

Community Services

Table of Contents

Introduction		G-3
Agricultural Comm-Sealer Of Wts & Meas		G-7
Agricultural Comm-Sealer Of Wts & Meas	BU 3210000	G-7
Wildlife Services	BU 3260000	G-11
Airport		G-13
Airport System	BU 3400000	G-13
Airport-Cap Outlay	BU 3480000	G-24
Animal Care And Regulation		G-31
Animal Care And Regulation	BU 3220000	G-31
Animal Care-Restricted Revenues	BU 3220800	G-41
Community Development		G-43
Community Development	BU 5720000	G-43
Development and Code Services	BU 2151000	G-54
Building Inspection	BU 2150000	G-69
Planning Environment-Restricted Revenues	BU 5728000	G-71
Affordability Fee	BU 3830000	G-72
Fair Housing Services	BU 4660000	G-73
Connector Joint Powers Authority		G-74
Connector Joint Powers Authority	BU 2800000	G-74
Dependent Park Districts		G-77
Carmichael Recreation And Park District	BU 9337000	G-77
Carmichael RPD Assessment District	BU 9337100	G-81
Mission Oaks Recreation And Park District	BU 9336100	G-83
Mission Oaks Maint/Improvement Dist	BU 9336001	G-87
Sunrise Recreation And Park District	BU 9338000	G-89
Antelope Assessment	BU 9338001	G-93
Citrus Heights Assessment Districts	BU 9338005	G-95
Foothill Park	BU 9338006	G-97
Economic Development		G-98
Economic Development	BU 3870000	G-98
Natomas Fire District		G-112
Natomas Fire District	BU 2290000	G-112
Regional Parks		G-114
Regional Parks	BU 6400000	G-114
Parks-Restricted Revenues	BU 6410000	G-128
County Parks CFD 2006-1	BU 6494000	G-138
CSA No.4B-(Wilton-Cosumnes)	BU 6491000	G-140

CSA No.4C-(Delta)	BU 6492000	G-142
CSA No.4D-(Herald)	BU 6493000	G-144
Del Norte Oaks Park District	BU 3516494	G-146
Fish And Game Propagation	BU 6460000	G-148
Golf	BU 6470000	G-149
Park Construction	BU 6570000	G-153
South Sacramento Conservation Agency Admin		G-155
South Sacramento Conservation Agency Admin	BU 0290007	G-155
Transportation		G-158
Department of Transportation	BU 2960000	G-158
CSA No. 1	BU 2530000	G-171
Gold River Station #7 Landscape CFD	BU 1370000	G-173
Landscape Maintenance District	BU 3300000	G-175
Roads	BU 2900000	G-177
SCTDF Capital Fund	BU 2910000	G-180
Rural Transit Program	BU 2930000	G-184
Sacramento County LM CFD 2004-2	BU 1410000	G-188
Transportation-Sales Tax	BU 2140000	G-190
Waste Management Recycling		G-193
Solid Waste Enterprise	BU 2200000	G-193
Solid Waste Enterprise-Capital Outlay	BU 2250000	G-215
Solid Waste Commercial Program	BU 2240000	G-216
Water Resources		G-219
Water Resources	BU 3220001	G-219
Water Agency Enterprise	BU 3050000	G-229
Water Agency Zone 11 - Drainage Infrastructure	BU 2810000	G-239
Water Agy-Zone 13	BU 3044000	G-245



The Community Services Agency departments provide:

- A wide variety of services to enhance the health, enjoyment and quality of life for the residents of Sacramento County;
- Utility, infrastructure and construction management services to other governmental agencies as well as to the residents of the Unincorporated Area of the County; and
- Operations and management of the County's airport system that serves the greater Sacramento region.

Community Services departments include:

Agricultural Commissioner/Sealer of Weights and Measures/Wildlife Services — Delivers a variety of services and regulatory programs including plant quarantine and pest exclusion, pest detection, pest management, and pesticide use enforcement. The Sealer regulates commercial weighing and measuring devices such as grocery scales, gas pumps, truck scales, and ensuring that full measure is provided in all packaged goods and through automatic checkout devices. Wildlife Services is a cooperative program with the United States Department of Agriculture and Sacramento County and provides for the control of nondomestic animals such as skunks, opossums, raccoons, beavers, coyotes and birds that pose a threat to human health or safety or cause damage to property or livestock.

Airport Enterprise/Capital Outlay - Plans, develops, operates and maintains four public use airport facilities in Sacramento County (Airport System). The Airport System is comprised of Sacramento International Airport (a commercial air carrier facility), Mather Airport (a cargo and general aviation facility), Executive Airport (a general aviation facility) and Franklin Field (a general aviation facility).

Animal Care and Regulation – Operates the County Animal Shelter, issues dog and cat licenses, offers animal adoption services, provides field services, conducts low-cost rabies vaccination clinics, and notifies owners of impounded licensed animals and provides for redemption by owners.

Community Development – Provides a variety of services including but not limited to the review of development activity to ensure compliance with laws and codes. The Office helps ensure that new projects compliment the quality of life in the County. The Office is comprised of the following divisions: Administrative

Services, Building Permits and Inspection, Code Enforcement, Construction Management, and County Engineering.

Regional Parks – Manages properties of the Regional Parks and Open Space system; educates the public about the use of leisure time activities and the cultural and natural history of the County; provides recreational activities to the general public and special populations of regional significance; manages three championship golf courses: Ancil Hoffman, Cherry Island and Mather; and oversees the long-term lease of Campus Commons Golf Course.

Transportation – Provides road maintenance and improvement services in the Unincorporated Area of the County. The department has three broad areas of responsibility: planning programs and design; pavement, bridge, roadside and landscape maintenance; and traffic operations.

Waste Management and Recycling – Provides for the development, operations and maintenance of the county's solid waste management system. The services provided to all single family, duplex and some multiple family dwellings in the Unincorporated Area of the County include: residential refuse collection, curbside collection of recyclables and green waste collection. The department operates and maintains the county landfill, two transfer stations and manages the operation of the landfill gas to energy facility. Staff services are provided for the Sacramento Regional Solid Waste Authority.

Water Resources – Maintains the county storm drainage collection and potable water distribution systems and manages the operating divisions within Water Resources and its attendant districts. The department's purpose is to protect, maintain and enhance public health, safety and general welfare in the areas of drainage, flood control and provision of fresh water.

Budget Units/Departments Summary

Fund	Budget Unit No.	Departments/Budget Units	Total Appropriations	Net Financing Uses	Net Cost	Positions
001A	3210000	Agricultural Comm-Sealer Of Wts & Meas	\$5,646,158	\$5,646,158	\$1,656,132	26.0
001A	3220000	Animal Care And Regulation	\$18,182,253	\$12,756,907	\$11,623,383	62.0
001A	5720000	Community Development	\$27,029,950	\$24,113,082	\$9,330,961	128.8
001A	4660000	Fair Housing Services	\$216,610	\$216,610	\$216,610	—
001A	6400000	Regional Parks	\$25,414,278	\$23,686,511	\$15,472,806	105.0
001A	3260000	Wildlife Services	\$101,041	\$101,041	\$75,014	—
General Fund Total			\$76,590,290	\$66,520,309	\$38,374,906	321.8
001R	3220800	Animal Care-Restricted Revenues	\$150,307	\$150,307	\$120,307	—
001R	6410000	Parks-Restricted Revenues	\$1,994,653	\$1,994,653	\$1,994,653	—
001R	5728000	Planning Environment-Restricted Revenues	\$17,277	\$17,277	\$17,277	—
002A	6460000	Fish And Game Propagation	\$30,140	\$30,140	\$10,000	—
005A	2900000	Roads	\$188,134,338	\$138,405,246	\$37,308,438	—
005B	2960000	Department of Transportation	\$77,183,843	\$66,663,971	\$2,644,000	250.7
006A	6570000	Park Construction	\$13,522,933	\$12,786,616	\$8,386,616	—
018A	6470000	Golf	\$11,078,458	\$10,532,037	\$1,086,970	8.0
020A	3870000	Economic Development	\$90,974,989	\$59,048,079	\$40,403,536	16.0

Budget Units/Departments Summary

Fund	Budget Unit No.	Departments/Budget Units	Total Appropriations	Net Financing Uses	Net Cost	Positions
021A	2150000	Building Inspection	\$22,778,501	\$22,778,501	\$4,654,659	—
021E	2151000	Development and Code Services	\$63,598,214	\$60,621,021	\$1,735,843	258.0
023A	3830000	Affordability Fee	\$4,500,000	\$4,500,000	—	—
025A	2910000	SCTDF Capital Fund	\$12,244,873	\$12,244,873	\$(12,675,061)	—
026A	2140000	Transportation-Sales Tax	\$62,576,550	\$57,124,013	\$1,941,742	—
028A	2800000	Connector Joint Powers Authority	\$748,420	\$748,420	—	3.0
029G	0290007	South Sacramento Conservation Agency Admin	\$237,556	\$237,556	—	1.0
041A	3400000	Airport System	\$433,081,417	\$247,081,417	\$(10,377,553)	358.0
043A	3480000	Airport-Cap Outlay	\$105,891,786	\$105,891,786	\$105,891,786	—
050A	2240000	Solid Waste Commercial Program	\$6,652,237	\$5,652,237	\$851,237	—
051A	2200000	Solid Waste Enterprise	\$263,646,575	\$165,471,861	\$24,846,051	322.0
052A	2250000	Solid Waste Enterprise-Capital Outlay	—	—	—	—
068A	2930000	Rural Transit Program	\$4,018,770	\$4,018,770	\$518,737	—
137A	1370000	Gold River Station #7 Landscape CFD	\$72,681	\$72,681	\$16,446	—
141A	1410000	Sacramento County LM CFD 2004-2	\$476,803	\$476,803	\$161,355	—
229A	2290000	Natomas Fire District	\$3,464,375	\$3,464,375	—	—
253A	2530000	CSA No. 1	\$3,009,464	\$3,009,464	\$288,066	—
315A	2810000	Water Agency Zone 11 - Drainage Infrastructure	\$13,139,800	\$9,639,800	\$1,150,100	—
318A	3044000	Water Agy-Zone 13	\$3,155,215	\$3,155,215	\$465,314	—
320A	3050000	Water Agency Enterprise	\$207,681,462	\$199,481,462	\$68,636,262	144.0
322A	3220001	Water Resources	\$45,782,800	\$41,390,600	\$4,747,500	133.6
330A	3300000	Landscape Maintenance District	\$1,114,223	\$533,924	—	—
336A	9336100	Mission Oaks Recreation And Park District	\$4,917,398	\$4,917,398	\$641,275	26.0
336B	9336001	Mission Oaks Maint/Improvement Dist	\$1,115,500	\$1,115,500	\$81,914	—
337A	9337000	Carmichael Recreation And Park District	\$6,686,252	\$6,686,252	\$1,157,588	22.0
337B	9337100	Carmichael RPD Assessment District	\$241,577	\$241,577	\$241,077	—
338B	9338001	Antelope Assessment	\$1,123,448	\$1,123,448	\$404,701	—
338C	9338000	Sunrise Recreation And Park District	\$10,435,742	\$10,435,742	\$1,528,250	25.0
338D	9338005	Citrus Heights Assessment Districts	\$147,757	\$147,757	—	—
338F	9338006	Foothill Park	\$1,003,722	\$1,003,722	\$617,530	—
351A	3516494	Del Norte Oaks Park District	\$4,514	\$4,514	—	—
560A	6491000	CSA No.4B-(Wilton-Cosumnes)	\$21,275	\$21,275	—	—
561A	6492000	CSA No.4C-(Delta)	\$42,996	\$42,996	\$(1,250)	—
562A	6493000	CSA No.4D-(Herald)	\$10,086	\$10,086	—	—

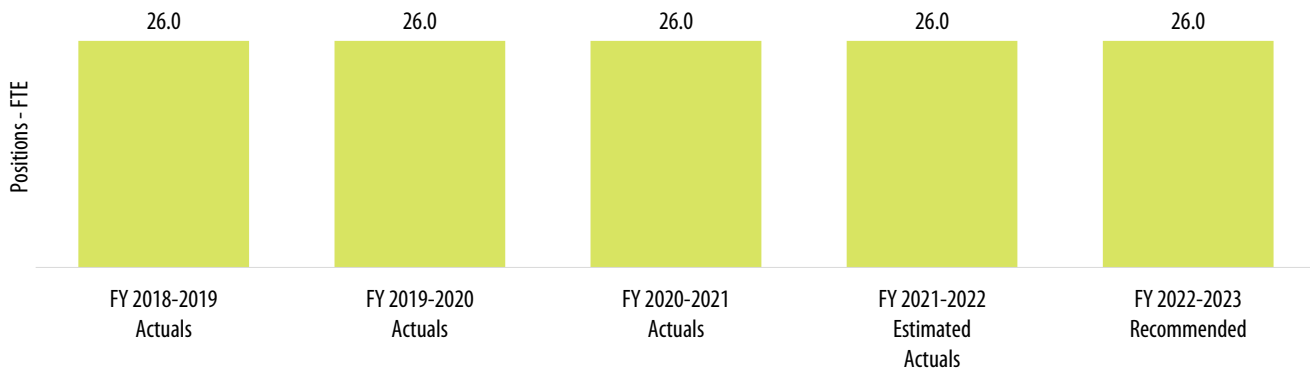
Budget Units/Departments Summary

Fund	Budget Unit No.	Departments/Budget Units	Total Appropriations	Net Financing Uses	Net Cost	Positions
563A	6494000	County Parks CFD 2006-1	\$16,500	\$16,500	\$(4,150)	—
Non-General Fund Total			\$1,666,725,427	\$1,262,989,872	\$289,491,216	1,567.3
Grand Total			\$1,743,315,717	\$1,329,510,181	\$327,866,122	1,889.1

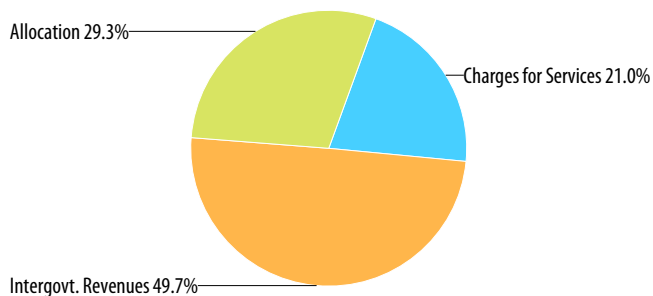
Department Structure
Chrisandra Flores, Director



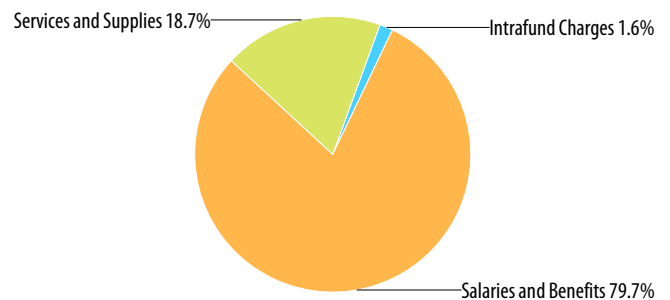
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Agricultural Commissioner/Sealer of Weights and Measures** Department is part of a statewide network of County Agricultural Commissioners and Sealers of Weights and Measures created by the State Legislature to administer, at a local level, statewide mandated programs such as plant quarantine and pest exclusion, pest detection, pesticide use enforcement, commercial device, price verification, and petroleum inspections, which protect the agricultural industry, business trade and commerce, and the consumers of Sacramento County. The Department enforces laws and regulations from the California Food and Agriculture Code, the Business and Professions Code, the Government Code, the California Code of Regulations and County of Sacramento Ordinances pertaining to agriculture and weights and measures. The Agricultural Commissioner is dedicated to sustaining a healthy, productive agricultural industry, while protecting the environment, the agricultural workforce and the community. The Sealer of Weights and Measures builds business and consumer confidence and equity in the marketplace by providing protections through the enforcement of laws and regulations to ensure that the interest of the buyer and seller are protected.

Goals

- Pesticide Use Enforcement – To provide protection to the public, pesticide handlers, farmworkers and the environment by ensuring that pesticides in agricultural and non-agricultural settings are used in compliance with federal and state pesticide laws and regulations.
- Agricultural Programs – To protect the agricultural industry and the environment through the inspection of incoming shipments and conveyances that might harbor plant or animal pests and diseases; to maintain an efficient pest detection program which provides an early warning of non-native invasive pests detrimental to agriculture and the environment; and to ensure that all mandated program services are meeting the needs of Sacramento County farmers, ranchers, processors and residents.
- Weights and Measures Programs – To ensure the accuracy of commercial weighing and measuring devices to provide consumer confidence and equity in the marketplace for all businesses and consumers; to enforce the Fair Packaging and Labeling Act to ensure fair and equitable business practices and fair value comparisons to consumers; and to ensure that all petroleum and weighmaster laws and regulations are being followed through equitable enforcement.

Accomplishments

- Pesticide Use Enforcement - Webinar trainings were conducted by Pesticide Use Enforcement staff for local companies. The trainings provided information on updated laws and regulations and focused on educating pesticide handlers on violations that are commonly found during inspections. Due to the pandemic, alternate means of training were devised to adhere to CDC guidelines. To assist farmworkers and farmers from the effects of COVID-19, the Department distributed over 56,000 3-ply surgical masks, and 11,000 KN95 masks (for pesticide applications and wildfire smoke events). For documents that have historically required a wet signature, such as Restricted Material Permits and Operator Id's, the Department adopted the use of DocuSign, to both increase efficiencies and adhere to CDC guidelines.
- Agricultural Programs – During the pandemic, the Department continued to service the agricultural industry through electronic means, when possible, and through individual appointments. Phytosanitary Certificates were completed remotely, after conducting commodity inspections, to facilitate the export of Sacramento area commodities in a safe and efficient manner. Pest Detection activities continued with safeguards in place and Japanese beetle eradication activities ensued in Rancho Cordova and the Arden Arcade area of the county.

- Weights and Measures Programs - In 2021, 20,364 commercial weighing and measuring devices were tested and staff investigated 98 complaints regarding pricing inaccuracies, fuel contamination and quantity issues, California Redemption Value (CRV) overcharges, products shorted on quantity, and inaccurate sub-meter utility billing issues.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Agricultural Commissioner-Sealer of Weights and Measures	\$4,967,546	\$5,617,363	\$5,646,158	\$28,795	0.5%
Total Expenditures / Appropriations	\$4,967,546	\$5,617,363	\$5,646,158	\$28,795	0.5%
Net Financing Uses	\$4,967,546	\$5,617,363	\$5,646,158	\$28,795	0.5%
Total Revenue	\$4,052,118	\$4,321,946	\$3,990,026	\$(331,920)	(7.7)%
Net County Cost	\$915,428	\$1,295,417	\$1,656,132	\$360,715	27.8%
Positions	26.0	26.0	26.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$3,867,489	\$4,453,882	\$4,502,261	\$48,379	1.1%
Services & Supplies	\$981,985	\$1,030,497	\$1,055,804	\$25,307	2.5%
Other Charges	\$51,496	—	—	—	—%
Intrafund Charges	\$66,576	\$132,984	\$88,093	\$(44,891)	(33.8)%
Total Expenditures / Appropriations	\$4,967,546	\$5,617,363	\$5,646,158	\$28,795	0.5%
Net Financing Uses	\$4,967,546	\$5,617,363	\$5,646,158	\$28,795	0.5%
Revenue					
Intergovernmental Revenues	\$2,925,295	\$3,166,337	\$2,805,721	\$(360,616)	(11.4)%
Charges for Services	\$1,074,383	\$1,139,109	\$1,184,305	\$45,196	4.0%
Miscellaneous Revenues	\$48,390	\$16,500	—	\$(16,500)	(100.0)%
Other Financing Sources	\$4,050	—	—	—	—%
Total Revenue	\$4,052,118	\$4,321,946	\$3,990,026	\$(331,920)	(7.7)%
Net County Cost	\$915,428	\$1,295,417	\$1,656,132	\$360,715	27.8%
Positions	26.0	26.0	26.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$28,795 (0.5%) increase in total appropriations, a \$331,920 (7.7%) decrease in revenue, and a \$360,715 (27.8%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in salary and benefits due to cost of living adjustments and position changes partially offset by decreased costs of three positions as a result of retirements and replacement at the entry step.
- Increases in the Department's heavy equipment fixed rental cost, fuel costs and Office 365 migration costs.
- A decrease in allocated costs.

The decrease in revenue is due to:

- Elimination of the \$84,000 Agricultural Burn Program contract with the Sacramento Metropolitan Air Quality Management District.
- A projected reduction of \$276,616 in Agricultural Program revenues. The Department's revenue agreements with the California Department of Food and Agriculture fluctuate year to year, due to pest influences and Federal funding. Since 2019, revenue for two of the Department's trapping programs have been declining; European Grape Vine Moth (EGVM) and Light Brown Apple Moth (LBAM). The USDA has determined that the threat of these pests has diminished and therefore, funding for EGVM and LBAM is no longer a priority. Funding for these two programs alone, has decreased by over \$100,000. The anticipated reduction in Agricultural Program revenues also includes the ending of a special 3-year distribution of an extra Unclaimed Gas Tax (UGT) payment of \$81,101 for the most recent Fiscal Years 2019-20, 2020-21 and 2021-22.
- A nominal increase in fee revenue.

Budget Unit Functions & Responsibilities

Wildlife Services is a cooperative program with the United States Department of Agriculture (USDA) and the County of Sacramento. The program provides for the control of non-domestic animals such as skunks, opossums, raccoons, beavers, coyotes and birds that pose a threat to human health and safety or cause damage to property or livestock. Wildlife Services provides technical assistance, exclusionary assistance and animal removal to residents, agricultural operations and businesses in the unincorporated portions of the County, as well as participating local jurisdictions. Incorporated cities who participate in the program, contribute funding for the program, commensurate with services provided to their residents.

Goals

- To safeguard public health and safety and protect Sacramento County’s agricultural, and natural resources through sound wildlife management practices.
- To provide a program that will reasonably assure county residents that they may safely enjoy parks, recreation areas, and residential neighborhoods while minimizing the threat of harm from non-domestic animals.
- To provide the agricultural industry and county residents with protection from damage to property and injury to livestock or domestic pets caused by non-domestic animals.

Accomplishments

- Due to an advancement in exclusionary techniques and the willingness of participants to follow technical assistance advice, the number of non-domestic animals that have required removal due to property damage and/or livestock damage has continued to decline over the past 5 years. Wildlife Services Technicians spend the majority of their time educating residents, agricultural operators and others on how to manage wildlife interactions through proactively preventing wildlife from entering areas where they are not wanted. This integrated approach drastically reduces wildlife conflicts.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Wildlife Services	\$94,325	\$98,098	\$101,041	\$2,943	3.0%
Total Expenditures / Appropriations	\$94,325	\$98,098	\$101,041	\$2,943	3.0%
Net Financing Uses	\$94,325	\$98,098	\$101,041	\$2,943	3.0%
Total Revenue	\$33,592	\$37,365	\$26,027	\$(11,338)	(30.3)%
Net County Cost	\$60,733	\$60,733	\$75,014	\$14,281	23.5%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Other Charges	\$94,325	\$98,098	\$101,041	\$2,943	3.0%
Total Expenditures / Appropriations	\$94,325	\$98,098	\$101,041	\$2,943	3.0%
Net Financing Uses	\$94,325	\$98,098	\$101,041	\$2,943	3.0%
Revenue					
Charges for Services	\$33,592	\$37,365	\$26,027	\$(11,338)	(30.3)%
Total Revenue	\$33,592	\$37,365	\$26,027	\$(11,338)	(30.3)%
Net County Cost	\$60,733	\$60,733	\$75,014	\$14,281	23.5%

Summary of Changes

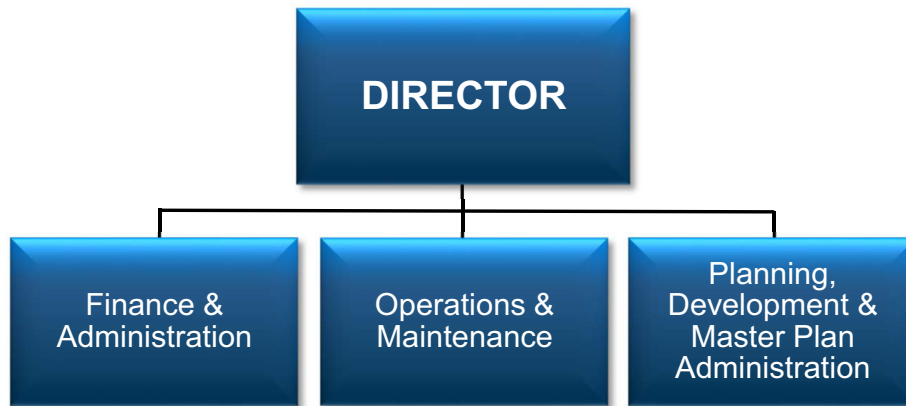
The Recommended Budget reflects a \$2,943 (3.0%) increase in total appropriations, an \$11,338 (30.3%) decrease in revenue, and a \$14,281 (23.5%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

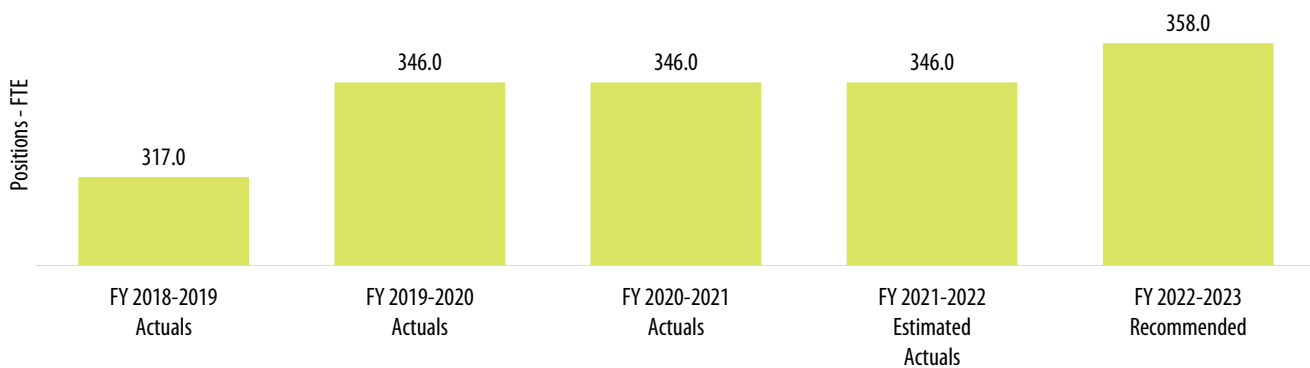
The increase in total appropriations is due to a 3% increase passed down to the County for the total jurisdiction budget comprised of the following 6 jurisdictions: Unincorporated County, and the Cities of Citrus Heights, Elk Grove, Folsom, Galt, and Rancho Cordova.

The decrease in revenue is due to a change in Department practice to, going forward, use agricultural revenues to fund agricultural programs in Budget Unit 3210000, rather than to fund increased Wildlife Services costs. While the Department remains committed to this important and valuable public service, annual cost increases from USDA are expected to continue and the County allocation requires parity with the calculated County Jurisdiction's cost share to ensure long term support of the program.

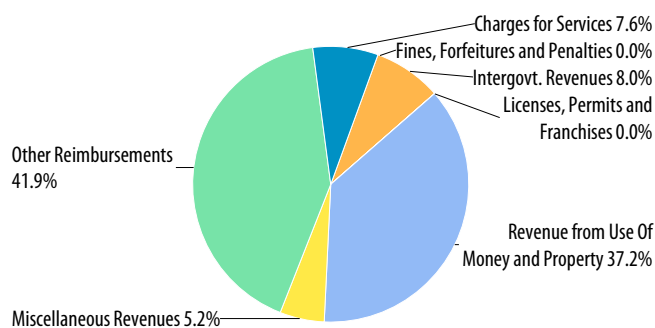
Department Structure
Cindy Nichol, Director



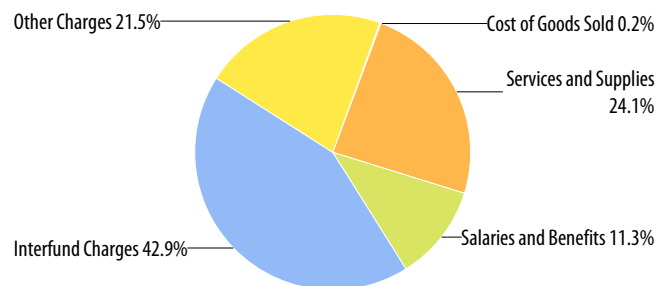
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

Airport Systems is responsible for planning, developing, operating and maintaining four public use airport facilities in Sacramento County (Airport System). The Airport System is comprised of Sacramento International Airport (a commercial air carrier facility), Mather Airport (a cargo and general aviation facility), Executive Airport (a general aviation facility) and Franklin Field (a general aviation facility). Operated as an Enterprise Fund, the Airport System is financially self-supporting with expenses paid for by revenue generated from businesses and individuals who use the airports. The Airport System primarily serves the Sacramento region, a six-county area consisting of Sacramento, El Dorado, Yuba, Sutter, Placer and Yolo counties, as well as a large secondary surrounding area. In addition to promoting the safe and efficient use of air transportation facilities, the Department of Airports is responsible for managing the environmental impacts within the Sacramento region associated with the operation and development of the Airport System facilities. Airport Systems consists of:

- Administration and Finance
- Airport Operations
- Airport Revenues
- Planning and Development

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Administration and Finance	\$110,953,066	\$117,156,449	\$118,883,891	\$1,727,442	1.5%
Airport Operations	\$85,632,433	\$97,942,480	\$120,095,315	\$22,152,835	22.6%
Airport Revenues	\$191,932,740	\$161,050,000	\$186,000,000	\$24,950,000	15.5%
Planning and Development	\$5,166,260	\$7,072,447	\$8,102,211	\$1,029,764	14.6%
Total Expenditures / Appropriations	\$393,684,500	\$383,221,376	\$433,081,417	\$49,860,041	13.0%
Total Reimbursements	\$(154,749,732)	\$(161,000,000)	\$(186,000,000)	\$(25,000,000)	15.5%
Net Financing Uses	\$238,934,767	\$222,221,376	\$247,081,417	\$24,860,041	11.2%
Total Revenue	\$197,864,351	\$207,726,031	\$257,458,970	\$49,732,939	23.9%
Use of Fund Balance	\$41,070,416	\$14,495,345	\$(10,377,553)	\$(24,872,898)	(171.6)%
Positions	346.0	346.0	358.0	12.0	3.5%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$41,776,413	\$45,551,157	\$48,839,706	\$3,288,549	7.2%
Services & Supplies	\$68,434,231	\$82,850,251	\$104,375,908	\$21,525,657	26.0%
Other Charges	\$91,047,190	\$93,269,968	\$93,215,803	\$(54,165)	(0.1)%
Interfund Charges	\$191,932,740	\$161,050,000	\$186,000,000	\$24,950,000	15.5%
Cost of Goods Sold	\$493,926	\$500,000	\$650,000	\$150,000	30.0%
Total Expenditures / Appropriations	\$393,684,500	\$383,221,376	\$433,081,417	\$49,860,041	13.0%
Other Reimbursements	\$(154,749,732)	\$(161,000,000)	\$(186,000,000)	\$(25,000,000)	15.5%
Total Reimbursements	\$(154,749,732)	\$(161,000,000)	\$(186,000,000)	\$(25,000,000)	15.5%
Net Financing Uses	\$238,934,767	\$222,221,376	\$247,081,417	\$24,860,041	11.2%
Revenue					
Licenses, Permits & Franchises	\$58,584	\$28,287	\$60,299	\$32,012	113.2%
Fines, Forfeitures & Penalties	\$16,964	\$9,854	\$18,245	\$8,391	85.2%
Revenue from Use Of Money & Property	\$122,181,450	\$130,761,691	\$164,845,814	\$34,084,123	26.1%
Intergovernmental Revenues	\$21,976,649	\$40,631,441	\$35,472,218	\$(5,159,223)	(12.7)%
Charges for Services	\$34,966,246	\$19,380,461	\$33,882,562	\$14,502,101	74.8%
Miscellaneous Revenues	\$18,591,939	\$16,914,297	\$23,179,832	\$6,265,535	37.0%
Other Financing Sources	\$72,519	—	—	—	—%
Total Revenue	\$197,864,351	\$207,726,031	\$257,458,970	\$49,732,939	23.9%
Use of Fund Balance	\$41,070,416	\$14,495,345	\$(10,377,553)	\$(24,872,898)	(171.6)%
Positions	346.0	346.0	358.0	12.0	3.5%

Summary of Changes

The Recommended Budget reflects a \$49,860,041 (13.0%) increase in total appropriations, a \$25,000,000 (15.5%) increase in reimbursements, a \$49,732,939 (23.9%) increase in revenue, and a \$24,872,898 (171.6%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- Recovery from pandemic reduced travel, and increasing demand in passenger related services.
- Increases in airline route escalation.
- Increases in maintenance projects that were postponed due to the pandemic.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to:

- Increases in expenditures in each program, which requires more transfer authority to cover their operations.

The increase in revenue is due to:

- Passengers returning to travel after COVID-19.
- Airlines adding new routes, which increases airline revenues.
- Commercial cargo increases.
- Concession increases at terminal gates.

Use of Fund Balance reflects an increase of \$10,377,553 in retained earnings.

Position counts have increased by 12.0 FTE from the prior year Adopted Budget due to:

- 12.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Administration and Finance	661,818	—	—	661,818	4.0
Airport Operations	3,705,030	—	—	3,705,030	7.0
Planning and Development	167,600	—	—	167,600	1.0

Administration and Finance

Program Overview

Administration and Finance provides business and administrative duties at the airport including accounting, budgeting, central warehouse in coordination with Department of General Services Purchasing, property leasing and contracts, airtrade development, information and technology, and media and communications.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$10,635,410	\$11,184,415	\$11,641,099	\$456,684	4.1%
Services & Supplies	\$9,270,466	\$12,702,066	\$14,026,989	\$1,324,923	10.4%
Other Charges	\$91,047,190	\$93,269,968	\$93,215,803	\$(54,165)	(0.1)%
Total Expenditures / Appropriations	\$110,953,066	\$117,156,449	\$118,883,891	\$1,727,442	1.5%
Other Reimbursements	\$(154,749,732)	\$(161,000,000)	\$(186,000,000)	\$(25,000,000)	15.5%
Total Reimbursements	\$(154,749,732)	\$(161,000,000)	\$(186,000,000)	\$(25,000,000)	15.5%
Net Financing Uses	\$(43,796,666)	\$(43,843,551)	\$(67,116,109)	\$(23,272,558)	53.1%
Revenue					
Revenue from Use Of Money & Property	\$14,588	—	—	—	—%
Intergovernmental Revenues	\$5,668,571	—	—	—	—%
Miscellaneous Revenues	\$77,981	—	—	—	—%
Other Financing Sources	\$1,225	—	—	—	—%
Total Revenue	\$5,762,365	—	—	—	—%
Use of Fund Balance	\$(49,559,031)	\$(43,843,551)	\$(67,116,109)	\$(23,272,558)	53.1%
Positions	59.0	59.0	63.0	4.0	6.8%

Summary of Changes

The Recommended Budget reflects a \$1,727,442 (1.5%) increase in total appropriations, a \$25,000,000 (15.5%) increase in reimbursements, and a \$23,272,558 (53.1%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Cost of living adjustments and step increases.
- Resumption of travel causing an increase in services to accommodate an increase in travelers through the airports.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to:

- Increases in expenditures in this program, which requires more transfer authority to cover their operations. Use of Fund Balance reflects a \$67,116,109 increase in retained earnings.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
SCDA add 1.0 FTE Administrative Services Officer 1 in Admin & Finance (1)					
	107,836	—	—	107,836	1.0
Add 1.0 FTE Administrative Services Officer 1 in the Administration & Finance program to support the Financial Planning and Analysis section which handles the budget and Airline rates and charges. This position is needed to create and implement the department-wide financial model. If this growth is not approved, it will hinder the county to utilize the financial system, and will increase the overall workload, which will cause delays in meeting department goals. This request is funded by the Airport Fund.					
SCDA add 1.0 FTE Administrative Services Officer 1 in Admin & Finance (2)					
	107,836	—	—	107,836	1.0
Add 1.0 FTE Administrative Services Officer 1 in the Administration & Finance program to support the Director in applying and receiving federal aid funding. If this growth is not approved, analytical work that is highly confidential and/or sensitive in nature, such as budget matters, organizational structure and development issues, and labor matters, all of which frequently arise, will be delayed. Furthermore, the Department will not be positioned to function administratively as effectively as will be needed as it takes on SMForward, a ~\$1 Billion capital program over the next 5 years, because the ASO 1 would manage a team of staff who otherwise would each have to be directly managed by a Deputy Director. This request is funded by the Airport Fund.					
SCDA add 1.0 FTE Administrative Services Officer 1 in Admin & Finance (3)					
	107,836	—	—	107,836	1.0
Add 1.0 FTE Administrative Services Officer 1 in the Administration & Finance program to support the Project Portfolio Office in capital needs and program management. If this request is not approved, this will affect the ability of the section to meet the large capital needs of the Airport and the County. This request is funded by the Airport Fund.					
SCDA add 1.0 FTE Airport Economic Development Specialist in Admin & Finance					
	149,248	—	—	149,248	1.0
Add 1.0 FTE Airport Economic Development Specialist in the Administration & Finance program to support the Properties section in airport service contracts, public solicitations for professional services, and all agreements and amendments for contracts. If this growth is not approved, the Properties section will have difficulties meeting timelines for all solicitations and agreement administration. This request is funded by the Airport Fund.					
SCDA reallocate 1.0 FTE Administrative Services Officer 2 to 1.0 FTE Administrative Services Officer 3 in Admin & Fin					
	28,010	—	—	28,010	—
Reallocate 1.0 FTE Administrative Services Officer 2 for 1.0 FTE Administrative Services Officer 3 in the Administration and Finance program. This position manages all Central Warehouse employees which cover all functions of a warehouse and procurement center. If this reallocation is denied, then there will be impacts to purchasing efficiency, accountability and coordination between the warehouse and other purchasing functions. This request is funded by the Airport Fund.					
SCDA Sr. Personnel Analyst for DPS in Finance & Admin					
	161,052	—	—	161,052	—
Requesting funding for 1.0 FTE Sr. Personnel Analyst position in the Department of Personnel Services (PDS) dedicated to the Department of Airports human resources needs. If this growth position is denied, the human resource needs of the Airports will experience delays in resolving personnel matters. Funding is provided through the Airport's Enterprise Fund. This request is contingent on approval of a linked request in the DPS budget (BU 6050000).					

Airport Operations

Program Overview

Airport Operations provides maintenance and operations support for the Airport System. Services include security, vehicle traffic control and janitorial services.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$27,393,446	\$29,806,570	\$32,376,071	\$2,569,501	8.6%
Services & Supplies	\$57,745,061	\$67,635,910	\$87,069,244	\$19,433,334	28.7%
Cost of Goods Sold	\$493,926	\$500,000	\$650,000	\$150,000	30.0%
Total Expenditures / Appropriations	\$85,632,433	\$97,942,480	\$120,095,315	\$22,152,835	22.6%
Net Financing Uses	\$85,632,433	\$97,942,480	\$120,095,315	\$22,152,835	22.6%
Revenue					
Miscellaneous Revenues	\$1,107	—	—	—	—%
Total Revenue	\$1,107	—	—	—	—%
Use of Fund Balance	\$85,631,327	\$97,942,480	\$120,095,315	\$22,152,835	22.6%
Positions	256.0	256.0	263.0	7.0	2.7%

Summary of Changes

The Recommended Budget reflects a \$22,152,835 (22.6%) increase in total appropriations and use of fund balance (retained earnings) from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- Recovery from pandemic reduced travel, and increasing demand in passengers to service.
- Increases in airline route escalation.
- Increases in maintenance projects that were postponed due to the pandemic.
- Recommended growth summarized later in this section.

Use of Fund Balance reflects a \$120,095,315 decrease in retained earnings.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
SCDA - Reallocate 3.0 FTE in General Services					
	54,622	—	—	54,622	—
Reallocate 2.0 FTE Stationary Engineers and 1.0 FTE Building Maintenance Worker to 1.0 FTE Electrician, 1.0 FTE Plumber and 1.0 FTE Carpenter to better suit the needs for the Department of Airports. Without this reallocation, the Department of Airports will not be able to efficiently conduct day to day operations, which will cause delays in certain projects. This request is funded by the Airport Fund. This request is tied to the Department of General Services (7000000).					
SCDA add 1.0 FTE Airport Manager in Operations & Maintenance (1)					
	182,698	—	—	182,698	1.0
Add 1.0 FTE Airport Manager - Emergency Management in the Airport Operations program to prepare the Airport to respond, exercise, develop and execute countermeasures to destabilizing aviation-based threats. Without this position, the airport will be lacking in a centralized position to execute communication and crisis response. This request is funded by the Airport Fund.					
SCDA add 1.0 FTE Airport Manager in Operations & Maintenance (2)					
	182,698	—	—	182,698	1.0
Add 1.0 FTE Airport Manager -Custodial Services in the Airport Operations program to manage our custodial contract and County custodians. If this growth is not approved, there could be delayed deadlines and inadequate management of our custodial contract. This request is funded by the Airport Fund.					
SCDA add 1.0 FTE Airport Manager in Operations & Maintenance (3)					
	182,698	—	—	182,698	1.0
Add 1.0 FTE Airport Manager - Facility Planning in the Airport Operations program to manage projects and major systems that are essential to the Airport. Without this position, the SCDA facility management will lack efficiency and the attention needed to meet our strategic goals. This request is funded by the Airport Fund.					
SCDA add 1.0 FTE Airport Operations Officer in Operations & Maintenance (1)					
	137,331	—	—	137,331	1.0
Add 1.0 FTE Airport Operations Officer in the Airport Operations program for administration and support. This officer will handle the delegation of duties and schedule freeing up the Airside Operations manager and reducing overtime. If this request is denied, the manager's time will continue to be consumed by routine tasks and overtime increases will cost the department. This request is funded by the Airport Fund.					
SCDA add 1.0 FTE Airport Operations Officer in Operations & Maintenance (2)					
	137,331	—	—	137,331	1.0
Add 1.0 FTE Airport Operations Officer in the Airport Operations program for resource management. This positions ensures the airlines are appropriately billed for their Remain Over-Night (RON) parking, provides training on gate usage and gives ongoing oversight. If this position is not granted, the duties related to the airline gates and RON parking would have to be shifted to the contractor and they would need to increase staffing. This request is funded by the Airport Fund.					
SCDA add 1.0 FTE Customer Service Officer in Operations & Maintenance					
	186,532	—	—	186,532	1.0
Add 1.0 FTE Customer Service Officer in the Airport Operations program to coordinate the customer service experience at International Airport. If this growth request is not approved, responsibilities will continue to be divided between different sections and the customer experience will be impacted. This request is funded by Airport revenue.					

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
SCDA add 1.0 FTE Senior Airport Operations Worker in Operations & Maintenance					
	87,031	—	—	87,031	1.0
Add 1.0 FTE Senior Airport Operations Worker in the Airport Operations program to provide weekend coverage of monitoring Ground Transportation services such as regulations, safety, conflicts, data base upkeep, coordination with our on site parking companies. If this request is denied, monitoring of all ground transportation functions will be fall on the manager and airport operations officer and other essential tasks will be delayed. This request is funded by the Airport Fund.					
SCDA Building Demolition in Operations & Maintenance					
	500,000	—	—	500,000	—
Requesting funding to remove 20 buildings/structures that have been deemed a hazard at the Mather Airport location. Without this funding, some structures will be a safety issue. Funding is provided through the Airports' Enterprise Fund.					
SCDA reallocate 3.0 FTE Firefighter SCAF Lv 2 (24) to 3.0 FTE Fire Engineer SCAF (24) in Operations & Maintenance					
	54,089	—	—	54,089	—
Reallocate 3.0 FTE Firefighter SCAF Lv 2 (24) for 3.0 FTE Fire Engineer SCAF (24) in the Airport Operations program. These positions meet operational and technical requirements in the Airport Fire profession. If this growth request is denied, each shift will be lacking a Fire Engineer to operate the apparatus increasing overtime for the current Fire Engineers. This request is funded by the Airport Fund.					
SCDA Terminal A Ceiling Replacement in Operations & Maintenance					
	2,000,000	—	—	2,000,000	—
Requesting funding for a new ceiling in Terminal A that will re-insulate and modernize the current ceiling. Without funding of this project is will compromise the safety of the ceiling. Funding is provided through the Airports' Enterprise Fund.					

Airport Revenues

Program Overview

Airport Revenues provides revenue, including Airline revenues, Non-Airline revenues, Grant Funds, Passenger Facility Charges and the new Customer Facility Charge (CFC) imposed on rental car customers effective May 1, 2019.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	\$191,932,740	\$161,050,000	\$186,000,000	\$24,950,000	15.5%
Total Expenditures / Appropriations	\$191,932,740	\$161,050,000	\$186,000,000	\$24,950,000	15.5%
Net Financing Uses	\$191,932,740	\$161,050,000	\$186,000,000	\$24,950,000	15.5%
Revenue					
Licenses, Permits & Franchises	\$58,584	\$28,287	\$60,299	\$32,012	113.2%
Fines, Forfeitures & Penalties	\$16,964	\$9,854	\$18,245	\$8,391	85.2%
Revenue from Use Of Money & Property	\$122,166,862	\$130,761,691	\$164,845,814	\$34,084,123	26.1%
Intergovernmental Revenues	\$16,308,078	\$40,631,441	\$35,472,218	\$(5,159,223)	(12.7)%
Charges for Services	\$34,966,246	\$19,380,461	\$33,882,562	\$14,502,101	74.8%
Miscellaneous Revenues	\$18,512,852	\$16,914,297	\$23,179,832	\$6,265,535	37.0%
Other Financing Sources	\$71,294	—	—	—	—%
Total Revenue	\$192,100,880	\$207,726,031	\$257,458,970	\$49,732,939	23.9%
Use of Fund Balance	\$(168,140)	\$(46,676,031)	\$(71,458,970)	\$(24,782,939)	53.1%

Summary of Changes

The Recommended Budget reflects a \$24,950,000 (15.5%) increase in total appropriations, a \$49,732,939 (23.9%) increase in revenue, and a \$24,782,939 (53.1%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Transferring costs to other program due to an increase in appropriation.

The increase in revenue is due to:

- Passenger increases and recovery of travel outlook.
- Ground transportation, food and beverage, and cargo shipments are all projecting to increase in Fiscal Year 2022-23 due to COVID-19 last year.

Use of Fund Balance reflects a \$71,458,970 increase in retained earnings.

Planning and Development

Program Overview

Planning and Development provides all capital improvement and maintenance projects beginning with design through completion. Includes coordination of work with other County departments including Planning, Economic Development and Building, Permits and Inspections (CMID).

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$3,747,557	\$4,560,172	\$4,822,536	\$262,364	5.8%
Services & Supplies	\$1,418,704	\$2,512,275	\$3,279,675	\$767,400	30.5%
Total Expenditures / Appropriations	\$5,166,260	\$7,072,447	\$8,102,211	\$1,029,764	14.6%
Net Financing Uses	\$5,166,260	\$7,072,447	\$8,102,211	\$1,029,764	14.6%
Revenue					
Use of Fund Balance	\$5,166,260	\$7,072,447	\$8,102,211	\$1,029,764	14.6%
Positions	31.0	31.0	32.0	1.0	3.2%

Summary of Changes

The Recommended Budget reflects a \$1,029,764 (14.6%) increase in total appropriations and use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Cost of living adjustments and step increases, and service increases relating to engineering, environmental, and architectural planning, which is offset by an increase in use of fund balance.
- Recommended growth detailed later in this section.

Use of Fund Balance reflects a \$8,102,211 decrease in retained earnings.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
SCDA add 1.0 FTE Senior Airport Planner in Planning & Development	167,600	—	—	167,600	1.0

Add 1.0 FTE Senior Airport planner in the Planning and Development program for sustainability. The Airport's sustainability commitment is necessary for federal and state funding. This position will develop, implement and monitor sustainability in to all planning aspects of projects. Without this position the SCDA ability to develop and implement required sustainability and environmental initiatives will be hampered. This request is funded by the Airport Fund.

Budget Unit Functions & Responsibilities

Airport **Capital Outlay** includes all fixed assets and projects used, planned, developed, and maintained to support the Airport System. Funding for all capital projects comes from revenues earned by the Airport System, supplemented by Federal Airport Improvement (AIP) grants. The projects and assets are valuable in delivering a financially self-sustaining Airport System that ensures a positive, secure, customer experience in aviation transportation and necessary to accommodate our business partners whether the airlines or concession owners. Airport Outlay consists of:

- Executive Airport
- International Airport
- Mather Airport

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Executive Airport	—	\$250,000	\$1,140,000	\$890,000	356.0%
International Airport	\$28,173,003	\$90,903,004	\$96,833,786	\$5,930,782	6.5%
Mather Airport	\$1,326,380	\$8,111,000	\$7,918,000	\$(193,000)	(2.4)%
Total Expenditures / Appropriations	\$29,499,382	\$99,264,004	\$105,891,786	\$6,627,782	6.7%
Total Reimbursements	\$(34,670,621)	\$(50,000)	—	\$50,000	(100.0)%
Net Financing Uses	\$(5,171,239)	\$99,214,004	\$105,891,786	\$6,677,782	6.7%
Total Revenue	\$6,024,035	—	—	—	—%
Use of Fund Balance	\$(11,195,274)	\$99,214,004	\$105,891,786	\$6,677,782	6.7%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Other Charges	—	\$313,004	\$725,686	\$412,682	131.8%
Land	\$223	—	\$500,000	\$500,000	—%
Improvements	\$27,711,791	\$75,632,000	\$83,627,100	\$7,995,100	10.6%
Equipment	\$1,787,368	\$23,319,000	\$20,039,000	\$(3,280,000)	(14.1)%
Computer Software	—	—	\$1,000,000	\$1,000,000	—%
Total Expenditures / Appropriations	\$29,499,382	\$99,264,004	\$105,891,786	\$6,627,782	6.7%
Other Reimbursements	\$(34,670,621)	\$(50,000)	—	\$50,000	(100.0)%
Total Reimbursements	\$(34,670,621)	\$(50,000)	—	\$50,000	(100.0)%
Net Financing Uses	\$(5,171,239)	\$99,214,004	\$105,891,786	\$6,677,782	6.7%
Revenue					
Revenue from Use Of Money & Property	\$355,464	—	—	—	—%
Intergovernmental Revenues	\$5,668,571	—	—	—	—%
Total Revenue	\$6,024,035	—	—	—	—%
Use of Fund Balance	\$(11,195,274)	\$99,214,004	\$105,891,786	\$6,677,782	6.7%

Summary of Changes

The Recommended Budget reflects a \$6,627,782 (6.7%) increase in total appropriations, a \$50,000 (100.0%) decrease in reimbursements, and a \$6,677,782 (6.7%) increase in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Continuation of capital projects.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The decrease in reimbursements is due to no projects for the ConRAC (rental car facility) for reimbursement in the Fiscal Year 2022-23 budget.

Use of Fund Balance reflects a \$105,891,786 decrease in retained earnings.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
International Airport	15,375,000	—	—	15,375,000	—

Executive Airport

Program Overview

The Capital Outlay **Executive Airport** was developed to meet the needs of expanding services at the International Airport.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Improvements	—	\$250,000	\$1,140,000	\$890,000	356.0%
Total Expenditures / Appropriations	—	\$250,000	\$1,140,000	\$890,000	356.0%
Net Financing Uses	—	\$250,000	\$1,140,000	\$890,000	356.0%
Use of Fund Balance	—	\$250,000	\$1,140,000	\$890,000	356.0%

Summary of Changes

The Recommended Budget reflects an \$890,000 (356.0%) increase in total appropriations and use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to the Overlay Executive Airport project.

Use of Fund Balance reflects a \$1,140,000 decrease in retained earnings.

International Airport

Program Overview

The Capital Outlay **International Airport** was developed to meet the needs of expanding service at the International Airport, both in passengers and cargo.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Other Charges	—	\$313,004	\$725,686	\$412,682	131.8%
Land	\$223	—	\$500,000	\$500,000	—%
Improvements	\$26,385,411	\$67,626,000	\$75,147,100	\$7,521,100	11.1%
Equipment	\$1,787,368	\$22,964,000	\$19,461,000	\$(3,503,000)	(15.3)%
Computer Software	—	—	\$1,000,000	\$1,000,000	—%
Total Expenditures / Appropriations	\$28,173,003	\$90,903,004	\$96,833,786	\$5,930,782	6.5%
Other Reimbursements	\$(34,670,621)	\$(50,000)	—	\$50,000	(100.0)%
Total Reimbursements	\$(34,670,621)	\$(50,000)	—	\$50,000	(100.0)%
Net Financing Uses	\$(6,497,618)	\$90,853,004	\$96,833,786	\$5,980,782	6.6%
Revenue					
Revenue from Use Of Money & Property	\$355,464	—	—	—	—%
Intergovernmental Revenues	\$5,668,571	—	—	—	—%
Total Revenue	\$6,024,035	—	—	—	—%
Use of Fund Balance	\$(12,521,653)	\$90,853,004	\$96,833,786	\$5,980,782	6.6%

Summary of Changes

The Recommended Budget reflects a \$5,930,782 (6.5%) increase in total appropriations, a \$50,000 (100%) decrease in reimbursements, and a \$5,980,782 (6.6%) increase in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- A large array of maintenance, acquisition, and construction projects, such as (but not limited to) Elkhorn Boulevard Extension, Land Acquisition, Overlay projects, and Concourse replacements.
- Recommended growth detailed later in this section.

The decrease in reimbursements is due to no projects at the ConRAC (rental car facility) this Fiscal Year.

