608	\$(16,249)	(29.1)%
Intrafund Charges	\$1,642,574	\$1,755,670	\$1,988,496	\$232,826	13.3%
Total Expenditures / Appropriations	\$10,804,886	\$12,026,641	\$11,960,108	\$(66,533)	(0.6)%
Total Reimbursements within Program		\$(150,000)	\$(375,000)	\$(225,000)	150.0%
Total Reimbursements between Programs		—	\$(75,000)	\$(75,000)	—%
Other Reimbursements	\$(1,871,848)	\$(625,000)	—	\$625,000	(100.0)%
Total Reimbursements	\$(2,251,843)	\$(775,000)	\$(450,000)	\$325,000	(41.9)%
Net Financing Uses	\$8,553,043	\$11,251,641	\$11,510,108	\$258,467	2.3%
Revenue					
Licenses, Permits & Franchises	\$8,539,365	\$8,911,963	\$4,299,401	\$(4,612,562)	(51.8)%
Fines, Forfeitures & Penalties	—	—	\$20,000	\$20,000	—%
Intergovernmental Revenues	\$699,356	\$932,583	\$5,508,027	\$4,575,444	490.6%
Charges for Services	\$622,948	\$780,000	\$783,500	\$3,500	0.4%
Miscellaneous Revenues	\$58,495	—	—	—	—%
Total Revenue	\$9,920,164	\$10,624,546	\$10,610,928	\$(13,618)	(0.1)%
Use of Fund Balance	\$(1,367,121)	\$627,095	\$899,180	\$272,085	43.4%
Positions	53.0	53.0	53.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$66,533 (0.6%) decrease in total appropriations, a \$325,000 (41.9%) decrease in reimbursements, a \$13,618 (0.1%) decrease in revenue, and a \$272,085 (43.4%) increase in use of fund balance from the prior year Adopted Budget.

The net decrease in total appropriations is due to:

- A reduction in overall salary and benefits costs attributable to inclusion of an average annual salary savings factor, offset by line item increases.
- Increases in other costs, mainly the one-time implementation costs for a new software system.
- Increases in Department overhead and program to program charges.

The decrease in reimbursements is due to a reduction in program to program recovery.

The decrease in revenue is due to:

- A reduction of services provided to the Department of Waste Management and Recycling.
- Adjustments to facility inventory counts.

Use of Fund Balance reflects the net of a carryover of \$5,193 in available balance and a reserve release of \$893,987.

Budget Unit Functions & Responsibilities

Environmental Management Department, **Special Program Funds** provides financing for certain projects and programs administered by the Environmental Management Department (EMD). These funds were established to offset expenditures for EMD.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
EMD Special Program Funds	—	\$197,000	\$276,000	\$79,000	40.1%
Total Expenditures / Appropriations	—	\$197,000	\$276,000	\$79,000	40.1%
Net Financing Uses	—	\$197,000	\$276,000	\$79,000	40.1%
Total Revenue	\$9,821	—	\$4,580	\$4,580	—%
Use of Fund Balance	\$(9,821)	\$197,000	\$271,420	\$74,420	37.8%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	\$197,000	\$276,000	\$79,000	40.1%
Total Expenditures / Appropriations	—	\$197,000	\$276,000	\$79,000	40.1%
Net Financing Uses	—	\$197,000	\$276,000	\$79,000	40.1%
Revenue					
Revenue from Use Of Money & Property	\$9,821	—	\$4,580	\$4,580	—%
Total Revenue	\$9,821	—	\$4,580	\$4,580	—%
Use of Fund Balance	\$(9,821)	\$197,000	\$271,420	\$74,420	37.8%

Summary of Changes

The Recommended Budget reflects a \$79,000 (40.1%) increase in total appropriations, a \$4,580 (new) increase in revenue, and a \$74,420 (37.8%) increase in or use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to increased activity in the Well Restoration and Single Wall Underground Storage Tank (UST) programs.

The increase in revenue is due to the recognition of interest earnings.

Use of Fund Balance reflects the net of a carryover of \$4,580 in available balance, a reserve release of \$267,640 and a provision for reserve of \$800. Reserve changes from the prior year Adopted Budget are detailed below:

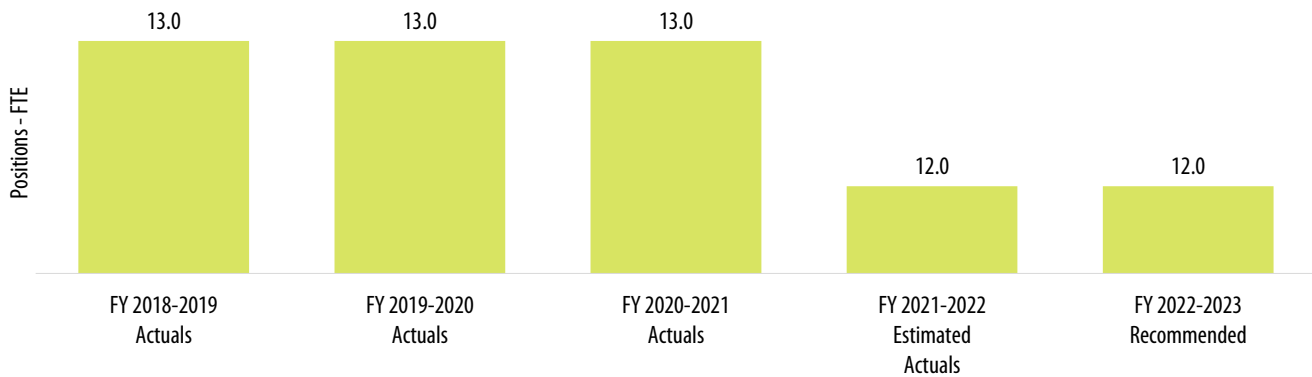
- The Regional Water Quality Fund Reserve has increased \$800.
- The Well Restoration Reserve has decreased \$156,600.

- The Single Wall UST Reserve has decreased \$96,500.
- The Local Primacy Agency Reserve has decreased \$14,540.

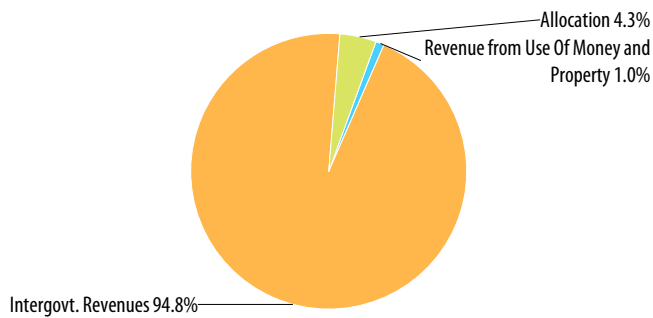
Department Structure
Julie Gallelo, Executive Director



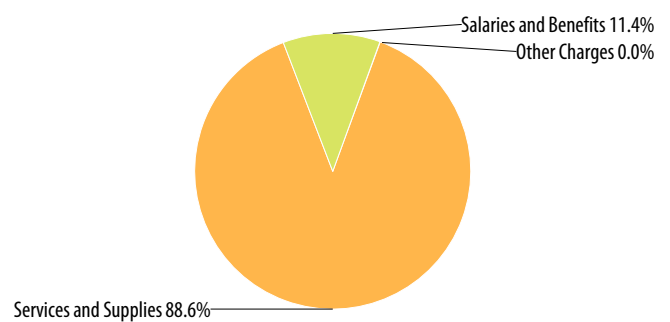
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **First 5 Sacramento Commission** was created when the California Children and Families First Act of 1998 (Proposition 10) established an excise tax on tobacco products. Funds from the tax are to be used to create and implement an integrated, comprehensive, and collaborative system of information and services to enhance the optimal development of children from the prenatal stage to five years of age.

Goals

- All children are healthy.
- All children have access to quality early learning experiences and are ready for kindergarten.
- Empower families to support child development and safety.

Accomplishments

- Reducing African American Child Deaths (RAACD): First 5's funded programs to reduce African American child death saved babies lives over the last three years. Outcomes showed an 85% reduction in child abuse and neglect homicides, a 56% decrease in infant sleep-related deaths, a 10% decrease in perinatal-related deaths (prematurity/low birthweight) and saw the successful delivery of 568 Black babies through our pregnancy peer support project.
- Children's System of Care: First 5 is partnering with the Department of Child Family and Adult Services to develop a plan and approach for the completion of the state required (AB 2083) Children and Youth System of Care MOU in Sacramento County. First 5 is both a signatory on the MOU and a work group participant. The Commission brings extensive experience and focus on prevention efforts and family strengthening resources. The goal of the MOU is to ensure a seamless system of care for all of Sacramento's vulnerable children and their caregivers.
- Home Visiting Coordination Collaborative (HVCC): First 5 Sacramento conducted an environmental scan of home visiting and family support service programs for the purpose of creating a coordinated system of care. The survey also assessed the need for training and support for critical topics, including adverse childhood experiences (ACEs), racial equity diversity inclusion (REDI) and community engagement. Also, in collaboration with the four other funding agencies, the HVCC developed a referral flowchart to help navigate referrals to programs that best meet the needs of the family.

FOR INFORMATION ONLY

The budget for the First 5 Commission is included in the County budget for information purposes only. The First 5 Commission adopts its own budget after review and comment by the County.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
First 5 Commission	\$20,197,525	\$19,761,699	\$20,047,420	\$285,721	1.4%
Total Expenditures / Appropriations	\$20,197,525	\$19,761,699	\$20,047,420	\$285,721	1.4%
Net Financing Uses	\$20,197,525	\$19,761,699	\$20,047,420	\$285,721	1.4%
Total Revenue	\$18,628,580	\$18,153,080	\$19,194,737	\$1,041,657	5.7%
Use of Fund Balance	\$1,568,945	\$1,608,619	\$852,683	\$(755,936)	(47.0)%
Positions	13.0	12.0	12.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$2,057,386	\$2,161,183	\$2,281,811	\$120,628	5.6%
Services & Supplies	\$18,130,725	\$17,581,996	\$17,755,802	\$173,806	1.0%
Other Charges	\$9,414	\$18,520	\$9,807	\$(8,713)	(47.0)%
Total Expenditures / Appropriations	\$20,197,525	\$19,761,699	\$20,047,420	\$285,721	1.4%
Net Financing Uses	\$20,197,525	\$19,761,699	\$20,047,420	\$285,721	1.4%
Revenue					
Revenue from Use Of Money & Property	\$158,340	\$348,974	\$199,016	\$(149,958)	(43.0)%
Intergovernmental Revenues	\$18,468,033	\$17,804,106	\$18,995,721	\$1,191,615	6.7%
Miscellaneous Revenues	\$2,207	—	—	—	—%
Total Revenue	\$18,628,580	\$18,153,080	\$19,194,737	\$1,041,657	5.7%
Use of Fund Balance	\$1,568,945	\$1,608,619	\$852,683	\$(755,936)	(47.0)%
Positions	13.0	12.0	12.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$285,721 (1.4%) increase in total appropriations, a \$1,041,657 (5.7%) increase in revenue, and a \$755,936 (47.0%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in personnel costs due to cost of living adjustments, salary step increases, and retirement costs.
- Increases in costs for contracted service providers and other service and supplies accounts.
- Decreases in leasing costs due to a lease renegotiation.

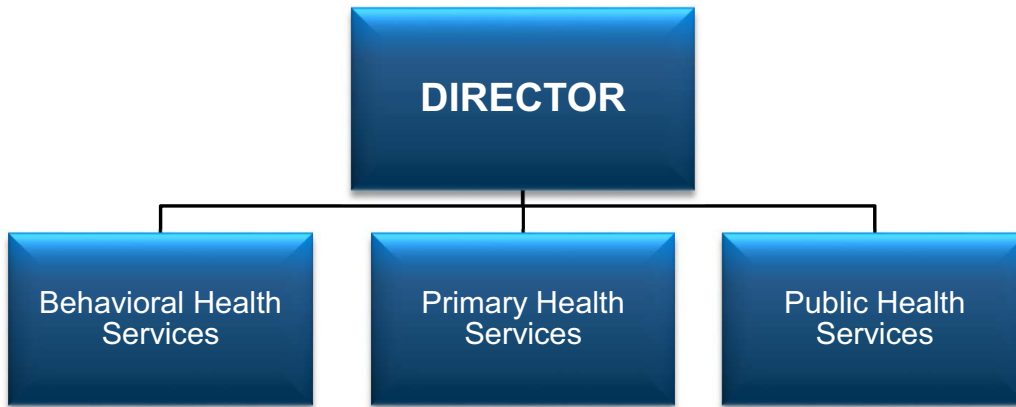
The net increase in revenue is due to:

- An increase in the American Rescue Plan Act (ARPA) initiatives for Building Strong Families and the Child Abuse Prevention Grant (CBCAP) augmentation, which will be received from Department Child, Family, and Adult Services (DCFAS).
- Increases in Proposition 10 revenues due to the historical performance of the excise tax.
- A decrease in the Cal-Works Home Visiting Program (HVP) revenues due to reductions in State allocations based on expenditures.
- A reduction in Medi-Cal reimbursements per First 5 Commission's New Strategic Plan.
- A decrease in interest revenues, which are budgeted based on 1% of the reserve balance.

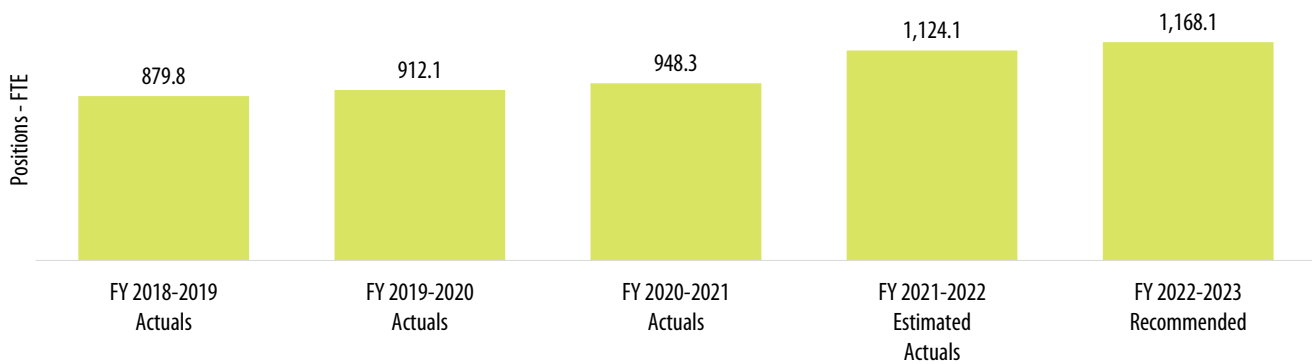
Use of Fund Balance reflects a net carryover of \$733,788 in available balance and a reserve release of \$118,895. Reserve changes from the prior year Adopted Budget are detailed below:

- Reserve for Future Services has decreased \$118,895.

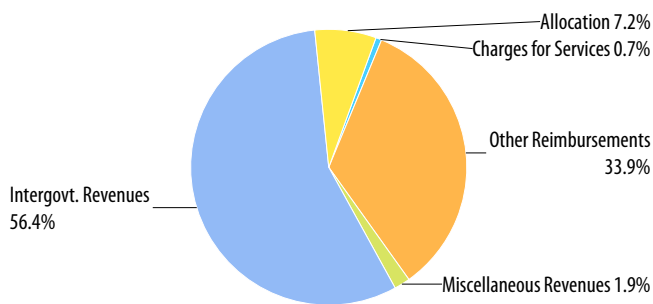
Department Structure
Chevon Kothari, Director



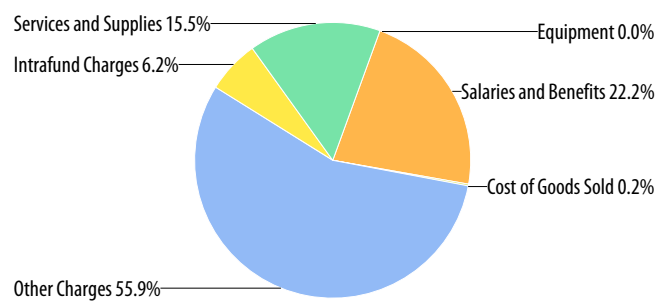
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Department of Health Services (DHS)** delivers health, social, and behavioral health services to the Sacramento community; directs resources toward creative strategies and programs that prevent problems, improve well-being, and increase access to services for individuals and families. Services are provided through the following programs:

- Administration and Fiscal Services: provides fiscal, human resources, facilities, budgeting, Information Technology procurement, contracts, and research and quality assurance.
- Mental Health: administers, through directly operated or contracted services, a full array of culturally responsive and linguistically proficient mental health services to individuals of all ages.
- Primary Health Services: provides nutrition services to improve pregnancy outcomes and promote optimal health and growth in children zero to five years old, pharmaceuticals and medical supplies, comprehensive primary care services, and regulatory oversight and medical/health coordination in Sacramento County.
- Public Health Services: monitors, protects and assures conditions for optimal health and public safety for residents and communities of Sacramento County.
- Substance Use Prevention and Treatment Services: administers treatment services to individuals struggling with substance use disorders.

Goals

- Provide first-class service with compassion.
- Commit to staff success and competence.
- Protect vulnerable populations of our community, as well as the general public.

Accomplishments

- Sacramento County Health Services led the response efforts to the COVID-19 Pandemic by:
 - The dispensing of over 116,000 vaccine doses through various community vaccine sites and partnering with over 22 Community Based Organizations (CBOs).
 - Contributing to passing our County's vaccination goal, conducting over 300,000 COVID-19 tests in partnership with 13 community testing sites.
 - Investigating and providing infection control guidance in response to 470 congregate facility outbreaks.
 - Distributing over 2.8 million pieces of Personal Protective Equipment (PPE).
 - Deploying the County's Mobile Medical Shelters to five hospitals and the Primary Care Center, partnering with over 44 CBOs of the SacCollab to provide recovery supports and wrap around services to the community.
 - Ensuring the public and decision makers had timely and up to date information through our dashboards, community forums and regular media briefings.
 - Bringing together hundreds of health care providers, CBOs, and volunteers in a well-coordinated response to COVID-19.
- Sacramento County Behavioral Health Services:
 - Expanded services to youth through the implementation of the Family First Prevention Services Act (FFPSA) assessments for foster youth.
 - Implemented Therapeutic Behavioral Services (TBS) procurement.

- Expanded wraparound services.
- Secured grant funding for family respite facility renovation, youth drop-in center development, early psychosis training, and prevention programs.
- Launched the Student Mental Health and Wellness 10 year plan.
- Sacramento County Primary Health expanded services to several vulnerable populations, including the:
 - Homeless population through Loaves and Fishes satellite clinic.
 - Circle clinic for Foster Youth.
 - Refugee clinic to respond to the needs of Sacramento County’s refugee population, which was largely comprised of Afghan refugees.
 - Pregnant and parenting women, who had improved outcomes through Health Services’ award winning WIC Program.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Administration and Fiscal Services	\$11,222,872	\$15,450,830	\$24,915,108	\$9,464,278	61.3%
Mental Health	\$319,105,897	\$383,145,765	\$444,388,935	\$61,243,170	16.0%
NA	\$6,843	—	—	—	—%
Primary Health	\$40,173,862	\$39,937,110	\$50,595,516	\$10,658,406	26.7%
Public Health Services	\$108,789,342	\$117,611,077	\$108,167,914	\$(9,443,163)	(8.0)%
Substance Use Prevention and Treatment Services	\$41,170,982	\$62,547,039	\$78,965,893	\$16,418,854	26.3%
Total Expenditures / Appropriations	\$520,469,797	\$618,691,821	\$707,033,366	\$88,341,545	14.3%
Total Reimbursements	\$(269,770,301)	\$(313,501,378)	\$(367,757,968)	\$(54,256,590)	17.3%
Net Financing Uses	\$250,699,496	\$305,190,443	\$339,275,398	\$34,084,955	11.2%
Total Revenue	\$270,053,861	\$248,407,136	\$302,391,653	\$53,984,517	21.7%
Net County Cost	\$(19,354,366)	\$56,783,307	\$36,883,745	\$(19,899,562)	(35.0)%
Positions	949.3	1,056.3	1,168.1	111.8	10.6%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$115,002,481	\$142,551,768	\$157,060,264	\$14,508,496	10.2%
Services & Supplies	\$102,964,031	\$97,852,327	\$109,365,294	\$11,512,967	11.8%
Other Charges	\$267,628,521	\$339,230,161	\$395,169,053	\$55,938,892	16.5%
Equipment	\$1,543,543	\$402,032	\$7,000	\$(395,032)	(98.3)%
Interfund Charges	—	\$250,000	—	\$(250,000)	(100.0)%
Intrafund Charges	\$31,561,246	\$36,889,776	\$43,903,818	\$7,014,042	19.0%
Cost of Goods Sold	\$1,769,975	\$1,515,757	\$1,527,937	\$12,180	0.8%
Total Expenditures / Appropriations	\$520,469,797	\$618,691,821	\$707,033,366	\$88,341,545	14.3%
Intrafund Reimbursements Within Programs	\$(4,501,364)	\$(6,013,602)	\$(9,577,368)	\$(3,563,766)	59.3%
Intrafund Reimbursements Between Programs	\$(12,730,139)	\$(16,615,496)	\$(18,637,363)	\$(2,021,867)	12.2%
Semi-Discretionary Reimbursements	\$(121,253,609)	\$(137,343,928)	\$(165,637,127)	\$(28,293,199)	20.6%
Other Reimbursements	\$(131,285,190)	\$(153,528,352)	\$(173,906,110)	\$(20,377,758)	13.3%
Total Reimbursements	\$(269,770,301)	\$(313,501,378)	\$(367,757,968)	\$(54,256,590)	17.3%
Net Financing Uses	\$250,699,496	\$305,190,443	\$339,275,398	\$34,084,955	11.2%
Revenue					
Fines, Forfeitures & Penalties	\$1,872,466	\$1,946,561	—	\$(1,946,561)	(100.0)%
Intergovernmental Revenues	\$242,346,286	\$242,320,446	\$289,292,418	\$46,971,972	19.4%
Charges for Services	\$3,190,584	\$3,229,000	\$3,577,714	\$348,714	10.8%
Miscellaneous Revenues	\$22,644,525	\$911,129	\$9,521,521	\$8,610,392	945.0%
Total Revenue	\$270,053,861	\$248,407,136	\$302,391,653	\$53,984,517	21.7%
Net County Cost	\$(19,354,366)	\$56,783,307	\$36,883,745	\$(19,899,562)	(35.0)%
Positions	949.3	1,056.3	1,168.1	111.8	10.6%

Summary of Changes

The Recommended Budget reflects an \$88,341,545 (14.3%) increase in total appropriations, a \$54,256,590 (17.3%) increase in reimbursements, a \$53,984,517 (21.7%) increase in revenues, and a \$19,899,562 (35.0%) decrease in net county costs from the prior year Adopted Budget.

The change in net county costs is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in salary and benefit costs as a result of cost of living adjustments, increases in salary steps, retirement, and Pension Obligation Bonds (POBs), which are partially offset by reductions in extra-help and worker's compensation costs.

- Increases in budget for new programs, such as, Sacramento County Social Health Information Exchange, CalAIM implementation (including Enhanced Care Management services), the Wellness Crisis Call Center and Response Team, Crisis Care Mobile Unit Services, and Assisted Outpatient Treatment Services that were added during FY 2021-22.
- A net increase in provider charges due to an anticipated increase in service needs of the various department programs.
- Increases in county-wide allocated costs, legal expenses, and the department's administrative overhead allocations.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to:

- Higher administrative expenditures later discussed in the Administration and Fiscal Services program section.
- Increases in the 1991 and 2011 Realignment allocations.
- Increases in the Mental Health Services Act (MHSA) contribution for the 10% rate increases and 7% Full Service Partnership (FSP) expanded capacity.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in revenues is due to:

- Additional Health Resources and Services Administration (HRSA) grants related to the COVID-19 response.
- Additional Refugee Health funding as County deals with the surge of new refugee arrivals.
- County American Rescue Plan Act (ARPA) revenue added in FY 2021-22:
 - \$8 million for Sacramento County Social Health Information Exchange.
 - \$2.2 million for Field Nursing.
 - \$1.3 million for Substance Use Respite and Engagement Center.
 - \$77,000 for Emergency Medical Services.
 - \$462,957 for Clinic Services.
- Insurance proceeds from the Managed Care Plans added for the CalAIM Implementation.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

Position counts have increased by 111.8 FTEs from the prior year Adopted Budget due to:

- 67.8 FTE net mid-year increases.
- 44.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Administration and Fiscal Services	1,234,652	(1,234,652)	—	—	—
Mental Health	18,525,331	(6,266,973)	7,637,286	4,621,072	25.0
Primary Health	6,522,039	(290,932)	6,035,417	195,690	15.0
Public Health Services	1,205,756	—	77,146	1,128,610	4.0
Substance Use Prevention and Treatment Services	10,055,685	—	5,000,000	5,055,685	—

Administration and Fiscal Services

Program Overview

Administration and Fiscal Services provides services to all divisions of the Department of Health Services, including direct support to the Director. Services include facilities management, contracting, budgeting, and fiscal services.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$6,936,652	\$7,609,453	\$8,588,836	\$979,383	12.9%
Services & Supplies	\$1,808,940	\$2,483,550	\$11,651,149	\$9,167,599	369.1%
Other Charges	\$986,018	\$3,611,700	\$2,451,700	\$(1,160,000)	(32.1)%
Intrafund Charges	\$1,491,262	\$1,746,127	\$2,223,423	\$477,296	27.3%
Total Expenditures / Appropriations	\$11,222,872	\$15,450,830	\$24,915,108	\$9,464,278	61.3%
Total Reimbursements between Programs		\$(11,576,490)	\$(13,804,039)	\$(2,227,549)	19.2%
Other Reimbursements	\$(2,832)	—	—	—	—%
Total Reimbursements	\$(9,818,462)	\$(11,576,490)	\$(13,804,039)	\$(2,227,549)	19.2%
Net Financing Uses	\$1,404,410	\$3,874,340	\$11,111,069	\$7,236,729	186.8%
Revenue					
Intergovernmental Revenues	\$1,128,227	\$3,812,411	\$10,650,000	\$6,837,589	179.4%
Miscellaneous Revenues	\$276,183	—	\$461,069	\$461,069	—%
Total Revenue	\$1,404,410	\$3,812,411	\$11,111,069	\$7,298,658	191.4%
Net County Cost	—	\$61,929	—	\$(61,929)	(100.0)%
Positions	53.0	56.0	60.0	4.0	7.1%

Summary of Changes

The Recommended Budget reflects a \$9,464,278 (61.3%) increase in total appropriations, a \$2,227,549 (19.2%) increase in reimbursements, a \$7,298,658 (191.4%) increase in revenues, and a \$61,929 (100.0%) decrease in net county costs from the prior year Adopted Budget.

The change in net county costs is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in salaries and benefit costs as a result of COLA, salary step increases, and retirement costs.
- Increases in allocated costs.
- Increases in costs for County Counsel.
- Increases in program expenditures for Sacramento County Social Health Information Exchange.

- Additional position costs for the CalAIM implementation.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to:

- Increases in program expenditure levels as described in the appropriations section above.
- Recommended growth detailed later in this section.

The increase in revenues is due to:

- County ARPA revenue added for Sacramento County Social Health Information Exchange.
- Insurance proceeds from the Managed Care Plans added for the CalAIM Implementation.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DHS- Add embedded DPS support					
	161,052	(161,052)	—	—	—
<p>Add 1.0 FTE embedded Senior Personnel Analyst in Department of Personnel Services (DPS). DHS needs this dedicated position to solely focus on providing support, including department-wide personnel communications, Q&A sessions with leadership, liaising with DPS units (payroll, leaves medical, labor & hiring), & training DHS staff on applicable personnel policies, procedures & guidelines. This dedicated DHS support will help alleviate the back & forth of the various DPS units & provide oversight to ensuring DHS staff are kept up-to-date with the most accurate personnel information. Costs are reimbursed by other DHS programs, therefore this request is shown in multiple programs, reflecting each program’s contribution and funding. This request is contingent upon approval of linked requests in the DPS (BU 6050000), Juvenile Medical Services (JMS) (BU 7230000) and Correctional Health Services (CHS) (BU 7410000) budgets.</p>					
DHS-Beneficiary Input Process					
	250,000	(250,000)	—	—	—
<p>Add funding for the Beneficiary Input Process. The Board of Supervisors requested the development of a comprehensive process to assess the experiences of Medi-Cal beneficiaries in Sacramento County. Existing funding will be used for a consultant to develop & implement this process. This growth request will be utilized to work with partners in an ongoing way to support the process & the analysis of data annually. Costs are reimbursed by other DHS programs, therefore this request is shown in multiple programs, reflecting each program’s contribution and funding. This request is contingent upon approval of linked growth requests in the JMS (BU 7230000) and CHS (BU 7410000) budgets.</p>					

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DHS-Health Authority Commission					
	100,000	(100,000)	—	—	—
<p>Add funding for the Health Authority Commission (HAC) consultants to provide strategic planning as well as project & data support. The HAC is an entity established through County Ordinance & Legislative codification with a goal to improve the overall health care quality & access for Medi-Cal Beneficiaries in Sacramento County. Through consultants, funding will be used to support the development of a strategic plan & the ongoing monitoring of data related to managed care performance & population health metrics. Staff support for HAC will be provided through existing DHS Staff. Costs are reimbursed by other DHS programs, therefore this request is shown in multiple programs, reflecting each program’s contribution and funding. This request is contingent upon approval of linked growth requests in the JMS (BU 7230000) and CHS (BU 7410000) budgets.</p>					
DHS-IT Support					
	723,600	(723,600)	—	—	—
<p>Funding for Department of Technology (DTECH) IT support, which will provide application support, business support, & field services. The IT support positions (4.0 FTEs) will reside in DTECH’s Budget. The IT workload has grown over 40% in the past couple of years due to increased need for IT automation & implementation of new systems in various DHS Divisions. Additionally, DHS added a number of Health Care positions in the past couple of years, but did not add IT resources to support the additional staff. Furthermore, DHS has a number of IT Projects in the pipeline, including CalAIM, Mental Health Crisis Response Call center, & computer equipment rollouts, which require additional IT resources. The total cost will be allocated out to each DHS budget unit (BU) based on FTEs. This BU’s share of the allocated overhead costs are \$606,764, for which DHS is requesting in General Fund. Costs are reimbursed by other DHS programs, therefore this request is shown in multiple programs, reflecting each program’s contribution and funding. This growth request is contingent upon approval of linked growth requests in the DTECH Budget (BU 7600000), JMS budget (BU 7230000), & CHS budget (BU 7410000).</p>					

Mental Health

Program Overview

Mental Health services include prevention and early intervention, outpatient services, intensive outpatient services, targeted case management services, crisis intervention and stabilization services, psychiatric residential services and inpatient psychiatric hospitalizations.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$55,271,980	\$66,394,014	\$73,667,247	\$7,273,233	11.0%
Services & Supplies	\$21,242,040	\$26,210,371	\$28,307,559	\$2,097,188	8.0%
Other Charges	\$221,994,167	\$265,980,931	\$313,447,885	\$47,466,954	17.8%
Intrafund Charges	\$20,589,815	\$24,560,449	\$28,966,244	\$4,405,795	17.9%
Cost of Goods Sold	\$7,896	—	—	—	—%
Total Expenditures / Appropriations	\$319,105,897	\$383,145,765	\$444,388,935	\$61,243,170	16.0%
Total Reimbursements within Program		\$(3,766,293)	\$(6,592,683)	\$(2,826,390)	75.0%
Total Reimbursements between Programs		\$(2,100,000)	—	\$2,100,000	(100.0)%
Semi Discretionary Reimbursements	\$(95,241,836)	\$(107,325,739)	\$(134,822,924)	\$(27,497,185)	25.6%
Other Reimbursements	\$(116,872,496)	\$(144,212,041)	\$(162,953,935)	\$(18,741,894)	13.0%
Total Reimbursements	\$(215,385,826)	\$(257,404,073)	\$(304,369,542)	\$(46,965,469)	18.2%
Net Financing Uses	\$103,720,071	\$125,741,692	\$140,019,393	\$14,277,701	11.4%
Revenue					
Intergovernmental Revenues	\$99,519,626	\$92,869,397	\$118,827,467	\$25,958,070	28.0%
Charges for Services	\$644,072	\$909,000	\$1,157,136	\$248,136	27.3%
Miscellaneous Revenues	\$20,595,978	—	\$7,222,273	\$7,222,273	—%
Total Revenue	\$120,759,676	\$93,778,397	\$127,206,876	\$33,428,479	35.6%
Net County Cost	\$(17,039,605)	\$31,963,295	\$12,812,517	\$(19,150,778)	(59.9)%
Positions	454.4	517.4	563.4	46.0	8.9%

Summary of Changes

The Recommended Budget reflects a \$61,243,170 (16.0%) increase in total appropriations, a \$46,965,469 (18.2%) increase in reimbursements, a \$33,428,479 (35.6%) increase in revenues, and a \$19,150,778 (59.9%) decrease in net county costs from the prior year Adopted Budget.

