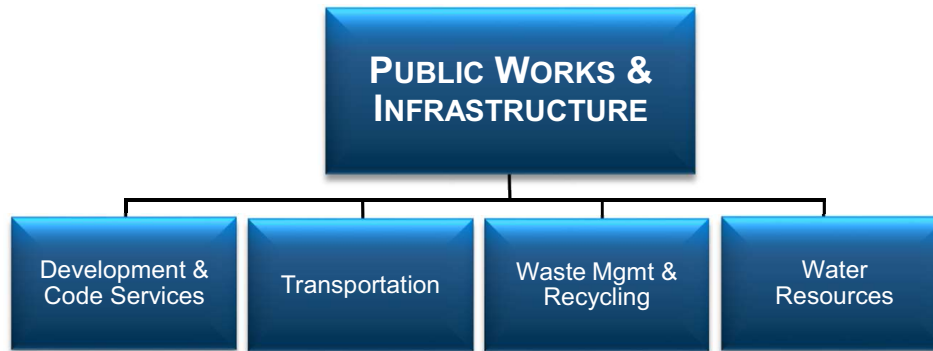


Public Works and Infrastructure

Table of Contents

Introduction		H-2
Connector Joint Powers Authority		H-4
Connector Joint Powers Authority	BU 2800000	H-4
Development and Code Services		H-7
Development and Code Services	BU 2151000	H-7
Building Inspection	BU 2150000	H-20
Code Enforcement	BU 5725729	H-22
Transportation		H-26
Department of Transportation	BU 2960000	H-26
CSA No. 1	BU 2530000	H-37
Gold River Station #7 Landscape CFD	BU 1370000	H-39
Landscape Maintenance District	BU 3300000	H-41
Roads	BU 2900000	H-43
SCTDF Capital Fund	BU 2910000	H-47
Rural Transit Program	BU 2930000	H-51
Sacramento County LM CFD 2004-2	BU 1410000	H-56
Transportation-Sales Tax	BU 2140000	H-58
Waste Management Recycling		H-61
Solid Waste Enterprise	BU 2200000	H-61
Solid Waste Enterprise-Capital Outlay	BU 2250000	H-82
Solid Waste Authority	BU 2240000	H-84
Water Resources		H-87
Water Resources	BU 3220001	H-87
Water Agency Enterprise	BU 3050000	H-96
Water Agency Zone 11 - Drainage Infrastructure	BU 2810000	H-109
Water Agy-Zone 13	BU 3044000	H-115

Agency Structure



Public Works and Infrastructure departments provide utility, infrastructure and construction management services to other governmental agencies as well as to the residents of the Unincorporated Area of the County.

Public Works and Infrastructure departments include:

Development and Code Services provides a variety of services including but not limited to the review of development activity to ensure compliance with laws and codes. The Office helps ensure that new projects compliment the quality of life in the County. The Office is comprised of the following divisions: Administrative Services, Building Permits and Inspection, Code Enforcement, Construction Management, and County Engineering.

Transportation provides road maintenance and improvement services in the Unincorporated Area of the County. The department has three broad areas of responsibility: planning programs and design; pavement, bridge, roadside and landscape maintenance; and traffic operations.

Waste Management and Recycling operates the County's integrated municipal solid waste system from curbside collection to recovery and diversion of recyclable materials, landfill disposal and renewable electricity generation. The Collections program provides for the residential curbside pickup of refuse, organic waste, and recyclables from 163,000 households, as well as curbside pick-up of bulky waste and large items by appointment. The North Area Recovery Station (NARS) serves as DWMR's transfer station for residential refuse and organic waste, and waste material from commercial waste haulers and noncommercial self-haul customers. Kiefer Landfill handles all refuse from residential collections, NARS, and other commercial and non-commercial customers in the Sacramento region, and includes a landfill gas to energy facility. DWMR also manages the County's commercial solid waste hauler franchises, including monitoring franchisee compliance with state diversion requirements and providing oversight on local waste management practices.

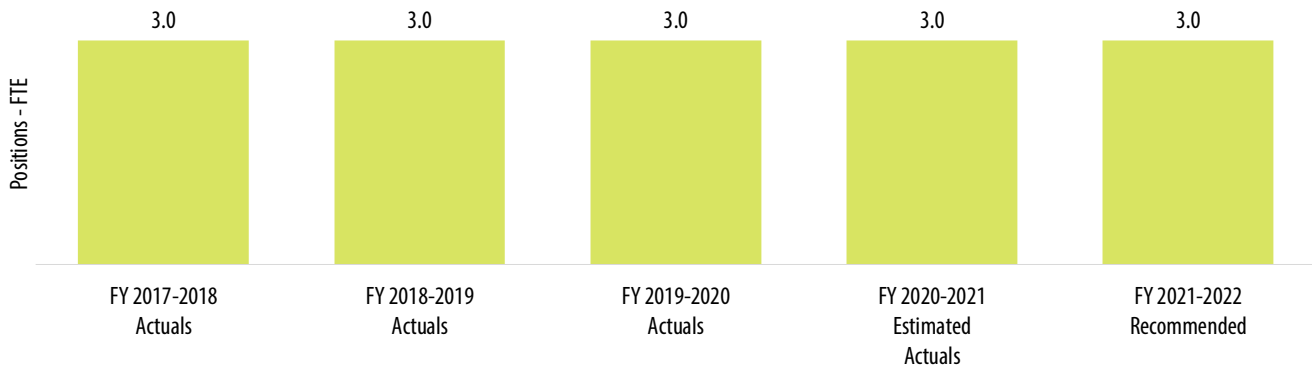
Water Resources maintains the county storm drainage collection and potable water distribution systems and manages the operating divisions within Water Resources and its attendant districts. The department's purpose is to protect, maintain and enhance public health, safety and general welfare in the areas of drainage, flood control and provision of fresh water.

Budget Units/Departments Summary

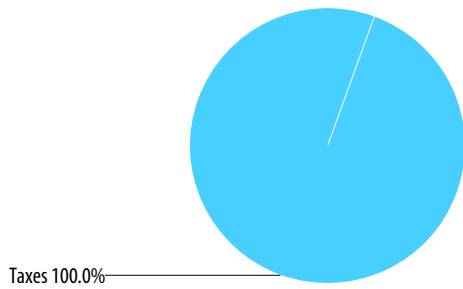
Fund	Budget Unit No.	Departments/Budget Units	Total Appropriations	Net Financing Uses	Net Cost	Positions
001A	5725729	Code Enforcement	\$9,809,064	\$9,809,064	\$4,721,502	53.0
General Fund Total			\$9,809,064	\$9,809,064	\$4,721,502	53.0
005A	2900000	Roads	\$158,407,458	\$108,266,851	\$24,638,404	—
005B	2960000	Department of Transportation	\$71,913,334	\$63,054,607	\$1,746,000	248.7
021A	2150000	Building Inspection	\$21,831,712	\$21,831,712	\$4,232,870	—
021E	2151000	Development and Code Services	\$59,463,671	\$54,952,074	\$1,370,764	264.0
025A	2910000	SCTDF Capital Fund	\$16,426,640	\$16,426,640	\$(472,511)	—
026A	2140000	Transportation-Sales Tax	\$65,434,826	\$58,317,260	\$2,197,049	—
028A	2800000	Connector Joint Powers Authority	\$716,788	\$716,788	\$0	3.0
050A	2240000	Solid Waste Authority	\$3,761,246	\$3,761,246	\$220,246	—
051A	2200000	Solid Waste Enterprise	\$217,676,024	\$137,972,792	\$13,858,236	314.0
052A	2250000	Solid Waste Enterprise-Capital Outlay	—	—	—	—
068A	2930000	Rural Transit Program	\$3,621,658	\$3,621,658	\$488,531	—
137A	1370000	Gold River Station #7 Landscape CFD	\$65,772	\$65,772	\$8,938	—
141A	1410000	Sacramento County LM CFD 2004-2	\$349,868	\$349,868	\$115,392	—
253A	2530000	CSA No. 1	\$2,822,346	\$2,822,346	\$165,495	—
315A	2810000	Water Agency Zone 11 - Drainage Infrastructure	\$20,887,400	\$16,887,400	\$8,682,400	—
318A	3044000	Water Agy-Zone 13	\$3,259,306	\$3,259,306	\$(1,182,773)	—
320A	3050000	Water Agency Enterprise	\$154,326,397	\$144,387,097	\$34,119,622	144.0
322A	3220001	Water Resources	\$51,540,135	\$47,596,235	\$10,170,735	134.6
330A	3300000	Landscape Maintenance District	\$1,039,877	\$1,039,877	—	—
Non-General Fund Total			\$853,544,458	\$685,329,529	\$100,359,398	1,108.3
Grand Total			\$863,353,522	\$695,138,593	\$105,080,900	1,161.3

CONNECTOR JOINT POWERS AUTHORITY

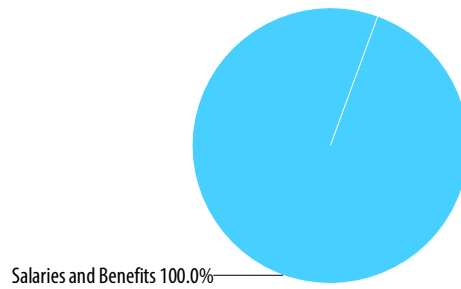
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Capital Southeast Connector Joint Powers Authority** is a proposed 35-mile roadway spanning from Interstate 5, south of Elk Grove, to Highway 50 in El Dorado County, just east of El Dorado Hills. The Connector will link communities in El Dorado and Sacramento Counties and the cities of Folsom, Rancho Cordova and Elk Grove, alleviating traffic congestion on Highway 50, Interstate 5 and State Route 99. The Connector is being planned to reduce the distance traveled and save time during rush hour, enabling drivers to use a more direct route for faster, safer travel. The County budget document reflects only the salary and benefit appropriations of the Connector Joint Powers Authority (JPA).

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Capital Southeast Connector JPA	\$686,125	\$716,788	\$30,663	4.5%
Total Expenditures / Appropriations	\$686,125	\$716,788	\$30,663	4.5%
Net Financing Uses	\$686,125	\$716,788	\$30,663	4.5%
Total Revenue	\$686,125	\$716,788	\$30,663	4.5%
Use of Fund Balance	—	\$0	\$0	—%
Positions	3.0	3.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$686,125	\$716,788	\$30,663	4.5%
Services & Supplies	—	—	—	—%
Other Charges	—	—	—	—%
Total Expenditures / Appropriations	\$686,125	\$716,788	\$30,663	4.5%
Net Financing Uses	\$686,125	\$716,788	\$30,663	4.5%
Revenue				
Taxes	\$686,125	\$716,788	\$30,663	4.5%
Revenue from Use Of Money & Property	—	—	—	—%
Intergovernmental Revenues	—	—	—	—%
Total Revenue	\$686,125	\$716,788	\$30,663	4.5%
Use of Fund Balance	—	\$0	\$0	—%
Positions	3.0	3.0	—	—%

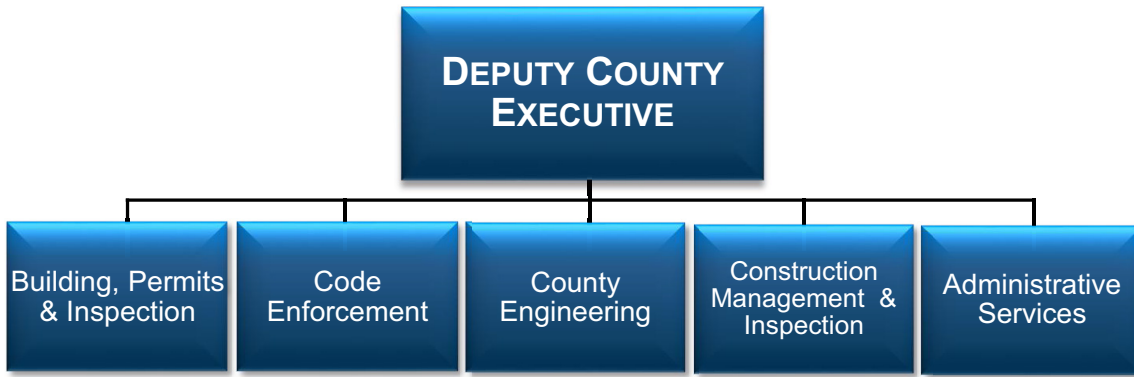
Summary of Changes

The Recommended Budget reflects a \$30,663 (4.5%) increase in total appropriations and revenue from the prior year Adopted Budget.

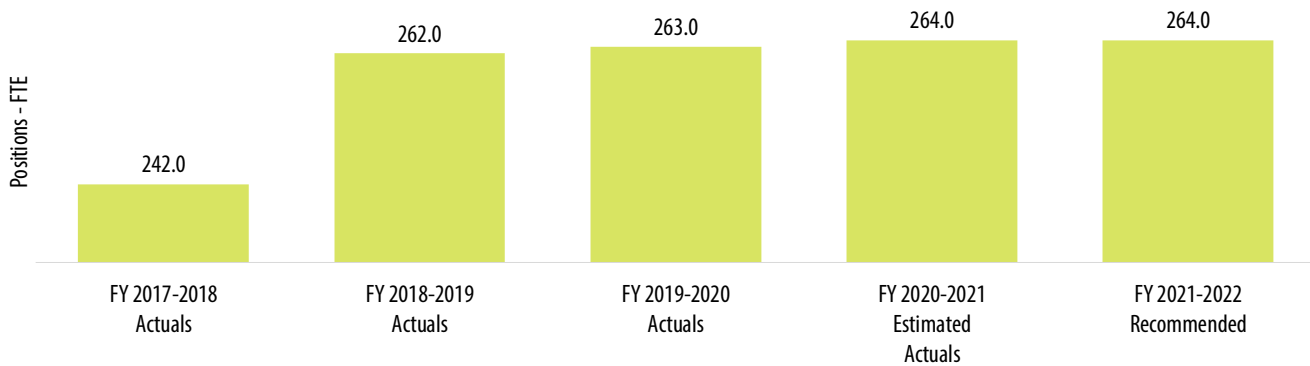
The increase in appropriations is primarily due to cost of living adjustments, equity increases and increases in retirement costs.