Use of Fund Balance reflects a \$96,833,786 decrease in retained earnings.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
SCDA 4x4 Fire Crash Truck in Operations	800,000	—	—	800,000	—
<p>Requesting to purchase a new 4x4 Fire Crash Truck. The existing 8x8 crash truck has reached the end of its useful life and needs to be replaced. Without funding of this apparatus, Airport Fire will have inadequate equipment necessary to respond to the full spectrum of response actions. Funding is provided through the Airports' Enterprise Fund.</p>					
SCDA Campus-wide Power Management and Control System Upgrade in Operations	250,000	—	—	250,000	—
<p>Requesting purchase of a new electrical infrastructure to manage power throughout the airport. Electrical infrastructure across SMF requires better component integration and management. This project will install a system-wide power management control system to address this requirement. Without funding of this project, the power throughout the airport will be compromised. Funded by the Airport Fund.</p>					
SCDA Ground Transportation Center in Operations	500,000	—	—	500,000	—
<p>Requesting funds for a conceptual design of a centralized Ground Transportation center to service customers from both terminals to all areas of the airport. This project will construct a ground transportation center between Terminal B and the parking garage. It will consolidate Transportation Network Companies, shuttle buses, and taxi operations for both terminals at a centralized location. If funding is denied, it will severely hamper the day to day operations at the Airport. Funding is provided through the Airports' Enterprise Fund.</p>					
SCDA Lindbergh Drive Bypass in Operations	500,000	—	—	500,000	—
<p>Update the Lindbergh Drive to improve vehicle efficiency through the terminals. This is a design and construction project to update the Lindbergh Drive alignment around Terminals A and B to allow for more efficient vehicle circulation. Without this growth request traffic around the terminals will be congested. Funding is provided through the Airports' Enterprise Fund.</p>					
SCDA Lindbergh Drive Widening and Rehabilitation in Operations	200,000	—	—	200,000	—
<p>Update the Lindbergh Drive to present day needs for cargo truck and traffic. The pavement is showing distress, and it is not wide enough to handle semi-trucks that enter the roadway from adjacent cargo facilities. This project will rehabilitate the existing pavement and also widen the roadway to accommodate this larger commercial traffic. Day to day traffic will be hindered if this growth request is not funded. Funding is provided through the Airports' Enterprise Fund.</p>					
SCDA New Parking Garage in Operations	2,000,000	—	—	2,000,000	—
<p>Requesting the design and construction of a new parking garage which will add close-in capacity and replace the lost parking spots that will be displaced by the development of the new Consolidated Rental Car Facility. Without this growth request, Airports will lose close-in options for a parking system that is already operating at capacity, and may have to turn customers away due to insufficient lot availability. Funding is provided through the Airports' Enterprise Fund.</p>					
SCDA Rental Car Building Curbside and Parking Area Modification in Operations	275,000	—	—	275,000	—
<p>Requesting curbside expansion and parking lot modifications in front of the rental car facility in order to handle increased passenger volumes, accommodate the larger electric shuttle bus fleet, and improve safety during loading operations. If this project is denied, the increasingly congested curbside area will create queueing delays and safety concerns for passengers during loading and unloading operations. Funding is provided through the Airports' Enterprise Fund.</p>					

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
SCDA Runway Sweeper Truck in Operations					
	300,000	—	—	300,000	—
Requesting to purchase a new runway sweeper truck which will assist the Airport in maintaining the surface condition of all runways, taxiways, and aprons. Without the funding of this apparatus, the Airfield Maintenance section will be hindered in their ability to collect and remove foreign object debris from paved airfield surfaces, which presents a hazard for arriving and departing aircraft. Funding is provided through the Airports' Enterprise Fund.					
SCDA Shuttle Bus Operations Building - East Vault in Operations					
	200,000	—	—	200,000	—
Requesting the design and construction of a shuttle bus operations building adjacent to the east vault where the new parking lot and charging stations are being constructed for the zero-emission bus fleet. This building will house the dispatch office, breakroom, and locker room for shuttle bus employees. If this growth request is denied, it will create operational inefficiencies in scheduling and route management due to the distance between the new charging lot and the existing operations building which will increase busing costs and delay service. Funding is provided through the Airports' Enterprise Fund.					
SCDA Terminal B Baggage Handling System Upgrade in Operations					
	9,100,000	—	—	9,100,000	—
Upgrade the servers, logic controllers, and electrical components in the Terminal B Baggage Handling System to improve reliability and extend the useful life of the system. If this growth request is denied, Terminal B airlines will continue to experience flight delays and lost baggage issues as a result of system failures that create operational bottlenecks and impact on-time departures. Funding is provided through the Airports' Enterprise Fund.					
SCDA Terminal Crosswalk Signals in Operations					
	450,000	—	—	450,000	—
Requesting a project to install crosswalk traffic signals and adjust pavement markings on the roadways in front of Terminals A and B to mitigate vehicle to pedestrian conflict in these areas. If this growth project is denied, passenger safety in the crosswalks will remain a concern and there will likely be more accidents between vehicles and pedestrians. Funding is provided through the Airports Enterprise Fund.					
SCDA Traffic Monitoring System in Operations					
	800,000	—	—	800,000	—
Requesting this project to install a passive traffic monitoring system at select locations across the airport campus in order to gather live and historic traffic data related to roadway condition, traffic volumes, speed, density, and parking demand. Failure to approve this growth request will hinder the Department's ability to actively monitor and analyze roadway and traffic data in order to develop operational improvements and maintenance actions based on condition and demand. Funding is provided through the Airports' Enterprise Fund.					

Mather Airport

Program Overview

The Capital Outlay **Mather Airport** was developed to meet the needs of expanding cargo service at the Mather Airport.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Improvements	\$1,326,380	\$7,756,000	\$7,340,000	\$(416,000)	(5.4)%
Equipment	—	\$355,000	\$578,000	\$223,000	62.8%
Total Expenditures / Appropriations	\$1,326,380	\$8,111,000	\$7,918,000	\$(193,000)	(2.4)%
Net Financing Uses	\$1,326,380	\$8,111,000	\$7,918,000	\$(193,000)	(2.4)%
Use of Fund Balance	\$1,326,380	\$8,111,000	\$7,918,000	\$(193,000)	(2.4)%

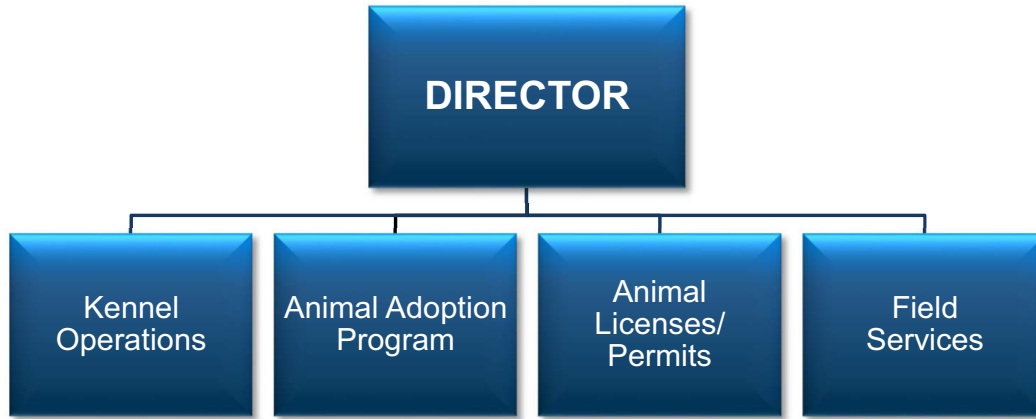
Summary of Changes

The Recommended Budget reflects a \$193,000 (2.4%) decrease in appropriations and use of fund balance (retained earnings) from the prior year Adopted Budget.

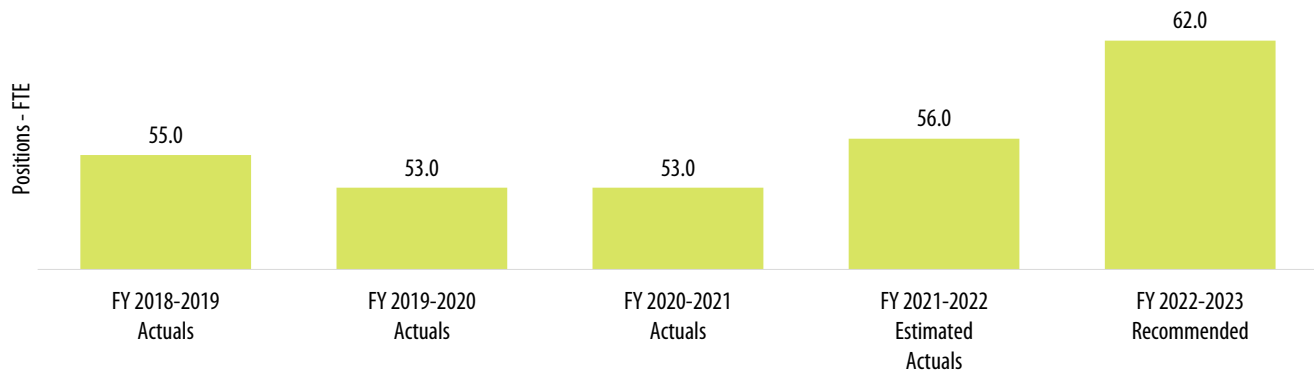
The net decrease in appropriations is due to the Generator Replacement for Tower and Airfield Lighting project and the Fuel Farm Upgrade costing less than anticipated.

Use of fund balance reflects a \$7,918,000 decrease in retained earnings.

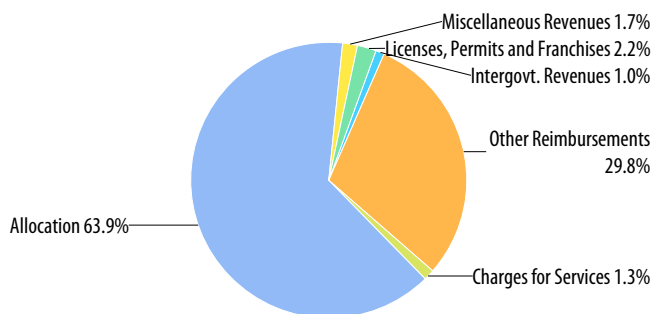
Department Structure
Annette Bedsworth, Director



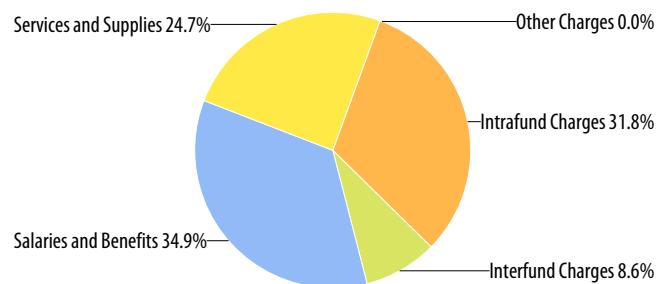
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Department of Animal Care and Regulation** provides public safety and protects the health and welfare of animals in our community through the following programs:

- Administration
- Community Outreach
- Dispatch and Field Services
- Shelter Services

Goals

- Provide a safe haven for all animals that enter our care and provide exceptional animal care services to our customers, both humans and animals. Ensure that every cat and dog owner in Sacramento County has access to affordable spay and neuter services.
- Increase the number of animals that are adopted, returned to owner, and rescued to achieve a high live release rate. Continue to improve and expand operations to solidify the shelter as the premier animal care facility in the Sacramento region. Deliver first class customer service to our constituents.
- Establish a comfortable, professional, and rewarding environment for all staff and volunteers. Build and enhance volunteer services. Expand our existing donor base by continuing to engage the community.

Accomplishments

- Bradshaw Animal Shelter protected, saved, sheltered and fed about 8,000 animals. 88% of the animals were spayed or neutered either at the shelter or through available programs via grants, donations, and Sacramento Area Animals Coalition's (SAAC) Voucher Program for low income residents of Sacramento County.
- In 2021, the Animal Control Officers responded to 17,286 service calls and provided field assistance during the wildfires.
- The Volunteer Program had more than 80 active volunteers at the shelter, assisting with daily cleaning, feeding, grooming, socialization, customer service, adoption counseling, fostering, mobile events, fundraising, clerical duties, and general shelter maintenance.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Administration	\$4,659,090	\$5,174,776	\$5,416,841	\$242,065	4.7%
Community Outreach	\$331,616	\$356,693	\$352,480	\$(4,213)	(1.2)%
Dispatch & Fields Services	\$4,048,631	\$4,090,325	\$4,059,215	\$(31,110)	(0.8)%
Shelter Services	\$6,366,350	\$7,475,297	\$8,353,717	\$878,420	11.8%
Total Expenditures / Appropriations	\$15,405,688	\$17,097,091	\$18,182,253	\$1,085,162	6.3%
Total Reimbursements	\$(5,249,987)	\$(5,178,701)	\$(5,425,346)	\$(246,645)	4.8%
Net Financing Uses	\$10,155,701	\$11,918,390	\$12,756,907	\$838,517	7.0%
Total Revenue	\$823,969	\$1,131,001	\$1,133,524	\$2,523	0.2%
Net County Cost	\$9,331,732	\$10,787,389	\$11,623,383	\$835,994	7.7%
Positions	53.0	54.0	62.0	8.0	14.8%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$4,930,043	\$5,656,445	\$6,342,433	\$685,988	12.1%
Services & Supplies	\$3,390,332	\$4,309,551	\$4,488,997	\$179,446	4.2%
Other Charges	\$958	\$960	\$993	\$33	3.4%
Interfund Charges	\$1,565,539	\$1,567,010	\$1,566,353	\$(657)	(0.0)%
Intrafund Charges	\$5,518,816	\$5,563,125	\$5,783,477	\$220,352	4.0%
Total Expenditures / Appropriations	\$15,405,688	\$17,097,091	\$18,182,253	\$1,085,162	6.3%
Other Reimbursements	\$(5,249,987)	\$(5,178,701)	\$(5,425,346)	\$(246,645)	4.8%
Total Reimbursements	\$(5,249,987)	\$(5,178,701)	\$(5,425,346)	\$(246,645)	4.8%
Net Financing Uses	\$10,155,701	\$11,918,390	\$12,756,907	\$838,517	7.0%
Revenue					
Licenses, Permits & Franchises	\$334,176	\$400,000	\$400,000	—	—%
Intergovernmental Revenues	\$96,125	\$183,146	\$185,669	\$2,523	1.4%
Charges for Services	\$180,688	\$231,000	\$231,000	—	—%
Miscellaneous Revenues	\$212,980	\$316,855	\$316,855	—	—%
Total Revenue	\$823,969	\$1,131,001	\$1,133,524	\$2,523	0.2%
Net County Cost	\$9,331,732	\$10,787,389	\$11,623,383	\$835,994	7.7%
Positions	53.0	54.0	62.0	8.0	14.8%

Summary of Changes

The Recommended Budget reflects a \$1,085,162 (6.3%) increase in total appropriations, a \$246,645 (4.8%) increase in reimbursements, a \$2,523 (0.2%) increase in revenues, and an \$835,994 (7.7%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net increase in total appropriations is due to:

- Increases in salary and benefits costs, including cost of living adjustments (COLAs), salary steps, and retirement costs.
- Increases in county-wide allocated costs and Department of General Services (DGS) as well as Department of Technology (DTech) charges.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to increased department overhead allocations as a result of COLAs, salary step increases, retirement cost increases, a rise in county-wide allocated costs, and from DGS and DTech charges.

The increase in revenues is attributable to higher revenues from City of Galt due to a projected increase in their residential population.

Positions counts have increased by 8.0 FTEs from the prior year Adopted Budget due to:

- 2.0 FTE net mid-year increases.
- 6.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Shelter Services	611,701	—	—	611,701	6.0

Administration

Program Overview

Administration operates the County Animal Shelter providing support for proactive animal adoption programs, foster and rescue programs and provides resources for in-house veterinary medical care and spay/neuter services.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$830,234	\$1,074,128	\$1,235,594	\$161,466	15.0%
Services & Supplies	\$1,999,571	\$2,148,884	\$2,340,666	\$191,782	8.9%
Other Charges	\$958	\$960	\$993	\$33	3.4%
Interfund Charges	\$1,565,539	\$1,567,010	\$1,566,353	\$(657)	(0.0)%
Intrafund Charges	\$262,788	\$383,794	\$273,235	\$(110,559)	(28.8)%
Total Expenditures / Appropriations	\$4,659,090	\$5,174,776	\$5,416,841	\$242,065	4.7%
Other Reimbursements	\$(5,249,987)	\$(5,178,701)	\$(5,366,841)	\$(188,140)	3.6%
Total Reimbursements	\$(5,249,987)	\$(5,178,701)	\$(5,366,841)	\$(188,140)	3.6%
Net Financing Uses	\$(590,896)	\$(3,925)	\$50,000	\$53,925	(1,373.9)%
Revenue					
Cost of Goods Sold	\$(4,524)	—	—	—	—%
Intergovernmental Revenues	\$629	—	—	—	—%
Charges for Services	\$(1,498)	—	—	—	—%
Miscellaneous Revenues	\$77,903	\$50,000	\$50,000	—	—%
Total Revenue	\$72,510	\$50,000	\$50,000	—	—%
Net County Cost	\$(663,406)	\$(53,925)	—	\$53,925	(100.0)%
Positions	4.0	5.0	5.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$242,065 (4.7%) increase in total appropriations, a \$188,140 (3.6%) increase in reimbursements, and a \$53,925 (100.0%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net increase in total appropriations is due to COLAs, salary step increases, retirement costs, allocated costs, and DGS and DTech charges.

The increase in reimbursements is due to increases in overall program expenditures, including COLAs, salary steps, retirement costs, increase in allocated costs, as well as other charges from DGS and DTech.

Community Outreach

Program Overview

Community Outreach provides funding to various nonprofit and community-based low-cost spay/neuter and vaccination clinic groups to optimize long-term reductions in the volume of sheltered animals by paying for services for pets. The program operates a mobile veterinary clinic program – the Bradshaw Animal Assistance Team (BAAT) – to provide no-cost vaccination, wellness and spay/neuter services directly in communities from which the shelter experiences higher than average intake of animals and for which demographics evidence a greater than average percentage of residents are living under low income or poverty conditions. The program is designed to promote the home retention of pets that might be surrendered to the shelter for medical needs and the prevention of litters of puppies and kittens that would be surrendered to the animal shelter when the pet owner cannot place them in another home and can no longer keep them.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$77,426	\$81,297	\$81,682	\$385	0.5%
Services & Supplies	\$145,080	\$169,708	\$165,491	\$(4,217)	(2.5)%
Intrafund Charges	\$109,110	\$105,688	\$105,307	\$(381)	(0.4)%
Total Expenditures / Appropriations	\$331,616	\$356,693	\$352,480	\$(4,213)	(1.2)%
Net Financing Uses	\$331,616	\$356,693	\$352,480	\$(4,213)	(1.2)%
Revenue					
Intergovernmental Revenues	\$342	—	—	—	—%
Charges for Services	\$80	\$8,000	\$8,000	—	—%
Miscellaneous Revenues	—	\$70,000	\$70,000	—	—%
Total Revenue	\$422	\$78,000	\$78,000	—	—%
Net County Cost	\$331,194	\$278,693	\$274,480	\$(4,213)	(1.5)%
Positions	1.0	1.0	1.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$4,213 (1.2%) decrease in total appropriations and a \$4,213 (1.5%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is due to expenditure reductions as a result of temporary closure of the Carmichael Petco location.

Dispatch & Fields Services

Program Overview

Dispatch and Fields Services responds to complaints of animal bites or attacks, loose animals, nuisance complaints, cruelty and neglect concerns and emergency calls for animals in immediate danger or causing a public safety hazard such as an animal in traffic or an aggressive dog on school grounds. The program provides twenty-four-hour emergency field services for response to injured and aggressive animals and for all public safety issues, and provides assistance to outside enforcement agencies when animals are involved. ACR partners with local agencies for disaster preparation/response for animal care and support issues.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,576,443	\$1,663,837	\$1,621,890	\$(41,947)	(2.5)%
Services & Supplies	\$542,773	\$524,108	\$541,799	\$17,691	3.4%
Intrafund Charges	\$1,929,415	\$1,902,380	\$1,895,526	\$(6,854)	(0.4)%
Total Expenditures / Appropriations	\$4,048,631	\$4,090,325	\$4,059,215	\$(31,110)	(0.8)%
Net Financing Uses	\$4,048,631	\$4,090,325	\$4,059,215	\$(31,110)	(0.8)%
Revenue					
Intergovernmental Revenues	\$35,493	\$100,297	\$96,821	\$(3,476)	(3.5)%
Charges for Services	\$4,901	—	—	—	—%
Miscellaneous Revenues	\$126,586	—	—	—	—%
Total Revenue	\$166,981	\$100,297	\$96,821	\$(3,476)	(3.5)%
Net County Cost	\$3,881,651	\$3,990,028	\$3,962,394	\$(27,634)	(0.7)%
Positions	17.0	17.0	17.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$31,110 (0.8%) decrease in total appropriations, a \$3,476 (3.5%) decrease in revenues, and a \$27,634 (0.7%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is due to the removal of a night-differential for Animal Control Officers.

The decrease in revenue is due to the end of the contract with the City of Folsom for dispatch and field services.

Shelter Services

Program Overview

Shelter Services conducts a rabies prevention program through licensing and vaccination compliance and enforces California laws and county ordinances pertaining to animals. The program provides shelter and care for stray animals from the unincorporated area of Sacramento County. The Shelter also operates a Volunteer Program with more than 200 active volunteers who assist the shelter in a variety of capacities, including daily cleaning/feeding, fundraising, animal socialization, customer service, adoption counseling, fostering, mobile events, clerical duties, grooming and general shelter maintenance.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$2,445,940	\$2,837,183	\$3,403,267	\$566,084	20.0%
Services & Supplies	\$702,907	\$1,466,851	\$1,441,041	\$(25,810)	(1.8)%
Intrafund Charges	\$3,217,503	\$3,171,263	\$3,509,409	\$338,146	10.7%
Total Expenditures / Appropriations	\$6,366,350	\$7,475,297	\$8,353,717	\$878,420	11.8%
Other Reimbursements	—	—	\$(58,505)	\$(58,505)	—%
Total Reimbursements	—	—	\$(58,505)	\$(58,505)	—%
Net Financing Uses	\$6,366,350	\$7,475,297	\$8,295,212	\$819,915	11.0%
Revenue					
Cost of Goods Sold	\$4,524	—	—	—	—%
Licenses, Permits & Franchises	\$334,176	\$400,000	\$400,000	—	—%
Intergovernmental Revenues	\$59,661	\$82,849	\$88,848	\$5,999	7.2%
Charges for Services	\$177,205	\$223,000	\$223,000	—	—%
Miscellaneous Revenues	\$8,491	\$196,855	\$196,855	—	—%
Total Revenue	\$584,057	\$902,704	\$908,703	\$5,999	0.7%
Net County Cost	\$5,782,294	\$6,572,593	\$7,386,509	\$813,916	12.4%
Positions	31.0	31.0	39.0	8.0	25.8%

Summary of Changes

The Recommended Budget reflects an \$878,420 (11.8%) increase in total appropriations, a \$58,505 (new) increase in reimbursements, a \$5,999 (0.7%) increase in revenues, and an \$813,916 (12.4%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Increases in COLAs, salary steps, retirement costs, allocated costs, and DGS and DTech charges.

- Recommended growth detailed later in this section.

The increase in reimbursements is due to a new reimbursement from the Animal Care – Restricted Revenue budget (BU 322800) for low income animal spay and neuter services.

The increase in revenue is due to higher revenues from the City of Galt as a result of increases in their residential population.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
ACR- Add 6.0 FTE Animal Care Attendants (ACA)					
	464,597	—	—	464,597	6.0

Add 6.0 FTE: 3.0 FTE Animal Care Attendant (ACA) positions to provide the needed infrastructure to the rescue coordinator; 1.0 FTE ACA to maintain the standards of the shelter, such as, sanitize kennels, feed and provide water to pets, provide enrichment and assist the community with adoptions; 2.0 FTE ACA to provide direct support to the Foster coordinator and create a foster team that is available seven days a week.

A rescue team is a much needed component for continued animal lifesaving. This rescue team works on establishing relationships with rescue partners all over the state. A rescue partner is a 501(c) non-profit community partner that saves lives and assists shelters by rescuing pets from the shelter. Rescue partners often take harder-to-place pets for behavior or medical reasons and find them homes. Our shelter works with rescue partners in/out of County, to include transportation of pets to many different facilities to save lives.

The foster team encourages lifesaving by developing a team of foster volunteers in the community who temporarily take pets away from the shelter until they are ready for adoption. Staff need to be available to address the needs of the foster parents and pets. A strong supported rescue and foster program is part of the equation for achieving and maintaining the highest live release rate for this organization.

ACR- Add Funding for Public Information Officer					
	147,104	—	—	147,104	—

Add ongoing funding for reimbursement of 1.0 FTE Public Information Officer (PIO) that will be embedded in the County Executive Cabinet’s budget. In addition, add funding for the one-time purchase of a cell phone, various supplies, furniture, and minor equipment for the position. The PIO will advertise and perform outreach for the shelter animals, utilizing social media, and televised media. This position will also be trained to standardize the animal biographies on social media platforms, making sure that they are accurate and consistent for the public. Lastly, the PIO will partner with stakeholder groups that also have social media platforms and require daily interaction. This request is contingent upon approval of a linked request in the County Executive Cabinet budget (BU 5730000).

Budget Unit Functions & Responsibilities

The Department of Animal Care and Regulation (ACR) **Animal Control- Restricted Revenues** Budget Unit has been established as part of the FY 2022-23 Recommended Budget that receives fees and penalties restricted to specific uses, as defined by Sacramento County Code, Section 8.24.060 and California Food and Agriculture Code, Sections 31751.7 and 30804.7. The Restricted Budget Unit reimburses the ACR operational Budget Unit (3220000) for eligible Animal Spay/Neuter expenditures.

Goals

The Animal Control - Restricted Revenues Program finances public or private initiatives related to sterilization of pets of low-income individuals and families in Sacramento County.

Accomplishments

In the FY 2021-22, Bradshaw Animal Shelter funded 18 spay and neuter vouchers through Sacramento Area Animal Coalition (SAAC), which administers a low cost spay/neuter voucher program.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Restricted - Community Spay & Neuter	—	—	\$150,307	\$150,307	—%
Total Expenditures / Appropriations	—	—	\$150,307	\$150,307	—%
Net Financing Uses	—	—	\$150,307	\$150,307	—%
Total Revenue	—	—	\$30,000	\$30,000	—%
Use of Fund Balance	—	—	\$120,307	\$120,307	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$58,505	\$58,505	—%
Appropriation for Contingencies	—	—	\$91,802	\$91,802	—%
Total Expenditures / Appropriations	—	—	\$150,307	\$150,307	—%
Net Financing Uses	—	—	\$150,307	\$150,307	—%
Revenue					
Charges for Services	—	—	\$30,000	\$30,000	—%
Total Revenue	—	—	\$30,000	\$30,000	—%
Use of Fund Balance	—	—	\$120,307	\$120,307	—%

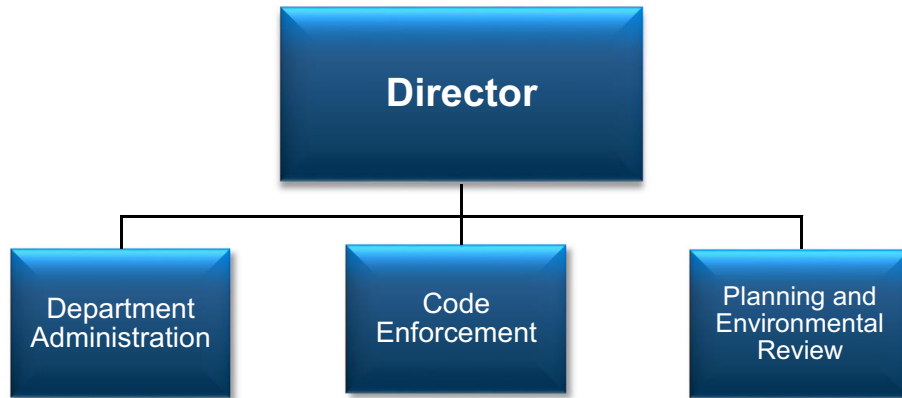
Summary of Changes

The Recommended Budget reflects a \$150,307 (new) increase in total appropriations, a \$30,000 (new) increase in revenues, and a \$120,307 (new) increase in use of fund balance from the prior year Adopted Budget.

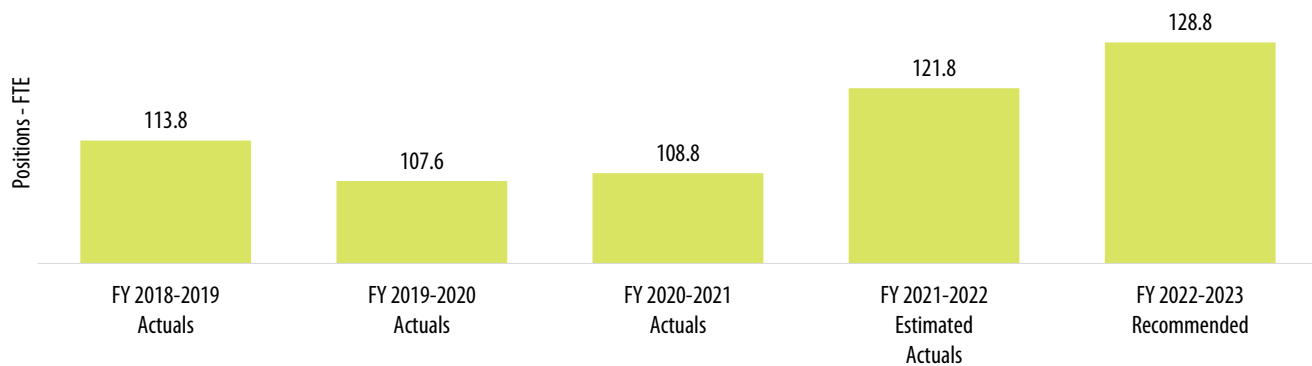
The revenues included in this newly established budget unit were previously received in an unbudgeted Trust Fund and were budgeted as revenues by the Department of Animal Care and Regulation (ACR) in the operational Budget Unit (BU 3220000). Beginning with Fiscal Year 2022-23, these funds will be budgeted and received in this Restricted Budget Unit and will be transferred to ACR's operational Budget Unit via an Intra-fund transfer (reimbursement).

Use of Fund Balance reflects a carryover of \$120,307 in available balance from the trust fund.

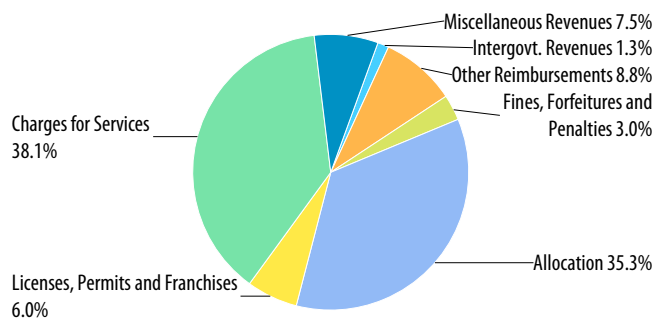
Department Structure David Defanti, Interim Director



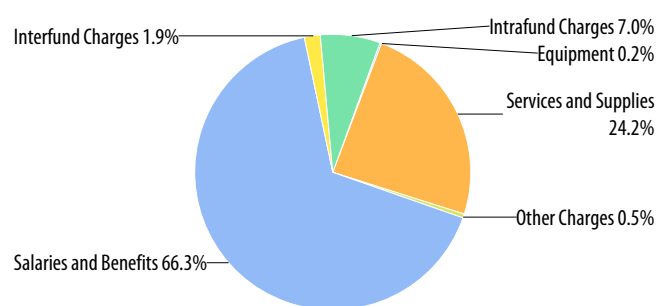
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The Department of Community Development was created on September 15, 2021 combining the Office of Planning and Environmental Review and the Department of Development and Code Services. The **Community Development** budget unit only includes a portion of the Department's programs related to land development services, code compliance services, and administrative services. Types of services include maintaining and updating the Sacramento County General Plan and Development Code, ensuring compliance with County code and development requirements, investigating code violations, preparing and processing environmental documents, and providing administrative support to the Department of Community Development. This budget unit includes the following programs:

- DCD-Administrative Services
- DCD-Code Enforcement
- DCD-Planning and Environmental Review

Goals

- Assist with improving the physical, social, and economic health of communities by proactively educating and engaging residents in code compliance efforts.
- Use grant funding including the State of California Senate Bill (SB 2) Planning Grants Program, the Local Early Action Planning (LEAP) and Regional Early Action Planning (REAP) grants to accelerate housing production, including a Countywide rezone program to increase the number of multifamily zoned sites; amendments to the Zoning Code, Design Guidelines and General Plan to streamline the approval of affordable housing; and promote housing development, promote construction of accessory dwelling units, and begin development of an Infill Program.
- Complete the Phase 2B Climate Action Plan addressing how the County will meet emissions reductions targets county-wide.

Accomplishments

- Completed a significant body of work during FY 2021-22 related to various County Code, Zoning Code and General Plan amendments, including an Accessory Dwelling Unit Ordinance; SB 9: implementing an ordinance to allow for processing of State-mandated by-right tentative parcel map approvals of urban lot splits; tentative map expirations; rescinded the obsolete Calvine Road/Highway 99 Special Planning Area; SB 35 update, and the Housing Element.
- Implemented process improvements including the No Wait Inside Appointment system, which allows customers to schedule appointments online; and developed several brochures and fact sheets to assist staff and the public on legislative and zoning changes.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
DCD-Code Enforcement	\$9,863,961	\$9,859,997	\$10,846,325	\$986,328	10.0%
DCD-Planning and Environmental Review	\$10,945,044	\$12,431,724	\$13,730,134	\$1,298,410	10.4%
Office of the Director and Administration	—	—	\$2,453,491	\$2,453,491	—%
Total Expenditures / Appropriations	\$20,809,005	\$22,291,721	\$27,029,950	\$4,738,229	21.3%
Total Reimbursements	\$(506,633)	\$(477,600)	\$(2,916,868)	\$(2,439,268)	510.7%
Net Financing Uses	\$20,302,372	\$21,814,121	\$24,113,082	\$2,298,961	10.5%
Total Revenue	\$12,257,689	\$13,794,206	\$14,782,121	\$987,915	7.2%
Net County Cost	\$8,044,683	\$8,019,915	\$9,330,961	\$1,311,046	16.3%
Positions	108.8	111.8	128.8	17.0	15.2%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$13,050,893	\$15,106,172	\$17,928,321	\$2,822,149	18.7%
Services & Supplies	\$4,802,665	\$5,070,039	\$6,527,927	\$1,457,888	28.8%
Other Charges	\$114,074	\$125,000	\$125,000	—	—%
Equipment	—	\$55,000	\$55,000	\$0	—%
Interfund Charges	\$675,984	\$698,254	\$504,127	\$(194,127)	(27.8)%
Intrafund Charges	\$2,165,390	\$1,237,256	\$1,889,575	\$652,319	52.7%
Total Expenditures / Appropriations	\$20,809,005	\$22,291,721	\$27,029,950	\$4,738,229	21.3%
Intrafund Reimbursements Between Programs	—	—	\$(579,561)	\$(579,561)	—%
Other Reimbursements	\$(506,633)	\$(477,600)	\$(2,337,307)	\$(1,859,707)	389.4%
Total Reimbursements	\$(506,633)	\$(477,600)	\$(2,916,868)	\$(2,439,268)	510.7%
Net Financing Uses	\$20,302,372	\$21,814,121	\$24,113,082	\$2,298,961	10.5%
Revenue					
Licenses, Permits & Franchises	\$1,549,734	\$1,584,700	\$1,589,700	\$5,000	0.3%
Fines, Forfeitures & Penalties	\$712,429	\$533,000	\$800,000	\$267,000	50.1%
Intergovernmental Revenues	\$692,073	\$850,000	\$350,000	\$(500,000)	(58.8)%
Charges for Services	\$7,759,622	\$8,746,259	\$10,064,427	\$1,318,168	15.1%
Miscellaneous Revenues	\$1,543,831	\$2,080,247	\$1,977,994	\$(102,253)	(4.9)%
Total Revenue	\$12,257,689	\$13,794,206	\$14,782,121	\$987,915	7.2%
Net County Cost	\$8,044,683	\$8,019,915	\$9,330,961	\$1,311,046	16.3%
Positions	108.8	111.8	128.8	17.0	15.2%

Summary of Changes

The Recommended Budget reflects a \$4,738,229 (21.3%) increase in total appropriations, a \$2,439,268 (510.7%) increase in reimbursements, a \$987,915 (7.2%) increase in revenue, and a \$1,311,046 (16.3%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- An increase in salary and benefit costs related to cost of living adjustments.
- An increase in costs associated with software and professional services contracts.
- An increase in charges from the Department of Finance for billing and collection services.
- An increase in department overhead due to the addition of the Director, Executive Secretary, and accounting positions, which resulted from the departmental reorganization.

- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to costs associated with the Administrative Services division. Expenses for Administrative Services are reimbursed by other divisions in the Department of Community Development through department overhead charges. The Administrative Services division was previously in the Development and Code Services budget unit prior to the departmental reorganization.

The increase in revenue is due to:

- Increased activity in housing, Planning services, and Plan Checking activities.
- Increased collections of cannabis administrative penalties.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

Position counts have increased by 17.0 FTE from the prior year Adopted Budget due to:

- 10.0 FTE recommended net Base increases.
- 7.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
DCD-Code Enforcement	143,181	—	50,000	93,181	1.0
DCD-Planning and Environmental Review	958,623	—	538,560	420,063	6.0

DCD-Code Enforcement

Program Overview

Code Enforcement investigates violations of housing, zoning, and vehicle codes in the unincorporated Sacramento County. Staff tries to achieve voluntary compliance through notification and education. When necessary, legal procedures are used for enforcement actions including boarding structures, removing junk, rubbish, and abandoned vehicles; civil citations; criminal citations; and demolition of dangerous buildings.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$5,504,429	\$6,082,590	\$6,348,745	\$266,155	4.4%
Services & Supplies	\$2,086,563	\$2,463,071	\$3,038,092	\$575,021	23.3%
Other Charges	\$14,074	\$25,000	\$25,000	—	—%
Equipment	—	\$55,000	\$55,000	\$0	—%
Interfund Charges	\$675,984	\$698,254	\$498,105	\$(200,149)	(28.7)%
Intrafund Charges	\$1,582,911	\$536,082	\$881,383	\$345,301	64.4%
Total Expenditures / Appropriations	\$9,863,961	\$9,859,997	\$10,846,325	\$986,328	10.0%
Net Financing Uses	\$9,863,961	\$9,859,997	\$10,846,325	\$986,328	10.0%
Revenue					
Licenses, Permits & Franchises	\$1,452,747	\$1,467,700	\$1,467,700	—	—%
Fines, Forfeitures & Penalties	\$712,429	\$533,000	\$800,000	\$267,000	50.1%
Intergovernmental Revenues	\$355,424	\$350,000	—	\$(350,000)	(100.0)%
Charges for Services	\$1,190,729	\$1,502,000	\$1,637,000	\$135,000	9.0%
Miscellaneous Revenues	\$911,028	\$1,234,862	\$1,234,862	—	—%
Total Revenue	\$4,622,357	\$5,087,562	\$5,139,562	\$52,000	1.0%
Net County Cost	\$5,241,604	\$4,772,435	\$5,706,763	\$934,328	19.6%
Positions	53.0	53.0	54.0	1.0	1.9%

Summary of Changes

The Recommended Budget reflects a \$986,328 (10.0%) increase in total appropriations, a \$52,000 (1.0%) increase in revenue, and a \$934,328 (19.6%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- Cost of living adjustments and increases in benefit costs for existing positions.
- An increase in charges from the Department of Finance for billing and collection services.

- An increase in department overhead due to the addition of the Director, Executive Secretary, and accounting positions, which resulted from the departmental reorganization.
- Recommended growth detailed later in this section.

The increase in revenue is due to:

- Increased collections of cannabis administrative penalties as the program continues to evolve.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCD - Add 1.0 FTE Senior Code Enforcement Officer - Code Enforcement					
	113,181	—	50,000	63,181	1.0
Add 1.0 FTE Senior Code Enforcement Officer position for the Rental Housing team. This position will prepare and assist with public training for Rental Housing constituents of Sacramento County. This position will also support the increase in caseloads for Room and Boards, Residential Care Facilities, and Supportive Living Facilities. In addition to the increased inspection workload, Refugee Academies and public trainings for property owners, managers and maintenance staff will commence, which requires planning and preparation work to be completed and this position will fulfill this need. This position will be partially funded by fees from the increased workload and the remaining cost will be funded by net county cost.					
DCD - IT Budget Increase - Code Enforcement					
	20,000	—	—	20,000	—
Ongoing funding of \$20,000 will fund technology and equipment updates such as replacement of old computers that are at the end of their life cycle and updated software. The department's goal is to refresh outdated equipment and commit to a consistent refresh of failing and outdated equipment. Additionally, Lien and Nuisance Hearings have been moving towards virtual meetings, which requires the purchase of equipment and licenses for virtual meeting software.					
DCD - Training Budget Increase - Code Enforcement					
	10,000	—	—	10,000	—
Ongoing funding of \$10,000 for all 41 Code Officers and some administrative staff to attend safety and first aid training and education. Recent approval of Senate Bill (SB) 296 requires staff to develop safety standards appropriate for the officers employed within Sacramento County. This funding will support yearly training, recertification, and increased educational opportunities to stay in compliance with SB 296.					

DCD-Planning and Environmental Review

Program Overview

Planning and Environmental Review processes land use development applications; maintains and updates the Sacramento County General Plan and Development Code; implements the Tree Ordinance program; provides the general public with information, answers and resources concerning development requirements; reviews business licenses and building permits for compliance with zoning requirements; oversees private mining activities per state laws; reviews master plans for growth areas proposed by private development interests; prepares and processes environmental documents pursuant to the California Environmental Quality Act (CEQA) including mitigation monitoring and reporting and, when appropriate, the National Environmental Policy Act; and participates in the South Sacramento Habitat Conservation Plan including the issuance of incidental take permits.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$7,546,463	\$9,023,582	\$9,641,416	\$617,834	6.8%
Services & Supplies	\$2,716,102	\$2,606,968	\$3,000,975	\$394,007	15.1%
Other Charges	\$100,000	\$100,000	\$100,000	—	—%
Interfund Charges	—	—	\$6,022	\$6,022	—%
Intrafund Charges	\$582,479	\$701,174	\$981,721	\$280,547	40.0%
Total Expenditures / Appropriations	\$10,945,044	\$12,431,724	\$13,730,134	\$1,298,410	10.4%
Other Reimbursements	\$(506,633)	\$(477,600)	\$(493,877)	\$(16,277)	3.4%
Total Reimbursements	\$(506,633)	\$(477,600)	\$(493,877)	\$(16,277)	3.4%
Net Financing Uses	\$10,438,410	\$11,954,124	\$13,236,257	\$1,282,133	10.7%
Revenue					
Licenses, Permits & Franchises	\$96,987	\$117,000	\$122,000	\$5,000	4.3%
Intergovernmental Revenues	\$336,649	\$500,000	\$350,000	\$(150,000)	(30.0)%
Charges for Services	\$6,568,893	\$7,244,259	\$8,396,927	\$1,152,668	15.9%
Miscellaneous Revenues	\$632,803	\$845,385	\$743,132	\$(102,253)	(12.1)%
Total Revenue	\$7,635,332	\$8,706,644	\$9,612,059	\$905,415	10.4%
Net County Cost	\$2,803,079	\$3,247,480	\$3,624,198	\$376,718	11.6%
Positions	55.8	58.8	62.8	4.0	6.8%

Summary of Changes

The Recommended Budget reflects a \$1,298,410 (10.4%) increase in total appropriations, a \$16,277 (3.4%) increase in reimbursements, a \$905,415 (10.4%) increase in revenue, and a \$376,718 (11.6%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is due to:

- An increase in salary and benefit costs related to cost of living adjustments.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to the transfer of Florin Vineyard Community Plan fees to this program.

The increase in revenue is due to:

- Increased activity in housing, Planning services, and Plan Checking activities.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCD - Add 1.0 FTE Associate Planner - CP Section Infill - PER					
	134,640	—	134,640	—	1.0
Add 1.0 FTE Associate Planner position to provide support to the Current Planning – Infill section. The Current Planning section manages entitlement requests in 14 distinct Community Plan areas in Sacramento County and staff are arranged in two teams – Infill and New Growth in an effort to develop expertise with area-specific issues and develop credibility with community members. The position will assist with the timely processing of entitlement applications assigned to the Infill team. This section receives approximately 200 discretionary entitlement applications per year, and there are currently over 250 active entitlement projects in progress. Many of these projects are located in Infill communities where staff are working on multifamily housing projects, tentative parcel and subdivision maps, and new industrial and retail developments. There has been a continuous increase in application submittal since 2020 and to process this continued pipeline of entitlement applications in a timely manner, additional staff support is needed.					
DCD - Add 1.0 FTE Associate Planner - CP Section New Growth - PER					
	134,640	—	134,640	—	1.0
Add 1.0 FTE Associate Planner position to provide support to the Current Planning – New Growth section. This section manages entitlement requests in 14 distinct Community Plan areas in Sacramento County and staff are arranged in two teams – Infill and New Growth in an effort to develop expertise with area-specific issues and develop credibility with community members. The position will support projects assigned to the New Growth team. This section receives approximately 200 discretionary entitlement applications per year, and there are currently over 250 active entitlement projects in progress. Many of these projects are located in Infill communities where staff are working on multifamily housing projects, tentative parcel and subdivision maps, and new industrial and retail developments. There has been a continuous increase in application submittal since 2020 and to process this continued pipeline of entitlement applications in a timely manner, additional staff support is needed.					
DCD - Add 1.0 FTE Associate Planner in ER Section - New Growth - PER					
	134,640	—	134,640	—	1.0
Add 1.0 FTE Associate Planner position to provide support to the Environmental Review New Growth & Public Projects section. The position will assist in the preparation of private and public project environmental documents. Private entitlement applications subject to California Environmental Quality Act (CEQA) number between 200-300 applications per year. In addition to the private entitlement applications, in 2021, Planning and Environmental Review (PER) took in 168 public infrastructure projects that required preparation of an environmental document. With recent legislation, including the American Rescue Plan Act (ARPA), Sacramento County will receive funding for public infrastructure projects that will require environmental review. PER expects that public projects will generate additional work during the next budget cycles necessitating additional staff support to ensure PER can deliver environmental documents in a timely manner.					

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCD - Add 1.0 FTE Associate Planner in ER Section - PER	134,640	—	134,640	—	1.0
<p>Add 1.0 FTE Associate Planner position to provide support to the Environmental Review Infill & Public Projects section. The position will assist in the preparation of private and public project environmental documents. Private entitlement applications subject to CEQA number between 200-300 applications per year. Currently, PER uses on-call consultants for work in excess of what can be completed in house. In FY 2021-22, over \$630,000 of work has been consulted out for the preparation of CEQA documents due to lack of in-house staffing. With additional staff, it allows analysts additional capacity for CEQA/ National Environmental Policy Act (NEPA) and permitting work that would otherwise need to be consulted out. It should be noted that even with this additional position, contract consultants are still needed to assist with workload.</p>					
DCD - Add 1.0 FTE Associate Planner in ZA Section - PER	134,640	—	—	134,640	1.0
<p>Add 1.0 FTE Associate Planner position to ensure County compliance with the Housing Element Implementation measures related to Development Code amendments as well as timely implementation of portions of the Climate Action Plan consistent with the Board's direction in the Climate Emergency Declaration in December 2020. The position will also allow for other necessary Development Code work to be completed. Due to the vast number of annual State mandates, staff has not been able to address other needed Development Code updates or Board of Supervisors' requests. This position would manage various Development Code Amendment projects. Duties include but are not limited to project management; interpretation of codes and legislation; drafting reports, preparing ordinances and resolutions related to Code updates; coordination with various County departments and agencies; presentations to community groups, stakeholders, and governing bodies; and, other duties as assigned.</p>					
DCD - Add 1.0 FTE Secretary Position in PER	75,423	—	—	75,423	1.0
<p>Add 1.0 FTE Secretary position to provide support to the Planning Director. The Secretary will be responsible for maintaining the Planning Director's calendar, assisting with planning and coordinating appointments and conference arrangements, formatting Board reports and coordinating review of documents between the Planning Director and Community Development Director. PER's previous Executive Secretary position was shifted to the Administrative Services Division to support the Department Director as part of the departmental reorganization, which resulted in no administrative support for the Planning Director. This position would fulfill the administrative support needed for the Planning Director.</p>					
DCD - Local Government Certification (Section 106) Consultant Costs - PER	60,000	—	—	60,000	—
<p>One-time funding of \$60,000 to fund a consultant for Local Government Certification (Section 106) requirements. These requirements include establishing a qualified historic preservation commission, enforcement of appropriate State or local legislation for the designation and protection of historic properties (usually through an ordinance), maintaining a system for the survey and inventory of local historic resources, and facilitating public participation in local preservation, including participation in the National Register listing process.</p>					
DCD - PER Technology Updates	150,000	—	—	150,000	—
<p>One-time funding of \$150,000 for technology updates provided by the Department of Technology including Interactive Zoning Code updates which will increase staff efficiency in looking up information and processing applications, provide a more user friendly interface for the public to obtain basic zoning and land use information and more seamlessly apply for planning entitlements. It is important to note that until outdated and/or conflicting zoning documents are addressed; digitizing this information will not resolve the issue of conflicting and overly complex zoning regulations. Therefore, it will be necessary to do a multi-phased approach. This funding will also assist with compliance regarding Assembly Bill 602 (Mitigation Fee Act Reporting). Compliance with this bill affects multiple departments and technology updates in PER will assist in meeting the requirements of this bill including a current schedule of fees, exactions, and affordability requirements applicable to a proposed housing development project as defined in the bill, including all zoning ordinances and development standards applicable to each parcel. This request is contingent on approval of a request in the Department of Technology budget (BU 7600000).</p>					

Office of the Director and Administration

Program Overview

Administrative Services provides management, leadership, and administrative support to the Department of Community Development.

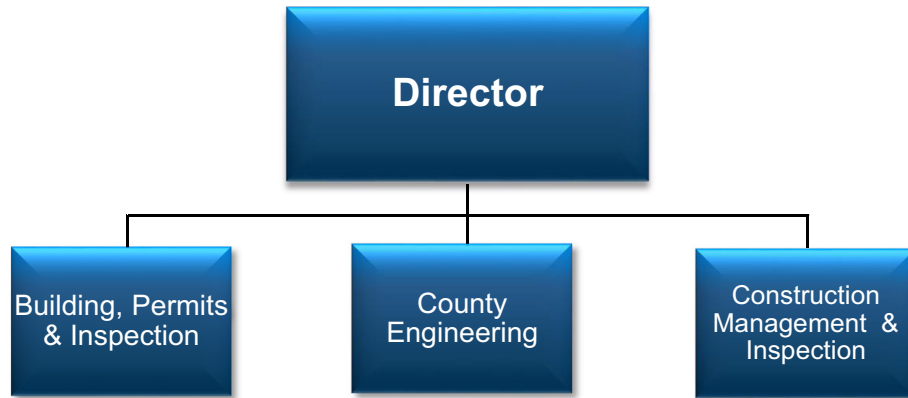
Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	—	—	\$1,938,160	\$1,938,160	—%
Services & Supplies	—	—	\$488,860	\$488,860	—%
Intrafund Charges	—	—	\$26,471	\$26,471	—%
Total Expenditures / Appropriations	—	—	\$2,453,491	\$2,453,491	—%
Total Reimbursements between Programs		—	\$(579,561)	\$(579,561)	—%
Other Reimbursements	—	—	\$(1,843,430)	\$(1,843,430)	—%
Total Reimbursements	—	—	\$(2,422,991)	\$(2,422,991)	—%
Net Financing Uses	—	—	\$30,500	\$30,500	—%
Revenue					
Charges for Services	—	—	\$30,500	\$30,500	—%
Total Revenue	—	—	\$30,500	\$30,500	—%
Positions	—	—	12.0	12.0	—%

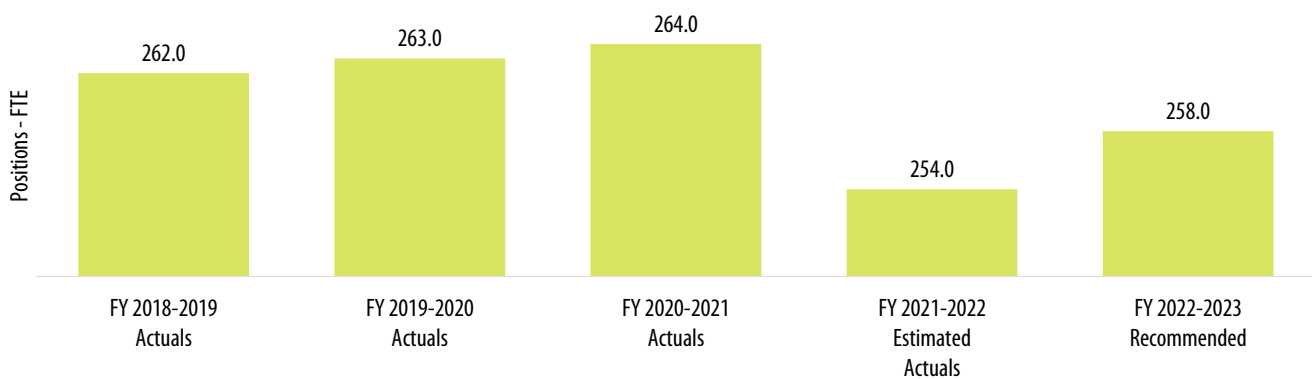
Summary of Changes

In FY 2021-22, a majority of the Administrative Services budget was included in the Development and Code Services budget unit (2151000). As part of the departmental reorganization, the costs are now reflected in this program.

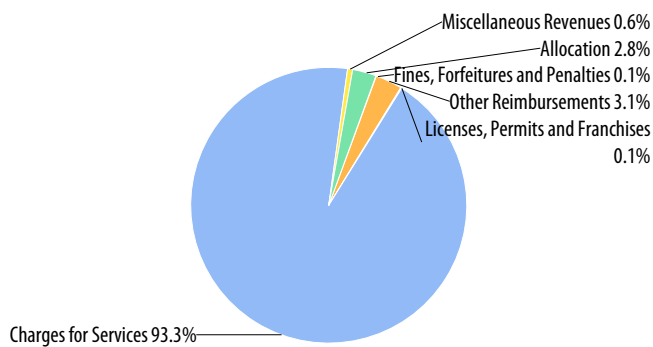
Department Structure David Defanti, Interim Director



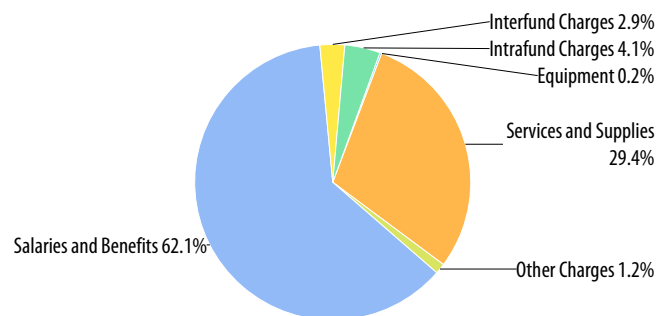
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

Development and Code Services provides various services to support building and development activities, and to ensure projects are constructed in accordance to California building codes, plans, specifications, and County standards. Services include issuing building permits, plan review, inspections, development fee calculations, surveying, and mapping. The divisions in this budget unit assist property owners, as well as the building community, with development projects and understanding the applicable laws and codes. This budget unit includes the following programs:

- DCS-Building Permits & Inspection
- DCS-Construction Management & Inspection
- DCS-County Engineering

This Budget Unit is administered under the Department of Community Development (5720000).