The change in net county costs is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in salaries and benefit costs as a result of cost of living adjustments, salary step increases, and retirement costs.
- Increases in allocated costs and administrative overhead allocations.
- New approved programs in FY 2021-22, to include Wellness Crisis Call Center and Response Team, Crisis Care Mobile Unit Services, and Assisted Outpatient Treatment Services.
- Approved contract increases for Enhanced Care Management services.
- Approved contract increases for 10% rate increases and 7% expanded full service partnership (FSP) capacity to support permanent supportive housing.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to:

- Restricted funds previously budgeted as revenue but that are now budgeted as a reimbursement.
- Increase to the 1991 and 2011 Realignment allocations.
- Additional Mental Health Service Act (MHSA) contribution for the 10% rate increases and 7% expanded FSP capacity.
- Recommended growth detailed later in this section.

The increase in revenues is due to:

- Approval of CalAIM implementation and payment reform.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DHS- Add embedded DPS support	68,330	—	—	68,330	—

Add 1.0 FTE embedded Senior Personnel Analyst in Department of Personnel Services (DPS). DHS needs this dedicated position to solely focus on providing support, including department-wide personnel communications, Q&A sessions with leadership, liaising with DPS units (payroll, leaves medical, labor & hiring), & training DHS staff on applicable personnel policies, procedures & guidelines. This dedicated DHS support will help alleviate the back & forth of the various DPS units & provide oversight to ensuring DHS staff are kept up-to-date with the most accurate personnel information. Costs are reimbursed by other DHS programs, therefore this request is shown in multiple programs, reflecting each program’s contribution and funding. This request is contingent upon approval of linked requests in the DPS (BU 6050000), Juvenile Medical Services (JMS) (BU 7230000) and Correctional Health Services (CHS) (BU 7410000) budgets.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DHS- Add Funds for 1.0 FTE BH Director BHS	244,790	—	122,395	122,395	—
<p>Add funding for a Behavioral Health (BH) Director. This position is unique in that it is specified in State statute that this position has specific qualifications & responsibilities. In completing a position analysis, it was determined that the scope, scale, complexity & risks associated with this position could benefit from a classification change from Deputy Director to BH Director. Additionally, the statute only allows one BH Director to have designated responsibilities, which would make it difficult to split this division in two & have two Deputy Directors. The BH Director would still report to the Director of Health Services, however, this change would allow both the BH Director as well as Deputy Director in BHS to oversee complex programs & operations. As BHS has grown & a number of new initiatives, Board priorities & funding have been introduced over the past few years, BHS is at risk of not keeping up with community needs, Board priorities, mandated requirements, & not being able to take full advantage of new funding & initiatives without divisional restructuring. Moreover, this change in title & salary will promote retention & future recruitment for this critical position within the County structure. This request is contingent upon approval of the new classification by the Civil Service Commission and Board of Supervisors. If approved, the actual position will be added later. The net county cost amount is eligible for 2011 realignment.</p>					
DHS-Add 1.0 FTE ASO 1 MHTC	107,836	—	—	107,836	1.0
<p>Add 1.0 FTE Administrative Services Officer (ASO) I to supervise & manage the billing, claiming & invoicing for four contracted private psychiatric hospitals & three contracted Psychiatric Health Facilities (PHFs). Over the past 7 years, private hospital bed usage has increased by an average of 20% per year, which is an increase of 3200 beds per year, resulting in a significant increase in workload. In 2021, BHS added contracts with one additional PHF & one additional private hospital, which added an additional 133 beds in Sacramento County. This further affects the team's ability to process timely claims & invoices. Failure to add staffing to this team will affect the team's ability to produce timely claims, invoices & payments to these facilities. The ASO I will also provide centralized support to 35 managers & supervisors at the Mental Health Treatment Center (MHTC). This request is eligible for 2011 Realignment.</p>					
DHS-Add 1.0 FTE ASO 2 BHS MHSA	125,835	(125,835)	—	—	1.0
<p>Add MHSA funding for 1.0 FTE ASO 2 to support the Contracts Unit. BHS has seen a large increase of capacity of services, which has resulted in a rise of required contract executions & amendments, grant applications & management, & competitive bid processes. Additionally, assistance is needed with the previously approved expansion of Mental Health Medi-Cal Administrative Activities (MH MAA), & multiple MHSA Committee approved extensions of existing programs. If this request is not approved, it may negatively impact the County, including under-utilization of the new funding sources, delays in & accuracy of service provider payment processing, as well as delays in the delivery of services to the community. This request is contingent upon approval of linked growth request in the MHSA budget (BU 7290000).</p>					
DHS-Add 1.0 FTE MH Prog Coordinator QI BHS	137,897	(34,474)	103,423	—	1.0
<p>Add 1.0 FTE Mental Health (MH) Program Coordinator to fulfill a new Federal requirement for the Qualified Individual requirements of the Families First Prevention & Services Act (FFPSA) as implemented by State Law AB153. If this request is not approved, the County will be out of compliance with this new Federal requirement. The County must comply with the Federal requirement to be eligible for Federal funds. Loss of Federal funds would negatively affect Behavioral Health Services, as well as Child Welfare, & Probation Budgets. This would also cause delays in MH treatment to foster youth. This request is funded by 50% FFP, 25% State Aid, & 25% Department of Child, Family, & Adult Services (DCFAS) funding. This request is contingent upon approval of a linked request in the DCFAS budget (BU 7800000).</p>					

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DHS-Add 1.0 FTE Pharmacy Manager Primary Health	56,525	—	—	56,525	—
<p>Add 1.0 FTE Pharmacy Manager to meet the ongoing increase in management workload brought on by increased staffing of supported programs that has resulted in 14 additional direct reports between FYs 2017-18 & 2020-21, as well as, increased compliance monitoring requirements due to expanded department programs, both in quantity & scope. The Pharmacy Manager would be responsible for the day-to-day pharmacy operations & compliance of the County Pharmacy, providing direct monitoring & purchasing services to DHS programs. Funding for the position consists of Medi-Cal revenue & reimbursements from supported programs. The supported programs, Clinics, Mental Health Treatment Center, & Public Health have NCC impacts. Not approving this request would result in non-compliance, potentially resulting in actions against licenses & permits, fines, & loss of preferential medication pricing. This request is split between multiple programs.</p>					
DHS-Add 1.0 FTE Sr. Office Asst.-QI BHS	73,853	(18,463)	55,390	—	1.0
<p>Add 1.0 FTE Senior Office Assistant to fulfill a new Federal requirement related to the Qualified Individual requirements of the FFPSA as implemented by State Law AB153. If this request is not approved, the County will be out of compliance with the Federal requirements. The County must comply with the Federal requirements to be eligible for Federal funding. Loss of Federal funding would negatively impact the Behavioral Health Services, Child Welfare, & Probation Budgets. This would also cause delays in MH treatment to foster youth. This request is contingent upon approval of linked growth request in the DCFAS Budget (BU 7800000) & other growth requests within this Budget.</p>					
DHS-Add 11.0 FTE Homeless Encampment BHS	1,182,661	—	570,043	612,618	11.0
<p>Add 7.0 FTE Mental Health Counselors, 1.0 FTE Sr. Behavioral Health Peer Specialist, 1.0 FTE Mental Health Program Coordinator, 1.0 FTE Administrative Services Officer 2, & 1.0 FTE Sr. Office Assistant to conduct assessments in the field for MH & substance use prevention & treatment, linking individuals to MH & SUPT services. Additionally, add \$42,478 in funding for equipment & technology necessary for County staff to perform the essential functions of their jobs. DHS seeks this growth to deliver comprehensive street outreach & connect individuals experiencing homelessness in the unincorporated areas of the County with shelter, housing, & behavioral health services. DHS, in collaboration with DHA, will deploy a multi-disciplinary Encampment Team, to deliver these services. This request is funded 48% by MH MAA & the remaining 52% is eligible for 2011 Realignment.</p>					
DHS-Add 3.0 FTE Sr MH Counselors BHS YDF	381,545	(381,545)	—	—	3.0
<p>Add 3.0 FTE Sr. Mental Health (MH) Counselors to provide longer-term MH services to youth committed to the Youth Detention Facility (YDF). This request is in accordance with Senate Bill 823, which imposes a State mandated local program. The Juvenile Justice Block Grant (JJBG) program will provide County based custody, care, & supervision of youth realigned from the Division of Juvenile Justice. Funding is only available to Counties with a plan that includes MH treatment for young adults committed to YDF. If not approved, 40-50 young adults with complex MH needs will not receive MH services, while they are committed to YDF. This request is contingent upon approval of linked growth request in the Probation budget (BU 6700000).</p>					
DHS-Add 7.0 FTE Sr. MH Counselors-QI BHS	890,270	(222,566)	667,704	—	7.0
<p>Add 7.0 FTE Senior Mental Health (MH) Counselors to fulfill a new Federal requirement for the Qualified Individual requirements of FFPSA as implemented by State Law AB153. If these positions are not approved, timely execution of required reports within 30-day timelines may be missed, which will result in lost Federal funding, delayed MH services to foster youth, & County being out of compliance with the Federal requirements. The County must comply with the Federal requirements to be eligible for Federal funding. The loss of Federal funding would negatively impact Behavioral Health Services, Child Welfare, & Probation Budget, causing delays in MH treatment to foster youth. This request is funded by 50% FFP, 25% State Aid, & 25% Department of Child, Family and Adult Services (DCFAS). This request is contingent upon approval of a linked request in the DCFAS budget (BU 7800000).</p>					

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DHS-Afghan Support BHS	149,479	(149,479)	—	—	—
Add \$149,479 in MHSA Prevention & Early Intervention funds to support the startup, implementation, & continuation of the new Supporting Community Connections program, specifically designed for participants from the Afghan community. Not approving this request could result in prolonged suffering of community members with untreated mental illness, who have experienced a high degree of trauma & acculturation stress. This request is contingent upon approval of linked growth request in the MHSA budget (BU 7290000).					
DHS-Beneficiary Input Process	106,068	—	—	106,068	—
Add funding for the Beneficiary Input Process. The Board of Supervisors requested the development of a comprehensive process to assess the experiences of Medi-Cal beneficiaries in Sacramento County. Existing funding will be used for a consultant to develop & implement this process. This growth request will be utilized to work with partners in an ongoing way to support the process & the analysis of data annually. Costs are reimbursed by other DHS programs, therefore this request is shown in multiple programs, reflecting each program's contribution and funding. This request is contingent upon approval of linked growth requests in the JMS (BU 7230000) and CHS (BU 7410000) budgets.					
DHS-CalMHSA contract BHS	64,405	—	48,304	16,101	—
Fund contract with CalMHSA for \$64,405 annually to provide concurrent authorization/review for out-of-county inpatient hospitalizations for Sacramento County beneficiaries. By contracting with CalMHSA, we will ensure the Mental Health Plan (MHP)'s compliance with the California Department of Health Care Services (DHCS) contract & the Parity in Mental Health & Substance Use Disorder Services Final Rule (Parity Rule; Title 42 of the CFR, part 438.910). This will also allow the current Quality Management staffing level to focus their attention to the four local inpatient hospitals to improve continuity of care, linkage to outpatient services, & decrease length of stay & readmissions of beneficiaries. If the MHP does not meet the requirements & timelines, it could result in increased monitoring by DHCS & impact outcomes of beneficiaries. The net county cost amount is eligible for 2011 Realignment.					
DHS-Crisis Care Mobile Unit Vans-BHS	113,259	—	113,259	—	—
Add three vans to support the expanded 24/7 Wellness Crisis Call Center & Response Team. BHS has three new teams for responding to in-person community crisis calls & support the Sacramento County residents experiencing behavioral health issues. Teams will utilize these vans to transport individuals to community resources & services. Failure to purchase these vehicles will result in the team's inability to respond to the behavioral health crisis & provide transportation to MH & substance use treatment facilities. The impact may also be delays in care which will negatively influence individuals in crisis. This request is funded by Crisis Care Mobile Units grant.					
DHS-Crisis Stabilization BHS	5,000,000	—	2,500,000	2,500,000	—
Add \$2.5 million in funding to establish a \$5 million pool for Crisis Stabilization Units. Crisis stabilization is a Medi-Cal entitled service. The County is required to provide this service to Medi-Cal beneficiaries. Sierra Vista & Heritage Oaks are planning to open Crisis Stabilization Units in FY 2022-23. If not approved this would result in avoidable hospitalization risk resulting in additional cost to the County. The net county cost amount is eligible for 1991 Realignment.					
DHS-Farsi Support BHS	149,479	(149,479)	—	—	—
Add \$149,479 in MHSA Prevention & Early Intervention funds to support the start-up, implementation, & continuity of the new Supporting Community Connections program, specifically designed for Farsi speaking community members. Not approving this could result in prolonged suffering of Farsi speaking community members with untreated mental illness who have experienced a high degree of trauma & acculturation stress. This request is contingent upon approval of linked growth request in the MHSA budget (BU 7290000).					

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DHS-Full Service Partnership BHS	7,500,000	(4,500,000)	3,000,000	—	—
<p>The MHSA Steering Committee voted unanimously on October 21, 2021, to support an increase in new FSP programming with MHSA funds as match to draw Federal funding. If this request is not approved, BHS would not be able to fulfill permanent supportive housing commitments & requirements in partnership with the investors & developers. Consequently, the eligible clients would not be able to receive needed MH treatment & support to live independently in the least restrictive environment. This request is contingent upon approval of linked growth request in the MHSA Budget (BU 7290000).</p>					
DHS-Health Authority Commission	42,428	—	—	42,428	—
<p>Add funding for the Health Authority Commission (HAC) consultants to provide strategic planning as well as project & data support. The HAC is an entity established through County Ordinance & Legislative codification with a goal to improve the overall health care quality & access for Medi-Cal Beneficiaries in Sacramento County. Through consultants, funding will be used to support the development of a strategic plan & the ongoing monitoring of data related to managed care performance & population health metrics. Staff support for HAC will be provided through existing DHS Staff. Costs are reimbursed by other DHS programs, therefore this request is shown in multiple programs, reflecting each program's contribution and funding. This request is contingent upon approval of linked growth requests in the JMS (BU 7230000) and CHS (BU 7410000) budgets.</p>					
DHS-Increase Bed Rate Crestwood BHS	737,856	—	368,928	368,928	—
<p>Add funding to cover the daily bed rate increases with no changes in the service levels. DHS contracts with two local Crestwood Behavioral Health PHFs for the provision of inpatient psychiatric services. Effective July 1, 2022, the PHF daily bed rates are increasing by 7%, with a total cost increase of \$737,856, of which 50% is Medi-Cal eligible. The remaining 50% or \$368,928 in requested net county cost is eligible for 1991 Realignment. When patients are awaiting placement, maintaining these PHF beds is critical to DHS' mission of reducing patient wait times in local emergency departments. PHF beds are in strong demand throughout the State, with other counties paying premium rate for utilization. Failure to approve this request could jeopardize Sacramento County's exclusive use arrangement with Crestwood, resulting in other counties occupying the beds that would, otherwise, be reserved for Sacramento consumers, who are in need of acute level psychiatric care. Additionally, this may result in the use of more costly private psychiatric hospital beds.</p>					
DHS-Increase Bed Rate HOPE BHS	175,680	—	87,840	87,840	—
<p>Add \$175,680 to cover the annual Heritage Oaks Patient Enrichment (HOPE) Center contract increases for the daily Psychiatric Health Facility (PHF) bed rates, which are increasing by 3% effective July 1, 2022, from \$5,832,576 to \$6,008,256 at the same level of service. The cost of a daily bed is increasing from \$996 to \$1,026, which is an increase of \$30. DHS contracts with HOPE Center for the provision of inpatient psychiatric services. Maintaining PHF beds is critical to DHS' mission of reducing time patients wait in local emergency departments awaiting placement. PHF beds are in strong demand throughout the state with other counties paying premium rate for utilization. Failure to approve this request could jeopardize Sacramento County's exclusive use arrangement with HOPE, resulting in other counties occupying the beds that would, otherwise, be reserved for Sacramento consumers in need of acute level psychiatric care. Consequently, this would also increase our use of the more costly private psychiatric hospital beds. 50% of this increase is FFP funded and 50% is net county cost, but is eligible for 1991 Realignment.</p>					
DHS-Increase Patient's Rights Contract BHS	225,000	—	—	225,000	—
<p>Increase the Consumer Self Help, Patient's Rights contract funding by \$225,000, for a total of \$728,628 to sustain hiring five additional Patient's Rights Advocates, ensure the State mandate is met, and provide patient advocacy services in Lanterman-Petrus Short (LPS) designated facilities. These services ensures the statutory and constitutional rights of persons identified as mental health clients, a required component of involuntary hearings to protect patient's rights. (Cal. W&I Code 5520). This is a State mandated service. The consequences for noncompliance are possible lawsuits against the County, which may result in fines and penalties. This cost has been increasing for the past several years, however we have been absorbing it versus readjusting our base. The net county cost amount of \$225,000 is eligible for 1991 Realignment.</p>					

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DHS-IT Support	307,003	—	—	307,003	—
<p>Funding for Department of Technology (DTECH) IT support, which will provide application support, business support, & field services. The IT support positions (4.0 FTEs) will reside in DTECH's Budget. The IT workload has grown over 40% in the past couple of years due to increased need for IT automation & implementation of new systems in various DHS Divisions. Additionally, DHS added a number of Health Care positions in the past couple of years, but did not add IT resources to support the additional staff. Furthermore, DHS has a number of IT Projects in the pipeline, including CalAIM, Mental Health Crisis Response Call center, & computer equipment rollouts, which require additional IT resources. The total cost will be allocated out to each DHS budget unit (BU) based on FTEs. This BU's share of the allocated overhead costs are \$606,764, for which DHS is requesting in General Fund. Costs are reimbursed by other DHS programs, therefore this request is shown in multiple programs, reflecting each program's contribution and funding. This growth request is contingent upon approval of linked growth requests in the DTECH Budget (BU 7600000), JMS budget (BU 7230000), & CHS budget (BU 7410000).</p>					
DHS-PC Refresh BHS	400,000	(400,000)	—	—	—
<p>Add MHPA funds to complete a one-time PC refresh. MH Services staff relies on their computers daily to access large amounts of data for billing, reporting, program monitoring/auditing, authorizing access to care, & documenting consumer care & treatment. DHS IT staff have identified 300 electronics that will be out of warranty at various times throughout FY 2022-23. DTECH purchases 5-year warranties on all new computers & recommends that computers be replaced on a 5-year cycle. If this request is not approved, as a result of using out of warranty equipment, DHS may experience higher security risks, increase in Help Desk calls to DTECH, higher IT workloads, excessive staff downtime, & diversion of resources from other projects to address the computer issues occurring in MH Services. This request is contingent upon approval of linked growth request in the MHPA (BU 7290000) budget.</p>					
DHS-Sac Cultural & Linguistic Center-BHS	150,000	(150,000)	—	—	—
<p>Add \$150,000 in MHPA Community Services & Supports funds to increase the Assisted Access program contract amount & fund this program at the increased amount in subsequent years. Not approving this request would result in delays in being able to provide timely services to monolingual clients, violations of the Civil Rights Act, & an existing County obligation but with increased utilization. This request is contingent upon approval of linked growth request in the MHPA budget (BU 7290000) & is eligible for 1991 Realignment.</p>					
DHS-YDF Psychiatry Svcs-BHS	135,132	(135,132)	—	—	—
<p>Increase the current Psychiatry Services & Juvenile Justice System contract pool #22-009 by \$135,132 to allow more on-site psychiatry time at the YDF from 0.4 FTE to 0.6 FTE. This request is in accordance with Senate Bill 823. The Juvenile Justice Block Grant (JJBG) program will provide county-based custody, care, & supervision of youth realigned from the Division of Juvenile Justice. This bill imposes a state-mandated local program. Funding is only eligible to counties with a plan that includes MH treatment for young adults committed to YDF. If not approved, 40-50 young adults with complex MH needs will not receive MH services, while they are committed to YDF. This request is contingent upon approval of linked growth request in the Probation budget (BU 6700000).</p>					

Primary Health

Program Overview

Primary Health Services provides primary care and public health care; administers case-managed authorization of medically necessary secondary (diagnostic/specialty care) and tertiary (hospital) services; provides pharmaceutical and medical supplies to support health and mental health programs; provides supplemental food and nutrition education to low income pregnant and breast feeding women, and to parents of children under five years of age; and provides oversight to emergency medical-trauma care services within Sacramento County through Emergency Medical Services.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$17,734,630	\$20,155,572	\$22,980,199	\$2,824,627	14.0%
Services & Supplies	\$15,043,380	\$13,025,136	\$20,741,705	\$7,716,569	59.2%
Other Charges	\$2,273,326	\$1,805,349	\$1,801,195	\$(4,154)	(0.2)%
Equipment	\$376,658	\$247,077	—	\$(247,077)	(100.0)%
Intrafund Charges	\$2,983,789	\$3,188,219	\$3,544,480	\$356,261	11.2%
Cost of Goods Sold	\$1,762,079	\$1,515,757	\$1,527,937	\$12,180	0.8%
Total Expenditures / Appropriations	\$40,173,862	\$39,937,110	\$50,595,516	\$10,658,406	26.7%
Total Reimbursements within Program		\$(622,055)	\$(817,225)	\$(195,170)	31.4%
Total Reimbursements between Programs		\$(2,662,624)	\$(4,548,324)	\$(1,885,700)	70.8%
Semi Discretionary Reimbursements	\$(10,269,106)	\$(9,472,908)	\$(10,105,648)	\$(632,740)	6.7%
Other Reimbursements	\$(1,480,470)	\$(1,889,567)	\$(3,443,812)	\$(1,554,245)	82.3%
Total Reimbursements	\$(15,397,205)	\$(14,647,154)	\$(18,915,009)	\$(4,267,855)	29.1%
Net Financing Uses	\$24,776,657	\$25,289,956	\$31,680,507	\$6,390,551	25.3%
Revenue					
Fines, Forfeitures & Penalties	\$1,784,281	\$1,723,000	—	\$(1,723,000)	(100.0)%
Intergovernmental Revenues	\$19,904,856	\$17,104,027	\$25,627,361	\$8,523,334	49.8%
Charges for Services	\$1,084,492	\$1,042,000	\$1,042,000	—	—%
Miscellaneous Revenues	\$1,367,231	\$79,778	\$111,410	\$31,632	39.7%
Total Revenue	\$24,140,858	\$19,948,805	\$26,780,771	\$6,831,966	34.2%
Net County Cost	\$635,798	\$5,341,151	\$4,899,736	\$(441,415)	(8.3)%
Positions	154.3	164.3	185.3	21.0	12.8%

Summary of Changes

The Recommended Budget reflects a \$10,658,406 (26.7%) increase in total appropriations, a \$4,267,855 (29.1%) increase in reimbursements, a \$6,831,966 (34.2%) increase in revenues, and a \$441,415 (8.3%) decrease in net county costs from the prior year Adopted Budget.

The change in net county costs is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in salary and benefit costs, including cost of living adjustments, salary step increases, and retirement costs.
- Increases in county-wide allocated costs.
- Board approved additional positions for Clinic Services that were added during FY 2021-22.
- Increases to an expenditure agreement with the Sacramento County Office of Education (SCOE) to provide school-based mental health services.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to:

- Restricted funds that were previously budgeted as revenue, but are now budgeted as a reimbursement.
- Increases to the 1991 Realignment allocation.
- Recommended growth detailed later in this section.

The increase in revenues is due to:

- Additional HRSA grants related to the COVID-19 response.
- Additional Refugee Health funding as the County addresses the surge of new refugee arrivals.
- County ARPA revenue for EMS.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DHS- Add embedded DPS support	21,613	—	—	21,613	—

Add 1.0 FTE embedded Senior Personnel Analyst in Department of Personnel Services (DPS). DHS needs this dedicated position to solely focus on providing support, including department-wide personnel communications, Q&A sessions with leadership, liaising with DPS units (payroll, leaves medical, labor & hiring), & training DHS staff on applicable personnel policies, procedures & guidelines. This dedicated DHS support will help alleviate the back & forth of the various DPS units & provide oversight to ensuring DHS staff are kept up-to-date with the most accurate personnel information. Costs are reimbursed by other DHS programs, therefore this request is shown in multiple programs, reflecting each program’s contribution and funding. This request is contingent upon approval of linked requests in the DPS (BU 6050000), Juvenile Medical Services (JMS) (BU 7230000) and Correctional Health Services (CHS) (BU 7410000) budgets.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DHS-1.0 FTE Secretary Reallocation to ASO 1 Primary Care					
	32,413	(32,413)	—	—	—
<p>Reallocate 1.0 FTE Secretary to 1.0 FTE ASO 1 to support the needs of CHS in managing the requirements of complying with the Mays Consent Decree. Primary Health Administration has the smallest Administration unit (3.0 FTE total), with the current Secretary & Sr. Admin Analyst as the only support staff for the Deputy Director. The tasks set for the Secretary position now exceed the job classification specifications. The cost of this reallocation will be supported by a direct reimbursement from Correctional Health, which is submitting a complementary growth request in the Correctional Health Services budget (BU 7410000). If the reallocation is not approved, tasks related to the Consent Decree may be delayed.</p>					
DHS-Add 1.0 FTE Medical Asst Clinic					
	77,162	—	77,162	—	1.0
<p>Add a permanent 1.0 FTE Medical Assistant Lv 2 position, fully funded with Medi-Cal revenue. This position will support providers at the Clinic's Mercy Loaves & Fishes site, as well as, in the new mobile medical van. If this request is not approved, the Clinic will not be able to utilize the mobile medical van fully or will need to subtract staff from another program to operate the van.</p>					
DHS-Add 1.0 FTE Nutrition Assistant WIC					
	66,563	—	66,563	—	1.0
<p>Add 1.0 FTE Nutrition Assistant Level II to support the First 5 breastfeeding support program funded by CDPH revenues. The Nutrition Assistant Level II will maximize the efficiency of WIC's breastfeeding support program & assist an additional 467 Sacramento County families with early access to critical breastfeeding support services after delivery. If the Nutrition Assistant is not approved, 467 families will be impacted in receiving the critical lactation care & support needed to continue breastfeeding. Without the vital support of a Nutrition Assistant, mothers will be at a greater risk for lactation failure & early cessation of breastfeeding.</p>					
DHS-Add 1.0 FTE Pharmacy Manager Primary Health					
	248,977	(135,447)	113,530	—	1.0
<p>Add 1.0 FTE Pharmacy Manager to meet the ongoing increase in management workload brought on by increased staffing of supported programs that has resulted in 14 additional direct reports between FYs 2017-18 & 2020-21, as well as, increased compliance monitoring requirements due to expanded department programs, both in quantity & scope. The Pharmacy Manager would be responsible for the day-to-day pharmacy operations & compliance of the County Pharmacy, providing direct monitoring & purchasing services to DHS programs. Funding for the position consists of Medi-Cal revenue & reimbursements from supported programs. The supported programs, Clinics, Mental Health Treatment Center, & Public Health have NCC impacts. Not approving this request would result in non-compliance, potentially resulting in actions against licenses & permits, fines, & loss of preferential medication pricing. This request is split between multiple programs.</p>					
DHS-Add 1.0 FTE Reg Nurse Clinic Svcs					
	127,995	—	127,995	—	1.0
<p>Add 1.0 FTE Registered Nurse Lv 2 to support the Clinic in closing patient gaps in care as mandated by Medi-Cal & HRSA, & consistent with CalAIM. This position is fully funded with Medi-Cal revenue. If this request is not approved, the Clinic may fall below performance measures guidelines, resulting in non-compliance. The inability to correct gaps could eventually cause the loss of the Clinic's status as a Federally Qualified Health Center and/or a Medi-Cal provider.</p>					
DHS-Add 1.0 FTE SOA Clinic Admin					
	73,853	—	73,853	—	1.0
<p>Add 1.0 FTE Senior Office Assistant funded by Medi-Cal revenue. This permanent position will support the Clinic's Electronic Health Record (EHR) Site Specialist as well as Clinic Administration to better manage the EHR, thereby, improving patient care. If this request is not approved, the Clinic will experience a decrease in responsiveness to EHR issues. As the Clinic continues to expand services, the public will experience delays when calling the Clinic.</p>					

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DHS-Add 2.0 FTE Pub Health Aide Clinic Svcs					
	128,079	—	128,079	—	2.0
Add 2.0 FTE Public Health Aides which are fully funded by Medi-Cal revenues. These positions will provide Comprehensive Perinatal Services Program services as mandated for Federally Qualified Health Centers and will support the Primary Health Clinic's obstetrics program. If this request is not approved, the Primary Health Clinic will have to suspend providing obstetrics services for at least one of their Medi-Cal payors.					
DHS-Add 8.0 FTE SCOE Clinic Services					
	4,300,000	—	4,300,000	—	8.0
Add 5.0 FTE Office Assistant Lv2, 1.0 FTE Sr. Health Program Coordinator Range A, 1.0 FTE ASO 1 and 1.0 ASO 2. These 8.0 FTE are necessary to provide increased support to the School Based Mental Health program. As the program continues to expand, the need for support staff is critical. Additionally, increase Medi-Cal funded appropriations and revenues in the amount of \$3,578,262, to support an on-going increase to the Sacramento County Office of Education (SCOE) contract that will increase the level of services. The planned site expansion to 40 sites, requires additional clinicians (provided by SCOE) to provide Medi-Cal reimbursable services to students. If this request is not approved, the program expansion will not continue and the School-based Mental Health project will remain at its current level.					
DHS-Beneficiary Input Process					
	33,551	—	—	33,551	—
Add funding for the Beneficiary Input Process. The Board of Supervisors requested the development of a comprehensive process to assess the experiences of Medi-Cal beneficiaries in Sacramento County. Existing funding will be used for a consultant to develop & implement this process. This growth request will be utilized to work with partners in an ongoing way to support the process & the analysis of data annually. Costs are reimbursed by other DHS programs, therefore this request is shown in multiple programs, reflecting each program's contribution and funding. This request is contingent upon approval of linked growth requests in the JMS (BU 7230000) and CHS (BU 7410000) budgets.					
DHS-Extra Help WIC					
	275,163	—	275,163	—	—
Add \$275,163 in Extra Help for Nutrition Assistants & Registered Dietitians, funded by revenue from CDPH, that will provide the WIC Program with the expertise, flexibility & ability to serve WIC participants in a timely manner. If this request is not approved, the WIC Program will be unable to provide services in a timely manner to WIC-eligible applicants & to WIC participants. Consequently, many families may decide not to participate in the WIC Program & those that do, may experience delays in services, that result in food insecurity, breastfeeding failure, decreases in referral to other important social programs that impact the wellbeing of families with young children, such as, drug use, domestic violence, child abuse prevention, & homelessness. Also, if WIC does not meet its contractual obligations with regards to serving its allocated caseload, CDPH may decrease WIC's funding.					
DHS-Health Authority Commission					
	13,419	—	—	13,419	—
Add funding for the Health Authority Commission (HAC) consultants to provide strategic planning as well as project & data support. The HAC is an entity established through County Ordinance & Legislative codification with a goal to improve the overall health care quality & access for Medi-Cal Beneficiaries in Sacramento County. Through consultants, funding will be used to support the development of a strategic plan & the ongoing monitoring of data related to managed care performance & population health metrics. Staff support for HAC will be provided through existing DHS Staff. Costs are reimbursed by other DHS programs, therefore this request is shown in multiple programs, reflecting each program's contribution and funding. This is request is contingent upon approval of linked growth requests in the JMS (BU 7230000) and CHS (BU 7410000) budgets.					