The increase in revenue is due to an increase in sales tax revenue.

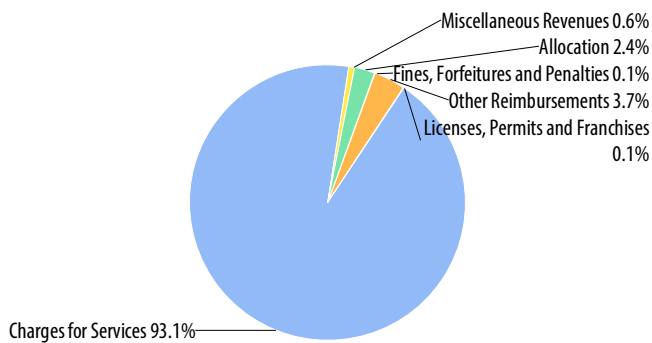
Department Structure
Steve Hartwig, Deputy County Executive



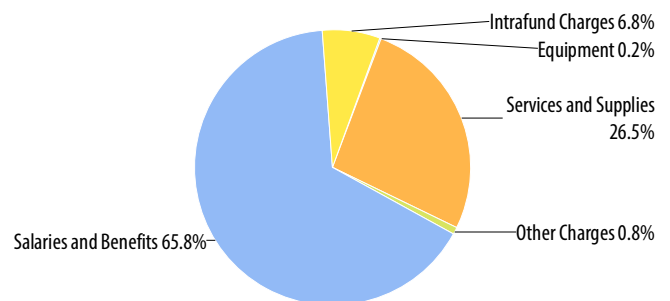
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

Development and Code Services (DCS) provides various services to support building and development activities, and to ensure projects are constructed in accordance with California building codes, plans, specifications, and County standards. Services include issuing building permits, plan review, inspections, development fee calculations, surveying, and mapping. The divisions in this budget unit assist property owners as well as the building community with development projects and understanding the applicable laws and codes. The Office of Development and Code Services consists of the following programs:

- DCS-Administrative Services
- DCS-Building Permits and Inspection
- DCS-Construction Management and Inspection
- DCS-County Engineering

Goals

- To provide a construction management and inspection system that delivers consistent and efficient contract administration, inspections, information and assistance to customers.
- To ensure that projects are constructed and installed in accordance with the California Building Code, Sacramento County regulations and related building laws to safeguard the health and safety of the public.
- To provide accurate and timely review of land division maps and site improvement plans as well as land development information.

Accomplishments

- The Construction Management and Inspection Division (CMID) participated in several large projects including Sacramento Regional County Sanitation District EchoWater Project's flow equalization and channel aeration blower replacement; Department of Transportation Interstate 5/Metro Air Parkway interchange construction; Sacramento Area Sewer District's Mission Avenue trunk sewer rehabilitation; and Department of Waste Management and Recycling Module 4 Phase 1 base liner system installation.
- The Metro Air Park (MAP) Fee Program implementation approved by the Board in June 2020 has been a catalyst for the 1,800-acre Metro Air Park development. Since approval, over 3 million square feet of industrial buildings have been introduced into the County building permit system (grading, foundation and building permits). The next step will be commercial development in and around the new interchange and the Metro Air Parkway 'spine' to Elkhorn Boulevard. Currently, development applications (parcel maps, lot line adjustments, conditional use permits, design review, subdivision improvement agreements, etc.) are in process for the vast majority of the MAP acreage south of West Elkhorn Boulevard. Infrastructure construction associated with the MAP fee program implementation is robust and includes Serna Road, Skyking Road, Power Line Road, Allbaugh Road West and East, Lone Tree Road, Metro Air Parkway, 6 Traffic Signals along Metro Air Parkway, I-5 Auxiliary Lanes and the Metro Air Parkway Interchange. This is providing significant construction jobs now and end users at Metro Air Park will be providing significant jobs, as well as, increased County property tax revenue.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
DCS - Administrative Services	\$1,494,007	\$1,574,155	\$80,148	5.4%
DCS - Building Permits & Inspection	\$20,584,636	\$21,605,200	\$1,020,564	5.0%
DCS - Construction Management and Inspection Division	\$23,290,914	\$24,428,882	\$1,137,968	4.9%
DCS - County Engineering	\$11,356,658	\$11,855,434	\$498,776	4.4%
Total Expenditures / Appropriations	\$56,726,215	\$59,463,671	\$2,737,456	4.8%
Total Reimbursements	\$(4,065,001)	\$(4,511,597)	\$(446,596)	11.0%
Net Financing Uses	\$52,661,214	\$54,952,074	\$2,290,860	4.4%
Total Revenue	\$49,779,349	\$53,581,310	\$3,801,961	7.6%
Use of Fund Balance	\$2,881,865	\$1,370,764	\$(1,511,101)	(52.4)%
Positions	264.0	264.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$37,983,915	\$39,112,517	\$1,128,602	3.0%
Services & Supplies	\$14,701,181	\$15,733,776	\$1,032,595	7.0%
Other Charges	\$346,104	\$486,437	\$140,333	40.5%
Equipment	\$103,300	\$100,300	\$(3,000)	(2.9)%
Intrafund Charges	\$3,591,715	\$4,030,641	\$438,926	12.2%
Total Expenditures / Appropriations	\$56,726,215	\$59,463,671	\$2,737,456	4.8%
Intrafund Reimbursements Between Programs	\$(2,314,125)	\$(2,414,670)	\$(100,545)	4.3%
Other Reimbursements	\$(1,750,876)	\$(2,096,927)	\$(346,051)	19.8%
Total Reimbursements	\$(4,065,001)	\$(4,511,597)	\$(446,596)	11.0%
Net Financing Uses	\$52,661,214	\$54,952,074	\$2,290,860	4.4%
Revenue				
Licenses, Permits & Franchises	\$55,000	\$55,000	—	—%
Fines, Forfeitures & Penalties	\$29,800	\$29,800	—	—%
Charges for Services	\$49,360,571	\$53,130,165	\$3,769,594	7.6%
Miscellaneous Revenues	\$333,978	\$366,345	\$32,367	9.7%
Total Revenue	\$49,779,349	\$53,581,310	\$3,801,961	7.6%
Use of Fund Balance	\$2,881,865	\$1,370,764	\$(1,511,101)	(52.4)%
Positions	264.0	264.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$2,737,456 (4.8%) increase in total appropriations, a \$446,596 (11.0%) increase in reimbursements, a \$3,801,961 (7.6%) increase in revenue, and a \$1,511,101 (52.4%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in salary and benefit costs related to cost of living adjustments (COLAs), retirement, insurance, and a decrease in salary savings as the Department expects to fill vacant positions.
- Increases in the allocated costs of \$1,149,480, \$844,720 of which are liability insurance costs that largely stem from vehicle accidents and lawsuits, primarily in the Building Inspection Division.
- Increases in direct charges for services from other departments, including cell phone, technology, equipment maintenance, vehicle, and fuel costs; as well as increases in office and safety supplies.
- Recommended growth of \$126,672 summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements is due to an increase in overhead costs resulting from increased expenditures.

The increase in revenue is due to:

- Increases in expenditures. The divisions in this unit are fully cost recovered by customer billings; therefore, revenues are budgeted to match expenses (less fund balance). Labor rates are set and monitored to ensure cost recovery.
- Recommended growth of \$126,672 summarized later in this section. Additional detail is provided in the individual program sections.

Use of Fund Balance reflects a carryover of \$1,370,764 in available balance.

- There are no changes to reserves.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
DCS - Construction Management and Inspection Division	87,110	—	87,110	—	—
DCS - County Engineering	39,562	—	39,562	—	—

DCS - Administrative Services

Program Overview

DCS – Administrative Services provides management, leadership, and administrative support to the Office of Development and Code Services.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$1,138,448	\$1,201,617	\$63,169	5.5%
Services & Supplies	\$355,559	\$372,538	\$16,979	4.8%
Total Expenditures / Appropriations	\$1,494,007	\$1,574,155	\$80,148	5.4%
Total Reimbursements between Programs	\$(1,246,710)	\$(1,339,381)	\$(92,671)	7.4%
Other Reimbursements	\$(211,583)	\$(214,774)	\$(3,191)	1.5%
Total Reimbursements	\$(1,458,293)	\$(1,554,155)	\$(95,862)	6.6%
Net Financing Uses	\$35,714	\$20,000	\$(15,714)	(44.0)%
Revenue				
Charges for Services	\$18,000	\$20,000	\$2,000	11.1%
Total Revenue	\$18,000	\$20,000	\$2,000	11.1%
Use of Fund Balance	\$17,714	—	\$(17,714)	(100.0)%
Positions	8.0	8.0	—	—%

Summary of Changes

The Recommended Budget reflects an \$80,148 (5.4%) increase in total appropriations, a \$95,862 (6.6%) increase in reimbursements, a \$2,000 (11.1%) increase in revenue, and a \$17,714 (100%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in salary and benefit costs related to COLAs, retirement, and insurance.
- Increases in allocated costs.
- Increases in direct charges for services from other departments, including cell phone, technology, equipment maintenance, vehicle, and fuel costs; as well as increases in office and safety supplies.

The increase in reimbursements is due to an increase in overhead costs charged to the divisions resulting from an increase in expenditures.

The increase in revenue is due to an increase in customer billings.

Use of Fund Balance reflects a carryover of \$0 in available balance.

DCS - Building Permits & Inspection

Program Overview

DCS – Building Permits and Inspection provides inspection, plan review and permit issuance for all private construction in the County.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$13,402,891	\$13,784,107	\$381,216	2.8%
Services & Supplies	\$5,482,767	\$6,073,440	\$590,673	10.8%
Other Charges	\$235,047	\$273,088	\$38,041	16.2%
Intrafund Charges	\$1,463,931	\$1,474,565	\$10,634	0.7%
Total Expenditures / Appropriations	\$20,584,636	\$21,605,200	\$1,020,564	5.0%
Other Reimbursements	\$(157,076)	\$(154,788)	\$2,288	(1.5)%
Total Reimbursements	\$(157,076)	\$(154,788)	\$2,288	(1.5)%
Net Financing Uses	\$20,427,560	\$21,450,412	\$1,022,852	5.0%
Revenue				
Charges for Services	\$20,343,961	\$21,387,312	\$1,043,351	5.1%
Miscellaneous Revenues	\$41,200	\$41,200	—	—%
Total Revenue	\$20,385,161	\$21,428,512	\$1,043,351	5.1%
Use of Fund Balance	\$42,399	\$21,900	\$(20,499)	(48.3)%
Positions	101.0	101.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$1,020,564 (5.0%) increase in total appropriations, a \$2,288 (1.5%) decrease in reimbursements, a \$1,043,351 (5.1%) increase in revenue, and a \$20,499 (48.3%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in appropriations is due to:

- Increases in salary and benefit costs relating to COLAs, retirement, and insurance, and a decrease in salary savings as the Department expects to fill vacant positions.
- Increases in allocated costs. The cost allocation for liability insurance increased \$685,885 due to vehicle accidents and lawsuits in this Division.
- Increases in costs for planner services resulting from increases in salary and benefit costs.

- Increases in costs are offset by decreases in direct charges for services from other departments in areas including collections, technology, vehicle rental, finance related costs, and general services work requests based on use or completion of projects.

The decrease in reimbursements is due to a decrease in lease costs for the East Area Service Center. Building Inspection is charged for the entire cost of the lease and reimbursed with general fund for the square footage not occupied.

The increase in revenue is due to an increase in expenditures. Costs in this division are fully recovered through customer billings; therefore, revenues are budgeted to match expenses (less fund balance). Labor rates are set and monitored to ensure cost recovery.

Use of Fund Balance reflects a carryover of \$21,900 in available balance.

DCS - Construction Management and Inspection Division

Program Overview

DCS – Construction Management and Inspection Division ensures that contractors construct public buildings in accordance with approved plans and specifications. The materials testing laboratory handles testing and verification of construction materials and processes used in construction of public improvements.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$16,566,039	\$16,999,643	\$433,604	2.6%
Services & Supplies	\$5,306,137	\$5,498,334	\$192,197	3.6%
Other Charges	\$52,623	\$131,154	\$78,531	149.2%
Equipment	\$35,300	\$100,300	\$65,000	184.1%
Intrafund Charges	\$1,330,815	\$1,699,451	\$368,636	27.7%
Total Expenditures / Appropriations	\$23,290,914	\$24,428,882	\$1,137,968	4.9%
Total Reimbursements between Programs	\$(147,415)	\$(155,289)	\$(7,874)	5.3%
Other Reimbursements	\$(991,015)	\$(1,311,149)	\$(320,134)	32.3%
Total Reimbursements	\$(1,138,430)	\$(1,466,438)	\$(328,008)	28.8%
Net Financing Uses	\$22,152,484	\$22,962,444	\$809,960	3.7%
Revenue				
Charges for Services	\$20,390,016	\$22,175,892	\$1,785,876	8.8%
Miscellaneous Revenues	\$1,500	—	\$(1,500)	(100.0)%
Total Revenue	\$20,391,516	\$22,175,892	\$1,784,376	8.8%
Use of Fund Balance	\$1,760,968	\$786,552	\$(974,416)	(55.3)%
Positions	114.0	114.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$1,137,968 (4.9%) increase in total appropriations, a \$328,008 (28.8%) increase in reimbursements, a \$1,784,376 (8.8%) increase in revenue, and a \$974,416 (55.3%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in salary and benefit costs related to COLAs, retirement, insurance, and a slight decrease in salary savings.
- Increases in allocated costs.