Goals

- To provide a construction management and inspection system that delivers consistent and efficient contract administration, inspections, information and assistance to customers.
- To ensure that projects are constructed and installed in accordance with the California Building Code, Sacramento County regulations and related building laws to safeguard the health and safety of the public.
- To provide accurate and timely review of land division maps and site improvement plans as well as land development information.

Accomplishments

- Construction Management and Inspection participated in several large projects including Sacramento Regional County Sanitation District's Emergency Storage Basin D Rehabilitation Project; Department of Transportation's Hazel Avenue Phase 3 improvement project and Elk Grove-Florin Road Bridge & Widening Project; Department of Water Resources' Arden Service Area Pipe & Meter Installation Project Phases 2A and 2B; Sacramento Area Flood Control Agency's Lower Elkhorn Basin Levee Setback Project; and Department of Airports' Sacramento International Airport Remain Over Night Apron Project and New Aircraft Rescue & Fire Fighting Facility Project.
- Board approval of the Bond Opportunities for Land Development (BOLD) program and Statewide Communities Infrastructure Program (SCIP) Mello Ross Community Facilities District programs.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
DCS - Administrative Services	\$1,377,739	\$1,584,113	—	\$(1,584,113)	(100.0)%
DCS - Building Permits & Inspection	\$16,870,018	\$21,703,569	\$22,729,337	\$1,025,768	4.7%
DCS - Construction Management and Inspection Division	\$22,106,018	\$24,605,064	\$26,884,211	\$2,279,147	9.3%
DCS - County Engineering	\$10,376,892	\$11,915,163	\$13,984,666	\$2,069,503	17.4%
Total Expenditures / Appropriations	\$50,730,667	\$59,807,909	\$63,598,214	\$3,790,305	6.3%
Total Reimbursements	\$(3,495,096)	\$(4,511,597)	\$(2,977,193)	\$1,534,404	(34.0)%
Net Financing Uses	\$47,235,571	\$55,296,312	\$60,621,021	\$5,324,709	9.6%
Total Revenue	\$48,734,117	\$52,072,086	\$58,885,178	\$6,813,092	13.1%
Use of Fund Balance	\$(1,498,546)	\$3,224,226	\$1,735,843	\$(1,488,383)	(46.2)%
Positions	264.0	264.0	258.0	(6.0)	(2.3)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$33,977,662	\$39,442,737	\$39,498,135	\$55,398	0.1%
Services & Supplies	\$13,363,012	\$15,692,994	\$18,696,030	\$3,003,036	19.1%
Other Charges	\$290,042	\$486,437	\$781,686	\$295,249	60.7%
Equipment	\$61,619	\$155,100	\$143,800	\$(11,300)	(7.3)%
Interfund Charges	—	—	\$1,843,430	\$1,843,430	—%
Intrafund Charges	\$3,038,333	\$4,030,641	\$2,635,133	\$(1,395,508)	(34.6)%
Total Expenditures / Appropriations	\$50,730,667	\$59,807,909	\$63,598,214	\$3,790,305	6.3%
Intrafund Reimbursements Between Programs	\$(1,994,653)	\$(2,414,670)	\$(1,026,422)	\$1,388,248	(57.5)%
Other Reimbursements	\$(1,500,443)	\$(2,096,927)	\$(1,950,771)	\$146,156	(7.0)%
Total Reimbursements	\$(3,495,096)	\$(4,511,597)	\$(2,977,193)	\$1,534,404	(34.0)%
Net Financing Uses	\$47,235,571	\$55,296,312	\$60,621,021	\$5,324,709	9.6%
Revenue					
Licenses, Permits & Franchises	\$53,594	\$55,000	\$86,000	\$31,000	56.4%
Fines, Forfeitures & Penalties	\$143,204	\$29,800	\$39,800	\$10,000	33.6%
Revenue from Use Of Money & Property	\$(19,528)	—	—	—	—%
Intergovernmental Revenues	\$52,681	—	—	—	—%
Charges for Services	\$48,025,492	\$51,620,941	\$58,383,001	\$6,762,060	13.1%
Miscellaneous Revenues	\$478,675	\$366,345	\$376,377	\$10,032	2.7%
Total Revenue	\$48,734,117	\$52,072,086	\$58,885,178	\$6,813,092	13.1%
Use of Fund Balance	\$(1,498,546)	\$3,224,226	\$1,735,843	\$(1,488,383)	(46.2)%
Positions	264.0	264.0	258.0	(6.0)	(2.3)%

Summary of Changes

The Recommended Budget reflects a \$3,790,305 (6.3%) increase in total appropriations, a \$1,534,404 (34.0%) decrease in reimbursements, a \$6,813,092 (13.1%) increase in revenue, and a \$1,488,383 (46.2%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in allocated costs primarily due to liability insurance and costs associated with information technology support.
- Increases in department overhead resulting from increases in salaries and benefits for administrative staff, accounting services, and the addition of the Director and Executive Secretary positions.

- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The decrease in reimbursements is due to:

- The shift of department overhead reimbursement, including 1.0 FTE Senior Accountant position, from this budget unit to the Community Development budget unit (BU 5720000) as a result of the departmental reorganization, which moved the Administrative Services division to the Community Development budget unit.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in revenue is due to:

- Increases in expenditures. The divisions in this budget unit are fully cost recovered by customer billings; therefore, revenues are budgeted to match expenses (less fund balance). Labor rates are set and monitored to ensure cost recovery.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

Use of Fund Balance reflects a carryover of \$1,735,843 in available balance.

- There are no changes to reserves.

Position counts have decreased by 6.0 FTE from the prior year Adopted Budget due to:

- 10.0 FTE recommended net Base decreases.
- 4.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
DCS - Building Permits & Inspection	151,681	—	151,681	—	1.0
DCS - Construction Management and Inspection Division	1,725,786	—	1,725,786	—	—
DCS - County Engineering	1,640,477	(60,000)	1,580,477	—	3.0

DCS - Administrative Services

Program Overview

The **DCS – Administrative Services** program of Development and Code Services was moved to the Community Development budget unit (BU 5720000) as part of the September 2021 Department of Community Development reorganization.

FOR INFORMATION ONLY

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,104,698	\$1,211,575	—	\$(1,211,575)	(100.0)%
Services & Supplies	\$273,041	\$372,538	—	\$(372,538)	(100.0)%
Total Expenditures / Appropriations	\$1,377,739	\$1,584,113	—	\$(1,584,113)	(100.0)%
Total Reimbursements between Programs		\$(1,339,381)	—	\$1,339,381	(100.0)%
Other Reimbursements	\$(185,060)	\$(214,774)	—	\$214,774	(100.0)%
Total Reimbursements	\$(1,319,349)	\$(1,554,155)	—	\$1,554,155	(100.0)%
Net Financing Uses	\$58,390	\$29,958	—	\$(29,958)	(100.0)%
Revenue					
Intergovernmental Revenues	\$360	—	—	—	—%
Charges for Services	\$35,517	\$25,237	—	\$(25,237)	(100.0)%
Miscellaneous Revenues	\$9,520	—	—	—	—%
Total Revenue	\$45,397	\$25,237	—	\$(25,237)	(100.0)%
Use of Fund Balance	\$12,993	\$4,721	—	\$(4,721)	(100.0)%
Positions	8.0	8.0	—	(8.0)	(100.0)%

DCS - Building Permits & Inspection

Program Overview

DCS – Building Permits and Inspection provides inspection, plan review and permit issuance for all private construction in the County.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$11,238,321	\$13,899,903	\$14,352,905	\$453,002	3.3%
Services & Supplies	\$4,168,182	\$6,056,013	\$6,507,049	\$451,036	7.4%
Other Charges	\$235,047	\$273,088	\$329,617	\$56,529	20.7%
Interfund Charges	—	—	\$673,420	\$673,420	—%
Intrafund Charges	\$1,228,469	\$1,474,565	\$866,346	\$(608,219)	(41.2)%
Total Expenditures / Appropriations	\$16,870,018	\$21,703,569	\$22,729,337	\$1,025,768	4.7%
Other Reimbursements	\$(157,076)	\$(154,788)	\$(157,099)	\$(2,311)	1.5%
Total Reimbursements	\$(157,076)	\$(154,788)	\$(157,099)	\$(2,311)	1.5%
Net Financing Uses	\$16,712,942	\$21,548,781	\$22,572,238	\$1,023,457	4.7%
Revenue					
Fines, Forfeitures & Penalties	\$1,526	—	—	—	—%
Revenue from Use Of Money & Property	\$(3,708)	—	—	—	—%
Intergovernmental Revenues	\$25,425	—	—	—	—%
Charges for Services	\$16,662,906	\$21,442,898	\$22,485,582	\$1,042,684	4.9%
Miscellaneous Revenues	\$49,077	\$41,200	\$41,200	—	—%
Total Revenue	\$16,735,226	\$21,484,098	\$22,526,782	\$1,042,684	4.9%
Use of Fund Balance	\$(22,284)	\$64,683	\$45,456	\$(19,227)	(29.7)%
Positions	101.0	101.0	102.0	1.0	1.0%

Summary of Changes

The Recommended Budget reflects a \$1,025,768 (4.7%) increase in total appropriations, a \$2,311 (1.5%) increase in reimbursements, a \$1,042,684 (4.9%) increase in revenue, and a \$19,227 (29.7%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in salary and benefit costs related to cost of living adjustments.
- Increases in allocated costs primarily due to liability insurance costs.
- Increases in charges from the Department of Finance for billing and collections services.

- Increases in department overhead due to increases in salaries and benefits for administrative staff, accounting services, and the addition of Director and Executive Secretary positions.
- Recommended growth detailed later in this section.

The increase in reimbursements is primarily due to an increase in lease costs for the East Area Service Center. Building Inspection is charged for the entire cost of the lease and reimbursed with General Fund for the square footage not occupied.

The increase in revenue is due to:

- Increases in expenditures. The divisions in this budget unit are fully cost recovered by customer billings; therefore, revenues are budgeted to match expenses (less fund balance). Labor rates are set and monitored to ensure cost recovery.
- Recommended growth detailed later in this section.

Use of Fund Balance reflects a carryover of \$45,456 in available balance.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCD - Add 1.0 FTE Supervising Building Inspector - BPI					
	139,181	—	139,181	—	1.0
Add 1.0 FTE Supervising Building Inspector position for the Building Permits and Inspection Division to assist with Special Projects. These projects include multiple permits per project and are typically tied to funding and/or turnaround deadlines. This position would provide the needed attention to keep these projects moving in a timely manner and meet funding deadlines. This position will be funded through permit revenue.					
DCD - International Accreditation Service (IAS) Accreditation - BPI					
	12,500	—	12,500	—	—
Ongoing funding of \$12,500 for new accreditation services for Building Permits and Inspection includes an independent assessment of a building department's construction codes administration, enforcement, and quality management system. International Accreditation Service accreditation is a systematic and ongoing process for improving building department policies and procedures to enhance the public's confidence in the department. These services will be fully funded by building permit and inspection fees.					

DCS - Construction Management and Inspection Division

Program Overview

DCS – Construction Management and Inspection Division ensures that contractors construct public buildings in accordance with approved plans and specifications. The materials testing laboratory handles testing and verification of construction materials and processes used in construction of public improvements.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$15,437,560	\$17,145,180	\$17,543,213	\$398,033	2.3%
Services & Supplies	\$5,520,659	\$5,474,979	\$6,960,226	\$1,485,247	27.1%
Other Charges	\$31,561	\$131,154	\$317,513	\$186,359	142.1%
Equipment	—	\$154,300	\$100,300	\$(54,000)	(35.0)%
Interfund Charges	—	—	\$565,234	\$565,234	—%
Intrafund Charges	\$1,116,238	\$1,699,451	\$1,397,725	\$(301,726)	(17.8)%
Total Expenditures / Appropriations	\$22,106,018	\$24,605,064	\$26,884,211	\$2,279,147	9.3%
Total Reimbursements between Programs		\$(155,289)	\$(161,422)	\$(6,133)	3.9%
Other Reimbursements	\$(805,645)	\$(1,311,149)	\$(1,301,365)	\$9,784	(0.7)%
Total Reimbursements	\$(944,169)	\$(1,466,438)	\$(1,462,787)	\$3,651	(0.2)%
Net Financing Uses	\$21,161,849	\$23,138,626	\$25,421,424	\$2,282,798	9.9%
Revenue					
Fines, Forfeitures & Penalties	\$110,201	—	—	—	—%
Intergovernmental Revenues	\$20,227	—	—	—	—%
Charges for Services	\$22,119,282	\$21,415,622	\$24,937,384	\$3,521,762	16.4%
Miscellaneous Revenues	\$30,361	—	—	—	—%
Total Revenue	\$22,280,070	\$21,415,622	\$24,937,384	\$3,521,762	16.4%
Use of Fund Balance	\$(1,118,221)	\$1,723,004	\$484,040	\$(1,238,964)	(71.9)%
Positions	114.0	114.0	113.0	(1.0)	(0.9)%

Summary of Changes

The Recommended Budget reflects a \$2,279,147 (9.3%) increase in total appropriations, a \$3,651 (0.2%) decrease in reimbursements, a \$3,521,762 (16.4%) increase in revenue, and a \$1,238,964 (71.9%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Cost of living adjustments and increases in benefit costs.

- Increases in fuel costs and costs associated with information technology support.
- Increase in department overhead due to increases in salaries and benefits for administrative staff, accounting services, and the addition of Director and Executive Secretary positions.
- Recommended growth detailed later in this section.

The decrease in reimbursements is primarily due to the transfer of 1.0 FTE Senior Accountant position to the Administrative Services division of Community Development.

The increase in revenue is due to:

- Increases in expenditures. The divisions in this budget unit are fully cost recovered by customer billings; therefore, revenues are budgeted to match expenses (less fund balance). Labor rates are set and monitored to ensure cost recovery.
- Recommended growth detailed later in this section.

Use of Fund Balance reflects a carryover of \$484,040 in available balance.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCD - Contract Costs for CHP Traffic Control - CMID					
	25,000	—	25,000	—	—
Ongoing funding of \$25,000 for traffic control on roadway projects. These services are necessary for safety and order during construction projects that affect traffic. Costs will be charged to projects and fully recovered through project revenue.					
DCD - Increase Extra Help for Retired Annuitant - CMID					
	92,650	—	92,650	—	—
Ongoing funding for retired annuitant services to provide assistance and expertise to the division. The former Chief of Construction Management and Inspection will assist with policy and procedure updates, performance measures, and updating County Standard Construction Specifications. The extra help is needed while the Division's workload continues to increase. Costs will be fully funded by Construction Management and Inspection project fees.					
DCD - Increase On-Call Contracts - CMID					
	1,200,000	—	1,200,000	—	—
Ongoing funding of \$1.2 million for on-call contract work to address increasing workloads including an anticipated increase in road pavement rehabilitation projects from the Department of Transportation. Contractor costs will be charged to projects and fully recovered through project revenue.					
DCD - Materials Lab Remodel - CMID					
	50,000	—	50,000	—	—
One-time funding of \$50,000 to remodel the materials testing lab. Water, drainage, and electrical work are required to accommodate new equipment. Equipment to replace existing, out-of-date unit was budgeted in FY 2021-22, but purchase had to be delayed until building modifications are made. Cost of remodel will be fully funded by Construction Management and Inspection project fees.					
DCD - Office Reconfiguration - CMID					
	50,000	—	50,000	—	—
One-time funding of \$50,000 to be used for the reconfiguration of offices at 9700 Goethe Road and 9664 Ecology Lane. Additional office space is required to accommodate the growing work force, in addition to the closure of temporary construction trailer offices. Costs will be fully funded by Construction Management and Inspection project fees.					

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCD - Purchase 4 Additional Vehicles - CMID					
	170,952	—	170,952	—	—
One-time funding of \$123,880 to purchase four vehicles and \$47,072 in ongoing costs for rental and fuel. There are currently not enough vehicles for field staff due to recent hires. Additional vehicles are needed to eliminate the cost of leasing from outside vendors. Vehicle costs will be fully funded by Construction Management and Inspection project fees.					
DCD - Purchase Software & Tablets for Pilot Program - CMID					
	30,000	—	30,000	—	—
One-time purchase of \$25,000 for the purchase of software and tablets, and an ongoing cost of \$5,000 for software maintenance. Equipment will be fully funded by Construction Management and Inspection project fees and will be used for a pilot program to help improve efficiency and cost savings. The pilot program will evaluate software tools that can consolidate various existing programs to reduce the amount of data entry/management and also to enhance remote use, such as uploading site photos in the field rather than having to upload at the office. The Tablets are intended to serve multiple purposes, aside from supporting the pilot program. These include providing digital access to construction drawings, specifications, and submittal documents, which increases access to data in the field and reduces the dependency on paper documents and associated travel to obtain physical copies/prints.					
DCD - Reallocate 1.0 Assistant Civil Engineer to Principal Civil Engineer - CMID					
	80,519	—	80,519	—	—
Reallocate 1.0 FTE Assistant Engineer – Civil Level 2 position to 1.0 FTE Principal Civil Engineer position to fulfill the increased workload. Workload is increasing along with complexity of projects administered by the County’s Airport Department. In addition, the level of private development activity continues to increase along with the number of projects utilizing the County’s Fast Track program. The Principal level position is needed to provide additional oversight and coordination with client departments, such as Airports, Water Resources, Transportation, and Sacramento Area Sewer District as it relates to County-owned projects and private development activity. The position will also support existing staff by providing direction and assist with prioritization, workflow, and assessing resource needs. The request will be fully funded by project revenue.					
DCD - Reallocate 1.0 FTE Construction Management Specialist to 1.0 FTE Construction Management Supervisor - CMID					
	26,665	—	26,665	—	—
Reallocate 1.0 FTE Construction Management Specialist position to 1.0 FTE Construction Management Supervisor position to fulfill the increased workload. Current and future workloads are increasing due to ongoing Capital Improvement Program Projects and anticipated maintenance related to construction projects. The volume and nature of the current workload requires a change in classification since it involves a higher degree of project management and administration duties rather than a supportive/assistant role of the lower class. This position will supervise inspection staff on a project-by-project basis. The request will be fully funded by project revenue.					

DCS - County Engineering

Program Overview

DCS-County Engineering consists of three sections described below:

- Special Districts provides funding for a range of transportation, water, sewer, and drainage capital improvements, landscape maintenance, library facilities, and Sheriff services.
- Site Improvements and Permits reviews and approves improvement plans; assists property owners and developers in subdividing property or constructing improvements; and provides internal support for County departments by reviewing building permits, calculating and assessing infrastructure, road and transit, sewer connection, drainage, and water connection fees. This program also serves the development community by providing copies of plans and specifications of County projects, processing encroachment permits for construction in the public right-of-way, and processing transportation permits for oversize loads.
- Surveys reviews and enforces conditions of approval for final and parcel maps to assure orderly land development in compliance with regulatory requirements; reviews records of survey and corner records to maintain records of property boundaries and survey monuments controlling the boundaries. This program is also responsible for surveying and mapping of county roads and other public facilities operated and maintained by the County, and to maintain a fair and accurate record of said surveys in support of maintenance, improvement and operation of said facilities.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$6,197,084	\$7,186,079	\$7,602,017	\$415,938	5.8%
Services & Supplies	\$3,401,130	\$3,789,464	\$5,228,755	\$1,439,291	38.0%
Other Charges	\$23,434	\$82,195	\$134,556	\$52,361	63.7%
Equipment	\$61,619	\$800	\$43,500	\$42,700	5,337.5%
Interfund Charges	—	—	\$604,776	\$604,776	—%
Intrafund Charges	\$693,626	\$856,625	\$371,062	\$(485,563)	(56.7)%
Total Expenditures / Appropriations	\$10,376,892	\$11,915,163	\$13,984,666	\$2,069,503	17.4%
Total Reimbursements between Programs		\$(920,000)	\$(865,000)	\$55,000	(6.0)%
Other Reimbursements	\$(352,662)	\$(416,216)	\$(492,307)	\$(76,091)	18.3%
Total Reimbursements	\$(1,074,502)	\$(1,336,216)	\$(1,357,307)	\$(21,091)	1.6%
Net Financing Uses	\$9,302,390	\$10,578,947	\$12,627,359	\$2,048,412	19.4%
Revenue					
Licenses, Permits & Franchises	\$53,594	\$55,000	\$86,000	\$31,000	56.4%
Fines, Forfeitures & Penalties	\$31,477	\$29,800	\$39,800	\$10,000	33.6%
Revenue from Use Of Money & Property	\$(15,820)	—	—	—	—%
Intergovernmental Revenues	\$6,669	—	—	—	—%
Charges for Services	\$9,207,786	\$8,737,184	\$10,960,035	\$2,222,851	25.4%
Miscellaneous Revenues	\$389,718	\$325,145	\$335,177	\$10,032	3.1%
Total Revenue	\$9,673,424	\$9,147,129	\$11,421,012	\$2,273,883	24.9%
Use of Fund Balance	\$(371,034)	\$1,431,818	\$1,206,347	\$(225,471)	(15.7)%
Positions	41.0	41.0	43.0	2.0	4.9%

Summary of Changes

The Recommended Budget reflects a \$2,069,503 (17.4%) increase in total appropriations, a \$21,091 (1.6%) increase in reimbursements, a \$2,273,883 (24.9%) increase in revenue, and a \$225,471 (15.7%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in allocated costs primarily due to facility use costs and information technology support costs.
- Increases in department overhead due to increases in salaries and benefits for administrative staff, accounting services, and the addition of the Director and Executive Secretary positions.
- Recommended growth detailed later in this section.

The net increase in reimbursements is due to:

- A reduction of in-person services at the public counter as a result of the pandemic.
- Recommended growth detailed later in this section.

The increase in revenue is due to:

- Increases in expenditures. The divisions in this budget unit are fully cost recovered by customer billings; therefore, revenues are budgeted to match expenses (less fund balance). Labor rates are set and monitored to ensure cost recovery.
- Recommended growth detailed later in this section.

Use of Fund Balance reflects a carryover of \$1,206,347 in available balance.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCD - Install GPS on 5 Vehicles + Monitoring Services-Surveys					
	1,260	—	1,260	—	—
Ongoing funding of \$1,260 for Global Positioning System (GPS) and monitoring services on five existing vehicles for the Surveys unit. The GPS monitoring services will assist the Surveys team with real time navigation for field work. The increase is funded by project revenue.					
DCD - Property Business Improvement District (PBID) Formation, Renewal and Administration Support-SDS					
	—	(60,000)	(60,000)	—	—
Ongoing funding for costs associated with supporting and administering Property Business Improvement District (PBID) activities including staff work on PBID renewals, formation, and administration services. Staff supporting this work are redirected from revenue generating projects. This request is contingent on approval of growth requests in the Financing Transfers/Reimbursements budget (Budget Unit 5110000) and Economic Development budget (BU 3870000).					
DCD - Add 1.0 FTE Principal Engineering Technician - SIPS					
	113,667	—	113,667	—	1.0
Add 1.0 FTE Principal Engineering Technician position for the Site Improvement and Permit Section to assist with the review of improvement plans. Over the past four years, an average workload has increased over 15%. The amount of workload volume, including an increased number of fast-track projects associated with the Metro Air Park, has impacted staff. An additional position is required to meet the workload and industry expected turn-around commitment. This position will be funded through project revenue.					
DCD - Add 1.0 FTE Senior Land Surveyor-Surveys					
	196,810	—	196,810	—	1.0
Add 1.0 FTE Senior Land Surveyor position to address increased workload. This new position is necessary and essential, as the current staffing resources have not been able to review and turn-around mapping reviews in a time-frame compliant with the Subdivision Map Act. The addition of a second Licensed Surveyor will help streamline the section's ability to meet the increased map review demand, and provide requisite interpretations of the State laws, Sacramento County codes, and related ordinances applicable to the mapping requirements and boundary determinations. This position additionally provides a professional growth path within the section. This position will be funded through project revenue.					
DCD - Add 1.0 FTE Survey Party Chief-Surveys					
	206,195	—	206,195	—	1.0
Add 1.0 FTE Survey Party Chief position to address significant increases in Surveying projects. This new position is necessary as the workload is not sustainable with current staff resources. The addition of another Party Chief is essential, so that the County's construction and maintenance activities remain in monument preservation compliance with the Professional Land Surveyor's Act. This position will be funded through project revenue.					

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCD - Add 2 Jr Interns Extra Help - Surveys					
	62,928	—	62,928	—	—
Funding for two Junior Interns to assist with the growing number of geographic information system (GIS) related projects being received by the Surveys unit. The interns are fully funded through project revenue.					
DCD - Increase In Aerial Mapping Projects - Surveys					
	25,000	—	25,000	—	—
Ongoing funding of \$25,000 to address the increased demands for Surveys' services for projects involving Aerial Mapping services that are contracted out by the Department. The increase in expenses is offset by the projects' revenue.					
DCD - Increase Lane Control-Surveys					
	25,000	—	25,000	—	—
Ongoing funding of \$25,000 to address the increased demands for Surveys services for projects involving lane control for freeway work projects and are services that are contracted out by the Department. Increase in expenses is offset by the projects' revenue.					
DCD - Increase On-Call Contracts - Surveys					
	1,000,000	—	1,000,000	—	—
Ongoing funding of \$1.0 million for retention of consultants to provide On-Call Land Surveying Services when workloads exceed staff capacity. The increase is funded by project revenue.					
DCD - Reallocate Engineering Technician Level I/II to Senior Engineering Technician -SIPS					
	9,617	—	9,617	—	—
Reallocate 1.0 FTE Engineering Technician Level I/II position to 1.0 FTE Senior Engineering Technician position for the Site Improvement and Permit Section to assist with processing improvement plans, to lessen the processing duties of plan checkers and to allow plan checkers to focus more on reviewing improvement plans. This reallocation is necessary to meet our industry plan review turn-around commitments. The cost of this position reallocation will be funded through project revenue.					

Budget Unit Functions & Responsibilities

The **Building Inspection** special revenue fund provides financing through building permit fees and direct charges for services delivered to ensure compliant privately-built structures within the Sacramento County Unincorporated Area. This Budget Unit is administered under the Department of Community Development (5720000).

Goals

- Ensure financing is available for division operations via fees and labor rates.
- Collect Building Permit fees as directed by the fee ordinance adopted by the Board of Supervisors.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Building Inspection	\$17,094,146	\$21,887,298	\$22,778,501	\$891,203	4.1%
Total Expenditures / Appropriations	\$17,094,146	\$21,887,298	\$22,778,501	\$891,203	4.1%
Net Financing Uses	\$17,094,146	\$21,887,298	\$22,778,501	\$891,203	4.1%
Total Revenue	\$18,975,300	\$17,598,842	\$18,123,842	\$525,000	3.0%
Use of Fund Balance	\$(1,881,154)	\$4,288,456	\$4,654,659	\$366,203	8.5%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$16,673,759	\$21,442,298	\$22,333,501	\$891,203	4.2%
Other Charges	\$420,387	\$445,000	\$445,000	—	—%
Total Expenditures / Appropriations	\$17,094,146	\$21,887,298	\$22,778,501	\$891,203	4.1%
Net Financing Uses	\$17,094,146	\$21,887,298	\$22,778,501	\$891,203	4.1%
Revenue					
Licenses, Permits & Franchises	\$18,728,087	\$17,239,001	\$17,759,001	\$520,000	3.0%
Fines, Forfeitures & Penalties	\$16	\$7,500	—	\$(7,500)	(100.0)%
Revenue from Use Of Money & Property	\$70,220	\$30,000	\$30,000	—	—%
Intergovernmental Revenues	\$46,770	\$45,000	\$50,000	\$5,000	11.1%
Charges for Services	\$112,113	\$268,841	\$276,341	\$7,500	2.8%
Miscellaneous Revenues	\$18,093	\$8,500	\$8,500	—	—%
Total Revenue	\$18,975,300	\$17,598,842	\$18,123,842	\$525,000	3.0%
Use of Fund Balance	\$(1,881,154)	\$4,288,456	\$4,654,659	\$366,203	8.5%

Summary of Changes

The Recommended Budget reflects an \$891,203 (4.1%) increase in total appropriations, a \$525,000 (3.0%) increase in revenue, and a \$366,203 (8.5%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to increased expenditures in the Development and Code Services budget unit (2151000) for technology upgrades, contract employees, and liability insurance.

The increase in revenue is due to increased permit activity associated with fees.

Use of Fund Balance reflects the net of a carryover of \$2,356,309 in available balance and a reserve release of \$2,298,350. Reserve changes from the prior year Adopted Budget are detailed below:

- Building Inspection Reserves has decreased \$2,298,350.

Budget Unit Functions & Responsibilities

The **Planning Environment – Restricted Revenues** budget unit was established in Fiscal Year (FY) 2022-23 and includes the Florin Vineyard Community Plan (FVCP) Reimbursement Fee. This fee was established in FY 2012-13 to collect reimbursement fees to recover the costs and studies for the preparation of the Florin Vineyard Community Plan. The reimbursement agreement allows the County of Sacramento to impose a fee on applicants seeking new entitlements within the area to recover the costs of preparing the FVCP.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Community Development	—	—	\$17,277	\$17,277	—%
Total Expenditures / Appropriations	—	—	\$17,277	\$17,277	—%
Net Financing Uses	—	—	\$17,277	\$17,277	—%
Use of Fund Balance	—	—	\$17,277	\$17,277	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Interfund Charges	—	—	\$17,277	\$17,277	—%
Total Expenditures / Appropriations	—	—	\$17,277	\$17,277	—%
Net Financing Uses	—	—	\$17,277	\$17,277	—%
Revenue					
Use of Fund Balance	—	—	\$17,277	\$17,277	—%

Summary of Changes

The Recommended Budget reflects a \$17,277 (new) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

This budget unit is being established as part of the FY 2022-23 Recommended Budget. Previously the revenues collected were received in an unbudgeted trust fund and budgeted as revenue by the Planning and Environmental Review (PER) program in the Department of Community Development for eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this budget unit and transferred to the PER program via an interfund transfer (reimbursement).

Use of Fund Balance reflects a carryover of \$17,277 in available balance from the trust fund.

Budget Unit Functions & Responsibilities

The **Affordability Fee** is collected pursuant to Sacramento County Code Section 22.35.050 and used to purchase land for affordable housing, produce or substantially rehabilitate affordable units, or buy down Extremely Low Income units. The affordability fees collected are transferred to and administered by the Sacramento Housing and Redevelopment Agency (SHRA) who governs the funds consistent with Chapter 22.35 of the Sacramento County Code. A portion of the funds may be used to cover reasonable administrative expenses.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Affordability Fee	\$2,703,314	\$4,352,903	\$4,500,000	\$147,097	3.4%
Total Expenditures / Appropriations	\$2,703,314	\$4,352,903	\$4,500,000	\$147,097	3.4%
Net Financing Uses	\$2,703,314	\$4,352,903	\$4,500,000	\$147,097	3.4%
Total Revenue	\$3,552,903	\$3,500,000	\$4,500,000	\$1,000,000	28.6%
Use of Fund Balance	\$(849,589)	\$852,903	—	\$(852,903)	(100.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$2,703,314	\$4,352,903	\$4,500,000	\$147,097	3.4%
Total Expenditures / Appropriations	\$2,703,314	\$4,352,903	\$4,500,000	\$147,097	3.4%
Net Financing Uses	\$2,703,314	\$4,352,903	\$4,500,000	\$147,097	3.4%
Revenue					
Licenses, Permits & Franchises	\$3,548,374	\$3,500,000	\$4,500,000	\$1,000,000	28.6%
Revenue from Use Of Money & Property	\$4,529	—	—	—	—%
Total Revenue	\$3,552,903	\$3,500,000	\$4,500,000	\$1,000,000	28.6%
Use of Fund Balance	\$(849,589)	\$852,903	—	\$(852,903)	(100.0)%

Summary of Changes

The Recommended Budget reflects a \$147,097 (3.4%) increase in total appropriations, a \$1.0 million (28.6%) increase in revenue, and an \$852,903 (100.0%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations and revenue is due to an increase in projected revenue from residential building permits with an affordable housing surcharge in the unincorporated areas of the County.

Use of Fund Balance reflects a carryover of \$0 in available balance.

Budget Unit Functions & Responsibilities

Fair Housing Services provides oversight of the fair housing services contract for unincorporated County residents and retirement liability payments for the Sacramento Regional Human Rights/ Fair Housing Commission. This Budget Unit is administered under the Department of Community Development (5720000).

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Fair Housing Services	\$163,683	\$209,074	\$216,610	\$7,536	3.6%
Total Expenditures / Appropriations	\$163,683	\$209,074	\$216,610	\$7,536	3.6%
Net Financing Uses	\$163,683	\$209,074	\$216,610	\$7,536	3.6%
Net County Cost	\$163,683	\$209,074	\$216,610	\$7,536	3.6%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$116,013	\$156,117	\$157,268	\$1,151	0.7%
Other Charges	\$47,200	\$51,457	\$57,842	\$6,385	12.4%
Intrafund Charges	\$470	\$1,500	\$1,500	—	—%
Total Expenditures / Appropriations	\$163,683	\$209,074	\$216,610	\$7,536	3.6%
Net Financing Uses	\$163,683	\$209,074	\$216,610	\$7,536	3.6%
Net County Cost	\$163,683	\$209,074	\$216,610	\$7,536	3.6%

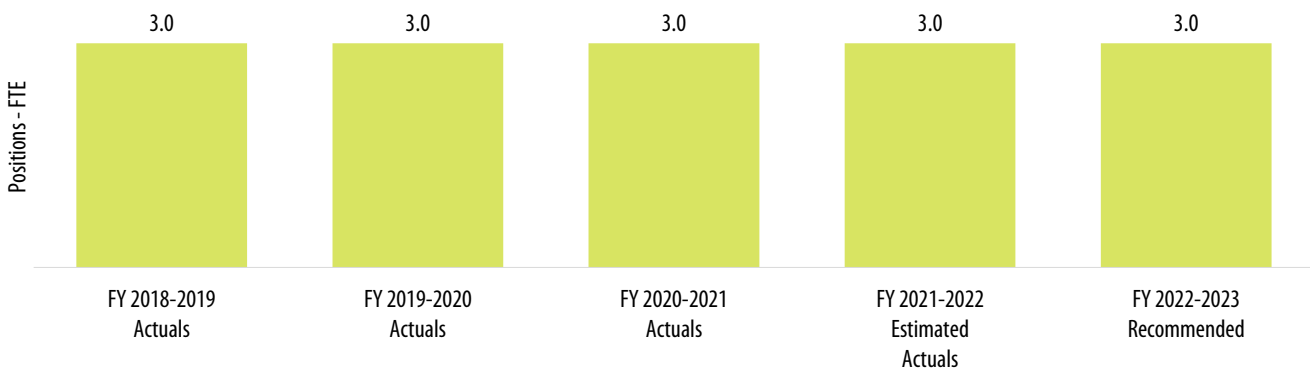
Summary of Changes

The Recommended Budget reflects a \$7,536 (3.6%) increase in total appropriations and net county cost from the prior year Adopted Budget.

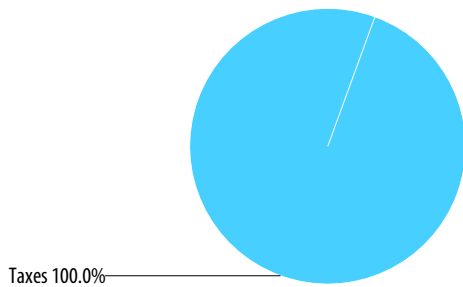
The increase in total appropriations and net county cost is due to the increase in CalPERS pension obligation and an increase in contract payment services costs.

**CONNECTOR
JOINT POWERS
AUTHORITY**

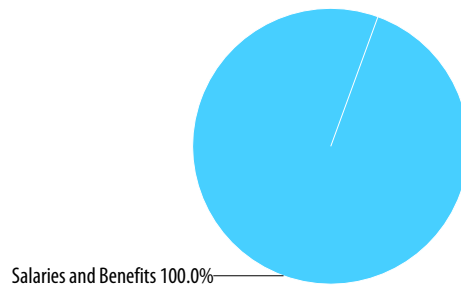
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Capital Southeast Connector Joint Powers Authority** is a proposed 35-mile roadway spanning from Interstate 5, south of Elk Grove, to Highway 50 in El Dorado County, just east of El Dorado Hills. The Connector will link communities in El Dorado and Sacramento Counties and the cities of Folsom, Rancho Cordova and Elk Grove, alleviating traffic congestion on Highway 50, Interstate 5 and State Route 99. The Connector is being planned to reduce the distance traveled and save time during rush hour, enabling drivers to use a more direct route for faster, safer travel. The County budget document reflects only the salary and benefit appropriations of the Connector Joint Powers Authority (JPA).

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Capital Southeast Connector JPA	\$676,514	\$716,788	\$748,420	\$31,632	4.4%
Total Expenditures / Appropriations	\$676,514	\$716,788	\$748,420	\$31,632	4.4%
Net Financing Uses	\$676,514	\$716,788	\$748,420	\$31,632	4.4%
Total Revenue	—	\$716,788	\$748,420	\$31,632	4.4%
Use of Fund Balance	\$676,514	—	—	—	—%
Positions	3.0	3.0	3.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$676,514	\$716,788	\$748,420	\$31,632	4.4%
Total Expenditures / Appropriations	\$676,514	\$716,788	\$748,420	\$31,632	4.4%
Net Financing Uses	\$676,514	\$716,788	\$748,420	\$31,632	4.4%
Revenue					
Taxes	—	\$716,788	\$748,420	\$31,632	4.4%
Total Revenue	—	\$716,788	\$748,420	\$31,632	4.4%
Use of Fund Balance	\$676,514	—	—	—	—%
Positions	3.0	3.0	3.0	—	—%

Summary of Changes

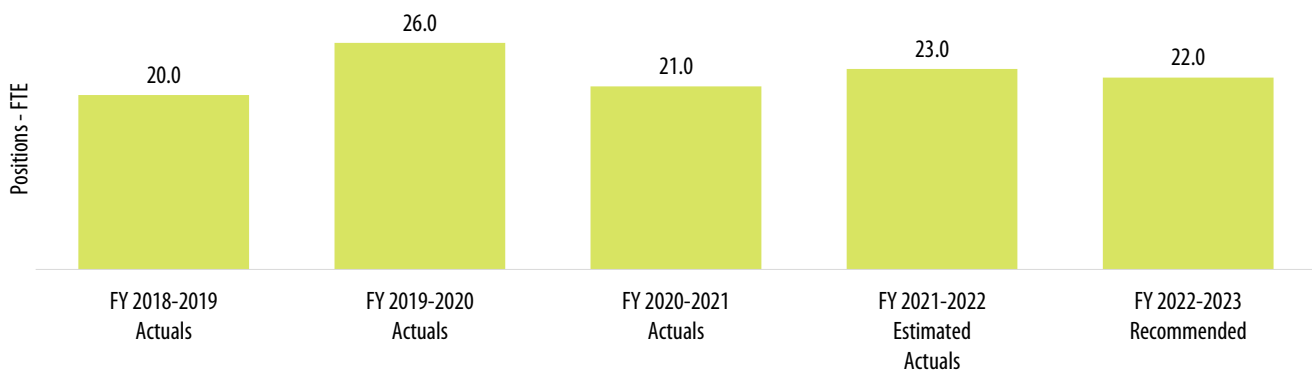
The Recommended Budget reflects a \$31,632 (4.4%) increase in total appropriations and revenue from the prior year Adopted Budget.

The increase in appropriations is primarily due to cost of living adjustments, equity increases and increases in retirement costs.

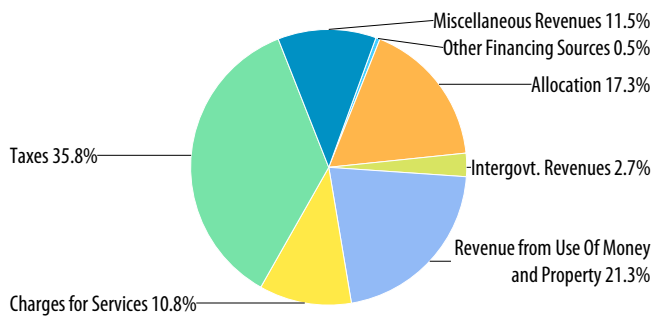
The increase in revenue is due to an increase in sales tax revenue.



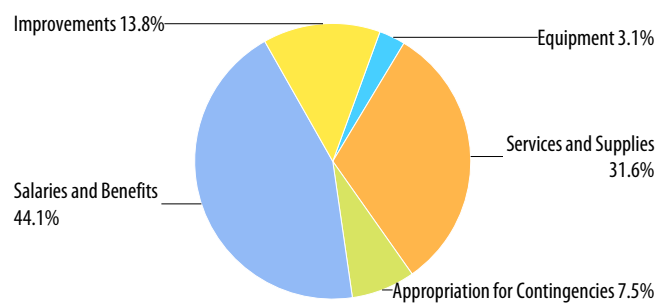
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Carmichael Recreation and Park District (CRPD)** is a dependent special district governed by a five-member Advisory Board of Directors appointed by the Sacramento County Board of Supervisors; the Board of Supervisors serve as the ex-officio directors of the District. The Carmichael Recreation and Park District provides park and recreation services for the 52,000 residents of the unincorporated area within portions of Carmichael and Fair Oaks, encompassing a 9.25 square mile area.

Goals

- Encourage community involvement and responsibility through collaborative efforts and partnerships.
- Promote the usage of district facilities, programs and opportunities by all members of the community.
- Modernize, renovate and maintain the existing developed facilities and recreational areas.

Accomplishments

CRPD has taken on several new, restoration, and renovation projects over the past year:

Carmichael Park –

- The Veteran’s Memorial Hall, originally built in the 1951, was remodeled to ensure a safe and energy efficient facility to foster positive social and physical connections for Veteran’s and the Carmichael Community. It was updated with vinyl low-e dual pane windows, removal of a natural gas wall furnace and window air conditioner with the installation of new HVAC, internet installation and connection, new drywall and paint, and durable flooring. New drought tolerant landscaping and drip irrigation was installed outside of the hall. The facility now has a flat screen TV for presentations, storage lockers for community groups, and a display case to feature memorabilia from the various Veterans’ organizations who have served our nation. This project was made possible through a partnership with the Carmichael Parks Foundation through a grant program offered by SMUD Shine, the Rotary Club of Carmichael, and a donation. The CRPD also used a combination of General and Assessment Funds to complete the necessary funding.

Sutter Jensen Community Park –

- The Garfield House, originally built in 1958, was acquired by CRPD in 1990 and has been closed for public use. Renovations began in 2018 and were completed in 2022, becoming a new Community resource and event venue. The interior improvements included light framing, replacement of low maintenance, durable flooring, installation of energy efficient kitchen appliances, updated restrooms, new energy efficient lighting, and wireless communications. New xeroscape landscaping, a deck, patio and retaining wall were installed in the exterior. This project was made possible through a partnership with the Carmichael Parks Foundation, donations, and the CRPD General Fund.
- Sutter Community Garden improvement – The original deer fencing was replaced with an upgraded, new eight-foot galvanized fence. This project was made possible through a partnership with the Carmichael Parks Foundation, donations, and the CRPD General Fund.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Carmichael Recreation and Park District	\$3,952,681	\$6,421,144	\$6,686,252	\$265,108	4.1%
Total Expenditures / Appropriations	\$3,952,681	\$6,421,144	\$6,686,252	\$265,108	4.1%
Total Reimbursements	\$(48,537)	—	—	—	—%
Net Financing Uses	\$3,904,144	\$6,421,144	\$6,686,252	\$265,108	4.1%
Total Revenue	\$4,451,191	\$5,132,586	\$5,528,664	\$396,078	7.7%
Use of Fund Balance	\$(547,047)	\$1,288,558	\$1,157,588	\$(130,970)	(10.2)%
Positions	21.0	23.0	22.0	(1.0)	(4.3)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$2,207,157	\$2,795,089	\$2,947,513	\$152,424	5.5%
Services & Supplies	\$1,322,295	\$2,171,785	\$2,113,169	\$(58,616)	(2.7)%
Improvements	\$412,091	\$748,700	\$920,000	\$171,300	22.9%
Equipment	\$11,139	\$205,570	\$205,570	—	—%
Appropriation for Contingencies	—	\$500,000	\$500,000	—	—%
Total Expenditures / Appropriations	\$3,952,681	\$6,421,144	\$6,686,252	\$265,108	4.1%
Other Reimbursements	\$(48,537)	—	—	—	—%
Total Reimbursements	\$(48,537)	—	—	—	—%
Net Financing Uses	\$3,904,144	\$6,421,144	\$6,686,252	\$265,108	4.1%
Revenue					
Taxes	\$2,282,153	\$2,309,580	\$2,396,049	\$86,469	3.7%
Revenue from Use Of Money & Property	\$1,173,584	\$1,312,706	\$1,421,376	\$108,670	8.3%
Intergovernmental Revenues	\$631,179	\$140,200	\$182,989	\$42,789	30.5%
Charges for Services	\$171,546	\$724,500	\$724,750	\$250	0.0%
Miscellaneous Revenues	\$192,728	\$612,600	\$770,500	\$157,900	25.8%
Other Financing Sources	—	\$33,000	\$33,000	—	—%
Total Revenue	\$4,451,191	\$5,132,586	\$5,528,664	\$396,078	7.7%
Use of Fund Balance	\$(547,047)	\$1,288,558	\$1,157,588	\$(130,970)	(10.2)%
Positions	21.0	23.0	22.0	(1.0)	(4.3)%

Summary of Changes

The Recommended Budget reflects a \$265,108 (4.1%) increase in total appropriations, a \$396,078 (7.7%) increase in revenue, and a \$130,970 (10.2%) decrease in use of fund balance from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- An increase in salaries and benefits.
- An increase in costs associated with capital projects such as the La Sierra Community Center 800 Wing Property Damage Restoration and Sutter Jensen Community Park, Garfield House Path Extension.
- Decreases in various services and supplies expenses resulting from a reduction in staffing levels, one-time expenditures made in FY2021-22, and current trends.

The increase in revenue is due to property tax and tenant lease collections, rental and recreation program fees, and insurance proceeds.

Use of Fund Balance reflects a carryover of \$1,157,588 in available balance.

Position counts have decreased by 1.0 FTE from the prior year Adopted Budget due to:

- 1.0 FTE recommended net Base decrease.

Budget Unit Functions & Responsibilities

The **Carmichael Recreation and Park District Parks Maintenance and Recreation Improvement District** (Carmichael RPD Assessment District) was approved by the voters in April 2014 to provide funding for installation, renovation, maintenance and servicing of public recreational facilities and improvements within the Carmichael Recreation and Park District and incidental associated expenses. The District's assessment was invalidated by Sacramento County Superior Court and funds claimed by eligible applicants have been refunded. There are no new direct levies being assessed or paid.

Goals

The original goal of the District was to provide funding for installation, renovation, maintenance, and servicing of public recreational facilities improvements. The remaining funds are unrestricted and being used for one-time expenditures and/or projects in keeping with the original intent for the funds.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Carmichael RPD Assessment District	\$238,395	\$403,407	\$241,577	\$(161,830)	(40.1)%
Total Expenditures / Appropriations	\$238,395	\$403,407	\$241,577	\$(161,830)	(40.1)%
Net Financing Uses	\$238,395	\$403,407	\$241,577	\$(161,830)	(40.1)%
Total Revenue	\$3,432	\$2,500	\$500	\$(2,000)	(80.0)%
Use of Fund Balance	\$234,963	\$400,907	\$241,077	\$(159,830)	(39.9)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$38,234	\$195,539	\$128,627	\$(66,912)	(34.2)%
Improvements	\$151,623	\$158,540	\$105,000	\$(53,540)	(33.8)%
Interfund Charges	\$48,537	—	—	—	—%
Appropriation for Contingencies	—	\$49,328	\$7,950	\$(41,378)	(83.9)%
Total Expenditures / Appropriations	\$238,395	\$403,407	\$241,577	\$(161,830)	(40.1)%
Net Financing Uses	\$238,395	\$403,407	\$241,577	\$(161,830)	(40.1)%
Revenue					
Revenue from Use Of Money & Property	\$3,432	\$2,500	\$500	\$(2,000)	(80.0)%
Total Revenue	\$3,432	\$2,500	\$500	\$(2,000)	(80.0)%
Use of Fund Balance	\$234,963	\$400,907	\$241,077	\$(159,830)	(39.9)%

Summary of Changes

The Recommended Budget reflects a \$161,830 (40.1%) decrease in total appropriations, a \$2,000 (80.0%) decrease in revenue, and a \$159,830 (39.9%) decrease in use of fund balance from the prior year Adopted Budget.

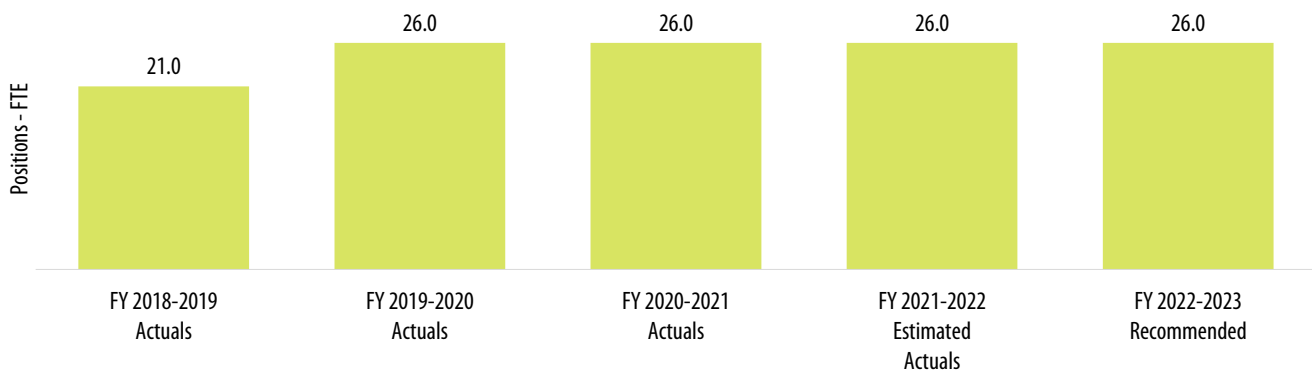
The decrease in total appropriations is primarily due to prior year rebudgeting of the Master Plan Update and Financial Planning and Advisory Services and existing and new capital improvement projects such as, the Carmichael Park Canine Corral (Off-leash Dog Park), Del Campo Booster Pump and La Sierra Community Center Backflow Updates.

The decrease in revenue is due to a decrease in interest.

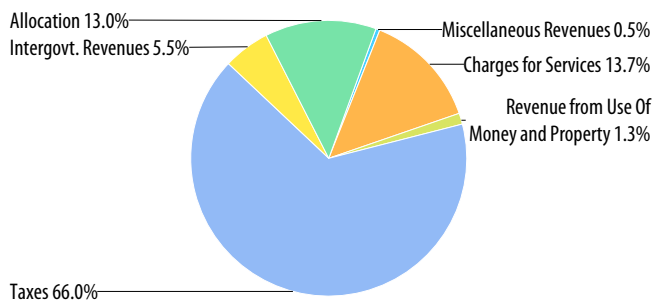
Use of Fund Balance reflects a carryover of \$241,077 in available balance.



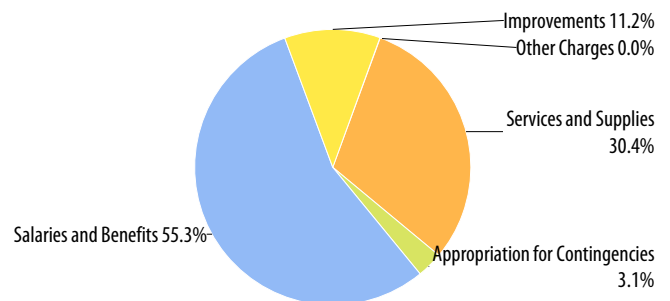
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Mission Oaks Recreation and Park District** is a dependent special district governed by a five-member Advisory Board of Directors appointed by the Sacramento County Board of Supervisors; the Board of Supervisors serves as the ex-officio directors of the District. It covers a 9.1 square mile area in the Arden-Arcade and Carmichael communities of Sacramento County, an area of approximately 62,500 residents. The Mission Oaks Recreation and Park District provides recreation programs and services to residents, including preschoolers, youth, adults, and senior adults; and maintains 11 District-owned parks (88.75 acres), four school parks (13.7 acres), and Hazelwood Greens, a County owned drainage retention basin (1.8 acres).

Goals

- Communicate to district residents the value of programs and services.
- Ensure accurate delivery of services and vigilant maintenance of facilities.
- Create confidence in District leadership by ensuring financial stability while meeting community expectations.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Mission Oaks Recreation and Park District	\$3,289,463	\$4,745,225	\$4,917,398	\$172,173	3.6%
Total Expenditures / Appropriations	\$3,289,463	\$4,745,225	\$4,917,398	\$172,173	3.6%
Net Financing Uses	\$3,289,463	\$4,745,225	\$4,917,398	\$172,173	3.6%
Total Revenue	\$3,619,343	\$3,953,732	\$4,276,123	\$322,391	8.2%
Use of Fund Balance	\$(329,880)	\$791,493	\$641,275	\$(150,218)	(19.0)%
Positions	26.0	26.0	26.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,950,149	\$2,544,210	\$2,717,411	\$173,201	6.8%
Services & Supplies	\$920,329	\$1,409,752	\$1,496,872	\$87,120	6.2%
Other Charges	\$2,263	\$2,263	\$2,115	\$(148)	(6.5)%
Improvements	\$416,721	\$639,000	\$551,000	\$(88,000)	(13.8)%
Appropriation for Contingencies	—	\$150,000	\$150,000	—	—%
Total Expenditures / Appropriations	\$3,289,463	\$4,745,225	\$4,917,398	\$172,173	3.6%
Net Financing Uses	\$3,289,463	\$4,745,225	\$4,917,398	\$172,173	3.6%
Revenue					
Taxes	\$3,163,260	\$3,187,355	\$3,247,172	\$59,817	1.9%
Revenue from Use Of Money & Property	\$20,424	\$50,418	\$63,318	\$12,900	25.6%
Intergovernmental Revenues	\$52,002	\$54,329	\$268,642	\$214,313	394.5%
Charges for Services	\$361,769	\$629,297	\$673,658	\$44,361	7.0%
Miscellaneous Revenues	\$21,886	\$32,333	\$23,333	\$(9,000)	(27.8)%
Total Revenue	\$3,619,343	\$3,953,732	\$4,276,123	\$322,391	8.2%
Use of Fund Balance	\$(329,880)	\$791,493	\$641,275	\$(150,218)	(19.0)%
Positions	26.0	26.0	26.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$172,173 (3.6%) increase in total appropriations, a \$322,391 (8.2%) increase in revenue, and a \$150,218 (19.0%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in salary and benefits costs, including cost of living adjustments, and security services. The following is a list of capital improvement projects that are scheduled for the FY 2022-23:

- New locks and decompressed granite installation of the pathway with exercise equipment at Swanston Park.
- A new surveillance system and gutters at Gibbons Park.
- New locks and gutters at Mission North Park District Office.
- A new surveillance system at Mission North Park District Office.
- A light emitting diode (LED) Sign and sound screen for the sport courts and decorative bark at Eastern Oak Park.
- A new surveillance system at the District Maintenance Shop.
- Signage plans at various parks.