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DHS-Increase Medical Director hrs contract EMS					
	30,000	—	—	30,000	—
<p>Emergency Medical Services (EMS) is requesting \$30,000 in funding for an increase in Medical Director hours from 80 to 120 hours/month for 6 months to provide oversight to the expanding Quality Improvement/Quality Assurance program, Professional Standards program, policy/training review, patient care report review, Stroke & Cardiac data review & analysis, compliance activities, & implementation of process changes based on data review. Most counties our size have full-time medical EMS Directors. If this request is not approved, EMS will be unable to meet the increased compliance requirements pertaining to pre-hospital patient care. Specifically, requirements affecting quality of care, professional standards, training, & review of patient care reports will be unmet. Additionally, continued integration of each element of the EMS system by using data to modify or establish policies & protocols, education & overall compliance would not be possible.</p>					
DHS-Increase UCD Contract Clinic Services					
	750,000	—	750,000	—	—
<p>Add \$750,000 in Medi-Cal funded increase to appropriations & revenues to support an ongoing increase in the Regents of the University of California (UC Davis) contract that will bolster the current level of medical provider services, as well as, increase services in the Clinic's Refugee program. The Clinic needs additional providers to provide timely care to Medi-Cal patients in managed care as per compliance regulations.</p>					
DHS-IT Support					
	97,107	—	—	97,107	—
<p>Funding for Department of Technology (DTECH) IT support, which will provide application support, business support, & field services. The IT support positions (4.0 FTEs) will reside in DTECH's Budget. The IT workload has grown over 40% in the past couple of years due to increased need for IT automation & implementation of new systems in various DHS Divisions. Additionally, DHS added a number of Health Care positions in the past couple of years, but did not add IT resources to support the additional staff. Furthermore, DHS has a number of IT Projects in the pipeline, including CalAIM, Mental Health Crisis Response Call center, & computer equipment rollouts, which require additional IT resources. The total cost will be allocated out to each DHS budget unit (BU) based on FTEs. This BU's share of the allocated overhead costs are \$606,764, for which DHS is requesting in General Fund. Costs are reimbursed by other DHS programs, therefore this request is shown in multiple programs, reflecting each program's contribution and funding. This growth request is contingent upon approval of linked growth requests in the DTECH Budget (BU 7600000), JMS budget (BU 7230000), & CHS budget (BU 7410000).</p>					
DHS-Pharmacy Budget increase					
	246,144	(123,072)	123,072	—	—
<p>Clinic Services requests to increase the amount of the intrafund transfer to County Pharmacy by \$123,072 to cover the increasing costs of supplies, vaccinations and medications. The Pharmacy has been able to absorb this cost for the last few Fiscal Years, but can no longer do so. The Clinic will be able to fund this request with rising Medi-Cal revenue that is due to the increase in visits for Medi-Cal enrollees, which is driving this need. This is for the same level of service with increased costs.</p>					

Public Health Services

Program Overview

Public Health Services monitors, protects and improves the health of all Sacramento communities. Programs include Health Education, Dental Health, Sexually Transmitted Disease Control and Education, Immunization Assistance, Public Health Laboratory, Chest Clinic, Communicable Disease Control and Epidemiology, Maternal Child and Adolescent Health, Child Health and Disability Prevention, Health Care Program for Children in Foster Care, Childhood Lead Poisoning Prevention, California Children's Services, Ryan White Human Immunodeficiency Virus/Acquired Immunodeficiency Syndrome, Tobacco control and chronic disease prevention, Vital Records, Public Health Emergency Preparedness, and Public Health Nursing that includes the Nurse Family Partnership program and African American Perinatal Health.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$30,058,174	\$42,952,045	\$45,274,312	\$2,322,267	5.4%
Services & Supplies	\$64,071,333	\$53,143,229	\$46,923,959	\$(6,219,270)	(11.7)%
Other Charges	\$8,876,317	\$15,545,376	\$8,911,544	\$(6,633,832)	(42.7)%
Equipment	\$1,166,885	\$154,955	\$7,000	\$(147,955)	(95.5)%
Interfund Charges	—	\$250,000	—	\$(250,000)	(100.0)%
Intrafund Charges	\$4,616,633	\$5,565,472	\$7,051,099	\$1,485,627	26.7%
Total Expenditures / Appropriations	\$108,789,342	\$117,611,077	\$108,167,914	\$(9,443,163)	(8.0)%
Total Reimbursements within Program		\$(1,127,780)	\$(1,668,878)	\$(541,098)	48.0%
Total Reimbursements between Programs		\$(276,382)	\$(285,000)	\$(8,618)	3.1%
Semi Discretionary Reimbursements	\$(4,487,314)	\$(4,412,026)	\$(4,575,300)	\$(163,274)	3.7%
Other Reimbursements	\$(9,001,636)	\$(1,455,506)	\$(1,313,797)	\$141,709	(9.7)%
Total Reimbursements	\$(13,488,950)	\$(7,271,694)	\$(7,842,975)	\$(571,281)	7.9%
Net Financing Uses	\$95,300,392	\$110,339,383	\$100,324,939	\$(10,014,444)	(9.1)%
Revenue					
Intergovernmental Revenues	\$96,448,263	\$89,023,543	\$84,328,785	\$(4,694,758)	(5.3)%
Charges for Services	\$1,462,020	\$1,278,000	\$1,378,578	\$100,578	7.9%
Miscellaneous Revenues	\$314,931	\$625,351	\$501,769	\$(123,582)	(19.8)%
Total Revenue	\$98,225,214	\$90,926,894	\$86,209,132	\$(4,717,762)	(5.2)%
Net County Cost	\$(2,924,822)	\$19,412,489	\$14,115,807	\$(5,296,682)	(27.3)%
Positions	249.6	280.6	313.4	32.8	11.7%

Summary of Changes

The Recommended Budget reflects a \$9,443,163 (8.0%) decrease in total appropriations, a \$571,281 (7.9%) increase in reimbursements, a \$4,717,762 (5.2%) decrease in revenues, and a \$5,296,682 (27.3%) decrease in net county costs from the prior year Adopted Budget.

The change in net county costs is a result of the changes described below.

The net decrease in total appropriations is due to:

- Reduction in COVID-19 funding.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to:

- Restricted funds that were previously budgeted as revenues, but are now budgeted under reimbursements.
- Increases to the 1991 Realignment allocations.

The decrease in revenues is due to:

- A reduction in anticipated ELC Enhanced Detection Expansion Grant funds.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DHS 8.0 FTE LT to Perm - Community Nursing Child/Fam Public Health	—	—	—	—	—
Convert 7.0 FTE Public Health Nurses, Level 2 and 1.0 FTE Supervising Public Health Nurse in the Community Nursing Children and Families Unit from limited term (LT) to permanent. This program is projected to be ongoing and recruitment for Limited Term Nursing positions has proven to be very difficult. In FY 2022-23, these positions will be funded with ARPA revenues. The funding in the future years will be Title XIX Federal funding with State match from CDPH.					
DHS- Add embedded DPS support	39,266	—	—	39,266	—
Add 1.0 FTE embedded Senior Personnel Analyst in Department of Personnel Services (DPS). DHS needs this dedicated position to solely focus on providing support, including department-wide personnel communications, Q&A sessions with leadership, liaising with DPS units (payroll, leaves medical, labor & hiring), & training DHS staff on applicable personnel policies, procedures & guidelines. This dedicated DHS support will help alleviate the back & forth of the various DPS units & provide oversight to ensuring DHS staff are kept up-to-date with the most accurate personnel information. Costs are reimbursed by other DHS programs, therefore this request is shown in multiple programs, reflecting each program’s contribution and funding. This request is contingent upon approval of linked requests in the DPS (BU 6050000), Juvenile Medical Services (JMS) (BU 7230000) and Correctional Health Services (CHS) (BU 7410000) budgets.					
DHS-1.0 FTE OA2 Reallocation to Sr. OA-Pub Health	6,393	—	—	6,393	—
Reallocate 1.0 FTE Office Assistant Lv 2 (OA2) vacancy to a 1.0 FTE Senior Office Assistant. Due to the OA2 classification limitations, the Public Health Nurses (PHN) have been performing an exorbitant amount of clerical work. This eliminates time that the PHNs are able to provide case management & care coordination for our most vulnerable children in foster care. Denial of this growth request will result in missed connections to critical medical care & ultimately, an increase in future costs of their care.					

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DHS-Add 1.0 FTE Pharmacy Manager Primary Health	51,192	—	—	51,192	—
<p>Add 1.0 FTE Pharmacy Manager to meet the ongoing increase in management workload brought on by increased staffing of supported programs that has resulted in 14 additional direct reports between FYs 2017-18 & 2020-21, as well as, increased compliance monitoring requirements due to expanded department programs, both in quantity & scope. The Pharmacy Manager would be responsible for the day-to-day pharmacy operations & compliance of the County Pharmacy, providing direct monitoring & purchasing services to DHS programs. Funding for the position consists of Medi-Cal revenue & reimbursements from supported programs. The supported programs, Clinics, Mental Health Treatment Center, & Public Health have NCC impacts. Not approving this request would result in non-compliance, potentially resulting in actions against licenses & permits, fines, & loss of preferential medication pricing. This request is split between multiple programs.</p>					
DHS-Add 4.0 FTE HS Prog Planner Pub Health Accreditation	750,000	—	—	750,000	4.0
<p>Add \$743,000 in on-going funding for 2.0 FTE 2-year Limited Term (LT) Human Services Program Planners, 2.0 FTE Permanent Human Services Program Planners, consultation costs, & office supplies, as well as \$7,000 in one-time funding for equipment, such as, laptops & docking stations. The total request equates to \$750,000. These positions are needed to prepare & maintain Accreditation as well as costs for consultation services. Additionally, beginning with FY 2023-24, \$14,000 will be needed for the Annual Accreditation Services Fee, which will be an on-going expense in the future budgets.</p>					
DHS-Beneficiary Input Process	60,953	—	—	60,953	—
<p>Add funding for the Beneficiary Input Process. The Board of Supervisors requested the development of a comprehensive process to assess the experiences of Medi-Cal beneficiaries in Sacramento County. Existing funding will be used for a consultant to develop & implement this process. This growth request will be utilized to work with partners in an ongoing way to support the process & the analysis of data annually. Costs are reimbursed by other DHS programs, therefore this request is shown in multiple programs, reflecting each program's contribution and funding. This request is contingent upon approval of linked growth requests in the JMS (BU 7230000) and CHS (BU 7410000) budgets.</p>					
DHS-Health Authority Commission	24,382	—	—	24,382	—
<p>Add funding for the Health Authority Commission (HAC) consultants to provide strategic planning as well as project & data support. The HAC is an entity established through County Ordinance & Legislative codification with a goal to improve the overall health care quality & access for Medi-Cal Beneficiaries in Sacramento County. Through consultants, funding will be used to support the development of a strategic plan & the ongoing monitoring of data related to managed care performance & population health metrics. Staff support for HAC will be provided through existing DHS Staff. Costs are reimbursed by other DHS programs, therefore this request is shown in multiple programs, reflecting each program's contribution and funding. This request is contingent upon approval of linked growth requests in the JMS (BU 7230000) and CHS (BU 7410000) budgets.</p>					
DHS-Immunization Van Pub Health	57,146	—	57,146	—	—
<p>Public Health's Immunization Assistance Program is requesting the purchase of an immunization van. The cost is fully funded by the Immunization Assistance Program Grant. With the response to the COVID pandemic, a key strategy has been getting out to marginalized & disadvantaged communities to offer vaccinations; also, to deliver vaccines to medical providers. This growth request is critical because widespread, efficient & accessible vaccinations are essential for decreasing morbidity & mortality in our disadvantaged communities, & for the reopening of our local economy.</p>					

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DHS-IT Support	176,424	—	—	176,424	—
<p>Funding for Department of Technology (DTECH) IT support, which will provide application support, business support, & field services. The IT support positions (4.0 FTEs) will reside in DTECH's Budget. The IT workload has grown over 40% in the past couple of years due to increased need for IT automation & implementation of new systems in various DHS Divisions. Additionally, DHS added a number of Health Care positions in the past couple of years, but did not add IT resources to support the additional staff. Furthermore, DHS has a number of IT Projects in the pipeline, including CalAIM, Mental Health Crisis Response Call center, & computer equipment rollouts, which require additional IT resources. The total cost will be allocated out to each DHS budget unit (BU) based on FTEs. This BU's share of the allocated overhead costs are \$606,764, for which DHS is requesting in General Fund. Costs are reimbursed by other DHS programs, therefore this request is shown in multiple programs, reflecting each program's contribution and funding. This growth request is contingent upon approval of linked growth requests in the DTECH Budget (BU 7600000), JMS budget (BU 7230000), & CHS budget (BU 7410000).</p>					
DHS-PH Medi-Cal Dental Advisory	40,000	—	20,000	20,000	—
<p>Add \$20,000 in General Fund for FY 2022-23 for the Adult Medi-Cal Dental Study. The total cost of the study is \$40,000. Partial funding is available to cover \$20,000 resulting in a net County Cost of \$20,000. Adult Denti-Cal services were re-instituted a few years ago. Preliminary data shows that utilization of services is unacceptably low. This study would identify the barriers to access to care for adult Denti-Cal beneficiaries. Medi-Cal Dental is a covered benefit for Medi-Cal members & oral health issues need to be addressed in order to achieve optimal health & the ability to find & maintain employment for the underserved population & help close the oral health equity gaps.</p>					

Substance Use Prevention and Treatment Services

Program Overview

Substance Use Prevention and Treatment Services provides planning, administrative support, and management to adult and youth services. Responsible for a wide range of prevention and treatment services, which include outpatient and residential treatment services, and community based prevention programs.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$4,999,173	\$5,440,684	\$6,549,670	\$1,108,986	20.4%
Services & Supplies	\$795,829	\$2,990,041	\$1,740,922	\$(1,249,119)	(41.8)%
Other Charges	\$33,498,692	\$52,286,805	\$68,556,729	\$16,269,924	31.1%
Intrafund Charges	\$1,877,288	\$1,829,509	\$2,118,572	\$289,063	15.8%
Total Expenditures / Appropriations	\$41,170,982	\$62,547,039	\$78,965,893	\$16,418,854	26.3%
Total Reimbursements within Program		\$(497,474)	\$(498,582)	\$(1,108)	0.2%
Semi Discretionary Reimbursements	\$(11,255,353)	\$(16,133,255)	\$(16,133,255)	—	—%
Other Reimbursements	\$(3,927,756)	\$(5,971,238)	\$(6,194,566)	\$(223,328)	3.7%
Total Reimbursements	\$(15,679,858)	\$(22,601,967)	\$(22,826,403)	\$(224,436)	1.0%
Net Financing Uses	\$25,491,124	\$39,945,072	\$56,139,490	\$16,194,418	40.5%
Revenue					
Fines, Forfeitures & Penalties	\$88,186	\$223,561	—	\$(223,561)	(100.0)%
Intergovernmental Revenues	\$25,345,315	\$39,511,068	\$49,858,805	\$10,347,737	26.2%
Miscellaneous Revenues	\$84,764	\$206,000	\$1,225,000	\$1,019,000	494.7%
Total Revenue	\$25,518,265	\$39,940,629	\$51,083,805	\$11,143,176	27.9%
Net County Cost	\$(27,141)	\$4,443	\$5,055,685	\$5,051,242	113,689.9%
Positions	38.0	38.0	46.0	8.0	21.1%

Summary of Changes

The Recommended Budget reflects a \$16,418,854 (26.3%) increase in total appropriations, a \$224,436 (1.0%) increase in reimbursements, a \$11,143,176 (27.9%) increase in revenues, and a \$5,051,242 (113,689.9%) increase in net county costs from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increased costs in salary and benefits as a result of cost of living adjustments, salary steps, and increase in retirement costs.
- Increases in allocated costs and overhead.

- New programs implemented in FY 2021-22 funded with ARPA, Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA), CalAIM, and Substance Use Respite and Engagement Center.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to restricted funds that were previously budgeted as revenues, but are now being budgeted as reimbursements.

The increase in revenues is due to:

- Approval of CalAIM implementation and payment reform.
- Added County ARPA for the Substance Use Respite and Engagement Center.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DHS- Add embedded DPS support	5,838	—	—	5,838	—
Add 1.0 FTE embedded Senior Personnel Analyst in Department of Personnel Services (DPS). DHS needs this dedicated position to solely focus on providing support, including department-wide personnel communications, Q&A sessions with leadership, liaising with DPS units (payroll, leaves medical, labor & hiring), & training DHS staff on applicable personnel policies, procedures & guidelines. This dedicated DHS support will help alleviate the back & forth of the various DPS units & provide oversight to ensuring DHS staff are kept up-to-date with the most accurate personnel information. Costs are reimbursed by other DHS programs, therefore this request is shown in multiple programs, reflecting each program's contribution and funding. This request is contingent upon approval of linked requests in the DPS (BU 6050000), Juvenile Medical Services (JMS) (BU 7230000) and Correctional Health Services (CHS) (BU 7410000) budgets.					
DHS-Add'l Residential Beds SUPT	10,000,000	—	5,000,000	5,000,000	—
Add \$10 million of spending authority for mandated Substance Use Disorder Residential Treatment by procuring an additional 156 beds, annually, through existing contracted providers and/or new providers, at an average reimbursement rate of \$176.15 per day. \$5 million is funded with Federal Financial Participation (FFP) funds & \$5 million is unfunded. The service gap is continuing to increase as there are currently over 450 clients on the County Residential placement list, waiting on average of over 100 days before securing a residential bed for treatment. This list increases, on average, by 45 clients a week. As providers make beds available to other funding sources, the wait time is projected to surpass 125 days or over four months. During year one, \$3.5 million will be used for start-up costs to develop new bed capacity & \$1.5 million will be used to expand existing contractor bed capacity. In subsequent years, the full \$10 million will be utilized to fund treatment conducted through these additional beds. If this request is not approved, DHS projects the number of clients waiting to be placed & the timeliness of service trends may continue to increase, including rapidly increasing wait times & an increased number of beneficiaries put on the placement list. These increases present a liability for Sacramento County DHS & places client health in declining jeopardy. The net county cost amount is eligible for 2011 Realignment.					
DHS-Beneficiary Input Process	9,062	—	—	9,062	—
Add funding for the Beneficiary Input Process. The Board of Supervisors requested the development of a comprehensive process to assess the experiences of Medi-Cal beneficiaries in Sacramento County. Existing funding will be used for a consultant to develop & implement this process. This growth request will be utilized to work with partners in an ongoing way to support the process & the analysis of data annually. Costs are reimbursed by other DHS programs, therefore this request is shown in multiple programs, reflecting each program's contribution and funding. This request is contingent upon approval of linked growth requests in the JMS (BU 7230000) and CHS (BU 7410000) budgets.					

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DHS-Health Authority Commission	3,625	—	—	3,625	—
<p>Add funding for the Health Authority Commission (HAC) consultants to provide strategic planning as well as project & data support. The HAC is an entity established through County Ordinance & Legislative codification with a goal to improve the overall health care quality & access for Medi-Cal Beneficiaries in Sacramento County. Through consultants, funding will be used to support the development of a strategic plan & the ongoing monitoring of data related to managed care performance & population health metrics. Staff support for HAC will be provided through existing DHS Staff. Costs are reimbursed by other DHS programs, therefore this request is shown in multiple programs, reflecting each program's contribution and funding. This request is contingent upon approval of linked growth requests in the JMS (BU 7230000) and CHS (BU 7410000) budgets.</p>					
DHS-Increase AHA Contract EMS	10,930	—	—	10,930	—
<p>EMS is requesting funding for an amendment to the American Heart Association (AHA), Get With the Guidelines STEMI (Cardiac) & Stroke database contract. California law mandates STEMI & Stroke Critical Care programs in California Code of Regulations (CCR), Title 22, Division 9, Chapters 7.1 & 7.2. Board of Supervisors Resolution #2019-0555 authorizes EMS to establish the state mandated STEMI (Cardiac) & Stroke Critical Care programs. The Get with The Guidelines database allows for a central point of analysis of a standardized data set to support quality improvement & scientific research. If this request is not funded, EMS will not have access to hospitals' STEMI & Stroke data, diminishing EMS's ability to analyze & identify trends for discussions with hospital & prehospital providers, & to improve the quality of care & outcomes for patients. The need for General Fund support will be ongoing to include an annual 3% escalator.</p>					
DHS-IT Support	26,230	—	—	26,230	—
<p>Funding for Department of Technology (DTECH) IT support, which will provide application support, business support, & field services. The IT support positions (4.0 FTEs) will reside in DTECH's Budget. The IT workload has grown over 40% in the past couple of years due to increased need for IT automation & implementation of new systems in various DHS Divisions. Additionally, DHS added a number of Health Care positions in the past couple of years, but did not add IT resources to support the additional staff. Furthermore, DHS has a number of IT Projects in the pipeline, including CalAIM, Mental Health Crisis Response Call center, & computer equipment rollouts, which require additional IT resources. The total cost will be allocated out to each DHS budget unit (BU) based on FTEs. This BU's share of the allocated overhead costs are \$606,764, for which DHS is requesting in General Fund. Costs are reimbursed by other DHS programs, therefore this request is shown in multiple programs, reflecting each program's contribution and funding. This growth request is contingent upon approval of linked growth requests in the DTECH Budget (BU 7600000), JMS budget (BU 7230000), & CHS budget (BU 7410000).</p>					

Budget Unit Functions & Responsibilities

The **Health Services - Restricted Revenues** is a new Budget Unit being established as part of the FY 2022-23 Recommended Budget and receives certain revenues that are restricted by statute or regulations for use for specific purposes. Health Services (BU 7202000) is reimbursed for expenses, consistent with the relevant statutes or regulations, from this budget unit. Revenue sources and applicable transfers are accounted for in the following program:

- AIDS Education (PC 1463.23) supports AIDS education programs.
- Alcohol Abuse Education & Prevention (PC 1463.25) supports alcohol programs, abuse education and prevention.
- Alcohol Program (PC 1463.16) supports ongoing alcoholism program services.
- Car Seat Loaner Program supports child injury prevention programs.
- Drug Abuse Education & Prevention (PC 11372.7) supports drug abuse programs in schools and community.
- Maddy Emergency Medical Services (EMS) Original Government Code (PC 1465) supports physicians and surgeons for emergency services in general acute care hospitals that provide basic, comprehensive, or standby emergency services.
- Maddy EMS Original Vehicle Code (PC 1465) supports physicians and surgeons for emergency services in general acute care hospitals that provide basic, comprehensive, or standby emergency services.
- Maddy EMS Supplemental Government Code supports physicians and surgeons for emergency services in general acute care hospitals that provide basic, comprehensive, or standby emergency services.
- Maddy EMS Supplemental Vehicle Code supports physicians and surgeons for emergency services in general acute care hospitals that provide basic, comprehensive, or standby emergency services.

Goals

- The State mandated and approved Sacramento County Substance Use Disorder Prevention Strategic Plan goals include:
 - Reduce underage and binge drinking by youth
 - Reduce underage cannabis/marijuana use by youth
- The Car Seat Loaner Program seeks to provide education, outreach, and free/low cost car seats to families/caregivers with young children.
- The AIDS Education program seeks to provide risk reduction supplies (i.e. condoms, lube, dental dams and test kits) to the communities of Sacramento.
- Maddy fund programs seek to meet statutory requirements for payments to specified organizations and or health care providers.

Accomplishments

Accomplishments from the prior Prevention Strategic Plan include:

- The percentage of youth in 7th grade who initiated the use of alcohol was reduced from 27 percent to 10 percent.

- The percentage of youth in 9th grade who initiated the use of alcohol was reduced from 43 percent to 21 percent.
- The percentage of youth in the 9th grade who report engaging in binge drinking 1 or more times in the last 30 days was reduced from 13 percent to 4 percent.
- The percentage of youth in the 11th grade who reported engaging in binge drinking 1 or more times in the last 30 days was reduced from 18 percent to 10 percent.
- The percentage of youth in 9th grade who reported drinking 3 or more days within the last 30 days was reduced from 18 percent to 2 percent.
- The percentage of youth in 11th grade who reported drinking 3 or more days within the last 30 days was reduced from 25 percent to 6 percent.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
AIDS Education	—	—	\$95,387	\$95,387	—%
Alcohol Abuse Education & Prevention	—	—	\$463,252	\$463,252	—%
Alcohol Program	—	—	\$665,005	\$665,005	—%
Car Seat Loaner Program	—	—	\$100,858	\$100,858	—%
Drug Abuse Education & Prevention	—	—	\$263,609	\$263,609	—%
Maddy EMS Original Gov Code	—	—	\$816,000	\$816,000	—%
Maddy EMS Original Vehicle Code	—	—	\$51,000	\$51,000	—%
Maddy EMS Supplemental Gov Code	—	—	\$723,852	\$723,852	—%
Maddy EMS Supplemental Vehicle Code	—	—	\$109,148	\$109,148	—%
Total Expenditures / Appropriations	—	—	\$3,288,111	\$3,288,111	—%
Net Financing Uses	—	—	\$3,288,111	\$3,288,111	—%
Total Revenue	—	—	\$1,699,192	\$1,699,192	—%
Use of Fund Balance	—	—	\$1,588,919	\$1,588,919	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$2,118,852	\$2,118,852	—%
Appropriation for Contingencies	—	—	\$1,169,259	\$1,169,259	—%
Total Expenditures / Appropriations	—	—	\$3,288,111	\$3,288,111	—%
Net Financing Uses	—	—	\$3,288,111	\$3,288,111	—%
Revenue					
Fines, Forfeitures & Penalties	—	—	\$1,699,192	\$1,699,192	—%
Total Revenue	—	—	\$1,699,192	\$1,699,192	—%
Use of Fund Balance	—	—	\$1,588,919	\$1,588,919	—%

Summary of Changes

The Recommended Budget reflects a \$3,288,111 (new) increase in total appropriations, a \$1,699,192 (new) increase in revenues, and \$1,588,919 use of fund balance from the prior year Adopted Budget.

This budget unit is being established as part of the FY 2022-23 Recommended Budget. Previously the revenues collected were received in an unbudgeted Trust Fund and budgeted as revenues by the Department of Health Services (DHS) and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this budget unit and transferred to DHS via an interfund transfer (reimbursement).

Use of Fund Balance reflects a carryover of \$1,588,919 in available balance from the Trust Funds.

AIDS Education

Program Overview

AIDS Education provides HIV testing education for individuals on parole or probation for drug and solicitation offenses.