- Increases in direct charges for services from other departments, including cell phone, technology, equipment maintenance, contract management, fiscal services, vehicle, and fuel costs.
- Recommended growth of \$87,110 detailed later in this section.

The increase in reimbursements is due to increases in division overhead costs charged to CMID and the CMID Materials Test Lab. The increase in overhead is due to an increase in expenditures.

The increase in revenue is due to:

- Increases in projects and expenditures overall. Costs in this division are fully recovered through customer billings; therefore, revenues are budgeted to match expenses (less fund balance). Labor rates are set and monitored to ensure cost recovery.
- Recommended growth of \$87,110 detailed later in this section.

Use of Fund Balance reflects a carryover of \$786,552 in available balance.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCS - Business/Conference Increase - CMID Lab					
	15,000	—	15,000	—	—
Increase appropriations for business/conferences to comply with certification requirements. This request will be funded by project revenue.					
DCS-Fixed Assets-Hamburg Wheel Tracker-CMID Lab					
	78,000	—	78,000	—	—
Replace old equipment with equipment that aligns with current specifications and test methods. Hot Mix Asphalt mix design methods specified by Caltrans have gradually moved to the Superpave method, where asphalt is tailored to a specific climate and use. CMID Materials Testing Lab has replaced old equipment to align with the current specifications and test methods. The Hamburg Wheel Tracker is the remaining part of the replacement process. With this replacement, the Lab will be fully equipped to perform Quality Assurance testing on public works projects. This one-time growth request will be fully funded by project revenue.					
DCS-Reallocate 1.0 FTE Construction Inspector to 1.0 FTE Construction Materials Lab Tech 2 - CMID					
	10,594	—	10,594	—	—
Reallocate 1.0 FTE (vacant) Construction Inspector position to 1.0 FTE Construction Materials Lab Technician Level 2 position to fulfill the increased testing of additional types of materials. The request will be fully funded by project revenue.					
DCS-Reallocate 1.0 Sr. Safety Specialist position to 1.0 FTE Senior Safety Specialist position					
	(16,484)	—	(16,484)	—	—
Reallocate 1.0 FTE (vacant) Building Inspector 2 Range B position to 1.0 FTE Senior Safety Specialist position to fulfill Safety Services demand. CMID will also be eliminating the Safety Specialist Annuitant Extra Help position, which will offset a portion of the cost of the position. The remainder will be fully funded by the multiple divisions in Office of Development & Code Services.					

DCS - County Engineering

Program Overview

DCS-County Engineering consists of three sections described below:

- Special Districts provides funding for a range of transportation, water, sewer, and drainage capital improvements, landscape maintenance, library facilities, and Sheriff services.
- Site Improvements and Permits reviews and approves improvement plans; assists property owners and developers in subdividing property or constructing improvements; provides internal support for County departments by reviewing building permits, calculating and assessing infrastructure, road and transit, sewer connection, drainage, and water connection fees. This program also serves the development community by providing copies of plans and specifications of County projects, processing encroachment permits for construction in the public right-of-way, and processing transportation permits for oversize loads.
- Surveys reviews and enforces conditions of approval for final and parcel maps to assure orderly land development in compliance with regulatory requirements; reviews records of survey and corner records to maintain records of property boundaries and survey monuments controlling the boundaries. This program is also responsible for surveying and mapping of county roads and other public facilities operated and maintained by the County, and to maintain a fair and accurate record of said surveys in support of maintenance, improvement and operation of said facilities.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$6,876,537	\$7,127,150	\$250,613	3.6%
Services & Supplies	\$3,556,718	\$3,789,464	\$232,746	6.5%
Other Charges	\$58,434	\$82,195	\$23,761	40.7%
Equipment	\$68,000	—	\$(68,000)	(100.0)%
Intrafund Charges	\$796,969	\$856,625	\$59,656	7.5%
Total Expenditures / Appropriations	\$11,356,658	\$11,855,434	\$498,776	4.4%
Total Reimbursements between Programs	\$(920,000)	\$(920,000)	—	—%
Other Reimbursements	\$(391,202)	\$(416,216)	\$(25,014)	6.4%
Total Reimbursements	\$(1,311,202)	\$(1,336,216)	\$(25,014)	1.9%
Net Financing Uses	\$10,045,456	\$10,519,218	\$473,762	4.7%
Revenue				
Licenses, Permits & Franchises	\$55,000	\$55,000	—	—%
Fines, Forfeitures & Penalties	\$29,800	\$29,800	—	—%
Charges for Services	\$8,608,594	\$9,546,961	\$938,367	10.9%
Miscellaneous Revenues	\$291,278	\$325,145	\$33,867	11.6%
Total Revenue	\$8,984,672	\$9,956,906	\$972,234	10.8%
Use of Fund Balance	\$1,060,784	\$562,312	\$(498,472)	(47.0)%
Positions	41.0	41.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$498,776 (4.4%) increase in total appropriations, a \$25,014 (1.9%) increase in reimbursements, a \$972,234 (10.8%) increase in revenue, and a \$498,472 (47.0%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in salary and benefit costs relating to COLAs, retirement, and insurance.
- Increases in allocated costs and direct charges for services from other departments, including cell phone, technology, equipment maintenance, contract management, finance related services, vehicle, and fuel costs.
- Increases in pass through costs for public works services.
- Increases in costs are offset by a reduction in one-time equipment costs in the Surveys Section.
- Recommended growth of \$39,562 detailed later in this section.

The increase in reimbursements is due to an increase in overhead costs charged to the Divisions. The increase in overhead is due to an increase in expenditures.

The increase in revenue is due to:

- Increases in projects and expenditures. Costs in this division are fully recovered through customer billings; therefore, revenues are budgeted to match expenses (less fund balance). Labor rates are set and monitored to ensure cost recovery.
- Recommended growth of \$39,562 detailed later in this section.

Use of Fund Balance reflects a carryover of \$562,312 in available balance.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCS-Add Extra Help Budget-Special Districts	39,562	—	39,562	—	—

Add extra help to allow a training /transitional period for Special Districts after losing valuable institutional knowledge as a result of recent promotions, and retirements. The funds will be used to hire the former Manager of Special Districts back as a retired annuitant. Funding for this request will come from the special districts managed by the Special Districts Section. This is a one-time growth request.

Budget Unit Functions & Responsibilities

Building Inspection (Special Revenue Fund) provides financing for building safety and inspection services performed in the Unincorporated Area of Sacramento County by the Building Permits and Inspection Division (BPID) in the Department of Development and Code. The funds are transferred from this Special Revenue Fund to the Office of Development and Code Services budget unit 2151000 (021F).

Goals

- Ensure financing is available for division operations via fees and labor rates.
- Collect Building Permit fees as directed by the fee ordinance adopted by the Board of Supervisors.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Building Inspection	\$22,302,173	\$21,831,712	\$(470,461)	(2.1)%
Total Expenditures / Appropriations	\$22,302,173	\$21,831,712	\$(470,461)	(2.1)%
Net Financing Uses	\$22,302,173	\$21,831,712	\$(470,461)	(2.1)%
Total Revenue	\$17,598,841	\$17,598,842	\$1	—%
Use of Fund Balance	\$4,703,332	\$4,232,870	\$(470,462)	(10.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$21,857,173	\$21,386,712	\$(470,461)	(2.2)%
Other Charges	\$445,000	\$445,000	—	—%
Total Expenditures / Appropriations	\$22,302,173	\$21,831,712	\$(470,461)	(2.1)%
Net Financing Uses	\$22,302,173	\$21,831,712	\$(470,461)	(2.1)%
Revenue				
Licenses, Permits & Franchises	\$17,117,000	\$17,239,001	\$122,001	0.7%
Fines, Forfeitures & Penalties	\$7,500	\$7,500	—	—%
Revenue from Use Of Money & Property	\$30,000	\$30,000	—	—%
Intergovernmental Revenues	\$35,000	\$45,000	\$10,000	28.6%
Charges for Services	\$406,841	\$268,841	\$(138,000)	(33.9)%
Miscellaneous Revenues	\$2,500	\$8,500	\$6,000	240.0%
Total Revenue	\$17,598,841	\$17,598,842	\$1	—%
Use of Fund Balance	\$4,703,332	\$4,232,870	\$(470,462)	(10.0)%

Summary of Changes

The Recommended Budget reflects a \$470,461 (2.1%) decrease in total appropriations, a \$1 (0.0%) increase in revenue, and a \$470,462 (10%) decrease in use of fund balance from the prior year Adopted Budget.

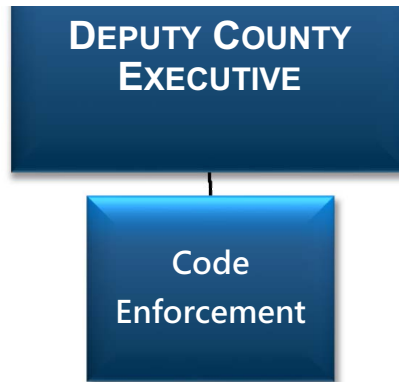
The decrease in total appropriations is due to rightsizing of Public Works Services expenditures that correspond with financing needs in the Building Permits and Inspection Division (021F) in the Development and Code Services Budget Unit. In Fiscal Year (FY) 2019-20, expenditures were increased to offset an increase in fund balance. FY 2021-22 expenditures correspond with financing needs in 021F and are lower than prior year budget, even though the need in 021F has increased.

Revenue has not changed as permit activity is anticipated to remain consistent through FY 2021-22.

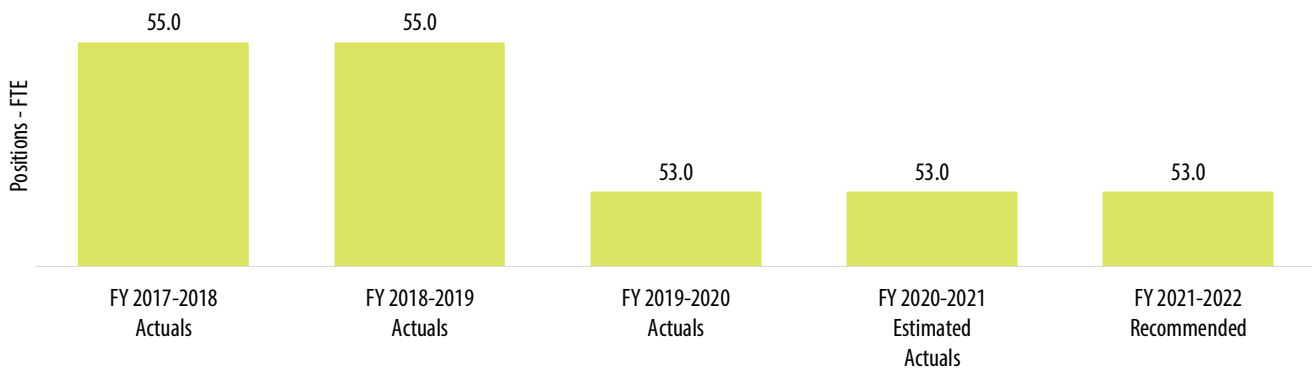
Use of Fund Balance reflects the net of a carryover of \$3,813,127 in available balance and a reserve release of \$419,744.

- The reserve has decreased \$419,744.

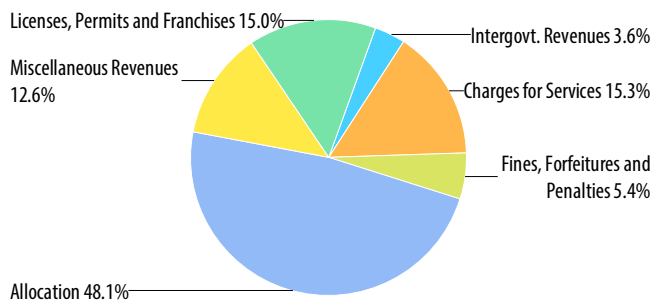
Department Structure
Steve Hartwig, Deputy County Executive



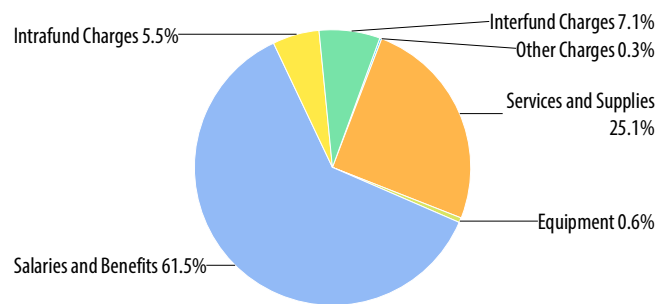
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

Code Enforcement investigates violations of housing, zoning and vehicle codes in the unincorporated Sacramento County. Staff tries to achieve voluntary compliance through notification and education. When necessary, legal procedures are used including boarding structures, removing junk and rubbish and junk vehicles, civil citations, criminal citations and demolition of dangerous buildings. The goal is to maintain and improve property values and the quality of life for residents, visitors and business owners.

Goals

- Assist with improving the physical, social, and economic health of communities by proactively educating and engaging residents in code compliance efforts.
- Ensure all County Code Enforcement Officers are certified through CACEO (California Association of Code Enforcement Officers).
- Complete refreshing of County Codes 16.18, 16.20, 16.22, and 16.23. Updates will go before the Board of Supervisors in spring or early summer.