The increase in revenue is due to an increase in secured property tax revenues, an increase in recreation service charges and the State Parks Per Capita Grant.

Use of Fund Balance reflects the net of a carryover of \$664,102 in available balance and a provision for reserve of \$22,827. Reserve changes from the prior year Adopted Budget are detailed below:

- Missions Oaks Receptions and Park District reserve has increased \$22,827.

Budget Unit Functions & Responsibilities

The **Mission Oaks Maintenance and Improvement Assessment District** was approved by the voters in July of 1998 to provide funding for maintenance and improvement projects within the Mission Oaks Recreation and Park District. A new ballot measure was approved by voters in 2006, increasing the previously established rate and including an annual Consumer Price Index not to exceed three percent in any one year.

Goals

- Provide capital improvement projects based on community expectations and needs.
- Continue maintenance on district property and projects.

Accomplishments

- Completed replacement of Orville Wright Park playground structure.
- Resurfaced pickleball courts at Eastern Oak Park.
- Completed Americans with Disabilities Act (ADA) compliance sidewalk repair at Swanston Park.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Mission Oaks Maintenance Assessment District	\$1,078,473	\$1,115,500	\$1,115,500	—	—%
Total Expenditures / Appropriations	\$1,078,473	\$1,115,500	\$1,115,500	—	—%
Net Financing Uses	\$1,078,473	\$1,115,500	\$1,115,500	—	—%
Total Revenue	\$1,046,652	\$1,032,586	\$1,033,586	\$1,000	0.1%
Use of Fund Balance	\$31,821	\$82,914	\$81,914	\$(1,000)	(1.2)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$374,038	\$460,000	\$491,500	\$31,500	6.8%
Improvements	\$609,433	\$565,500	\$513,000	\$(52,500)	(9.3)%
Equipment	\$95,002	\$90,000	\$111,000	\$21,000	23.3%
Total Expenditures / Appropriations	\$1,078,473	\$1,115,500	\$1,115,500	—	—%
Net Financing Uses	\$1,078,473	\$1,115,500	\$1,115,500	—	—%
Revenue					
Revenue from Use Of Money & Property	\$2,452	\$100	\$100	—	—%
Charges for Services	\$11,515	—	—	—	—%
Miscellaneous Revenues	\$1,032,684	\$1,032,486	\$1,033,486	\$1,000	0.1%
Total Revenue	\$1,046,652	\$1,032,586	\$1,033,586	\$1,000	0.1%
Use of Fund Balance	\$31,821	\$82,914	\$81,914	\$(1,000)	(1.2)%

Summary of Changes

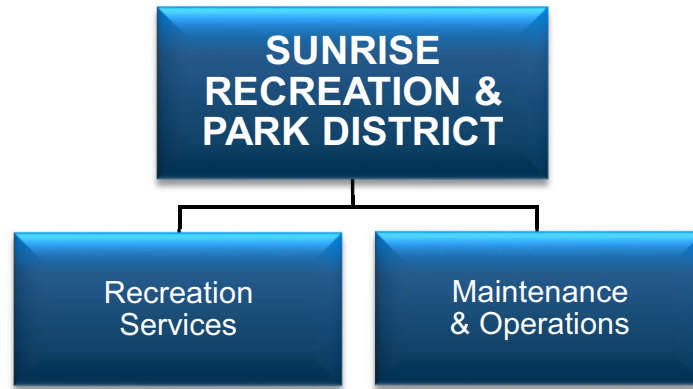
The Recommended Budget reflects a \$1,000 (0.1%) increase in revenue and a \$1,000 (1.2%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in revenue is due to a slight increase in assessment fees. The following is a list of capital improvement projects that are scheduled for the Fiscal Year 2022-23:

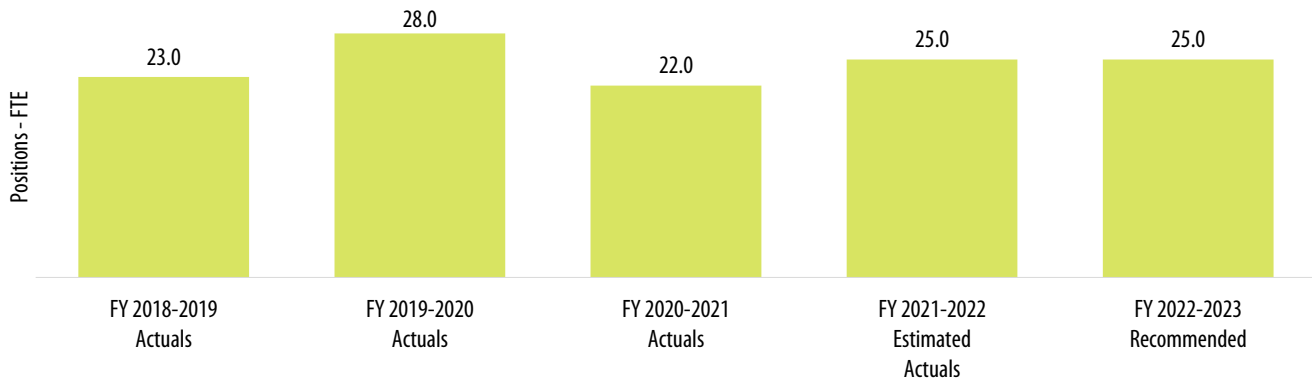
- A new playground at Cowan Elementary.
- ADA sidewalk repair and slurry seal of the parking lot at Mission North Park.
- Resurfacing of the basketball courts at Swanston Park.
- ADA sidewalk repair at Orville Wright Park.
- Resurfacing of the tennis courts at Sierra Oaks.
- Replenishing playground fiber at various parks.

Use of Fund Balance reflects the net of a carryover of \$82,158 in available balance and a provision for reserve of \$244. Reserve changes from the prior year Adopted Budget are detailed below:

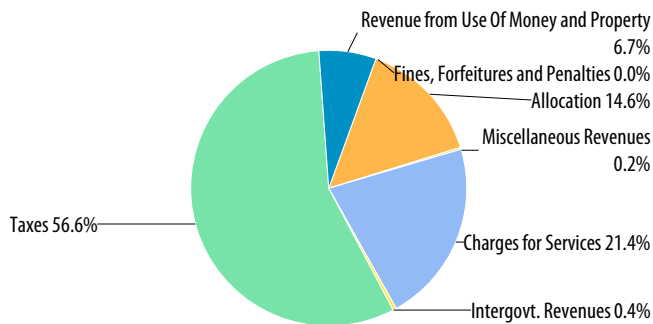
- Mission Oaks Maintenance/Improvement District reserve has increased \$244.



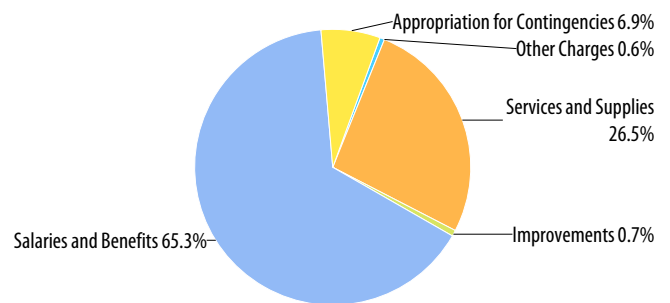
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The Sunrise Recreation and Park District is a dependent special district governed by a five-member Advisory Board of Directors appointed by the Sacramento County Board of Supervisors; the Board of Supervisors serves as the ex-officio directors of the District. The District is responsible for providing park facilities and recreation services for a population of approximately 171,000 in the City of Citrus Heights and unincorporated communities of Antelope and Foothill Farms, within a geographic area of 27 square miles in northern Sacramento County. The District currently administers 45 parks and open space sites, including one 9-hole par-3 golf course, three community centers, a historic home, two aquatic facilities, neighborhood and community park sites, two dog parks and a skate park, totaling over 492 acres.

Goals

- Encourage the dedication of sufficient park lands and the provision of open space corridors associated with new development in an orderly manner, consistent with the District’s Master Plan.
- Coordinate park site acquisition, development, and recreation programs with school districts, other special districts, county agencies, and related private organizations.
- Provide a park system, which shall serve the needs of all ages, interest groups, and persons of varied economic levels.

Accomplishments

- Provided the community with safe and restricted day care programs and preschool.
- Completed various capital improvement projects including replacement of a restroom at San Juan Park, roof replacement at the Historic Rusch Home, and installation of a memorial grove at Foothill Community Park.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Sunrise Recreation and Park District	\$6,892,757	\$11,727,846	\$10,435,742	\$(1,292,104)	(11.0)%
Total Expenditures / Appropriations	\$6,892,757	\$11,727,846	\$10,435,742	\$(1,292,104)	(11.0)%
Net Financing Uses	\$6,892,757	\$11,727,846	\$10,435,742	\$(1,292,104)	(11.0)%
Total Revenue	\$7,800,102	\$9,554,324	\$8,907,492	\$(646,832)	(6.8)%
Use of Fund Balance	\$(907,345)	\$2,173,522	\$1,528,250	\$(645,272)	(29.7)%
Positions	22.0	25.0	25.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$4,664,153	\$6,787,168	\$6,817,168	\$30,000	0.4%
Services & Supplies	\$1,916,702	\$2,890,950	\$2,761,844	\$(129,106)	(4.5)%
Other Charges	\$56,205	\$73,883	\$58,888	\$(14,995)	(20.3)%
Land	\$1	—	—	—	—%
Improvements	\$225,699	\$999,307	\$75,000	\$(924,307)	(92.5)%
Equipment	\$29,998	\$344,647	—	\$(344,647)	(100.0)%
Appropriation for Contingencies	—	\$631,891	\$722,842	\$90,951	14.4%
Total Expenditures / Appropriations	\$6,892,757	\$11,727,846	\$10,435,742	\$(1,292,104)	(11.0)%
Net Financing Uses	\$6,892,757	\$11,727,846	\$10,435,742	\$(1,292,104)	(11.0)%
Revenue					
Taxes	\$5,440,324	\$5,650,723	\$5,905,006	\$254,283	4.5%
Fines, Forfeitures & Penalties	—	—	\$100	\$100	—%
Revenue from Use Of Money & Property	\$712,955	\$661,711	\$698,840	\$37,129	5.6%
Intergovernmental Revenues	\$62,839	\$453,917	\$44,000	\$(409,917)	(90.3)%
Charges for Services	\$1,463,338	\$2,748,973	\$2,235,546	\$(513,427)	(18.7)%
Miscellaneous Revenues	\$119,685	\$39,000	\$24,000	\$(15,000)	(38.5)%
Other Financing Sources	\$960	—	—	—	—%
Total Revenue	\$7,800,102	\$9,554,324	\$8,907,492	\$(646,832)	(6.8)%
Use of Fund Balance	\$(907,345)	\$2,173,522	\$1,528,250	\$(645,272)	(29.7)%
Positions	22.0	25.0	25.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$1,292,104 (11.0%) decrease in total appropriations, a \$646,832 (6.8%) decrease in revenue, and a \$645,272 (29.7%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to:

- The removal of previously budgeted irrigation controller replacements.
- Motorola radio maintenance and replacement supplies no longer being needed.
- A decrease in safety program services based on historical expenses and anticipated needs.
- A decrease in security and recreation services based on historical expenses.
- The removal of previously budgeted computers.
- A decrease in registration services based on historical expenses and an anticipated decrease in fees.

The decrease in revenue is due to:

- The anticipated completion of projects funded with State funds, Park Impact Fees, and in-lieu sources.
- A decrease in recreation services charges.

Use of Fund Balance reflects a carryover of \$1,528,250 in available balance.

Budget Unit Functions & Responsibilities

The Sunrise Park Maintenance and Recreation Improvement **Antelope Assessment** District (Antelope Area) was approved by the voters in July 2002 to provide funding for installation, maintenance, and servicing of public facilities. The District also manages debt service, issuance costs, and other expenses associated with the issuance and administration of bonds, lease obligations, or other financing for the public facilities and improvements within the Antelope Area Assessment District.

Goals

- Provide affordable, accessible, clean and safe recreational activities and facilities for the community
- Replace playground equipment at Tetotom Park and resurface tennis courts at Pokelma Park.
- Continue to improve and maintain parks and recreation facilities in the Antelope area.
- Addition of Barrett Ranch Park and Titan Oak Park.

Accomplishments

- Funded the installation, maintenance, and servicing of public facilities, as well as loan payment obligations.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Antelope Assessment	\$6,049,157	\$1,236,702	\$1,123,448	\$(113,254)	(9.2)%
Total Expenditures / Appropriations	\$6,049,157	\$1,236,702	\$1,123,448	\$(113,254)	(9.2)%
Net Financing Uses	\$6,049,157	\$1,236,702	\$1,123,448	\$(113,254)	(9.2)%
Total Revenue	\$6,116,942	\$717,714	\$718,747	\$1,033	0.1%
Use of Fund Balance	\$(67,785)	\$518,988	\$404,701	\$(114,287)	(22.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$21,106	\$62,813	\$38,359	\$(24,454)	(38.9)%
Services & Supplies	\$5,647,469	\$325,362	\$295,062	\$(30,300)	(9.3)%
Other Charges	\$380,582	\$415,027	\$415,027	—	—%
Improvements	—	\$433,500	\$375,000	\$(58,500)	(13.5)%
Total Expenditures / Appropriations	\$6,049,157	\$1,236,702	\$1,123,448	\$(113,254)	(9.2)%
Net Financing Uses	\$6,049,157	\$1,236,702	\$1,123,448	\$(113,254)	(9.2)%
Revenue					
Revenue from Use Of Money & Property	\$7,742	\$8,000	\$9,033	\$1,033	12.9%
Charges for Services	\$688,084	\$709,714	\$709,714	—	—%
Other Financing Sources	\$5,421,116	—	—	—	—%
Total Revenue	\$6,116,942	\$717,714	\$718,747	\$1,033	0.1%
Use of Fund Balance	\$(67,785)	\$518,988	\$404,701	\$(114,287)	(22.0)%

Summary of Changes

The Recommended Budget reflects a \$113,254 (9.2%) decrease in total appropriations, a \$1,033 (0.1%) increase in revenue, and a \$114,287 (22.0%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to:

- The re-allocation of some salary and benefit costs to the Sunrise Recreation and Park District budget unit (9338000).
- Safety Program services no longer being needed.
- The budgeting of engineering services to current contract levels.
- Capital improvement projects anticipated to be completed in FY 2021-22.

The increase in revenue is due to anticipated interest earnings.

Use of Fund Balance reflects a carryover of \$404,701 in available balance.

- There are no changes to reserves.

Budget Unit Functions & Responsibilities

The **Citrus Heights Assessment District** provides maintenance and improvements for the City of Citrus Heights in connection with the Landscape Maintenance Districts (Assessment Districts: #03-01 – Stock Ranch Zone 1, Assessment District #03-01 – Stock Ranch/Van Maren Park Zone 2, and the future Mitchell Village Park). The District incurs costs that are reimbursable from the City of Citrus Heights.

Goals

- Continue to provide installation, maintenance, services and other expenses for the Stock Ranch Assessment areas.
- Utilize funding for Mitchell Village Park for installation, maintenance, services, and other expenses related to Mitchell Village Assessment area.

Accomplishments

- Completed installation of solar lights, cleared trees and brush, cleaned up trash and debris, and installed fencing for the designated dumpster within the Stock Ranch Assessment areas.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Citrus Heights Assessment Districts	\$184,770	\$165,757	\$147,757	\$(18,000)	(10.9)%
Total Expenditures / Appropriations	\$184,770	\$165,757	\$147,757	\$(18,000)	(10.9)%
Net Financing Uses	\$184,770	\$165,757	\$147,757	\$(18,000)	(10.9)%
Total Revenue	\$184,770	\$165,757	\$147,757	\$(18,000)	(10.9)%
Use of Fund Balance	\$0	—	—	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$108,487	\$130,610	\$112,610	\$(18,000)	(13.8)%
Services & Supplies	\$50,533	\$34,546	\$34,546	—	—%
Other Charges	\$583	\$601	\$601	—	—%
Improvements	\$13,857	—	—	—	—%
Equipment	\$11,311	—	—	—	—%
Total Expenditures / Appropriations	\$184,770	\$165,757	\$147,757	\$(18,000)	(10.9)%
Net Financing Uses	\$184,770	\$165,757	\$147,757	\$(18,000)	(10.9)%
Revenue					
Charges for Services	\$184,770	\$165,757	\$147,757	\$(18,000)	(10.9)%
Total Revenue	\$184,770	\$165,757	\$147,757	\$(18,000)	(10.9)%
Use of Fund Balance	\$0	—	—	—	—%

Summary of Changes

The Recommended Budget reflects an \$18,000 (10.9%) decrease in total appropriations and revenue from the prior year Adopted Budget.

The decrease in total appropriations is due to a decrease in part-time staffing.

The decrease in revenue is due to an anticipated reduction in reimbursement from the City of Citrus Heights.

Use of Fund Balance reflects a carryover of \$0 in available balance.

Budget Unit Functions & Responsibilities

Sunrise Recreation and Park District (SRPD) is responsible for coordination of improvements to **Foothill Park**. This fund was established to identify funds set aside specifically for improvements to Foothill Community Park.

Goals

- To complete construction drawings and construction of a splash pad and picnic area at Foothill Community Park and complete remaining improvements within the park.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Foothill Park	—	\$1,002,787	\$1,003,722	\$935	0.1%
Total Expenditures / Appropriations	—	\$1,002,787	\$1,003,722	\$935	0.1%
Net Financing Uses	—	\$1,002,787	\$1,003,722	\$935	0.1%
Total Revenue	\$4,041	\$386,192	\$386,192	—	—%
Use of Fund Balance	\$(4,041)	\$616,595	\$617,530	\$935	0.2%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Improvements	—	\$1,002,787	\$1,003,722	\$935	0.1%
Total Expenditures / Appropriations	—	\$1,002,787	\$1,003,722	\$935	0.1%
Net Financing Uses	—	\$1,002,787	\$1,003,722	\$935	0.1%
Revenue					
Revenue from Use Of Money & Property	\$4,041	—	—	—	—%
Intergovernmental Revenues	—	\$50,000	\$50,000	—	—%
Charges for Services	—	\$336,192	\$336,192	—	—%
Total Revenue	\$4,041	\$386,192	\$386,192	—	—%
Use of Fund Balance	\$(4,041)	\$616,595	\$617,530	\$935	0.2%

Summary of Changes

The Recommended Budget reflects a \$935 (0.1%) increase in total appropriations and a \$935 (0.2%) increase in use of fund balance from the prior year Adopted Budget.

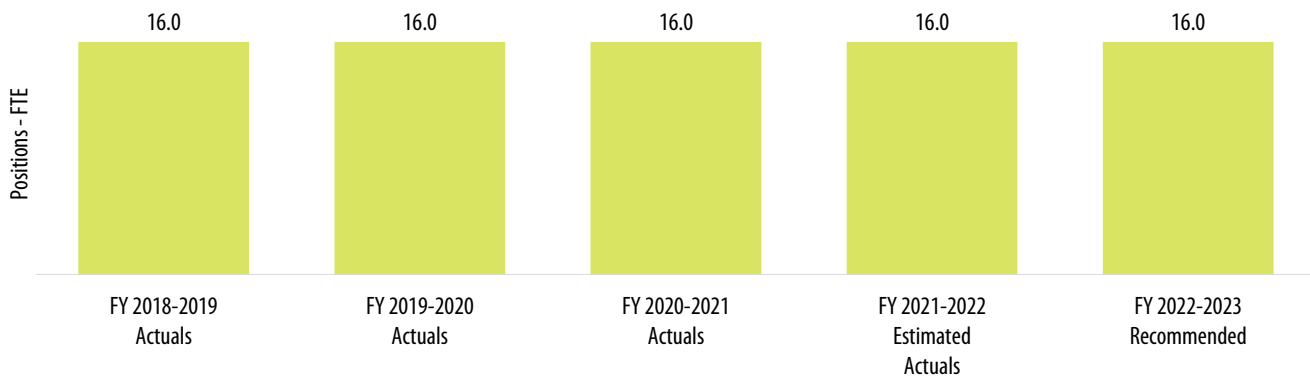
The increase in total appropriations is due to costs associated with capital improvements for the Foothill Park Splash Pad and Picnic area.

Use of Fund Balance reflects a carryover of \$617,530 in available balance.

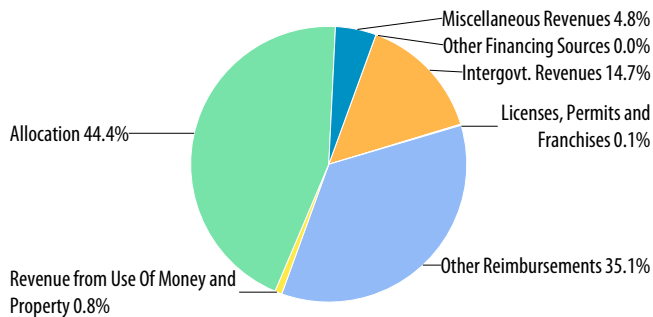
Department Structure
Troy Givans, Director



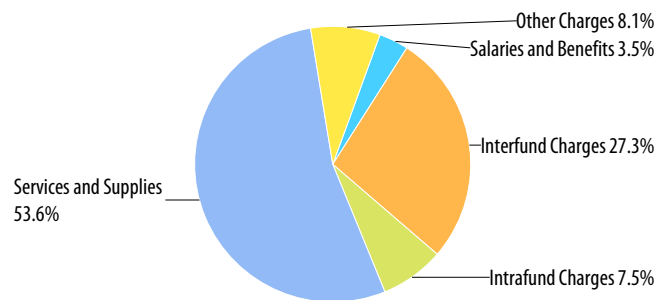
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The Office of **Economic Development** (Office) is responsible for economic development matters within the County including the operation of the County's Business Environmental Resource Center, and activities related to the redevelopment of the former McClellan and Mather Air Force Bases.

The Office is responsible for administering Sacramento County's economic development and job creation and retention programs. These programs focus on business development, retention and attraction; and attraction of key sales, property, transient occupancy and utility user tax revenue generators. The Office is also actively engaged with revitalization of various commercial corridors in the County and working with other organizations in the promotion of sports, tourism and the arts.

General economic development activities promote a sustainable community and have resulted in increased General Fund revenues, including sales and property tax from projects within the major commercial corridors, as well as job growth.

Programs within the Office of Economic Development include:

- Administration
- Business Environmental Resource Center (BERC)
- General Economic Development
- Mather
- McClellan

Goals

- Create innovation and improvement of the business climate in Sacramento County.
- Brand the County as an attractive place to live and do business.
- Create programs and services resulting in job retention and growth.

Accomplishments

- Provided local resources and permitting assistance to 1,638 entrepreneurs and small businesses in FY 2020-21.
- Provided streamlined permitting assistance for the development of 5,413,283 new square-feet at Metro Air Park in FY 2020-21.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Administration	\$2,272,267	\$2,755,247	\$2,909,885	\$154,638	5.6%
Business Environmental Resource Center (BERC)	\$899,680	\$1,143,303	\$1,095,708	\$(47,595)	(4.2)%
General Economic Development	\$1,962,972	\$3,315,961	\$12,927,234	\$9,611,273	289.8%
Mather	\$1,414,855	\$23,346,131	\$23,342,616	\$(3,515)	(0.0)%
McClellan	\$16,622,303	\$61,136,708	\$50,699,546	\$(10,437,162)	(17.1)%
Total Expenditures / Appropriations	\$23,172,077	\$91,697,350	\$90,974,989	\$(722,361)	(0.8)%
Total Reimbursements	\$(11,873,218)	\$(35,709,939)	\$(31,926,910)	\$3,783,029	(10.6)%
Net Financing Uses	\$11,298,859	\$55,987,411	\$59,048,079	\$3,060,668	5.5%
Total Revenue	\$5,631,680	\$21,004,815	\$18,644,543	\$(2,360,272)	(11.2)%
Use of Fund Balance	\$5,667,179	\$34,982,596	\$40,403,536	\$5,420,940	15.5%
Positions	16.0	15.0	16.0	1.0	6.7%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$2,323,776	\$2,776,755	\$3,151,875	\$375,120	13.5%
Services & Supplies	\$10,163,947	\$53,647,400	\$48,767,824	\$(4,879,576)	(9.1)%
Other Charges	\$40,532	\$28,256	\$7,393,380	\$7,365,124	26,065.7%
Interfund Charges	\$6,238,021	\$29,857,445	\$24,843,566	\$(5,013,879)	(16.8)%
Intrafund Charges	\$4,405,800	\$5,387,494	\$6,818,344	\$1,430,850	26.6%
Total Expenditures / Appropriations	\$23,172,077	\$91,697,350	\$90,974,989	\$(722,361)	(0.8)%
Intrafund Reimbursements Within Programs	\$(16,194)	\$(27,096)	\$(11,000)	\$16,096	(59.4)%
Other Reimbursements	\$(11,857,024)	\$(35,682,843)	\$(31,915,910)	\$3,766,933	(10.6)%
Total Reimbursements	\$(11,873,218)	\$(35,709,939)	\$(31,926,910)	\$3,783,029	(10.6)%
Net Financing Uses	\$11,298,859	\$55,987,411	\$59,048,079	\$3,060,668	5.5%
Revenue					
Licenses, Permits & Franchises	\$63,455	\$31,326	\$121,639	\$90,313	288.3%
Revenue from Use Of Money & Property	\$400,727	\$906,830	\$760,460	\$(146,370)	(16.1)%
Intergovernmental Revenues	\$133,156	\$14,943,268	\$13,395,569	\$(1,547,699)	(10.4)%
Miscellaneous Revenues	\$5,007,351	\$5,102,391	\$4,345,875	\$(756,516)	(14.8)%
Other Financing Sources	\$26,991	\$21,000	\$21,000	—	—%
Total Revenue	\$5,631,680	\$21,004,815	\$18,644,543	\$(2,360,272)	(11.2)%
Use of Fund Balance	\$5,667,179	\$34,982,596	\$40,403,536	\$5,420,940	15.5%
Positions	16.0	15.0	16.0	1.0	6.7%

Summary of Changes

The Recommended Budget reflects a \$722,361 (0.8%) decrease in total appropriations, a \$3,783,029 (10.6%) decrease in reimbursements, a \$2,360,272 (11.2%) decrease in revenue, and a \$5,420,940 (15.5%) increase in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations and reimbursements is primarily due to:

- Decreases in the McClellan Program.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The decrease in revenue is due to decreases in the McClellan Program.

Use of Fund Balance reflects the carryover of \$40,403,536 in available balance.

- There are no changes to reserves.

Position counts have increased by 1.0 FTE from the prior year Adopted Budget due to:

- 1.0 FTE net mid-year increase.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Administration	—	—	—	—	—
General Economic Development	60,000	(60,000)	—	—	—

Administration

Program Overview

Administration funds personnel salary and benefit costs, administration costs, and County allocated costs for the General Economic Development, Mather, and McClellan programs. Administration is primarily funded with reimbursement from these programs.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,748,488	\$2,049,200	\$2,408,445	\$359,245	17.5%
Services & Supplies	\$205,580	\$444,264	\$400,875	\$(43,389)	(9.8)%
Other Charges	\$18,795	\$15,913	\$565	\$(15,348)	(96.4)%
Intrafund Charges	\$299,404	\$245,870	\$100,000	\$(145,870)	(59.3)%
Total Expenditures / Appropriations	\$2,272,267	\$2,755,247	\$2,909,885	\$154,638	5.6%
Other Reimbursements	\$(1,940,058)	\$(2,150,500)	\$(2,364,188)	\$(213,688)	9.9%
Total Reimbursements	\$(1,940,058)	\$(2,150,500)	\$(2,364,188)	\$(213,688)	9.9%
Net Financing Uses	\$332,209	\$604,747	\$545,697	\$(59,050)	(9.8)%
Revenue					
Revenue from Use Of Money & Property	\$47,448	\$201,000	\$62,000	\$(139,000)	(69.2)%
Intergovernmental Revenues	\$1,840	—	—	—	—%
Miscellaneous Revenues	\$11,251	\$15,000	\$15,000	—	—%
Total Revenue	\$60,539	\$216,000	\$77,000	\$(139,000)	(64.4)%
Use of Fund Balance	\$271,670	\$388,747	\$468,697	\$79,950	20.6%
Positions	11.0	11.0	12.0	1.0	9.1%

Summary of Changes

The Recommended Budget reflects a \$154,638 (5.6%) increase in total appropriations, a \$213,688 (9.9%) increase in reimbursements, a \$139,000 (64.4%) decrease in revenue, and a \$79,950 (20.6%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in salary and benefit costs related to cost of living adjustments, increases in retirement costs, and the mid-year addition of a Limited-Term Administrative Services Officer 2 position.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to an increase in staff support costs for which the other programs within this budget unit reimburse the Administration Program.

The decrease in revenue is due to less anticipated interest.

Use of Fund Balance reflects a carryover of \$468,697 in available balance.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
EconDev - Reallocate 1.0 FTE Office Assistant Level 2 to 1.0 FTE Economic Development and Marketing Specialist	—	—	—	—	—

Reallocate 1.0 FTE Office Assistant Level 2 position to 1.0 FTE Economic Development and Marketing Specialist position to support ongoing and new economic development activities that are managed within the Office of Economic Development such as promoting a sustainable community and job creation including business development, retention and attraction, job retention and attraction, small business assistance, and support of businesses and organizations that have been impacted by the COVID-19 pandemic. Other operating expenditures, which in prior fiscal years have been designated for unanticipated expenses in the Administration Program, have been reduced by \$87,758 to offset the increased salary and benefit cost associated with this position reallocation.

Business Environmental Resource Center (BERC)

Program Overview

Business Environmental Resource Center (BERC) is a one-stop, confidential, business retention, non-regulatory Permit Assistance Center to help Sacramento County businesses understand and comply with federal, state, and local environmental and non-environmental regulations. Economic growth, business retention and sustainability are facilitated through assistance with permitting and regulations. Enterprise cost sharing agreements are the primary sources of funding for this program. Activities in this program promote a sustainable community, retain businesses, and result in tax revenues and increased job growth.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$575,288	\$727,555	\$743,430	\$15,875	2.2%
Services & Supplies	\$119,974	\$178,515	\$192,073	\$13,558	7.6%
Other Charges	\$8,543	\$7,233	\$205	\$(7,028)	(97.2)%
Intrafund Charges	\$195,875	\$230,000	\$160,000	\$(70,000)	(30.4)%
Total Expenditures / Appropriations	\$899,680	\$1,143,303	\$1,095,708	\$(47,595)	(4.2)%
Other Reimbursements	\$(26,990)	\$(43,000)	\$(3,000)	\$40,000	(93.0)%
Total Reimbursements	\$(26,990)	\$(43,000)	\$(3,000)	\$40,000	(93.0)%
Net Financing Uses	\$872,690	\$1,100,303	\$1,092,708	\$(7,595)	(0.7)%
Revenue					
Revenue from Use Of Money & Property	\$1,241	\$2,000	\$2,000	—	—%
Intergovernmental Revenues	\$462	—	\$59,319	\$59,319	—%
Miscellaneous Revenues	\$982,826	\$778,604	\$771,484	\$(7,120)	(0.9)%
Total Revenue	\$984,529	\$780,604	\$832,803	\$52,199	6.7%
Use of Fund Balance	\$(111,838)	\$319,699	\$259,905	\$(59,794)	(18.7)%
Positions	5.0	4.0	4.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$47,595 (4.2%) decrease in total appropriations, a \$40,000 (93.0%) decrease in reimbursements, a \$52,199 (6.7%) increase in revenue, and a \$59,794 (18.7%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is primarily due to changes in methodologies to monitor BERC labor costs in connection with certain grant and related activities, and a decrease in staff charges from Economic Development employees who provide support to BERC but are not assigned to the BERC Program.

The decrease in reimbursements is primarily due to changes in methodologies to monitor BERC labor costs in connection with certain grant and related activities.

The increase in revenue is due to the American Rescue Plan Act Economic Response project funding for business support services provided by BEREC.

Use of Fund Balance reflects a carryover of \$259,905 in available balance.

General Economic Development

Program Overview

General Economic Development includes job creation and retention programs that focus on business development, retention and attraction; small business liaison; attraction of key sales, property, transient occupancy and utility user tax revenue generators; involvement with regional and local partnerships and programs; promotion of sports, tourism, and the arts; and commercial corridor revitalization. These activities promote a sustainable community and have resulted in increased General Fund revenues and job growth. The program has continued the approach of aggregating primarily non-General Fund financing sources to maintain ongoing core program services. This approach is being taken to allow the annual General Fund transfer to be used to meet other critical County needs.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$433,251	\$1,763,567	\$3,637,932	\$1,874,365	106.3%
Other Charges	—	—	\$7,387,500	\$7,387,500	—%
Interfund Charges	\$104,627	\$111,394	\$164,314	\$52,920	47.5%
Intrafund Charges	\$1,425,094	\$1,441,000	\$1,737,488	\$296,488	20.6%
Total Expenditures / Appropriations	\$1,962,972	\$3,315,961	\$12,927,234	\$9,611,273	289.8%
Other Reimbursements	\$(2,869,940)	\$(2,036,569)	\$(3,450,742)	\$(1,414,173)	69.4%
Total Reimbursements	\$(2,869,940)	\$(2,036,569)	\$(3,450,742)	\$(1,414,173)	69.4%
Net Financing Uses	\$(906,969)	\$1,279,392	\$9,476,492	\$8,197,100	640.7%
Revenue					
Intergovernmental Revenues	—	—	\$9,336,250	\$9,336,250	—%
Miscellaneous Revenues	\$131,441	\$192,992	\$192,992	—	—%
Other Financing Sources	\$26,991	\$21,000	\$21,000	—	—%
Total Revenue	\$158,431	\$213,992	\$9,550,242	\$9,336,250	4,362.9%
Use of Fund Balance	\$(1,065,400)	\$1,065,400	\$(73,750)	\$(1,139,150)	(106.9)%

Summary of Changes

The Recommended Budget reflects a \$9,611,273 (289.8%) increase in total appropriations, a \$1,414,173 (69.4%) increase in reimbursements, a \$9,336,250 (4,362.9%) increase in revenue, and a \$1,139,150 (106.9%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- American Rescue Plan Act (ARPA) Economic Response projects approved by the Board of Supervisors during Fiscal Year 2021-22.
- California Microbusiness COVID-19 Relief Grant program activities authorized in Fiscal Year 2021-22.

- A higher proportion of overall staff resources budgeted to support General Economic Development.
- Recommended growth detailed later in this section.

The increase in reimbursements is primarily due to:

- A higher proportion of overall staff resources budgeted to support General Economic Development and ARPA Economic Response projects.
- Recommended growth detailed later in this section.

The increase in revenue is due to funding for ARPA Economic Response projects and California Microbusiness COVID-19 Relief Grant program activities.

Use of Fund Balance reflects a carryover of -\$73,750 in available balance.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
EconDev - GF Contribution for Property Business Improvement District (PBID) County Formation and Administration Costs					
	60,000	(60,000)	—	—	—

Ongoing funding for costs associated with supporting and administering Property Business Improvement District (PBID) activities including staff work on PBID renewals, formation, and administration services. This request is linked to a growth request in the Financing Transfers/Reimbursements budget (BU 5110000) and Development and Code Services budget (BU 2151000).

Mather

Program Overview

Mather focuses on economic redevelopment of the former Mather Air Force Base to promote employment and self-sufficiency through the job market and to achieve continual business and job growth in the unincorporated area, particularly among businesses that generate tax revenue for the County. This program is self-funded with redevelopment bond proceeds and proceeds generated from the sale or lease of former military base assets. This program promotes a sustainable community and has resulted in increased revenues and job growth.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$943,446	\$16,844,231	\$16,994,636	\$150,405	0.9%
Other Charges	\$13,104	\$5,000	\$5,000	—	—%
Interfund Charges	\$265,445	\$6,157,900	\$6,105,780	\$(52,120)	(0.8)%
Intrafund Charges	\$192,860	\$339,000	\$237,200	\$(101,800)	(30.0)%
Total Expenditures / Appropriations	\$1,414,855	\$23,346,131	\$23,342,616	\$(3,515)	(0.0)%
Other Reimbursements	\$(901,988)	\$(7,398,548)	\$(7,142,667)	\$255,881	(3.5)%
Total Reimbursements	\$(901,988)	\$(7,398,548)	\$(7,142,667)	\$255,881	(3.5)%
Net Financing Uses	\$512,867	\$15,947,583	\$16,199,949	\$252,366	1.6%
Revenue					
Licenses, Permits & Franchises	\$63,455	\$31,326	\$121,639	\$90,313	288.3%
Revenue from Use Of Money & Property	\$284,129	\$532,450	\$527,580	\$(4,870)	(0.9)%
Miscellaneous Revenues	\$1,874	\$1,800	\$2,100	\$300	16.7%
Total Revenue	\$349,458	\$565,576	\$651,319	\$85,743	15.2%
Use of Fund Balance	\$163,409	\$15,382,007	\$15,548,630	\$166,623	1.1%

Summary of Changes

The Recommended Budget reflects a \$3,515 (0.0%) decrease in total appropriations, a \$255,881 (3.5%) decrease in reimbursements, an \$85,743 (15.2%) increase in revenue, and a \$166,623 (1.1%) increase in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations and reimbursements is due to the timing of infrastructure projects at the former Mather Air Force Base.

The increase in revenue is due to proceeds associated with a new Permit to Enter for use of a portion of the Mather property managed by the Office of Economic Development.

Use of Fund Balance reflects a carryover of \$15,548,630 in available balance.

McClellan

Program Overview

McClellan focuses on economic redevelopment of the former McClellan Air Force Base to promote employment and self-sufficiency through the job market and to achieve continual business and job growth in the unincorporated area, particularly among businesses that generate tax revenue for the County. This program is self-funded with cooperative agreement funds, redevelopment bond proceeds, energy credits from electricity sales, revenues derived from McClellan Airfield Aircraft Rescue and Fire Fighting services and proceeds generated from the sale or lease of former military base assets. This program promotes a sustainable community and has resulted in increased General Fund revenues and job growth.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$8,461,696	\$34,416,823	\$27,542,308	\$(6,874,515)	(20.0)%
Other Charges	\$91	\$110	\$110	—	—%
Interfund Charges	\$5,867,949	\$23,588,151	\$18,573,472	\$(5,014,679)	(21.3)%
Intrafund Charges	\$2,292,567	\$3,131,624	\$4,583,656	\$1,452,032	46.4%
Total Expenditures / Appropriations	\$16,622,303	\$61,136,708	\$50,699,546	\$(10,437,162)	(17.1)%
Total Reimbursements within Program		\$(27,096)	\$(11,000)	\$16,096	(59.4)%
Other Reimbursements	\$(6,118,047)	\$(24,054,226)	\$(18,955,313)	\$5,098,913	(21.2)%
Total Reimbursements	\$(6,134,242)	\$(24,081,322)	\$(18,966,313)	\$5,115,009	(21.2)%
Net Financing Uses	\$10,488,061	\$37,055,386	\$31,733,233	\$(5,322,153)	(14.4)%
Revenue					
Revenue from Use Of Money & Property	\$67,909	\$171,380	\$168,880	\$(2,500)	(1.5)%
Intergovernmental Revenues	\$130,854	\$14,943,268	\$4,000,000	\$(10,943,268)	(73.2)%
Miscellaneous Revenues	\$3,879,960	\$4,113,995	\$3,364,299	\$(749,696)	(18.2)%
Total Revenue	\$4,078,723	\$19,228,643	\$7,533,179	\$(11,695,464)	(60.8)%
Use of Fund Balance	\$6,409,338	\$17,826,743	\$24,200,054	\$6,373,311	35.8%

Summary of Changes

The Recommended Budget reflects a \$10,437,162 (17.1%) decrease in total appropriations, a \$5,115,009 (21.2%) decrease in reimbursements, an \$11,695,464 (60.8%) decrease in revenue, and a \$6,373,311 (35.8%) increase in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations, reimbursements, and revenue is primarily due:

- Adjustments projected in the activity level associated with Environmental Services Cooperative Agreement environmental cleanup of McClellan properties. Activity level is subject to authorized federal funding, cleanup timelines and project milestones, and regulatory oversight and approvals.

- Less anticipated proceeds associated with the sale of Western Area Power Authority (WAPA) electricity and the timing of WAPA projects.
- Less revenue for aircraft rescue and firefighting services in connection with United States Coast Guard operations.

Use of Fund Balance reflects a carryover of \$24,200,054 in available balance.

Budget Unit Functions & Responsibilities

Natomas Fire District funds the provision of fire protection services to approximately forty square miles of the Unincorporated Area in the northwestern portion of Sacramento County. Natomas Fire District is a dependent special district and the Board of Supervisors serves as the Board of Directors for the District.

Fire protection service is contracted to the Fire Department of the City of Sacramento. The District and the City entered into the contract in Fiscal Year 1984-85. All district assets, including equipment and real property, were turned over to the City. The City absorbed all district employees who did not retire at the time.

The contract calls for the annual payment of all available financing to the City for the fire protection service, less County administrative expenditures such as biannual audits, property tax administration fees, and administrative service charges.

District financing consists of property taxes, interest earnings, and fund balances.

The Office of Economic Development is responsible for managing the contract with the City, making payments, and preparing the district budget.

Goals

- To provide timely and effective fire protection services to the special district area.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Natomas Fire District	\$3,354,144	\$3,524,007	\$3,464,375	\$(59,632)	(1.7)%
Total Expenditures / Appropriations	\$3,354,144	\$3,524,007	\$3,464,375	\$(59,632)	(1.7)%
Net Financing Uses	\$3,354,144	\$3,524,007	\$3,464,375	\$(59,632)	(1.7)%
Total Revenue	\$3,166,936	\$3,163,675	\$3,464,375	\$300,700	9.5%
Use of Fund Balance	\$187,208	\$360,332	—	\$(360,332)	(100.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$3,354,144	\$3,524,007	\$3,464,375	\$(59,632)	(1.7)%
Total Expenditures / Appropriations	\$3,354,144	\$3,524,007	\$3,464,375	\$(59,632)	(1.7)%
Net Financing Uses	\$3,354,144	\$3,524,007	\$3,464,375	\$(59,632)	(1.7)%
Revenue					
Taxes	\$3,131,645	\$3,131,175	\$3,431,875	\$300,700	9.6%
Revenue from Use Of Money & Property	\$9,261	\$5,000	\$5,000	—	—%
Intergovernmental Revenues	\$26,030	\$27,500	\$27,500	—	—%
Total Revenue	\$3,166,936	\$3,163,675	\$3,464,375	\$300,700	9.5%
Use of Fund Balance	\$187,208	\$360,332	—	\$(360,332)	(100.0)%

Summary of Changes

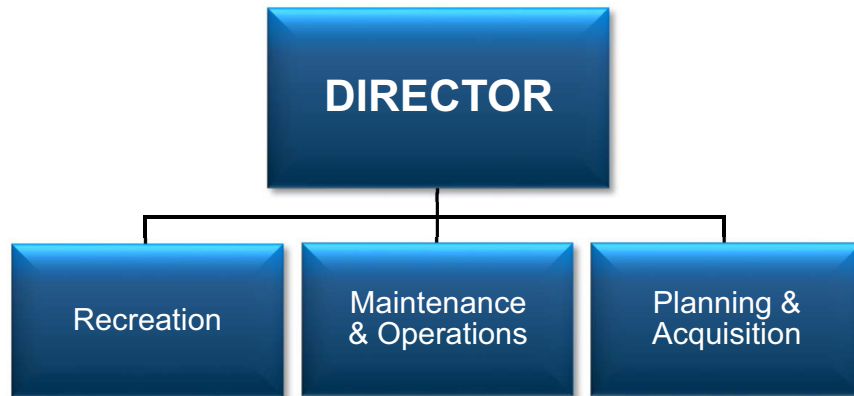
The Recommended Budget reflects a \$59,632 (1.7%) decrease in total appropriations, a \$300,700 (9.5%) increase in revenue, and a \$360,332 (100.0%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to the decrease in expenditures associated with available fund balance to accommodate the transfer of revenue to the City of Sacramento for fire protection services from the Sacramento Fire Department.

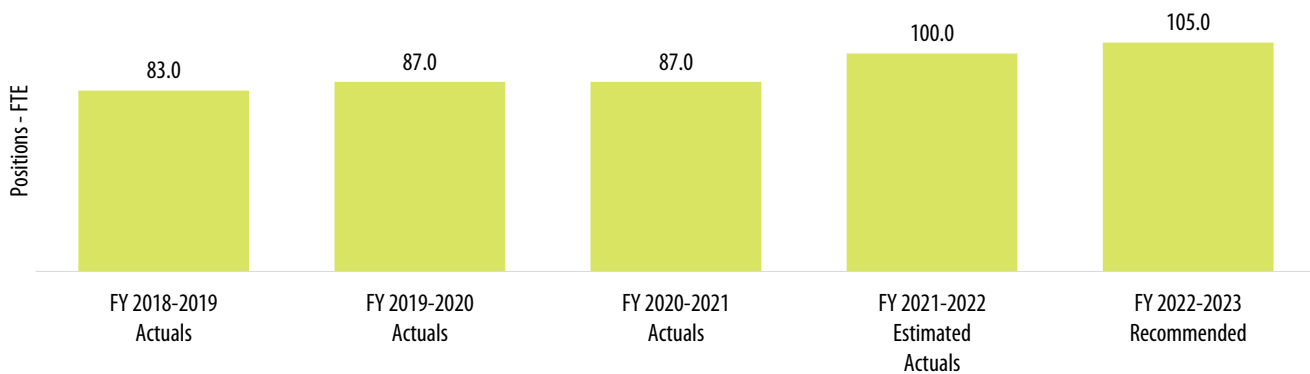
The increase in revenue is due to an increase in Property Tax collections.

Use of Fund Balance reflects a carryover of \$0 in available balance.

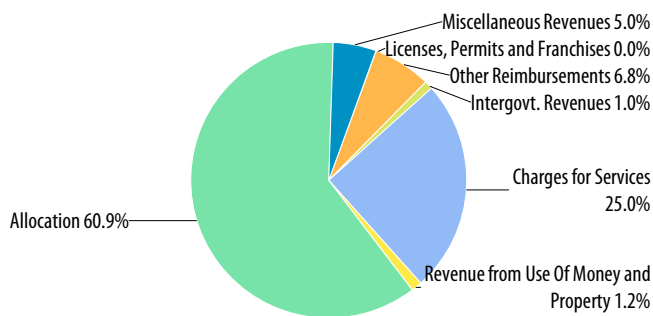
Department Structure
Liz Bellas, Director



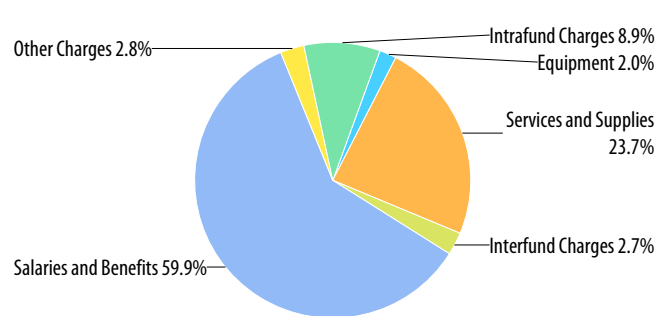
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The Department of **Regional Parks** enhances the health, enjoyment and quality of life in the region by acquiring, managing, and protecting park and open space lands; educating the public on the uses and values of leisure time activities, and the cultural and natural history of the County; growing and linking a system of regional parks, trails and open space in Sacramento and neighboring counties; providing a broad range of recreational activities for the community's diverse populations and; providing stewardship and protection of Sacramento County's regional park system through partnerships, planning and community involvement. Regional Parks provides services through the following programs:

- Administration and Planning
- American River Parkway
- Contract Facilities Maintenance
- Recreational Services
- Regional Parks and Open Space

Goals

- Provide affordable, accessible, clean and safe recreational activities and facilities for all.
- Protect natural habitats and the environment.
- Preserve cultural and historical resources.

Accomplishments

- Regional Parks successfully hosted new and continuing special events in the Regional Parks facilities after the hiatus of events due to COVID-19.
- The Department increased the acreage of grazing in the Regional Parks system with the increased funding support for fire fuel reduction provided by the Board of Supervisors.
- The American River Parkway Natural Resources Management Plan has been significantly completed, with plan adoption anticipated early fiscal year 2022-23.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Administration and Planning	\$1,916,099	\$1,985,746	\$1,825,880	\$(159,866)	(8.1)%
American River Parkway	\$12,847,454	\$16,539,803	\$17,810,595	\$1,270,792	7.7%
Contract Facilities Maintenance	\$1,944,242	\$2,029,329	\$2,018,325	\$(11,004)	(0.5)%
Recreational Services	\$578,088	\$911,466	\$903,457	\$(8,009)	(0.9)%
Regional Parks and Open Space	\$1,835,396	\$2,451,710	\$2,856,021	\$404,311	16.5%
Total Expenditures / Appropriations	\$19,121,279	\$23,918,054	\$25,414,278	\$1,496,224	6.3%
Total Reimbursements	\$(2,883,183)	\$(3,090,401)	\$(1,727,767)	\$1,362,634	(44.1)%
Net Financing Uses	\$16,238,096	\$20,827,653	\$23,686,511	\$2,858,858	13.7%
Total Revenue	\$7,002,298	\$8,115,529	\$8,213,705	\$98,176	1.2%
Net County Cost	\$9,235,798	\$12,712,124	\$15,472,806	\$2,760,682	21.7%
Positions	87.0	100.0	105.0	5.0	5.0%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$11,325,812	\$14,520,001	\$15,221,612	\$701,611	4.8%
Services & Supplies	\$5,054,832	\$5,607,636	\$6,030,113	\$422,477	7.5%
Other Charges	\$45,446	\$566,920	\$706,548	\$139,628	24.6%
Equipment	—	\$120,482	\$510,000	\$389,518	323.3%
Interfund Charges	\$685,515	\$637,474	\$679,617	\$42,143	6.6%
Intrafund Charges	\$2,009,673	\$2,465,541	\$2,266,388	\$(199,153)	(8.1)%
Total Expenditures / Appropriations	\$19,121,279	\$23,918,054	\$25,414,278	\$1,496,224	6.3%
Intrafund Reimbursements Between Programs	\$(1,146,604)	\$(1,477,509)	—	\$1,477,509	(100.0)%
Other Reimbursements	\$(1,736,579)	\$(1,612,892)	\$(1,727,767)	\$(114,875)	7.1%
Total Reimbursements	\$(2,883,183)	\$(3,090,401)	\$(1,727,767)	\$1,362,634	(44.1)%
Net Financing Uses	\$16,238,096	\$20,827,653	\$23,686,511	\$2,858,858	13.7%
Revenue					
Licenses, Permits & Franchises	\$5,350	\$10,000	\$10,000	—	—%
Fines, Forfeitures & Penalties	\$1,525	—	—	—	—%
Revenue from Use Of Money & Property	\$272,400	\$296,646	\$317,257	\$20,611	6.9%
Intergovernmental Revenues	\$147,996	\$148,430	\$246,703	\$98,273	66.2%
Charges for Services	\$4,600,677	\$5,294,513	\$6,360,717	\$1,066,204	20.1%
Miscellaneous Revenues	\$1,974,350	\$2,365,940	\$1,279,028	\$(1,086,912)	(45.9)%
Total Revenue	\$7,002,298	\$8,115,529	\$8,213,705	\$98,176	1.2%
Net County Cost	\$9,235,798	\$12,712,124	\$15,472,806	\$2,760,682	21.7%
Positions	87.0	100.0	105.0	5.0	5.0%

Summary of Changes

The Recommended Budget reflects a \$1,496,224 (6.3%) increase in total appropriations, a \$1,362,634 (44.1%) decrease in reimbursements, a \$98,176 (1.2%) increase in revenue, and a \$2,760,682 (21.7%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The net increase in total appropriations is due to:

- An increase in projects at the American River Parkway and in Regional Parks and Open Space.
- Increases in various services and supplies costs resulting from inflation.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The decrease in reimbursements is primarily due to the elimination of \$1.2 million in funding support from the Department of Waste Management and Recycling for encampment clean up on the American River Parkway. This funding has been replaced by an increase in general fund support.

The net increase in revenue is due to:

- Estimated increases in charges for parks services.
- A decrease in grant revenue and Habitat Restoration Program funds.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

Positions counts have increased by 5.0 FTE from the prior year Adopted Budget due to:

- 5.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Administration and Planning	171,113	—	—	171,113	1.0
American River Parkway	708,826	—	—	708,826	2.0
Regional Parks and Open Space	442,871	—	400,000	42,871	2.0

Administration and Planning

Program Overview

Administration and Planning consists of planning and development of the department's budget, accounts payable, accounts receivable, management and oversight, human resources and payroll. The unit is responsible for Capital Improvement Projects (CIP) from planning and design through development; preparation and development of complex site plans; review and comment on environmental documents; review of land development projects; and negotiations and administration of consultant contracts.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,076,571	\$1,222,458	\$1,412,992	\$190,534	15.6%
Services & Supplies	\$937,096	\$406,171	\$301,720	\$(104,451)	(25.7)%
Other Charges	\$45,446	\$186,920	\$55,000	\$(131,920)	(70.6)%
Equipment	—	\$16,500	—	\$(16,500)	(100.0)%
Intrafund Charges	\$(143,013)	\$153,697	\$56,168	\$(97,529)	(63.5)%
Total Expenditures / Appropriations	\$1,916,099	\$1,985,746	\$1,825,880	\$(159,866)	(8.1)%
Total Reimbursements between Programs		\$(1,344,803)	—	\$1,344,803	(100.0)%
Other Reimbursements	\$(92,970)	\$(100,860)	\$(1,370,263)	\$(1,269,403)	1,258.6%
Total Reimbursements	\$(1,239,574)	\$(1,445,663)	\$(1,370,263)	\$75,400	(5.2)%
Net Financing Uses	\$676,525	\$540,083	\$455,617	\$(84,466)	(15.6)%
Revenue					
Cost of Goods Sold	\$102,427	—	—	—	—%
Intergovernmental Revenues	\$(317)	—	—	—	—%
Charges for Services	\$22,858	\$28,000	\$28,000	—	—%
Miscellaneous Revenues	\$41,283	\$220,397	—	\$(220,397)	(100.0)%
Total Revenue	\$166,251	\$248,397	\$28,000	\$(220,397)	(88.7)%
Net County Cost	\$510,275	\$291,686	\$427,617	\$135,931	46.6%
Positions	7.0	7.0	8.0	1.0	14.3%

Summary of Changes

The Recommended Budget reflects a \$159,866 (8.1%) decrease in total appropriations, a \$75,400 (5.2%) decrease in reimbursements, a \$220,397 (88.7%) decrease in revenue, and a \$135,931 (46.6%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below:

The net decrease in total appropriations is due to:

- The significant completion of the American River Parkway Natural Resources Management Plan.
- Recommended growth detailed later in this section.