PC Section Code 1463.23 required these offenders to pay fines which funded the local AIDS Education Trust account. A provision of receiving the AIDS Trust funds requires Sacramento County HIV Prevention staff to provide monthly presentations at Sacramento County Probation with probationers and parolees. Effective January 1, 2018, SB239 repealed PC Section Code 1202.6, PC Section Code 1001.10, and PC Section Code 1463.23, decriminalizing certain offenses and eliminated the requirement for offenders to receive HIV Testing and Education services. As a result, the fines collected which funded the trust are no longer collected. The remaining funds are required to be specifically utilized for HIV prevention activities including funding HIV/STD prevention staff time, HIV testing activities, HIV risk reduction supplies, and supplies supporting trainings and meetings with our HIV/STD subcontractors as well as testing and community partners.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$95,291	\$95,291	—%
Appropriation for Contingencies	—	—	\$96	\$96	—%
Total Expenditures / Appropriations	—	—	\$95,387	\$95,387	—%
Net Financing Uses	—	—	\$95,387	\$95,387	—%
Use of Fund Balance	—	—	\$95,387	\$95,387	—%

Summary of Changes

The Recommended Budget reflects a \$95,387 (new) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

This program is being established as part of the FY 2022-23 Recommended Budget. Previously the revenues collected were received in an unbudgeted trust fund and budgeted as revenue by the Department of Health Services (DHS) and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this program and transferred to the DHS budgets via an interfund transfer (reimbursement) when eligible expenditures are identified.

Use of Fund Balance reflects a carryover of \$95,387 in available balance from the Trust Fund.

Alcohol Abuse Education & Prevention

Program Overview

Alcohol Abuse Education & Prevention provides funding for staff who are responsible for overseeing substance use disorder education and prevention contracted services. Funding is also allocated to the Sacramento County Office of Education, who leads the Sacramento County Coalition for Youth (SCCY). The Coalition creates community action to prevent youth substance use and organizes other County contracted prevention providers, along with recruiting broadly to engage community partners and stakeholders to form the coalition, mobilizing community cohesion around this issue. The primary and exclusive focus of the SCCY is to prevent and reduce substance use by youth. These funds are made up of fines and forfeitures.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$152,418	\$152,418	—%
Appropriation for Contingencies	—	—	\$310,834	\$310,834	—%
Total Expenditures / Appropriations	—	—	\$463,252	\$463,252	—%
Net Financing Uses	—	—	\$463,252	\$463,252	—%
Use of Fund Balance	—	—	\$463,252	\$463,252	—%

Summary of Changes

The Recommended Budget reflects a \$463,252 (new) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

This program is being established as part of the FY 2022-23 Recommended Budget. Previously the revenues collected were received in an unbudgeted trust fund and budgeted as revenue by the Department of Health Services (DHS) and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this program and transferred to the DHS budgets via an interfund transfer (reimbursement) when eligible expenditures are identified.

Use of Fund Balance reflects a carryover of \$463,252 in available balance from the trust fund.

Alcohol Program

Program Overview

Alcohol Program provides funding for two contracted providers to conduct substance use disorder prevention and educational groups for youth. These funds are made up of fines collected for vehicle code violations and convictions.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$36,842	\$36,842	—%
Appropriation for Contingencies	—	—	\$628,163	\$628,163	—%
Total Expenditures / Appropriations	—	—	\$665,005	\$665,005	—%
Net Financing Uses	—	—	\$665,005	\$665,005	—%
Use of Fund Balance	—	—	\$665,005	\$665,005	—%

Summary of Changes

The Recommended Budget reflects a \$665,005 (new) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

This program is being established as part of the FY 2022-23 Recommended Budget. Previously the revenues collected were received in an unbudgeted trust fund and budgeted as revenue by the Department of Health Services (DHS) and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this program and transferred to the DHS budgets via an interfund transfer (reimbursement) when eligible expenditures are identified.

Use of Fund Balance reflects a carryover of \$665,005 in available balance from the trust fund.

Car Seat Loaner Program

Program Overview

Car Seat Loaner Program is funded through the Childhood Illness and Injury Prevention Program (CHIIPP) by car seat/seat belt fines collected by the Courts. The CHIIPP (Loaner Program) is designed to provide education, outreach, and free/low cost car seats to families/caregivers with young children.

Some of the activities this program supports are, the participation in the Greater Sacramento Safe Kids Coalition and support activities, training and maintaining Certified Car Seat Technicians, providing back-up support to UC Davis on car seat diversion program, posting limited free social media messages, maintaining the Greater Sacramento Car Seat Resource Guide, and conducting a 30-minute to 2-hour caregiver class on the importance of using car seats and using them correctly.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$100,000	\$100,000	—%
Appropriation for Contingencies	—	—	\$858	\$858	—%
Total Expenditures / Appropriations	—	—	\$100,858	\$100,858	—%
Net Financing Uses	—	—	\$100,858	\$100,858	—%
Use of Fund Balance	—	—	\$100,858	\$100,858	—%

Summary of Changes

The Recommended Budget reflects a \$100,858 (new) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

This program is being established as part of the FY 2022-23 Recommended Budget. Previously the revenues collected were received in an unbudgeted trust fund and budgeted as revenue by the Department of Health Services (DHS) and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this program and transferred to the DHS budgets via an interfund transfer (reimbursement) when eligible expenditures are identified.

Use of Fund Balance reflects a carryover of \$100,858 in available balance from the trust fund.

Drug Abuse Education & Prevention

Program Overview

Drug Abuse Education & Prevention provides funding for a Program Manager, who supervises the Prevention Coordinator, and oversees all prevention and education activities of four contracted prevention providers. The funds are made up of drug program fees.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$34,301	\$34,301	—%
Appropriation for Contingencies	—	—	\$229,308	\$229,308	—%
Total Expenditures / Appropriations	—	—	\$263,609	\$263,609	—%
Net Financing Uses	—	—	\$263,609	\$263,609	—%
Use of Fund Balance	—	—	\$263,609	\$263,609	—%

Summary of Changes

The Recommended Budget reflects a \$263,609 (new) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

This program is being established as part of the FY 2022-23 Recommended Budget. Previously the revenues collected were received in an unbudgeted trust fund and budgeted as revenue by the Department of Health Services (DHS) and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this program and transferred to the DHS budgets via an interfund transfer (reimbursement) when eligible expenditures are identified.

Use of Fund Balance reflects a carryover of \$263,609 in available balance from the trust fund.

Maddy EMS Original Gov Code

Program Overview

Maddy EMS Original Government Code provides funding for:

- Statutory requirement to reimburse physicians and surgeons for emergency services provided by all physicians and surgeons (except those physicians and surgeons employed by County hospitals), in general acute care hospitals that provide basic, comprehensive, or standby emergency services.
- Hospitals providing disproportionate trauma and emergency medical care services.
- Emergency Medical Services including programming, oversight and administration of the funds for the purposes described above.

Per Government Code Section 76000, the fund is generated by imposing an additional \$7 fine for every \$10 of every fine, penalty, or forfeiture imposed and collected by the courts for all criminal offenses, including all offenses involving a violation of the Vehicle Code or any local ordinance adopted pursuant to the Vehicle Code. However, EMS only receives \$2 for every \$10 of penalty as \$5 is diverted to the Courthouse Construction fund.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$816,000	\$816,000	—%
Total Expenditures / Appropriations	—	—	\$816,000	\$816,000	—%
Net Financing Uses	—	—	\$816,000	\$816,000	—%
Revenue					
Fines, Forfeitures & Penalties	—	—	\$816,000	\$816,000	—%
Total Revenue	—	—	\$816,000	\$816,000	—%

Summary of Changes

The Recommended Budget reflects a \$816,000 (new) increase in total appropriations and revenues from the prior year Adopted Budget.

This program is being established as part of the FY 2022-23 Recommended Budget. Previously the revenues collected were received in an unbudgeted trust fund and budgeted as revenue by the Department of Health Services (DHS) and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this program and transferred to the DHS budgets via an interfund transfer (reimbursement) when eligible expenditures are identified.

Use of Fund Balance reflects a carryover of \$0 in available balance from the Trust Fund.

Maddy EMS Original Vehicle Code

Program Overview

Maddy EMS Original Vehicle Code provides funding for:

- Statutory requirement to reimburse physicians and surgeons for emergency services provided by all physicians and surgeons (except those physicians and surgeons employed by county hospitals), in general acute care hospitals that provide basic, comprehensive, or standby emergency services.
- Hospitals providing disproportionate trauma and emergency medical care services.
- Emergency Medical Services including programming, oversight and administration of the funds for the purposes described above.

Per Government Code Section 76000, the fund is generated by imposing an additional \$7 fine for every \$10 of every fine, penalty, or forfeiture imposed and collected by the courts for all criminal offenses, including all offenses involving a violation of the Vehicle Code or any local ordinance adopted pursuant to the Vehicle Code. However, EMS only receives \$2 for every \$10 of penalty as \$5 is diverted to the Courthouse Construction fund.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$51,000	\$51,000	—%
Total Expenditures / Appropriations	—	—	\$51,000	\$51,000	—%
Net Financing Uses	—	—	\$51,000	\$51,000	—%
Revenue					
Fines, Forfeitures & Penalties	—	—	\$51,000	\$51,000	—%
Total Revenue	—	—	\$51,000	\$51,000	—%

Summary of Changes

The Recommended Budget reflects a \$51,000 (new) increase in total appropriations and revenues from the prior year Adopted Budget.

This program is being established as part of the FY 2022-23 Recommended Budget. Previously the revenues collected were received in an unbudgeted trust fund and budgeted as revenue by the Department of Health Services (DHS) and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this program and transferred to the DHS budgets via an interfund transfer (reimbursement) when eligible expenditures are identified.

Maddy EMS Supplemental Gov Code

Program Overview

Maddy EMS Supplemental Government Code provides funding for:

- All the same elements as the original Government Code (GC) and Vehicle Code (VC) purposes (at a proportionally lower amount), but in addition, provides funding for Pediatric Trauma Hospitals (also known as Richie’s Fund).

Per GC Section 76000.5, the County can elect to levy an additional \$2 / \$10 of fines to support this additional EMS revenue. Sacramento County elected to do so by Resolution No. 2017-0533.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$723,852	\$723,852	—%
Total Expenditures / Appropriations	—	—	\$723,852	\$723,852	—%
Net Financing Uses	—	—	\$723,852	\$723,852	—%
Revenue					
Fines, Forfeitures & Penalties	—	—	\$816,000	\$816,000	—%
Total Revenue	—	—	\$816,000	\$816,000	—%
Use of Fund Balance	—	—	\$(92,148)	\$(92,148)	—%

Summary of Changes

The Recommended Budget reflects a \$723,852 (new) increase in total appropriations, a \$816,000 (new) increase in revenues, and a fund balance surplus of \$92,148 from the prior year Adopted Budget.

This program is being established as part of the FY 2022-23 Recommended Budget. Previously the revenues collected were received in an unbudgeted trust fund and budgeted as revenue by the Department of Health Services (DHS) and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this program and transferred to the DHS budgets via an interfund transfer (reimbursement) when eligible expenditures are identified.

Use of Fund Balance reflects a carryover of -\$92,148 in available balance from the trust fund.

Maddy EMS Supplemental Vehicle Code

Program Overview

Maddy EMS Supplemental Vehicle Code provides funding for:

- All the same elements as the original Government Code (GC) and Vehicle Code (VC) purposes (at a proportionally lower amount), but in addition, provides funding for Pediatric Trauma Hospitals (also known as Richie’s Fund).

Per GC Section 76000.5, the County can elect to levy an additional \$2 / \$10 of fines to support this additional EMS revenue. Sacramento County elected to do so by Resolution No. 2017-0533.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$109,148	\$109,148	—%
Total Expenditures / Appropriations	—	—	\$109,148	\$109,148	—%
Net Financing Uses	—	—	\$109,148	\$109,148	—%
Revenue					
Fines, Forfeitures & Penalties	—	—	\$16,192	\$16,192	—%
Total Revenue	—	—	\$16,192	\$16,192	—%
Use of Fund Balance	—	—	\$92,956	\$92,956	—%

Summary of Changes

The Recommended Budget reflects a \$109,148 (new) increase in total appropriations, a \$16,192 (new) increase in revenue, and a \$92,956 (new) increase in use of fund balance from the prior year Adopted Budget.

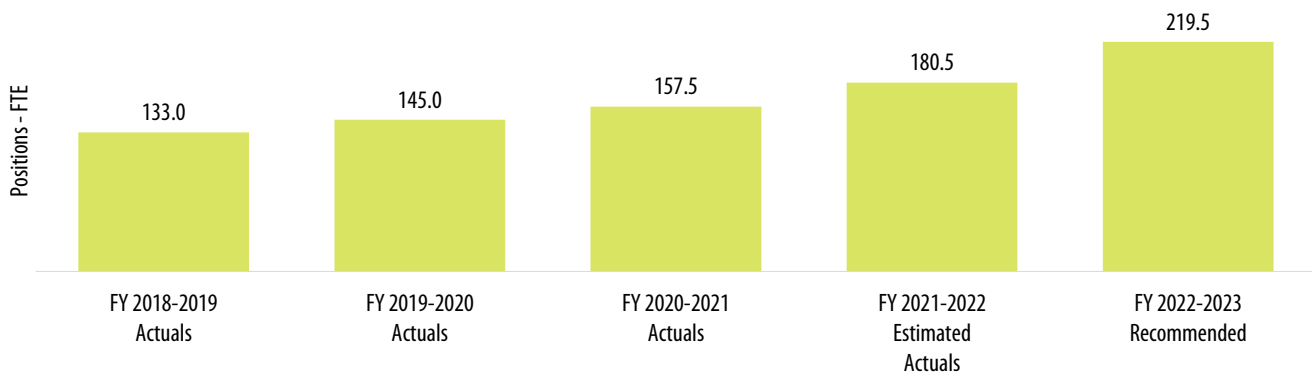
This program is being established as part of the FY 2022-23 Recommended Budget. Previously the revenues collected were received in an unbudgeted trust fund and budgeted as revenue by the Department of Health Services (DHS) and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this program and transferred to the DHS budgets via an interfund transfer (reimbursement) when eligible expenditures are identified.

Use of Fund Balance reflects a carryover of \$92,956 in available balance from the trust fund.

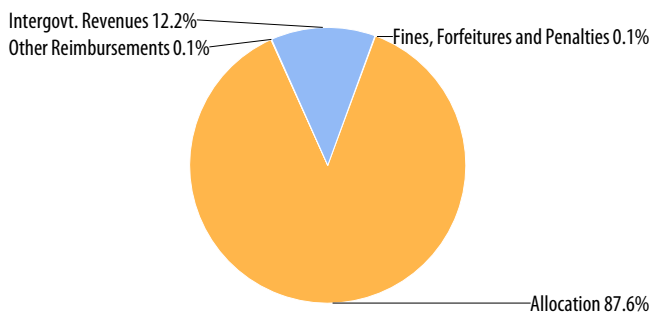
Department Structure
Chevon Kothari, Director



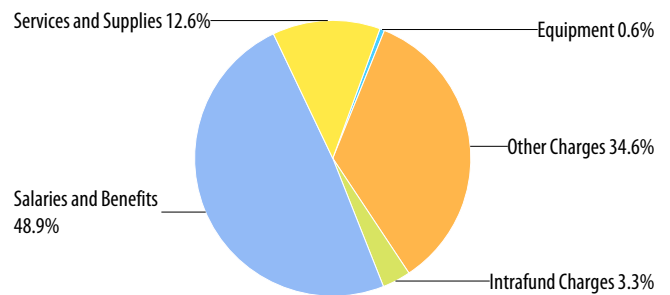
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

Correctional Health Services administers all legally mandated health and mental health services provided to adult inmates held in the County jail system. These services include medical, mental health, dental, and ancillary services. Healthcare is both preventive and therapeutic, and designed to provide for the physical and mental health of the inmate population consistent with community standards of care and practice.

Goals

- Meet the County’s mandated requirement to provide healthcare to an expanding adult inmate population while containing costs through aggressive case management and a cost-effective health delivery system.
- Work in partnership with the Sheriff’s Office correctional staff to ensure health care and mental health services are provided in a safe and effective manner.
- To achieve and maintain compliance with the Consent Decree requirements.

Accomplishments

- Added 29.0 FTE medical and administrative staff in FY 2021-22 and increased the contract with UC Davis for in the Outpatient Psychiatric Pod (OPP) for Enhanced Outpatient Services to an additional 15 patients. The staff and contract augmentation is consistent with need to augment staffing consistent with the Consent Decree Remedial Plan.
- Drafted and/or revised approximately 100 policy or protocols. They are in various states of being finalized with experts. Mental health has about 30 policies in various stages of review. One example of this is the development of a mechanism to allow patients to submit confidential requests for health services, as required by the Remedial Plan.
- “Keep On Person” (KOP) medication program is being expanded. KOP medication were previously very limited. The expansion permits eligible patients to keep and self-administer certain medications including nitroglycerin tablets, inhalers, chronic disease medication, and more. This expansion is a Remedial Plan requirement.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Correctional Health Services	\$60,276,434	\$73,035,626	\$87,779,981	\$14,744,355	20.2%
Total Expenditures / Appropriations	\$60,276,434	\$73,035,626	\$87,779,981	\$14,744,355	20.2%
Total Reimbursements	\$(10,599,925)	\$(11,745,027)	\$(19,787,559)	\$(8,042,532)	68.5%
Net Financing Uses	\$49,676,509	\$61,290,599	\$67,992,422	\$6,701,823	10.9%
Total Revenue	\$8,361,344	\$8,413,849	\$8,371,053	\$(42,796)	(0.5)%
Net County Cost	\$41,315,165	\$52,876,750	\$59,621,369	\$6,744,619	12.8%
Positions	157.5	180.5	219.5	39.0	21.6%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$24,470,353	\$33,272,929	\$42,931,119	\$9,658,190	29.0%
Services & Supplies	\$14,185,202	\$10,414,558	\$11,087,968	\$673,410	6.5%
Other Charges	\$19,313,702	\$26,328,200	\$30,350,009	\$4,021,809	15.3%
Equipment	\$93,385	\$482,632	\$483,467	\$835	0.2%
Intrafund Charges	\$2,213,792	\$2,537,307	\$2,927,418	\$390,111	15.4%
Total Expenditures / Appropriations	\$60,276,434	\$73,035,626	\$87,779,981	\$14,744,355	20.2%
Semi-Discretionary Reimbursements	\$(9,756,163)	\$(10,902,140)	\$(19,732,643)	\$(8,830,503)	81.0%
Other Reimbursements	\$(843,762)	\$(842,887)	\$(54,916)	\$787,971	(93.5)%
Total Reimbursements	\$(10,599,925)	\$(11,745,027)	\$(19,787,559)	\$(8,042,532)	68.5%
Net Financing Uses	\$49,676,509	\$61,290,599	\$67,992,422	\$6,701,823	10.9%
Revenue					
Fines, Forfeitures & Penalties	\$15,598	\$53,000	\$53,000	—	—%
Intergovernmental Revenues	\$8,339,543	\$8,360,849	\$8,318,053	\$(42,796)	(0.5)%
Charges for Services	\$210	—	—	—	—%
Miscellaneous Revenues	\$5,991	—	—	—	—%
Total Revenue	\$8,361,344	\$8,413,849	\$8,371,053	\$(42,796)	(0.5)%
Net County Cost	\$41,315,165	\$52,876,750	\$59,621,369	\$6,744,619	12.8%
Positions	157.5	180.5	219.5	39.0	21.6%

Summary of Changes

The Recommended Budget reflects a \$14,744,355 (20.2%) increase in total appropriations, a \$8,042,532 (68.5%) increase in reimbursements, a \$42,796 (0.5%) decrease in revenues, and a \$6,744,619 (12.8%) increase in net county costs from the prior year Adopted Budget.

The change in net county costs is a result of the changes described below.

The net increase in total appropriations is due to:

- Increases in salary and benefit costs from cost of living adjustments, salary steps, equity, retirement costs and correctional facility differentials.
- Increases in medical and dental supplies, including PPEs and laboratory services.
- Increases in allocated costs and department overhead allocations.
- Decreases in provider payments.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to the increase in 1991 and 2011 Realignment allocations.

The decrease in revenue is due to the change in methodology for the Department of State Hospitals allocation. Position counts have increased by 39.0 FTEs from the prior year Adopted Budget due to:

- 39.0 FTE total additions in the recommended growth requests.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Correctional Health Services	10,102,944	—	—	10,102,944	39.0

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
CHS- DHS IT Support (OH Portion)	102,923	—	—	102,923	—

Add funding to cover CHS' share of costs related to a growth request in the DHS budget to add 4.0 FTEs for IT support. The IT positions will be used for application support, business support & field services. The workload on IT staff has grown significantly the past couple of years (over 40%) due to the increase in need for IT automations & bringing new systems onboard for various DHS divisions. DHS added a number of Health care positions in the past couple of years, but has not added any IT resources to support these additional staff. DHS has a number of IT Projects lined up for this year & beyond including CalAIM, Mental Health Crisis Response Call center & computer equipment rollouts. In order to meet all these needs, it is essential to add at least four IT positions for FY 2022-23. This request is contingent upon approval of linked requests in the DTECH Budget (BU 7600000), DHS budget (BU 7200000), and JMS budget (BU 7230000).

CHS- Remedial Plan recommendations	950,000	—	—	950,000	—
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Add funding for making necessary improvements in the delivery of specialty care clinics & maintaining existing specialty clinics in CHS, including vendor rate increases for existing services, & a one-time request for replacing equipment that has reached its end of life. This will address the subject matter expert consultants' recommendations & findings to make improvements & make necessary changes to the medical & mental health infirmaries to include ADA compliance for individuals with disabilities. In the event that any of these segments is not approved, CHS recommends a restructuring of all the approved items in order to partially fund all of these requests.

CHS-Add 1.0 FTE Dentist Correctional Health	235,357	—	—	235,357	1.0
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Add 1.0 FTE Dentist 2, to establish permanent resource & bridge the gap in the expanded operations of the dental clinic at Main Jail & Rio Cosumnes Correctional Center facilities. The position will also provide coverage for other staff. The CHS medical staffing plan recommends adding permanent County positions based on the enhanced level of jail medical services required under the Medical Remedial Plan. In the event that one of these segments is not approved, CHS recommends a restructuring of all the approved items in order to partially fund all of these requests. This is request is eligible for 2011 Realignment.

CHS-Add 26.0 FTE Nursing Staff Correctional Health	2,614,380	—	—	2,614,380	26.0
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Add 11.0 FTE Registered Nurse Lv. 2 DCF, 6.0 FTE Licensed Vocational Nurse DCF, 8.0 FTE Medical Assistants, & 1.0 FTE Office Assistant Lv. 2. These positions will address the patient's medical needs at the Main Jail & Rio Cosumnes Correctional Center, such as, the intake process, nurse sick calls, substance use detox/withdrawal assessment & monitoring, chronic care management, infection/prevention, discharge planning & MAT care. If this request is not approved, CHS will likely not meet the Medical Remedial Plan & Mays Consent Decree requirements. This request is eligible for 2011 Realignment.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
CHS-Add 3.0 FTE Admin Staff Correctional Health					
	429,381	—	—	429,381	3.0
Add 1.0 FTE Health Program Manager, 1.0 FTE Sr. Office Assistant, 1.0 FTE Administrative Services Officer (ASO) 1, and reallocate 2.0 FTE ASO 1 to 2.0 ASO 2 for the expansion of administrative services that support the Medical & Mental Health operations. These positions will address needs in the QIC program direction, span of control, consent decree/remedial plan compliance, and administer logistics and operational needs of the program efficiently. Additionally, CHS is requesting funding to pay for a portion of 1.0 FTE Secretary position reallocation to 1.0 FTE ASO1 position in the Department of Health Services (DHS) budget (BU 7200000) that will provide support to the CHS operations. This request is contingent upon approval of a request in the DHS budget.					
CHS-Add 3.0 FTE Medical Providers Correctional Health					
	696,781	—	—	696,781	3.0
Add 1.0 FTE Sr. Physician Management, 1.0 FTE Physician 3, & 1.0 FTE Nurse Practitioner for the expansion of medical services to improve timely access of physician services as required by the Medical Remedial Plans. Adding these positions will reduce span of control for the Medical Director, direct management of providers located at Rio Cosumnes Correctional Health to improve clinical services, improve access to care for provided visits, & chronic care disease management. In the event that one of these segments is not approved, CHS recommends a restructuring of all the approved items in order to partially fund all of these requests. The net county cost amount is eligible for 2011 Realignment.					
CHS-Add 6.0 FTE Pharmacy Staff Correctional Health					
	862,291	—	—	862,291	6.0
Add 3.0 FTE Pharmacists & 3.0 FTE Pharmacy Technicians to enhance implementation of blister packing medication (approximately 8,000 medications dispensed per facility per day) to meet remedial plan compliance for additional "Keep on Patient" medications & facilitation of the new requirements that certain medications are to be provided through a manual pick medication packaging process. These positions will complete cart fill/pill call preparation in a timely & efficient manner. Pill call is currently out of compliance with the remedial plan due to lengthy time periods for each pill call. The positions will support the new requirements of medication packaging process at both facilities. In the event that one of these segments is not approved, CHS recommends a restructuring of all the approved items in order to partially fund all of these requests. This request is eligible for 2011 Realignment.					
CHS-Add Embedded DPS support (OH Portion)					
	22,908	—	—	22,908	—
Add funding for CHS' overhead portion of 1.0 FTE Senior Personnel Analyst (embedded DPS FTE) to support the department-wide personnel consistencies. DHS needs a dedicated DPS representative to solely focus on providing support, including department-wide personnel communications, Q&A sessions with leadership, liaising with DPS units (payroll, leaves medical, labor & hiring), & staff training. This dedicated DHS support will help alleviate the back & forth of the various DPS units & provide oversight to ensure DHS staff are kept up-to-date with the most accurate personnel information. This request is contingent upon approval of a linked requests in the DPS (BU 6050000), DHS (BU 7200000), and JMS (BU 7230000) budgets.					
CHS-Beneficiary Input Process (OH portion)					
	35,559	—	—	35,559	—
Add \$35,559 in funding for the CHS portion of the \$250,000 cost of the Beneficiary Input Process. The Board of Supervisors requested the development of a comprehensive process to assess the experiences of Medi-Cal beneficiaries in Sacramento County. Existing funding will be used for a consultant to develop & implement this process. This growth request will be utilized to work with partners in an ongoing way to support the process & the analysis of data annually. This request is contingent upon approval of linked requests in the DHS (BU 7200000) & JMS (BU 7230000) budgets.					

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
CHS-Health Authority Commission (OH portion)					
	14,224	—	—	14,224	—
<p>Add \$14,224 in funding for the CHS portion of the \$100,000 Health Authority Commission (HAC). The HAC consultants provide strategic planning as well as project & data support. The HAC is an entity established through County Ordinance & Legislative codification with a goal to improve the overall health care quality & access for Medi-Cal Beneficiaries in Sacramento County. Through consultants, this funding will be used to support the development of a strategic plan & the ongoing monitoring of data related to managed care performance & population health metrics. Staff support for HAC will be provided through existing DHS Staff. This request contingent upon approval of growth requests in the DHS (BU 7200000) and JMS (BU 7230000) budgets.</p>					
CHS-Increase contract UCD MH Correctional Health					
	4,139,140	—	—	4,139,140	—
<p>Increase the UC Davis Jail Mental Health (MH) contract by \$4,139,140 from \$21,654,200. The contract will add approximately 31.0 FTE positions in the MH program at CHS. This will address the Remedial Plan requirements in Adult Correctional MH services, to include completion of Discipline & Administrative Segregation (AD Seg) reviews for patients, who meet criteria on the mental health caseload & AD Seg reviews for any patient, who is pending an AD Seg housing placement for discipline or other reason. This will also provide staffing for constant observation of patients as a suicide precaution in certain housing areas, add group treatment, expand treatment planning, & facilitate MDT meetings required for meeting the highest level of care. In the event that one of these segments is not approved, CHS recommends a restructuring of all the approved items in order to partially fund all of these requests. This is request is eligible for 2011 Realignment.</p>					

Budget Unit Functions & Responsibilities

The Department of Health Services utilizes **Health – Medical Treatment Payments** to administer and manage a variety of health related programs. These programs authorize and refer patients meeting medical necessity criteria to secondary (diagnostic and specialty care) and tertiary (hospital level) care providers. Services are provided through the following programs:

- California Children’s Services (CCS): CCS provides case managed authorization of medically necessary secondary and tertiary (diagnostic, specialty care, inpatient) services to children with CCS eligible medical conditions under age 21 whose families meet financial eligibility requirements.
- County Medically Indigent Services Program.
- Health Provider Payments: The Health Provider Payments account provides funding for authorized lab services/diagnostics/specialty services provided to assigned enrollees in the Healthy Partners Program.

Goals

- Adjudicate any claims related to the County’s safety net mandate within 30 days of receipt.
- Continue to provide specialty care services for patients in the Healthy Partners program that increase the quality of life for patients and prevent more costly inpatient or emergency room care.

Accomplishments

- As an adjunct to the primary care services provided by the Department of Health Services, the Treatment Account provides specialty care services for patients in the Healthy Partners program that increases the quality of life for patients, and in some cases saved lives. These services also prevented more costly inpatient/emergency room care episodes for these patients.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
California Children’s Services	\$66,802	\$228,432	\$228,432	—	—%
Health Provider Payments	\$539,457	\$2,262,918	\$2,262,918	—	—%
Total Expenditures / Appropriations	\$606,259	\$2,491,350	\$2,491,350	—	—%
Total Reimbursements	\$(184,044)	\$(2,139,967)	\$(2,282,906)	\$(142,939)	6.7%
Net Financing Uses	\$422,215	\$351,383	\$208,444	\$(142,939)	(40.7)%
Total Revenue	\$426,865	—	—	—	—%
Net County Cost	\$(4,650)	\$351,383	\$208,444	\$(142,939)	(40.7)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Other Charges	\$501,529	\$1,991,350	\$2,191,350	\$200,000	10.0%
Intrafund Charges	\$104,730	\$500,000	\$300,000	\$(200,000)	(40.0)%
Total Expenditures / Appropriations	\$606,259	\$2,491,350	\$2,491,350	—	—%
Semi-Discretionary Reimbursements	\$(184,044)	\$(2,139,967)	\$(2,282,906)	\$(142,939)	6.7%
Total Reimbursements	\$(184,044)	\$(2,139,967)	\$(2,282,906)	\$(142,939)	6.7%
Net Financing Uses	\$422,215	\$351,383	\$208,444	\$(142,939)	(40.7)%
Revenue					
Intergovernmental Revenues	\$418,998	—	—	—	—%
Miscellaneous Revenues	\$7,867	—	—	—	—%
Total Revenue	\$426,865	—	—	—	—%
Net County Cost	\$(4,650)	\$351,383	\$208,444	\$(142,939)	(40.7)%

Summary of Changes

The Recommended Budget reflects a \$142,939 (6.7%) decrease in reimbursements and a \$142,939 (40.7%) decrease in net county costs from the prior year Adopted Budget.