Accomplishments

- Code Enforcement made improvements to community education efforts. The Tenants Rights handout was translated into nine different languages to ensure tenants have access. Code Enforcement also provided updated training to 311 staff so they can better serve the constituency of Sacramento County related to Code Enforcement’s functions.
- Code Enforcement assisted Public Health throughout the year, providing outreach and noticing businesses that were in violation of the Public Health Order. For the first six months, Code Enforcement was noticing violators throughout all cities within the County.
- Code Enforcement assisted the Department of Waste Management and Recycling with recycling outreach to multi-family dwelling and apartment complexes. Moving forward, outreach will also include businesses.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Code Enforcement	\$10,638,199	\$9,809,064	\$(829,135)	(7.8)%
Total Expenditures / Appropriations	\$10,638,199	\$9,809,064	\$(829,135)	(7.8)%
Net Financing Uses	\$10,638,199	\$9,809,064	\$(829,135)	(7.8)%
Total Revenue	\$4,856,102	\$5,087,562	\$231,460	4.8%
Net County Cost	\$5,782,097	\$4,721,502	\$(1,060,595)	(18.3)%
Positions	53.0	53.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$5,709,501	\$6,031,657	\$322,156	5.6%
Services & Supplies	\$2,297,034	\$2,463,071	\$166,037	7.2%
Other Charges	\$25,000	\$25,000	—	—%
Equipment	\$55,000	\$55,000	—	—%
Interfund Charges	\$695,063	\$698,254	\$3,191	0.5%
Intrafund Charges	\$1,856,601	\$536,082	\$(1,320,519)	(71.1)%
Total Expenditures / Appropriations	\$10,638,199	\$9,809,064	\$(829,135)	(7.8)%
Net Financing Uses	\$10,638,199	\$9,809,064	\$(829,135)	(7.8)%
Revenue				
Licenses, Permits & Franchises	\$1,467,700	\$1,467,700	—	—%
Fines, Forfeitures & Penalties	\$533,000	\$533,000	—	—%
Intergovernmental Revenues	\$350,000	\$350,000	—	—%
Charges for Services	\$1,502,000	\$1,502,000	—	—%
Miscellaneous Revenues	\$1,003,402	\$1,234,862	\$231,460	23.1%
Total Revenue	\$4,856,102	\$5,087,562	\$231,460	4.8%
Net County Cost	\$5,782,097	\$4,721,502	\$(1,060,595)	(18.3)%
Positions	53.0	53.0	—	—%

Summary of Changes

The Recommended Budget reflects an \$829,135 (7.8%) decrease in total appropriations, a \$231,460 (4.8%) increase in revenue, and a \$1,060,595 (18.3%) decrease in net county cost from the prior year Adopted Budget.

The change in net county cost is a result of the changes described below.

The decrease in total appropriations is due to:

- Elimination of \$1,318,977 in general fund pass through to the District Attorney's Office to fund community prosecutors, vehicles, and fuel. This general fund amount will go directly to the District Attorney starting in Fiscal Year 2021-22.
- Increases in salary and benefit costs related to cost of living adjustments, retirement costs, and a decrease in budgeted salary savings.
- Increases in allocated costs for liability insurance related to ongoing lawsuits and unemployment insurance related to the pandemic.
- An increase in collections services costs from Revenue Recovery in the Department of Finance due to the time and difficulty involved in collecting certain revenues.
- Recommended growth of \$97,745 detailed later in this section.

- Recommended reductions of \$66,128 detailed later in this section.

The increase in revenue is due to:

- Additional funding from the Department of Waste Management and Recycling for increases in labor costs for enforcement activities and support to the illegal dumping program.
- Recommended growth of \$131,560 detailed later in this section.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Code Enforcement	97,745	—	131,560	(33,815)	1.0

Summary of Recommended Reductions by Program

Program	Total Expenditures	Reimbursements	Revenue	Net County Cost	FTE
Code Enforcement	(66,128)	—	—	(66,128)	(1.0)

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCS-Add 1.0 Code Enforcement Officer - Code Enforcement					
	97,745	—	131,560	(33,815)	1.0

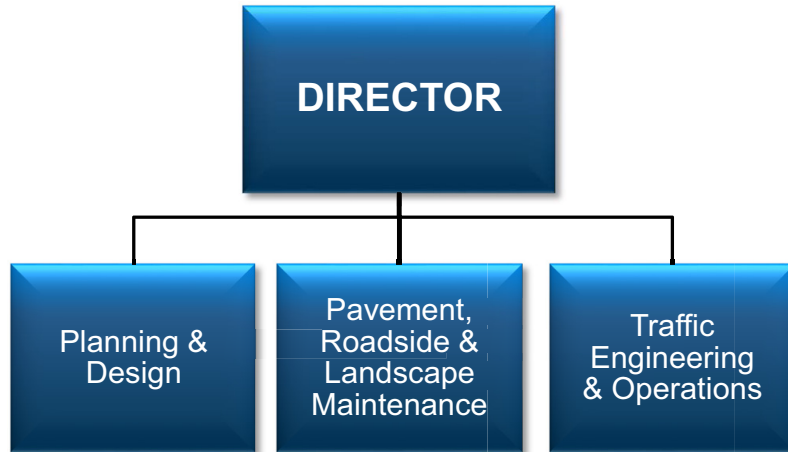
Add 1.0 FTE Code Enforcement Officer for increased services to Waste Management & Recycling. The position will be funded by Waste Management & Recycling. Due to the upcoming new ordinances related to garbage recycling, Waste Management will fund another position as we increase outreach for commercial, industrial, multi-unit complexes, and single family residences about what can and can't go in to the different cans. This will also increase the amount of enforcement required going forward. This increase in services will allow Waste Management and Code Enforcement to develop the program and outreach, and implement the changes in a timely manner before it takes effect in 2024.

Recommended Reduction Detail for the Program

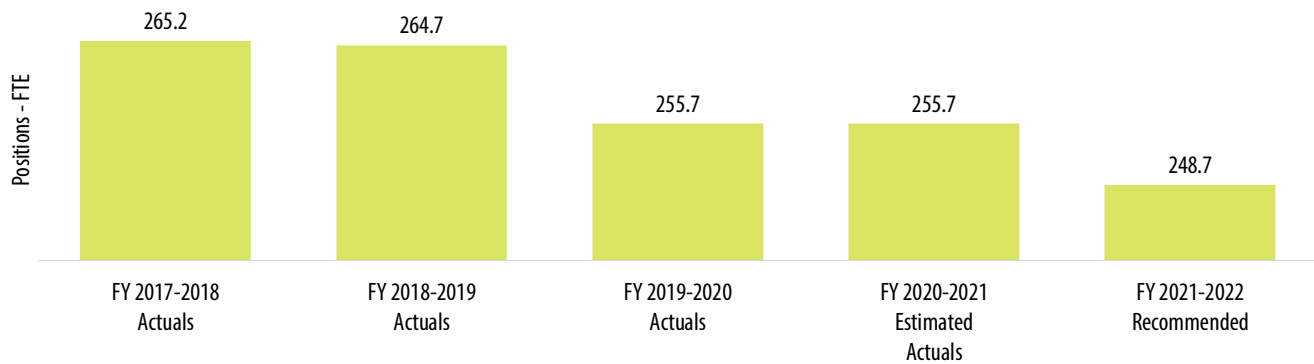
	Total Expenditures	Reimbursements	Revenue	Net County Cost	FTE
DCS-Delete 1.0 Office Assistant-Code Enforcement					
	(66,128)	—	—	(66,128)	(1.0)

Delete 1.0 vacant FTE Office Assistant Level 2 position to meet net County cost target. This reduction will impact response time to 311 constituent complaints, officer requests, and case support for Rental Housing, Illegal Dumping, and Zoning.

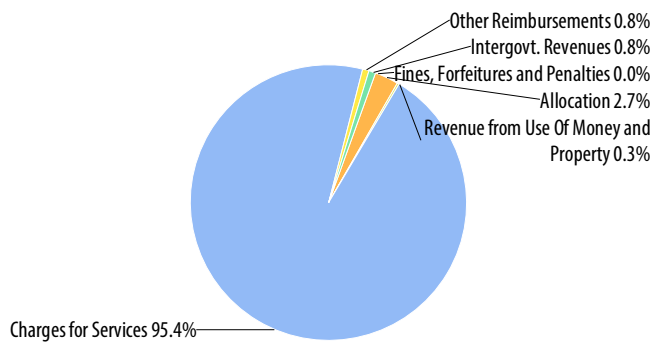
Department Structure Ron Vicari, Director



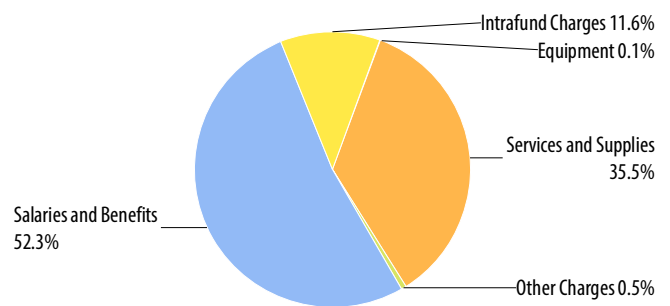
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Department of Transportation** (DOT) provides transportation planning, traffic management, road maintenance and construction services for over 2,200 miles of roads in the Unincorporated Area of Sacramento County through the following programs:

- Department Administration
- Maintenance and Operations
- Planning, Programs and Design

Goals

- Increase customer awareness of services provided to communities through a multimedia campaign.
- Utilizing a seven to ten year repair or replacement program, maintain the quality of all regulatory, warning and guide signs.
- Prevent the deterioration of paved surfaces, improve drainage and ensure visibility of roadside markers and signs by controlling vegetation growth along streets and highways.
- Reduce delays and increase the average speed over the length of a given corridor to improve travel times.
- Improve the pavement condition on County roadways and reduce the backlog of unmet road maintenance and rehabilitation needs.
- Implement complete street improvements to ensure mobility for all users of the County roadway system.

Accomplishments

- Implementation of the 311 Service Request to INFOR Maintenance Management System interface. The new interface eliminates manual and duplicate data entry by automating critical information such as new requests, status updates, and completed tasks between both systems.
- Implemented measures to reduce the cost of new development in the County by providing updates to major plan area finance plans. Department of Transportation continued to work with the Board of Supervisors to evaluate strategies to modify improvement triggers to ensure improvements keep pace with new development and to confirm that the cost burden to development projects is equitable.
- Organized and secured funding for more than a dozen capital projects identified in the FY 2021-22 Capital Improvement Plan. A few of the larger projects include:
 - 47th Avenue Pedestrian and Bicycle Improvements
 - A.C. Overlay/Pavement Project SB1 Phase 4 & 5
 - Elk Grove – Florin Road Widening – North of Elder Creek to Florin Road
 - Fair Oaks Boulevard Improvements – Phase 3 – Marconi Avenue
 - Folsom Boulevard Complete Street Improvements – Phase 1
 - Hazel Avenue at U.S. Highway 50 Interchange
 - Hazel Avenue – Phase 3
 - Interstate 5 (I-5) Auxiliary Lane State Route 99 to Metro Air Parkway

- Increased pavement overlay program; repaired over sixty-three thousand potholes.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Department Administration	\$8,480,832	\$8,547,024	\$66,192	0.8%
Maintenance and Operations	\$49,604,616	\$51,249,427	\$1,644,811	3.3%
Planning, Programs and Design	\$11,627,041	\$12,116,883	\$489,842	4.2%
Total Expenditures / Appropriations	\$69,712,489	\$71,913,334	\$2,200,845	3.2%
Total Reimbursements	\$(8,857,452)	\$(8,858,727)	\$(1,275)	0.0%
Net Financing Uses	\$60,855,037	\$63,054,607	\$2,199,570	3.6%
Total Revenue	\$58,833,317	\$61,308,607	\$2,475,290	4.2%
Use of Fund Balance	\$2,021,720	\$1,746,000	\$(275,720)	(13.6)%
Positions	255.7	248.7	(7.0)	(2.7)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$36,093,120	\$37,578,754	\$1,485,634	4.1%
Services & Supplies	\$24,935,790	\$25,494,591	\$558,801	2.2%
Other Charges	\$236,607	\$394,742	\$158,135	66.8%
Equipment	\$73,000	\$70,000	\$(3,000)	(4.1)%
Intrafund Charges	\$8,373,972	\$8,375,247	\$1,275	0.0%
Total Expenditures / Appropriations	\$69,712,489	\$71,913,334	\$2,200,845	3.2%
Intrafund Reimbursements Between Programs	\$(8,373,972)	\$(8,375,247)	\$(1,275)	0.0%
Other Reimbursements	\$(483,480)	\$(483,480)	—	—%
Total Reimbursements	\$(8,857,452)	\$(8,858,727)	\$(1,275)	0.0%
Net Financing Uses	\$60,855,037	\$63,054,607	\$2,199,570	3.6%
Revenue				
Fines, Forfeitures & Penalties	\$4,000	\$4,000	—	—%
Revenue from Use Of Money & Property	\$106,860	\$161,777	\$54,917	51.4%
Intergovernmental Revenues	\$506,000	\$506,000	—	—%
Charges for Services	\$58,216,457	\$60,636,830	\$2,420,373	4.2%
Total Revenue	\$58,833,317	\$61,308,607	\$2,475,290	4.2%
Use of Fund Balance	\$2,021,720	\$1,746,000	\$(275,720)	(13.6)%
Positions	255.7	248.7	(7.0)	(2.7)%

Summary of Changes

The Recommended Budget reflects a \$2,200,845 (3.2%) increase in appropriations, a \$1,275 (0.0%) increase in reimbursements, a \$2,475,290 (4.2%) increase in revenue, and a \$275,720 (13.6%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- A \$1 million net increase in staffing costs due to cost of living adjustments (COLAS) and increases in retirement and health insurance costs, the deletion of 7.0 vacant positions (\$620,000), the reallocation of one position and a \$1.1 million reduction in salary savings as the department is planning to fill positions kept vacant due to prior year fiscal uncertainties related to COVID-19.
- Increases in heavy equipment rental costs, radio and cell phone costs, electricity and disposal costs, and backhoe and porta potty rental costs.
- Allocated cost increases of \$581,000, with the largest increases in worker's compensation, unemployment insurance, liability insurance, property insurance and the countywide cost plan.