The decrease in reimbursements is due to a decrease in costs associated with Department Overhead.

The decrease in revenue is due to the significant completion of the American River Parkway Natural Resources Management Plan and the grant reimbursement associated with the project.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
RP Add 1.0 FTE AS03 Admin					
	171,113	—	—	171,113	1.0

Add 1.0 FTE Administrative Services Officer 3 position. An increase in staff in the Administration division would provide an increased level of service to the various divisions of the Department allowing the Department to anticipate future needs and provide the resources necessary for each division to operate more effectively. An increase in resources provides the capacity that would allow a transition from a reactive management model to a proactive management model. Adding this position will increase the effectiveness of the Department by adding oversight and expertise to the other Administration Division staff.

American River Parkway

Program Overview

The **American River Parkway** program consists of law enforcement and maintenance of the American River Parkway to provide a clean and safe park environment for the community to enjoy, which includes the protection of natural areas, the preservation of County assets and adjacent property values; subsidy support to Effie Yeaw Nature Center leased to the American River Natural History Association; Park Resource Teams to address illegal camping, including referrals to homeless programs in partnership with the Department of Human Assistance (DHA), and clean-up of trash and debris.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$7,669,168	\$10,139,554	\$10,324,613	\$185,059	1.8%
Services & Supplies	\$3,008,498	\$3,681,780	\$4,114,982	\$433,202	11.8%
Other Charges	—	\$380,000	\$592,500	\$212,500	55.9%
Equipment	—	\$62,482	\$450,000	\$387,518	620.2%
Interfund Charges	\$677,215	\$629,174	\$671,317	\$42,143	6.7%
Intrafund Charges	\$1,492,573	\$1,646,813	\$1,657,183	\$10,370	0.6%
Total Expenditures / Appropriations	\$12,847,454	\$16,539,803	\$17,810,595	\$1,270,792	7.7%
Total Reimbursements between Programs		\$(132,706)	—	\$132,706	(100.0)%
Other Reimbursements	\$(1,510,742)	\$(1,344,991)	\$(151,912)	\$1,193,079	(88.7)%
Total Reimbursements	\$(1,510,742)	\$(1,477,697)	\$(151,912)	\$1,325,785	(89.7)%
Net Financing Uses	\$11,336,712	\$15,062,106	\$17,658,683	\$2,596,577	17.2%
Revenue					
Cost of Goods Sold	\$(68,699)	—	—	—	—%
Licenses, Permits & Franchises	\$5,350	\$10,000	\$10,000	—	—%
Fines, Forfeitures & Penalties	\$1,525	—	—	—	—%
Revenue from Use Of Money & Property	\$147,733	\$127,639	\$142,360	\$14,721	11.5%
Intergovernmental Revenues	\$21,426	\$19,212	\$117,485	\$98,273	511.5%
Charges for Services	\$2,196,563	\$2,126,584	\$2,854,089	\$727,505	34.2%
Miscellaneous Revenues	\$1,704,788	\$1,868,505	\$1,082,000	\$(786,505)	(42.1)%
Total Revenue	\$4,008,686	\$4,151,940	\$4,205,934	\$53,994	1.3%
Net County Cost	\$7,328,026	\$10,910,166	\$13,452,749	\$2,542,583	23.3%
Positions	56.0	69.0	72.0	3.0	4.3%

Summary of Changes

The Recommended Budget reflects a \$1,270,792 (7.7%) increase in total appropriations, a \$1,325,785 (89.7%) decrease in reimbursements, a \$53,994 (1.3%) increase in revenue, and a \$2,542,583 (23.3%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The increase in total appropriations is primarily due to:

- Cost of living adjustments, costs for equipment rentals and fuel, and allocated costs.
- Recommended growth detailed later in this section.

The decrease in reimbursements is due to:

- The elimination of \$1.2 million in funding support from the Department of Waste Management and Recycling for encampment clean up on the American River Parkway. This funding is being backfilled with a General Fund allocation.

The net increase in revenue is primarily due to an anticipated increase in revenues generated from day use and annual pass fees, partially offset by the elimination of Habitat and Restoration Program funding and the reduction of Confluence Grant award amounts.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
RP - Purchase two dump trucks for ARP Maintenance					
	172,163	—	—	172,163	—
Purchase two dump trucks for debris removal related to encampments. The Department has rented dump trucks from private vendors since 2018, when it was determined that purchasing and Fleet rental did not make financial sense and did not provide flexibility to ramp the program down if future funding was not allocated. Recent additional analysis has shown that the costs of purchasing vs. renting will break even within one vehicle lifecycle (approx. 5 years), and it appears debris cleanup emphasis will continue in the foreseeable future. This request includes a one-time cost of \$130,000, and on-going costs of \$42,163.					
RP Add 1.0 FTE PMW1 ARP Maint					
	74,385	—	—	74,385	1.0
Add 1.0 FTE Park Maintenance Worker 1 for the American River Parkway. An increase of staff in this division allows the Department to plan for long term maintenance and construction projects while continuing to maintain existing service levels for daily visitor use. Major projects or emergencies cause staff to be diverted to higher priority health and safety projects causing the daily maintenance needs of the Parkway to be delayed. Additionally, the maintenance division would have resources to assist the Planning and Natural Resources divisions in evaluating operational impacts and creating plans to enhance the safety and positive experience of the Parkway visitors as well as implement the goals and objectives of the Natural Resources Management Plan.					

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
RP Add 1.0 FTE PMW2 ARP Maint	79,573	—	—	79,573	1.0
<p>Add 1.0 FTE Park Maintenance Worker 2 for the American River Parkway. An increase of staff in this division allows the Department to plan for long term maintenance and construction projects while continuing to maintain existing service levels for daily visitor use. Major projects or emergencies cause staff to be diverted to higher priority health and safety projects causing the daily maintenance needs of the Parkway to be delayed. Additionally, the maintenance division would have resources to assist the Planning and Natural Resources divisions in evaluating operational impacts and creating plans to enhance the safety and positive experience of the Parkway visitors as well as implement the goals and objectives of the Natural Resources Management Plan.</p>					
RP Purchase replacement mowers for Tier 0,1,2 CARB Compliance	240,000	—	—	240,000	—
<p>Funding to purchase replacement equipment to comply with California Air Resources Board emissions standards. Per Fleet, CARB standards require Tier 1 and Tier 2 diesel engines to be removed from service as of January 1, 2023. Parks currently has four pieces of equipment, two tractors and two mowers, which will be removed from service. Replacing the equipment is necessary to maintain the current level of service. If the equipment is not replaced, the frequency of mowing will likely decrease and equipment that would be used on other projects will be diverted to mowing.</p>					
RP Purchase Tele-handler Forklift for ARP Maintenance	82,705	—	—	82,705	—
<p>Funding for a telehandler forklift for American River Parkway maintenance. Regional Parks' prior forklift became obsolete and unusable. Currently, Parks staff is borrowing a forklift from Fleet services to accept deliveries and move equipment and materials at the maintenance corporation yard. That forklift is subject to availability and causes delays on deliveries and projects when staff do not have access to any forklift. For field site work, staff are renting telehandlers to unload and place materials such as concrete picnic tables and boulders. The process of renting and returning equipment to various vendors is cumbersome, expensive, and time-consuming. In order to maintain the existing level of service, Regional Parks is requesting the replacement of the obsolete forklift to be used both at the maintenance corporation yard and at project sites to load, unload, and place materials and equipment.</p>					
RP Purchase wood chipper for ARP Maintenance	60,000	—	—	60,000	—
<p>Funding for the purchase of a replacement wood chipper for American River Parkway maintenance. The Department-owned wood chipper was stolen from County Branch Center corporation yard. The Department is requesting the replacement to maintain the same level of service, especially during storms or wind events that cause numerous downed branches and trees. The Department has been renting equipment during high utilization periods, which is time consuming and subject to availability.</p>					

Contract Facilities Maintenance

Program Overview

Contract Facilities Maintenance consists of landscaping services for County facilities. This program is fully funded through charges to departments occupying County facilities.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,273,144	\$1,280,736	\$1,346,541	\$65,805	5.1%
Services & Supplies	\$325,373	\$397,433	\$381,313	\$(16,120)	(4.1)%
Intrafund Charges	\$345,724	\$351,160	\$290,471	\$(60,689)	(17.3)%
Total Expenditures / Appropriations	\$1,944,242	\$2,029,329	\$2,018,325	\$(11,004)	(0.5)%
Net Financing Uses	\$1,944,242	\$2,029,329	\$2,018,325	\$(11,004)	(0.5)%
Revenue					
Cost of Goods Sold	\$(88,890)	—	—	—	—%
Intergovernmental Revenues	\$5,290	—	—	—	—%
Charges for Services	\$1,995,979	\$2,019,716	\$2,018,325	\$(1,391)	(0.1)%
Total Revenue	\$1,912,379	\$2,019,716	\$2,018,325	\$(1,391)	(0.1)%
Net County Cost	\$31,863	\$9,613	—	\$(9,613)	(100.0)%
Positions	12.0	12.0	11.0	(1.0)	(8.3)%

Summary of Changes

The Recommended Budget reflects an \$11,004 (0.5%) decrease in total appropriations, a \$1,391 (0.1%) decrease in revenue, and a \$9,613 (100.0%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below:

The decrease in total appropriations is due to a slight decrease in services and supplies and intrafund charges due to decreases in overhead allocations for staffing.

The decrease in revenue is due to a revised estimation of the cost to provide services to customer departments.

Recreational Services

Program Overview

Recreational Services provides administration of County Service Areas (CSA); volunteer and education programs at Cosumnes River Preserve; coordination of large special events that occur in the park system; picnic reservation and program services; and other permits for organizations to utilize parks. Therapeutic Recreation Services provides recreation opportunities for individuals with disabilities residing in Sacramento County with programs that focus on abilities while encouraging people to attain their highest level of independent leisure functioning by increasing leisure skills, improving social skills, increasing independence and increasing their awareness of and involvement in community recreational activities.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$393,945	\$570,515	\$576,195	\$5,680	1.0%
Services & Supplies	\$95,790	\$252,229	\$255,969	\$3,740	1.5%
Intrafund Charges	\$88,353	\$88,722	\$71,293	\$(17,429)	(19.6)%
Total Expenditures / Appropriations	\$578,088	\$911,466	\$903,457	\$(8,009)	(0.9)%
Other Reimbursements	\$(26,697)	\$(27,645)	\$(27,645)	—	—%
Total Reimbursements	\$(26,697)	\$(27,645)	\$(27,645)	—	—%
Net Financing Uses	\$551,391	\$883,821	\$875,812	\$(8,009)	(0.9)%
Revenue					
Revenue from Use Of Money & Property	\$4,327	\$68,032	\$68,032	—	—%
Charges for Services	\$111,723	\$367,236	\$361,322	\$(5,914)	(1.6)%
Miscellaneous Revenues	\$126,099	\$30,598	\$32,028	\$1,430	4.7%
Total Revenue	\$242,149	\$465,866	\$461,382	\$(4,484)	(1.0)%
Net County Cost	\$309,242	\$417,955	\$414,430	\$(3,525)	(0.8)%
Positions	4.0	4.0	4.0	—	—%

Summary of Changes

The Recommended Budget reflects an \$8,009 (0.9%) decrease in total appropriations, a \$4,484 (1.0%) decrease in revenue, and a \$3,525 (0.8%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below:

The decrease in total appropriations is primarily due to reduced overhead allocations for staffing.

The decrease in revenue is due to revenue projections based on a three year average.

Regional Parks and Open Space

Program Overview

Regional Parks and Open Space consists of law enforcement and maintenance of the lands, including Gibson Ranch, Mather Regional Park, and Dry Creek Parkway, to provide a clean and safe park environment for the community to enjoy, protection of natural areas; preservation of County assets and adjacent property values; administration and oversight of Illa M. Collin Conservation Preserve; administration of leases for McFarland Ranch, Dillard Ranch, Dry Creek Ranch, Mabel Jean Roach Ranch, and Witter Ranch; and operation of state-owned lands in the Delta including Sherman Island, Hogback Island, Cliffhouse, and Georgiana Slough.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$912,984	\$1,306,738	\$1,561,271	\$254,533	19.5%
Services & Supplies	\$688,076	\$870,023	\$976,129	\$106,106	12.2%
Other Charges	—	—	\$59,048	\$59,048	—%
Equipment	—	\$41,500	\$60,000	\$18,500	44.6%
Interfund Charges	\$8,300	\$8,300	\$8,300	—	—%
Intrafund Charges	\$226,036	\$225,149	\$191,273	\$(33,876)	(15.0)%
Total Expenditures / Appropriations	\$1,835,396	\$2,451,710	\$2,856,021	\$404,311	16.5%
Other Reimbursements	\$(106,170)	\$(139,396)	\$(177,947)	\$(38,551)	27.7%
Total Reimbursements	\$(106,170)	\$(139,396)	\$(177,947)	\$(38,551)	27.7%
Net Financing Uses	\$1,729,226	\$2,312,314	\$2,678,074	\$365,760	15.8%
Revenue					
Cost of Goods Sold	\$55,162	—	—	—	—%
Revenue from Use Of Money & Property	\$120,341	\$100,975	\$106,865	\$5,890	5.8%
Intergovernmental Revenues	\$121,597	\$129,218	\$129,218	—	—%
Charges for Services	\$273,554	\$752,977	\$1,098,981	\$346,004	46.0%
Miscellaneous Revenues	\$102,180	\$246,440	\$165,000	\$(81,440)	(33.0)%
Total Revenue	\$672,833	\$1,229,610	\$1,500,064	\$270,454	22.0%
Net County Cost	\$1,056,393	\$1,082,704	\$1,178,010	\$95,306	8.8%
Positions	8.0	8.0	10.0	2.0	25.0%

Summary of Changes

The Recommended Budget reflects a \$404,311 (16.5%) increase in total appropriations, a \$38,551 (27.7%) increase in reimbursements, a \$270,454 (22.0%) increase in revenue, and a \$95,306 (8.8%) increase in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below:

The increase in total appropriations is primarily due to recommended growth detailed later in this section.

The increase in reimbursements is from the Mather Community Facilities District and Gibson Ranch housing development that provide funding for operations.

The net increase in revenue is due to:

- The shifting of revenue to the American River Parkway program and revenue adjustments based on prior years' actuals.
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
RP - Cherry Island Soccer Complex Operations					
	400,000	—	400,000	—	2.0

Regional Parks is requesting 2.0 FTE permanent staff (1.0 FTE Park Maintenance Worker 2 and 1.0 FTE Park Maintenance Worker 1), 2.25 FTE extra help staff (0.75 FTE Recreation Specialist and 1.5 FTE Maintenance Helper) and equipment to resume County operations of the Cherry Island Soccer Complex, after Regional Parks terminated the lease agreement of the prior operator. Projected revenue is expected to offset the FY22-23 costs, and this request will not require any General Fund allocation in FY 2022-23. Requested equipment includes, one class 131 pickup truck, one mower, and a parking pay station. The staff and equipment are necessary for efficient and effective operation of the soccer complex.

RP Purchase pickup truck for Gibson Ranch Maintenance					
	42,871	—	—	42,871	—

Funding for one pickup truck and fuel and Fleet rental rates. Regional Parks resumed operation and management of Gibson Ranch Park in 2018, and has 4.0 FTE staff assigned there. However, staff do not have an assigned light vehicle for the park, and are utilizing small utility vehicles or borrowing vehicles from other Department divisions. Park staff need a dedicated vehicle to transport materials and staff to and from the park, as well as towing larger equipment and moving materials and supplies inside the park. In order to adequately maintain the park, the Department is requesting one vehicle addition. This request includes a one-time cost of \$30,332 and ongoing costs of \$12,539.

Budget Unit Functions & Responsibilities

The **Parks Restricted Funds** budget unit is being established as part of the FY 2022-23 Recommended Budget and receives certain revenues that are restricted by statute or regulation for specific purposes and uses by the Regional Parks Department. The Parks Restricted revenue sources and applicable transfers are accounted for in the following programs:

- Parks-Ancil Hoffman Bequest
- Parks-Cosumnes River Preserve
- Parks-Gibson Ranch Maintenance Fund
- Parks-Habitat Restoration Program Fees
- Parks-Rangers Asset Forfeiture-Dept Use
- Parks-Rangers Asset Forfeiture-Program Funding
- Parks-Restricted Revenues-Trust Fund
- Parks-Therapeutic Recreation Services

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Parks-Ancil Hoffman Bequest	—	—	\$12,505	\$12,505	—%
Parks-Cosumnes River Preserve	—	—	\$151,445	\$151,445	—%
Parks-Gibson Ranch Maintenance Fund	—	—	\$7,956	\$7,956	—%
Parks-Habitat Restoration Program Fees	—	—	\$1,663,093	\$1,663,093	—%
Parks-Rangers Asset Forfeiture - Dept Use	—	—	\$1,629	\$1,629	—%
Parks-Rangers Asset Forfeiture - Program Funding	—	—	\$287	\$287	—%
Parks-Restricted Revenues-Trust Fund	—	—	\$147,142	\$147,142	—%
Parks-Therapeutic Recreation Services	—	—	\$10,596	\$10,596	—%
Total Expenditures / Appropriations	—	—	\$1,994,653	\$1,994,653	—%
Net Financing Uses	—	—	\$1,994,653	\$1,994,653	—%
Use of Fund Balance	—	—	\$1,994,653	\$1,994,653	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Appropriation for Contingencies	—	—	\$1,994,653	\$1,994,653	—%
Total Expenditures / Appropriations	—	—	\$1,994,653	\$1,994,653	—%
Net Financing Uses	—	—	\$1,994,653	\$1,994,653	—%
Revenue					
Use of Fund Balance	—	—	\$1,994,653	\$1,994,653	—%

Summary of Changes

The Recommended Budget reflects a \$1,994,653 (new) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

This budget unit is being established as part of the FY 2022-23 Recommended Budget. Previously the revenues collected were received in an unbudgeted trust fund and budgeted as revenue by the Department of Regional Parks and applied towards eligible expenditures. Beginning in FY 2022-23, these funds will be budgeted and received in this budget unit and transferred to the Department of Regional Parks via an interfund transfer (reimbursement).

Use of Fund Balance reflects a carryover of \$1,994,653 in available balance from the trust fund.

Parks-Ancil Hoffman Bequest

Program Overview

The **Parks-Ancil Hoffman Bequest Fund** is used for the Ancil Hoffman Park. Revenue is collected through donations as part of a will or trust.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Appropriation for Contingencies	—	—	\$12,505	\$12,505	—%
Total Expenditures / Appropriations	—	—	\$12,505	\$12,505	—%
Net Financing Uses	—	—	\$12,505	\$12,505	—%
Use of Fund Balance	—	—	\$12,505	\$12,505	—%

Summary of Changes

The Recommended Budget reflects a \$12,505 (new) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

- Appropriations reflect contingencies for Ancil Hoffman Park.

Use of Fund Balance reflects a carryover of \$12,505 in available balance from the trust fund.

Parks-Cosumnes River Preserve

Program Overview

The **Parks-Cosumnes River Preserve Fund** was designated for the development of the Cosumnes River Preserve, with expenditures approved by a consortium of stakeholders including Parks and Bureau of Land Management. Revenue was previously collected through leases of McFarland Ranch, Valensin, Garcia Ranch, and Flint. In FY22-23, no new revenue is being collected but will resume in the future.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Appropriation for Contingencies	—	—	\$151,445	\$151,445	—%
Total Expenditures / Appropriations	—	—	\$151,445	\$151,445	—%
Net Financing Uses	—	—	\$151,445	\$151,445	—%
Use of Fund Balance	—	—	\$151,445	\$151,445	—%

Summary of Changes

The Recommended Budget reflects a \$151,445 (new) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

- Appropriations reflect contingencies for the development of the Cosumnes River Preserve.

Use of Fund Balance reflects a carryover of \$151,445 in available balance from the trust fund.

Parks-Gibson Ranch Maintenance Fund

Program Overview

The **Parks-Gibson Ranch Maintenance Fund** is designated to be used in completing major projects or repairs of the Gibson Ranch Concession facilities. Revenue was previously collected through a fee of 7.5% of the gross monthly income derived from boarding operations at Gibson Ranch. In FY 22-23, no new revenue is being collected due to there being no concessionaire, but concessions are planned to resume in the future.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Appropriation for Contingencies	—	—	\$7,956	\$7,956	—%
Total Expenditures / Appropriations	—	—	\$7,956	\$7,956	—%
Net Financing Uses	—	—	\$7,956	\$7,956	—%
Use of Fund Balance	—	—	\$7,956	\$7,956	—%

Summary of Changes

The Recommended Budget reflects a \$7,956 (new) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

- Appropriations reflect contingencies for the development and maintenance of the Gibson Ranch.

Use of Fund Balance reflects a carryover of \$7,956 in available balance from the trust fund.

Parks-Habitat Restoration Program Fees

Program Overview

The **Parks-Habitat Restoration Program Fees Fund** is designated by the Board of Supervisors to be used for park operations in direct association with habitat protection and enhancement, as well as future land acquisition. Revenue is through a fee collected from entities utilizing park lands for mitigation projects.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Appropriation for Contingencies	—	—	\$1,663,093	\$1,663,093	—%
Total Expenditures / Appropriations	—	—	\$1,663,093	\$1,663,093	—%
Net Financing Uses	—	—	\$1,663,093	\$1,663,093	—%
Use of Fund Balance	—	—	\$1,663,093	\$1,663,093	—%

Summary of Changes

The Recommended Budget reflects a \$1,663,093 (new) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

- Appropriations reflect contingencies for the habitat protection and enhancement, as well as future land acquisition.

Use of Fund Balance reflects a carryover of \$1,663,093 in available balance from the trust fund.

Parks-Rangers Asset Forfeiture - Dept Use

Program Overview

The **Parks – Rangers Asset Forfeiture – Department Use Fund**: In compliance with California State Law, assets related to certain types of criminal cases can be seized by law enforcement, including the Department’s Park Rangers. The program is administered by the District Attorney’s office, and some funds are taken as overhead. 85% of the remaining funds that are seized are deposited into this program for use by the Department for equipment, training, supplies and other operational needs.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Appropriation for Contingencies	—	—	\$1,629	\$1,629	—%
Total Expenditures / Appropriations	—	—	\$1,629	\$1,629	—%
Net Financing Uses	—	—	\$1,629	\$1,629	—%
Revenue					
Use of Fund Balance	—	—	\$1,629	\$1,629	—%

Summary of Changes

The Recommended Budget reflects a \$1,629 (new) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

- Appropriations reflect contingencies for the Department of Regional Parks’ equipment, training, supplies and other operational needs.

Use of Fund Balance reflects a carryover of \$1,629 in available balance from the trust fund.

Parks-Rangers Asset Forfeiture - Program Funding

Program Overview

The **Parks – Rangers Asset Forfeiture – Program Funding**: In compliance with California State Law, assets related to certain types of criminal cases can be seized by law enforcement, including the Department’s Park Rangers. The program is administered by the District Attorney’s office, and some funds are taken as overhead. 15% of the remaining funds that are seized are deposited into this program and must be used to combat drug use and divert gang activity.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Appropriation for Contingencies	—	—	\$287	\$287	—%
Total Expenditures / Appropriations	—	—	\$287	\$287	—%
Net Financing Uses	—	—	\$287	\$287	—%
Revenue					
Use of Fund Balance	—	—	\$287	\$287	—%

Summary of Changes

The Recommended Budget reflects a \$287 (new) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

- Appropriations reflect contingencies for the Department of Regional Parks’ program funding to combat drug use and divert gang activity.

Use of Fund Balance reflects a carryover of \$287 in available balance from the trust fund.

Parks-Restricted Revenues-Trust Fund

Program Overview

The **Parks-Restricted Revenues-Trust Fund** was established in 1983 to serve as a depository for donations received for various programs and/or facilities. Revenues are from donations for various programs and/or facilities that are designated by the donors.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Appropriation for Contingencies	—	—	\$147,142	\$147,142	—%
Total Expenditures / Appropriations	—	—	\$147,142	\$147,142	—%
Net Financing Uses	—	—	\$147,142	\$147,142	—%
Use of Fund Balance	—	—	\$147,142	\$147,142	—%

Summary of Changes

The Recommended Budget reflects a \$147,142 (new) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

- Appropriations reflect contingencies for the Department of Regional Parks' program funding for various programs and/or facilities.

Use of Fund Balance reflects a carryover of \$147,142 in available balance from the trust fund.

Parks-Therapeutic Recreation Services

Program Overview

The **Parks-Therapeutic Recreation Services Fund** is designated for use by the Therapeutic Recreation Services program, which provides therapeutic recreation opportunities for individuals with disabilities residing in Sacramento County. The programs focus on abilities while encouraging people to attain their highest level of independent leisure functioning by increasing leisure skills, improving social skills, increasing independence and increasing their awareness of and involvement in community recreational activities. Revenues are from donations for various programs.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Appropriation for Contingencies	—	—	\$10,596	\$10,596	—%
Total Expenditures / Appropriations	—	—	\$10,596	\$10,596	—%
Net Financing Uses	—	—	\$10,596	\$10,596	—%
Use of Fund Balance	—	—	\$10,596	\$10,596	—%

Summary of Changes

The Recommended Budget reflects a \$10,596 (new) increase in total appropriations and use of fund balance from the prior year Adopted Budget.

- Appropriations reflect contingencies for the Therapeutic Recreation Services Program.

Use of Fund Balance reflects a carryover of \$10,596 in available balance from the trust fund.

Budget Unit Functions & Responsibilities

The Department of Regional Parks, **County Parks Communities Facilities District (CFD) 2006-1**, provides local and regional park maintenance and operation services within County Service Area 4B in the south County and Wilton community, including acquisition of parkland, construction of park amenities including trails, picnic areas, sports fields, community centers and restrooms. Property taxes fund this budget.

Goals

- Provide local and regional park maintenance and operation services for the area at a level permitted by available resources.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
CFD 2006-1	\$14,017	\$16,500	\$16,500	—	—%
Total Expenditures / Appropriations	\$14,017	\$16,500	\$16,500	—	—%
Net Financing Uses	\$14,017	\$16,500	\$16,500	—	—%
Total Revenue	\$20,491	\$20,650	\$20,650	—	—%
Use of Fund Balance	\$(6,474)	\$(4,150)	\$(4,150)	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$4,017	—	—	—	—%
Other Charges	—	\$1,500	\$1,500	—	—%
Interfund Charges	\$10,000	\$15,000	\$15,000	—	—%
Total Expenditures / Appropriations	\$14,017	\$16,500	\$16,500	—	—%
Net Financing Uses	\$14,017	\$16,500	\$16,500	—	—%
Revenue					
Revenue from Use Of Money & Property	\$575	\$150	\$150	—	—%
Charges for Services	\$19,916	\$20,500	\$20,500	—	—%
Total Revenue	\$20,491	\$20,650	\$20,650	—	—%
Use of Fund Balance	\$(6,474)	\$(4,150)	\$(4,150)	—	—%

Summary of Changes

The Recommended Budget reflects no change from the prior year Adopted Budget.

Use of Fund Balance reflects a provision for reserve of \$4,150. Reserve changes from the prior year Adopted Budget are detailed below:

- County Parks CFD 2006-1 reserve has increased \$4,150.

Budget Unit Functions & Responsibilities

The Department of Regional Parks, **County Service Area (CSA) No. 4B**, provides local recreation and park services to the south county and to the Wilton community. Property taxes and facility rental fees fund this budget.

Goals

- Provide local recreation and park services for the area at a level permitted by available resources.

Accomplishments

- The Dillard Ranch conceptual plan is underway and should be completed by FY 2022-23.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
CSA No. 4B (Wilton-Cosumnes)	\$15,527	\$21,275	\$21,275	—	—%
Total Expenditures / Appropriations	\$15,527	\$21,275	\$21,275	—	—%
Net Financing Uses	\$15,527	\$21,275	\$21,275	—	—%
Total Revenue	\$5,475	\$20,256	\$21,275	\$1,019	5.0%
Use of Fund Balance	\$10,051	\$1,019	—	\$(1,019)	(100.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$4,953	\$14,755	\$14,755	—	—%
Interfund Charges	\$10,574	\$6,520	\$6,520	—	—%
Total Expenditures / Appropriations	\$15,527	\$21,275	\$21,275	—	—%
Net Financing Uses	\$15,527	\$21,275	\$21,275	—	—%
Revenue					
Taxes	\$4,951	\$4,966	\$4,966	—	—%
Revenue from Use Of Money & Property	\$84	\$244	\$244	—	—%
Intergovernmental Revenues	\$41	\$46	\$46	—	—%
Charges for Services	\$400	\$15,000	\$16,019	\$1,019	6.8%
Total Revenue	\$5,475	\$20,256	\$21,275	\$1,019	5.0%
Use of Fund Balance	\$10,051	\$1,019	—	\$(1,019)	(100.0)%

Summary of Changes

The Recommended Budget reflects a \$1,109 (5.0%) increase in revenue and a \$1,019 (100.0%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in revenue is due to an anticipated increase in revenue projections for recreational services.

Use of fund balance reflects \$0 in available balance.

- There are no changes to the reserve.

Budget Unit Functions & Responsibilities

The Department of Regional Parks, **County Service Area (CSA) No 4C**, provides safe, well maintained parks and community centers to the residents in the Delta region, and implements programs and services at the Jean Harvie Senior and Community Center. Property taxes and facility rental fees fund this budget.

Goals

- To provide safe and well maintained parks and programs for the residents of the Delta region at a level permitted by available resources.

Accomplishments

- The District replaced the roof on the Jean Harvie Community Center, and purchased new tables and chairs for the facility.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
CSA No 4C (Delta)	\$36,984	\$44,246	\$42,996	\$(1,250)	(2.8)%
Total Expenditures / Appropriations	\$36,984	\$44,246	\$42,996	\$(1,250)	(2.8)%
Net Financing Uses	\$36,984	\$44,246	\$42,996	\$(1,250)	(2.8)%
Total Revenue	\$27,567	\$44,114	\$44,246	\$132	0.3%
Use of Fund Balance	\$9,417	\$132	\$(1,250)	\$(1,382)	(1,047.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$30,861	\$38,121	\$36,871	\$(1,250)	(3.3)%
Interfund Charges	\$6,123	\$6,125	\$6,125	—	—%
Total Expenditures / Appropriations	\$36,984	\$44,246	\$42,996	\$(1,250)	(2.8)%
Net Financing Uses	\$36,984	\$44,246	\$42,996	\$(1,250)	(2.8)%
Revenue					
Taxes	\$27,146	\$24,525	\$24,657	\$132	0.5%
Revenue from Use Of Money & Property	\$168	\$100	\$100	—	—%
Intergovernmental Revenues	\$252	\$289	\$289	—	—%
Charges for Services	—	\$16,000	\$16,000	—	—%
Miscellaneous Revenues	—	\$3,200	\$3,200	—	—%
Total Revenue	\$27,567	\$44,114	\$44,246	\$132	0.3%
Use of Fund Balance	\$9,417	\$132	\$(1,250)	\$(1,382)	(1,047.0)%

Summary of Changes

The Recommended Budget reflects a \$1,250 (2.8%) decrease in total appropriations, a \$132 (0.3%) increase in revenue, and a \$1,382 (1,047.0%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to decreasing expenditures for telephone services.

The increase in revenue is due to a small increase in projected taxes collections.

Use of Fund Balance reflects the net of a carryover of \$33 in available balance and a provision for reserve of \$1,283. Reserve changes from the prior year Adopted Budget are detailed below:

- CSA 4C Delta Reserve has increased \$1,283.

Budget Unit Functions & Responsibilities

The Department of Regional Parks, **County Service Area (CSA) No. 4D**, provides local recreation and park services to the community within the south county. Property taxes and facility rental fees fund this budget.

Goals

- To provide safe and well maintained recreation and park services for the south county at a level permitted by available resources.

Accomplishments

- Repaired or replaced horseshoe pits and barbeque grills at Herald Park.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
CSA No 4D (Herald)	\$12,314	\$11,671	\$10,086	\$(1,585)	(13.6)%
Total Expenditures / Appropriations	\$12,314	\$11,671	\$10,086	\$(1,585)	(13.6)%
Net Financing Uses	\$12,314	\$11,671	\$10,086	\$(1,585)	(13.6)%
Total Revenue	\$8,856	\$9,579	\$10,086	\$507	5.3%
Use of Fund Balance	\$3,458	\$2,092	—	\$(2,092)	(100.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$4,776	\$6,671	\$5,086	\$(1,585)	(23.8)%
Interfund Charges	\$7,538	\$5,000	\$5,000	—	—%
Total Expenditures / Appropriations	\$12,314	\$11,671	\$10,086	\$(1,585)	(13.6)%
Net Financing Uses	\$12,314	\$11,671	\$10,086	\$(1,585)	(13.6)%
Revenue					
Taxes	\$8,746	\$8,727	\$8,734	\$7	0.1%
Revenue from Use Of Money & Property	\$38	\$20	\$20	—	—%
Intergovernmental Revenues	\$72	\$82	\$82	—	—%
Charges for Services	—	\$750	\$1,250	\$500	66.7%
Total Revenue	\$8,856	\$9,579	\$10,086	\$507	5.3%
Use of Fund Balance	\$3,458	\$2,092	—	\$(2,092)	(100.0)%

Summary of Changes

The Recommended Budget reflects a \$1,585 (13.6%) decrease in total appropriations, a \$507 (5.3%) increase to revenue, and a \$2,092 (100.0%) decrease in use of fund balance from the prior year Adopted Budget.

The change in use of fund balance is a result of the changes described below.

The decrease in total appropriations is due to a decrease in land improvement maintenance services and supplies.

The increase in revenue is due to slightly higher tax revenue and charges for services estimates.

Use of Fund Balance reflects a carryover of \$0 in available balance.

Budget Unit Functions & Responsibilities

The Department of Regional Parks, **Del Norte Oaks Park District**, provides grounds maintenance for 8,200 square feet of landscaped area around the back lot line of the Del Norte Oaks subdivision and two adjoining streets. The area, as maintained, enhances the quality of life of residents in the surrounding vicinity and helps create a positive image of the community as a whole. Property taxes fund this budget.

Goals

- Provide grounds maintenance for the area at a level permitted by available resources.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Del Norte Oaks	\$5,200	\$8,562	\$4,514	\$(4,048)	(47.3)%
Total Expenditures / Appropriations	\$5,200	\$8,562	\$4,514	\$(4,048)	(47.3)%
Net Financing Uses	\$5,200	\$8,562	\$4,514	\$(4,048)	(47.3)%
Total Revenue	\$5,014	\$4,474	\$4,514	\$40	0.9%
Use of Fund Balance	\$186	\$4,088	—	\$(4,088)	(100.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$757	\$4,848	\$800	\$(4,048)	(83.5)%
Interfund Charges	\$4,443	\$3,714	\$3,714	—	—%
Total Expenditures / Appropriations	\$5,200	\$8,562	\$4,514	\$(4,048)	(47.3)%
Net Financing Uses	\$5,200	\$8,562	\$4,514	\$(4,048)	(47.3)%
Revenue					
Taxes	\$4,924	\$4,402	\$4,442	\$40	0.9%
Revenue from Use Of Money & Property	\$50	\$30	\$30	—	—%
Intergovernmental Revenues	\$41	\$42	\$42	—	—%
Total Revenue	\$5,014	\$4,474	\$4,514	\$40	0.9%
Use of Fund Balance	\$186	\$4,088	—	\$(4,088)	(100.0)%

Summary of Changes

The Requested Budget reflects a \$4,048 (47.3%) decrease in total appropriations, a \$40 (0.9%) increase in revenue, and a \$4,088 (100%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to a decrease in services from Regional Parks staff and a decrease in agriculture and horticulture services and supplies.

The increase in revenue is due to a slight increase in tax revenue.

Use of Fund Balance reflects the net of a carryover of \$6 in available balance and a provision for reserve of \$6. Reserve changes from the prior year Adopted Budget are detailed below:

- Del Norte Oaks Park Reserve has increased \$6.

Budget Unit Functions & Responsibilities

The Department of Regional Parks, **Fish and Game Propagation** provides educational programs to Sacramento County residents regarding the importance of the local watersheds and fisheries. The program teaches about the Sacramento area’s natural and historical resources, which encourages the preservation of natural, cultural and historical resources in Sacramento County.

Goals

- Grow community stewardship of local watersheds, wildlife and natural resources.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Fish and Game Propagation	—	\$30,140	\$30,140	—	—%
Total Expenditures / Appropriations	—	\$30,140	\$30,140	—	—%
Net Financing Uses	—	\$30,140	\$30,140	—	—%
Total Revenue	\$12,403	\$20,140	\$20,140	—	—%
Use of Fund Balance	\$(12,403)	\$10,000	\$10,000	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Other Charges	—	\$30,140	\$30,140	—	—%
Total Expenditures / Appropriations	—	\$30,140	\$30,140	—	—%
Net Financing Uses	—	\$30,140	\$30,140	—	—%
Revenue					
Fines, Forfeitures & Penalties	\$12,244	\$20,000	\$20,000	—	—%
Revenue from Use Of Money & Property	\$159	\$140	\$140	—	—%
Total Revenue	\$12,403	\$20,140	\$20,140	—	—%
Use of Fund Balance	\$(12,403)	\$10,000	\$10,000	—	—%

Summary of Changes

The Recommended Budget reflects no change from the prior year Adopted Budget.

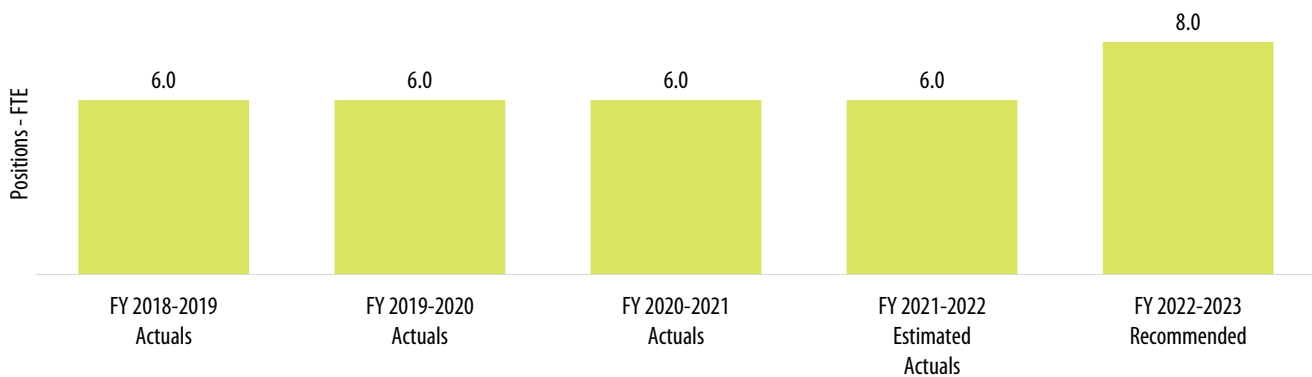
Use of Fund Balance reflects a reserve release of \$10,000. Reserve changes are detailed below:

- Future Services Reserve decreased \$10,000.

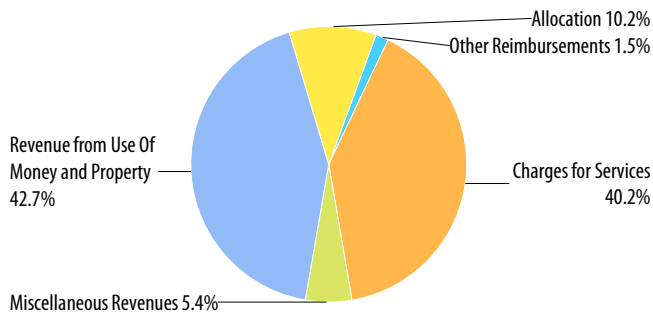
Department Structure
Liz Bellas, Director



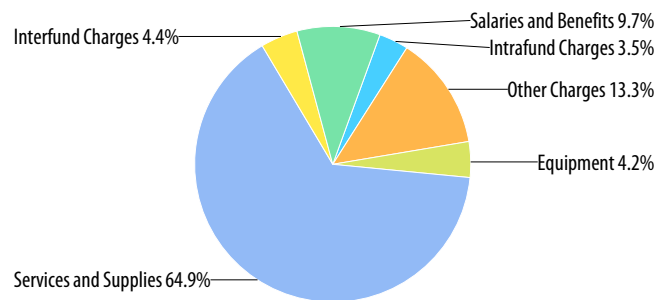
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The Department of Regional Parks, **Golf**, provides quality public golf course facilities and services to the a wide range of county residents and visitors to the region at competitive prices.

Goals

- To make Sacramento County a destination for golfers and increase the number of rounds played on county golf courses.

Accomplishments

- Golf Division safely handled an increased flow of recreation traffic to facilities.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Golf	\$8,558,784	\$9,380,816	\$11,078,458	\$1,697,642	18.1%
Total Expenditures / Appropriations	\$8,558,784	\$9,380,816	\$11,078,458	\$1,697,642	18.1%
Total Reimbursements	\$(515,314)	\$(540,577)	\$(546,421)	\$(5,844)	1.1%
Net Financing Uses	\$8,043,470	\$8,840,239	\$10,532,037	\$1,691,798	19.1%
Total Revenue	\$10,433,533	\$8,353,604	\$9,445,067	\$1,091,463	13.1%
Use of Fund Balance	\$(2,390,063)	\$486,635	\$1,086,970	\$600,335	123.4%
Positions	6.0	6.0	8.0	2.0	33.3%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$829,404	\$927,381	\$1,078,176	\$150,795	16.3%
Services & Supplies	\$5,545,897	\$6,566,878	\$7,192,012	\$625,134	9.5%
Other Charges	\$1,106,016	\$1,180,646	\$1,478,381	\$297,735	25.2%
Equipment	—	\$49,501	\$463,000	\$413,499	835.3%
Interfund Charges	\$725,452	\$279,133	\$483,768	\$204,635	73.3%
Intrafund Charges	\$352,014	\$377,277	\$383,121	\$5,844	1.5%
Total Expenditures / Appropriations	\$8,558,784	\$9,380,816	\$11,078,458	\$1,697,642	18.1%
Intrafund Reimbursements Within Programs	—	\$(377,277)	\$(383,121)	\$(5,844)	1.5%
Other Reimbursements	\$(515,314)	\$(163,300)	\$(163,300)	—	—%
Total Reimbursements	\$(515,314)	\$(540,577)	\$(546,421)	\$(5,844)	1.1%
Net Financing Uses	\$8,043,470	\$8,840,239	\$10,532,037	\$1,691,798	19.1%
Revenue					
Revenue from Use Of Money & Property	\$5,122,769	\$4,464,282	\$4,564,247	\$99,965	2.2%
Charges for Services	\$5,272,692	\$3,868,715	\$4,302,644	\$433,929	11.2%
Miscellaneous Revenues	\$38,072	\$20,607	\$578,176	\$557,569	2,705.7%
Total Revenue	\$10,433,533	\$8,353,604	\$9,445,067	\$1,091,463	13.1%
Use of Fund Balance	\$(2,390,063)	\$486,635	\$1,086,970	\$600,335	123.4%
Positions	6.0	6.0	8.0	2.0	33.3%

Summary of Changes

The Recommended Budget reflects a \$1,697,642 (18.1%) increase in total appropriations, a \$5,844 (1.1%) increase in reimbursements, a \$1,091,463 (13.1%) increase in revenue, and a \$600,335 (123.4%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due:

- Cost of living adjustments and cost increases for agriculture and horticulture services and supplies, water and various other services and supplies accounts.
- Repayment to the General Fund of \$127,775 for the outstanding balance of a loan made to the Golf Fund in FY 2005-06.
- Recommended growth detailed later in this section.

The increase in reimbursement is due to a slight increase in overhead allocations within the Golf Fund.

The increase in revenue is due to:

- Anticipated increases in rounds of golf.

- Recommended growth detailed later in this section.

Position counts have increased by 2.0 FTE from the prior year Adopted Budget due to:

- 2.0 FTE total additions in recommended growth requests.

Use of Fund Balance reflects the net of a carryover of \$1,260,395 in available balance and a provision of reserve of \$173,425. Reserve changes from the prior year Adopted Budget are detailed below:

- Future Services reserve will increase by \$173,425.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Golf	556,771	—	556,771	—	2.0

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
RP Add 2.0 FTE Park Maintenance Worker 1	148,771	—	148,771	—	2.0

Add 2.0 FTE Park Maintenance Worker 1 positions for Ancil Hoffman Golf Course to allow the Golf Division to plan for long term maintenance and construction projects while continuing to maintain existing service levels for daily visitor use. Major projects or emergencies cause staff to be diverted to higher priority health and safety projects causing the daily maintenance needs of the Division to be delayed.

RP Ancil Hoffman Mowers	408,000	—	408,000	—	—
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Purchase replacement mowers and maintenance equipment for Ancil Hoffman, Mather and Cherry Island Golf Courses. Purchases will be fully funded by Golf Fund reserve release. Existing equipment is approximately 20 years old and see heavy use mowing, seeding, and conducting other maintenance of the golf courses. As the equipment is aging, it is breaking down more frequently and requiring more frequent preventative maintenance. Additionally, parts are becoming harder to source.

The replacement equipment will increase the efficiency of the Golf Division by reducing equipment down-time and allow the golf courses to maintain the existing level of service.

Budget Unit Functions & Responsibilities

The Department of Regional Parks, **Park Construction**, acquires and develops land and other facilities for the recreational use of the residents of Sacramento County and to restore and protect the fragile ecological balance of our natural habitats so that the diverse and abundant wildlife can continue to thrive. Grant awards from various government agencies and County General Fund allocations fund this budget.

Goals

- To provide safe and well maintained parks and open space for the residents of the Sacramento region at a level permitted by available resources.

Accomplishments

- Parks completed several capital improvement projects, including new A/C at Effie Yeaw Nature Center, replacement of the roof at Jean Harvie, Hood Road fencing, Discovery Park picnic shelters replacement, and the parking lot at Soil Born Farms.
- Several other projects have been initiated for planning and design with construction to continue over the next fiscal year.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Parks Construction	\$903,725	\$10,829,597	\$13,522,933	\$2,693,336	24.9%
Total Expenditures / Appropriations	\$903,725	\$10,829,597	\$13,522,933	\$2,693,336	24.9%
Total Reimbursements	\$(522,215)	\$(4,974,174)	\$(736,317)	\$4,237,857	(85.2)%
Net Financing Uses	\$381,510	\$5,855,423	\$12,786,616	\$6,931,193	118.4%
Total Revenue	\$184,211	\$4,510,909	\$4,400,000	\$(110,909)	(2.5)%
Use of Fund Balance	\$197,299	\$1,344,514	\$8,386,616	\$7,042,102	523.8%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,683	—	—	—	—%
Services & Supplies	\$112,850	\$128,237	\$293,097	\$164,860	128.6%
Improvements	\$789,193	\$10,555,839	\$12,961,585	\$2,405,746	22.8%
Appropriation for Contingencies	—	\$145,521	\$268,251	\$122,730	84.3%
Total Expenditures / Appropriations	\$903,725	\$10,829,597	\$13,522,933	\$2,693,336	24.9%
Other Reimbursements	\$(522,215)	\$(4,974,174)	\$(736,317)	\$4,237,857	(85.2)%
Total Reimbursements	\$(522,215)	\$(4,974,174)	\$(736,317)	\$4,237,857	(85.2)%
Net Financing Uses	\$381,510	\$5,855,423	\$12,786,616	\$6,931,193	118.4%
Revenue					
Revenue from Use Of Money & Property	\$35,000	—	—	—	—%
Intergovernmental Revenues	\$147,738	\$4,291,627	\$4,400,000	\$108,373	2.5%
Charges for Services	\$1,473	—	—	—	—%
Miscellaneous Revenues	—	\$219,282	—	\$(219,282)	(100.0)%
Total Revenue	\$184,211	\$4,510,909	\$4,400,000	\$(110,909)	(2.5)%
Use of Fund Balance	\$197,299	\$1,344,514	\$8,386,616	\$7,042,102	523.8%

Summary of Changes

The Recommended Budget reflects a \$2,693,336 (24.9%) increase in total appropriations, a \$4,237,857 (85.2%) decrease in reimbursements, a \$110,909 (2.5%) decrease in revenue, and a \$7,042,102 (523.8%) increase in use of fund balance from prior year Adopted Budget.

The increase in total appropriations is due to costs associated with Park Construction projects.

The decrease in reimbursements is due to one-time transfers from the General Fund approved by the Board in FY 2021-22.

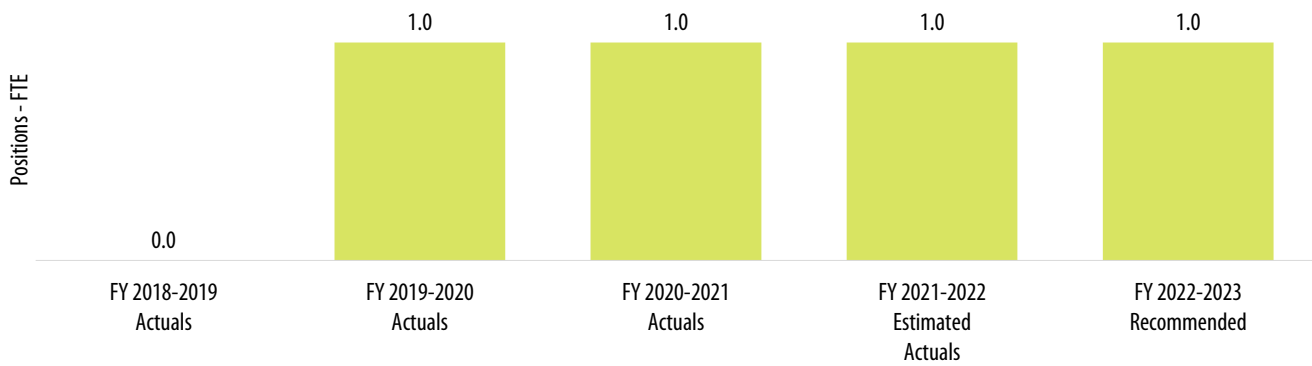
The decrease in revenue is due to timelines for receiving anticipated grant revenues for Park Construction projects.

Use of Fund Balance reflects a carryover of \$8,386,616 in available balance.

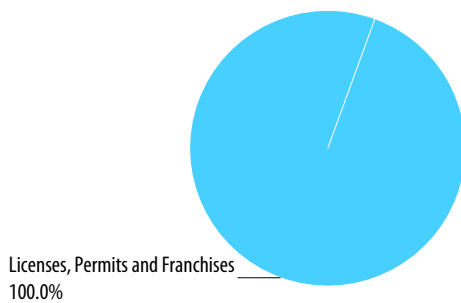
- There are no changes to reserves.

**SOUTH
SACRAMENTO
CONSERVATION
AGENCY ADMIN**

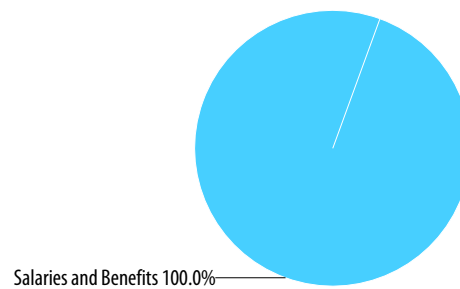
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **South Sacramento Conservation Agency** oversees implementation of the South Sacramento Habitat Conservation Plan (SSHCP) including acquisition of land or easements to form the SSHCP preserve system; implementation of proposals for restoration of species habitat and aquatic resources; formation of management and monitoring plans to maintain the preserve system; and ensuring compliance with the conditions of the SSHCP and associated permits. The County budget only includes Object 10 (Salary and Benefits) costs for this entity.

Goals

- Consistently administer the SSHCP guiding documents, policies, and regulations.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
South Sacramento Conservation Agency Admin	\$200,860	\$230,965	\$237,556	\$6,591	2.9%
Total Expenditures / Appropriations	\$200,860	\$230,965	\$237,556	\$6,591	2.9%
Net Financing Uses	\$200,860	\$230,965	\$237,556	\$6,591	2.9%
Total Revenue	—	\$230,965	\$237,556	\$6,591	2.9%
Use of Fund Balance	\$200,860	—	—	—	—%
Positions	1.0	1.0	1.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$200,860	\$230,834	\$237,556	\$6,722	2.9%
Services & Supplies	—	\$131	—	\$(131)	(100.0)%
Total Expenditures / Appropriations	\$200,860	\$230,965	\$237,556	\$6,591	2.9%
Net Financing Uses	\$200,860	\$230,965	\$237,556	\$6,591	2.9%
Revenue					
Licenses, Permits & Franchises	—	\$230,965	\$237,556	\$6,591	2.9%
Total Revenue	—	\$230,965	\$237,556	\$6,591	2.9%
Use of Fund Balance	\$200,860	—	—	—	—%
Positions	1.0	1.0	1.0	—	—%

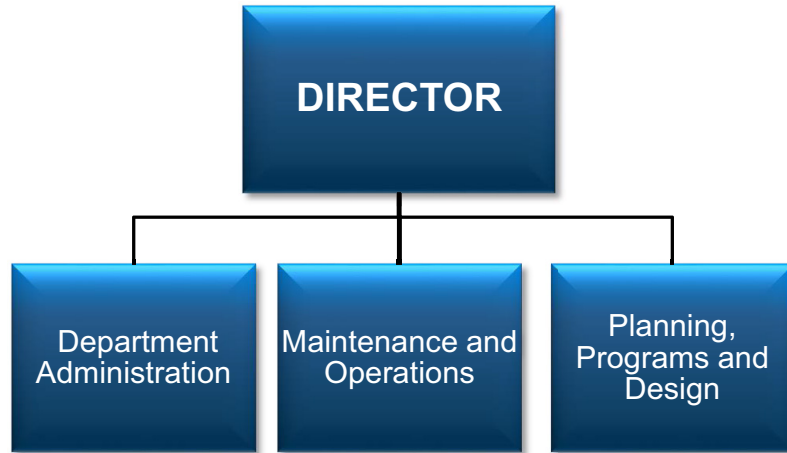
Summary of Changes

The Recommended Budget reflects a \$6,591 (2.9%) increase in total appropriations and revenue from the prior year Adopted Budget.