The change in net county costs is a result of the changes described below.

The increase in reimbursements is due to the increase of the 1991 Realignment allocation.

California Children's Services

Program Overview

California Children's Services (CCS) provides case managed authorization of medically necessary secondary and tertiary (diagnostic, specialty care, inpatient) services to children with eligible medical conditions under age 21 whose families meet financial eligibility requirements.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Other Charges	\$66,802	\$228,432	\$228,432	—	—%
Total Expenditures / Appropriations	\$66,802	\$228,432	\$228,432	—	—%
Semi Discretionary Reimbursements	\$(40,749)	\$(228,432)	\$(228,432)	—	—%
Total Reimbursements	\$(40,749)	\$(228,432)	\$(228,432)	—	—%
Net Financing Uses	\$26,053	—	—	—	—%
Revenue					
Intergovernmental Revenues	\$22,062	—	—	—	—%
Total Revenue	\$22,062	—	—	—	—%
Net County Cost	\$3,991	—	—	—	—%

Summary of Changes

The Recommended Budget reflects no changes from the prior year Adopted Budget.

County Medically Indigent Services Program

Program Overview

County Medically Indigent Services Program (CMISP) provides funding to pay for authorized lab services, diagnostics, and specialty services provided to assigned enrollees in the residual CMISP. For CMISP only, hospital emergency or inpatient services may also be authorized in this program.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Revenue					
Intergovernmental Revenues	\$774	—	—	—	—%
Miscellaneous Revenues	\$7,867	—	—	—	—%
Total Revenue	\$8,641	—	—	—	—%
Net County Cost	\$(8,641)	—	—	—	—%

Summary of Changes

The County Medically Indigent Services is no longer receiving claims therefore no budget is included for FY 2022-23 Recommended Budget.

Health Provider Payments

Program Overview

The **Health Provider Payments** account provides funding for authorized lab services, diagnostics, and specialty services provided to assigned enrollees in the Healthy Partners Program. The Healthy Partners Program provides primary and preventative health care services to low-income, undocumented adults residing in Sacramento County.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Other Charges	\$434,727	\$1,762,918	\$1,962,918	\$200,000	11.3%
Intrafund Charges	\$104,730	\$500,000	\$300,000	\$(200,000)	(40.0)%
Total Expenditures / Appropriations	\$539,457	\$2,262,918	\$2,262,918	—	—%
Semi Discretionary Reimbursements	\$(143,295)	\$(1,911,535)	\$(2,054,474)	\$(142,939)	7.5%
Total Reimbursements	\$(143,295)	\$(1,911,535)	\$(2,054,474)	\$(142,939)	7.5%
Net Financing Uses	\$396,162	\$351,383	\$208,444	\$(142,939)	(40.7)%
Revenue					
Intergovernmental Revenues	\$396,162	—	—	—	—%
Total Revenue	\$396,162	—	—	—	—%
Net County Cost	\$(0)	\$351,383	\$208,444	\$(142,939)	(40.7)%

Summary of Changes

The Recommended Budget reflects a \$142,939 (7.5%) increase in reimbursements, and a \$142,939 (40.7%) decrease in net county costs from the prior year Adopted Budget.

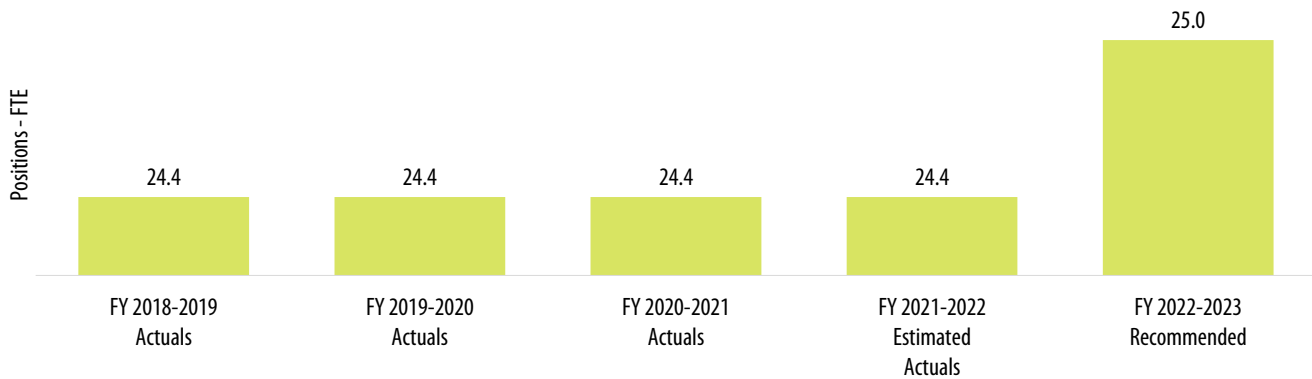
The change in net county costs is a result of the changes described below.

The increase in reimbursements is due to the increase of the 1991 Realignment allocation.

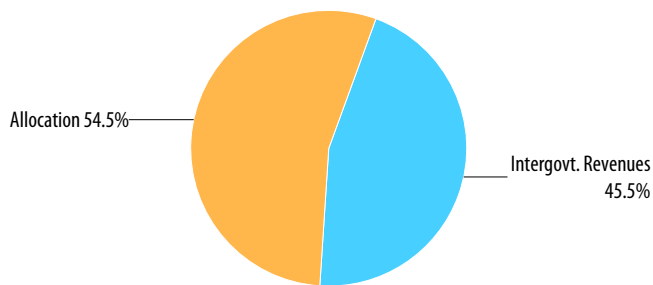
Department Structure
Chevon Kothari, Director



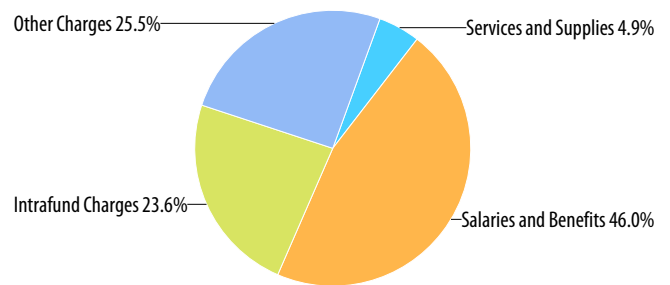
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

Juvenile Medical Services administers and manages the Juvenile Medical Services Program, providing medically necessary health care and dental care for juveniles detained in the Youth Detention Facility.

Goals

- Adhere to standards for Juvenile Correctional Facilities using evidence-based standards of practice.
- Maintain qualified, trained healthcare professionals to provide on-site medical services.
- Provide case management and patient education to ensure service linkages are made.

Accomplishments

- Juvenile Medical Services completed the application for National Commission on Correctional Health accreditation and has been certified. This certification is good for three years.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Juvenile Medical Services	\$9,017,919	\$11,579,524	\$10,595,423	\$(984,101)	(8.5)%
Total Expenditures / Appropriations	\$9,017,919	\$11,579,524	\$10,595,423	\$(984,101)	(8.5)%
Total Reimbursements	\$(919,376)	\$(1,074,507)	\$(1,322,465)	\$(247,958)	23.1%
Net Financing Uses	\$8,098,543	\$10,505,017	\$9,272,958	\$(1,232,059)	(11.7)%
Total Revenue	\$3,856,594	\$5,960,000	\$4,216,250	\$(1,743,750)	(29.3)%
Net County Cost	\$4,241,949	\$4,545,017	\$5,056,708	\$511,691	11.3%
Positions	24.4	24.4	25.0	0.6	2.5%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$3,991,335	\$4,530,366	\$4,878,611	\$348,245	7.7%
Services & Supplies	\$454,695	\$377,011	\$521,274	\$144,263	38.3%
Other Charges	\$2,277,875	\$4,200,000	\$2,700,000	\$(1,500,000)	(35.7)%
Equipment	\$31,857	—	—	—	—%
Intrafund Charges	\$2,262,157	\$2,472,147	\$2,495,538	\$23,391	0.9%
Total Expenditures / Appropriations	\$9,017,919	\$11,579,524	\$10,595,423	\$(984,101)	(8.5)%
Semi-Discretionary Reimbursements	\$(919,376)	\$(1,074,507)	\$(1,322,465)	\$(247,958)	23.1%
Total Reimbursements	\$(919,376)	\$(1,074,507)	\$(1,322,465)	\$(247,958)	23.1%
Net Financing Uses	\$8,098,543	\$10,505,017	\$9,272,958	\$(1,232,059)	(11.7)%
Revenue					
Intergovernmental Revenues	\$3,562,030	\$5,960,000	\$4,216,250	\$(1,743,750)	(29.3)%
Miscellaneous Revenues	\$294,565	—	—	—	—%
Total Revenue	\$3,856,594	\$5,960,000	\$4,216,250	\$(1,743,750)	(29.3)%
Net County Cost	\$4,241,949	\$4,545,017	\$5,056,708	\$511,691	11.3%
Positions	24.4	24.4	25.0	0.6	2.5%

Summary of Changes

The Recommended Budget reflects a \$984,101 (8.5%) decrease in total appropriations, a \$247,958 (23.1%) increase in reimbursements, a \$1,743,750 (29.3%) decrease in revenues, and a \$511,691 (11.3%) increase in net county costs from the prior year Adopted Budget.

The change in net county costs is a result of the changes described below.

The decrease in total appropriations is due to:

- A reduction in California Department of Health Care Services' (DHCS) Intergovernmental Transfer (IGT) revenues as a year and a half was budgeted in FY 2021-22; however, the FY 2022-23 Budget only includes one year of IGT revenues.
- An increase in costs due to cost of living adjustments, salary step increases, labor agreements, retirement costs, allocated costs, and overhead cost allocations.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to an increase in allocations for 1991 Realignment.

The decrease in revenue is due to:

- IGT funding being budgeted for one year, as opposed to one and a half years in FY 2021-22.
- The addition of American Rescue Plan Act (ARPA) revenues that have been earmarked to fund Juvenile Medical Services Staffing.

Position counts have increased by 0.6 FTEs from the prior year Adopted Budget due to:

- 0.6 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Juvenile Medical Services	167,917	—	—	167,917	0.6

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
JMS- Add Embedded DPS Support (OH Portion)					
	3,097	—	—	3,097	—

Add funding for JMS' overhead portion of 1.0 FTE Senior Personnel Analyst (embedded DPS FTE) to support the department-wide personnel consistencies. DHS needs a dedicated DPS representative to solely focus on providing support, including department-wide personnel communications, Q&A sessions with leadership, liaising with DPS units (payroll, leaves medical, labor & hiring), & staff training. This dedicated DHS support will help alleviate the back & forth of the various DPS units & provide oversight to ensure DHS staff are kept up-to-date with the most accurate personnel information. This request is contingent upon approval of a linked requests in the DPS (BU 6050000), DHS (BU 7200000), and CHS (BU 7410000) budgets.

JMS-Add 0.1 FTE Increase Dentist Juvenile Medical Svcs					
	46,433	—	—	46,433	0.1

Augment 0.4 FTE Dentist 2 position to a 0.5 FTE Dentist 2 position, increasing it by 0.1 FTE. Dental services are a Title XV mandate for residents at the YDF. The recent State closure of their Division of Juvenile Justice is increasing length of stay for some YDF residents. Older residents typically need more dental care & the longer length of stays are compounding this issue. If this request is not approved, wait times for dental services will increase, potentially leading to adverse dental/health outcomes for some YDF residents.

JMS-Add 0.5 FTE Reg Nurse D/CF Juvenile Med Svcs					
	72,745	—	—	72,745	0.5

Add 0.5 FTE Permanent Registered Nurse D/CF Lv. 2 to provide Title XV mandated health care to residents at the Youth Detention Facility. JMS staffing has reached its lower limit for shift coverage & is also starting to see an increase in the average daily population. Providing care to this population is critical to prevent transmission of disease amongst the residents as well as Probation staff. Additionally, the community impact may be reduced, as upon release, the introduction of sick individuals into the community could be limited. If this request is not approved, JMS will continue to attempt procuring temporary help from contracted agencies, while the existing staff would have to work overtime, causing a tremendous pressure on the resources at hand.

JMS-Beneficiary Input Process (OH portion)					
	4,807	—	—	4,807	—

Add \$4,807 in funding for JMS' portion of the \$250,000 cost of the Beneficiary Input Process. The Board of Supervisors requested the development of a comprehensive process to assess the experiences of Medi-Cal beneficiaries in Sacramento County. Existing funding will be used for a consultant to develop & implement this process. This growth request will be utilized to work with partners in an ongoing way to support the process & the analysis of data annually. This request is contingent upon approval of linked requests in the DHS (BU 7200000) & CMS (BU 7410000) budgets.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
JMS-DHS IT Support (OH portion)	13,913	—	—	13,913	—
<p>Add funding to cover JMS' share of costs related to a growth request in the DHS budget to add 4.0 FTEs for IT support. The IT positions will be used for application support, business support & field services. The workload on IT staff has grown significantly the past couple of years (over 40%) due to the increase in need for IT automations & bringing new systems onboard for various DHS divisions. DHS added a number of Health care positions in the past couple of years, but have not added any IT resources to support these additional staff. DHS has a number of IT Projects lined up for this year & beyond, including CalAIM, Mental Health Crisis Response Call center, & computer equipment rollouts. In order to meet these needs, it is essential to add at least four IT positions for FY 2022-23. This request is contingent upon approval of linked requests in the DTECH (BU 7600000), DHS (BU 7200000), & CHS (BU 7410000) budgets.</p>					
JMS-Extra Help Augment Juvenile Medical Svcs	25,000	—	—	25,000	—
<p>Add \$25,000 in funding for Extra Help & fund additional Dental Assistant service hours. Dental services are a Title XV mandate for residents at the YDF. The recent State closure of their Division of Juvenile Justice is increasing length of stay for some YDF residents. Older residents typically need more dental care & the longer length of stays are compounding this issue. If this request is not approved, wait times for dental services will increase, potentially leading to adverse dental/health outcomes for some YDF residents.</p>					
JMS-Health Authority Commission (OH portion)	1,922	—	—	1,922	—
<p>Add \$1,922 in funding for JMS portion of the \$100,000 Health Authority Commission. The HAC consultants provide strategic planning as well as project & data support. The HAC is an entity established through County Ordinance & Legislative codification with a goal to improve the overall health care quality & access for Medi-Cal Beneficiaries in Sacramento County. Through consultants, this funding will be used to support the development of a strategic plan & the ongoing monitoring of data related to managed care performance & population health metrics. Staff support for HAC will be provided through existing DHS Staff. This growth request is contingent upon approval of linked requests in the DHS (BU 7200000) & CHS (BU 7410000) budgets.</p>					

Budget Unit Functions & Responsibilities

Mental Health Services Act (MHSA) provides financing to develop and expand community-based mental health programs in Sacramento County. Revenues are generated from a one percent tax on personal income in excess of \$1 million approved by voters in November 2004 (Proposition 63). Services are provided through the following programs:

- Community Support Services, which funds mental health treatment for youth and their families.
- Innovation, which provides funding for testing new mental health practices.
- Prevention and Early Intervention, which provides programs to prevent mental illness from becoming more severe.
- Technical Needs, which provides funding for technology to improve MHSA service delivery.
- Workforce Education and Training, which provides funding to train staff that work in the public mental health system.

Goals

- To maintain a broad continuum of mental health services to serve individuals with a serious mental illness and children with a serious emotional disturbance, while maintaining compliance with the requirements of the MHSA.
- To ensure the MHSA fund balances are spent as approved by the Board of Supervisors, including implementation of new and expanded programs.
- To implement a new forensic Innovation project in partnership with criminal justice partners to serve justice involved individuals living with serious mental illness.

Accomplishments

- MHSA funded contracts increased by 10% of the total value and rate and 7% capacity expansion of existing CSS and PEI funded programs. This supports mental health peer certification implementation, Full Service Partnership capacity, and permanent supportive housing in alignment with the MHSA expansion.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Community Services and Supports	\$77,389,358	\$91,564,139	\$114,343,112	\$22,778,973	24.9%
Innovation	\$6,024,479	\$13,331,543	\$4,959,174	\$(8,372,369)	(62.8)%
Prevention and Early Intervention	\$23,382,660	\$23,519,551	\$24,259,811	\$740,260	3.1%
Technical Needs	\$4,932,045	\$5,187,471	\$5,693,995	\$506,524	9.8%
Workforce Education and Training	\$1,301,821	\$1,419,191	\$1,845,796	\$426,605	30.1%
Total Expenditures / Appropriations	\$113,030,363	\$135,021,895	\$151,101,888	\$16,079,993	11.9%
Total Reimbursements	\$(8,850,000)	\$(5,500,000)	\$(5,500,000)	—	—%
Net Financing Uses	\$104,180,363	\$129,521,895	\$145,601,888	\$16,079,993	12.4%
Total Revenue	\$104,618,915	\$87,944,011	\$115,580,792	\$27,636,781	31.4%
Use of Fund Balance	\$(438,552)	\$41,577,884	\$30,021,096	\$(11,556,788)	(27.8)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$104,180,363	\$129,521,895	\$145,601,888	\$16,079,993	12.4%
Intrafund Charges	\$8,850,000	\$5,500,000	\$5,500,000	—	—%
Total Expenditures / Appropriations	\$113,030,363	\$135,021,895	\$151,101,888	\$16,079,993	11.9%
Intrafund Reimbursements Between Programs	\$(8,850,000)	\$(5,500,000)	\$(5,500,000)	—	—%
Total Reimbursements	\$(8,850,000)	\$(5,500,000)	\$(5,500,000)	—	—%
Net Financing Uses	\$104,180,363	\$129,521,895	\$145,601,888	\$16,079,993	12.4%
Revenue					
Revenue from Use Of Money & Property	\$1,062,230	\$2,135,000	\$765,999	\$(1,369,001)	(64.1)%
Intergovernmental Revenues	\$103,556,685	\$85,809,011	\$114,814,793	\$29,005,782	33.8%
Total Revenue	\$104,618,915	\$87,944,011	\$115,580,792	\$27,636,781	31.4%
Use of Fund Balance	\$(438,552)	\$41,577,884	\$30,021,096	\$(11,556,788)	(27.8)%

Summary of Changes

The Recommended Budget reflects a \$16,079,993 (11.9%) increase in total appropriations, a \$27,636,781 (31.4%) increase in revenues, and a \$11,556,788 (27.8%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Higher projected costs in the Behavioral Health Services for personnel due to cost of living adjustments, salary steps, increase in retirement costs, and allocated costs.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in revenue is due to:

- Projections released by the State reflecting an increase over the prior fiscal year.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

Use of Fund Balance reflects a carryover of \$35,563,360 in available balance, a reserve release of \$1,315,307, and a provision for reserve of \$6,857,571. Reserve changes from prior year Adopted Budget are detailed below:

- Workforce Ed and Training has decreased \$777,586.
- Tech Needs has decreased by \$537,721.
- Community Services and Supports has increased by \$1,667,235.
- Prevention Early Intervention has increased by \$792,974.
- Innovation has increased by \$4,397,362.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Community Services and Supports	4,775,835	—	4,775,835	—	—
Prevention and Early Intervention	298,958	—	298,958	—	—
Technical Needs	400,000	—	400,000	—	—

Community Services and Supports

Program Overview

Community Services and Supports (CSS) provides ongoing funding for mental health treatment services and supports for children/youth and their families living with severe emotional disturbance and adults living with a serious mental illness. CSS funds are also used to support and sustain the MHSA Housing program investments, as well as the time-limited funding for Innovation, Prevention and Early Intervention, Technical Needs, and Workforce Education and Training.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$68,539,358	\$86,064,139	\$108,843,112	\$22,778,973	26.5%
Intrafund Charges	\$8,850,000	\$5,500,000	\$5,500,000	—	—%
Total Expenditures / Appropriations	\$77,389,358	\$91,564,139	\$114,343,112	\$22,778,973	24.9%
Net Financing Uses	\$77,389,358	\$91,564,139	\$114,343,112	\$22,778,973	24.9%
Revenue					
Revenue from Use Of Money & Property	\$733,502	\$1,441,942	\$528,946	\$(912,996)	(63.3)%
Intergovernmental Revenues	\$80,823,383	\$63,571,416	\$87,875,835	\$24,304,419	38.2%
Total Revenue	\$81,556,885	\$65,013,358	\$88,404,781	\$23,391,423	36.0%
Use of Fund Balance	\$(4,167,527)	\$26,550,781	\$25,938,331	\$(612,450)	(2.3)%

Summary of Changes

The Recommended Budget reflects an \$22,778,973 (24.9%) increase in total appropriations, an \$23,391,423 (36.0%) increase in revenues, and a \$612,450 (2.3%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Higher projected costs in the Behavioral Health Services for personnel due to cost of living adjustments, salary steps, increase in retirement costs, and allocated costs.
- Recommended growth summarized later in this section.

The increase in revenues is due to:

- Projections released by the State reflecting an increase over the prior fiscal year.
- Recommended growth detailed later in this section.

Use of Fund Balance reflects a carryover of \$27,605,566 in available balance, and a provision for reserve of \$1,667,235.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
MHSA Funding Full Service Partnership					
	4,500,000	—	4,500,000	—	—
<p>Increase MHSA funding matched with FFP to procure Full Service Partnership programming as a requirement in fulfilling a BHS commitment to permanent supportive housing. If this request does not get approved, BHS would not be able to fulfill permanent supportive housing commitments & requirements in partnership with investors & developers. Consequently, the eligible clients would not receive needed MH treatment & support to live independently in the least restrictive environment. This growth request is contingent upon a linked request in the DHS (BU 7200000) budget.</p>					
MHSA-Funding ASO 2 for BHS Contracts Unit					
	125,835	—	125,835	—	—
<p>Add 1.0 FTE ASO 2 to support the Contracts Unit in DHS-BHS (BU 7200000). BHS has seen a large increase in service capacity, which has resulted in more required contract executions & amendments, grant applications & management, & competitive bid processes. Additionally, assistance is needed with the previously approved expansion of MH MAA & multiple MHSA Committee approved extensions of existing programs. If this request is not approved, it may negatively impact the County, including under-utilization of the new funding sources, delays in & accuracy of service provider payment processing, as well as delays in the delivery of services to the community. This request is contingent upon a linked request in the DHS (BU 7200000) budget.</p>					
MHSA-Funding Cultural & Linguistic Center					
	150,000	—	150,000	—	—
<p>Add \$150,000 in funded MHSA Community Services & Supports to increase the Assisted Access program contract amount & fund this program at the increased amount for subsequent years. Not approving this request would cause delays in providing timely services to monolingual clients & result in violations of the Civil Rights Act. This request is contingent upon approval of a linked growth request in the DHS (BU 7200000) budget.</p>					

Innovation

Program Overview

Innovation provides time-limited funding to test new and/or improved mental health practices or approaches with the goal of increasing access, increasing quality, or promoting inter-agency collaboration.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$6,024,479	\$13,331,543	\$4,959,174	\$(8,372,369)	(62.8)%
Total Expenditures / Appropriations	\$6,024,479	\$13,331,543	\$4,959,174	\$(8,372,369)	(62.8)%
Net Financing Uses	\$6,024,479	\$13,331,543	\$4,959,174	\$(8,372,369)	(62.8)%
Revenue					
Revenue from Use Of Money & Property	\$125,487	\$252,010	\$90,492	\$(161,518)	(64.1)%
Intergovernmental Revenues	\$4,757,879	\$6,282,330	\$5,470,000	\$(812,330)	(12.9)%
Total Revenue	\$4,883,366	\$6,534,340	\$5,560,492	\$(973,848)	(14.9)%
Use of Fund Balance	\$1,141,113	\$6,797,203	\$(601,318)	\$(7,398,521)	(108.8)%

Summary of Changes

The Recommended Budget reflects an \$8,372,369 (62.8%) decrease in total appropriations, a \$973,848 (14.9%) decrease in revenues, and a \$7,398,521 (108.8%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to:

- The conclusion of two innovative projects:
 - Mental Health Urgent Care ends in FY 2021-22;
 - Behavioral Health Crisis Stabilization Center is projected to end in mid FY 2022-23.

The decrease in revenue is due revised revenue estimates based on prior year actuals.

Use of Fund Balance reflects a carryover of \$3,796,044 in available balance, and a provision for reserve of \$4,397,362.

Prevention and Early Intervention

Program Overview

Prevention and Early Intervention provides on-going funding for programs and activities designed to prevent mental illness from occurring or becoming more severe and disabling.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$23,382,660	\$23,519,551	\$24,259,811	\$740,260	3.1%
Total Expenditures / Appropriations	\$23,382,660	\$23,519,551	\$24,259,811	\$740,260	3.1%
Net Financing Uses	\$23,382,660	\$23,519,551	\$24,259,811	\$740,260	3.1%
Revenue					
Revenue from Use Of Money & Property	\$159,839	\$414,786	\$115,263	\$(299,523)	(72.2)%
Intergovernmental Revenues	\$17,974,985	\$15,955,265	\$21,068,958	\$5,113,693	32.1%
Total Revenue	\$18,134,824	\$16,370,051	\$21,184,221	\$4,814,170	29.4%
Use of Fund Balance	\$5,247,836	\$7,149,500	\$3,075,590	\$(4,073,910)	(57.0)%

Summary of Changes

The Recommended Budget reflects a \$740,260 (3.1%) increase in total appropriations, a \$4,814,170 (29.4%) increase in revenues, and a \$4,073,910 (57.0%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Higher projected costs in the Behavioral Health Services for personnel due to cost of living adjustments, salary steps, increase in retirement costs, and allocated costs.
- Recommended growth summarized later in this section.

The increase in revenue is due to:

- Projections released by the State reflecting an increase over the prior fiscal year.
- Recommended growth summarized later in this section.

Use of Fund Balance reflects a carryover of \$3,868,564 in available balance, and a provision for reserve of \$792,974.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
MHSA-Funding Afghan Community					
	149,479	—	149,479	—	—
<p>Add \$149,479 in MHSA Prevention & Early Intervention funds for start-up, implementation, & continuity of a new Supporting Community Connections program, that is specifically designed for participants from the Afghan community. Not approving this request could result in prolonged suffering due to untreated mental illness of community members, who are arriving with a high degree of trauma & acculturation stress. This request is contingent upon a linked request in the DHS (BU 7200000) budget.</p>					
MHSA-Funding Farsi Community					
	149,479	—	149,479	—	—
<p>Add \$149,479 for MHSA Prevention & Early Intervention to support the start-up implementation, & continuity of the new Supporting Community Connections program, that is specifically designed for Farsi speaking community members. Not approving this request could result in prolonged suffering of Farsi speaking community members with untreated mental illness that have experienced a high degree of trauma & acculturation stress. This request is contingent upon approval of a linked request in the DHS (BU 7200000) budget.</p>					

Technical Needs

Program Overview

Technical Needs provides time-limited funding for facilities and technological infrastructure for MHSA service delivery.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$4,932,045	\$5,187,471	\$5,693,995	\$506,524	9.8%
Total Expenditures / Appropriations	\$4,932,045	\$5,187,471	\$5,693,995	\$506,524	9.8%
Total Reimbursements between Programs		\$(4,500,000)	\$(4,500,000)	—	—%
Total Reimbursements	\$(7,100,000)	\$(4,500,000)	\$(4,500,000)	—	—%
Net Financing Uses	\$(2,167,955)	\$687,471	\$1,193,995	\$506,524	73.7%
Revenue					
Revenue from Use Of Money & Property	\$21,103	\$2,751	\$15,218	\$12,467	453.2%
Intergovernmental Revenues	—	—	\$400,000	\$400,000	—%
Total Revenue	\$21,103	\$2,751	\$415,218	\$412,467	14,993.3%
Use of Fund Balance	\$(2,189,059)	\$684,720	\$778,777	\$94,057	13.7%

Summary of Changes

The Recommended Budget reflects an \$506,524 (9.8%) increase in total appropriations, a \$412,467 (14,993.3%) increase in revenues, and a \$94,057 (13.7%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Higher projected costs in the Behavioral Health Services for personnel due to cost of living adjustments, salary steps, increase in retirement costs, and allocated costs.
- Recommended growth summarized later in this section.

The increase in revenue is due to:

- Projections released by the State reflecting an increase over the prior fiscal year.
- Recommended growth summarized later in this section.

Use of Fund Balance reflects a carryover of \$241,056 in available balance, and a reserve release of \$537,721.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
MHSA-Funding PC Refresh	400,000	—	400,000	—	—

Add MH Service funds to cover PC Refresh expenses. Staff rely on their computers daily to access large amounts of data for billing, reporting, program monitoring/auditing, authorizing access to care, & documenting consumer care & treatment. DHS IT staff have identified 300 electronics that will be out of warranty at various times throughout FY 2022-23. DTECH purchases 5-year warranties on all new computers & recommends that computers be replaced on a 5-year cycle. If this request is not approved, as a result of using out of warranty equipment, DHS could experience greater security risks, increase in Help Desk calls & IT workloads, excessive staff downtime, & diversion of resources from other projects to address the computer issues occurring in MH Services. This request is contingent upon approval of a linked request in the DHS (BU 7200000) budget.

Workforce Education and Training

Program Overview

Workforce Education and Training (WET) provides time-limited funding with a goal to recruit, train and retain a diverse culturally and linguistically competent staff for the public mental health system. WET activities must be sustained by Community Services and Supports funding once dedicated WET funding is exhausted.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$1,301,821	\$1,419,191	\$1,845,796	\$426,605	30.1%
Total Expenditures / Appropriations	\$1,301,821	\$1,419,191	\$1,845,796	\$426,605	30.1%
Total Reimbursements between Programs		\$(1,000,000)	\$(1,000,000)	—	—%
Total Reimbursements	\$(1,750,000)	\$(1,000,000)	\$(1,000,000)	—	—%
Net Financing Uses	\$(448,179)	\$419,191	\$845,796	\$426,605	101.8%
Revenue					
Revenue from Use Of Money & Property	\$22,299	\$23,511	\$16,080	\$(7,431)	(31.6)%
Intergovernmental Revenues	\$437	—	—	—	—%
Total Revenue	\$22,736	\$23,511	\$16,080	\$(7,431)	(31.6)%
Use of Fund Balance	\$(470,915)	\$395,680	\$829,716	\$434,036	109.7%

Summary of Changes

The Recommended Budget reflects a \$426,605 (30.1%) increase in total appropriations, a \$7,431 (31.6%) decrease in revenues, and a \$434,036 (109.7%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to providing support for an additional Behavioral Health Peer Specialists Program Manager in the Department of Health Services budget (BU 7200000) approved on January 11, 2022.