- Recommended growth of \$49,600 summarized later in this section. Additional detail is provided in the individual program sections.

The increase in reimbursements and revenues are due to:

- Higher department overhead costs and charges for public works services related to the increases in allocated costs and salary and benefits increases.
- Recommended growth of \$49,600 summarized later in this section. Additional detail is provided in the individual program sections.

Use of Fund Balance reflects a carryover of \$1,746,000 in available balance.

- There are no changes to reserves.

Position counts have decreased by 7.0 FTE from the prior year Adopted Budget due to:

- 7.0 FTE recommended net Base decrease.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Maintenance and Operations	49,600	—	49,600	—	—

Department Administration

Program Overview

Department Administration provides services to all entities of the Department of Transportation, including direct support to the Director. Services include payroll management, facilities management, procurement and accounts payable, customer service and 311 service request coordination, employee safety programs, employee training, budgeting and fiscal services.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$3,699,026	\$3,596,623	\$(102,403)	(2.8)%
Services & Supplies	\$4,545,199	\$4,566,659	\$21,460	0.5%
Other Charges	\$236,607	\$383,742	\$147,135	62.2%
Total Expenditures / Appropriations	\$8,480,832	\$8,547,024	\$66,192	0.8%
Total Reimbursements between Programs	\$(8,373,972)	\$(8,375,247)	\$(1,275)	0.0%
Total Reimbursements	\$(8,373,972)	\$(8,375,247)	\$(1,275)	0.0%
Net Financing Uses	\$106,860	\$171,777	\$64,917	60.7%
Revenue				
Revenue from Use Of Money & Property	\$106,860	\$161,777	\$54,917	51.4%
Charges for Services	—	\$10,000	\$10,000	—%
Total Revenue	\$106,860	\$171,777	\$64,917	60.7%
Use of Fund Balance				
Positions	24.6	22.6	(2.0)	(8.1)%

Summary of Changes

The Recommended Budget reflects a \$66,192 (0.8%) increase in total appropriations, a \$1,275 (0.0%) increase in reimbursements, and a \$64,917 (60.7%) increase in revenue from the prior year Adopted Budget.

The net increase in total appropriations is primarily due to increases in the countywide cost plan allocation and salary and benefits costs, partially offset by the deletion of 1.0 FTE vacant Office Assistant position and 1.0 FTE vacant Secretary position.

The increase in revenue is due to anticipated interest income and charges for services.

Use of Fund Balance reflects a carryover of \$0 in available balance.

Maintenance and Operations

Program Overview

Maintenance & Operations includes two primary functional areas described below.

- Pavement, Roadside and Landscape Maintenance - Maintains and repairs all public street and roadway facilities. Repairs or replaces steel guardrails, sound walls, pedestrian walkways and fences; maintains roadside shoulders, ditches, curbs, culverts and gutters; and operates and maintains movable and fixed bridges. Provides maintenance of street trees and landscaped areas.

- Traffic Engineering and Operations

Engineering: Prepares traffic reports and conducts studies pertaining to traffic conditions; investigates traffic problems; conducts safety studies and research; makes recommendations for improvements on existing streets and highways; reviews designs for new construction; and approves traffic handling and control for construction projects on county roads. Also develops priority lists of potential projects; submits project proposals to other agencies; and administers the residential street speed control, radar enforcement and school crossing guard programs.

Operations: Sets and monitors the timing of all county traffic signal systems and networks; maintains existing traffic signal, highway lighting and general street lighting equipment; inspects and tests new traffic signal control equipment; advises on traffic signal and lighting construction projects; installs and maintains all traffic and street name signs, pavement markings and bikeway striping; and administers the Graffiti Removal Program.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$24,147,253	\$25,284,522	\$1,137,269	4.7%
Services & Supplies	\$19,155,555	\$19,652,181	\$496,626	2.6%
Other Charges	—	\$11,000	\$11,000	—%
Equipment	\$61,000	\$70,000	\$9,000	14.8%
Intrafund Charges	\$6,240,808	\$6,231,724	\$(9,084)	(0.1)%
Total Expenditures / Appropriations	\$49,604,616	\$51,249,427	\$1,644,811	3.3%
Other Reimbursements	\$(483,480)	\$(483,480)	—	—%
Total Reimbursements	\$(483,480)	\$(483,480)	—	—%
Net Financing Uses	\$49,121,136	\$50,765,947	\$1,644,811	3.3%
Revenue				
Intergovernmental Revenues	\$506,000	\$506,000	—	—%
Charges for Services	\$48,492,442	\$50,347,947	\$1,855,505	3.8%
Total Revenue	\$48,998,442	\$50,853,947	\$1,855,505	3.8%
Use of Fund Balance	\$122,694	\$(88,000)	\$(210,694)	(171.7)%
Positions	184.0	180.0	(4.0)	(2.2)%

Summary of Changes

The Recommended Budget reflects a \$1,644,811 (3.3%) increase in total appropriations, a \$1,855,505 (3.8%) increase in revenue, and a \$210,694 (171.7%) decrease in use of fund balance from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- Increases in allocated costs, labor costs, various services and supplies costs and a decrease in salary savings due to vacant positions previously held vacant due to uncertainties related to COVID-19 anticipated to be filled in FY 2021-22.
- Partially offsetting reductions resulting from the reallocation of 1.0 FTE Senior Civil Engineer to 1.0 FTE Senior Landscape Architect and the deletion of five vacant positions including 2.0 FTE Senior Highway Maintenance Workers, 1.0 FTE Traffic Signs Maintenance Worker 2, 1.0 FTE Traffic Signs Supervisor and 1.0 FTE Highway Maintenance Worker.
- Recommended growth of \$49,600 detailed later in this section.

The increase in revenue is due to:

- Increased labor rate recovery to offset increased expenses.
- Recommended growth of \$49,600 detailed later in this section.

Use of Fund Balance reflects a carryover of -\$88,000 in available balance.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DOT - Signal & Light Maintenance - Traffic Signal Knockdown Trailer					
	30,000	—	30,000	—	—
<p>Acquisition of fixed asset - Traffic Signal Knockdown Trailer - Hardwired. The Traffic Signals & Street Lighting section has a limited number of traffic signal overhead poles in stock for traffic signal pole knockdown use. When a traffic signal pole is knockdown and no spare is available, the traffic signal knockdown trailer will be used in place of the knockdown traffic signal pole until a permanent signal pole can be acquired. This will help minimize impacts to traffic flow. Funded from program revenue.</p>					
DOT - Trees & Landscape Maintenance - Vehicle Upgrade					
	19,600	—	19,600	—	—
<p>Increase light equipment costs due to replacement request of 137 series truck to 142 series truck from Fleet Services. Due to vehicle weight rating requirements, a 142 series truck is now required and will replace the existing 137 series truck. Truck 137-924 to be upgraded. Fully funded by public works services revenue.</p>					

Planning, Programs and Design

Program Overview

Planning, Programs and Design includes four functional areas described below.

- **Planning (Development Services):** Reviews planning entitlement applications for development plans/projects to assess impacts to the County's transportation system and conformance with applicable standards and policies; reviews private roadway traffic improvement plans for conformance with improvement standards; performs and reviews traffic impact studies, environmental documents, infrastructure finance plans, etc., for development plans/applications; and provides DOT staff support to the Planning Commission and Board of Supervisors for traffic/transportation issues associated with proposed development items.
- **Regional and Long-Range Planning:** Provides long-range planning services relative to sub regional and regional transportation issues; coordinates development and update of transportation components of the General Plan, community plans and special planning areas; serves as the Department's primary contact for countywide and regional planning processes and activities (i.e., Metropolitan Transportation Plan/Sustainable Communities Strategy, Long Range Transit Plans, etc.); and represents the Department in ongoing multi-jurisdictional forums including Sacramento Area Council of Governments, Sacramento Transportation Authority, Regional Transit, and other county departments and agencies.
- **Transportation Programs:** Manages the Department's capital improvement program and local, state and federal transportation funding programs; manages the Department's alternative modes programs, which include the Bikeway Master Plan, Pedestrian Master Plan, Americans with Disabilities Act Transition Plan, and the county's rural transit programs.
- **Design:** Prepares plans and specifications for county highways, bridges, landscape, signal and lighting system contracts; coordinates plans and secures agreements with other agencies; and oversee capital improvement projects from inception through construction including facilitation of environmental studies, utility relocation, and right-of-way acquisition.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$8,246,841	\$8,697,609	\$450,768	5.5%
Services & Supplies	\$1,235,036	\$1,275,751	\$40,715	3.3%
Equipment	\$12,000	—	\$(12,000)	(100.0)%
Intrafund Charges	\$2,133,164	\$2,143,523	\$10,359	0.5%
Total Expenditures / Appropriations	\$11,627,041	\$12,116,883	\$489,842	4.2%
Net Financing Uses	\$11,627,041	\$12,116,883	\$489,842	4.2%
Revenue				
Fines, Forfeitures & Penalties	\$4,000	\$4,000	—	—%
Charges for Services	\$9,724,015	\$10,278,883	\$554,868	5.7%
Total Revenue	\$9,728,015	\$10,282,883	\$554,868	5.7%
Use of Fund Balance	\$1,899,026	\$1,834,000	\$(65,026)	(3.4)%
Positions	47.1	46.1	(1.0)	(2.1)%

Summary of Changes

The Recommended Budget reflects a \$489,842 (4.2%) increase in total appropriations, a \$554,868 (5.7%) increase in revenue, and a \$65,026 (3.4%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to increases in allocated costs, labor costs, and a decrease in salary savings due to positions being held vacant in the FY 2020-21 Adopted Budget in response to revenue uncertainty related to the COVID-19 pandemic. The Department of Transportation is planning to fill these positions in FY 2021-22.

The increase in revenue is due to increased labor rate recovery to offset increased expenses.

Use of Fund Balance reflects a carryover of \$1,834,000 in available balance.

Budget Unit Functions & Responsibilities

County Service Area (CSA) No. 1 provides funding to plan, design, construct and maintain street and highway safety lighting facilities along streets and intersections in the Unincorporated Area of the County. Services include:

- Maintenance, repair and replacement of street light poles and fixtures, including changing light bulbs, painting, photoelectric cell repair or replacement, and repairing damage caused by automobile accidents, vandalism, time and weather.
- Electrical conduit, pull box repair and replacement due to damage by construction and weather.
- Payment of electrical bills for the existing street lighting system.
- Responding to citizen and Board member inquiries regarding street lighting.
- Undertaking remedial projects for major repairs or upgrading of facilities.
- Maintaining street light inventory, pole numbering and mapping databases.
- Responding to Underground Service Alert (USA) notifications by marking the location of street light conduits on the ground.
- Determining parcel benefit and preparing the assessment roll for the tax bills.

Goals

- Ensure the safety of residents and visitors by maintaining the street and highway safety lighting systems in the County at optimal operating capacity.

Accomplishments

- The CSA-1 continues to maintain a balanced budget without a contribution from the County Road Fund due to cost savings as a result of L.E.D. street light conversion projects.
- Completed repayment of the Sacramento Municipal Utility District (SMUD) loan through electrical use cost savings as a result of L.E.D. street light conversion projects.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
County Service Area No. 1 - Zone 1 - Unincorporated	\$3,194,297	\$2,822,346	\$(371,951)	(11.6)%
Total Expenditures / Appropriations	\$3,194,297	\$2,822,346	\$(371,951)	(11.6)%
Net Financing Uses	\$3,194,297	\$2,822,346	\$(371,951)	(11.6)%
Total Revenue	\$2,656,788	\$2,656,851	\$63	0.0%
Use of Fund Balance	\$537,509	\$165,495	\$(372,014)	(69.2)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$3,034,297	\$2,642,346	\$(391,951)	(12.9)%
Other Charges	\$160,000	\$180,000	\$20,000	12.5%
Total Expenditures / Appropriations	\$3,194,297	\$2,822,346	\$(371,951)	(11.6)%
Net Financing Uses	\$3,194,297	\$2,822,346	\$(371,951)	(11.6)%
Revenue				
Taxes	\$490,650	\$500,650	\$10,000	2.0%
Revenue from Use Of Money & Property	\$53,938	\$44,001	\$(9,937)	(18.4)%
Intergovernmental Revenues	\$5,200	\$5,200	—	—%
Charges for Services	\$2,100,000	\$2,100,000	—	—%
Miscellaneous Revenues	\$7,000	\$7,000	—	—%
Total Revenue	\$2,656,788	\$2,656,851	\$63	0.0%
Use of Fund Balance	\$537,509	\$165,495	\$(372,014)	(69.2)%

Summary of Changes

The Recommended Budget reflects a \$371,951 (11.6%) decrease in total appropriations, a \$63 (0.0%) increase in revenue, and a \$372,014 (69.2%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in appropriations is due to the payoff of a SMUD loan and a decreased need for public works services, partially offset by increases in electricity costs and Department of Finance direct levy assessment costs.