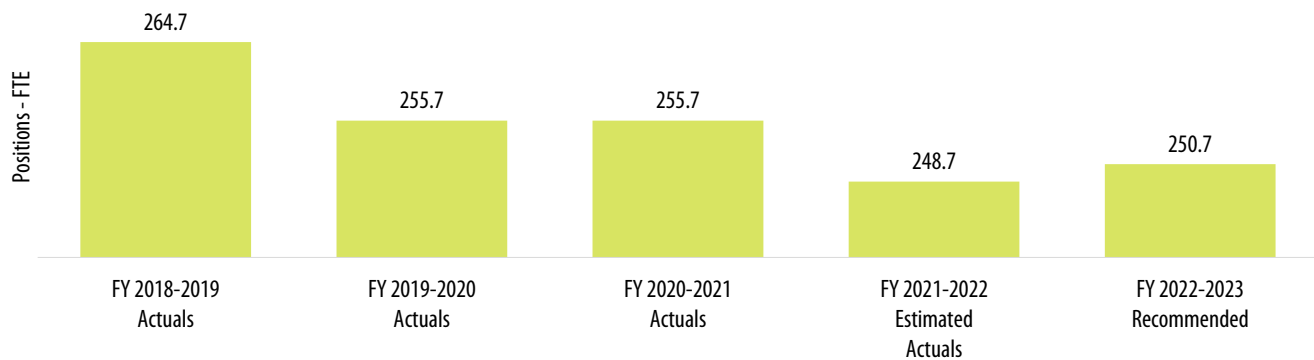
The increase in total appropriations and revenue is due to salary step increases, cost of living adjustments, and retirement cost increases.

Use of Fund Balance reflects a carryover of \$0 in available balance.

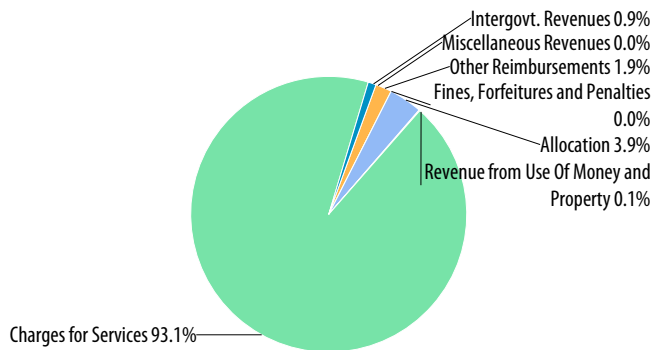
Department Structure Ron Vicari, Director



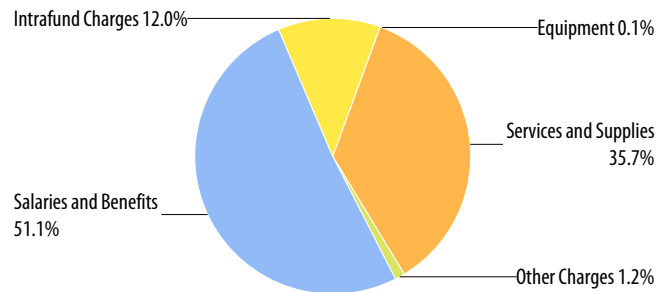
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Department of Transportation** (DOT) provides transportation planning, traffic management, road maintenance and construction services for over 2,200 miles of roads in the Unincorporated Area of Sacramento County through the following programs:

- Department Administration
- Maintenance and Operations
- Planning, Programs and Design

Goals

- Improve the pavement condition on County roadways and reduce the backlog of unmet road maintenance and rehabilitation needs.
- Implement complete street improvements to ensure mobility for all users of the County roadway system.
- Leverage existing transportation funding to successfully compete for future grant opportunities that address anticipated infrastructure needs.

Accomplishments

- Implemented measures to reduce the cost of new development in the County by providing updates to major plan area finance plans. Department of Transportation continued to work with the Board of Supervisors to evaluate strategies to modify improvement triggers to ensure improvements keep pace with new development and to confirm that the cost burden to development projects is equitable.
- Multiple large capital construction projects have been completed or are currently under construction, while the Department of Transportation continues to successfully secure funding for capital projects identified in the FY 2022-23 Capital Improvement Plan.
- Increased the pavement overlay program.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Department Administration	\$7,943,907	\$8,577,704	\$9,310,949	\$733,245	8.5%
Maintenance and Operations	\$45,629,608	\$51,469,549	\$55,071,688	\$3,602,139	7.0%
Planning, Programs and Design	\$10,891,770	\$12,198,505	\$12,801,206	\$602,701	4.9%
Total Expenditures / Appropriations	\$64,465,285	\$72,245,758	\$77,183,843	\$4,938,085	6.8%
Total Reimbursements	\$(8,181,541)	\$(8,889,407)	\$(10,519,872)	\$(1,630,465)	18.3%
Net Financing Uses	\$56,283,744	\$63,356,351	\$66,663,971	\$3,307,620	5.2%
Total Revenue	\$58,471,476	\$59,146,899	\$64,019,971	\$4,873,072	8.2%
Use of Fund Balance	\$(2,187,733)	\$4,209,452	\$2,644,000	\$(1,565,452)	(37.2)%
Positions	255.7	248.7	250.7	2.0	0.8%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$33,295,063	\$37,880,498	\$39,461,026	\$1,580,528	4.2%
Services & Supplies	\$23,164,260	\$25,494,591	\$27,569,195	\$2,074,604	8.1%
Other Charges	\$227,656	\$394,742	\$889,230	\$494,488	125.3%
Equipment	\$80,245	\$70,000	\$40,000	\$(30,000)	(42.9)%
Intrafund Charges	\$7,698,061	\$8,405,927	\$9,224,392	\$818,465	9.7%
Total Expenditures / Appropriations	\$64,465,285	\$72,245,758	\$77,183,843	\$4,938,085	6.8%
Intrafund Reimbursements Between Programs	\$(7,698,061)	\$(8,405,927)	\$(9,224,392)	\$(818,465)	9.7%
Other Reimbursements	\$(483,480)	\$(483,480)	\$(1,295,480)	\$(812,000)	167.9%
Total Reimbursements	\$(8,181,541)	\$(8,889,407)	\$(10,519,872)	\$(1,630,465)	18.3%
Net Financing Uses	\$56,283,744	\$63,356,351	\$66,663,971	\$3,307,620	5.2%
Revenue					
Fines, Forfeitures & Penalties	\$6,033	\$4,000	\$6,000	\$2,000	50.0%
Revenue from Use Of Money & Property	\$68,331	\$161,777	\$76,557	\$(85,220)	(52.7)%
Intergovernmental Revenues	\$241,984	\$506,000	\$636,874	\$130,874	25.9%
Charges for Services	\$58,122,287	\$58,475,122	\$63,300,440	\$4,825,318	8.3%
Miscellaneous Revenues	\$32,842	—	\$100	\$100	—%
Total Revenue	\$58,471,476	\$59,146,899	\$64,019,971	\$4,873,072	8.2%
Use of Fund Balance	\$(2,187,733)	\$4,209,452	\$2,644,000	\$(1,565,452)	(37.2)%
Positions	255.7	248.7	250.7	2.0	0.8%

Summary of Changes

The Recommended Budget reflects a \$4,938,085 (6.8%) increase in total appropriations, a \$1,630,465 (18.3%) increase in reimbursements, a \$4,873,072 (8.2%) increase in revenue, and a \$1,565,452 (37.2%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is primarily due to:

- A reduction of salary savings due to decreased vacancies and anticipated increase in terminal pay.
- Direct charges for Department of Technology labor, software, and equipment maintenance; and Department of General Services contract services and light and heavy equipment rentals.
- A net overall reduction in allocated costs with a substantial decrease in liability insurance.
- Needed pest control services, replacement of radios and electronic devices, and cost increase for safety software maintenance.
- Anticipated cost increases for maintenance materials and supplies, fuel and disposal fees.

- The addition of a paving engineering services contract for overlay projects.
- Replacing 2 conflict monitor testers used to certify the proper operation of county traffic signal equipment.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to:

- Higher departmental overhead costs primarily in salary and benefits and various services and supplies.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in revenues is due to:

- Increases in charges for public works services.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

Use of Fund Balance reflects a carryover of \$2,644,000 in available balance.

- There are no changes to reserves.

Position counts have increased by 2.0 FTE from the prior year Adopted Budget due to:

- 2.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Maintenance and Operations	812,000	(812,000)	—	—	—
Planning, Programs and Design	398,965	—	398,965	—	2.0

Department Administration

Program Overview

Department Administration provides services to all entities of the Department of Transportation, including direct support to the Director. Services include payroll management, facilities management, procurement and accounts payable, customer service and 311 service request coordination, employee safety programs, employee training, budgeting and fiscal services.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$3,453,505	\$3,627,303	\$3,833,710	\$206,407	5.7%
Services & Supplies	\$4,262,746	\$4,566,659	\$4,938,009	\$371,350	8.1%
Other Charges	\$227,656	\$383,742	\$539,230	\$155,488	40.5%
Total Expenditures / Appropriations	\$7,943,907	\$8,577,704	\$9,310,949	\$733,245	8.5%
Total Reimbursements between Programs		\$(8,405,927)	\$(9,224,392)	\$(818,465)	9.7%
Total Reimbursements	\$(7,698,061)	\$(8,405,927)	\$(9,224,392)	\$(818,465)	9.7%
Net Financing Uses	\$245,845	\$171,777	\$86,557	\$(85,220)	(49.6)%
Revenue					
Revenue from Use Of Money & Property	\$68,331	\$161,777	\$76,557	\$(85,220)	(52.7)%
Intergovernmental Revenues	\$148,689	—	—	—	—%
Charges for Services	\$7,650	\$10,000	\$10,000	—	—%
Miscellaneous Revenues	\$21,866	—	—	—	—%
Total Revenue	\$246,536	\$171,777	\$86,557	\$(85,220)	(49.6)%
Use of Fund Balance	\$(691)	—	—	—	—%
Positions	24.6	22.6	22.6	—	—%

Summary of Changes

The Recommended Budget reflects a \$733,245 (8.5%) increase in total appropriations, an \$818,465 (9.7%) increase in reimbursements, an \$85,220 (49.6%) decrease in revenue from the prior year Adopted Budget.

The increase in total appropriations is due to:

- A reduction in salary savings due to decreased vacancies.
- Increased costs for various services and supplies including membership dues, cell phone services, legal services, Department of Technology labor, Department of General Services contract services, and data processing supplies.

The increase in reimbursements is due to higher departmental overhead costs primarily in salary and benefits and services and supplies mentioned above.

The decrease in revenue is due to an anticipated decrease in interest income.
Use of Fund Balance reflects a carryover of \$0 in available balance.

Maintenance and Operations

Program Overview

Maintenance & Operations includes two primary functional areas described below.

- Pavement, Roadside and Landscape Maintenance - Maintains and repairs all public street and roadway facilities; repairs or replaces steel guardrails, sound walls, pedestrian walkways and fences; maintains roadside shoulders, ditches, curbs, culverts and gutters; operates and maintains movable and fixed bridges; and provides maintenance of street trees and landscaped areas.

- Traffic Engineering and Operations

Engineering: Prepares traffic reports and conducts studies pertaining to traffic conditions; investigates traffic problems; conducts safety studies and research; makes recommendations for improvements on existing streets and highways; reviews designs for new construction; and approves traffic handling and control for construction projects on county roads. The Engineering section also develops priority lists of potential projects; submits project proposals to other agencies; and administers the residential street speed control, radar enforcement and school crossing guard programs.

Operations: Sets and monitors the timing of all county traffic signal systems and networks; maintains existing traffic signal, highway lighting and general street lighting equipment; inspects and tests new traffic signal control equipment; advises on traffic signal and lighting construction projects; installs and maintains all traffic and street name signs, pavement markings and bikeway striping; and administers the Graffiti Removal Program.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$22,137,068	\$25,481,816	\$26,395,174	\$913,358	3.6%
Services & Supplies	\$17,718,178	\$19,652,181	\$21,375,051	\$1,722,870	8.8%
Other Charges	—	\$11,000	\$350,000	\$339,000	3,081.8%
Equipment	\$72,635	\$70,000	\$40,000	\$(30,000)	(42.9)%
Intrafund Charges	\$5,701,728	\$6,254,552	\$6,911,463	\$656,911	10.5%
Total Expenditures / Appropriations	\$45,629,608	\$51,469,549	\$55,071,688	\$3,602,139	7.0%
Other Reimbursements	\$(483,480)	\$(483,480)	\$(1,295,480)	\$(812,000)	167.9%
Total Reimbursements	\$(483,480)	\$(483,480)	\$(1,295,480)	\$(812,000)	167.9%
Net Financing Uses	\$45,146,128	\$50,986,069	\$53,776,208	\$2,790,139	5.5%
Revenue					
Fines, Forfeitures & Penalties	—	—	\$2,000	\$2,000	—%
Intergovernmental Revenues	\$71,520	\$506,000	\$636,874	\$130,874	25.9%
Charges for Services	\$47,208,449	\$48,213,475	\$51,098,334	\$2,884,859	6.0%
Miscellaneous Revenues	\$10,060	—	—	—	—%
Total Revenue	\$47,290,029	\$48,719,475	\$51,737,208	\$3,017,733	6.2%
Use of Fund Balance	\$(2,143,900)	\$2,266,594	\$2,039,000	\$(227,594)	(10.0)%
Positions	185.0	180.0	180.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$3,602,139 (7.0%) increase in total appropriations, an \$812,000 (167.9%) increase in reimbursements, a \$3,017,733 (6.2%) increase in revenue, and a \$227,594 (10.0%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Cost of living increases impacting extra help and overtime salaries.
- The reduction of one engineering student in this program while increasing one engineering student within the Planning, Programs and Design program.
- A reduction in salary savings due to decreased vacancies and anticipated terminal pay.
- Increases in materials and supplies to maintain services specifically in agricultural services, land improvement, disposal services, fuel costs, and radio replacement costs.
- Increases for Department of General Services light and heavy equipment rentals and Department of Finance administrative services.
- The addition of a paving engineering services contract for overlay projects.

- Replacing two conflict monitor testers used to certify the proper operation of county traffic signal equipment.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to growth detailed later in this section.

The increase in revenue is due to increases in charges for public works services specifically related to Road Fund projects and programs; Transportation Sales Tax projects; Development Fee Roadway projects; and work in the Lighting and Maintenance District, Landscape Maintenance Districts, and Public Facilities Financing Districts.

Use of Fund Balance reflects a carryover of \$2,039,000 in available balance.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DOT - GF Contribution Homeless Programs	430,000	(430,000)	—	—	—
Ongoing General Fund contribution to fund expenditures related to homeless camp mitigation within the right-of-way. The cost of cleaning up the debris from, and repairing the damage caused by homeless encampments has increased substantially in the last year. Currently, efforts are being funded by the Road Fund. SacDOT is requesting new funding from the General Fund to cover maintenance and operations costs including wages, supplies and direct administrative costs. These funds are intended for the immediate use of resources for mitigation of litter around homeless camps within the right-of-way. It does not include future remediation. The long-term costs of remediation and reconstruction of the infrastructure will need to be addressed in the future. This request is contingent upon approval of a request in the Financing Transfers/Reimbursements budget (BU 5110000).					
DOT - GF Contribution to Sac RT	350,000	(350,000)	—	—	—
The Sacramento Regional Transit District (SacRT) requested \$350,000 for their RydeFreeRT Program. The RydeFreeRT program offers fare-free transit for youth and students in grades TK (transitional kindergarten) through 12. Youth can ride the entire SacRT transit network, including SacRT buses, light rail, and SmaRT Ride on-demand microtransit service for free all year during regular SacRT service hours. This request will be funded through a transfer of General Fund dollars to the Department of Transportation and is contingent on approval of a linked request in the Financing Transfers/Reimbursements budget (BU5110000).					
DOT GF Contribution Carmichael Park Wall Mural	32,000	(32,000)	—	—	—
One-time General Fund contribution for the "Carmichael Wall" mural project. The "Carmichael Wall" mural was constructed in conjunction with the Fair Oaks Blvd Road Widening project phases. The Department of Transportation (SacDOT) is responsible for maintaining the mural and surroundings by agreement with the Carmichael Recreation and Park District. The total cost includes repairs and maintenance of the Carmichael Wall and associated amenities. The wall art work needs to be touched up, the surface needs to be sealed and needs a protective coating, the placards need to be replaced, and the lighting needs to be repaired. The SacDOT has no funding source for the required maintenance as the mural wall is located outside of the Right of Way. No special revenue funding source is applicable. This request is contingent upon approval of a linked request in the Financing Transfers/Reimbursements budget (BU 5110000).					

Planning, Programs and Design

Program Overview

Planning, Programs and Design includes four functional areas described below.

- **Planning (Development Services):** Reviews planning entitlement applications for development plans/projects to assess impacts to the County's transportation system and conformance with applicable standards and policies; reviews private roadway traffic improvement plans for conformance with improvement standards; performs and reviews traffic impact studies, environmental documents, infrastructure finance plans, etc., for development plans/applications; and provides DOT staff support to the Planning Commission and Board of Supervisors for traffic/transportation issues associated with proposed development items.
- **Regional and Long-Range Planning:** Provides long-range planning services relative to sub regional and regional transportation issues; coordinates development and update of transportation components of the General Plan, community plans and special planning areas; serves as the Department's primary contact for countywide and regional planning processes and activities (i.e., Metropolitan Transportation Plan/Sustainable Communities Strategy, Long Range Transit Plans, etc.); and represents the Department in ongoing multi-jurisdictional forums including Sacramento Area Council of Governments, Sacramento Transportation Authority, Regional Transit, and other county departments and agencies.
- **Transportation Programs:** Manages the Department's capital improvement program and local, state and federal transportation funding programs; manages the Department's alternative modes programs, which include the Bikeway Master Plan, Pedestrian Master Plan, Americans with Disabilities Act Transition Plan, and the county's rural transit programs.
- **Design:** Prepares plans and specifications for county highways, bridges, landscape, signal and lighting system contracts; coordinates plans and secures agreements with other agencies; and oversees capital improvement projects from inception through construction including facilitation of environmental studies, utility relocation, and right-of-way acquisition.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$7,704,491	\$8,771,379	\$9,232,142	\$460,763	5.3%
Services & Supplies	\$1,183,336	\$1,275,751	\$1,256,135	\$(19,616)	(1.5)%
Equipment	\$7,610	—	—	—	—%
Intrafund Charges	\$1,996,333	\$2,151,375	\$2,312,929	\$161,554	7.5%
Total Expenditures / Appropriations	\$10,891,770	\$12,198,505	\$12,801,206	\$602,701	4.9%
Net Financing Uses	\$10,891,770	\$12,198,505	\$12,801,206	\$602,701	4.9%
Revenue					
Fines, Forfeitures & Penalties	\$6,033	\$4,000	\$4,000	—	—%
Intergovernmental Revenues	\$21,775	—	—	—	—%
Charges for Services	\$10,906,188	\$10,251,647	\$12,192,106	\$1,940,459	18.9%
Miscellaneous Revenues	\$917	—	\$100	\$100	—%
Total Revenue	\$10,934,912	\$10,255,647	\$12,196,206	\$1,940,559	18.9%
Use of Fund Balance	\$(43,142)	\$1,942,858	\$605,000	\$(1,337,858)	(68.9)%
Positions	46.1	46.1	48.1	2.0	4.3%

Summary of Changes

The Recommended Budget reflects a \$602,701 (4.9%) increase in total appropriations, a \$1,940,559 (18.9%) increase in revenue, and a \$1,337,858 (68.9%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- The addition of one engineering student to this program while decreasing one engineering student within the Maintenance and Operations program.
- Net decrease in services and supplies costs.
- Increased intra-fund charges for department overhead.
- Recommended growth detailed later in this section.

The increase in revenue is due to:

- Increased charges for general public works services and Road Fund projects.
- Recommended growth detailed later in this section.

Use of Fund Balance reflects a carryover of \$605,000 in available balance.

Position counts have increased by 2.0 FTE from the prior year Adopted Budget due to 2.0 FTE additions in recommended growth.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DOT - Add 2.0 FTE - 1.0 FTE Assoc Civil Engineer and 1.0 FTE Sr Civil Engineer					
	398,965	—	398,965	—	2.0

Add 2.0 FTE, 1.0 FTE Associate Civil Engineer and 1.0 FTE Senior Civil Engineer, that will service the Planning and Programs Divisions. The Planning and Programs Divisions are falling below service levels due to consistent annual increases in planning applications and plan checks and the various related tasks. Both positions are necessary and critical for the Department to continue meeting existing and new service levels including Board action items. The request will be funded through service revenues.

Budget Unit Functions & Responsibilities

County Service Area (CSA) No. 1 provides funding to plan, design, construct and maintain street and highway safety lighting facilities along streets and intersections in the Unincorporated Area of the County. Services include:

- Maintenance, repair and replacement of street light poles and fixtures, including changing light bulbs, painting, photoelectric cell repair or replacement, and repairing damage caused by automobile accidents, vandalism, time and weather.
- Electrical conduit, pull box repair and replacement due to damage by construction and weather.
- Payment of electrical bills for the existing street lighting system.
- Responding to citizen and Board member inquiries regarding street lighting.
- Undertaking remedial projects for major repairs or upgrading of facilities.
- Maintaining street light inventory, pole numbering and mapping databases.
- Responding to Underground Service Alert (USA) notifications by marking the location of street light conduits on the ground.
- Determining parcel benefit and preparing the assessment roll for the tax bills.

Goals

- Ensure the safety of residents and visitors by maintaining the street and highway safety lighting systems in the County at optimal operating capacity.

Accomplishments

- The CSA-1 continues to maintain a balanced budget without a contribution from the County Road Fund due to cost savings as a result of L.E.D. street light conversion projects.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
County Service Area No. 1 - Zone 1 - Unincorporated	\$2,797,335	\$3,023,119	\$3,009,464	\$(13,655)	(0.5)%
Total Expenditures / Appropriations	\$2,797,335	\$3,023,119	\$3,009,464	\$(13,655)	(0.5)%
Net Financing Uses	\$2,797,335	\$3,023,119	\$3,009,464	\$(13,655)	(0.5)%
Total Revenue	\$2,775,000	\$2,656,851	\$2,721,398	\$64,547	2.4%
Use of Fund Balance	\$22,335	\$366,268	\$288,066	\$(78,202)	(21.4)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$2,686,657	\$2,843,119	\$2,829,464	\$(13,655)	(0.5)%
Other Charges	\$110,679	\$180,000	\$180,000	—	—%
Total Expenditures / Appropriations	\$2,797,335	\$3,023,119	\$3,009,464	\$(13,655)	(0.5)%
Net Financing Uses	\$2,797,335	\$3,023,119	\$3,009,464	\$(13,655)	(0.5)%
Revenue					
Taxes	\$608,806	\$500,650	\$500,650	—	—%
Revenue from Use Of Money & Property	\$16,354	\$44,001	\$15,293	\$(28,708)	(65.2)%
Intergovernmental Revenues	\$5,470	\$5,200	\$5,200	—	—%
Charges for Services	\$2,140,360	\$2,100,000	\$2,193,255	\$93,255	4.4%
Miscellaneous Revenues	\$4,010	\$7,000	\$7,000	—	—%
Total Revenue	\$2,775,000	\$2,656,851	\$2,721,398	\$64,547	2.4%
Use of Fund Balance	\$22,335	\$366,268	\$288,066	\$(78,202)	(21.4)%

Summary of Changes

The Recommended Budget reflects a \$13,655 (0.5%) decrease in total appropriations, a \$64,547 (2.4%) increase in revenue, and a \$78,202 (21.4%) decrease in use of fund balance from the prior year Adopted Budget.

The net decrease in total appropriations is due to a decrease in Transportation services, partially offset by increases in electricity, Department of Finance administrative labor costs, and Department of Technology allocated labor costs.

The increase in revenue is due to an increase in Direct Levy Assessment revenue due to new development parcels, partially offset by a reduction in interest income.

Use of Fund Balance reflects the net of a carryover of \$61,873 in available balance, and a reserve release of \$226,193. Reserve changes from the prior year Adopted Budget are detailed below:

- Working Capital Reserve has decreased \$226,193.

Budget Unit Functions & Responsibilities

Gold River Station # 7 Landscape Maintenance Community Facilities District (District) is located within Sacramento County in the Gold River Community. It is generally bounded on the north by the Buffalo Creek Drainage Canal, on the west by Pyrites Way and on the south and east by US Highway 50. This District is financed by special taxes that appear as direct levies on the property tax bills within the boundaries of the District, except those exempt by statute. The District provides landscape maintenance services for public landscape corridors within the district. The maintenance includes turf care, plant care, tree maintenance, debris removal, irrigation repair and management, plant replacement, and wall repairs. Services funded by the District are managed by the Department of Transportation.

Goals

- Ensure funding is available for landscape maintenance within the District.
- Provide landscape maintenance and other services in a manner that enhances and benefits the community within the District.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Gold River Station #7 Landscape CFD	\$55,900	\$80,772	\$72,681	\$(8,091)	(10.0)%
Total Expenditures / Appropriations	\$55,900	\$80,772	\$72,681	\$(8,091)	(10.0)%
Net Financing Uses	\$55,900	\$80,772	\$72,681	\$(8,091)	(10.0)%
Total Revenue	\$56,229	\$56,834	\$56,235	\$(599)	(1.1)%
Use of Fund Balance	\$(329)	\$23,938	\$16,446	\$(7,492)	(31.3)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$55,770	\$80,272	\$72,181	\$(8,091)	(10.1)%
Other Charges	\$130	\$500	\$500	—	—%
Total Expenditures / Appropriations	\$55,900	\$80,772	\$72,681	\$(8,091)	(10.0)%
Net Financing Uses	\$55,900	\$80,772	\$72,681	\$(8,091)	(10.0)%
Revenue					
Revenue from Use Of Money & Property	\$525	\$1,150	\$551	\$(599)	(52.1)%
Charges for Services	\$55,704	\$55,684	\$55,684	—	—%
Total Revenue	\$56,229	\$56,834	\$56,235	\$(599)	(1.1)%
Use of Fund Balance	\$(329)	\$23,938	\$16,446	\$(7,492)	(31.3)%

Summary of Changes

The Recommended Budget reflects an \$8,091 (10.0%) decrease in total appropriations, a \$599 (1.1%) decrease in revenue, and a \$7,492 (31.3%) decrease in use of fund balance from the prior year Adopted Budget.

The net decrease in total appropriations is due to a reduction in landscape contract maintenance and water usage partially offset by an increase in Department of Technology allocated labor costs.

The decrease in revenue is due to a reduction of interest income.

Use of Fund Balance reflects the net carryover of \$12,000 in available balance, and a reserve release of \$4,446. Reserve changes from the prior year Adopted Budget are detailed below:

- Working Capital Reserve has decreased \$4,446.

Budget Unit Functions & Responsibilities

The **Sacramento County Landscape Maintenance District** (SCLMD) provides funding for the maintenance of approximately two million square feet of landscaped corridors, medians and open spaces that exist throughout the County. The SCLMD is financed by special assessments that appear as direct levies on the property tax bills within its boundaries except those exempt by statute. The SCLMD provides landscape maintenance services for public landscape corridors within the district. The maintenance includes turf care, plant care, tree maintenance, debris removal, irrigation repair and management, and plant replacement. Services are funded by the SCLMD and are managed by the Department of Transportation.

Goals

- Ensure funding is available for maintenance of landscapes within the SCLMD.
- Provide landscape maintenance and other services in a manner that enhances and improves the Sacramento Community receiving the benefit.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Landscape Maintenance District Zone 4	\$966,275	\$1,107,877	\$1,114,223	\$6,346	0.6%
Total Expenditures / Appropriations	\$966,275	\$1,107,877	\$1,114,223	\$6,346	0.6%
Total Reimbursements	—	—	\$(580,299)	\$(580,299)	—%
Net Financing Uses	\$966,275	\$1,107,877	\$533,924	\$(573,953)	(51.8)%
Total Revenue	\$791,020	\$984,558	\$533,924	\$(450,634)	(45.8)%
Use of Fund Balance	\$175,255	\$123,319	—	\$(123,319)	(100.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$958,771	\$1,096,877	\$1,103,223	\$6,346	0.6%
Other Charges	\$7,504	\$11,000	\$11,000	—	—%
Total Expenditures / Appropriations	\$966,275	\$1,107,877	\$1,114,223	\$6,346	0.6%
Other Reimbursements	—	—	\$(580,299)	\$(580,299)	—%
Total Reimbursements	—	—	\$(580,299)	\$(580,299)	—%
Net Financing Uses	\$966,275	\$1,107,877	\$533,924	\$(573,953)	(51.8)%
Revenue					
Revenue from Use Of Money & Property	\$4,613	\$15,041	\$3,924	\$(11,117)	(73.9)%
Charges for Services	\$506,749	\$530,000	\$530,000	—	—%
Miscellaneous Revenues	\$279,658	\$439,517	—	\$(439,517)	(100.0)%
Total Revenue	\$791,020	\$984,558	\$533,924	\$(450,634)	(45.8)%
Use of Fund Balance	\$175,255	\$123,319	—	\$(123,319)	(100.0)%

Summary of Changes

The Recommended Budget reflects a \$6,346 (0.6%) increase in total appropriations, a \$580,299 (new) increase in reimbursements, a \$450,634 (45.8%) decrease in revenue, and a \$123,319 (100.0%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to increases in accounting and fiscal services provided by the Department of Finance, allocated labor from the Department of Technology, and Real Estate title services.

The increase in reimbursements is due to reclassifying the annual Road Fund contribution as an inter-fund transfer rather than revenue.

The decrease in revenue is due to reclassifying the annual Road Fund contribution as an inter-fund transfer rather than revenue and a net decrease in interest income.

Use of Fund Balance reflects a carryover of \$0 in available balance.

- There are no changes to reserves.

Budget Unit Functions & Responsibilities

The **Roads** Fund provides financing for the construction and maintenance of Sacramento County's road systems through planning; environmental analysis; traffic engineering and design; operations; traffic signals, streetlights, signs and markings; right-of-way acquisitions; safety related improvements; and radar/speed control. This includes monitoring and maintaining approximately:

- 2,209 centerline miles of county roadways
- 511 actuated signalized intersections
- Six fire station signals
- 51 warning flashers
- 37 pedestrian signals
- Four movable bridge signals
- One master controller for signal systems
- 21,350 street lights
- 3,840 safety street lights
- Approximately 102,480 traffic signs
- 350 miles of bike lanes
- 222 major bridges (over 20 feet), 2,500 minor bridges (culverts under 20 feet) and six movable bridges
- 2,400 miles of striping
- 2,470 miles of curb and gutter and sidewalk
- One Traffic Operations Center with 228 closed circuit television cameras and three Dynamic Message Signs (61 cameras are shared with Rancho Cordova)

Goals

- Monitor, evaluate, maintain and improve the transportation system to promote safe and efficient movement throughout the County of Sacramento.
- Construct and maintain various transportation projects including asphalt/concrete overlays, bridges, corridor enhancements and bikeways.
- Monitor expenses and revenues to ensure proper reimbursement from local, state, and federal funding sources.

Accomplishments

- Multiple large capital construction projects have been completed or are currently under construction, while the Department of Transportation successfully secured funding for multiple capital projects identified in the FY 2022-23 Capital Improvement Plan.
- Utilization of Senate Bill (SB) 1 Gas Tax revenue and General Fund contributions to the Road Fund to start construction on multiple large asphalt overlay projects.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Roads	\$74,320,930	\$180,580,076	\$188,134,338	\$7,554,262	4.2%
Total Expenditures / Appropriations	\$74,320,930	\$180,580,076	\$188,134,338	\$7,554,262	4.2%
Total Reimbursements	\$(20,598,181)	\$(53,898,906)	\$(49,729,092)	\$4,169,814	(7.7)%
Net Financing Uses	\$53,722,750	\$126,681,170	\$138,405,246	\$11,724,076	9.3%
Total Revenue	\$66,471,298	\$90,133,679	\$101,096,808	\$10,963,129	12.2%
Use of Fund Balance	\$(12,748,549)	\$36,547,491	\$37,308,438	\$760,947	2.1%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$72,832,785	\$171,301,295	\$183,033,475	\$11,732,180	6.8%
Other Charges	\$888,215	\$6,738,781	\$2,060,564	\$(4,678,217)	(69.4)%
Interfund Charges	\$599,930	\$2,540,000	\$3,040,299	\$500,299	19.7%
Total Expenditures / Appropriations	\$74,320,930	\$180,580,076	\$188,134,338	\$7,554,262	4.2%
Other Reimbursements	\$(20,598,181)	\$(53,898,906)	\$(49,729,092)	\$4,169,814	(7.7)%
Total Reimbursements	\$(20,598,181)	\$(53,898,906)	\$(49,729,092)	\$4,169,814	(7.7)%
Net Financing Uses	\$53,722,750	\$126,681,170	\$138,405,246	\$11,724,076	9.3%
Revenue					
Taxes	\$597,839	\$1,051,473	\$1,266,939	\$215,466	20.5%
Licenses, Permits & Franchises	\$1,607,370	\$1,838,200	\$1,846,200	\$8,000	0.4%
Revenue from Use Of Money & Property	\$603,389	\$964,889	\$399,391	\$(565,498)	(58.6)%
Intergovernmental Revenues	\$61,021,654	\$83,231,027	\$96,846,278	\$13,615,251	16.4%
Charges for Services	\$264,688	\$263,000	\$263,000	—	—%
Miscellaneous Revenues	\$2,376,358	\$2,785,090	\$475,000	\$(2,310,090)	(82.9)%
Total Revenue	\$66,471,298	\$90,133,679	\$101,096,808	\$10,963,129	12.2%
Use of Fund Balance	\$(12,748,549)	\$36,547,491	\$37,308,438	\$760,947	2.1%

Summary of Changes

The Recommended Budget reflects a \$7,554,262 (4.2%) increase in total appropriations, a \$4,169,814 (7.7%) decrease in reimbursements, a \$10,963,129 (12.2%) increase in revenue, and a \$760,947 (2.1%) increase in use of fund balance from the prior year Adopted Budget.

The net increase in total appropriations is the result of multiple factors including:

- Decreased construction activity for the following projects: Asphalt Concrete (AC Overlay) – SB1 Phases 3, AC Overlay – SB1 Phase 4, AC Overlay – SB1 Phase 5, Fair Oaks Boulevard Improvements – Phase 3, and Franklin Boulevard Bridge Replacement – Lost Slough projects.
- Decreased rights of way expenses primarily for the Hazel Avenue at U.S. 50 Interchange project.
- Increased construction costs related to the following projects: Arden Way Complete Streets Phase 1, Howe Avenue Bicycle and Pedestrian Improvements, Power Inn Road Improvements, Twin Cities Road Bridge Replacement, AC Overlay 2023 Force Account, AC Overlay SACOG 2022 Multiple Locations, AC Overlay SACOG 2022 Fruitridge Road, AC Overlay SB1 2022 phase 2, and transportation programs.
- Recommended growth detailed later in this section.

The net increase in reimbursements is due to:

- Decreased transfers for capital projects from the Transportation Sales Tax and Sacramento County Transportation Development Fee Capital Fund budget units.
- Recommended growth detailed later in this section.

The increase in revenue is due to an increase in gas taxes, Road Maintenance and Rehabilitation Account Local Streets and Roads funding, and federal and state project reimbursement claiming in alignment with qualifying expenses.

Use of Fund Balance reflects the net of a carryover of \$39,813,402 in available balance and a provision for reserve of \$2,504,964. Reserve changes from the prior year Adopted Budget are detailed below:

- Working Capital Reserve has increased \$2,504,964.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Roads	20,000,000	(20,000,000)	—	—	—

Recommended Growth Detail for the Program

DOT GF Contribution Paving Roadways	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
	20,000,000	(20,000,000)	—	—	—

One -time General Fund contribution for road paving projects. Due to an aging roadway system, the County’s pavement maintenance backlog in 2019 was assessed at \$784 million. Due to this pavement maintenance backlog, there are many roadways that need rehabilitation with a pavement overlay. The maintenance cost for roadways increases when rehabilitation work is delayed due to lack of funding availability. Therefore, a \$22.5 million investment now compares to an equivalent future impact spending of \$35.1 million to \$44.4 million. The County’s pavement maintenance backlog will continue to increase if roadways aren’t rehabilitated with overlays or full reconstruction. The General Fund contribution will assist in pavement maintenance and rehabilitation on roads throughout the unincorporated area of the Sacramento County. This request is contingent upon approval of a linked growth request in the Financing Transfers/Reimbursements budget (BU 5110000). Only \$20 million is recommended for approval.

Budget Unit Functions & Responsibilities

The **Sacramento County Transportation Development Fee (SCTDF) Capital Fund** funds provide financing through the SCTDF/ Transit Impact Fee (TIF) Program for certain transportation and transit improvements within several geographical districts in response to land use decisions, population growth and anticipated future development (all requiring improvements to mitigate traffic congestion). Development fees provide the funding for the improvements and are charged when commercial and residential building permits are approved. The SCTDF Capital Fund includes two programs:

- SCTDF Administration
- SCTDF Districts

Goals

- Using fees collected from developers to construct and maintain roads at a level that promotes and supports well-planned housing and business development.

Accomplishments

- Applied \$2.2 million in funds to projects that provided improvements to support economic development and revitalization, including the Elverta Road Widening, Hazel Avenue Phase 2, and the Fair Oaks Boulevard Improvements Phase 3 projects.
- Administered \$2.5 million in initial credit agreements under the Credit and Reimbursement Policy within the SCTDF program.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Sacramento County Transportation Development Fee Administration	\$202,215	\$291,485	\$332,725	\$41,240	14.1%
Sacramento County Transportation Development Fee Districts	\$17,539,599	\$16,368,066	\$11,912,148	\$(4,455,918)	(27.2)%
Total Expenditures / Appropriations	\$17,741,815	\$16,659,551	\$12,244,873	\$(4,414,678)	(26.5)%
Total Reimbursements	\$(14,328,544)	—	—	—	—%
Net Financing Uses	\$3,413,270	\$16,659,551	\$12,244,873	\$(4,414,678)	(26.5)%
Total Revenue	\$20,065,843	\$21,232,227	\$24,919,934	\$3,687,707	17.4%
Use of Fund Balance	\$(16,652,572)	\$(4,572,676)	\$(12,675,061)	\$(8,102,385)	177.2%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$1,885,930	\$10,118,255	\$9,094,864	\$(1,023,391)	(10.1)%
Other Charges	\$45,000	\$55,500	\$65,500	\$10,000	18.0%
Interfund Charges	\$15,810,885	\$6,485,796	\$3,084,509	\$(3,401,287)	(52.4)%
Total Expenditures / Appropriations	\$17,741,815	\$16,659,551	\$12,244,873	\$(4,414,678)	(26.5)%
Other Reimbursements	\$(14,328,544)	—	—	—	—%
Total Reimbursements	\$(14,328,544)	—	—	—	—%
Net Financing Uses	\$3,413,270	\$16,659,551	\$12,244,873	\$(4,414,678)	(26.5)%
Revenue					
Licenses, Permits & Franchises	\$19,125,929	\$20,213,123	\$24,104,765	\$3,891,642	19.3%
Revenue from Use Of Money & Property	\$148,255	\$315,191	\$206,364	\$(108,827)	(34.5)%
Miscellaneous Revenues	\$791,658	\$703,913	\$608,805	\$(95,108)	(13.5)%
Total Revenue	\$20,065,843	\$21,232,227	\$24,919,934	\$3,687,707	17.4%
Use of Fund Balance	\$(16,652,572)	\$(4,572,676)	\$(12,675,061)	\$(8,102,385)	177.2%

Summary of Changes

The Recommended Budget reflects a \$4,414,678 (26.5%) decrease in total appropriations, a \$3,687,707 (17.4%) increase in revenue, and an \$8,102,385 (177.2%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in appropriations is primarily due to a decrease in charges for projects budgeted in the Road Fund and Transportation Sales Tax budget units and a decrease in projections related to credit and reimbursement agreements.

The increase in revenue is due to a projected increase in fee collections due to the number and size of development projects, partially offset by a decrease in interest income.

Use of Fund Balance reflects the net carryover of \$9,419,597 in available balance and a provision for reserve of \$22,094,658.

- Reserve for Future Construction has increased \$20,899,495.
- Reserve for Five-Year Mitigation Act Update has increased \$1,195,163.

Sacramento County Transportation Development Fee Administration

Program Overview

Sacramento County Transportation Development Fee (SCTDF) Administration provides support services for the SCTDF / Transit Impact Fee program.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$202,215	\$290,485	\$331,725	\$41,240	14.2%
Other Charges	—	\$1,000	\$1,000	—	—%
Total Expenditures / Appropriations	\$202,215	\$291,485	\$332,725	\$41,240	14.1%
Net Financing Uses	\$202,215	\$291,485	\$332,725	\$41,240	14.1%
Revenue					
Revenue from Use Of Money & Property	\$5,189	\$10,344	\$7,117	\$(3,227)	(31.2)%
Miscellaneous Revenues	\$791,658	\$703,913	\$608,805	\$(95,108)	(13.5)%
Total Revenue	\$796,847	\$714,257	\$615,922	\$(98,335)	(13.8)%
Use of Fund Balance	\$(594,632)	\$(422,772)	\$(283,197)	\$139,575	(33.0)%

Summary of Changes

The Recommended Budget reflects a \$41,240 (14.1%) increase in total appropriations, a \$98,335 (13.8%) decrease in revenue, and a \$139,575 (33.0%) increase in use of fund balance from the prior year Adopted Budget.

The increase in appropriations is primarily due to an increase in engineering and consulting contracts and public works services.

The decrease in revenue is due to a revised calculation of projected administrative fee collections and a decrease in interest income.

Use of Fund Balance reflects the net of a carryover of \$911,966 in available balance and a provision for reserve of \$1,195,163.

Sacramento County Transportation Development Fee Districts

Program Overview

Sacramento County Transportation Development Fee (SCTDF) Districts provide complete or partial financing for transportation and transit improvements in six geographical districts, as identified in the SCTDF Nexus Study.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$1,683,715	\$9,827,770	\$8,763,139	\$(1,064,631)	(10.8)%
Other Charges	\$45,000	\$54,500	\$64,500	\$10,000	18.3%
Interfund Charges	\$15,810,885	\$6,485,796	\$3,084,509	\$(3,401,287)	(52.4)%
Total Expenditures / Appropriations	\$17,539,599	\$16,368,066	\$11,912,148	\$(4,455,918)	(27.2)%
Other Reimbursements	\$(14,328,544)	—	—	—	—%
Total Reimbursements	\$(14,328,544)	—	—	—	—%
Net Financing Uses	\$3,211,055	\$16,368,066	\$11,912,148	\$(4,455,918)	(27.2)%
Revenue					
Licenses, Permits & Franchises	\$19,125,929	\$20,213,123	\$24,104,765	\$3,891,642	19.3%
Revenue from Use Of Money & Property	\$143,066	\$304,847	\$199,247	\$(105,600)	(34.6)%
Total Revenue	\$19,268,995	\$20,517,970	\$24,304,012	\$3,786,042	18.5%
Use of Fund Balance	\$(16,057,940)	\$(4,149,904)	\$(12,391,864)	\$(8,241,960)	198.6%

Summary of Changes

The Recommended Budget reflects a \$4,455,918 (27.2%) decrease in total appropriations, a \$3,786,042 (18.5%) increase in revenue, and an \$8,241,960 (198.6%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in appropriations is primarily due to a decrease in charges for projects budgeted in the Road Fund and Sales Tax budget units and the continuation of current credit and reimbursement agreements into Fiscal Year 2022-2023.

The increase in revenue is due to a projected increase in fee collection due to the number and size of development projects net decreases in interest income.

Use of Fund Balance reflects the net carryover of \$8,507,631 in available balance and a provision for reserve of \$20,899,495.

Budget Unit Functions & Responsibilities

The **Rural Transit Program** provides transit services to the rural areas of the Unincorporated Area of the County. Currently there are two programs:

- East County Transit Area
- Galt Transit Area

Goals

- To increase awareness and encourage the community to utilize the provided transit services.
- To implement the short-range transit plan and fulfill the Sacramento Area Council of Governments (SACOG) identified unmet transit needs.

Accomplishments

- Three replacement buses were ordered for South County Transit.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
East County Transit Area	\$145,555	\$152,009	\$132,980	\$(19,029)	(12.5)%
Galt Transit Area	\$3,132,471	\$3,455,399	\$3,885,790	\$430,391	12.5%
Total Expenditures / Appropriations	\$3,278,025	\$3,607,408	\$4,018,770	\$411,362	11.4%
Net Financing Uses	\$3,278,025	\$3,607,408	\$4,018,770	\$411,362	11.4%
Total Revenue	\$2,820,375	\$3,133,127	\$3,500,033	\$366,906	11.7%
Use of Fund Balance	\$457,651	\$474,281	\$518,737	\$44,456	9.4%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$314,609	\$843,127	\$830,033	\$(13,094)	(1.6)%
Other Charges	\$2,109,010	\$2,479,281	\$2,723,737	\$244,456	9.9%
Equipment	\$854,407	\$285,000	\$465,000	\$180,000	63.2%
Total Expenditures / Appropriations	\$3,278,025	\$3,607,408	\$4,018,770	\$411,362	11.4%
Net Financing Uses	\$3,278,025	\$3,607,408	\$4,018,770	\$411,362	11.4%
Revenue					
Taxes	\$1,051,608	\$1,192,146	\$1,636,901	\$444,755	37.3%
Revenue from Use Of Money & Property	\$9,313	\$30,499	\$10,095	\$(20,404)	(66.9)%
Intergovernmental Revenues	\$1,698,371	\$1,802,982	\$1,763,782	\$(39,200)	(2.2)%
Charges for Services	\$61,083	\$83,500	\$71,255	\$(12,245)	(14.7)%
Other Financing Sources	—	\$24,000	\$18,000	\$(6,000)	(25.0)%
Total Revenue	\$2,820,375	\$3,133,127	\$3,500,033	\$366,906	11.7%
Use of Fund Balance	\$457,651	\$474,281	\$518,737	\$44,456	9.4%

Summary of Changes

The Recommended Budget reflects a \$411,362 (11.4%) increase in total appropriations, a \$366,906 (11.7%) increase in revenue, and a \$44,456 (9.4%) increase in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is primarily due to new Americans with Disabilities Act (ADA) compliant bus acquisition costs, installation of Automatic Vehicle Location system on buses and an annual increase in contracted bus services costs.

The net increase in revenue is due to higher eligible expenditures for reimbursement from local aid and increased cost reimbursements from the City of Galt, partially offset by the depletion of Federal CARES Act funds.

The use of fund balance (retained earnings) reflects \$518,737 in depreciation expense in Fiscal Year 22-23.

East County Transit Area

Program Overview

East County Transit Area, which operates the Amador Transit system, provides morning and evening commuter transit service from Rancho Murieta to Downtown Sacramento. The Sacramento County Department of Transportation established this Board approved program in September 1999. Regional Transit was the initial provider of service, and Amador Regional Transit has been providing the service since January 2001. Funding for this program is provided by the Transportation Development Act (TDA) and fare box revenues.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$23,247	\$38,634	\$27,980	\$(10,654)	(27.6)%
Other Charges	\$122,308	\$113,375	\$105,000	\$(8,375)	(7.4)%
Total Expenditures / Appropriations	\$145,555	\$152,009	\$132,980	\$(19,029)	(12.5)%
Net Financing Uses	\$145,555	\$152,009	\$132,980	\$(19,029)	(12.5)%
Revenue					
Taxes	\$76,192	\$139,473	\$131,731	\$(7,742)	(5.6)%
Revenue from Use Of Money & Property	\$1,454	\$4,161	\$1,249	\$(2,912)	(70.0)%
Total Revenue	\$77,646	\$143,634	\$132,980	\$(10,654)	(7.4)%
Use of Fund Balance	\$67,909	\$8,375	—	\$(8,375)	(100.0)%

Summary of Changes

The Recommended Budget reflects a \$19,029 (12.5%) decrease in total appropriations, and \$10,654 (7.4%) decrease in revenue, and an \$8,375 (100.0%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The decrease in total appropriations is due to decreased construction contracts, transportation services, and depreciation expense of the primary bus.

The decrease in revenue is due to a reduction in claimable expenses.

The use of fund balance (retained earnings) reflects \$0 in depreciation expense in FY 22-23.

Galt Transit Area

Program Overview

The South County Transit system operates in the **Galt Transit Area**, which has been serving the South County region, City of Galt and Delta communities since October 1997. Services include dial-a-ride, fixed-route transit services and the Galt – Transit Sacramento Commuter Express. This region is not served by Regional Transit. Funding for this program is provided by the Transportation Development Act (TDA); Federal Transit Administration, Section 5311, Operating Assistance Grant; fare box revenues; and the City of Galt.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$291,362	\$804,493	\$802,053	\$(2,440)	(0.3)%
Other Charges	\$1,986,702	\$2,365,906	\$2,618,737	\$252,831	10.7%
Equipment	\$854,407	\$285,000	\$465,000	\$180,000	63.2%
Total Expenditures / Appropriations	\$3,132,471	\$3,455,399	\$3,885,790	\$430,391	12.5%
Net Financing Uses	\$3,132,471	\$3,455,399	\$3,885,790	\$430,391	12.5%
Revenue					
Taxes	\$975,416	\$1,052,673	\$1,505,170	\$452,497	43.0%
Revenue from Use Of Money & Property	\$7,859	\$26,338	\$8,846	\$(17,492)	(66.4)%
Intergovernmental Revenues	\$1,698,371	\$1,802,982	\$1,763,782	\$(39,200)	(2.2)%
Charges for Services	\$61,083	\$83,500	\$71,255	\$(12,245)	(14.7)%
Other Financing Sources	—	\$24,000	\$18,000	\$(6,000)	(25.0)%
Total Revenue	\$2,742,729	\$2,989,493	\$3,367,053	\$377,560	12.6%
Use of Fund Balance	\$389,742	\$465,906	\$518,737	\$52,831	11.3%

Summary of Changes

The Recommended Budget reflects a \$430,391 (12.5%) increase in total appropriations, a \$377,560 (12.6%) increase in revenue, and a \$52,831 (11.3%) increase in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is primarily due to an annual increase in contract bus services and the purchase of three replacement buses.

The net increase in revenue is due to higher eligible expenditures for reimbursement from local aid and increased cost reimbursements from the City of Galt, partially offset by the depletion of Federal CARES Act funds.

The use of fund balance (retained earnings) reflects \$518,737 in depreciation expense in FY 22-23.

Budget Unit Functions & Responsibilities

Sacramento County Landscape Maintenance Community Facilities District No. 2004-2 (District) is located within the Unincorporated Area of Sacramento County. This District is financed by special taxes that appear as direct levies on all property tax bills within the boundaries of the District, except those exempt by statute. The District provides landscape maintenance services for public landscape corridors within the district. The maintenance includes turf care, plant care, tree maintenance, debris removal, irrigation repair and management, plant replacement, and wall repairs. Services funded by the District are managed by the Department of Transportation.

Goals

- Ensure district funding is available for landscape maintenance within the District.
- Provide landscape maintenance and other services in a manner that enhances and benefits the community within the District.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Sacramento County Landscape Maintenance CFD No. 2004-2	\$199,579	\$393,559	\$476,803	\$83,244	21.2%
Total Expenditures / Appropriations	\$199,579	\$393,559	\$476,803	\$83,244	21.2%
Net Financing Uses	\$199,579	\$393,559	\$476,803	\$83,244	21.2%
Total Revenue	\$165,164	\$292,457	\$315,448	\$22,991	7.9%
Use of Fund Balance	\$34,416	\$101,102	\$161,355	\$60,253	59.6%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$197,791	\$390,559	\$454,903	\$64,344	16.5%
Other Charges	\$1,788	\$3,000	\$3,000	—	—%
Interfund Charges	—	—	\$18,900	\$18,900	—%
Total Expenditures / Appropriations	\$199,579	\$393,559	\$476,803	\$83,244	21.2%
Net Financing Uses	\$199,579	\$393,559	\$476,803	\$83,244	21.2%
Revenue					
Revenue from Use Of Money & Property	\$3,231	\$9,476	\$2,948	\$(6,528)	(68.9)%
Charges for Services	\$161,933	\$282,981	\$312,500	\$29,519	10.4%
Total Revenue	\$165,164	\$292,457	\$315,448	\$22,991	7.9%
Use of Fund Balance	\$34,416	\$101,102	\$161,355	\$60,253	59.6%

Summary of Changes

The Recommended Budget reflects an \$83,244 (21.2%) increase in total appropriations, a \$22,991 (7.9%) increase in revenue, and a \$60,253 (59.6%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to servicing new development sites, which increases contracted landscape maintenance services, electricity and water costs; and increased allocated labor costs from the Department of Technology. Per an agreement with Regional Parks, appropriations also include a transfer of assessment revenues for the Gibson Crossing subdivision.

The increase in revenue is due to a 25% Board approved rate increase in special assessments, partially offset by a decrease in interest income.

Use of Fund Balance reflects a reserve release of \$161,355. Reserve changes from the prior year Adopted Budget are detailed below:

- Working Capital Reserve has decreased \$161,355.

Budget Unit Functions & Responsibilities

The **Transportation - Sales Tax** Fund provides financing for public road improvements in the Unincorporated Area of Sacramento County using funds derived primarily from the Measure A Transportation Sales Tax initiative, originally approved by the voters in November 1988. This initiative was in effect for twenty years. The voters approved a renewal effective in 2009, which will continue for 30 years. The County receives this revenue from the Sacramento Transportation Authority in accordance with a regional formula and an approved Entity Annual Expenditure Plan. The funds are used to provide ongoing road maintenance; improve and construct new bikeways and pedestrian walkways; design and construct new roads; support elderly and disabled accessibility projects; construct and improve existing traffic signals; and conduct State highway project studies.

Goals

- Repair existing roadways, construct new highways and local streets, expand public transit, relieve traffic congestion, and improve air quality using Transportation Sales Tax funding.
- Construct and improve pedestrian and bicycle facilities within the unincorporated area of Sacramento County.
- Construct and improve traffic signals and other safety improvements.