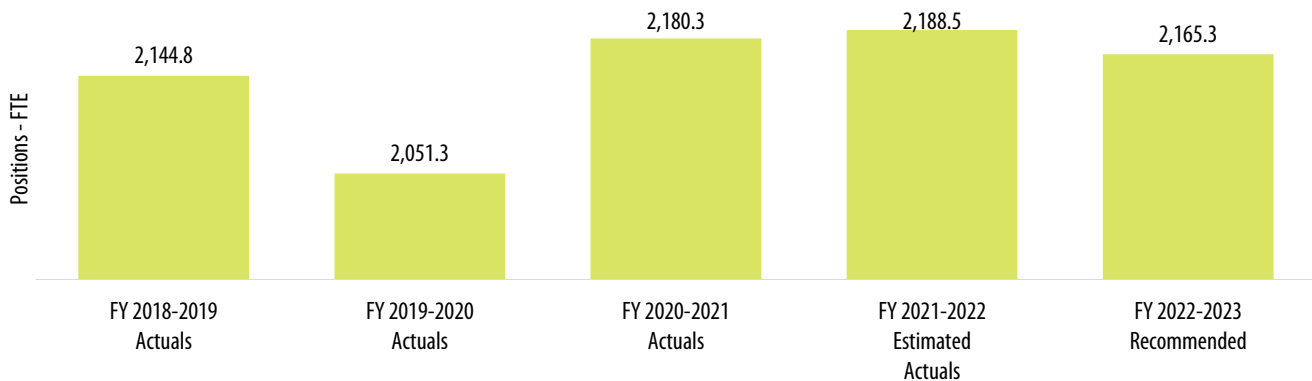
The decrease in revenue is due lower anticipated interest income.

Use of Fund Balance reflects a carryover of \$52,130 in available balance, and a reserve release of \$777,586.

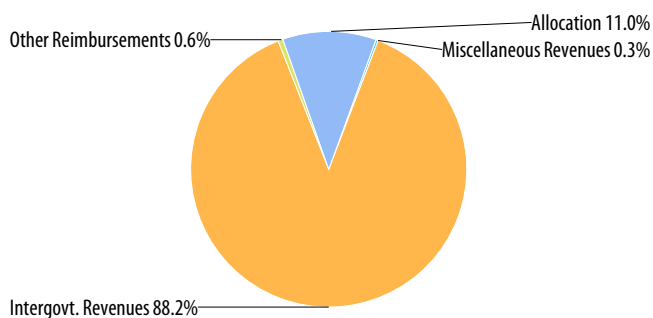
Department Structure
Ethan Dye, Director



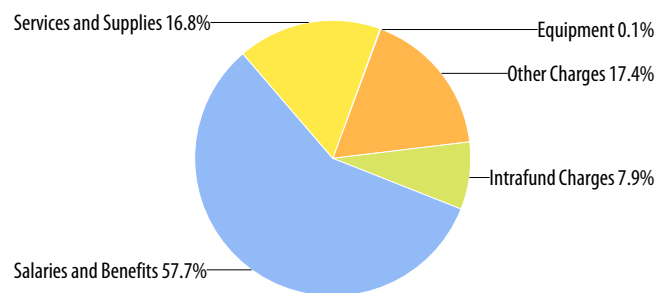
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The core purpose of the Department of **Human Assistance – Administration** (DHA – Administration) is to improve the lives of families and individuals. The primary goal of the Department is to provide the tools, training, and temporary support to assist people in their transition from welfare to self-sufficiency. DHA seeks high performance service delivery through steadfast commitment to empowered staff, premier customer services, innovation, and technology. The Department is responsible for administering certain financial assistance through the following programs:

- Homeless and Community Services
- Other Welfare and Safety Net Services
- Public Assistance
- Veteran’s Services

Goals

- Improve capacity to provide full services while ensuring the safety of both our external and internal customers.
- Ensure compliance with State and Federal performance measures.
- Reduce the ongoing cycle of poverty, hunger, and homelessness by helping customers become self-sufficient.

Accomplishments

Veterans Services – In October 2021 the County Veterans Services Office (CVSO), automated the state mandated Welfare Referral process to create a more efficient and linear system for Veterans referrals. This innovation increased the number of referrals in one month by more than six times the total of the previous quarter and ultimately will lead to an increase in subvention funding received from the California Department of Veterans Affairs.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Homeless and Community Services	\$45,583,541	\$48,899,109	\$39,281,407	\$(9,617,702)	(19.7)%
Other Welfare and Safety Net Services	\$21,539,110	\$107,035,389	\$19,669,464	\$(87,365,925)	(81.6)%
Public Assistance	\$267,877,274	\$320,911,046	\$324,834,097	\$3,923,051	1.2%
Veteran's Services	\$1,206,755	\$1,034,163	\$1,043,683	\$9,520	0.9%
Total Expenditures / Appropriations	\$336,206,680	\$477,879,707	\$384,828,651	\$(93,051,056)	(19.5)%
Total Reimbursements	\$(19,657,462)	\$(16,012,266)	\$(19,807,308)	\$(3,795,042)	23.7%
Net Financing Uses	\$316,549,218	\$461,867,441	\$365,021,343	\$(96,846,098)	(21.0)%
Total Revenue	\$291,230,636	\$429,488,082	\$324,792,493	\$(104,695,589)	(24.4)%
Net County Cost	\$25,318,582	\$32,379,359	\$40,228,850	\$7,849,491	24.2%
Positions	2,180.3	2,188.3	2,165.3	(23.0)	(1.1)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$191,280,992	\$223,300,370	\$222,048,731	\$(1,251,639)	(0.6)%
Services & Supplies	\$71,099,073	\$160,697,851	\$64,820,771	\$(95,877,080)	(59.7)%
Other Charges	\$53,992,285	\$69,354,865	\$67,111,829	\$(2,243,036)	(3.2)%
Equipment	—	\$379,736	\$379,736	—	—%
Interfund Charges	\$28,909	—	—	—	—%
Intrafund Charges	\$19,805,420	\$24,146,885	\$30,467,584	\$6,320,699	26.2%
Total Expenditures / Appropriations	\$336,206,680	\$477,879,707	\$384,828,651	\$(93,051,056)	(19.5)%
Intrafund Reimbursements Between Programs	\$(986,198)	\$(1,046,317)	\$(6,293,062)	\$(5,246,745)	501.4%
Semi-Discretionary Reimbursements	\$(16,025,229)	\$(12,821,429)	\$(11,422,616)	\$1,398,813	(10.9)%
Other Reimbursements	\$(2,646,035)	\$(2,144,520)	\$(2,091,630)	\$52,890	(2.5)%
Total Reimbursements	\$(19,657,462)	\$(16,012,266)	\$(19,807,308)	\$(3,795,042)	23.7%
Net Financing Uses	\$316,549,218	\$461,867,441	\$365,021,343	\$(96,846,098)	(21.0)%
Revenue					
Revenue from Use Of Money & Property	\$58,370	—	—	—	—%
Intergovernmental Revenues	\$281,854,967	\$422,228,474	\$323,790,170	\$(98,438,304)	(23.3)%
Miscellaneous Revenues	\$9,313,869	\$7,259,608	\$1,002,323	\$(6,257,285)	(86.2)%
Other Financing Sources	\$3,430	—	—	—	—%
Total Revenue	\$291,230,636	\$429,488,082	\$324,792,493	\$(104,695,589)	(24.4)%
Net County Cost	\$25,318,582	\$32,379,359	\$40,228,850	\$7,849,491	24.2%
Positions	2,180.3	2,188.3	2,165.3	(23.0)	(1.1)%

Summary of Changes

The Recommended Budget reflects a \$93,051,056 (19.5%) decrease in total appropriations, a \$3,795,042 (23.7%) increase in reimbursements, a \$104,695,589 (24.4%) decrease in revenue, and a \$7,849,491 (24.2%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is due to:

- A decrease in salary and benefit costs resulting from the deletion of vacant positions that the Department does not intend to fill, partially offset by cost of living adjustments.
- A decrease of \$98 million for the Emergency Rental Assistance Program (ERAP) administered by the Sacramento Housing and Redevelopment Agency (SHRA).

- A net \$1.8 million decrease in Homeless Services contracts, primarily in the Homeless Housing, Assistance and Prevention contracts to align with the anticipated State funding.
- A \$9.7 million decrease in COVID-19 homeless services and contracts related to Project Roomkey (PRK) as this program is expected to end and most of the associated funding will be fully expensed in FY 2021-22. Any remaining funds will continue essential services to support those exiting leased motels and securing housing.
- A net \$.4 million decrease in contracted and direct supportive services resulting primarily from adjustments to contracts/MOUs to align with the anticipated contract amounts and estimated project costs for FY 2022-23.
- A \$5.1 million increase in American Rescue Plan Act (ARPA) projects that include: River District Outreach Navigation of \$160,000 to provide services along the River District Community that is the home of some of the largest numbers of unsheltered encampments in Sacramento County. Housing and Landlord Engagement Program of \$2.4 million to provide flexible services and funding to increase efficacy and expedite rehousing of existing programs that serve those experiencing homelessness. Food Insecurities Pilot Program of \$2.5 million to serve food insecure residents, both individuals and families.
- Increases and decreases in services and supplies as well as Intra-fund charges to reflect expenditure projections provided for: Allocated and Non-Allocated Cost Package estimates, salaries/benefits and associated overhead costs for positions residing in the Public Assistance program and charged to the appropriate programs through Intra-fund transfer, and services provided by other County departments.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to:

- A net decrease in estimated Realignment provided for the administrative programs eligible for 1991 Social Services Realignment and 2011 Protective Services Realignment, along with the estimated amounts to be received from other departments for services provided by DHA offset by the increase in anticipated Intra-fund reimbursements for Public Assistance. Additional detail is provided in the individual program sections.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The decrease in revenue is due to:

- A decrease in anticipated revenues (reflected under Intergovernmental Revenue) are generated by projected expenditures at legislated sharing ratios of Federal/State/County contributions. Budgeted Human Assistance-Administration Public Assistance revenues represent the estimated Sacramento County portion of State and Federal allocations based on the FY 2022-23 Governor's Proposed Budget.
- A decrease in Emergency Rental Assistance Program (ERAP) revenue.
- A decrease in anticipated grants and revenues primarily supporting Homeless and Homeless COVID-19 response efforts.
- An increase in anticipated American Rescue Plan Act (ARPA) funds.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

Position counts have decreased by 23.0 FTE from the prior year Adopted Budget due to:

- 0.2 FTE net mid-year increases.
- 26.2 FTE recommended net Base decreases.
- 3.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Homeless and Community Services	1,116,404	—	—	1,116,404	3.0
Other Welfare and Safety Net Services	5,413,814	—	—	5,413,814	—
Public Assistance	550,661	(185,567)	352,602	12,492	—

Homeless and Community Services

Program Overview

DHA leads the development and implementation of discretionary **Homeless and Community Services** programs serving persons experiencing homelessness in the County of Sacramento. At the forefront of these efforts are a variety of initiatives designed to assist unsheltered individuals and families with case management and housing services, emergency shelter and the maintenance of integral community systems. To accomplish this, DHA funds and maintains contracts with several Community Based Organizations and Homeless Providers across all cities and unincorporated regions in the county. Additionally, DHA's Homeless Outreach Team and emerging Encampment Team provides direct support for Sacramento's homeless community through outreach, resource connections, and shelter and housing services.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,548,196	\$3,115,920	\$3,432,500	\$316,580	10.2%
Services & Supplies	\$2,794,594	\$2,013,318	\$1,463,257	\$(550,061)	(27.3)%
Other Charges	\$40,916,184	\$42,255,721	\$31,750,918	\$(10,504,803)	(24.9)%
Intrafund Charges	\$324,567	\$1,514,150	\$2,634,732	\$1,120,582	74.0%
Total Expenditures / Appropriations	\$45,583,541	\$48,899,109	\$39,281,407	\$(9,617,702)	(19.7)%
Total Reimbursements between Programs		—	—	—	—%
Semi Discretionary Reimbursements	\$(1,547,781)	\$(1,838,586)	\$(1,838,586)	—	—%
Other Reimbursements	\$(460,428)	\$(774,715)	\$(482,400)	\$292,315	(37.7)%
Total Reimbursements	\$(2,090,254)	\$(2,613,301)	\$(2,320,986)	\$292,315	(11.2)%
Net Financing Uses	\$43,493,286	\$46,285,808	\$36,960,421	\$(9,325,387)	(20.1)%
Revenue					
Intergovernmental Revenues	\$13,441,247	\$14,171,796	\$12,552,337	\$(1,619,459)	(11.4)%
Miscellaneous Revenues	\$7,441,356	\$6,608,395	\$658,481	\$(5,949,914)	(90.0)%
Total Revenue	\$20,882,603	\$20,780,191	\$13,210,818	\$(7,569,373)	(36.4)%
Net County Cost	\$22,610,683	\$25,505,617	\$23,749,603	\$(1,756,014)	(6.9)%
Positions	—	8.0	24.0	16.0	200.0%

Summary of Changes

The Recommended Budget reflects a \$9,617,702 (19.7%) decrease in total appropriations, a \$292,315 (11.2%) decrease in reimbursements, a \$7,569,373 (36.4%) decrease in revenue, and a \$1,756,014 (6.9%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is due to:

- Decreased salary and benefit costs resulting from only reflecting full time dedicated positions in the Homeless and Community Services program. Positions that partially assist Homeless and Community Services programs are included in the Public Assistance program, and the partial costs of these positions attributable to Homeless and Community Services programs are reflected under Intrafund Charges.
- A decrease of approximately \$.7 million due to Project Roomkey security and services.
- An increase of approximately \$.2 million to reflect expenditure projections provided for Allocated and Non-Allocated Cost Package estimates.
- A Homeless Services contracts decrease of approximately \$1.8 million primarily in the Homeless Housing, Assistance and Prevention contracts to align with the anticipated funding
- A Homeless COVID-19 contracted services decrease of approximately \$9 million for Project Roomkey as this program is expected to end in FY 2021-22.
- An increase of approximately \$950,000 in Intra-fund charges for allocated costs, salaries, benefits, and associated overhead costs for positions residing in the Public Assistance program and charged to Homeless and Community Services, and services provided by other County departments.
- Recommended growth detailed later in this section.

The decrease in reimbursements is primarily due to the reduction of \$90,000 in Mental Health Services Act funding from the Department of Health Services (DHS) for the Flexible Supportive Rehousing Program, a one-time reimbursement from DHS of \$100,000 for scattered site sanitation stations, and \$131,820 from the Department of Child, Family and Adult Services (DCFAS) for the Home Safe Navigator for Adult Protective Services.

The decrease in revenue is due to:

- A decrease in anticipated State Homeless Housing, Assistance and Prevention grant funds.
- A decrease in anticipated Sacramento Housing and Redevelopment Agency (SHRA) Community Development Block Grant (CDBG) and Emergency Solutions Grant (ESG) funds.
- An increase in anticipated American Rescue Plan Act (ARPA) funds.
- A decrease to reflect the full utilization of Project Roomkey & Rehousing Strategy funds from the California Department of Social Services (CDSS) for services related to Homeless-COVID-19 response.
- An increase in anticipated Confluence Regional Partnership Grant funds.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DHA - County Counsel Legal Services \$85,000	85,000	—	—	85,000	—

A growth of \$85,000 in its General Fund Allocation to pay for increased legal services provided by County Counsel. This request is linked to a growth request in County Counsel Budget Unit 4810000.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DHA - North A Shelter Budget	175,000	—	—	175,000	—
A growth of \$175,000 in its General Fund Allocation to increase the North A Street Shelter budget to expand shelter staffing and wage increases. Currently the shelters budget is \$1,441,157 funded with a combination of General Fund, Homeless Housing, Assistance and Prevention Program (HHAP) and the Confluence Regional Partnership Program. There is currently not sufficient funding to support the need to expand shelter staffing or wage increases.					
DHA - Scattered Site Shelter Expansion	360,000	—	—	360,000	—
A growth of \$360,000 in its General Fund Allocation to fund three additional Scattered Site houses, which will add 15 additional beds to our shelter system. The requested amount will cover the cost of the houses for one year. These houses will serve individuals who reside unsheltered and vulnerable in our community by offering low-barrier entry, case management and rehousing services.					
DHA - Support of Office of Homeless Initiatives (OHI) Budget and Homeless Service Strategies	496,404	—	—	496,404	3.0
Add 3.0 FTE positions for DHA: 1.0 FTE Limited Term Accounting Manager position for the Financial Management Division to manage the overall budget and accounting functions of the fiscal staff work efforts in support of the funds received on behalf of OHI, 2.0 FTE Limited Term Administrative Services Officer II and Human Services Program Specialist positions for the DHA Homeless Services Division to provide administrative support for the homeless service team, which delivers a multitude of services to individuals who are experiencing homelessness. DHA has identified these positions as critically necessary to provide adequate staffing and infrastructure support for homeless services programs, including County homeless initiatives and new services that will be developed by OHI. A portion of this staff request may be eligible for ARPA administrative funding. DHA is requesting new staff positions necessary to support the budgetary and operational workload that will be generated by new Homeless Services programs, including those that are developed by OHI. This team is required to support and sustain the workload necessary to research the varying and complex funding terms and conditions for new funding sources, to develop the processes and procedures for each program and initiative, to develop and maintain varying accounting models to comply with stringent tracking, monitoring and reporting requirements, to ensure appropriate and allowable claiming of eligible costs, meet the fiscal needs and requirements of the County's OHI programs/projects and grantors.					

Other Welfare and Safety Net Services

Program Overview

Other Welfare and Safety Net Services includes reimbursable services provided to other departments, as well as funded, discretionary services that fill gaps not always covered by the mandated programs. Included are California Work Opportunity and Responsibility to Kids Information Network (CalWIN), Fraud Incentives for Program Integrity, Domestic Violence contracts, Fixed Assets, and South County Services.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$2,432,559	\$2,785,395	—	\$(2,785,395)	(100.0)%
Services & Supplies	\$16,021,234	\$101,589,639	\$5,387,378	\$(96,202,261)	(94.7)%
Other Charges	\$2,630,080	\$1,856,376	\$10,264,673	\$8,408,297	452.9%
Equipment	—	\$379,736	\$379,736	—	—%
Intrafund Charges	\$455,237	\$424,243	\$3,637,677	\$3,213,434	757.5%
Total Expenditures / Appropriations	\$21,539,110	\$107,035,389	\$19,669,464	\$(87,365,925)	(81.6)%
Other Reimbursements	\$(2,184,441)	\$(1,369,805)	\$(1,609,230)	\$(239,425)	17.5%
Total Reimbursements	\$(2,184,441)	\$(1,369,805)	\$(1,609,230)	\$(239,425)	17.5%
Net Financing Uses	\$19,354,669	\$105,665,584	\$18,060,234	\$(87,605,350)	(82.9)%
Revenue					
Intergovernmental Revenues	\$18,063,785	\$103,376,964	\$10,597,953	\$(92,779,011)	(89.7)%
Miscellaneous Revenues	\$568,343	\$540,304	\$232,933	\$(307,371)	(56.9)%
Total Revenue	\$18,632,128	\$103,917,268	\$10,830,886	\$(93,086,382)	(89.6)%
Net County Cost	\$722,541	\$1,748,316	\$7,229,348	\$5,481,032	313.5%

Summary of Changes

The Recommended Budget reflects an \$87,365,925 (81.6%) decrease in total appropriations, a \$239,425 (17.5%) increase in reimbursements, a \$93,086,382 (89.6%) decrease in revenue, and a \$5,481,032 (313.5%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in appropriations is due to:

- Decreased salary and benefit costs resulting from reflecting costs for staff that assist Other Welfare and Safety Net Services programs in the Public Assistance program. Salary and benefit costs charged to this program are reflected in the Intra-fund charges.
- A decrease of \$98 million for the Emergency Rental Assistance Program (ERAP) administered by the Sacramento Housing and Redevelopment Agency (SHRA).

- Decreased CalWIN/California Statewide Automated Welfare System (CalSAWS) project costs of approximately \$.2 million as provided by the CalSAWS consortia.
- A decrease of approximately \$12,000 due to the closure of one Domestic Violence Shelter facility in FY 2021-22.
- An increase of \$5.1 million in American Rescue Plan Act (ARPA) Projects related to the Housing and Landlord Engagement Program, River District Navigation, and Food Insecurity Pilot Program.
- An increase of approximately \$3.1 million in Intrafund charges for salaries, benefits, and associated overhead costs for positions residing in the Public Assistance program and charged to Other Welfare and Safety Net Services.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to anticipated amounts to be received from other departments for services provided by DHA staff and restricted funds for Domestic Violence shelter contracts.

The decrease in revenue is due to:

- A decrease in Emergency Rental Assistance Program (ERAP) revenue.
- Corresponding decrease in funding for CalWIN/CalSAWS project costs.
- Anticipated American Rescue Plan Act (ARPA) funds.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DHA - Mather Community Campus Costs for Facility Use	1,673,814	—	—	1,673,814	—

An increase of \$1,673,814 in General Fund to fund Mather Community Campus (MCC) Facility Use services provided by the Department of General Services. Mather Community Campus is a large complex with housing and office type structures with numerous buildings that are in need of electrical, plumbing, HVAC, and property maintenance services. This complex has not had any preventive maintenance performed in years. Currently, the Department of Human Assistance and Department of Health Services are responsible for these facilities. This request is linked to growth requests in the Department of General Services Budget Unit 7000000 and Capital Construction Fund Budget Unit 3100000.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DHA - Sacramento Afghan Refugee Program					
	3,000,000	—	—	3,000,000	—

A growth in its General Fund Allocation of \$98,625 to fund county staff, and \$2,901,375 to fund contracted staff and a new program that will provide needed support for new Afghan arrivals to adjust to their new environment. The program will include: Legal Services, Communication and Outreach Services, Youth Support Programs, Job Placement Programs, Charity and Donation Service, Food distribution, Clothing, Furniture, Rent Subsidy Program.

Newly arrived individuals and families will enter programs through referrals from partner organizations, outreach efforts at local mosques and schools, and through building upon relationships and collaboration with refugee resettlement agencies. General Fund is the only funding DHA can use for the staff costs necessary to support this project, as time spent working on this initiative cannot be attributed to any of the current funding allocations in our budget.

This growth request proposes the redirection of existing staff work efforts of 0.6 FTE positions within DHA: 0.2 FTE Accountant position for the Financial Management Division to manage accounting and fiscal duties, 0.3 FTE Human Services Program Planner position for program planning, development and evaluation with providers and 0.1 FTE Administrative Services Officer II position for DHA Contracts Unit to manage associated contracts for operations.

DHA - Weather-Related Response					
	740,000	—	—	740,000	—

A growth of \$740,000 in its General Fund Allocation to operate heating or cooling centers during severe weather events and to provide motel respite for unsheltered community members who are exposed to severe weather events. \$600,000 of this funding will be utilized for motel vouchers, which will be issued during severe weather events to provide overnight respite to unsheltered households. \$140,000 of this new funding will be utilized to operate heating and cooling centers across one or more DHA locations at any given time, specifically for the following uses: staffing, janitorial costs and security costs at each site.

Public Assistance

Program Overview

Public Assistance programs provide financial support for general living expenses, nutrition, and medical assistance to qualified low-income individuals and families as well as Foster Youth and parents of adopted children. DHA is responsible for administering Federal and State financial assistance programs that provide for the tools, training, and temporary support to assist people in their transition from welfare to self-sufficiency. Most of these programs are mandated and the largest programs in this area are CalWORKs, CalFresh, and Medi-Cal, as well as eligibility determinations for Foster Care programs and issuance of Child Care provider payments. Additionally, this program provides activities that range from training and education to employment, including case management and other support services as needed. Child Care funding is provided to CalWORKs customers entered into education or training programs, and to those who are transitioning off of aid. This program also includes operational infrastructure that supports all of the programs that serve DHA customers.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$186,299,876	\$216,544,350	\$218,616,231	\$2,071,881	1.0%
Services & Supplies	\$52,283,245	\$57,094,894	\$57,970,136	\$875,242	1.5%
Other Charges	\$10,446,021	\$25,242,768	\$25,096,238	\$(146,530)	(0.6)%
Interfund Charges	\$28,909	—	—	—	—%
Intrafund Charges	\$18,819,222	\$22,029,034	\$23,151,492	\$1,122,458	5.1%
Total Expenditures / Appropriations	\$267,877,274	\$320,911,046	\$324,834,097	\$3,923,051	1.2%
Total Reimbursements between Programs		\$(1,046,317)	\$(6,293,062)	\$(5,246,745)	501.4%
Semi Discretionary Reimbursements	\$(14,477,448)	\$(10,982,843)	\$(9,584,030)	\$1,398,813	(12.7)%
Other Reimbursements	\$(1,166)	—	—	—	—%
Total Reimbursements	\$(15,382,766)	\$(12,029,160)	\$(15,877,092)	\$(3,847,932)	32.0%
Net Financing Uses	\$252,494,508	\$308,881,886	\$308,957,005	\$75,119	0.0%
Revenue					
Revenue from Use Of Money & Property	\$58,370	—	—	—	—%
Intergovernmental Revenues	\$249,612,336	\$304,162,632	\$300,117,969	\$(4,044,663)	(1.3)%
Miscellaneous Revenues	\$1,304,170	—	—	—	—%
Other Financing Sources	\$3,430	—	—	—	—%
Total Revenue	\$250,978,306	\$304,162,632	\$300,117,969	\$(4,044,663)	(1.3)%
Net County Cost	\$1,516,202	\$4,719,254	\$8,839,036	\$4,119,782	87.3%
Positions	2,180.3	2,180.3	2,141.3	(39.0)	(1.8)%

Summary of Changes

The Recommended Budget reflects a \$3,923,051 (1.2%) increase in total appropriations, a \$3,847,932 (32.0%) increase in reimbursements, a \$4,044,663 (1.3%) decrease in revenue, and a \$4,119,782 (87.3%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net increase in appropriations is due to:

- Increased salary and benefit costs for anticipated positions due primarily to cost of living adjustments.
- Increases and decreases in services and supplies to reflect expenditure projections provided for Allocated and Non-Allocated Cost Package estimates.
- A decrease in contracted and direct supportive services resulting from adjustments to contracts/MOUs to align with anticipated contract amounts for FY 2022-23.
- Increased Intra-fund charges for allocated costs and services provided by other County departments.
- Recommended growth detailed later in this section.

An increase in reimbursements is due to:

- A decrease of \$1.4 million in 1991 Social Services Realignment and 2011 Protective Services Realignment.
- An increase of \$5.1 million for salaries, benefits and associated indirect costs reimbursed from Homeless and Community Services, Other Welfare and Safety Net, and Veterans programs for positions residing in the Public Assistance program.
- Recommended growth detailed later in this section.

The decrease in revenue is due to:

- Generation of anticipated revenues (reflected under Intergovernmental Revenue) by projected expenditures at legislated sharing ratios of Federal/State/County contributions. Budgeted Human Assistance-Administration Public Assistance revenues represent the estimated Sacramento County portion of State and Federal allocations based on the FY 2022-23 Governor’s Proposed Budget.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DHA - District Attorney \$216,065	216,065	—	216,065	—	—

A growth of \$216,065 to pay for increased services provided by the District Attorney with funding provided from Federal and State Social Services Allocations. This request is linked to a growth request in District Attorney Budget Unit 5800000.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DHA - Embedded DPS Support	322,104	—	322,104	—	—
Add 2.0 FTE Senior Personnel Analysts (SPA) embedded within the Department to facilitate department wide personnel consistencies and to liaison with DPS. The addition of these embedded positions will help increase the speed of the personnel investigations, and assist with recruitment and hiring along with general human resource related administrative functions. This request is linked with a growth request in the Department of Personnel Services Budget Unit 6050000.					
DHA - Sacramento Afghan Refugee Program	—	(98,625)	(98,625)	—	—
A growth in its General Fund Allocation of \$98,625 to fund county staff, and \$2,901,375 to fund contracted staff and a new program that will provide needed support for new Afghan arrivals to adjust to their new environment. The program will include: Legal Services, Communication and Outreach Services, Youth Support Programs, Job Placement Programs, Charity and Donation Service, Food distribution, Clothing, Furniture, Rent Subsidy Program.					
Newly arrived individuals and families will enter programs through referrals from partner organizations, outreach efforts at local mosques and schools, and through building upon relationships and collaboration with refugee resettlement agencies. General Fund is the only funding DHA can use for the staff costs necessary to support this project, as time spent working on this initiative cannot be attributed to any of the current funding allocations in our budget.					
This growth request proposes the redirection of existing staff work efforts of 0.6 FTE positions within DHA: 0.2 FTE Accountant position for the Financial Management Division to manage accounting and fiscal duties, 0.3 FTE Human Services Program Planner position for program planning, development and evaluation with providers and 0.1 FTE Administrative Services Officer II position for DHA Contracts Unit to manage associated contracts for operations.					
DHA - Support of Office of Homeless Initiatives (OHI) Budget and Homeless Service Strategies	12,492	(86,942)	(86,942)	12,492	—
Add 3.0 FTE positions for DHA: 1.0 FTE Limited Term Accounting Manager position for the Financial Management Division to manage the overall budget and accounting functions of the fiscal staff work efforts in support of the funds received on behalf of OHI, 2.0 FTE Limited Term Administrative Services Officer II and Human Services Program Specialist positions for the DHA Homeless Services Division to provide administrative support for the homeless service team, which delivers a multitude of services to individuals who are experiencing homelessness. DHA has identified these positions as critically necessary to provide adequate staffing and infrastructure support for homeless services programs, including County homeless initiatives and new services that will be developed by OHI. A portion of this staff request may be eligible for ARPA administrative funding. DHA is requesting new staff positions necessary to support the budgetary and operational workload that will be generated by new Homeless Services programs, including those that are developed by OHI. This team is required to support and sustain the workload necessary to research the varying and complex funding terms and conditions for new funding sources, to develop the processes and procedures for each program and initiative, to develop and maintain varying accounting models to comply with stringent tracking, monitoring and reporting requirements, to ensure appropriate and allowable claiming of eligible costs, meet the fiscal needs and requirements of the County's OHI programs/projects and grantors.					