The increase in revenue is due to an anticipated increase in property tax revenue, almost entirely offset by a reduction in earned interest.

Use of Fund Balance reflects a carryover of \$165,495 in available balance.

- There are no changes to reserves.

Budget Unit Functions & Responsibilities

Gold River Station # 7 Landscape Maintenance Community Facilities District (District) is located within Sacramento County in the Gold River Community. It is generally bounded on the north by the Buffalo Creek Drainage Canal, on the west by Pyrites Way and on the south and east by US Highway 50. This District is financed by special taxes that appear as direct levies on the property tax bills within the boundaries of the District, except those exempt by statute. The District provides landscape maintenance services for public landscape corridors within the district. The maintenance includes turf care, plant care, tree maintenance, debris removal, irrigation repair and management, plant replacement, and wall repairs. Services funded by the District are managed by the Department of Transportation.

Goals

- Ensure funding is available for landscape maintenance within the District.
- Provide landscape maintenance and other services in a manner that enhances and improves the Sacramento Community receiving the benefit.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Gold River Station #7 Landscape CFD	\$74,429	\$65,772	\$(8,657)	(11.6)%
Total Expenditures / Appropriations	\$74,429	\$65,772	\$(8,657)	(11.6)%
Net Financing Uses	\$74,429	\$65,772	\$(8,657)	(11.6)%
Total Revenue	\$57,691	\$56,834	\$(857)	(1.5)%
Use of Fund Balance	\$16,738	\$8,938	\$(7,800)	(46.6)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$73,929	\$65,272	\$(8,657)	(11.7)%
Other Charges	\$500	\$500	—	—%
Total Expenditures / Appropriations	\$74,429	\$65,772	\$(8,657)	(11.6)%
Net Financing Uses	\$74,429	\$65,772	\$(8,657)	(11.6)%
Revenue				
Revenue from Use Of Money & Property	\$2,007	\$1,150	\$(857)	(42.7)%
Charges for Services	\$55,684	\$55,684	—	—%
Total Revenue	\$57,691	\$56,834	\$(857)	(1.5)%
Use of Fund Balance	\$16,738	\$8,938	\$(7,800)	(46.6)%

Summary of Changes

The Recommended Budget reflects an \$8,657 (11.6%) decrease in total appropriations, an \$857 (1.5%) decrease in revenue, and a \$7,800 (46.6%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in appropriations is due to lower water usage costs.

The decrease in revenue is due to a decrease in interest income and no anticipated increase in special assessment revenues.

Use of Fund Balance reflects a carryover of \$0 in available balance, and a reserve release of \$8,938.

- Working Capital Reserve has decreased \$8,938.

Budget Unit Functions & Responsibilities

The **Sacramento County Landscape Maintenance District** (SCLMD) provides funding for the maintenance of approximately two million square feet of landscaped corridors, medians and open spaces that exist throughout the County. The SCLMD is financed by special assessments that appear as direct levies on the property tax bills within its boundaries except those exempt by statute. The SCLMD provides landscape maintenance services for public landscape corridors within the district. The maintenance includes turf care, plant care, tree maintenance, debris removal, irrigation repair and management, and plant replacement. Services are funded by the SCLMD and are managed by the Department of Transportation.

Goals

- Ensure funding is available for maintenance of landscapes within the SCLMD.
- Provide landscape maintenance and other services in a manner that enhances and improves the Sacramento Community receiving the benefit.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Landscape Maintenance District Zone 4	\$1,091,922	\$1,039,877	\$(52,045)	(4.8)%
Total Expenditures / Appropriations	\$1,091,922	\$1,039,877	\$(52,045)	(4.8)%
Net Financing Uses	\$1,091,922	\$1,039,877	\$(52,045)	(4.8)%
Total Revenue	\$793,349	\$1,039,877	\$246,528	31.1%
Use of Fund Balance	\$298,573	—	\$(298,573)	(100.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$1,080,922	\$1,028,877	\$(52,045)	(4.8)%
Other Charges	\$11,000	\$11,000	—	—%
Total Expenditures / Appropriations	\$1,091,922	\$1,039,877	\$(52,045)	(4.8)%
Net Financing Uses	\$1,091,922	\$1,039,877	\$(52,045)	(4.8)%
Revenue				
Revenue from Use Of Money & Property	\$13,691	\$15,041	\$1,350	9.9%
Charges for Services	\$500,000	\$530,000	\$30,000	6.0%
Miscellaneous Revenues	\$279,658	\$494,836	\$215,178	76.9%
Total Revenue	\$793,349	\$1,039,877	\$246,528	31.1%
Use of Fund Balance	\$298,573	—	\$(298,573)	(100.0)%

Summary of Changes

The Recommended Budget reflects a \$52,045 (4.8%) decrease in total appropriations, a \$246,528 (31.1%) increase in revenue, and a \$298,573 (100.0%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in appropriations is due to a decrease in public works services and contracted labor costs, partially offset by an increase in water and electricity costs.

The increase in revenue is due to increased assessment revenues and an increased Road Fund contribution resulting from the contribution being reduced in FY 2020-21 because of a prior year contribution surplus.

Use of Fund Balance reflects a carryover of \$0 in available balance.

- There are no changes to reserves.

Budget Unit Functions & Responsibilities

The **Roads** Fund provides financing for the construction and maintenance of Sacramento County's road systems through planning; environmental analysis; traffic engineering and design; operations; traffic signals, streetlights, signs and markings; right-of-way acquisitions; safety related improvements; and radar/speed control. This includes monitoring and maintaining approximately:

- 2,202 centerline miles of county roadways
- 465 actuated signalized intersections
- Six fire station signals
- 51 warning flashers
- 37 pedestrian signals
- Four movable bridge signals
- One master controller for signal systems
- 21,350 street lights
- 3,840 safety street lights
- Approximately 102,480 traffic signs
- 350 miles of bike lanes
- 222 major bridges (over 20 feet), 2,500 minor bridges (culverts under 20 feet) and six movable bridges
- 2,400 miles of striping
- 2,470 miles of curb and gutter and sidewalk
- One Traffic Operations Center with 228 closed circuit television cameras and three Dynamic Message Signs (61 cameras are shared with Rancho Cordova)

Goals

- Monitor, evaluate, maintain and improve the transportation system to promote safe and efficient movement throughout the County of Sacramento.
- Construct and maintain various transportation projects including asphalt/concrete overlays, bridges, corridor enhancements and bikeways.
- Monitor expenses and revenues to ensure proper reimbursement from multiple funding sources.

Accomplishments

- Applied \$32.1 million to construction and construction-related activities for projects including the Asphalt Concrete Overlay – Senate Bill 1 Phase 3, the Countywide Americans with Disabilities Curb Ramps – 2020 Community Development Block Grant, the Fair Oaks Boulevard Improvements Phase 3, the Old Florin Town Streetscape Improvement Phase 2, and the Winding Way Bridge at Chicago Creek projects.
- Collected \$14.3 million in supplemental, outside revenue (e.g., federal and state grants, cross-jurisdictional agreements, and reimbursement agreements) for qualifying expenses on projects including the Arden Way Complete Streets Phase 1, the Asphalt Concrete Overlay – Senate Bill 1 Phases 4 and 5, the Fair Oaks

Boulevard Improvements Phase 3, and the Folsom Boulevard Complete Streets Improvement Phase 1 projects.

- Fiscal Year 2020-2021 transactions included activity for 49 maintenance and capital construction projects.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Roads	\$126,333,953	\$158,407,458	\$32,073,505	25.4%
Total Expenditures / Appropriations	\$126,333,953	\$158,407,458	\$32,073,505	25.4%
Total Reimbursements	\$(22,585,990)	\$(50,140,607)	\$(27,554,617)	122.0%
Net Financing Uses	\$103,747,963	\$108,266,851	\$4,518,888	4.4%
Total Revenue	\$75,570,991	\$83,628,447	\$8,057,456	10.7%
Use of Fund Balance	\$28,176,972	\$24,638,404	\$(3,538,568)	(12.6)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$122,697,316	\$153,043,332	\$30,346,016	24.7%
Other Charges	\$2,038,950	\$3,264,126	\$1,225,176	60.1%
Interfund Charges	\$1,597,687	\$2,100,000	\$502,313	31.4%
Total Expenditures / Appropriations	\$126,333,953	\$158,407,458	\$32,073,505	25.4%
Other Reimbursements	\$(22,585,990)	\$(50,140,607)	\$(27,554,617)	122.0%
Total Reimbursements	\$(22,585,990)	\$(50,140,607)	\$(27,554,617)	122.0%
Net Financing Uses	\$103,747,963	\$108,266,851	\$4,518,888	4.4%
Revenue				
Taxes	\$567,045	\$588,457	\$21,412	3.8%
Licenses, Permits & Franchises	\$1,737,000	\$1,837,000	\$100,000	5.8%
Revenue from Use Of Money & Property	\$792,747	\$959,889	\$167,142	21.1%
Intergovernmental Revenues	\$69,895,176	\$77,876,301	\$7,981,125	11.4%
Charges for Services	\$263,000	\$263,000	—	—%
Miscellaneous Revenues	\$2,316,023	\$2,103,800	\$(212,223)	(9.2)%
Total Revenue	\$75,570,991	\$83,628,447	\$8,057,456	10.7%
Use of Fund Balance	\$28,176,972	\$24,638,404	\$(3,538,568)	(12.6)%

Summary of Changes

The Recommended Budget reflects a \$32,073,505 (25.4%) increase in total appropriations, a \$27,554,617 (122.0%) increase in reimbursements, an \$8,057,456 (10.7%) increase in revenue, and a \$3,538,568 (12.6%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increased construction activity for projects such as the AC Overlay – SB 2021 Phases 1 and 2, the Arden Way Complete Streets Phase 1, the Folsom Complete Streets Improvement Phase 1, the Franklin Boulevard Bridge Replacement at Lost Slough, and the Power Inn Road Improvements projects; offset by the completion of the AC Overlay SB 1 Phase 3, the Old Florin Town Streetscape Improvements Phase 2, and the Winding Way Bridge at Chicago Creek projects.
- Increased transfers to the Transportation Sales Tax Fund (Budget Unit 2140000) as partial funding for the 47th Avenue Bicycle and Pedestrian Improvements project.
- Recommended growth of \$20 million detailed later in this section.

The increase in reimbursements is due to:

- An additional \$8.2 million transfer from the Transportation Sales Tax Fund and continued funding from the Sacramento County Transportation Development Fee Capital Fund (Budget Unit 2910000) based on updated Measure A maintenance allocation projects. Funded projects include the Bradshaw Road at Jackson Road Interchange Improvements, the Fair Oaks Boulevard Improvements Phase 3, the Hazel Avenue at US 50 Interchange projects as well as some of the projects listed above.
- Recommended growth of \$20 million detailed later in this section.

The increase in revenue is due to a \$6.3 million increase in the Highway User Tax Account and Local Streets and Roads formulaic distribution as well as a \$2.6 million increase in project-based State revenue, partially offset by a \$900,000 decrease in project-based federal reimbursement in alignment with qualifying expenses in this fiscal year.

Use of Fund Balance reflects the net of a carryover of \$25,822,773 in available balance and a provision for reserve of \$1,184,369.

- Working Capital Reserve has increased \$1,184,369.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Roads	20,000,000	(20,000,000)	—	—	—

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
Loan to Road Fund for Pavement Maintenance Projects					
	20,000,000	(20,000,000)	—	—	—

General Fund loan to the Road Fund for \$20 million. Due to an aging roadway system, the County’s pavement maintenance backlog in 2019 was assessed at \$784 million. Due to this pavement maintenance backlog, there are many roadways that need rehabilitation with a pavement overlay. The maintenance cost for roadways increases when rehabilitation work is delayed due to lack of funding availability. Some roadways, if not addressed with pavement rehabilitation projects, would require a full reconstruction in the future. For example, if 25% to 35% of the roadways slip to full reconstruction due to lack of funding, the costs will increase up to four times to reconstruct the roadway. The savings realized by investing \$20 million could range from \$15 million to \$24 million by avoiding expensive reconstruction of roadways in the future. Therefore, a one-time \$20 million investment now has the equivalent impact of spending \$35 million to \$44 million later; and this makes significant investments in road improvements now, while we wait to see what additional resources may become available as a result of federal or state initiatives or the new Measure A. The loan will be repaid over a ten-year period at \$2 million per fiscal year starting in Fiscal Year 2022-23. This request is contingent upon approval of a request in the Financing Transfers/Reimbursements Budget (Budget Unit 5110000).

Budget Unit Functions & Responsibilities

The **Sacramento County Transportation Development Fee (SCTDF) Capital Fund** funds provide financing through the SCTDF/ Transit Impact Fee (TIF) Program for certain transportation and transit improvements within several geographical districts in response to land use decisions, population growth and anticipated future development (all requiring improvements to mitigate traffic congestion). Development fees provide the funding for the improvements and are charged when commercial and residential building permits are approved. The SCTDF Capital Fund includes two programs:

- SCTDF Administration
- SCTDF Districts

Goals

- Using fees collected from developers to construct and maintain roads at a level that promotes and supports well-planned housing and business development.