Accomplishments

- Continued efforts to improve traffic control and safety through the continuous projects/programs: Countywide Sidewalk Improvements, Neighborhood Traffic Program, Intersection Improvements, and Safe Routes to School Program.
- Construction to improve pedestrian and bicycle facilities started on the following projects: Florin Road Bicycle and Pedestrian Improvements – Franklin to Power Inn Road, Power Inn Road Bicycle and Pedestrian Improvements – Loucreta to Florin, and Fair Oaks Boulevard Bicycle and Pedestrian Mobility Project – Phase 2.
- Completion of the 47 th Avenue Pedestrian and Bicycle Improvements – Sacramento City/County Limits to Stockton Boulevard project.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Transportation Sales Tax	\$40,857,431	\$65,047,601	\$62,576,550	\$(2,471,051)	(3.8)%
Total Expenditures / Appropriations	\$40,857,431	\$65,047,601	\$62,576,550	\$(2,471,051)	(3.8)%
Total Reimbursements	\$(830,702)	\$(6,632,768)	\$(5,452,537)	\$1,180,231	(17.8)%
Net Financing Uses	\$40,026,730	\$58,414,833	\$57,124,013	\$(1,290,820)	(2.2)%
Total Revenue	\$40,104,405	\$56,481,387	\$55,182,271	\$(1,299,116)	(2.3)%
Use of Fund Balance	\$(77,675)	\$1,933,446	\$1,941,742	\$8,296	0.4%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$21,934,036	\$34,976,908	\$32,432,970	\$(2,543,938)	(7.3)%
Other Charges	\$576,783	\$2,064,815	\$1,506,460	\$(558,355)	(27.0)%
Interfund Charges	\$18,346,612	\$28,005,878	\$28,637,120	\$631,242	2.3%
Total Expenditures / Appropriations	\$40,857,431	\$65,047,601	\$62,576,550	\$(2,471,051)	(3.8)%
Other Reimbursements	\$(830,702)	\$(6,632,768)	\$(5,452,537)	\$1,180,231	(17.8)%
Total Reimbursements	\$(830,702)	\$(6,632,768)	\$(5,452,537)	\$1,180,231	(17.8)%
Net Financing Uses	\$40,026,730	\$58,414,833	\$57,124,013	\$(1,290,820)	(2.2)%
Revenue					
Taxes	\$28,138,297	\$39,677,725	\$39,649,699	\$(28,026)	(0.1)%
Revenue from Use Of Money & Property	\$34,906	\$101,295	\$38,497	\$(62,798)	(62.0)%
Intergovernmental Revenues	\$11,058,148	\$12,664,954	\$15,426,082	\$2,761,128	21.8%
Miscellaneous Revenues	\$873,053	\$4,037,413	\$67,993	\$(3,969,420)	(98.3)%
Total Revenue	\$40,104,405	\$56,481,387	\$55,182,271	\$(1,299,116)	(2.3)%
Use of Fund Balance	\$(77,675)	\$1,933,446	\$1,941,742	\$8,296	0.4%

Summary of Changes

The Recommended Budget reflects a \$2,471,051 (3.8%) decrease in total appropriations, a \$1,180,231 (17.8%) decrease in reimbursements, a \$1,299,116 (2.3%) decrease in revenue, and an \$8,296 (0.4%) increase in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to the shift or completion of projects including charges related to projects in other budget units.

- Projects that ended construction in Fiscal Year 2021-22 include 47 th Avenue Pedestrian and Bicycle Improvements - Sac City/County Limits to Stockton Boulevard, Hazel Avenue Sidewalk Improvements, Hazel Avenue Phase 2, and Accessible Curb Ramp Improvement 2021.
- Projects with construction continuing into Fiscal Year 2022-23 include Hazel Avenue Phase 3, Florin Road Bicycle and Pedestrian Improvements, Morse Avenue Sidewalk HSIP Cycle, Power Inn Road Bicycle and Pedestrian Improvements, Watt Avenue Complete Street Improvements, and Fair Oaks Boulevard Bicycle and Pedestrian Mobility Project Phase 2.

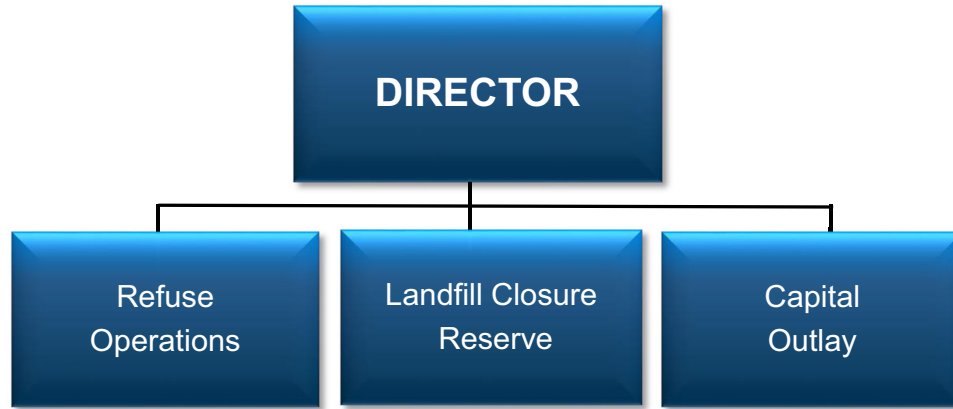
The decrease in reimbursements is due to a decrease in inter-fund transfers from the Road Fund and Sacramento County Transportation Development Fee Capital Fund budget units for capital construction projects. The net decrease is due to the following projects: Florin Road Bicycle and Pedestrian Improvements, 47th Avenue Pedestrian and Bicycle Improvements, Accessible Curb Ramp Improvement 2021, Power Inn Road Bicycle and Pedestrian Improvements, Hazel Avenue Phase 2, Hazel Avenue Phase 3, and Elverta Road – Watt Avenue to Dutch Haven.

The decrease in revenue is due to a decrease in claimable qualified project expenditures.

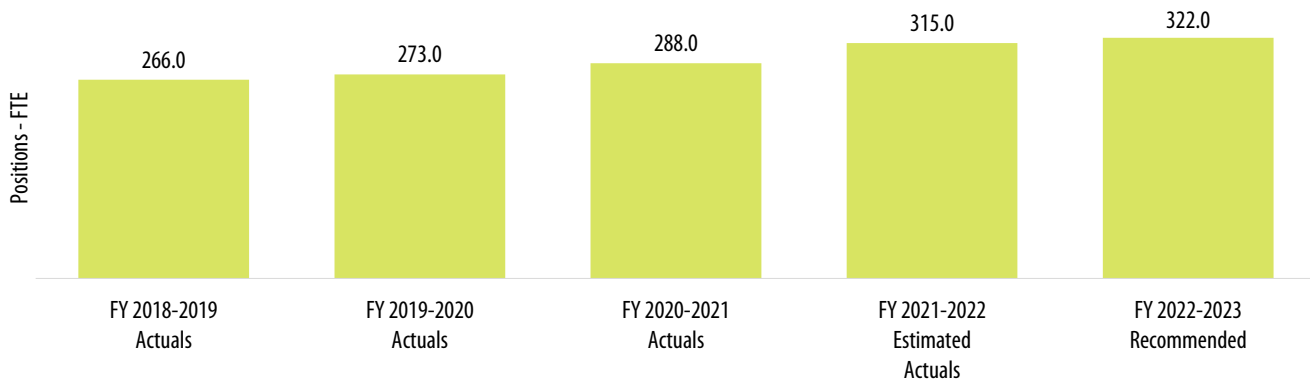
Use of Fund Balance reflects a carryover of \$1,941,742 in available balance.

- There are no changes to reserves.

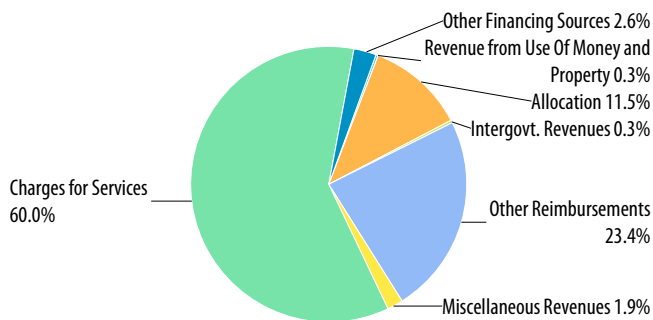
Department Structure
Doug Sloan, Director



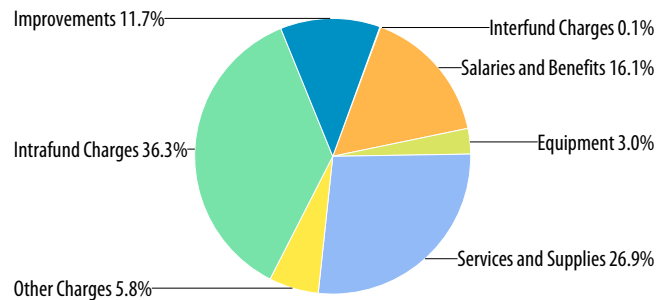
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Solid Waste Enterprise**, also referred to as the Department of Waste Management and Recycling (DWMR), operates the County's residential municipal solid waste system from curbside collection to recovery of recyclable materials and landfill disposal of refuse. This vertical integration allows DWMR to provide superior service at competitive prices. DWMR is responsible for planning, developing, operating and maintaining integrated solid waste management services in unincorporated Sacramento County. Services are provided through the following programs:

- Administration and Support
- Capital Outlay Fund
- Collections
- Kiefer Landfill
- North Area Recovery Station (NARS)

Goals

- Commence implementation of organic waste collection activities in compliance with Senate Bill 1383 (SB-1383) regulations, which requires California residents to separate food scraps and food-soiled paper from their garbage to reduce organic waste at landfills.
- Implement an in-cab data system pilot for Collections equipment to provide video retention, service verification, routing support, and other necessary routing data.
- Proceed with the NARS improvement project to improve scales capacity and break ground on a new organics collection transfer building. The project is needed to efficiently support current and future volumes of traffic and tonnage.

Accomplishments

- Implemented rerouting impacting approximately 135,000 homes (85%) of DWMR residential curbside collection customers. The reroute involved robust public communication, repositioning staff and equipment, and various administrative supports to better position routes to their tipping locations, ensure better fleet support, and to prepare for SB-1383 weekly organics collection.
- Supported wildfire debris disposal efforts by accepting tonnage at the Kiefer Landfill from 600 El Dorado County homes in order to properly dispose of soil, ash, and debris from the Caldor wildfire, which burned 221,835 acres in the counties of El Dorado, Amador, and Alpine.
- Secured Board approval of monthly residential collection rate increases, a significant step in improving the department's capacity to achieve compliance with new State regulations and build long-term financial sustainability.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Administration and Support	\$22,179,696	\$23,742,893	\$26,845,309	\$3,102,416	13.1%
Capital Outlay Fund	\$27,251,170	\$34,793,691	\$52,194,087	\$17,400,396	50.0%
Collections	\$59,851,804	\$80,278,859	\$94,614,034	\$14,335,175	17.9%
Kiefer Landfill	\$25,121,747	\$34,075,701	\$37,837,252	\$3,761,551	11.0%
North Area Recovery Station (NARS)	\$32,667,661	\$41,831,036	\$52,155,893	\$10,324,857	24.7%
Total Expenditures / Appropriations	\$167,072,077	\$214,722,180	\$263,646,575	\$48,924,395	22.8%
Total Reimbursements	\$(49,265,185)	\$(73,702,619)	\$(98,174,714)	\$(24,472,095)	33.2%
Net Financing Uses	\$117,806,892	\$141,019,561	\$165,471,861	\$24,452,300	17.3%
Total Revenue	\$102,552,773	\$130,368,488	\$140,625,810	\$10,257,322	7.9%
Use of Fund Balance	\$15,254,120	\$10,651,073	\$24,846,051	\$14,194,978	133.3%
Positions	285.0	314.0	322.0	8.0	2.5%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$35,532,284	\$40,692,561	\$42,461,228	\$1,768,667	4.3%
Services & Supplies	\$49,304,491	\$62,793,279	\$70,985,049	\$8,191,770	13.0%
Other Charges	\$13,748,551	\$15,106,270	\$15,392,854	\$286,584	1.9%
Improvements	\$15,644,552	\$7,594,551	\$30,860,731	\$23,266,180	306.4%
Equipment	\$1,324,380	\$15,099,662	\$7,896,261	\$(7,203,401)	(47.7)%
Interfund Charges	\$2,502,634	\$1,570,625	\$250,000	\$(1,320,625)	(84.1)%
Intrafund Charges	\$49,015,185	\$71,865,232	\$95,800,452	\$23,935,220	33.3%
Total Expenditures / Appropriations	\$167,072,077	\$214,722,180	\$263,646,575	\$48,924,395	22.8%
Intrafund Reimbursements Between Programs	\$(19,084,144)	\$(27,535,063)	\$(47,508,551)	\$(19,973,488)	72.5%
Other Reimbursements	\$(30,181,041)	\$(46,167,556)	\$(50,666,163)	\$(4,498,607)	9.7%
Total Reimbursements	\$(49,265,185)	\$(73,702,619)	\$(98,174,714)	\$(24,472,095)	33.2%
Net Financing Uses	\$117,806,892	\$141,019,561	\$165,471,861	\$24,452,300	17.3%
Revenue					
Licenses, Permits & Franchises	\$1,380,347	—	—	—	—%
Revenue from Use Of Money & Property	\$509,365	\$399,540	\$601,037	\$201,497	50.4%
Intergovernmental Revenues	\$524,214	\$1,499,724	\$672,120	\$(827,604)	(55.2)%
Charges for Services	\$94,355,570	\$118,823,833	\$129,642,899	\$10,819,066	9.1%
Miscellaneous Revenues	\$5,693,217	\$3,341,459	\$4,037,000	\$695,541	20.8%
Other Financing Sources	\$90,059	\$6,303,932	\$5,672,754	\$(631,178)	(10.0)%
Total Revenue	\$102,552,773	\$130,368,488	\$140,625,810	\$10,257,322	7.9%
Use of Fund Balance	\$15,254,120	\$10,651,073	\$24,846,051	\$14,194,978	133.3%
Positions	285.0	314.0	322.0	8.0	2.5%

Summary of Changes

The Recommended Budget reflects a \$48,924,395 (22.8%) increase in total appropriations, a \$24,472,095 (33.2%) increase in reimbursements, a \$10,257,322 (7.9%) increase in revenue, and a \$14,194,978 (133.3%) increase in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- An increase in salary and benefit expenses for existing positions.
- Increases in services and supplies largely driven by the increasing cost of fuel and lubricants, equipment maintenance, and organics waste processing.
- An increase in funded capital projects.

- Increases in intrafund charges to the residential collection program for disposal services at the Kiefer Landfill and at the North Area Recovery Station (NARS) and increased costs for administrative support.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to facility rate increases and intrafund reimbursements for administrative support.

The increase in revenue is due to increases in tipping fees at NARS and Kiefer Landfill and approved residential rate increases.

Use of Fund Balance reflects a \$24,846,051 decrease in retained earnings.

Position counts have increased by 8.0 FTE from the prior year Adopted Budget due to:

- 1.0 FTE net mid-year increase.
- 7.0 FTE total additions in recommended growth requests

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Administration and Support	788,007	—	—	788,007	4.0
Capital Outlay Fund	65,014	—	—	65,014	—
Collections	4,295,916	—	—	4,295,916	3.0
Kiefer Landfill	1,099,744	—	—	1,099,744	—
North Area Recovery Station (NARS)	266,284	—	—	266,284	—

Structural Projects - \$30,852,131

\$9,245,320 - Kiefer Landfill, Liner and Ancillary Features. This project includes the planning, design, construction, construction management, inspections, reporting, and oversight associated with construction of prepared excavation, landfill liner, and leachate collection, landfill gas piping systems, infrastructure, drainage, and roadway for the Kiefer Landfill. Liner and supporting infrastructure to be constructed for a second phase of Module M4 over multiple fiscal years and initial work on Module 5.

\$6,212,200 – Kiefer Landfill, Final Cover. This project includes the planning, design, construction, construction management, inspections, and reporting associated with construction of partial final closure components such as final cover, drainage improvements, landfill gas modifications, vegetation, and erosion control.

\$3,833,882 – Kiefer Landfill, Wastewater Handling System Improvements. This project provides for the construction of a wastewater force main from Kiefer Landfill to the sewer system that will handle all of the leachate produced at the landfill as well as the sewer system from the Engineering and Administration buildings. This project provides for implementation of a long-term wastewater and leachate-handling solution as has been determined by an alternatives evaluation study completed previously by a consultant.

\$3,685,650 – North Area Recovery Station, Site Master Plan. The project provides for new entrance facilities, scales expansion, safety and operational efficiency improvements, rerouting of infrastructure, relocation of existing activities, earthwork, easement and land acquisition, select paving projects, demolition, and storm water improvements. This project represents the final immediate phase of major design and construction improvements as part of a comprehensive Master Plan defined in Summer 2019.

\$2,671,009 – Kiefer Landfill - Gas and Leachate Management Systems Improvements. This project includes expansion of the Kiefer Landfill gas collection system in Module 3 (M3) and installation of additional gas and leachate infrastructure in and around modules M1, M1-L, and M2. Additional gas collectors are required to maintain compliance with regulatory requirements. The project will involve the installation of new and replacement wells, horizontal gas collectors, control systems, new piping, instrumentation, electrification, and tanks. This budget also includes costs for scheduled replacement of various flare station, energy plant, equipment items, and the leachate circulation system.

\$1,130,000 – Facility Improvements - Electric Vehicle Charging Stations. This project consists of the installation of a heavy vehicle charging station at North Collections and light vehicle electric vehicle (EV) charging stations at various DWMR owned facilities. The completion of the project will allow the department to apply for a AQMD grant.

\$973,055 – Facility Improvements - Capital Renewal Forecast. This project includes forecasted replacement needs of building systems and equipment at various DWMR buildings, including those to address needed ADA capital project upgrades. The project is based on a 2014-16 facility condition assessment that included buildings at six DWMR facilities.

\$942,250 – Kiefer Landfill - Asphalt Pavement Rehabilitation. This project is for rehabilitation of asphalt roads at the Kiefer Landfill. The project will resurface the green waste, recycling, and self-haul drop-off areas. Future phases of this ongoing project include design, construction, construction management, and inspection for the repair and reconstruction of asphalt pavement at Kiefer Landfill.

\$294,000 – North Area Recovery Station - Shed Improvements. This project includes a rehabilitation and revitalization of the existing tipping shed facility at the North Area Recovery Station, including construction of new storm water drainage and pumping infrastructure, push wall freeboard modification, misting piping, fire suppression systems, concrete overtopping and structural steel repair. This project was formerly included in the NARS Master Plan Project.

\$275,000 – Information Technology - Site Cameras and Server Upgrades. This project adds to the current surveillance cameras installed at the Waste Management and Recycling sites. This project upgrades current network servers. The camera upgrades will provide for better coverage thus increasing the security awareness of the operations and provide increased safety to the department's staff. The upgrades to the servers will address network connectivity issues and provide for increased storage capacity for video files, and other network issues.

\$252,200 – Kiefer Landfill - Groundwater Monitoring and Remediation. This project includes construction of additional monitoring wells to provide groundwater contaminant plume definition and/or to provide for detection of impacts from a new treated groundwater infiltration basin. This project further includes the design and construction of a replacement extraction well that is no longer functional. Due to migrating groundwater contamination, the new well will be larger than the old well, and may be relocated based on consultant studies. Additionally, the project will rehabilitate plant towers and three old wells that are off-line due to pumps being out-of-service and needing replacement.

\$234,000 – Kiefer Landfill - Entrance Improvements. This project includes full integration of an automated outbound scale at the scale house to increase capacity with requisite construction and equipment purchases. The project also involves the installation of educational and informational exhibits at the visitor center area.

\$211,500– South Collections -- Slow Fill Expansion. This continuing project will provide additional slots to the department's CNG slow fill refueling station. This additional capacity serves CNG fueled equipment transferred from the North Collections site to South Collections as well as additional trucks needed to comply with SB 1383 regulations.

\$165,000 – North Area Recovery Station - Site Perimeter Improvements. This project includes installation of an automated gate, tied into the County security system, to regulate ingress and egress from the unmonitored North Collections site and the adjacent North Area Recovery Station. Unauthorized entrance and exit has become a significant concern in recent years and the Solid Waste Facility Permit specifically requires site security be maintained.

\$164,920 - North Area Recovery Station - Paving Rehabilitation. This project is for rehabilitation of asphalt surfaces at the North Area Recovery Station. The project will resurface the green waste, recycling, service, and customer areas. Additional pavement management activities, including slurry seal and crack seal, added and integrated into a comprehensive program moving forward.

\$147,600 - Kiefer Landfill - Tree Mitigation Irrigation System. This project consists of providing an irrigation system for tree plantings along the south side of Kiefer Boulevard as a mitigation to the tree canopy removed during the North Area Recovery Station master plan improvements project. This project will be performed cooperatively with the Sacramento Tree Foundation.

\$144,300- Kiefer Landfill - Site Infrastructure Improvements. Portions of the existing site infrastructure system need modification or extension to meet the needs of the facility. The existing water requires extension and reconfiguration, the transportation system needs the additions of some pullouts, signage and speed control devices, and the drainage infrastructure requires additional drainage inlets, culverts and channels.

\$124,500- South Area Transfer Station - Site Improvement. This project includes site improvements to the South Area Transfer Station including structure repairs of the top load area, gate repairs, and storm water compliance features to allow transfer at the site during North Area Recovery Station Master Plan Improvements construction and permit compliance.

\$120,245 – Facility Improvements - ADA Mitigation. As part of a comprehensive plan to mitigate all ADA Deficiencies at all DWMR Facilities, this project includes upgrades and modifications as needed to remedy the existing concerns. The master DWMR Plan prioritizes the Public Path of Travel issues in the first years of the plan to maximize accessibility.

\$25,500– Kiefer Landfill - GPS Upgrades. This project is for the purchase of additional and replacement Global Positioning System (GPS) grade control equipment for use in operations equipment at Kiefer Landfill. This project allows for the replacement of fully depreciated equipment in current use.

Equipment Projects – \$7,499,077

\$4,008,177 – Collections - Automated Collection Truck 3-axle ASL. This project is for the purchase of nine fully automated side-loading collection trucks. These vehicles will be 3-axle trucks, with tag axle, powered by compressed natural gas fuel with right-hand drive. This purchase will replace fully depreciated vehicles in current use.

\$913,078 – Collections - Automated Collection Truck 2-axle ASL. This project is for the purchase of two fully automated side-loading collection truck. These will be a 2-axle truck, powered by diesel fuel with right hand drive. These vehicles will be used primarily for dead-end street routes and as a backup vehicle. This unit will replace fully depreciated units in current use.

\$780,000 – North Area Recovery Station – Tractors. This project is for the purchase of three transfer tractors. These transfer tractors will be used primarily at the North Area Recovery Station to transfer waste material from the North Area Recovery Station to the Kiefer Landfill. These units will replace fully depreciated units in current use.

\$463,764 – North Area Recovery Station – Trailers. This project is for the purchase of four transfer trailers. These transfer trailers will be used primarily at the North Area Recovery Station to transfer waste material from the North Area Recovery Station to the Kiefer Landfill. These units will replace fully depreciated units in current use.

\$401,628 – North Area Recovery Station – Excavator. This project is for the purchase of one Excavator. This excavator will be used primarily at the North Area Recovery Station for loading transfer trailers with waste material, and training for future use in the green waste / organics building.

\$363,672 – Can Yard - Flatbed / Box Replacement. This project is for the purchase of two cart delivery trucks. These vehicles will be used to deliver and pick up garbage, recycling and green waste carts to curbside customers. This purchase will replace two fully depreciated vehicle in current use.

\$296,846 – ABNCU – Knuckleboom. This project is for the purchase of one knuckleboom collection truck. This will be a two-axle truck, powered by compressed natural gas fuel. This vehicle will be used for our Appointment Based Neighborhood Clean Up (ABNCU) routes, and to pick up illegally dumped rubbish piles as well as homeless encampment in unincorporated Sacramento County. This purchase is a growth project due to illegal dumping and encampment abatement.

\$271,912 – Kiefer Landfill - Fuel Truck Replacement. This project is for purchase of one heavy-duty fuel truck for Kiefer Landfill operations. This purchase will replace a fully depreciated unit in current use.

Administration and Support

Program Overview

Administration and Support comprises the department's senior leadership and a staff of administration, accounting and finance, planning, special waste, and engineering professionals that provide management and administrative services in support of the department's operating programs. Specific services include, financial and business services, waste management program planning, management of regulatory compliance programs, public outreach, landfill engineering, facility planning and design, and special waste services. The following are some specific services managed by Administration and Support.

- Management of an open commercial franchise system for commercial waste collection and operation of programs to promote commercial sector diversion.
- Management and operation of household hazardous waste (HHW) drop-off facilities at NARS and Kiefer Landfill and collection of waste oil and filters from households at the curb.
- Management of a County program that provides waste disposal at the transfer station and landfill free-of-charge to community groups disposing of waste material collected from community clean-up efforts.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$10,752,242	\$10,480,826	\$11,249,098	\$768,272	7.3%
Services & Supplies	\$9,784,035	\$12,141,105	\$13,695,085	\$1,553,980	12.8%
Other Charges	\$328,574	\$(8,876)	\$393,889	\$402,765	(4,537.7)%
Intrafund Charges	\$1,314,844	\$1,129,838	\$1,507,237	\$377,399	33.4%
Total Expenditures / Appropriations	\$22,179,696	\$23,742,893	\$26,845,309	\$3,102,416	13.1%
Total Reimbursements between Programs		\$(10,045,304)	\$(11,987,218)	\$(1,941,914)	19.3%
Other Reimbursements	\$(1,490,510)	\$(12,471,801)	\$(13,580,163)	\$(1,108,362)	8.9%
Total Reimbursements	\$(20,574,505)	\$(22,517,105)	\$(25,567,381)	\$(3,050,276)	13.5%
Net Financing Uses	\$1,605,190	\$1,225,788	\$1,277,928	\$52,140	4.3%
Revenue					
Cost of Goods Sold	\$(23,364)	—	—	—	—%
Revenue from Use Of Money & Property	\$105,731	\$107,100	\$248,260	\$141,160	131.8%
Intergovernmental Revenues	\$144,942	\$260,242	\$50,000	\$(210,242)	(80.8)%
Charges for Services	\$821,464	\$519,630	\$653,669	\$134,039	25.8%
Miscellaneous Revenues	\$510,445	\$338,816	\$326,000	\$(12,816)	(3.8)%
Total Revenue	\$1,559,218	\$1,225,788	\$1,277,929	\$52,141	4.3%
Use of Fund Balance	\$45,973	—	\$(1)	\$(1)	—%
Positions	67.0	70.0	74.0	4.0	5.7%

Summary of Changes

The Recommended Budget reflects a \$3,102,416 (13.1%) increase in total appropriations, a \$3,050,276 (13.5%) increase in reimbursements, a \$52,141 (4.3%) increase in revenue, and a \$1 (0.0%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increase in salaries and benefits.
- Increased costs for various engineering services for projects in support of SB-1383, security, allocated costs, and an embedded Public Information Manager.
- Recommended growth detailed later in this section.

The increase in reimbursements is from the operating programs for administrative support services, netted with the increase in interest income.

The net increase in revenue is due to an increase in interest income and a decrease in state aid.

Use of Fund Balance reflects a \$1 increase in retained earnings.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - 1.0 FTE Safety Technician - FBS					
	123,704	—	—	123,704	1.0
Add 1.0 FTE Safety Technician to maintain safety and training records, and provide support to the Safety team. As a result of internal restructuring to ensure acceptable service levels, the training coordination and administration function was moved to the Safety unit from the Financial and Business Services unit. The current staffing level is inadequate to support the department and State OSHA requirements. Ongoing costs will be funded from approved rate increases.					
DWMR - 1.0 FTE Sr Accountant - FBS					
	149,192	—	—	149,192	1.0
Add 1.0 FTE Sr Accountant to support development and maintenance of the Department's rate and financial planning models as well as analytical support for budget development and monitoring and performance data metrics. As a result of internal restructuring to ensure acceptable service levels, the former Administrative Services Officer 1 position was re-purposed to support Personnel and Payroll efforts. The department requires staffing with more financial experience equivalent to a Sr Accountant classification to provide financial analysis and performance data metrics. Ongoing cost will be funded from approved rate increases.					
DWMR - 1.0 FTE Waste Management Program Assistant - Planning					
	127,182	—	—	127,182	1.0
Add 1.0 FTE WM Program Assistant to support DWMR efforts in the Community Clean-up programs, which have grown significantly in the past year. DWMR's spending on community clean-up programs have increased from \$400,000 to \$1,500,000 in the past year and could increase even more if the County is successful with obtaining State grand funding. The program requires additional staffing to support the growing homeless encampment cleanup and litter collection program. Ongoing costs will be funded from approved rate increases.					
DWMR - 1.0 FTE Waste Management Program Manager II - Planning					
	216,877	—	—	216,877	1.0
Add 1.0 FTE WM Program Manager II to support the Technical Services unit and oversee commercial and residential planning waste management programs, business development, special waste and household hazardous waste management, contract administration, and information technology. This new classification was created as a result of an approved class study. Ongoing costs will be funded from approved rate increases.					
DWMR - DPS 1.0 FTE Sr Personnel Analyst for Waste Management - Direct Charge					
	161,052	—	—	161,052	—
DWMR will fund an embedded Sr. Personnel Analyst to handle confidential personnel matters. Costs will be covered by funds previously allocated for an embedded Department of Personnel Services (DPS) Sr. Training and Development Specialist that was part of a five-year MOU that will expires Jun 30, 2022. This request is contingent on approval of a linked request in the DPS budget (BU 6050000).					
DWMR - GIS Regional Imagery 2022 Collection					
	10,000	—	—	10,000	—
DWMR portion of GIS Regional Imagery 2022 Collection Project to take aerial photos of Sacramento County that will show current growth and expansion in the past two years. DWMR uses these images in GIS maps as well as all the new routing. The Project is managed by the Department of Technology's (DTech) GIS Division. DTech provided the estimated cost of \$10,000 to DWMR. This one-time cost will be funded with retained earnings.					

Capital Outlay Fund

Program Overview

The **Capital Outlay Fund** provides for the planning, design, development and renewal of the department's capital facilities as well as the acquisition and replacement of capital equipment. Major facilities include, NARS, Kiefer Landfill, South Area Transfer Station, and Yard facilities for Collection operations. Major equipment includes a fleet of over 200 heavy duty equipment comprising garbage collection vehicles, tractors and trailers, loaders, excavators, and compactors.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$3,748	\$951,952	\$2,352,081	\$1,400,129	147.1%
Other Charges	\$10,278,490	\$11,147,526	\$11,085,014	\$(62,512)	(0.6)%
Improvements	\$15,644,552	\$7,594,551	\$30,860,731	\$23,266,180	306.4%
Equipment	\$1,324,380	\$15,099,662	\$7,896,261	\$(7,203,401)	(47.7)%
Total Expenditures / Appropriations	\$27,251,170	\$34,793,691	\$52,194,087	\$17,400,396	50.0%
Total Reimbursements between Programs		\$(17,489,759)	\$(35,521,333)	\$(18,031,574)	103.1%
Total Reimbursements	—	\$(17,489,759)	\$(35,521,333)	\$(18,031,574)	103.1%
Net Financing Uses	\$27,251,170	\$17,303,932	\$16,672,754	\$(631,178)	(3.6)%
Revenue					
Cost of Goods Sold	\$17,534	—	—	—	—%
Revenue from Use Of Money & Property	\$74,775	—	—	—	—%
Intergovernmental Revenues	\$136,588	—	—	—	—%
Other Financing Sources	\$90,059	\$6,303,932	\$5,672,754	\$(631,178)	(10.0)%
Total Revenue	\$318,956	\$6,303,932	\$5,672,754	\$(631,178)	(10.0)%
Use of Fund Balance	\$26,932,214	\$11,000,000	\$11,000,000	—	—%

Summary of Changes

The Recommended Budget reflects a \$17,400,396 (50.0%) increase in total appropriations, an \$18,031,574 (103.1%) increase in reimbursements, and a \$631,178 (10.0%) decrease in revenue from the prior year Adopted Budget.

The increase in total appropriations is due to financing payments for new trucks and a funding increase for SB-1383 projects.

The increase in reimbursements is due to reimbursements from Collections, Transfer, and Landfill programs for FY 2022-23 capital projects, which are funded by revenue from residential collection and gate tipping fees.

The decrease in revenue is due to decrease in funds from financing.

Use of Fund Balance reflects an \$11.0 million decrease in retained earnings.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - Light Fleet Vehicles - KLF & NARS	65,014	—	—	65,014	—

Two light fleet home retention vehicles for two current Operations Managers for regular trips to multiple DWMR facilities and off-hour/weekend immediate response as needed. The one-time cost to procure vehicles and the on-going cost for fuel and retention are funded from approved rate increases. This request is split between two programs in the DWMR budget.

Collections

Program Overview

Collections provides an array of services for ratepayers and the community, including:

- The pickup of residential garbage, organic waste, and recyclables. Along with collection of waste from the three carts, operators also collect waste oil and filters from households at the curb for disposal at the department's Household Hazardous Waste (HHW) drop-off facilities. The three-cart residential curbside collection operation serves close to 600,000 residents in approximately 159,000 households across 800 square miles of the unincorporated area.
- An appointment-based neighborhood clean-up service (ABNCU) where each customer is entitled to one scheduled pick up of large waste material and bulky items placed curbside by the customer at no additional charge. The ABNCU program provides residential pick up of non-regular trash items such as furniture, appliances, and wood piles. Additional pick-ups are provided at minimal charge. The ABNCU program is also extended to help the County clean up the blight of illegal dumping from our community.
- Through the collections program, the Department also manages a residential street sweeping services contract covering over 2,418 residential street miles and 894 arterial street miles on average each month.
- For customers with a disability limiting or preventing them from placing their carts at the curb, the Department runs a courtesy service (disability exemption program) whereby a DWMR collection truck driver wheels a customer's carts to the curb and back to the customer's normal accessible place.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$14,085,352	\$17,291,041	\$18,447,333	\$1,156,292	6.7%
Services & Supplies	\$19,283,068	\$25,237,579	\$26,920,863	\$1,683,284	6.7%
Other Charges	\$3,086,892	\$3,846,256	\$3,815,451	\$(30,805)	(0.8)%
Intrafund Charges	\$23,396,492	\$33,903,983	\$45,430,387	\$11,526,404	34.0%
Total Expenditures / Appropriations	\$59,851,804	\$80,278,859	\$94,614,034	\$14,335,175	17.9%
Total Reimbursements between Programs		—	—	—	—%
Other Reimbursements	\$(191,242)	\$(776,000)	\$(776,000)	—	—%
Total Reimbursements	\$(191,391)	\$(776,000)	\$(776,000)	—	—%
Net Financing Uses	\$59,660,413	\$79,502,859	\$93,838,034	\$14,335,175	18.0%
Revenue					
Cost of Goods Sold	\$(25,263)	—	—	—	—%
Intergovernmental Revenues	\$147,523	\$1,056,367	\$483,090	\$(573,277)	(54.3)%
Charges for Services	\$53,274,900	\$67,859,782	\$81,636,551	\$13,776,769	20.3%
Miscellaneous Revenues	\$2,011,079	—	—	—	—%
Total Revenue	\$55,408,239	\$68,916,149	\$82,119,641	\$13,203,492	19.2%
Use of Fund Balance	\$4,252,174	\$10,586,710	\$11,718,393	\$1,131,683	10.7%
Positions	127.0	153.0	156.0	3.0	2.0%

Summary of Changes

The Recommended Budget reflects a \$14,335,175 (17.9%) increase in total appropriations, a \$13,203,492 (19.2%) increase in revenue, and a \$1,131,683 (10.7%) increase in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Cost increases in salaries and benefits attributed to overtime and extra help to meet mandated SB-1383 program.
- An increase in services and supplies due to the increased cost of fuel and lubricants and organics waste processing.
- An increase in intrafund charges resulting from increases in administrative support costs and facility rate fees.
- Recommended growth detailed later in this section.

The increase in revenue is due to higher residential rates that will go into effect July 1, 2022.

Use of Fund Balance reflects an \$11,718,393 decrease in retained earnings.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMMR - 1.0 FTE Sanitation Worker - South Collections					
	93,732	—	—	93,732	1.0
Add 1.0 FTE Sanitation Worker to service Appointment Based Neighborhood Clean Up (ABNCU). ABNCU appointments have increased by approximately 12% each year and the same crews service approximately 9000 illegal dumping reports each year. These appointments and reported illegal dumping increases have outpaced current staff hours available to safely and efficiently maintain compliance removing illegal dumping and scheduling appointments available for County residents' bulky waste pick up in a timely manner. The ongoing cost will be funded from approved rate increases.					
DWMMR - 2.0 FTE Maintenance Worker - Cart Yard					
	171,370	—	—	171,370	2.0
Add 2.0 FTE Maintenance Workers to conduct route reviews by inspecting the cart contents, document, and educate customers who have placed the wrong materials in a particular cart. Additional staffing is critical to support the development of a residential organics diversion program for the County, as well as meeting additional SB 1383 recordkeeping, reporting, procurement, and inspection protocols. Ongoing costs will be funded from approved rate increases.					
DWMMR - Equipment Maintenance Services					
	2,880,332	—	—	2,880,332	—
Increased costs for equipment maintenance services and repair of existing equipment past their useful life (which cost more to maintain) and for the cost to maintain planned additions of new equipment ordered in prior fiscal year (approx. 15 months lag time from placing order to receiving order). The Department of General Services (DGS) estimated the cost increase from planned additions based on expected delivery dates, number of months equipment are expected to be in service, and for services such as repair, compliance reporting, safety checks, etc. DGS' estimated overall maintenance cost includes 3% COLA increase and approximately 10% increase in vendor and parts cost. Growth amount is the difference between DGS' total estimate (\$13,089,674) for FY 2022-23 and DWMMR base budget amounts. Costs will be funded from approved rate increases. This request is split between several programs in the DWMMR budget and is contingent on approval of a linked request in the DGS budget (BU 7000000).					
DWMMR - Extra Help for Collections					
	301,142	—	—	301,142	—
Increased cost in Extra Help/Intermittent Operators (Collections Equipment Operator (CEO) and Sr. CEO) to support North and South Collections. This represents 15% intermittent coverage in Operations for absences and to cover additional/doubled the number of routes from every other week to weekly pick up as mandated by SB 1383. Costs will be funded from approved rate increases.					
DWMMR - In Cab Technology - Collections					
	615,000	—	—	615,000	—
Increased costs in data processing supplies for in cab technology for Collection equipment to provide video retention, service verification, routing support, and other necessary routing data. Costs will be funded from approved rate increases.					
DWMMR - Over Time Expense - Collections					
	234,340	—	—	234,340	—
Increased overtime at North and South Collections. The Operations Division has had difficulty filling open Operator (CEO & Sr CEO) positions due to market constraints and the pandemic. DWMMR expects hiring to continue to be a challenge through next fiscal year. The department is short staffed and current staff have had to work overtime to fulfill minimum service levels. Existing routes and expected new routes next fiscal year as a result of SB 1383 must be serviced by existing staff. As a result, the department expects to increase the use of over time to fulfill services required. Costs will be funded from approved rate increases.					

Kiefer Landfill

Program Overview

Kiefer Landfill is a Class III landfill located in eastern Sacramento County serving the entire County and has an estimated remaining capacity of 65 years. The landfill program provides for the daily operations of Kiefer Landfill, which is open seven days a week. In addition, the program provides funding for the Kiefer Landfill Closure Fund to finance future expenses associated with final closure and post-closure care of the Landfill as mandated by the State of California. The program also provides funding for the Kiefer Wetlands Preserve Trust Fund to finance the maintenance of the Kiefer Wetlands Preserve in perpetuity.

The landfill also includes a renewable energy power plant that utilizes landfill gas collected via an extensive landfill gas collection system to generate approximately 65,000 megawatts-hours of electricity annually supplied to the local grid through a power purchase agreement with the Sacramento Municipal Utilities District. This is enough electricity to power about 8,000 homes.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$5,042,704	\$6,182,080	\$6,096,972	\$(85,108)	(1.4)%
Services & Supplies	\$10,137,672	\$11,207,057	\$12,871,693	\$1,664,636	14.9%
Other Charges	\$13,657	\$61,071	\$50,000	\$(11,071)	(18.1)%
Interfund Charges	\$2,502,634	\$1,570,625	\$250,000	\$(1,320,625)	(84.1)%
Intrafund Charges	\$7,425,079	\$15,054,868	\$18,568,587	\$3,513,719	23.3%
Total Expenditures / Appropriations	\$25,121,747	\$34,075,701	\$37,837,252	\$3,761,551	11.0%
Other Reimbursements	\$(16,575,557)	\$(19,597,522)	\$(20,910,000)	\$(1,312,478)	6.7%
Total Reimbursements	\$(16,575,557)	\$(19,597,522)	\$(20,910,000)	\$(1,312,478)	6.7%
Net Financing Uses	\$8,546,189	\$14,478,179	\$16,927,252	\$2,449,073	16.9%
Revenue					
Cost of Goods Sold	\$420	—	—	—	—%
Licenses, Permits & Franchises	\$1,380,347	—	—	—	—%
Revenue from Use Of Money & Property	\$357,778	\$292,440	\$264,028	\$(28,412)	(9.7)%
Intergovernmental Revenues	\$85,211	\$159,305	\$116,060	\$(43,245)	(27.1)%
Charges for Services	\$21,841,862	\$24,560,867	\$24,759,590	\$198,723	0.8%
Miscellaneous Revenues	\$3,128,621	\$3,013,643	\$3,700,000	\$686,357	22.8%
Total Revenue	\$26,794,239	\$28,026,255	\$28,839,678	\$813,423	2.9%
Use of Fund Balance	\$(18,248,049)	\$(13,548,076)	\$(11,912,426)	\$1,635,650	(12.1)%
Positions	43.0	43.0	44.0	1.0	2.3%

Summary of Changes

The Recommended Budget reflects a \$3,761,551 (11.0%) increase in total appropriations, a \$1,312,478 (6.7%) increase in reimbursements, an \$813,423 (2.9%) increase in revenue, and a \$1,635,650 (12.1%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- An increase in services and supplies resulting from the increased cost of fuel and lubricants and organics waste processing.
- An increase in intrafund charges resulting from increases in administrative support costs.
- The end of a five-year commitment to annually transfer \$1.2 million in non-service fee funds to the Regional Parks Department (BU 6400000) for encampment clean-up efforts on the American River Parkway.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to a facilities rate increase at the Kiefer Landfill in effect January 2023, charged and reimbursed by the Collections and Transfer programs.

The increase in revenue is due to tipping fees, electricity sales, and recycling.
Use of Fund Balance reflects an \$11,912,426 increase in retained earnings.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - Blue Ridge Metrics Tracking					
	24,987	—	—	24,987	—
Additional cost in Professional Services to obtain metrics to evaluate best practices and operational performance at Kiefer Landfill and North Area Recovery Station. Operations division has a need for metrics tracking to address operational performance and efficiency. Blue Ridge is recognized as the leader in best practices for Landfill as well as offering tech support. Costs will be funded from approved rate increases.					
DWMR - Equipment Maintenance Services					
	161,557	—	—	161,557	—
Increased costs for equipment maintenance services and repair of existing equipment past their useful life (which cost more to maintain) and for the cost to maintain planned additions of new equipment ordered in prior fiscal year (approx. 15 months lag time from placing order to receiving order). The Department of General Services (DGS) estimated the cost increase from planned additions based on expected delivery dates, number of months equipment are expected to be in service, and for services such as repair, compliance reporting, safety checks, etc. DGS' estimated overall maintenance cost includes 3% COLA increase and approximately 10% increase in vendor and parts cost. Growth amount is the difference between DGS' total estimate (\$13,089,674) for FY 2022-23 and DWMR base budget amounts. Costs will be funded from approved rate increases. This request is split between several programs in the DWMR budget and is contingent on approval of a linked request in the DGS budget (BU 7000000).					
DWMR - KLF Winterpad Operational Expense					
	900,000	—	—	900,000	—
Increased operational expense to develop a winter pad at Kiefer Landfill, which has not been developed for over two years and is now needed. Increased operational expense includes new spools and tarps, which are old and falling apart due to wear and tear. Expense also includes litter fencing to contain debris within the site and to avoid spreading to nearby roads and vacant lots. Costs will be funded from approved rate increases.					
DWMR - Light Fleet Vehicles - KLF & NARS					
	13,200	—	—	13,200	—
Two light fleet home retention vehicles for two current Operations Managers for regular trips to multiple DWMR facilities and off-hour/weekend immediate response as needed. The one-time cost to procure vehicles and the on-going cost for fuel and retention are funded from approved rate increases. This request is split between two programs in the DWMR budget.					

North Area Recovery Station (NARS)

Program Overview

North Area Recovery Station (NARS) is a transfer and recovery station in the northern part of the County with a permitted capacity to handle 2,400 tons of solid waste per day. NARS serves as the department's transfer site for residential garbage and source-separated organic waste material collected from the North Collections service area. Garbage is transferred to Kiefer Landfill, while organic waste is transferred to outside vendors for processing. NARS also serves as a transfer and recovery site for commercial waste haulers and noncommercial self-haul customers. The NARS program provides for the daily operations of the transfer station seven days a week.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$5,651,986	\$6,738,614	\$6,667,825	\$(70,789)	(1.1)%
Services & Supplies	\$10,095,967	\$13,255,586	\$15,145,327	\$1,889,741	14.3%
Other Charges	\$40,938	\$60,293	\$48,500	\$(11,793)	(19.6)%
Intrafund Charges	\$16,878,771	\$21,776,543	\$30,294,241	\$8,517,698	39.1%
Total Expenditures / Appropriations	\$32,667,661	\$41,831,036	\$52,155,893	\$10,324,857	24.7%
Other Reimbursements	\$(11,923,732)	\$(13,322,233)	\$(15,400,000)	\$(2,077,767)	15.6%
Total Reimbursements	\$(11,923,732)	\$(13,322,233)	\$(15,400,000)	\$(2,077,767)	15.6%
Net Financing Uses	\$20,743,930	\$28,508,803	\$36,755,893	\$8,247,090	28.9%
Revenue					
Cost of Goods Sold	\$30,673	—	—	—	—%
Revenue from Use Of Money & Property	\$(28,919)	—	\$88,749	\$88,749	—%
Intergovernmental Revenues	\$9,950	\$23,810	\$22,970	\$(840)	(3.5)%
Charges for Services	\$18,417,344	\$25,883,554	\$22,593,089	\$(3,290,465)	(12.7)%
Miscellaneous Revenues	\$43,073	\$(11,000)	\$11,000	\$22,000	(200.0)%
Total Revenue	\$18,472,122	\$25,896,364	\$22,715,808	\$(3,180,556)	(12.3)%
Use of Fund Balance	\$2,271,808	\$2,612,439	\$14,040,085	\$11,427,646	437.4%
Positions	48.0	48.0	48.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$10,324,857 (24.7%) increase in total appropriations, a \$2,077,767 (15.6%) increase in reimbursements, a \$3,180,556 (12.3%) decrease in revenue, and an \$11,427,646 (437.4%) increase in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- An increase in services and supplies due to the increased cost of fuel, lubricants and organics waste processing.
- An increase in intrafund charges due to increases in administrative support and increases in the facility rate fees.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to a facilities rate increase in effect January 2023.

The decrease in revenue is due to a reduction in volume from tipping movement of collections material directly to Kiefer Landfill.

Use of Fund Balance reflects a \$14,040,085 decrease in retained earnings.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - Equipment Maintenance Services					
	77,307	—	—	77,307	—
Increased costs for equipment maintenance services and repair of existing equipment past their useful life (which cost more to maintain) and for the cost to maintain planned additions of new equipment ordered in prior fiscal year (approx. 15 months lag time from placing order to receiving order). The Department of General Services (DGS) estimated the cost increase from planned additions based on expected delivery dates, number of months equipment are expected to be in service, and for services such as repair, compliance reporting, safety checks, etc. DGS' estimated overall maintenance cost includes 3% COLA increase and approximately 10% increase in vendor and parts cost. Growth amount is the difference between DGS' total estimate (\$13,089,674) for FY 2022-23 and DWMR base budget amounts. Costs will be funded from approved rate increases. This request is split between several programs in the DWMR budget and is contingent on approval of a linked request in the DGS budget (BU 7000000).					
DWMR - Light Fleet Vehicles - KLF & NARS					
	8,977	—	—	8,977	—
Two light fleet home retention vehicles for two current Operations Managers for regular trips to multiple DWMR facilities and off-hour/weekend immediate response as needed. The one-time cost to procure vehicles and the on-going cost for fuel and retention are funded from approved rate increases. This request is split between two programs in the DWMR budget.					
DWMR - Sweeping - NARS					
	180,000	—	—	180,000	—
Increased cost for daily sweeping at North Area Recovery Station (NARS) to comply with the LEA (Local Enforcement Agency) requirements. Costs will be funded by revenue generated from approved rate increases.					

Budget Unit Functions & Responsibilities

The **Capital Outlay Fund** provides for the planning, design, development and renewal of the department's capital facilities as well as the acquisition and replacement of capital equipment. Major facilities include, North Area Recovery Station (NARS), Kiefer Landfill, South Area Transfer Station, and Yard facilities for Collection operations. Major equipment includes a fleet of over 200 heavy duty equipment comprising garbage collection vehicles, tractors and trailers, loaders, excavators, and compactors. The Capital Outlay Fund was consolidated with the Operating Fund (Budget Unit 2200000) in FY 2020-21.

FOR INFORMATION ONLY

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Capital Outlay Fund	\$10,104,306	—	—	—	—%
Total Expenditures / Appropriations	\$10,104,306	—	—	—	—%
Net Financing Uses	\$10,104,306	—	—	—	—%
Total Revenue	\$115,950	—	—	—	—%
Use of Fund Balance	\$9,988,356	—	—	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$(12,943)	—	—	—	—%
Improvements	\$5,096,187	—	—	—	—%
Equipment	\$5,021,062	—	—	—	—%
Total Expenditures / Appropriations	\$10,104,306	—	—	—	—%
Net Financing Uses	\$10,104,306	—	—	—	—%
Revenue					
Revenue from Use Of Money & Property	\$115,950	—	—	—	—%
Total Revenue	\$115,950	—	—	—	—%
Use of Fund Balance	\$9,988,356	—	—	—	—%

Budget Unit Functions & Responsibilities

The **Solid Waste Authority – Commercial Program** is a new program that will continue activities for the unincorporated County that were previously carried out under the Sacramento Regional Solid Waste Authority (SWA), which dissolved on June 30, 2021. The program provides regulatory oversight over the unincorporated County's commercial waste hauler franchises and commercial waste generators (businesses and other commercial entities). This includes outreach and education regarding solid waste requirements for waste generators, business recycling verifications to promote compliance with State recycling mandates, and enforcement of the County's solid waste code with non-compliant commercial waste haulers and generators. The program also includes management and funding for nuisance abatement activities, including servicing of public litter containers, litter pickup, homeless camp clean-ups, and commercial area illegal dumping pickup. The Commercial Program provides funding for the new, mandated edible food recovery program that supports local food recovery organizations by requiring large food generators to recover as much edible food as possible. Additionally, the Commercial Program provides funding for the Solid Waste Lifeline Rebate Program managed by the Department of Finance, Consolidated Utility Billing Services (CUBS) to provide rate relief to qualifying low-income solid waste ratepayers.

Goals

- Achieve 90% compliance of separate recoverable organics collection with generators who generate more than two cubic yards of solid waste; achieve 50% compliance with generators who generate less than two cubic yards of solid waste; and achieve 75% compliance with multi-family generators.
- Implement SB 1383 related inspections of commercial and multifamily generators.
- Expand the nuisance abatement program, including development of a Property and Business Improvement District (PBID) and non-profit local grant, increased coordination within the County to clean-up illegal dumping and homeless encampments, and procurement of a new litter container contract.

Accomplishments

- Successfully amended Sacramento County Code Section 6.20 to incorporate commercial collection and SB 1383 requirements.
- Began focused outreach to multi-family generators, and increased generator and hauler outreach for commercial recycling requirements.
- Achieved 65% compliance with organics collection requirements for generators who generate more than two cubic yards of solid waste.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Commercial Program	—	\$4,761,246	\$6,652,237	\$1,890,991	39.7%
Total Expenditures / Appropriations	—	\$4,761,246	\$6,652,237	\$1,890,991	39.7%
Total Reimbursements	—	\$(1,000,000)	\$(1,000,000)	—	—%
Net Financing Uses	—	\$3,761,246	\$5,652,237	\$1,890,991	50.3%
Total Revenue	—	\$3,541,000	\$4,801,000	\$1,260,000	35.6%
Use of Fund Balance	—	\$220,246	\$851,237	\$630,991	286.5%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	—	\$64,992	\$64,992	—	—%
Services & Supplies	—	\$3,108,867	\$4,462,983	\$1,354,116	43.6%
Interfund Charges	—	\$1,587,387	\$2,124,262	\$536,875	33.8%
Total Expenditures / Appropriations	—	\$4,761,246	\$6,652,237	\$1,890,991	39.7%
Other Reimbursements	—	\$(1,000,000)	\$(1,000,000)	—	—%
Total Reimbursements	—	\$(1,000,000)	\$(1,000,000)	—	—%
Net Financing Uses	—	\$3,761,246	\$5,652,237	\$1,890,991	50.3%
Revenue					
Licenses, Permits & Franchises	—	\$3,500,000	\$4,500,000	\$1,000,000	28.6%
Fines, Forfeitures & Penalties	—	\$41,000	\$41,000	—	—%
Miscellaneous Revenues	—	—	\$260,000	\$260,000	—%
Total Revenue	—	\$3,541,000	\$4,801,000	\$1,260,000	35.6%
Use of Fund Balance	—	\$220,246	\$851,237	\$630,991	286.5%

Summary of Changes

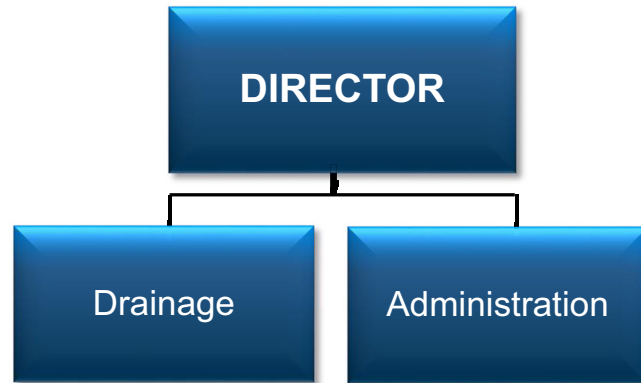
The Recommended Budget reflects a \$1,890,991 (39.7%) increase in total appropriations, a \$1,260,000 (35.6%) increase in revenue, and a \$630,991 (286.5%) increase in use of fund balance (retained earnings) from the prior year Adopted Budget.

The increase in total appropriations is due to costs related to staff support of the program and for homeless and neighborhood cleanup.

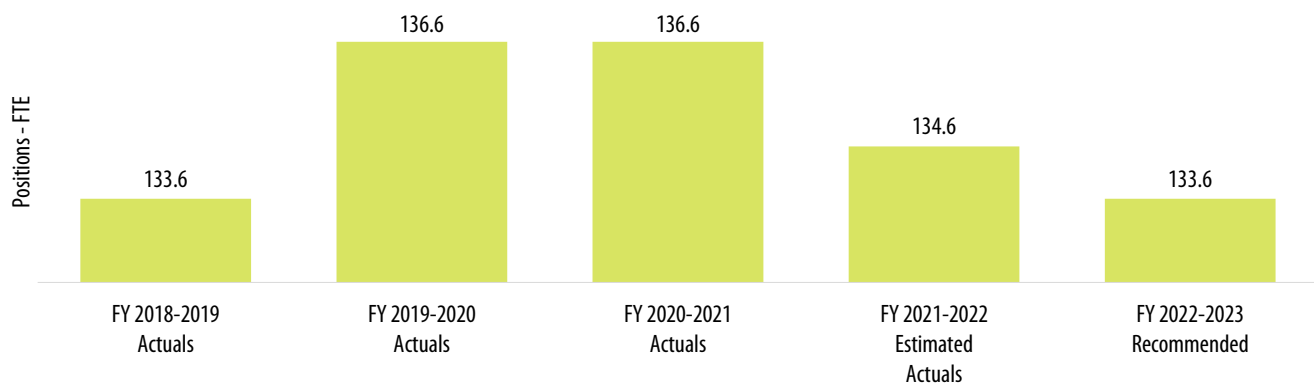
The increase in revenue is due to increases in franchise fees.