Veteran's Services

Program Overview

The **Veteran's Services** program provides cost effective services to the veterans' community of Sacramento County, including outreach services to homeless veterans and assistance in obtaining eligible veterans' services. The program is also responsible for the screening of all public assistance applicants/recipients who are related to or are veterans by means of the State mandated Welfare Referral Program.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,000,361	\$854,705	—	\$(854,705)	(100.0)%
Intrafund Charges	\$206,394	\$179,458	\$1,043,683	\$864,225	481.6%
Total Expenditures / Appropriations	\$1,206,755	\$1,034,163	\$1,043,683	\$9,520	0.9%
Net Financing Uses	\$1,206,755	\$1,034,163	\$1,043,683	\$9,520	0.9%
Revenue					
Intergovernmental Revenues	\$737,599	\$517,082	\$521,911	\$4,829	0.9%
Miscellaneous Revenues	—	\$110,909	\$110,909	—	—%
Total Revenue	\$737,599	\$627,991	\$632,820	\$4,829	0.8%
Net County Cost	\$469,156	\$406,172	\$410,863	\$4,691	1.2%

Summary of Changes

The Recommended Budget reflects a \$9,520 (0.9%) increase in total appropriations, a \$4,829 (0.8%) increase in revenue, and a \$4,691 (1.2%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net increase in appropriations is due to:

- Decreased salary and benefit costs of approximately \$855,000 due to the required change to reflect staff that assist the Veteran's Services programs in the Public Assistance program. Salary and benefit costs charged to this program are reflected in the Intrafund charges.
- An increase of approximately \$864,000 in Intrafund charges for salaries, benefits, and associated overhead costs for positions residing in the Public Assistance program and charged to Veteran's Services.

The increase in revenue is due to anticipated revenue generated by projected expenditures.

Budget Unit Functions & Responsibilities

The core purpose of the Department of **Human Assistance – Aid Payments** (DHA – Aid Payments) is to improve the lives of families and individuals. The primary goal of the Department is to provide the tools, training, and temporary support to assist people in their transition from welfare to self-sufficiency. DHA seeks high performance service delivery through steadfast commitment to empowered staff, premier customer services, innovation, and technology. DHA offers numerous aid payment programs for families, single adults, and children. The largest program in the DHA – Aid Payments Budget Unit is the State/Federal collaboration known as California’s Work Opportunity and Responsibilities to Kids (CalWORKs). Programs include:

- Approved Relative Care
- CalFresh Supplements
- CalWORKs
- Cash Assistance Program for Immigrants
- Foster Care and Adoptions
- General Assistance
- Kinship Programs
- Refugee Cash Assistance

Goals

- Provide aid payments to eligible customers accurately and in a timely manner.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Approved Relative Care	\$1,096,824	\$651,868	\$674,024	\$22,156	3.4%
CalFresh Supplements	\$1,389,090	\$1,621,399	\$1,386,817	\$(234,582)	(14.5)%
CalWORKs	\$168,199,317	\$193,067,806	\$172,955,659	\$(20,112,147)	(10.4)%
Cash Assistance Program for Immigrants	\$21,480,498	\$21,881,362	\$22,499,235	\$617,873	2.8%
Foster Care and Adoptions	\$139,173,014	\$146,820,110	\$158,671,458	\$11,851,348	8.1%
General Assistance	\$10,785,033	\$11,359,513	\$11,835,010	\$475,497	4.2%
Kinship Programs	\$8,264,887	\$8,953,017	\$8,801,808	\$(151,209)	(1.7)%
Refugee Cash Assistance	\$1,279,320	\$1,764,935	\$2,516,130	\$751,195	42.6%
Total Expenditures / Appropriations	\$351,667,984	\$386,120,010	\$379,340,141	\$(6,779,869)	(1.8)%
Total Reimbursements	\$(216,184,641)	\$(227,400,495)	\$(241,129,140)	\$(13,728,645)	6.0%
Net Financing Uses	\$135,483,343	\$158,719,515	\$138,211,001	\$(20,508,514)	(12.9)%
Total Revenue	\$130,457,654	\$146,609,797	\$121,240,588	\$(25,369,209)	(17.3)%
Net County Cost	\$5,025,689	\$12,109,718	\$16,970,413	\$4,860,695	40.1%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Other Charges	\$351,667,984	\$386,120,010	\$379,340,141	\$(6,779,869)	(1.8)%
Total Expenditures / Appropriations	\$351,667,984	\$386,120,010	\$379,340,141	\$(6,779,869)	(1.8)%
Semi-Discretionary Reimbursements	\$(216,184,641)	\$(227,400,495)	\$(241,129,140)	\$(13,728,645)	6.0%
Total Reimbursements	\$(216,184,641)	\$(227,400,495)	\$(241,129,140)	\$(13,728,645)	6.0%
Net Financing Uses	\$135,483,343	\$158,719,515	\$138,211,001	\$(20,508,514)	(12.9)%
Revenue					
Intergovernmental Revenues	\$120,818,570	\$144,813,229	\$119,754,414	\$(25,058,815)	(17.3)%
Miscellaneous Revenues	\$9,639,084	\$1,796,568	\$1,486,174	\$(310,394)	(17.3)%
Total Revenue	\$130,457,654	\$146,609,797	\$121,240,588	\$(25,369,209)	(17.3)%
Net County Cost	\$5,025,689	\$12,109,718	\$16,970,413	\$4,860,695	40.1%

Summary of Changes

The Recommended Budget reflects a \$6,779,869 (1.8%) decrease in total appropriations, a \$13,728,645 (6.0%) increase in reimbursements, a \$25,369,209 (17.3%) decrease in revenue, and an \$4,860,695 (40.1%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is due to the projected decreases in case counts, which were developed based on caseload and cost trends with input from the Department of Human Assistance (DHA), the Department of Child, Family and Adult Services (DCFAS), and the Department of Health Services (DHS). Included in the cost projections are the estimated California Necessities Index (CNI) increase of 5.65% for Foster Care, Adoption Assistance, Kinship, and Approved Relative Caregiver (ARC) programs, a 7.1% Maximum Aid Payment (MAP) grant increase for CalWORKs and Refugee Cash Assistance (RCA) recipients, and a 2.3% Cost of Living Adjustment (COLA) for Cash Assistance Program for Immigrants (CAPI) per the Governor's Proposed Budget on January 10, 2022. Although the eligible programs are expected to receive the increases as detailed in the summary of changes by program, caseloads have continued to decline due to factors such as:

- Extended unemployment benefits through September 30, 2021
- Deferred rent under California's COVID-19 Tenant Relief Act and COVID-19 Rental Housing Recovery Act through September 30, 2021
- Advance Child Tax Credit through December 31, 2021
- Increases in the starting wage for entry level positions
- CalFresh Eligibility for families who work part-time minimizing the need to apply and receive cash aid

Additional information is provided in the individual program sections.

The increase in reimbursements is due to the increases in estimated realignment provided for Aid Payments assistance programs eligible for the 1991 Social Services Realignment, 2011 Protective Services Realignment, and 1991 CalWORKs-related Realignment. Additional detail is provided in the individual program sections.

The decrease in revenue is due to the decrease in projected expenditures. Anticipated revenues are the result of Federal, State and Child Support funding.

- Federal revenue (reflected under Intergovernmental Revenues) is anticipated to be \$27.6 million less than the FY 2021-22 Adopted Budget as detailed in the program sections.
- State revenue (reflected under Intergovernmental Revenues) is anticipated to be \$2.5 million more than the FY 2021-22 Adopted Budget as detailed in the program sections.
- Child Support revenue (reflected under Miscellaneous Revenues) supporting CalWORKs is anticipated to be \$.3 million less than the FY 2021-22 Adopted Budget based on current trends.

Approved Relative Care

Program Overview

The **Approved Relative Care** (ARC) program provides assistance payments equal to the basic foster care rate to relative caregivers with a non-federally funded eligible foster child.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Other Charges	\$1,096,824	\$651,868	\$674,024	\$22,156	3.4%
Total Expenditures / Appropriations	\$1,096,824	\$651,868	\$674,024	\$22,156	3.4%
Semi Discretionary Reimbursements	\$(67,307)	—	—	—	—%
Total Reimbursements	\$(67,307)	—	—	—	—%
Net Financing Uses	\$1,029,517	\$651,868	\$674,024	\$22,156	3.4%
Revenue					
Intergovernmental Revenues	\$1,018,543	\$651,868	\$674,024	\$22,156	3.4%
Total Revenue	\$1,018,543	\$651,868	\$674,024	\$22,156	3.4%
Net County Cost	\$10,974	—	—	—	—%

Summary of Changes

The Recommended Budget reflects a \$22,156 (3.4%) increase in total appropriations and a \$22,156 (3.4%) increase in revenue from the prior year Adopted Budget.

The increase in total appropriations is due to an estimated annual legislative California Necessities Index (CNI) increase of 5.65% effective July 1, 2022, as identified in the Governor's Proposed Budget.

The increase in revenue is due to the increase in total costs.

CalFresh Supplements

Program Overview

CalFresh Supplements provide additional benefits to eligible CalFresh households. The Work Incentive Nutritional Supplement (WINS) provides a ten-dollar per month additional food assistance benefit for each eligible CalFresh household. The State Utility Assistance Subsidy (SUAS) provides an annual utility assistance subsidy benefit of \$20.01 to eligible CalFresh households.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Other Charges	\$1,389,090	\$1,621,399	\$1,386,817	\$(234,582)	(14.5)%
Total Expenditures / Appropriations	\$1,389,090	\$1,621,399	\$1,386,817	\$(234,582)	(14.5)%
Net Financing Uses	\$1,389,090	\$1,621,399	\$1,386,817	\$(234,582)	(14.5)%
Revenue					
Intergovernmental Revenues	\$1,389,090	\$1,621,399	\$1,386,817	\$(234,582)	(14.5)%
Total Revenue	\$1,389,090	\$1,621,399	\$1,386,817	\$(234,582)	(14.5)%

Summary of Changes

The Recommended Budget reflects a \$234,582 (14.5%) decrease in total appropriations and a \$234,582 (14.5%) decrease in revenue from the prior year Adopted Budget. These programs are 100% State funded.

The decrease in total appropriations is due to a net decrease in caseloads.

The decrease in revenue is due to the decrease in total costs.

CalWORKs

Program Overview

California Work Opportunity and Responsibilities to Kids (CalWORKs) provides financial support for families with children who experience deprivation due to a parent's absence, incapacity, death, unemployment or underemployment. Welfare-to-Work mandates that non-exempt clients participate in employment activities for a set number of hours per month in order to achieve self-sufficiency. Activities can range from training and education to employment. Child care provides funding for childcare supportive services to CalWORKs clients and to those who are transitioning off of aid, are in training, or are working. TCVAP provides financial assistance to eligible non-citizen victims of human trafficking, domestic violence, or other serious crimes.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Other Charges	\$168,199,317	\$193,067,806	\$172,955,659	\$(20,112,147)	(10.4)%
Total Expenditures / Appropriations	\$168,199,317	\$193,067,806	\$172,955,659	\$(20,112,147)	(10.4)%
Semi Discretionary Reimbursements	\$(155,852,044)	\$(135,233,727)	\$(142,609,113)	\$(7,375,386)	5.5%
Total Reimbursements	\$(155,852,044)	\$(135,233,727)	\$(142,609,113)	\$(7,375,386)	5.5%
Net Financing Uses	\$12,347,274	\$57,834,079	\$30,346,546	\$(27,487,533)	(47.5)%
Revenue					
Intergovernmental Revenues	\$34,409,522	\$54,392,062	\$27,284,552	\$(27,107,510)	(49.8)%
Miscellaneous Revenues	\$9,639,080	\$1,796,568	\$1,486,174	\$(310,394)	(17.3)%
Total Revenue	\$44,048,602	\$56,188,630	\$28,770,726	\$(27,417,904)	(48.8)%
Net County Cost	\$(31,701,329)	\$1,645,449	\$1,575,820	\$(69,629)	(4.2)%

Summary of Changes

The Recommended Budget reflects a \$20,112,147 (10.4%) decrease in total appropriations, a \$7,375,386 (5.5%) increase in reimbursements, a \$27,417,904 (48.8%) decrease in revenue and a \$69,629 (4.2%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is due to:

- The CalWORKs programs estimated Maximum Aid Payment (MAP) increase of 7.1% effective October 1, 2022 as identified in the Governor's Proposed Budget, offset by a decrease in caseloads.
- The removal of the one-time Pandemic Emergency Assistance Funding (PEAF) payment of \$11.4M issued July 2021.

The increase in reimbursements is due to an increase in 1991 Realignment for Child Poverty based on the estimated need to support the eligible CalWORKs assistance costs.

The decrease in revenue is due to the decline in caseloads and total costs.

Cash Assistance Program for Immigrants

Program Overview

The **Cash Assistance Program for Immigrants** (CAPI) provides financial payments to aged, blind, or disabled immigrants under certain conditions when the individual is ineligible for Supplemental Security Income (SSI) solely due to immigration status.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Other Charges	\$21,480,498	\$21,881,362	\$22,499,235	\$617,873	2.8%
Total Expenditures / Appropriations	\$21,480,498	\$21,881,362	\$22,499,235	\$617,873	2.8%
Net Financing Uses	\$21,480,498	\$21,881,362	\$22,499,235	\$617,873	2.8%
Revenue					
Intergovernmental Revenues	\$21,479,575	\$21,881,362	\$22,499,235	\$617,873	2.8%
Total Revenue	\$21,479,575	\$21,881,362	\$22,499,235	\$617,873	2.8%
Net County Cost	\$923	—	—	—	—%

Summary of Changes

The Recommended Budget reflects a \$617,873 (2.8%) increase in total appropriations and a \$617,873 (2.8%) increase in revenue from the prior year Adopted Budget. This program is 100% State funded.

The increase in total appropriations is due to an estimated cost of living adjustment increase of 2.3% effective January 1, 2023.

The increase in revenue is due to the increase in total costs.

Foster Care and Adoptions

Program Overview

The **Foster Care and Adoptions** programs provide cash and medical benefits for children placed by Child Protective Services (CPS) or Probation in a certified foster home. The Adoption Assistance Program provides financial assistance to parents of adopted children with special needs.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Other Charges	\$139,173,014	\$146,820,110	\$158,671,458	\$11,851,348	8.1%
Total Expenditures / Appropriations	\$139,173,014	\$146,820,110	\$158,671,458	\$11,851,348	8.1%
Semi Discretionary Reimbursements	\$(57,741,219)	\$(89,281,250)	\$(95,837,732)	\$(6,556,482)	7.3%
Total Reimbursements	\$(57,741,219)	\$(89,281,250)	\$(95,837,732)	\$(6,556,482)	7.3%
Net Financing Uses	\$81,431,795	\$57,538,860	\$62,833,726	\$5,294,866	9.2%
Revenue					
Intergovernmental Revenues	\$55,877,252	\$58,833,888	\$59,668,146	\$834,258	1.4%
Miscellaneous Revenues	\$3	—	—	—	—%
Total Revenue	\$55,877,255	\$58,833,888	\$59,668,146	\$834,258	1.4%
Net County Cost	\$25,554,540	\$(1,295,028)	\$3,165,580	\$4,460,608	(344.4)%

Summary of Changes

The Recommended Budget reflects an \$11,851,348 (8.1%) increase in total appropriations, a \$6,556,482 (7.3%) increase in reimbursements, an \$834,258 (1.4%) increase in revenue, and a \$4,460,608 (344.4%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to the Foster Care and Adoption program's estimated California Necessities Index (CNI) increase of 5.65% effective July 1, 2022, as identified in the Governor's Proposed Budget, offset by a decrease in caseloads.

The increase in reimbursements is due an increase in 2011 Protective Services Realignment partially offset by a decrease in 1991 Social Services Realignment.

The increase in revenue is due to:

- An increase in traditional Federal revenue due to the estimated 5.65% CNI increase effective July 1, 2022, offset by a decrease caused by the loss of Federal funding provided by the Families First Transition Act (FFTA) Certainty Grant, resulting in a net decrease associated with Title IV-E Waiver programs.
- An increase in Federal revenue for costs associated with Non-Title IV-E Waiver programs and Adoption programs.

- An increase in State revenue for costs associated with the Foster Care programs and Adoptions programs.

General Assistance

Program Overview

The **General Assistance** (GA) program provides assistance to all eligible indigent residents of Sacramento County. It is a repayment program and is intended to provide short term financial assistance and limited services that will enable a resident either to find employment or to obtain support from another source. The Regional Transit Partnership is a discretionary program that provides transportation assistance to eligible DHA clients.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Other Charges	\$10,785,033	\$11,359,513	\$11,835,010	\$475,497	4.2%
Total Expenditures / Appropriations	\$10,785,033	\$11,359,513	\$11,835,010	\$475,497	4.2%
Net Financing Uses	\$10,785,033	\$11,359,513	\$11,835,010	\$475,497	4.2%
Net County Cost	\$10,785,033	\$11,359,513	\$11,835,010	\$475,497	4.2%

Summary of Changes

The Recommended Budget reflects a \$475,497 (4.2%) increase in total appropriations and in net county cost from the prior year Adopted Budget. This program is 100% General Fund.

The change in net county cost is a result of the changes described below.

The net increase in total appropriations is due to:

- The reopening of lobbies.
- The termination of extended unemployment benefits.

Kinship Programs

Program Overview

The **Kinship Programs** (Kin-GAP/FedGAP) provide guardianship assistance payments to relative caregivers who have become the legal guardian or adoptive parent of a formerly dependent foster child.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Other Charges	\$8,264,887	\$8,953,017	\$8,801,808	\$(151,209)	(1.7)%
Total Expenditures / Appropriations	\$8,264,887	\$8,953,017	\$8,801,808	\$(151,209)	(1.7)%
Semi Discretionary Reimbursements	\$(2,524,071)	\$(2,885,518)	\$(2,682,295)	\$203,223	(7.0)%
Total Reimbursements	\$(2,524,071)	\$(2,885,518)	\$(2,682,295)	\$203,223	(7.0)%
Net Financing Uses	\$5,740,815	\$6,067,499	\$6,119,513	\$52,014	0.9%
Revenue					
Intergovernmental Revenues	\$5,365,266	\$5,667,715	\$5,725,510	\$57,795	1.0%
Miscellaneous Revenues	\$1	—	—	—	—%
Total Revenue	\$5,365,267	\$5,667,715	\$5,725,510	\$57,795	1.0%
Net County Cost	\$375,548	\$399,784	\$394,003	\$(5,781)	(1.4)%

Summary of Changes

The Recommended Budget reflects a \$151,209 (1.7%) decrease in total appropriations, a \$203,223 (7.0%) decrease in reimbursements, a \$57,795 (1.0%) increase in revenue, and a \$5,781 (1.4%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is due to the estimated annual legislated California Necessities Index (CNI) increase of 5.65% effective July 1, 2022, as identified in the Governor's Proposed Budget, offset by a decrease in caseloads.

The decrease in reimbursements is due to a decrease in 2011 Protective Services Realignment.

The increase in revenue is due to an increase in total costs.

Refugee Cash Assistance

Program Overview

The **Refugee Cash Assistance** (RCA) program is a Federal program that provides cash benefits for new refugees who are not eligible for CalWORKs during the first eight months following the date of entry into the United States.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Other Charges	\$1,279,320	\$1,764,935	\$2,516,130	\$751,195	42.6%
Total Expenditures / Appropriations	\$1,279,320	\$1,764,935	\$2,516,130	\$751,195	42.6%
Net Financing Uses	\$1,279,320	\$1,764,935	\$2,516,130	\$751,195	42.6%
Revenue					
Intergovernmental Revenues	\$1,279,321	\$1,764,935	\$2,516,130	\$751,195	42.6%
Total Revenue	\$1,279,321	\$1,764,935	\$2,516,130	\$751,195	42.6%
Net County Cost	\$(1)	—	—	—	—%

Summary of Changes

The Recommended Budget reflects a \$751,195 (42.6%) increase in total appropriations and a \$751,195 (42.6%) increase in revenue from the prior year Adopted Budget. This program is 100% Federal funded.

The increase in total appropriations is due to the estimated Maximum Aid Payment (MAP) increase of 7.1% effective October 1, 2022, as identified in the Governor's Proposed Budget and an increase in caseloads.

The increase in revenue is due to the increase in total costs.

Budget Unit Functions & Responsibilities

The Department of **Human Assistance – Restricted Revenues** budget unit is being established as part of the FY 2022-23 Recommended Budget and receives revenues generated through the collection and administration of marriage licenses and probationer fees. These funds are restricted to support shelter based programs that aid victims of domestic violence and their children by providing 24-hours a day, seven days a week shelter and support services in an undisclosed and secured location. Currently, the Department of Human Assistance uses these funds to support domestic violence shelters that qualify to accept this type of funding.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Human Assistance Restricted Funding - Domestic Violence	—	—	\$249,531	\$249,531	—%
Total Expenditures / Appropriations	—	—	\$249,531	\$249,531	—%
Net Financing Uses	—	—	\$249,531	\$249,531	—%
Total Revenue	—	—	\$249,531	\$249,531	—%
Use of Fund Balance	—	—	—	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$249,531	\$249,531	—%
Total Expenditures / Appropriations	—	—	\$249,531	\$249,531	—%
Net Financing Uses	—	—	\$249,531	\$249,531	—%
Revenue					
Licenses, Permits & Franchises	—	—	\$222,083	\$222,083	—%
Fines, Forfeitures & Penalties	—	—	\$27,448	\$27,448	—%
Total Revenue	—	—	\$249,531	\$249,531	—%
Use of Fund Balance	—	—	—	—	—%

Summary of Changes

The Recommended Budget reflects a \$249,531 (new) increase in total appropriations and a \$249,531 (new) increase in revenue from the prior year Adopted Budget.

The revenues included in this newly established budget unit were previously received in an unbudgeted trust fund and budgeted as revenue by the Department of Human Assistance. Beginning in Fiscal Year 2022-23,

these funds will be budgeted and received in this budget unit and transferred to the Department of Human Assistance – Administration via an Interfund transfer.

Use of Fund Balance reflects a carryover of \$0 in available balance from the trust fund.

Budget Unit Functions & Responsibilities

The **Veteran's Facility** budget unit provides General Fund financing for the Veteran's Services Meeting Hall located on Stockton Boulevard. The Veterans' Affiliated Council, which consists of numerous Veterans' organizations, utilizes this facility.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Veteran's Facility	\$16,452	\$16,452	\$16,452	—	—%
Total Expenditures / Appropriations	\$16,452	\$16,452	\$16,452	—	—%
Net Financing Uses	\$16,452	\$16,452	\$16,452	—	—%
Net County Cost	\$16,452	\$16,452	\$16,452	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$16,452	\$16,452	\$16,452	—	—%
Total Expenditures / Appropriations	\$16,452	\$16,452	\$16,452	—	—%
Net Financing Uses	\$16,452	\$16,452	\$16,452	—	—%
Net County Cost	\$16,452	\$16,452	\$16,452	—	—%

Summary of Changes

The Recommended Budget reflects no changes from the prior year Adopted Budget.

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The mission of the Sanitation Districts Agency (SDA) is to protect and enhance public health and the environment through safe collection, conveyance and treatment of wastewater in the Sacramento region. The Agency provides the staffing and labor to oversee and carryout the goals and missions of the Sacramento Area Sewer District (SASD) and the Sacramento Regional County Sanitation District (Regional San), including the operation of the Sacramento Regional Wastewater Treatment Plant (SRWTP).

The Agency consists of five departments whose directors are responsible for the day to day activities to operate and maintain more than 3,000 miles of mainline pipe, 1,400 miles of lower lateral pipe, 117 pump stations, 169 miles of interceptor pipelines, and the SRWTP. The Directors also oversee the master planning process and the plan, design, and construction of capital projects that are not included in the County's budget but in a separate budget document for SASD and Regional San, respectively.

The Agency utilizes Sacramento County employees, however is governed by separate boards. Therefore, only salary and benefit costs are included in the Sacramento County Budget.

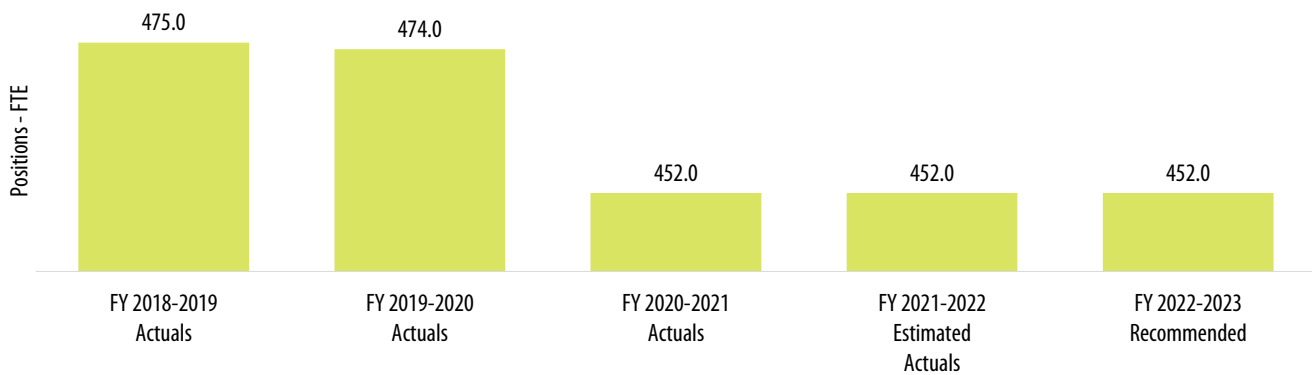
Budget Units/Departments Summary

Fund	Budget Unit No.	Departments/Budget Units	Total Appropriations	Net Financing Uses	Net Cost	Positions
261A	3028000	Sacramento Regional Sanitation District	\$71,349,758	\$71,349,758	—	452.0
267A	3005000	Sacramento Area Sewer District	\$49,764,804	\$49,764,804	—	324.0
Non-General Fund Total			\$121,114,562	\$121,114,562	—	776.0
Grand Total			\$121,114,562	\$121,114,562	—	776.0

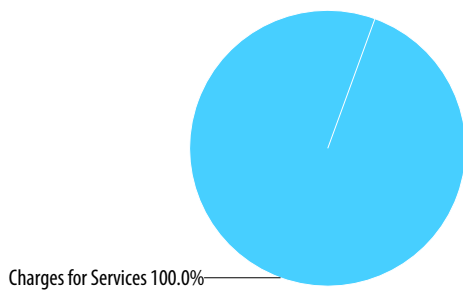
Department Structure
Christopher Dobson, General Manager



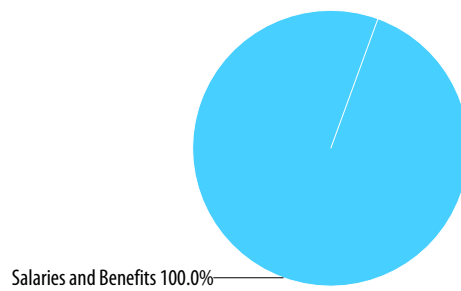
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Sacramento Regional Sanitation District** (Regional San) is governed by a 17-member Board of Directors comprised of the Sacramento County Board of Supervisors; a member from the Yolo County Board of Supervisors; and one or more members of the city councils of the cities of Sacramento, Folsom, Citrus Heights, Rancho Cordova, Elk Grove, and West Sacramento.

Goals

- To protect public health
- To protect the environment
- To convey, treat, and recover resources from wastewater responsibly and cost-effectively

Accomplishments

- Funded the FY 2021-22 district budget without increasing customer rates. Rates have not increased since 2019.
- Continued to upgrade the Sacramento Regional Water Treatment Plant (SRWTP) via the EchoWater Project. When the upgrades are completed, the SRWTP will be the largest advanced wastewater treatment facility in the Western United States.
- Continued development of the South County Agriculture and Habitat Lands Recycled, Groundwater Storage and Conjunctive Use Program (Harvest Water), one of the largest water recycling projects in California. At completion, the program will deliver an average of 50,000-acre feet of water per year of highly treated recycled water to an estimated 16,000 acres of agricultural and habitat conservation lands in southern Sacramento County.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Regional San - Services Support	\$66,185,869	\$67,736,296	\$71,349,758	\$3,613,462	5.3%
Total Expenditures / Appropriations	\$66,185,869	\$67,736,296	\$71,349,758	\$3,613,462	5.3%
Net Financing Uses	\$66,185,869	\$67,736,296	\$71,349,758	\$3,613,462	5.3%
Total Revenue	—	\$67,736,296	\$71,349,758	\$3,613,462	5.3%
Use of Fund Balance	\$66,185,869	—	—	—	—%
Positions	452.0	452.0	452.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$66,185,869	\$67,736,296	\$71,349,758	\$3,613,462	5.3%
Total Expenditures / Appropriations	\$66,185,869	\$67,736,296	\$71,349,758	\$3,613,462	5.3%
Net Financing Uses	\$66,185,869	\$67,736,296	\$71,349,758	\$3,613,462	5.3%
Revenue					
Charges for Services	—	\$67,736,296	\$71,349,758	\$3,613,462	5.3%
Total Revenue	—	\$67,736,296	\$71,349,758	\$3,613,462	5.3%
Use of Fund Balance	\$66,185,869	—	—	—	—%
Positions	452.0	452.0	452.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$3,613,462 (5.3%) increase in total appropriations and revenue from the prior year Adopted Budget.

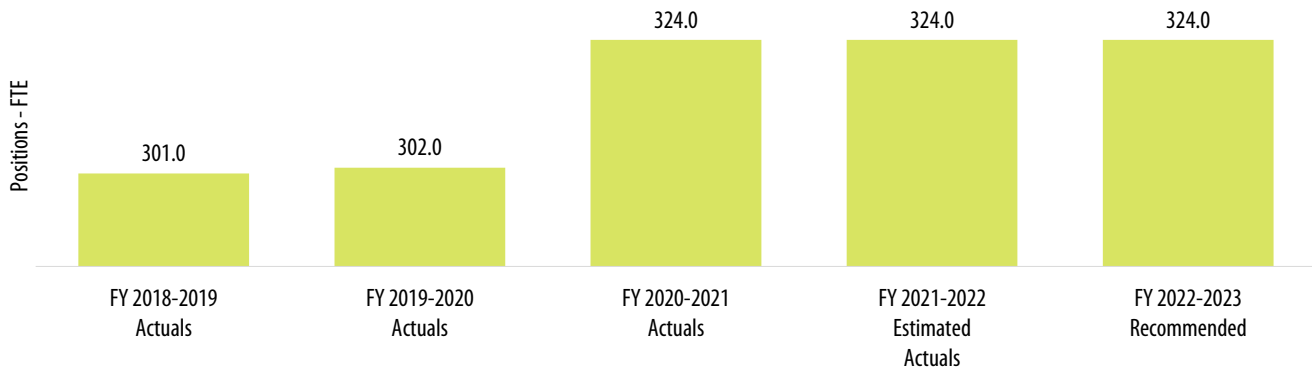
The increase in total appropriations is due to a net increase in salaries, wages, and benefits.