Accomplishments

- Applied \$2.6 million in funds to projects that provided improvements to support economic development and revitalization, including the Bradshaw Road at Jackson Road Intersection Improvements, the Elverta Road Widening – Dutch Haven Boulevard to Watt Avenue, and the Fair Oaks Boulevard Improvements – Phase 3 – Marconi Avenue projects.
- Administered \$4.1 million in initial credit agreements under the recently established Credit and Reimbursement Policy within the SCTDF program.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Sacramento County Transportation Development Fee Administration	\$288,235	\$241,746	\$(46,489)	(16.1)%
Sacramento County Transportation Development Fee Districts	\$27,816,862	\$16,184,894	\$(11,631,968)	(41.8)%
Total Expenditures / Appropriations	\$28,105,097	\$16,426,640	\$(11,678,457)	(41.6)%
Total Reimbursements	\$(14,328,548)	—	\$14,328,548	(100.0)%
Net Financing Uses	\$13,776,549	\$16,426,640	\$2,650,091	19.2%
Total Revenue	\$12,557,282	\$16,899,151	\$4,341,869	34.6%
Use of Fund Balance	\$1,219,267	\$(472,511)	\$(1,691,778)	(138.8)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$7,448,879	\$6,737,414	\$(711,465)	(9.6)%
Other Charges	\$50,500	\$50,500	—	—%
Interfund Charges	\$20,605,718	\$9,638,726	\$(10,966,992)	(53.2)%
Total Expenditures / Appropriations	\$28,105,097	\$16,426,640	\$(11,678,457)	(41.6)%
Other Reimbursements	\$(14,328,548)	—	\$14,328,548	(100.0)%
Total Reimbursements	\$(14,328,548)	—	\$14,328,548	(100.0)%
Net Financing Uses	\$13,776,549	\$16,426,640	\$2,650,091	19.2%
Revenue				
Licenses, Permits & Franchises	\$11,865,780	\$15,880,047	\$4,014,267	33.8%
Revenue from Use Of Money & Property	\$273,679	\$315,191	\$41,512	15.2%
Miscellaneous Revenues	\$417,823	\$703,913	\$286,090	68.5%
Total Revenue	\$12,557,282	\$16,899,151	\$4,341,869	34.6%
Use of Fund Balance	\$1,219,267	\$(472,511)	\$(1,691,778)	(138.8)%

Summary of Changes

The Recommended Budget reflects an \$11,678,457 (41.6%) decrease in total appropriations, a \$14,328,548 (100.0%) decrease in reimbursements, a \$4,341,869 (34.6%) increase in revenue, and a \$1,691,778 (138.8%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in appropriations is primarily due to the prior year consolidation of funds that resulted in high interfund charges and a decrease in charges for projects budgeted in other funds.

The decrease in reimbursements is due to completion of the equity transfer from six separate funds to the all-district fund.

The increase in revenue is due to a projected increase in fee collections due to the number and size of development projects and earned interest.

Use of Fund Balance reflects the net of a carryover of \$9,400,559 in available balance and a provision for reserve of \$9,873,070.

- Reserve for Future Construction has increased \$9,245,634.
- Reserve for Five-Year Mitigation Act Update has increased \$627,436.

Sacramento County Transportation Development Fee Administration

Program Overview

SCTDF Administration provides support services for the Sacramento County Transportation Development Fee / Transit Impact Fee program.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$287,235	\$240,746	\$(46,489)	(16.2)%
Other Charges	\$1,000	\$1,000	—	—%
Total Expenditures / Appropriations	\$288,235	\$241,746	\$(46,489)	(16.1)%
Other Reimbursements	—	—	—	—%
Total Reimbursements	—	—	—	—%
Net Financing Uses	\$288,235	\$241,746	\$(46,489)	(16.1)%
Revenue				
Revenue from Use Of Money & Property	\$4,093	\$10,344	\$6,251	152.7%
Miscellaneous Revenues	\$417,823	\$703,913	\$286,090	68.5%
Total Revenue	\$421,916	\$714,257	\$292,341	69.3%
Use of Fund Balance	\$(133,681)	\$(472,511)	\$(338,830)	253.5%

Summary of Changes

The Recommended Budget reflects a \$46,489 (16.1%) decrease in total appropriations, a \$292,341 (69.3%) increase in revenue, and a \$338,830 (253.5%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in appropriations is primarily due to a reduction in engineering and consulting services as well as a reduction in public works services.

The increase in revenue is primarily due to an increase in SCTDF Administration fees, developer-provided funding for specific projects and reimbursement for utility work included in capital projects.

Use of Fund Balance reflects the net of a carryover of \$154,925 in available balance and a provision for reserve of \$627,436.

Sacramento County Transportation Development Fee Districts

Program Overview

SCTDF Districts provides complete or partial financing for transportation and transit improvements in six geographical districts, as identified in the SCTDF Nexus Study.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$7,161,644	\$6,496,668	\$(664,976)	(9.3)%
Other Charges	\$49,500	\$49,500	—	—%
Interfund Charges	\$20,605,718	\$9,638,726	\$(10,966,992)	(53.2)%
Total Expenditures / Appropriations	\$27,816,862	\$16,184,894	\$(11,631,968)	(41.8)%
Other Reimbursements	\$(14,328,548)	—	\$14,328,548	(100.0)%
Total Reimbursements	\$(14,328,548)	—	\$14,328,548	(100.0)%
Net Financing Uses	\$13,488,314	\$16,184,894	\$2,696,580	20.0%
Revenue				
Licenses, Permits & Franchises	\$11,865,780	\$15,880,047	\$4,014,267	33.8%
Revenue from Use Of Money & Property	\$269,586	\$304,847	\$35,261	13.1%
Total Revenue	\$12,135,366	\$16,184,894	\$4,049,528	33.4%
Use of Fund Balance	\$1,352,948	—	\$(1,352,948)	(100.0)%

Summary of Changes

The Recommended Budget reflects an \$11,631,968 (41.8%) decrease in total appropriations, a \$14,328,548 (100.0%) decrease in reimbursements, a \$4,049,528 (33.4%) increase in revenue, and a \$1,352,948 (100.0%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in appropriations is primarily due to the prior year consolidation of funds resulting in a \$14.3 million reduction in charges between SCTDF funds, partially offset by a \$4.0 million increase in transfers to the Transportation Sales Tax Fund (Budget Unit 2140000) and a \$647,000 increase to the Roads Fund (Budget Unit 2900000). There is also a decrease in construction, engineering and consultants contract costs due to project timelines.

The decrease in reimbursements is due to completion of the equity transfer from six separate funds to the all-district fund.

The increase in revenue is due to a projected increase in fee collections due to the number and size of development projects and earned interest.

Use of Fund Balance reflects the net of a carryover of \$9,245,634 in available balance and a provision for reserve of \$9,245,634.

Budget Unit Functions & Responsibilities

The **Rural Transit Program** provides transit services to the rural areas of the Unincorporated Area of the County. Currently there are two programs:

- East County Transit Area
- Galt Transit Area

Goals

- To increase awareness and encourage the community to utilize the transit services that are provided.
- To implement the short-range transit plan and fulfill the Sacramento Area Council of Governments (SACOG) identified unmet transit needs.

Accomplishments

- Purchased an additional commuter bus due to an added route for the Galt - Transit Sacramento Commuter Express.
- Completed the bid process for the operation of the South County Transit system.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
East County Transit Area	\$185,506	\$152,009	\$(33,497)	(18.1)%
Galt Transit Area	\$4,794,045	\$3,469,649	\$(1,324,396)	(27.6)%
Total Expenditures / Appropriations	\$4,979,551	\$3,621,658	\$(1,357,893)	(27.3)%
Net Financing Uses	\$4,979,551	\$3,621,658	\$(1,357,893)	(27.3)%
Total Revenue	\$4,461,669	\$3,133,127	\$(1,328,542)	(29.8)%
Use of Fund Balance	\$517,882	\$488,531	\$(29,351)	(5.7)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$826,669	\$843,127	\$16,458	2.0%
Other Charges	\$3,027,882	\$2,493,531	\$(534,351)	(17.6)%
Equipment	\$1,125,000	\$285,000	\$(840,000)	(74.7)%
Total Expenditures / Appropriations	\$4,979,551	\$3,621,658	\$(1,357,893)	(27.3)%
Net Financing Uses	\$4,979,551	\$3,621,658	\$(1,357,893)	(27.3)%
Revenue				
Taxes	\$2,717,502	\$1,765,928	\$(951,574)	(35.0)%
Revenue from Use Of Money & Property	\$20,952	\$30,499	\$9,547	45.6%
Intergovernmental Revenues	\$1,566,715	\$1,264,700	\$(302,015)	(19.3)%
Charges for Services	\$138,500	\$54,000	\$(84,500)	(61.0)%
Other Financing Sources	\$18,000	\$18,000	—	—%
Total Revenue	\$4,461,669	\$3,133,127	\$(1,328,542)	(29.8)%
Use of Fund Balance	\$517,882	\$488,531	\$(29,351)	(5.7)%

Summary of Changes

The Recommended Budget reflects a \$1,357,893 (27.3%) decrease in appropriations, a \$1,328,542 (29.8%) decrease in revenue, and a \$29,351 (5.7%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in appropriations is primarily due to a decrease in bus acquisition costs, lower depreciation expense and lower contracted bus services costs due to impacts of COVID-19.

The decrease in revenue is due to lower claimable expenses.

The use of fund balance (retained earnings) reflects \$488,531 in depreciation expense in FY 2021-22.

East County Transit Area

Program Overview

East County Transit Area, which operates the Amador Transit system, provides morning and evening commuter transit service from Rancho Murieta to Downtown Sacramento. The Sacramento County Department of Transportation established this Board approved program in September 1999. Regional Transit was the initial provider of service, and Amador Regional Transit has been providing the service since January 2001. Funding for this program is provided by the Transportation Development Act (TDA) and fare box revenues.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$42,006	\$38,634	\$(3,372)	(8.0)%
Other Charges	\$143,500	\$113,375	\$(30,125)	(21.0)%
Total Expenditures / Appropriations	\$185,506	\$152,009	\$(33,497)	(18.1)%
Net Financing Uses	\$185,506	\$152,009	\$(33,497)	(18.1)%
Revenue				
Taxes	\$148,533	\$139,473	\$(9,060)	(6.1)%
Revenue from Use Of Money & Property	\$3,473	\$4,161	\$688	19.8%
Total Revenue	\$152,006	\$143,634	\$(8,372)	(5.5)%
Use of Fund Balance	\$33,500	\$8,375	\$(25,125)	(75.0)%

Summary of Changes

The Recommended Budget reflects a \$33,497 (18.1%) decrease in appropriations, an \$8,372 (5.5%) decrease in revenue, and \$25,125 (75.0%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The decrease in appropriations is primarily due to a \$5,000 decrease in contracted bus service costs and a \$5,000 decrease in transit planning consulting services contracts due to impacts of COVID-19, and a \$25,000 decrease in depreciation expense as the bus is fully depreciating in FY 2021-22.

The decrease in revenue is due to reduction in claimable expenses.

The use of fund balance (retained earnings) reflects \$8,375 in depreciation expense in FY 2021-22.

Galt Transit Area

Program Overview

Galt Transit Area, in which the South County Transit system operates, has been serving the South County region, City of Galt and Delta communities since October 1997. Services include dial-a-ride, fixed-route transit services and the Galt – Transit Sacramento Commuter Express. This region is not served by Regional Transit. Funding for this program is provided by the Transportation Development Act (TDA); Federal Transit Administration, Section 5311, Operating Assistance Grant; fare box revenues; and the City of Galt.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$784,663	\$804,493	\$19,830	2.5%
Other Charges	\$2,884,382	\$2,380,156	\$(504,226)	(17.5)%
Equipment	\$1,125,000	\$285,000	\$(840,000)	(74.7)%
Total Expenditures / Appropriations	\$4,794,045	\$3,469,649	\$(1,324,396)	(27.6)%
Net Financing Uses	\$4,794,045	\$3,469,649	\$(1,324,396)	(27.6)%
Revenue				
Taxes	\$2,568,969	\$1,626,455	\$(942,514)	(36.7)%
Revenue from Use Of Money & Property	\$17,479	\$26,338	\$8,859	50.7%
Intergovernmental Revenues	\$1,566,715	\$1,264,700	\$(302,015)	(19.3)%
Charges for Services	\$138,500	\$54,000	\$(84,500)	(61.0)%
Other Financing Sources	\$18,000	\$18,000	—	—%
Total Revenue	\$4,309,663	\$2,989,493	\$(1,320,170)	(30.6)%
Use of Fund Balance	\$484,382	\$480,156	\$(4,226)	(0.9)%

Summary of Changes

The Recommended Budget reflects a \$1,324,396 (27.6%) decrease in appropriations, a \$1,320,170 (30.6%) decrease in revenue, and a \$4,226 (0.9%) decrease in use of fund balance (retained earnings) from the prior year Adopted Budget.

The decrease in appropriations is primarily due to an \$840,000 decrease in bus fleet acquisition costs and a \$500,000 decrease in contracted bus services costs due to impacts of COVID-19.

The decrease in revenue is due to fewer expenditures being eligible for reimbursement, partially due to the decline in ridership related to COVID-19 and partially due to the reduction in bus fleet acquisition costs. Local Transportation Fund revenue has decreased \$940,000, primarily due to the decrease in bus fleet acquisition costs, budgeted fare box revenues have decreased \$84,500, and cost reimbursement from the City of Galt has decreased \$277,000. CARES Act assistance has helped alleviate some of the impacts related to the reduction in ridership.

The use of fund balance (retained earnings) reflects \$480,156 in depreciation expense in FY 2021-22.

Budget Unit Functions & Responsibilities

Sacramento County Landscape Maintenance Community Facilities District No. 2004-2 (District) is located within the Unincorporated Area of Sacramento County. This District is financed by special taxes that appear as direct levies on all property tax bills within the boundaries of the District, except those exempt by statute. The District provides landscape maintenance services for public landscape corridors within the district. The maintenance includes turf care, plant care, tree maintenance, debris removal, irrigation repair and management, plant replacement, and wall repairs. Services funded by the District are managed by the Department of Transportation.