Use of Fund Balance reflects an \$851,237 decrease in retained earnings.

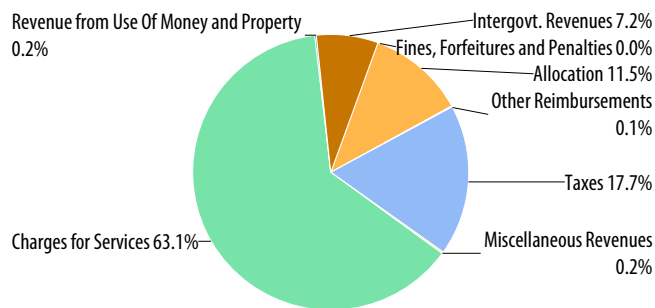
Department Structure
Michael L. Peterson, Director



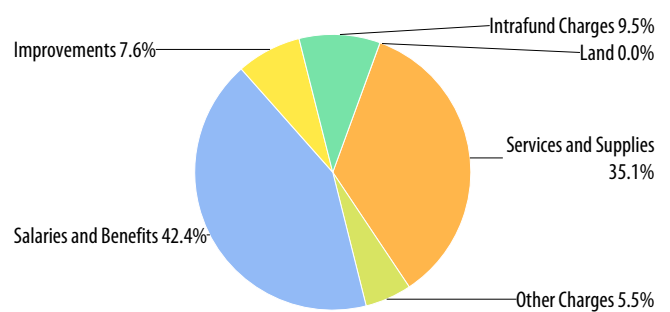
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The Department of **Water Resources** (DWR) reduces the potential for flood damage to private and public properties in the urban and urbanizing areas of the unincorporated portion of Sacramento County.

Department of Water Resources includes the following programs:

- Stormwater Utility (SWU)
- Administration

Goals

- Clean drainage channels, pipes, and basins, and maintain pumping stations, to allow for maximum flow of storm water.
- Assist county departments with meeting the requirements of the National Pollutant Discharge Elimination System municipal storm water permit.
- Provide a high level of flood preparedness to the residents of the unincorporated area of Sacramento County.

Accomplishments

- Several homeowners have completed design work for home elevation and construction began in the summer of 2020. Several houses are now lifted and more will go up in 2021. Reimbursements from the Federal Emergency Management Agency's (FEMA) Hazard Mitigation Grant will be requested on a quarterly basis. This is growing into an on-going program that will span several years.
- Completed the following storm water improvement projects: Carlsbad Avenue/Yellowstone Lane Storm Drain Improvement, 8401 Fair Oaks Boulevard Storm Drain Improvement, 2040 Maple Glen Road Storm Drain Improvement, 2222 Marconi Avenue Storm Drain Improvement, Marconi Avenue/Eastern Avenue Storm Drain Improvement, 4150 Manzanita Avenue Storm Drain Improvement, Morse Avenue/Hampshire Drive Storm Drain Improvement, and Silver Legends Storm Drain Improvement.
- Completed the transition from the Maximo Computer Maintenance Management System (CMMS) to the NEXGEN Enterprise Asset Management software system, a new CMMS system that incorporates asset management planning tools. The NEXGEN software system streamlines maintenance workflow, improves customer engagement, and helps the Department of Water Resources prioritize funding based upon risk and criticality. Staff is currently inputting and updating drainage system asset data to provide future infrastructure condition assessment, useful life, and capital replacement cost.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Stormwater Utility - Unincorporated Area	\$29,296,465	\$38,036,411	\$35,577,000	\$(2,459,411)	(6.5)%
Water Resources Administration	\$12,871,026	\$9,143,200	\$10,205,800	\$1,062,600	11.6%
Total Expenditures / Appropriations	\$42,167,491	\$47,179,611	\$45,782,800	\$(1,396,811)	(3.0)%
Total Reimbursements	\$(9,409,810)	\$(3,943,900)	\$(4,392,200)	\$(448,300)	11.4%
Net Financing Uses	\$32,757,681	\$43,235,711	\$41,390,600	\$(1,845,111)	(4.3)%
Total Revenue	\$31,715,479	\$34,323,700	\$36,643,100	\$2,319,400	6.8%
Use of Fund Balance	\$1,042,202	\$8,912,011	\$4,747,500	\$(4,164,511)	(46.7)%
Positions	136.6	134.6	133.6	(1.0)	(0.7)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$16,440,150	\$18,813,730	\$19,397,200	\$583,470	3.1%
Services & Supplies	\$11,248,656	\$15,143,230	\$16,056,200	\$912,970	6.0%
Other Charges	\$1,506,278	\$4,110,551	\$2,497,400	\$(1,613,151)	(39.2)%
Land	—	\$50,000	\$10,000	\$(40,000)	(80.0)%
Improvements	\$3,574,360	\$5,052,900	\$3,477,500	\$(1,575,400)	(31.2)%
Equipment	\$35,937	\$113,000	—	\$(113,000)	(100.0)%
Intrafund Charges	\$9,362,110	\$3,896,200	\$4,344,500	\$448,300	11.5%
Total Expenditures / Appropriations	\$42,167,491	\$47,179,611	\$45,782,800	\$(1,396,811)	(3.0)%
Intrafund Reimbursements Between Programs	\$(2,931,648)	\$(3,896,200)	\$(4,344,500)	\$(448,300)	11.5%
Other Reimbursements	\$(6,478,162)	\$(47,700)	\$(47,700)	—	—%
Total Reimbursements	\$(9,409,810)	\$(3,943,900)	\$(4,392,200)	\$(448,300)	11.4%
Net Financing Uses	\$32,757,681	\$43,235,711	\$41,390,600	\$(1,845,111)	(4.3)%
Revenue					
Taxes	\$7,263,667	\$7,189,700	\$7,339,900	\$150,200	2.1%
Fines, Forfeitures & Penalties	\$2,069	—	\$1,700	\$1,700	—%
Revenue from Use Of Money & Property	\$132,920	\$160,000	\$80,000	\$(80,000)	(50.0)%
Intergovernmental Revenues	\$358,780	\$1,661,100	\$2,989,300	\$1,328,200	80.0%
Charges for Services	\$23,840,326	\$25,235,400	\$26,152,200	\$916,800	3.6%
Miscellaneous Revenues	\$117,717	\$77,500	\$80,000	\$2,500	3.2%
Total Revenue	\$31,715,479	\$34,323,700	\$36,643,100	\$2,319,400	6.8%
Use of Fund Balance	\$1,042,202	\$8,912,011	\$4,747,500	\$(4,164,511)	(46.7)%
Positions	136.6	134.6	133.6	(1.0)	(0.7)%

Summary of Changes

The Recommended Budget reflects a \$1,396,811 (3.0%) decrease in total appropriations, a \$448,300 (11.4%) increase in reimbursements, a \$2,319,400 (6.8%) increase in total revenue, and a \$4,164,511 (46.7%) decrease in use of fund balance from the prior year Adopted Budget.

The net decrease in total appropriations is due to:

- Delays in Home Elevation Projects, particularly for Woodside East and West Projects. These home elevation projects will be funded by the FEMA Hazard Mitigation Grant Program.
- Various capital project delays to future years.

- Increases to various allocated costs, cost of living adjustments and expected step increases for existing positions.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to higher costs in the Administration program, resulting in increased reimbursements from the Stormwater Utility program.

The increase in revenue is due to:

- Grant revenues that will be requested from FEMA for fully completed Home Elevation Projects.
- Higher reimbursable administrative costs, resulting in increased revenue from the Water Enterprise.
- A conservative 2% increase in Secured Property Tax revenue growth.
- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

Use of Fund Balance reflects the net of a carryover of \$6,116,911 in available balance and a provision for reserve of \$1,369,411. Reserve changes from the prior year Adopted Budget are detailed below:

- Water Resources reserve has increased \$1,369,411.

Position counts have decreased by 1.0 FTE from the prior year Adopted Budget due to:

- 1.0 FTE recommended Base decrease.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Stormwater Utility - Unincorporated Area	274,900	—	274,900	—	—
Water Resources Administration	6,900	—	6,900	—	—

Stormwater Utility - Unincorporated Area

Program Overview

The **Stormwater Utility Program (SWU)** was formed on July 1, 1995, for the purpose of minimizing flood damage to private and public properties in the urban and urbanizing areas of the unincorporated portion of Sacramento County. The program is funded with SWU fees, ad valorem tax proceeds, interest income, and various other revenues. SWU manages flood preparedness activities including planning, public information, and sandbag storage and distribution; designing and monitoring the construction of major and minor remedial flood control and drainage facility improvements that benefit the SWU; maintaining and operating storm drainage and flood control facilities, including channels, ditches, pipelines, basins, pump stations, and levee systems; conducting engineering studies to develop long range strategies and plans to limit potential loss of life and property damage due to flooding; managing the urban Stormwater Quality Program to evaluate the impacts of existing storm water runoff on receiving waters and to reduce the pollutants in urban storm water runoff in the Sacramento County area to the maximum extent practicable in compliance with the State National Pollution Discharge Elimination System permit issued to the County.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$13,018,148	\$14,994,202	\$15,466,100	\$471,898	3.1%
Services & Supplies	\$8,398,345	\$9,924,709	\$10,088,400	\$163,691	1.6%
Other Charges	\$1,338,028	\$4,005,400	\$2,190,500	\$(1,814,900)	(45.3)%
Land	—	\$50,000	\$10,000	\$(40,000)	(80.0)%
Improvements	\$3,574,360	\$5,052,900	\$3,477,500	\$(1,575,400)	(31.2)%
Equipment	\$35,937	\$113,000	—	\$(113,000)	(100.0)%
Intrafund Charges	\$2,931,648	\$3,896,200	\$4,344,500	\$448,300	11.5%
Total Expenditures / Appropriations	\$29,296,465	\$38,036,411	\$35,577,000	\$(2,459,411)	(6.5)%
Other Reimbursements	\$(47,700)	\$(47,700)	\$(47,700)	—	—%
Total Reimbursements	\$(47,700)	\$(47,700)	\$(47,700)	—	—%
Net Financing Uses	\$29,248,765	\$37,988,711	\$35,529,300	\$(2,459,411)	(6.5)%
Revenue					
Taxes	\$7,263,667	\$7,189,700	\$7,339,900	\$150,200	2.1%
Fines, Forfeitures & Penalties	\$2,069	—	\$1,700	\$1,700	—%
Revenue from Use Of Money & Property	\$134,118	\$160,000	\$80,000	\$(80,000)	(50.0)%
Intergovernmental Revenues	\$351,584	\$1,661,100	\$2,989,300	\$1,328,200	80.0%
Charges for Services	\$20,107,844	\$19,988,400	\$20,290,900	\$302,500	1.5%
Miscellaneous Revenues	\$117,717	\$77,500	\$80,000	\$2,500	3.2%
Total Revenue	\$27,976,999	\$29,076,700	\$30,781,800	\$1,705,100	5.9%
Use of Fund Balance	\$1,271,766	\$8,912,011	\$4,747,500	\$(4,164,511)	(46.7)%
Positions	110.6	108.6	107.6	(1.0)	(0.9)%

Summary of Changes

The Recommended Budget reflects a \$2,459,411 (6.5%) decrease in total appropriations, a \$1,705,100 (5.9%) increase in total revenue, and a \$4,164,511 (46.7%) decrease in use of fund balance from the prior year Adopted Budget.

The net decrease in total appropriations is due to:

- Delays in Home Elevation Projects, particularly for Woodside East and West Projects. These home elevation projects will be funded by the FEMA Hazard Mitigation Grant Program.
- Delays in various capital project and project completions.
- Increases in Administration program costs reimbursed partially by SWU.
- An increase in cost of living adjustments and expected step increases for existing positions.

- Recommended growth detailed later in this section.

The increase in total revenue is due to:

- An increase in Home Elevation Projects with grant revenues that will be requested from FEMA as projects are fully completed.
- A conservative increase of 2% in estimated Secured Property Tax revenue growth.
- Recommended growth detailed later in this section.

Use of Fund Balance reflects the net of a carryover of \$6,116,911 in available balance and a provision for reserve of \$1,369,411.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWR SWU - Add One Extra Help - Retired Annuitant -Senior Civil Engineer					
	68,400	—	68,400	—	—
Add One Extra Help Retired Annuitant - Senior Civil Engineer (Job Class: 27709) for Stormwater Utility, Fund Center 2366000. This position is funded by the corresponding reduction of a Senior Planner within the same Budget Unit. This position will bring in a certified floodplain manager who has extensive, specialized floodplain management and flood mitigation experience that will be required for several ongoing home elevation and flood mitigation programs.					
DWR SWU - One Heavy Equipment- Class 775 Upgrade					
	206,500	—	206,500	—	—
Replace a Television Inspection truck #293-107, with equipment class 775 - Pressure/Vacuum Cleaner 2 Axle. The total one-time acquisition costs and ongoing rental charges are fully funded by Utility Services Charges.					

Water Resources Administration

Program Overview

Water Resources Administration provides fiscal, accounting, information technology, personnel, safety, and administrative support to the Stormwater Utility Program and the Sacramento County Water Agency.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$3,422,002	\$3,819,528	\$3,931,100	\$111,572	2.9%
Services & Supplies	\$2,850,311	\$5,218,521	\$5,967,800	\$749,279	14.4%
Other Charges	\$168,250	\$105,151	\$306,900	\$201,749	191.9%
Intrafund Charges	\$6,430,462	—	—	—	—%
Total Expenditures / Appropriations	\$12,871,026	\$9,143,200	\$10,205,800	\$1,062,600	11.6%
Total Reimbursements between Programs		\$(3,896,200)	\$(4,344,500)	\$(448,300)	11.5%
Other Reimbursements	\$(6,430,462)	—	—	—	—%
Total Reimbursements	\$(9,362,110)	\$(3,896,200)	\$(4,344,500)	\$(448,300)	11.5%
Net Financing Uses	\$3,508,916	\$5,247,000	\$5,861,300	\$614,300	11.7%
Revenue					
Revenue from Use Of Money & Property	\$(1,198)	—	—	—	—%
Intergovernmental Revenues	\$7,196	—	—	—	—%
Charges for Services	\$3,732,482	\$5,247,000	\$5,861,300	\$614,300	11.7%
Total Revenue	\$3,738,480	\$5,247,000	\$5,861,300	\$614,300	11.7%
Use of Fund Balance	\$(229,564)	—	—	—	—%
Positions	26.0	26.0	26.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$1,062,600 (11.6%) increase in total appropriations, a \$448,300 (11.5%) increase in reimbursements, and a \$614,300 (11.7%) increase in total revenue from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in reimbursable administrative costs.
- Recommended growth detailed later in this section.

The increase in reimbursements is due to an increase in reimbursements from SWU for program costs.

The increase in revenue is due to:

- Increased charges for reimbursable Administration program services provided to the Water Enterprise.

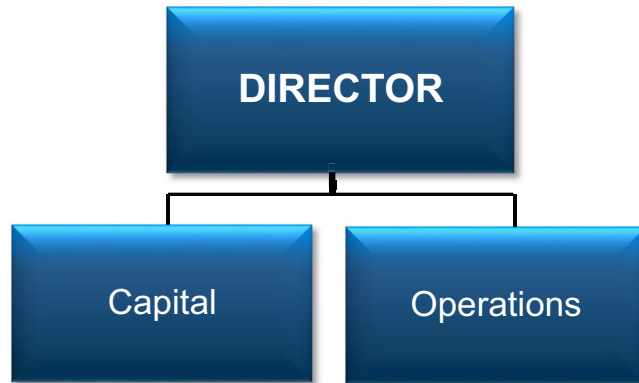
- Recommended growth detailed later in this section.

Recommended Growth Detail for the Program

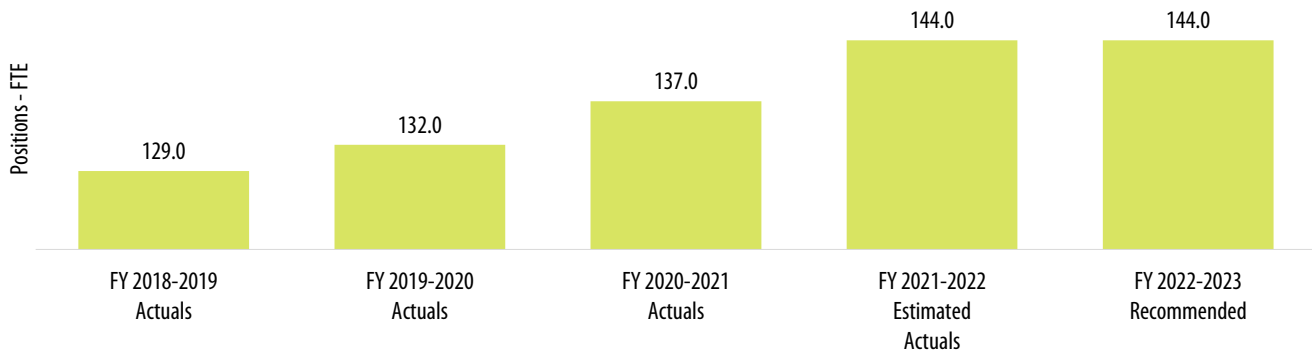
	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWR Administration - One Light Vehicle - Class 140 Upgrade	6,900	—	6,900	—	—

Vehicle upgrade - The DWR safety team has had issues accessing areas that field crews frequent and a Light Vehicle Class 140 series is required to replace vehicle number:131-935.

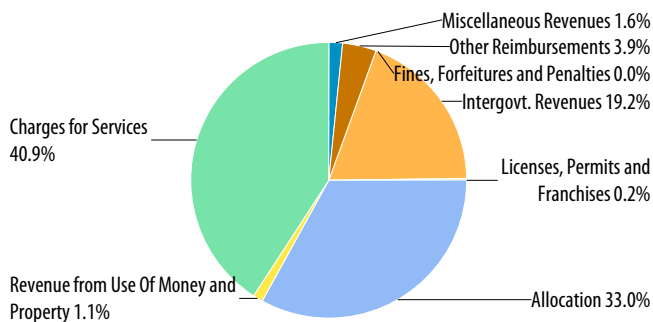
Department Structure
Michael L. Peterson, Director



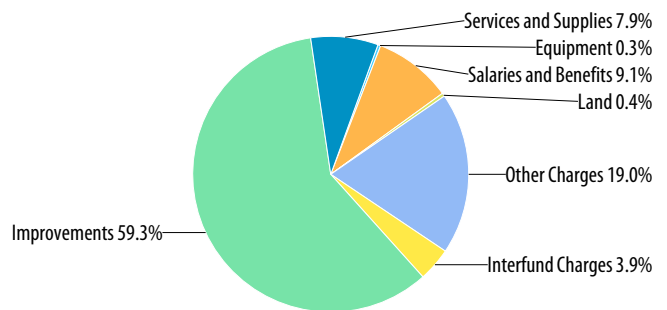
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Sacramento County Water Agency (SCWA)** provides a reliable supply of clean, safe water through its various service areas including a conjunctive use program that utilizes a combination of surface water and groundwater sources for nearly 200,000 residents located in urbanized areas of central Sacramento County and in portions of the cities of Rancho Cordova and Elk Grove. Promoting the safe and efficient use of the water system, the SCWA continues to meet increasingly stringent regulatory requirements for drinking water quality and environmental protection in a service area covering a 120+ square mile region. Operating as an enterprise fund, the SCWA Water Supply Division is financially self-supporting with expenses paid for by revenue generated from developer fees and water sales to both commercial and residential customers. SCWA's functions include; planning, developing, operating and maintaining water facilities and infrastructure necessary to treat and deliver water to both retail and wholesale customers.

The SCWA and County have provided staff, administration, and partial funding for the Sacramento Central Groundwater Authority (a Joint Powers Authority), which is responsible for maintaining the long-term sustainable yield of the Central Sacramento County Groundwater Basin; devising and implementing strategies to safeguard groundwater quality; and working collaboratively with other entities in order to promote coordination of water policies and activities throughout the region. In FY 2022-23, SCWA will transition out of its current role of providing staff, administration, and partial funding as SCGA pursues its own staff and administration funded by members and grants.

Water Enterprise includes the following programs:

- Zone 40 Capital Development
- Zone 41 Maintenance and Operations
- Zone 50 Capital Development

Goals

- Provide funding and oversight for the construction of major Water Supply Facilities, and ensure urban development is consistent with approved Water Supply Master Plans, the County General Plan and the County water system improvement standards and construction specifications.
- Maintain sufficient infrastructure including wells, treatment facilities, transmission facilities and distribution facilities to meet water quality and delivery needs.
- Meet or exceed the Water Forum Goals and Water Supply Master Plan goals for efficient water use.

Accomplishments

- Added 620 new meter billed water customers (as of December 31, 2021); responded to 2,094 water customer cases and 2,148 drainage customer cases; and produced and served 2.5 billion gallons of treated surface water from the Sacramento River, 8.8 billion gallons of treated groundwater, and 250 million gallons of recycled water to SCWA customers.
- Completed construction of the following Water Supply improvement projects: Hood groundwater treatment plant and water well; East Elk Grove Groundwater Treatment Plant new filter addition; North Douglas tank pressurization stabilization valves; Lakeside Groundwater Treatment Plant tank and filter recoating; Calvine Meadows Groundwater Treatment Plant pavement repair and sealing; five major new water transmission main pipe projects; ten groundwater well rehabilitations; vibration equipment installation at the Vineyard Surface Water Treatment Facility.

- Completed the following maintenance and operations projects: the flushing program for Mather Housing using a unique technology to better scour the pipelines and greatly reduce water used during the flushing program, and completed Phase 1 and initiated Phase 2 of the Aquifer Storage and Recovery (ASR) Project.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Zone 40 Capital Development	\$46,891,182	\$79,182,417	\$97,476,186	\$18,293,769	23.1%
Zone 41 Maintenance and Operations	\$54,750,362	\$84,314,317	\$107,741,776	\$23,427,459	27.8%
Zone 50 Capital Development	\$1,159,206	\$1,872,650	\$2,463,500	\$590,850	31.6%
Total Expenditures / Appropriations	\$102,800,750	\$165,369,384	\$207,681,462	\$42,312,078	25.6%
Total Reimbursements	\$(10,600,000)	\$(9,939,300)	\$(8,200,000)	\$1,739,300	(17.5)%
Net Financing Uses	\$92,200,750	\$155,430,084	\$199,481,462	\$44,051,378	28.3%
Total Revenue	\$98,191,313	\$115,015,475	\$130,845,200	\$15,829,725	13.8%
Use of Fund Balance	\$(5,990,564)	\$40,414,609	\$68,636,262	\$28,221,653	69.8%
Positions	137.0	144.0	144.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$15,103,139	\$19,187,505	\$18,956,600	\$(230,905)	(1.2)%
Services & Supplies	\$14,603,441	\$18,391,019	\$16,384,900	\$(2,006,119)	(10.9)%
Other Charges	\$35,350,059	\$38,639,760	\$39,477,100	\$837,340	2.2%
Land	\$329,545	\$1,212,000	\$792,000	\$(420,000)	(34.7)%
Improvements	\$26,599,663	\$77,055,300	\$123,175,062	\$46,119,762	59.9%
Equipment	\$214,902	\$944,500	\$695,800	\$(248,700)	(26.3)%
Interfund Charges	\$10,600,000	\$9,939,300	\$8,200,000	\$(1,739,300)	(17.5)%
Total Expenditures / Appropriations	\$102,800,750	\$165,369,384	\$207,681,462	\$42,312,078	25.6%
Other Reimbursements	\$(10,600,000)	\$(9,939,300)	\$(8,200,000)	\$1,739,300	(17.5)%
Total Reimbursements	\$(10,600,000)	\$(9,939,300)	\$(8,200,000)	\$1,739,300	(17.5)%
Net Financing Uses	\$92,200,750	\$155,430,084	\$199,481,462	\$44,051,378	28.3%
Revenue					
Licenses, Permits & Franchises	\$483,556	\$376,000	\$357,200	\$(18,800)	(5.0)%
Fines, Forfeitures & Penalties	\$25,884	\$20,400	\$20,400	—	—%
Revenue from Use Of Money & Property	\$1,790,304	\$2,198,000	\$2,367,900	\$169,900	7.7%
Intergovernmental Revenues	\$496,648	\$28,905,000	\$39,935,000	\$11,030,000	38.2%
Charges for Services	\$91,183,843	\$79,734,675	\$84,922,200	\$5,187,525	6.5%
Miscellaneous Revenues	\$4,211,078	\$3,781,400	\$3,242,500	\$(538,900)	(14.3)%
Total Revenue	\$98,191,313	\$115,015,475	\$130,845,200	\$15,829,725	13.8%
Use of Fund Balance	\$(5,990,564)	\$40,414,609	\$68,636,262	\$28,221,653	69.8%
Positions	137.0	144.0	144.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$42,312,078 (25.6%) increase in total appropriations, a \$1,739,300 (17.5%) decrease in reimbursements, a \$15,829,725 (13.8%) increase in revenue, and a \$28,221,653 (69.8%) increase in use of fund balance (working capital) from the prior year Adopted Budget.

The net increase in total appropriations is due to the timing of projects including:

- Increases for the Arden Service Area Pipe/Meter Project, the Franklin Boulevard Water Treatment Storage and Booster Pump Facility Phase 1 Project, the Poppy Ridge Treatment Plant Project, the North Service Area Terminal Tank and Booster Station Phase 1 Project, and the Seismic Retrofit of Mather Housing Project.
- Decreases from the completion of Grant Line Road Phase 2 - New Waterman to Bradshaw Project and East Elk Grove Phase 4 Project.
- Decreases in multiple professional services contracts.

- Recommended growth summarized later in this section. Additional detail is provided in the individual program sections.

The net decrease in reimbursements is due to:

- A decrease in the annual payments to Zone 41 for historical interest covered on Zone 40 debt service. The payment in FY 2021-22 represented the final payment to Zone 41.
- A decrease in the inter-fund transfer from Zone 50 to repay Zone 40 for funding to purchase incremental water capacity from the City of Sacramento to meet facility demand.
- An intra-fund transfer within Zone 40 to fund the recycled water capital project – Franklin Boulevard Water Treatment Storage and Booster Pump Facility.

The increase in revenue is due to:

- An increase in Water Infrastructure Finance and Innovation Act (WIFIA) loan funding for the Arden Service Area Pipe/Meter projects.
- An increase in expected grant funding for the Conservation SB555 Water Loss Control Standards, Meter CIP project.
- An increase in estimated development fees (cash and credit).
- An increase in development revenue in the Metro Air Park Service Area.

Use of fund balance reflects a \$68,636,262 decrease in working capital.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Zone 40 Capital Development	77,500	—	—	77,500	—
Zone 41 Maintenance and Operations	227,800	—	—	227,800	—

Zone 40 Capital Development

Program Overview

Zone 40 Capital Development was created by the Water Agency Board of Directors on May 14, 1985 pursuant to Resolution No. 663 to fund the planning, design, and construction of major water supply facilities that benefit the Zone. Zone 40 revenue is provided from water development fees collected at the time of development and from Special User Fees included in bi-monthly water customer utility charges.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$1,263,082	\$2,641,157	\$2,033,600	\$(607,557)	(23.0)%
Services & Supplies	\$564,114	\$1,185,600	\$803,800	\$(381,800)	(32.2)%
Other Charges	\$24,532,747	\$26,548,260	\$26,488,400	\$(59,860)	(0.2)%
Land	\$329,545	\$1,212,000	\$792,000	\$(420,000)	(34.7)%
Improvements	\$9,601,693	\$38,245,300	\$60,338,386	\$22,093,086	57.8%
Equipment	—	\$20,000	\$20,000	—	—%
Interfund Charges	\$10,600,000	\$9,330,100	\$7,000,000	\$(2,330,100)	(25.0)%
Total Expenditures / Appropriations	\$46,891,182	\$79,182,417	\$97,476,186	\$18,293,769	23.1%
Other Reimbursements	—	\$(609,200)	\$(8,200,000)	\$(7,590,800)	1,246.0%
Total Reimbursements	—	\$(609,200)	\$(8,200,000)	\$(7,590,800)	1,246.0%
Net Financing Uses	\$46,891,182	\$78,573,217	\$89,276,186	\$10,702,969	13.6%
Revenue					
Licenses, Permits & Franchises	\$772	—	—	—	—%
Fines, Forfeitures & Penalties	\$25,884	\$20,400	\$20,400	—	—%
Revenue from Use Of Money & Property	\$1,650,677	\$1,686,000	\$1,524,600	\$(161,400)	(9.6)%
Intergovernmental Revenues	\$2,674	\$735,000	—	\$(735,000)	(100.0)%
Charges for Services	\$52,841,868	\$42,791,702	\$45,203,100	\$2,411,398	5.6%
Miscellaneous Revenues	\$1,974,268	\$1,783,000	\$1,898,000	\$115,000	6.4%
Total Revenue	\$56,496,143	\$47,016,102	\$48,646,100	\$1,629,998	3.5%
Use of Fund Balance	\$(9,604,961)	\$31,557,115	\$40,630,086	\$9,072,971	28.8%
Positions	22.0	25.0	25.0	—	—%

Summary of Changes

The Recommended Budget reflects an \$18,293,769 (23.1%) increase in total appropriations, a \$7,590,800 (1,246.0%) increase in reimbursements, a \$1,629,998 (3.5%) increase in revenue, and a \$9,072,971 (28.8%) increase in use of fund balance (working capital) from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- An increase from delays in the Franklin Boulevard Water Treatment Storage and Booster Pump Facility Phase 1 Project’s expected costs.
- An increase in the expected costs for the Poppy Ridge Treatment Plant Project and the North Service Area Terminal Tank and Booster Station Phase 1 Project.
- An increase for the Seismic Retrofit of Mather Housing Project.
- A decrease from the completion of East Elk Grove Phase 4 Project.
- Recommended growth detailed later in this section.

The net increase in reimbursements is due to:

- An increase in the inter-fund transfer from Zone 50 for the repayment of funds loaned in FY 2021-22 to purchase incremental water capacity from the City of Sacramento.
- An intra-fund transfer within Zone 40 to fund the recycled water capital project – Franklin Boulevard Water Treatment Storage and Booster Pump Facility.

The increase in revenue is due to an increase in estimated development fee revenue (cash and credit).

Use of fund balance reflects a \$40,630,086 decrease in working capital.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWR Zone 40 - Add One Extra Help - Retired Annuitant - Principal Civil Engineer					
	70,600	—	—	70,600	—
Add One Extra Help Retired Annuitant - Principal Civil Engineer (Job Class: 28238) for Zone 40 Development. This position is indirectly funded by a conservative account growth of 950 new customers paying water service charges. This position has a wealth of institutional knowledge that will help move projects forward and transition knowledge to the new management and employees.					
DWR Zone 40 - One Light Vehicle Class 140 Upgrade					
	6,900	—	—	6,900	—
Upgrade One Light Vehicle from Class 131 to Class 140. Funded indirectly by a conservative account growth of 950 new customers paying water service charges. This vehicle upgrade is required for employees to check wells, some of which are located down levees and in fields. The ongoing cost will be \$2,600.					

Zone 41 Maintenance and Operations

Program Overview

Zone 41 Maintenance and Operations was created by the Water Agency Board of Directors on June 13, 2000 pursuant to Resolution WA-2397, and constituted a reorganization of the Sacramento County Water Maintenance District. Zone 41 funds the operation and maintenance of a public drinking water system that includes water production, treatment, storage and distribution facilities, pursuant to permits issued by the California Department of Health Services. Revenue to fund Zone 41 activities is provided by utility charges, connection permit fees, construction water permits, and grants-all of which fund Water Supply Capital Facilities Design and Water Supply Facilities Operations and Administration.

Zone 41 also provides wholesale water supply to the Elk Grove Water Service pursuant to the First Amended And Restated Master Water Agreement Between Sacramento County Water Agency And Florin Resources Conservation District/Elk Grove Water Service, June 28, 2002.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Salaries & Benefits	\$13,840,056	\$16,546,348	\$16,923,000	\$376,652	2.3%
Services & Supplies	\$14,005,605	\$17,163,869	\$15,539,500	\$(1,624,369)	(9.5)%
Other Charges	\$10,795,478	\$12,069,600	\$12,966,800	\$897,200	7.4%
Improvements	\$15,894,321	\$37,610,000	\$61,636,676	\$24,026,676	63.9%
Equipment	\$214,902	\$924,500	\$675,800	\$(248,700)	(26.9)%
Total Expenditures / Appropriations	\$54,750,362	\$84,314,317	\$107,741,776	\$23,427,459	27.8%
Other Reimbursements	\$(10,000,000)	\$(8,130,100)	—	\$8,130,100	(100.0)%
Total Reimbursements	\$(10,000,000)	\$(8,130,100)	—	\$8,130,100	(100.0)%
Net Financing Uses	\$44,750,362	\$76,184,217	\$107,741,776	\$31,557,559	41.4%
Revenue					
Licenses, Permits & Franchises	\$482,784	\$376,000	\$357,200	\$(18,800)	(5.0)%
Revenue from Use Of Money & Property	\$134,482	\$510,000	\$838,300	\$328,300	64.4%
Intergovernmental Revenues	\$493,975	\$28,170,000	\$39,935,000	\$11,765,000	41.8%
Charges for Services	\$37,171,527	\$36,323,973	\$38,489,100	\$2,165,127	6.0%
Miscellaneous Revenues	\$2,236,810	\$1,998,400	\$1,344,500	\$(653,900)	(32.7)%
Total Revenue	\$40,519,577	\$67,378,373	\$80,964,100	\$13,585,727	20.2%
Use of Fund Balance	\$4,230,785	\$8,805,844	\$26,777,676	\$17,971,832	204.1%
Positions	115.0	119.0	119.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$23,427,459 (27.8%) increase in total appropriations, an \$8,130,100 (100.0%) decrease in reimbursements, a \$13,585,727 (20.2%) increase in revenue, and a \$17,971,832 (204.1%) increase in use of fund balance (working capital) from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- An increase in expected costs from phase progression of the Arden Service Area Pipe/Meter Project.
- A decrease in multiple professional services contracts.
- Recommended growth detailed later in this section.

The decrease in reimbursements is due to a decrease in the loan repayment from Zone 40 debt service. FY 2021-22 includes the final payment to Zone 41 of the total \$33.3 million originally due.

The increase in revenue is primarily due to:

- An increase in WIFIA loan funding for the Arden Service Area Pipe/Meter project.
- An increase in expected grant funding for the Conservation SB555 Water Loss Control Standards, Meter CIP project.

Use of fund balance reflects a \$26,777,676 decrease in working capital.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWR Zone 41 - Add One Heavy Vehicle - Class 164 Flatbed Truck					
	70,000	—	—	70,000	—
Add One Heavy Vehicle in Class 164 series. Indirectly funded by a conservative account growth of 950 new customers paying water service charges. This vehicle is needed for water maintenance crews to transport heavy equipment including pumps and motors from field and drainage sites to the maintenance shop, vendors and other off site locations. This vehicle will pull a 14,000 pound loaded trailer as well. The ongoing fuel costs will be \$5,000.					
DWR Zone 41 - Add One Heavy Vehicle - Class 164 Service Truck					
	96,000	—	—	96,000	—
Add One Heavy Vehicle in Class 164 series. Indirectly funded by a conservative account growth of 950 new customers paying water service charges. This vehicle is a new request for the new Senior Water Operator position planned for FY 2023-24. This vehicle is needed for the Senior Water Treatment Operator to conduct all required field Operation and Maintenance tasks. This vehicle is the current Senior Water Treatment Operator standard vehicle and will be used in this capacity in the future as well. The ongoing fuel cost will be \$9,500.					
DWR Zone 41 - Add One Light Vehicle - Class 151					
	61,800	—	—	61,800	—
Add One Light Vehicle in Class 151 series. Indirectly funded by a conservative account growth of 950 new customers paying water service charges. This vehicle is needed for a new Control Systems Tech position that was approved in FY 2020-21, to operate and work independently while performing maintenance and repairs at various water facilities. The ongoing fuel and fleet costs will be \$16,800.					

Zone 50 Capital Development

Program Overview

Zone 50 Capital Development was created by the Water Agency Board of Directors on June 1, 2004 pursuant to Resolution WA-2542. Zone 50 encompasses the Metro Air Park Special Planning Area, a commercial and industrial development adjacent to the Sacramento International Airport. Zone 50 funds certain capital facilities required to provide water supply to the Zone, as described in the Zone 50 Water Supply Master Plan adopted on October 25, 2005. Zone 50 revenue is provided from water development fees. Water for the Zone is purchased from the City of Sacramento pursuant to an October 12, 2004 Wheeling Water Service Agreement.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$33,722	\$41,550	\$41,600	\$50	0.1%
Other Charges	\$21,834	\$21,900	\$21,900	—	—%
Improvements	\$1,103,650	\$1,200,000	\$1,200,000	—	—%
Interfund Charges	—	\$609,200	\$1,200,000	\$590,800	97.0%
Total Expenditures / Appropriations	\$1,159,206	\$1,872,650	\$2,463,500	\$590,850	31.6%
Other Reimbursements	\$(600,000)	\$(1,200,000)	—	\$1,200,000	(100.0)%
Total Reimbursements	\$(600,000)	\$(1,200,000)	—	\$1,200,000	(100.0)%
Net Financing Uses	\$559,206	\$672,650	\$2,463,500	\$1,790,850	266.2%
Revenue					
Revenue from Use Of Money & Property	\$5,145	\$2,000	\$5,000	\$3,000	150.0%
Charges for Services	\$1,170,448	\$619,000	\$1,230,000	\$611,000	98.7%
Total Revenue	\$1,175,593	\$621,000	\$1,235,000	\$614,000	98.9%
Use of Fund Balance	\$(616,387)	\$51,650	\$1,228,500	\$1,176,850	2,278.5%

Summary of Changes

The Recommended Budget reflects a \$590,850 (31.6%) increase in total appropriations, a \$1,200,000 (100.0%) decrease in reimbursements, a \$614,000 (98.9%) increase in revenue, and a \$1,176,850 (2,278.5%) increase in use of fund balance (working capital) from the prior year Adopted Budget.

The increase in total appropriations is due to an increase in the loan repayment to Zone 40, for funds borrowed in FY 2021-22 to purchase incremental water capacity from the City of Sacramento.

The decrease in reimbursement is due to an inter-fund transfer from Zone 40 to Zone 50 to purchase incremental water capacity from the City of Sacramento to meet facility demand.

The increase in revenue is due to an anticipated increase in development revenue in the Metro Air Park Service Area.

Use of fund balance reflects a \$1,228,500 decrease in working capital.

Budget Unit Functions & Responsibilities

The **Sacramento County Water Agency Zone 11** is financed by development drainage permit fees and its functions include reviewing drainage studies and improvement plans for compliance with County standards; reviewing grading plans for Federal Emergency Management Agency compliance; financing the construction of major trunk drainage facilities in the urban and urbanizing areas of the unincorporated County and the cities of Citrus Heights, Elk Grove and Rancho Cordova; providing the general public with flood information relevant for their proposed construction projects; and permitting phased construction of facilities to conform to master plans.

Zone 11 includes the following programs:

- Beach Stone Lakes Flood Mitigation
- Zone 11 Drainage Development

Goals

- Develop standards for drainage facilities that protect the public and the environment from flood hazards and water quality impacts.
- Approve drainage studies, conditions of development approval, and improvement plans that conform to County ordinances and improvement standards to protect life, property and the environment.
- Successfully manage and implement the Zone 11 Fee and Credit Program.

Accomplishments

- Completed the first phase and awarded a contract for the second phase of habitat planting and irrigation improvements along Elder and Gerber Creeks in compliance with US Army 404 permit.
- Reviewed a total of 224 development improvement plans.
- Reviewed West Jackson Highway Master Drainage Plan and Flood Control Study, Upper Westside Specific Plan Area Drainage Study, Grand Park Specific Plan Drainage Study, and numerous level 2 and level 4 drainage studies.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Beach Stone Lakes Flood Mitigation	\$136,988	\$218,100	\$210,100	\$(8,000)	(3.7)%
Zone 11 Drainage Development	\$8,530,088	\$21,602,800	\$12,929,700	\$(8,673,100)	(40.1)%
Total Expenditures / Appropriations	\$8,667,075	\$21,820,900	\$13,139,800	\$(8,681,100)	(39.8)%
Total Reimbursements	—	\$(4,500,000)	\$(3,500,000)	\$1,000,000	(22.2)%
Net Financing Uses	\$8,667,075	\$17,320,900	\$9,639,800	\$(7,681,100)	(44.3)%
Total Revenue	\$7,220,481	\$8,263,000	\$8,489,700	\$226,700	2.7%
Use of Fund Balance	\$1,446,595	\$9,057,900	\$1,150,100	\$(7,907,800)	(87.3)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$1,653,546	\$2,668,800	\$2,779,600	\$110,800	4.2%
Other Charges	\$6,221,219	\$6,737,000	\$5,165,500	\$(1,571,500)	(23.3)%
Land	\$152,715	\$1,087,400	\$15,000	\$(1,072,400)	(98.6)%
Improvements	\$639,596	\$6,827,700	\$2,179,700	\$(4,648,000)	(68.1)%
Interfund Charges	—	\$4,500,000	\$3,000,000	\$(1,500,000)	(33.3)%
Total Expenditures / Appropriations	\$8,667,075	\$21,820,900	\$13,139,800	\$(8,681,100)	(39.8)%
Other Reimbursements	—	\$(4,500,000)	\$(3,500,000)	\$1,000,000	(22.2)%
Total Reimbursements	—	\$(4,500,000)	\$(3,500,000)	\$1,000,000	(22.2)%
Net Financing Uses	\$8,667,075	\$17,320,900	\$9,639,800	\$(7,681,100)	(44.3)%
Revenue					
Licenses, Permits & Franchises	\$4,773,452	\$4,000,000	\$4,873,000	\$873,000	21.8%
Revenue from Use Of Money & Property	\$332,102	\$595,000	\$326,200	\$(268,800)	(45.2)%
Intergovernmental Revenues	—	—	\$450,000	\$450,000	—%
Charges for Services	\$1,980,918	\$3,460,000	\$2,840,500	\$(619,500)	(17.9)%
Miscellaneous Revenues	\$134,010	\$208,000	—	\$(208,000)	(100.0)%
Total Revenue	\$7,220,481	\$8,263,000	\$8,489,700	\$226,700	2.7%
Use of Fund Balance	\$1,446,595	\$9,057,900	\$1,150,100	\$(7,907,800)	(87.3)%

Summary of Changes

The Recommended Budget reflects an \$8,681,100 (39.8%) decrease in total appropriations, a \$1,000,000 (22.2%) decrease in reimbursements, a \$226,700 (2.7%) increase in total revenue, and a \$7,907,800 (87.3%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to:

- Decreases in capital costs due to the completion of the Vineyard Springs Basin at Laguna Creek Project in Zones 11A and 11W, the Elder Creek Channel Realignment Project in Zone 11A, and less costs related to the Elder and Gerber Creek Landscape and Irrigation Project in Zones 11N and 11W.
- Decreases in credit and reimbursement agreements and Floodplain Management Home Elevation project delays.
- A less than planned loan issuance to Zone 11N and Zone 11W from Zone 11A that will be repaid once the Vineyard Service Area collects future development fee revenue.
- Decreases in the land and easement acquisition of Vineyard Springs Basin at Laguna Creek (Southgate Soccer Basin).

The decrease in reimbursements is due to a less than planned loan issuance to Zone 11N and Zone 11W from Zone 11A. The loans will be repaid when the Vineyard Service Area collects future development fee revenue.

The net increase in total revenue is due to an increase in Zone 11A development fees, reflecting current market trends and pace of development, partially offset by a decrease in anticipated development fee credit revenues that are dependent upon the unpredictable nature of the construction development market.

Use of Fund Balance reflects the net of a carryover of \$3,060,500 in available balance, a reserve release of \$1,598,900 and a provision for reserve of \$3,509,300. Reserve changes from the prior year Adopted Budget are detailed below:

- Fund 314A reserve has decreased \$10,100.
- Fund 315A reserve has decreased \$949,400.
- Fund 315X reserve has increased \$382,500.
- Fund 315W reserve has increased \$2,360,000.
- Fund 315N reserve has increased \$518,900.
- Fund 315B reserve has increased \$247,900.
- Fund 315C reserve has decreased \$639,400.

Beach Stone Lakes Flood Mitigation

Program Overview

Beach Stone Lakes Flood Mitigation: On July 21, 1999 the Board approved creation of a \$2 million Beach Stone Lakes drainage mitigation fund for the Laguna Stonelake subdivision in lieu of requiring flood neutral construction. The Zone 11A program collects a fee from every developing acre of land, which is set aside in Fund 315X for Beach Stone Lakes flood mitigation. These mitigation funds can be used for the following flood mitigation measures for residents in the Beach Stone Lakes area: providing or subsidizing flood insurance, flood-proofing of homes, raising wells, elevating homes, reimbursing half of the flood insurance deductible should flood damage occur, and/or construction of a flood control project to reduce flooding. The Sacramento Area Flood Control Agency, as mitigation for their projects, reimburses Fund 314A annually for the cost of the flood insurance premiums.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$136,988	\$218,100	\$210,100	\$(8,000)	(3.7)%
Total Expenditures / Appropriations	\$136,988	\$218,100	\$210,100	\$(8,000)	(3.7)%
Net Financing Uses	\$136,988	\$218,100	\$210,100	\$(8,000)	(3.7)%
Revenue					
Revenue from Use Of Money & Property	\$11,364	\$25,000	\$10,000	\$(15,000)	(60.0)%
Intergovernmental Revenues	—	—	\$200,000	\$200,000	—%
Miscellaneous Revenues	\$134,010	\$208,000	—	\$(208,000)	(100.0)%
Total Revenue	\$145,374	\$233,000	\$210,000	\$(23,000)	(9.9)%
Use of Fund Balance	\$(8,386)	\$(14,900)	\$100	\$15,000	(100.7)%

Summary of Changes

The Recommended Budget reflects an \$8,000 (3.7%) decrease in total appropriations, a \$23,000 (9.9%) decrease in total revenue, and a \$15,000 (100.7%) increase in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to projected decreases in flood insurance costs.

The decrease in total revenue is due to a lower expected interest income rate.

Use of Fund Balance reflects the net of a carryover of -\$10,000 in available balance and a reserve release of \$10,100.

Zone 11 Drainage Development

Program Overview

Zone 11 Drainage Development was created to provide funds for the construction of major drainage facilities. Funding for Zone 11 activities is provided from fees collected at the time of development.

Program Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$1,516,558	\$2,450,700	\$2,569,500	\$118,800	4.8%
Other Charges	\$6,221,219	\$6,737,000	\$5,165,500	\$(1,571,500)	(23.3)%
Land	\$152,715	\$1,087,400	\$15,000	\$(1,072,400)	(98.6)%
Improvements	\$639,596	\$6,827,700	\$2,179,700	\$(4,648,000)	(68.1)%
Interfund Charges	—	\$4,500,000	\$3,000,000	\$(1,500,000)	(33.3)%
Total Expenditures / Appropriations	\$8,530,088	\$21,602,800	\$12,929,700	\$(8,673,100)	(40.1)%
Other Reimbursements	—	\$(4,500,000)	\$(3,500,000)	\$1,000,000	(22.2)%
Total Reimbursements	—	\$(4,500,000)	\$(3,500,000)	\$1,000,000	(22.2)%
Net Financing Uses	\$8,530,088	\$17,102,800	\$9,429,700	\$(7,673,100)	(44.9)%
Revenue					
Licenses, Permits & Franchises	\$4,773,452	\$4,000,000	\$4,873,000	\$873,000	21.8%
Revenue from Use Of Money & Property	\$320,738	\$570,000	\$316,200	\$(253,800)	(44.5)%
Intergovernmental Revenues	—	—	\$250,000	\$250,000	—%
Charges for Services	\$1,980,918	\$3,460,000	\$2,840,500	\$(619,500)	(17.9)%
Total Revenue	\$7,075,107	\$8,030,000	\$8,279,700	\$249,700	3.1%
Use of Fund Balance	\$1,454,980	\$9,072,800	\$1,150,000	\$(7,922,800)	(87.3)%

Summary of Changes

The Recommended Budget reflects an \$8,673,100 (40.1%) decrease in total appropriations, a \$1,000,000 (22.2%) decrease in reimbursements, a \$249,700 (3.1%) increase in total revenue, and a \$7,922,800 (87.3%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to:

- A \$4.6 million decrease in capital costs due to the completion of the Vineyard Springs Basin at Laguna Creek Project in Zones 11A and W, the Elder Creek Channel Realignment Project in Zone 11A, and less costs related to the Elder and Gerber Creek Landscape and Irrigation Project in Zones 11N and W.
- A \$1.6 million decrease due to less credit and reimbursement agreements and Floodplain Management Home Elevation project delays.

- A \$1.5 million decrease due to less than planned loan issuance to Zone 11N and Zone 11W from Zone 11A that will be repaid once the Vineyard Service Area collects future development fee revenue.
- A \$1.0 million decrease in costs related to land and easement acquisition of Vineyard Springs Basin at Laguna Creek (Southgate Soccer Basin).

The decrease in reimbursements is due to a less than planned loan issuance to Zone 11N and Zone 11W from Zone 11A. The loans will be repaid when the Vineyard Service Area collects future development fee revenue.

The increase in total revenue is due to an \$800,000 increase in Zone 11A development fees, reflecting current market trends and pace of development; partially offset by a \$600,000 decrease in anticipated development fee credit revenues that are dependent upon the unpredictable nature of the construction development market.

Use of Fund Balance reflects the net of a carryover of \$3,070,500 in available balance, a reserve release of \$1,588,800 and a provision for reserve of \$3,509,300.

Budget Unit Functions & Responsibilities

The **Sacramento County Water Agency Zone 13** Program (Program) funds regional water supply, drainage and flood control studies. It is financed primarily by assessments levied within the unincorporated area of Sacramento County and the cities of Citrus Heights, Elk Grove and Rancho Cordova. Functions of the Program include conducting regional water resources planning activities; providing partial funding for the Water Forum Successor Effort for regional water supply planning activities; providing funding for regional groundwater management efforts; conducting drainage and flood control studies directed toward reducing damage to property and danger to people from flooding; developing and maintaining a countywide natural disaster mitigation plan; and developing and implementing policy related to the protection of the Sacramento-San Joaquin Delta.

Goals

- Provide long range planning in order to ensure an adequate and reliable regional water supply.
- Develop long range plans to address regional drainage and flood control issues.

Accomplishments

- Zone 13 funding has played a role in the implementation of the Sustainable Groundwater Management Act (SGMA) by funding activities through the Water Forum and providing financial support for development of groundwater sustainability plans (GSPs) in the County. As sub-basins within Sacramento County have worked to comply with SGMA, Water Forum staff and consultants have facilitated conversations between stakeholders in order to move groundwater management efforts forward. During Fiscal Year 2021-22, the newly formed Groundwater Sustainability Agencies (GSAs) worked through stakeholder processes to create Groundwater Sustainability Plans for the four sub basins within Sacramento County. Water Forum staff continued to facilitate the collaborative process to develop the Groundwater Sustainability Plan for the Cosumnes Sub-basin. The Groundwater Sustainability Plans are being submitted in January 2022.
- Water Resources is administering a state grant to prepare a flood risk reduction plan for the Delta Communities. This plan intends to establish a path toward resilience so these communities can thrive into the future by reducing the risk of flooding and the cost of flood insurance. The Program will be meaningfully influenced by community input. The grant is housed in Zone 13, and is 100 percent reimbursed on a quarterly basis.

Budget Unit – Budget by Program

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Department Appropriations by Program					
Zone 13 Water and Drainage Studies	\$4,188,925	\$3,573,906	\$3,155,215	\$(418,691)	(11.7)%
Total Expenditures / Appropriations	\$4,188,925	\$3,573,906	\$3,155,215	\$(418,691)	(11.7)%
Net Financing Uses	\$4,188,925	\$3,573,906	\$3,155,215	\$(418,691)	(11.7)%
Total Revenue	\$3,592,316	\$4,235,079	\$2,689,901	\$(1,545,178)	(36.5)%
Use of Fund Balance	\$596,609	\$(661,173)	\$465,314	\$1,126,487	(170.4)%

Budget Unit – Budget by Object

	FY 2020-2021 Actuals	FY 2021-2022 Adopted Budget	FY 2022-2023 Recommended Budget	Changes From FY 2021-2022 Adopted Budget	% Change from FY 2021-2022 Adopted Budget
Appropriations by Object					
Services & Supplies	\$2,950,316	\$2,390,406	\$1,650,515	\$(739,891)	(31.0)%
Other Charges	\$1,238,609	\$1,183,500	\$1,004,700	\$(178,800)	(15.1)%
Interfund Charges	—	—	\$500,000	\$500,000	—%
Total Expenditures / Appropriations	\$4,188,925	\$3,573,906	\$3,155,215	\$(418,691)	(11.7)%
Net Financing Uses	\$4,188,925	\$3,573,906	\$3,155,215	\$(418,691)	(11.7)%
Revenue					
Revenue from Use Of Money & Property	\$5,146	\$9,500	\$6,200	\$(3,300)	(34.7)%
Intergovernmental Revenues	\$1,250,403	\$1,876,300	\$333,000	\$(1,543,300)	(82.3)%
Charges for Services	\$2,336,766	\$2,349,279	\$2,350,701	\$1,422	0.1%
Total Revenue	\$3,592,316	\$4,235,079	\$2,689,901	\$(1,545,178)	(36.5)%
Use of Fund Balance	\$596,609	\$(661,173)	\$465,314	\$1,126,487	(170.4)%

Summary of Changes

The Recommended Budget reflects a \$418,691 (11.7%) decrease in total appropriations, a \$1,545,178 (36.5%) decrease in total revenue, and a \$1,126,487 (170.4%) increase in use of fund balance from the prior year Adopted Budget.

The net decrease in total appropriations is due to:

- A \$900,000 decrease in contributions to other agencies for Sacramento Central Groundwater Authority GSP Cost Share, as well as the majority of Proposition 1 Groundwater Sustainability Plan (GSP) Development, Proposition 68 Cosumnes GSP Development and Well Installation Project, and Delta Small Communities Flood Risk Reduction work being completed in FY 2021-22.
- A \$500,000 increase in expenditures to repay Zone 11A for a short term loan.

The decrease in total revenue is due to a \$1.5 million decrease in the following grants in FY2021-22: Proposition 1 Groundwater Sustainability Plan (GSP) Development, Proposition 68 Cosumnes GSP Development and Well Installation Project, and Delta Small Communities Flood Risk Reduction.

Use of Fund Balance reflects the net of a carryover of \$890,646 in available balance and a provision for reserve of \$425,332. Reserve changes from the prior year Adopted Budget are detailed below:

- Water Agency Zone 13 reserve has increased \$425,332.