The increase in revenue is due to an increase in monthly service charge revenue resulting from growth in the customer base.

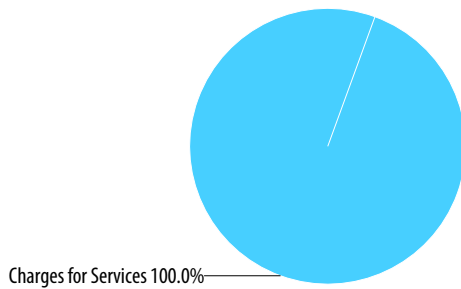
Department Structure
Christopher Dobson, General Manager



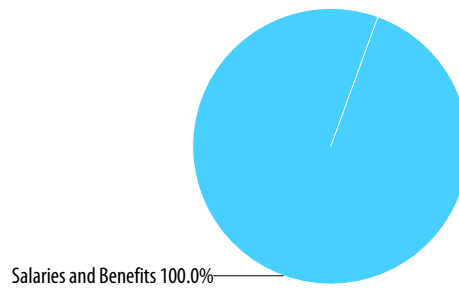
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Sacramento Area Sewer District** (SASD) is governed by a Board of Directors comprised of the Sacramento County Board of Supervisors and a member of the city councils and the cities of Sacramento, Folsom, Citrus Heights, Rancho Cordova, and Elk Grove.

Goals

- To protect public health.
- To protect the environment.
- To efficiently and effectively collect sewerage for our community.

Accomplishments

- SASD has not had a rate increase for ten consecutive years, and rates are not expected to increase for several more years.
- In 2020, SASD met or exceeded performance targets for all seven service levels.
- SASD engaged customers at 15 community outreach events throughout the service area. More than 125,000 people attended these events.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
SASD - Sanitation Services Support	\$44,014,783	\$46,910,998	\$49,764,804	\$2,853,806	6.1%
Total Expenditures / Appropriations	\$44,014,783	\$46,910,998	\$49,764,804	\$2,853,806	6.1%
Net Financing Uses	\$44,014,783	\$46,910,998	\$49,764,804	\$2,853,806	6.1%
Total Revenue	—	\$46,910,998	\$49,764,804	\$2,853,806	6.1%
Use of Fund Balance	\$44,014,783	—	—	—	—%
Positions	324.0	324.0	324.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$44,014,783	\$46,910,998	\$49,764,804	\$2,853,806	6.1%
Total Expenditures / Appropriations	\$44,014,783	\$46,910,998	\$49,764,804	\$2,853,806	6.1%
Net Financing Uses	\$44,014,783	\$46,910,998	\$49,764,804	\$2,853,806	6.1%
Revenue					
Charges for Services	—	\$46,910,998	\$49,764,804	\$2,853,806	6.1%
Total Revenue	—	\$46,910,998	\$49,764,804	\$2,853,806	6.1%
Use of Fund Balance	\$44,014,783	—	—	—	—%
Positions	324.0	324.0	324.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$2,853,806 (6.1%) increase in total appropriations and revenue from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in salary and benefits from cost of living adjustments.

The increase in revenue is due to an increase in monthly service charge revenue from a growth in the customer base.

A

A-87 - This alpha/numeric designation refers to those costs allocated to county departments under the Countywide Cost Plan to cover central administrative and overhead expenses.

ACCOUNT - A classification of expenditure or revenue. Example: "Mail/Postage Charges" is an account in "Services & Supplies".

ACCRUAL BASIS - The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events and circumstances occur, rather than only in the periods in which cash is received or paid by the government.

ACTIVITY - A specific line of work performed to accomplish a function for which a governmental unit is responsible. This designation is required by the State Controller. Example: "Protective Inspection" is an activity performed in discharging the "Public Protection" function.

ACTUAL - Amounts actually expended or received.

ACTUARIALLY - Relating to statistical calculation especially of life expectancy.

ADOPTED - Amounts adopted by the Board of Supervisors.

APPROPRIATION - An authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. Note: An appropriation usually is time limited and must be expended before that deadline.

APPROPRIATION LIMITS - Refers to the Gann Initiative (Proposition 4 on the November 1979 ballot), which imposed limits on the allowable annual appropriations of the State, schools, and

most local agencies; limit is generally prior-year appropriations factored by per capita cost increases and population changes.

ASSESSED VALUATION - A valuation set upon real estate or other property by a government as a basis for levying property taxes.

ASSESSMENT (Real Property) - The discovery, valuation and enrollment of all taxable real property. Personal property includes activities related to the valuation of business property, aircraft and other miscellaneous taxable personal property.

ASSESSMENT APPEALS (Real Property) - Reviewing the assessment, contacting the property owner, preparing a stipulation or rebuttal, and defending the assessor's opinion of value at Assessment Appeal Board Hearings.

AVAILABLE FINANCING - All the means of financing a budget (current property taxes, miscellaneous revenues, and fund balance—except for encumbered reserves).

AVAILABLE FUND BALANCE - The amount of fund balance available to finance the budget after deducting encumbrances and reserves.

B

BALANCED BUDGET - A budget in which the expenditures incurred during a given period are matched by revenues and/or current expenditures are equal to receipts.

BOND - A long-term IOU or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date). Bonds are primarily used to finance capital projects.

BUDGET - The planning and controlling document for financial operation with estimates of proposed expenditures and revenues for a given period of time, usually one year.

BUDGET CALENDAR - The schedule of key dates that the County follows in the preparation and adoption of the budget.

BUDGET DOCUMENT - Written instrument used by the budget-making authority to present a comprehensive financial program.

BUDGET SUMMARY SCHEDULES - The schedules provide summary and detailed information on financing requirements/uses, and available financing.

BUDGET UNIT - The lowest entity in the budget hierarchy including all accounts for which a legal appropriation is approved by the Board of Supervisors. A department or agency may have one or more budget units assigned to it. Each budget unit is a collection of account numbers necessary to fund a certain division or set of goal-related functions.

BUDGETARY ACCOUNTS - Accounts used to enter the formally adopted annual operating budget into the general ledger as part of the management control technique of formal budgetary integration.

BUDGETARY BASIS - This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

BUDGETARY CONTROL - The control or management of a government or enterprise in accordance with an approved budget to keep expenditures within the limitations of available appropriations and available revenues.

BUDGETED POSITIONS - A unit of measure used to standardize positions with different bases (e.g., hours, months). All items are converted to full-time equivalent positions, which are represented as budgeted positions in departmental operations. A

full-time equivalent represents one individual working full-time for one year. This provides the ability to make analytical comparisons.

C

CAPITAL BUDGET - A plan of proposed capital outlays and the means of financing them.

CAPITAL CONSTRUCTION FUND - Used to account for expenditures on buildings, construction, and land acquisition.

CAPITAL EXPENDITURES - Expenditures resulting in the acquisition of or addition to the government's general fixed assets.

CAPITAL IMPROVEMENTS - Expenditures related to the acquisition, expansion or rehabilitation of major fixed assets (e.g., land, building, and equipment related to construction).

CAPITAL IMPROVEMENTS PLAN (CIP) - A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the government's long-term needs.

CAPITAL LEASE - An agreement that conveys the right to use property, plant or equipment, usually for a stated period of time.

CAPITAL PROJECT - Any project having assets of significant value and a useful life of five years or more. Capital projects include the purchase of land, designs, engineering, and construction of buildings and infrastructure such as streets, bridges, drainage, street lighting, water systems, etc. Capital projects may include the acquisition of heavy equipment and machinery or rolling stock using capital funding sources.

CAPITAL PROJECTS FUND - A fund created to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds).

CAPITALIZATION POLICY - The criteria used by a government to determine which outlays should be reported as fixed assets.

CASH BASIS - A basis of accounting in which transactions are recognized only when cash is increased or decreased.

CASH WITH FISCAL AGENT - An asset account reflecting deposits with fiscal agents, such as commercial banks, for the payment of bond principal and interest.

CONSUMER PRICE INDEX (CPI) - Statistical measure of change, over time, in the prices of goods and services in major expenditure groups--such as food, housing, apparel, transportation, and health and recreation--typically purchased by urban consumers. Essentially it measures the purchasing power of consumers' dollars by comparing what a sample "market basket" of goods and services costs today with what the same sample market basket cost at an earlier date.

CONTINGENCY - An amount of money appropriated for unforeseen expenditures. It is limited to not more than 15.0 percent of the appropriations in any fund.

COST - The estimated expenditure for a particular resource.

COST ACCOUNTING - The method of accounting that provides for assembling and recording of all the elements of cost incurred to accomplish a purpose, to carry on an activity or operation, or to complete a unit of work or a specific job.

COST ALLOCATION - Methodology for identifying and allocating overhead (indirect) costs incurred by central services departments to direct cost programs.

COST ALLOCATION PLAN - This plan, established under federal guidelines, identifies, distributes, and allows the County to be reimbursed for the costs of services by support groups (such as Purchasing,

Personnel, CAO, County Counsel) to those departments performing functions supported by federal/state funds.

COST OF GOODS SOLD - Items purchased for resale or reissue. Examples: aviation gasoline; paper; and other supplies.

COST-OF-LIVING ADJUSTMENT (COLA) - An increase in salaries to offset the adverse effect of inflation on compensation.

COUNTYWIDE FUNDS - Operating funds of the County accounting for expenditures and revenues or countywide activities.

COUNTYWIDE PROGRAMS - Programs that benefit all areas of the County, both within city limits and outside city limits. (Examples are: Health Care, Social Services, and the County Jail.)

CURRENT REVENUE - Revenues of a governmental unit that are available to meet expenditures of the current fiscal year.

D

DEBT SERVICE FUND - Established to finance and account for the payment of interest and principal on bonds or other long-term borrowing.

DEFICIT - (1) The excess of the liabilities of a fund over its assets. (2) The excess of expenditures over revenues during an accounting period or, in the case of proprietary funds, the excess of expenses over revenues during an accounting period.

DELINQUENT TAXES - Taxes remaining unpaid on and after the date on which a penalty for nonpayment is attached.

DEPARTMENT - An organizational device used by county management to group programs of a like nature.

DEPRECIATION - (1) Expiration in the service life of fixed assets, other than wasting assets, attributable to wear and tear, deterioration, action of the

physical elements, inadequacy and obsolescence. (2) The portion of the cost of a fixed asset, other than a wasting asset, charged as an expense during a particular period. In accounting for depreciation, the cost of a fixed asset, less any salvage value, is prorated over the estimated service life of such an asset, and each period is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense.

DESIGNATED FUND BALANCE - portion of an unreserved fund balance that has been "earmarked" by the chief executive officer or the legislative body for specified purposes.

DESIGNATION - An account containing money set aside by the Board of Supervisors for a specific future use. Money in a designation is earmarked for a specific use, but may not be legally restricted to that use.

DISAGREED ITEM - Difference in estimates for the following fiscal year between the submitting department's request and the County Executive's recommendations must be submitted in writing by law. Unless the department withdraws such requests, they are shown in the budget document as "Disagreed Items".

DISCRETIONARY REVENUE - Monies that are not legally earmarked by the State or Federal government for a specified program or use. Included in this category are a part of motor vehicle fees, sales and use taxes, business license and utility user taxes, and property taxes.

DIVISION - Activities within a department grouped together on the basis of common objectives. The basic unit of the program budget is organized as follows: Functional Area, Department, Division, and Section or Index.

E

EARMARKED - Revenues designated by statute or Constitution for a specified purpose.

EMPLOYEE BENEFITS - Amounts paid on behalf of employees; these amounts are not included in the gross salary. They are fringe benefit payments, and while not paid directly to employees, they are nevertheless a part of the cost of salaries and benefits. Examples are group health or life insurance payments, contributions to employee retirement, Social Security taxes, workers' compensation payments, and unemployment insurance payments.

ENCUMBRANCES - An obligation in the form of a purchase order, contract, or other commitment which is chargeable to an appropriation and for which a part of the appropriation is reserved. In some cases reserves are carried over into succeeding fiscal years.

ENTERPRISE FUND - (1) A fund established to account for operations financed and operated in a manner similar to private business enterprises (e.g., water, gas and electric utilities; airports; parking garages; or transit systems). In this case, the governing body intends that costs (i.e., expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. (2) A fund established because the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

EQUIPMENT - Tangible property of a more or less permanent nature, other than land or buildings and improvements thereon. Examples are machinery, tools, trucks, cars, furniture and furnishings.

EX - Exempt

EXPENDITURE - Use of an appropriation to purchase goods and services (including services of employees) necessary to carry out the responsibilities of a department or organization.

EXPENDITURES - Decreases in net financial resources. Expenditures include current operating expenses that require the current or future use of net current assets, debt service and capital outlays.

EXPENSES - Outflows or other using up of assets or incurrences of liabilities (or a combination of both) from delivering or producing goods, rendering services or carrying out other activities that constitute the entity's ongoing major or central operations.

EXTRA HELP POSITION - A non-regular, temporary position created to meet a peak workload or other unusual work situation; can include seasonal or recurrent intermittent employment.

F

FIDUCIARY FUND TYPE - The trust and agency funds used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, other government units and/or other funds.

FINAL BUDGET - Approved legal spending plan for a fiscal year. In Sacramento County, the Board of Supervisors is responsible for approving, by resolution, a final budget each year following the close of public budget hearings. The Board must approve a Final Budget by October 2 each year. State law allows for the extension of this date.

FINANCING REQUIREMENTS - Total needs requiring financing for the fiscal year.

FINANCING USES CLASSIFICATION - Major categories of expenditures as classified by law. These categories are defined by the State Controller.

FISCAL YEAR - Twelve-month period for which a budget is prepared. In Sacramento County, the fiscal year is July 1 to June 30.

FISH AND GAME FUND - Accounts for all the fish and game fines collected by the courts. Expenditures from this fund must be for game and wildlife propagation and education.

FIXED ASSETS - Long-lived tangible assets obtained or controlled as a result of past transactions, events or circumstances. Fixed assets include buildings, equipment, improvements other than buildings and land. In the private sector, these assets are referred to most often as property, plant and equipment.

FULL TIME EQUIVALENT (FTE) POSITION - A full or part-time position converted to a decimal equivalent of a full-time position based on 2,080 hours per year (a 40 hour week). For example, an extra-help laborer working for four months or 690 hours, would be equivalent to .33 of a full-time position.

FUNCTION - A group of related activities aimed at accomplishing a major service for which a governmental unit is responsible. These designations are specified by the State Controller. Example: "Public Protection" is a function.

FUND - Independent fiscal and accounting entity with a self-balancing set of accounts. Examples are the General Fund, Special Revenue Funds, Capital Projects, Enterprise, and Internal Service Funds.

FUND BALANCE - In accounting terms, it is the net of fund assets minus fund liabilities. In simple non-accounting terms, ignoring such things as loans, designations, and reserves, and considering that what we are often after is the amount of money available at the end of the year, fund balance can be considered the beginning fund balance + actual revenues – actual expenditures.

FUND EQUITY - It is the net of accumulated revenue and expenses from previous years. Entries to this series of General Ledger (G/L) accounts are

made only at year-end by the General Ledger System when the revenue and expenses of the current year are closed out into one of these G/L accounts.

FUND TYPE - Any one of seven categories into which all funds are classified in governmental accounting. The seven fund types are: general, special revenue, debt service, capital projects, enterprise, internal service, and trust and agency.

G

GENERAL LEDGER - A book of final entry summarizing all of the entity's financial transactions, through offsetting debit and credit amounts.

GENERAL FUND - The major countywide fund. The fund used to account for all financial resources, except those required to be accounted for in another fund.

GENERAL OBLIGATION BOND - A bond whose repayment is guaranteed by pledging all the assets and revenues of a governmental agency.

GENERAL RESERVE - A separate fund or equity restriction within a fund to provide for dry period financing.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) - Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP to state and local governments is the GASB.

GOVERNMENTAL ACCOUNTING - The composite activity of analyzing, recording, summarizing, reporting and interpreting the financial transactions of governments.

GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB) - The authoritative accounting and financial reporting standard-setting body for government entities.

GOVERNMENTAL FUND TYPES - Funds used to account for the acquisition, use and balances of expendable financial resources and the related current liabilities – except those accounted for in proprietary funds and fiduciary funds. In essence, these funds are accounting segregation of financial resources. The measurement focus in these fund types is on the determination of financial position and changes in financial position (sources, uses and balances of financial resources), rather than on net income determination. The statement of revenues, expenditures and changes in fund balance is the primary governmental fund type operating statement. Under current GAAP, there are four governmental fund types: general, special revenue, debt service and capital projects.

GRANT - A contribution from one governmental unit to another, usually made for a specific purpose and time period. Example: "Nutrition Programs for the Elderly" are financed by the Federal Government and administered by the County.

I

IMPROVEMENTS - Buildings, other structures, and other attachments or annexations to land which are intended to remain so attached or annexed, such as sidewalks, trees, drives, tunnels, drains and sewers.

INDIRECT COST - A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service. Includes support services like Budget Preparation, Accounting, Payroll Preparation, Treasury

Management, Legal Services, and Human Resources (Personnel). See Cost Allocation Plan for further discussion.

INFRASTRUCTURE - The physical assets of the County (e.g., street, water, sewer, public buildings and parks).

INTERFUND CHARGES - A transfer of costs from departments in other funds.

INTERFUND REIMBURSEMENTS - Payment received for services rendered to departments in other funds.

INTER-GOVERNMENTAL REVENUE - Funds received from Federal, State and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

INTERNAL SERVICE FUND - A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of a government, or to other governments, on a cost-reimbursement basis.

INTRAFUND CHARGES - A transfer of costs to the operating units within the same fund.

INTRAFUND REIMBURSEMENTS - Payment received for services rendered to other operating units within the same fund.

L

LAND - A fixed asset account which reflects the cost of land owned by a government.

LEGAL LEVEL OF BUDGETARY CONTROL - The level at which spending in excess of budgeted amounts would be a violation of law.

LEVEL OF BUDGETARY CONTROL - One of the three possible levels of budgetary control and authority to which organizations, programs, activities and functions may be subject. These levels of budgetary control are (a) appropriated

budget, (b) legally authorized nonappropriated budget review and approval process, which is outside the appropriated budget process or (c) nonbudgeted financial activities, which are not subject to the appropriated budget and the appropriation process or to any legally authorized nonappropriated budget review and approval process, but still are relevant for sound financial management and oversight.

LIBRARY FUND - Accounts for revenues to and expenditures by the Libraries in the unincorporated areas of the County.

LOCAL TAX REVENUES (USE OF) - Discretionary, general purpose revenues received by the General Fund. The largest components of local tax revenue are property tax revenue, sales tax revenue, and motor vehicle fees collected by the State and distributed to counties in lieu of local property taxes.

LONG-TERM DEBT - Debt with a maturity of more than one year after the date of issuance.

M

MAINTENANCE OF EFFORT - A federal and/or state requirement that the County provide a certain level of financial support for a program from local tax revenues. The amount of support is referred to as the Maintenance of Effort (MOE) level.

MANDATED PROGRAMS - Mandated programs are those programs and services that the County is required to provide by specific state and/or federal law.

MATCH - The term "match" refers to the percentage of local discretionary county monies in the General Fund, which, by law, must be used to match a certain amount of state and/or federal funds. For example, for the majority of welfare aid payments, the County must match every \$95 state dollars they receive, with \$5 dollars from the County's General Fund.

MISSION STATEMENT - A succinct description of the scope and purpose of a county department.

MODIFIED ACCRUAL - The County's basis of accounting for governmental and expendable trust funds. The accrual basis of accounting adapted to the government fund-type measurement focus. Under it, revenues and other financial resource increments (e.g., bond issue proceeds) are recognized when they become susceptible to accrual, that is when they become both "measurable" and "available to finance expenditures of the current period." "Available" means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Generally, expenditures are recognized when the fund liability is incurred. All governmental funds, expendable trust funds and agency funds are accounted for using the modified accrual basis of accounting.

N

NET COUNTY COST - The difference, for General Fund budgets, between budgeted appropriations and departmental revenue. The dollar difference is funded by local tax revenues. The amount of the operation financed by discretionary sources, principally property taxes.

O

OBJECT - A major category of appropriation. Example: "Salaries and Employee Benefits" (Object 10) and "Services & Supplies" (Object 20).

OBLIGATIONS - Amounts that the County may be legally required to meet out of its resources. They include not only actual liabilities, but also encumbrances not yet paid.

OPERATING EXPENDITURE FUNDS - Resources derived from recurring revenue sources to finance operating expenditures and pay as you go capital expenditures.

OPERATING TRANSFERS - Interfund and Intrafund transfers other than residual equity transfers (e.g., legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended).

OTHER CHARGES - A payment to an agency, institution, or person outside the County Government. Example: "Medi-Cal contributions".

OTHER FINANCING SOURCES - Governmental fund general long-term debt proceeds, amounts equal to the present value of minimum lease payments arising from capital leases, proceeds from the sale of general fixed assets, and operating transfers in. Such amounts are classified separately from revenues on the governmental operating statement.

OTHER FINANCING USES - Governmental fund operating transfers out and the amount of refunding bond proceeds deposited with the escrow agent. Such amounts are classified separately from expenditures on the governmental operating statement.

P

PER CAPITA - Amount per individual.

PERMANENT POSITION - Any permanent position in the classified service that is required to be filled through certification, or by provisional appointment.

POSITION ALLOCATION - Documentation depicting the number and classification of regular full-time, regular part-time and limited term positions in the County, by department, as authorized by the Board of Supervisors.

PRE BASELINE - Before a known measurement or position used for performance measures.

PRIOR-YEAR ENCUMBRANCES - Obligations from previous fiscal years in the form of purchase orders, contracts or salary commitments which are chargeable to an appropriation, and for which a

part of the appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise terminate.

PRIORITY - A ranking from most important to least important according to established criteria that may take into account the number of persons served, health and safety impacts, etc.

PROGRAM - Desired output-oriented accomplishments which can be measured and achieved within a given time frame. Achievement of the programs advance the project and organization toward a corresponding solution to a need or problem.

PROGRAM REALIGNMENT - Transfer of program funding between the State and the counties to more accurately reflect responsibilities. Realigned programs include mental health, indigent health, foster care, welfare services, In-Home Supportive Services, certain juvenile justice programs and other miscellaneous programs. Revenue from increased vehicle license fees and sales taxes finances the increased county program shares.

PROPERTY TAX EXEMPTION - The processing of all homeowner, church and other types of tax exemptions.

PROPOSED BUDGET - The working county budget/document for the fiscal year as proposed by the County Executive to the Board of Supervisors based on county department requests. Approval of this document does not generally allow expenditures for new programs or fixed assets.

PROPOSITION 13 - A tax limitation initiative approved by the voters in 1978. Proposition 13 provided for (1) a 1.0 percent tax limit exclusive of tax rates to repay existing voter-approved bonded indebtedness; (2) assessment restrictions establishing 1975 level values for all property with allowable increase of 2.0 percent annually and reappraisal to current value upon change in ownership and new construction; (3) a two-thirds

vote requirement to increase state taxes; and (4) a two-thirds vote of the electorate for local agencies to impose "special taxes".

PROPRIETARY FUND TYPES - Sometimes referred to as income determination or commercial type funds, the classification used to account for a government's ongoing organizations and activities that are similar to those often found in the private sector (i.e., enterprise and internal service funds). All assets, liabilities, equities, revenues, expenses and transfers relating to the government's business and quasi-business activities are accounted for through proprietary funds. The GAAP used are generally those applicable to similar businesses in the private sector and the measurement focus is on determination of net income, financial position and changes in financial position. However, where the GASB has issued pronouncements applicable to those entities and activities, they should be guided by these pronouncements.

R

REAL PROPERTY - Land and the structures attached to it.

RECOMMENDED/ADOPTED - Amounts recommended by the County Executive.

REIMBURSEMENT - Reimbursements are used to reimburse expenditures initially made by one agency/budget unit that are properly applicable to another agency/budget unit within or between certain government funds.

RENDERING DEPARTMENT - A department that provides services, for a fee, to another county department and is reimbursed through Intrafund or Interfund transfers.

REQUESTED - Amounts requested by departments.

REQUIREMENTS - Finance uses plus changes in reserves.

RESERVE - An amount in a fund used to meet cash requirements, emergency expenditures, or future defined requirements. A reserve is not an appropriation, and there is no limitation on the amount of reserve that can be established. An account that contains money set aside for a legally restricted specific future use.

RESERVED FUND BALANCE - Those portions of fund balance that are not appropriable for expenditure or that are legally segregated for a specific future use.

RESIDUAL EQUITY TRANSFERS - Nonrecurring or non-routine transfers of equity between funds (e.g., contributions of Enterprise or Internal Service Fund capital by the General Fund), subsequent return of all or part of such contributions to the General Fund, and transfers of residual balances of discontinued funds to the General Fund or other fund.

RESOLUTION - An order by the Board of Supervisors requiring less legal formality than an ordinance of statute.

RETAIL SALES TAX - A tax levied on the sale of goods or services to the consumer.

RETAINED EARNINGS - The accumulated earnings of an enterprise or internal service fund.

RETIRED ANNUITANT - A retired annuitant, as defined by Government Code Section 20012, is a former employee of either the State or public agency that contracts with the Public Employees Retirement System and who is receiving a retirement allowance.

REVENUE - Income from taxes, fees, and other charges, Federal or State government, excluding Interfund transfers, fund balance, or debt issuance proceeds.

ROAD FUND - Accounts for expenditures on road, street, and bridge construction and improvements.

S

SALARIES AND EMPLOYEE BENEFITS - Accounts which establish expenditures for employee-related costs.

SALARY SAVINGS - The dollar amount of salaries that can be expected to be saved due to vacancies and turnover of employees.

SCHEDULE - A listing of financial data in a form and manner prescribed by the State.

SECURED ROLL - Assessed value of real property, such as land, buildings, secured personal property, or anything permanently attached to land as determined by each County Assessor.

SECURED TAXES - Taxes levied on real properties in the County which must be "secured" by lien on the properties.

SELF-INSURANCE FUND - A term often used to describe the retention by an entity of a risk of loss arising out of the ownership of property or from some other cause, instead of transferring that risk to an independent third party through the purchase of an insurance policy. It is sometimes accompanied by the setting aside of assets to fund any related losses.

SERVICES AND SUPPLIES - Accounts which establish expenditures for most of the operating expenses of county departments and programs.

SINGLE AUDIT - An audit performed in accordance with the Single Audit Act of 1984 and Office of Management and Budget (OMB) Circular A-128, Audits of State and Local Governments. The Single Audit Act allows or requires governments (depending of the amount of federal assistance received) to have one audit performed to meet the needs of all federal agencies.

SOURCE OF REVENUE - Revenues are classified according to their source or point of origin.

SPECIAL ASSESSMENTS - Fees that are charged to property owners in certain geographical areas for public improvements. A fee is levied only to those property owners who receive a direct benefit.

SPECIAL DISTRICT - An independent unit of local government organized to perform a single government function or a restricted number of related functions. Special districts usually have the power to incur debt and levy taxes; however, certain types of special districts are entirely dependent upon enterprise earnings and cannot impose taxes. Examples of special districts are water districts, drainage districts, flood control districts, hospital districts, fire protection districts, transit authorities, port authorities and electric power authorities.

SPECIAL REVENUE FUND - A fund used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditure for specified purposes. GAAP only require the use of special revenue funds when legally mandated.

SUBJECT - A subcategory of appropriations, sometimes referred to as a "line item".

SUBVENTION - Payments by an outside agency (usually from a higher governmental unit) for costs that originate in the County. Example: most of the county welfare programs are financed by state and federal income taxes. The County expends the money and is reimbursed by state and federal subventions.

SUPPLEMENTAL TAX ROLL - A result of legislation enacted in 1983 and requires an assessment of property when change to the status of the property occurs, rather than once a year, as was previously the case.

T

TAX LEVY - The amount of tax dollars billed to taxpayers based on the imposition of the property tax rate on the assessed valuation.

TAX RELIEF SUBVENTIONS - Funds ordinarily paid to compensate for taxes lost because of tax relief measures, such as homeowners' exemption.

TAXES - Compulsory charges levied by a governmental unit for the purpose of financing services performed for the common benefit.

TEETER PLAN - Also known as the Alternate Method of Tax Apportionment. A plan whereby one hundred percent of the secured property taxes levied are apportioned to eligible agencies instead of the historical practice of apportioning one hundred percent of taxes that have been collected. This allows the County to finance all delinquent property taxes.

TRANSFERS IN/OUT - Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

TRANSIENT-OCCUPANCY TAX (TOT) - A tax collected by a motel/hotel operator for a percentage of the room rent paid by each transient, which is then due the County.

TRUST AND AGENCY FUND - One of the seven fund types in governmental accounting.

TRUST FUNDS - Funds used to account for assets held by a government in a trustee capacity for individuals, private organizations, other governments and/or other funds.

U

UNANTICIPATED REVENUE - The amount of revenues which had not been estimated in the budget and which are appropriated for expenditure or applied to the increase of specific reserves during the fiscal period.

UNDESIGNATED FUND BALANCE - That portion of a fund balance that is available for spending or appropriation and has not been “earmarked” for specified purposes by the Chief Executive Officer or the legislative body.

UNENCUMBERED BALANCE - The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

UNINCORPORATED AREA - Geographic portions of Sacramento County which are not within incorporated cities.

UNIT - Budget unit number and name.

UNRESERVED FUND BALANCE - That portion of a fund’s balance that is not restricted for a specific purpose and is available for spending or general appropriation.

UNSECURED TAX - A tax on properties such as office furniture, equipment, and boats which are not located on property owned by the assessee.

USER DEPARTMENT - A department that receives services, which it pays for, from another county department, with payment made through Intrafund or Interfund transfers.