Goals

- Ensure district funding is available for landscape maintenance within the District.
- Provide landscape maintenance and other services in a manner that enhances and improves the Sacramento Community receiving the benefit.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Sacramento County Landscape Maintenance CFD No. 2004-2	\$259,534	\$349,868	\$90,334	34.8%
Total Expenditures / Appropriations	\$259,534	\$349,868	\$90,334	34.8%
Net Financing Uses	\$259,534	\$349,868	\$90,334	34.8%
Total Revenue	\$159,087	\$234,476	\$75,389	47.4%
Use of Fund Balance	\$100,447	\$115,392	\$14,945	14.9%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$256,534	\$346,868	\$90,334	35.2%
Other Charges	\$3,000	\$3,000	—	—%
Total Expenditures / Appropriations	\$259,534	\$349,868	\$90,334	34.8%
Net Financing Uses	\$259,534	\$349,868	\$90,334	34.8%
Revenue				
Revenue from Use Of Money & Property	\$12,487	\$9,476	\$(3,011)	(24.1)%
Charges for Services	\$146,600	\$225,000	\$78,400	53.5%
Total Revenue	\$159,087	\$234,476	\$75,389	47.4%
Use of Fund Balance	\$100,447	\$115,392	\$14,945	14.9%

Summary of Changes

The Recommended Budget reflects a \$90,334 (34.8%) increase in total appropriations, a \$75,389 (47.4%) increase in revenue, and a \$14,945 (14.9%) increase in use of fund balance from the prior year Adopted Budget.

The increase in appropriations is due to increases in contracted landscape maintenance, electricity and water costs.

The increase in revenue is due to increased special assessment revenues, partially offset by a decrease in earned interest.

Use of Fund Balance reflects the net of a carryover of \$20,000 in available balance, and a reserve release of \$95,392.

- Working Capital Reserve has decreased \$95,392.

Budget Unit Functions & Responsibilities

The **Transportation - Sales Tax** Fund provides financing for public road improvements in the Unincorporated Area of Sacramento County using funds derived primarily from the Measure A Transportation Sales Tax initiative, originally approved by the voters in November 1988. This initiative was in effect for twenty years. The voters approved a renewal effective in 2009, which will continue for 30 years. The County receives this revenue from the Sacramento Transportation Authority in accordance with a regional formula and an approved Entity Annual Expenditure Plan. The funds are used to provide ongoing road maintenance; improve and construct new bikeways and pedestrian walkways; design and construct new roads; support elderly and disabled accessibility projects; construct and improve existing traffic signals; conduct State highway project studies; and finance the School Crossing Guard Program.

Goals

- Repair existing roadways, construct new highways and local streets, expand public transit, relieve traffic congestion, and improve air quality using Transportation Sales Tax funding.

Accomplishments

- Continued efforts to improve traffic control and safety through the continuous projects/programs: Countywide Sidewalk Improvements, Neighborhood Traffic Program, Intersection Improvements, School Crossing Guards, and Safe Routes to School.
- Construction to improve pedestrian and bicycle facilities started on the Florin Road Bicycle and Pedestrian Improvements – Franklin to Power Inn Road, and the 47th Avenue Pedestrian and Bicycle Improvements – Sac City/County Limits to Stockton Boulevard.
- Several projects were completed: Auburn Boulevard Bicycle and Pedestrian Improvements – west of Annadale to Winding Way, Thomas Edison Elementary Safe Route to School, Folsom Boulevard and Cottage Way Sidewalk Infill, Hazel Avenue Sidewalk Improvements – Central Avenue to Elm Avenue, and Power Inn Road Sidewalk Improvements – Loucreta to Florin Road.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Transportation Sales Tax	\$50,760,337	\$65,434,826	\$14,674,489	28.9%
Total Expenditures / Appropriations	\$50,760,337	\$65,434,826	\$14,674,489	28.9%
Total Reimbursements	\$(2,606,228)	\$(7,117,566)	\$(4,511,338)	173.1%
Net Financing Uses	\$48,154,109	\$58,317,260	\$10,163,151	21.1%
Total Revenue	\$46,298,338	\$56,120,211	\$9,821,873	21.2%
Use of Fund Balance	\$1,855,771	\$2,197,049	\$341,278	18.4%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$33,314,946	\$37,901,829	\$4,586,883	13.8%
Other Charges	\$1,128,030	\$3,013,550	\$1,885,520	167.2%
Interfund Charges	\$16,317,361	\$24,519,447	\$8,202,086	50.3%
Total Expenditures / Appropriations	\$50,760,337	\$65,434,826	\$14,674,489	28.9%
Other Reimbursements	\$(2,606,228)	\$(7,117,566)	\$(4,511,338)	173.1%
Total Reimbursements	\$(2,606,228)	\$(7,117,566)	\$(4,511,338)	173.1%
Net Financing Uses	\$48,154,109	\$58,317,260	\$10,163,151	21.1%
Revenue				
Taxes	\$26,820,973	\$37,812,226	\$10,991,253	41.0%
Revenue from Use Of Money & Property	\$154,761	\$101,295	\$(53,466)	(34.5)%
Intergovernmental Revenues	\$17,939,454	\$13,780,953	\$(4,158,501)	(23.2)%
Miscellaneous Revenues	\$1,383,150	\$4,425,737	\$3,042,587	220.0%
Total Revenue	\$46,298,338	\$56,120,211	\$9,821,873	21.2%
Use of Fund Balance	\$1,855,771	\$2,197,049	\$341,278	18.4%

Summary of Changes

The Recommended Budget reflects a \$14,674,489 (28.9%) increase in total appropriations, a \$4,511,338 (173.1%) increase in reimbursements, a \$9,821,873 (21.2%) increase in revenue, and a \$341,278 (18.4%) increase in use of fund balance from the prior year Adopted Budget.

The increase in appropriations is due to the progression of new and current projects including an \$8.2 million increase in charges related to projects in the Roads Fund (Budget Unit 2900000).

- Projects that will begin construction in FY 2021-22 include Bradshaw Fiber Connection, Fern Bacon Middle School-SRTS, Morse Avenue Sidewalk HSIP Cycle, Roseville Road @ Diablo Drive/Stationers Way Traffic Installation Project, Sidewalk Infill: Arden-Arcade & Carmichael, Fair Oaks Boulevard Bicycle and Pedestrian Mobility Project – Phase 2, Power Inn Road Bicycle and Pedestrian Improvements – Elsie to MacFadden, and Watt Avenue Complete Street Improvement Project.
- Construction continues for the following projects: Florin Road Bicycle and Pedestrian Improvements – Franklin to Power Inn, 47th Avenue Pedestrian and Bicycle Improvements – Sac City/County Limits to Stockton Boulevard, and Hazel Avenue – Phase 3.

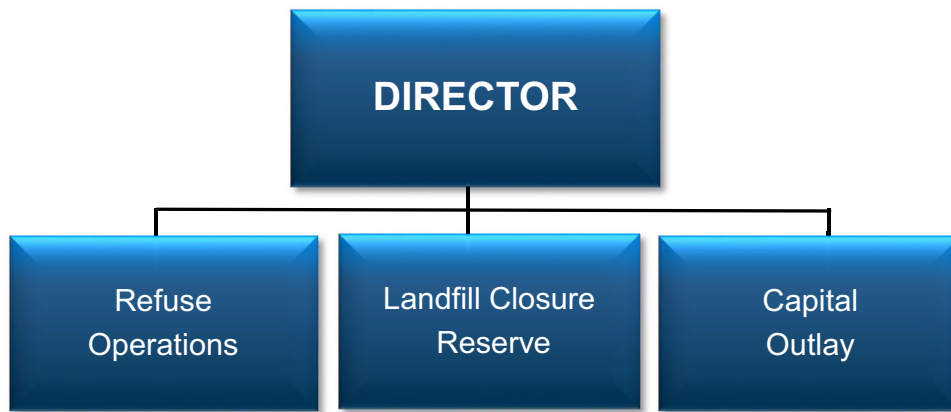
The increase in reimbursements is due to the transfer of funds to the Transportation Sales Tax Fund from other funds for capital construction projects. Projects include the 47th Avenue Pedestrian and Bicycle Improvements – Sac City/County Limits to Stockton Boulevard, Hazel Avenue Phase 3, and Elverta Road – Watt Avenue to Dutch Haven.

The increase in revenue is due to an \$11.0 million increase in estimated sales tax revenue and distribution of Measure A Bond funds and a \$3.0 million increase in revenue from cost-sharing agreements with utility companies and other jurisdictions; partially offset by a \$4.1 million reduction in State and federal funding resulting from a decrease in claimable expenditures and a slight decrease in interest earnings.

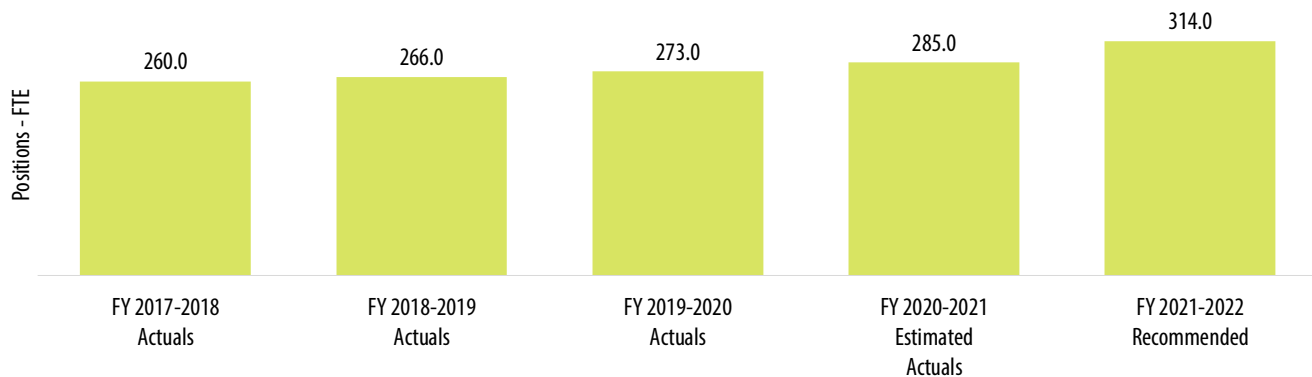
Use of Fund Balance reflects a carryover of \$2,197,049 in available balance.

- There is no change in Working Capital Reserves.

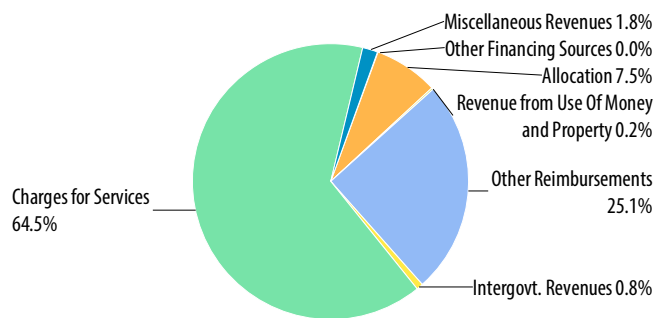
Department Structure
Doug Sloan, Director



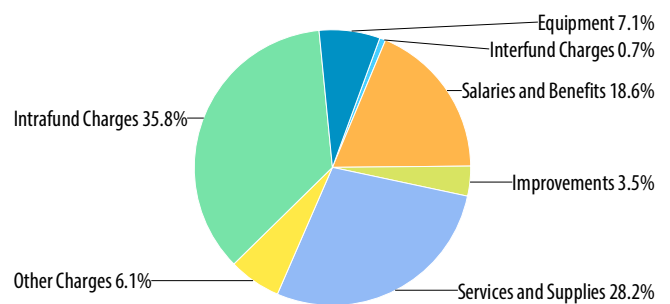
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Department of Waste Management and Recycling (DWMR)** operates the County's residential municipal solid waste system from curbside collection to recovery of recyclable materials and landfill disposal of refuse. This vertical integration allows DWMR to provide superior service at competitive prices. DWMR is responsible for planning, developing, operating and maintaining integrated solid waste management services in unincorporated Sacramento County. Services are provided through the following programs:

- Administration and Support
- Capital Outlay Fund
- Collections
- Kiefer Landfill
- North Area Recovery Station (NARS)

Goals

- Complete initial preparations in the Collections program and begin implementation of new organic waste collection activities in compliance with SB 1383 regulations in January 2022.
- Initiate an education and outreach campaign in support of the transition from bi-weekly to weekly curbside collection of residential organic waste.
- Secure additional rate increases and debt financing in order to provide sufficient resources to ensure long-term compliance with the new SB 1383 regulations.

Accomplishments

- Maintained all primary garbage collection, transfer station, and landfill operations without disruption or significant impacts to customers during the COVID-19 pandemic.
- Completed construction of the first phase of Module 4 at Kiefer Landfill, a \$24 Million project to excavate, install liner, and set up infrastructure for the newest landfill waste cell. This project was finalized ahead of the estimated schedule and under budget.
- Secured Board approval and implemented tipping fee increases at NARS and Kiefer Landfill and residential rate increases, a significant first step in improving the department's capacity to achieve compliance with new State regulations and build long-term financial sustainability.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Administration and Support	\$20,829,850	\$23,563,101	\$2,733,251	13.1%
Capital Outlay Fund	\$34,495,931	\$32,920,164	\$(1,575,767)	(4.6)%
Collections	\$64,388,204	\$72,596,935	\$8,208,731	12.7%
Kiefer Landfill	\$45,128,799	\$47,394,095	\$2,265,296	5.0%
North Area Recovery Station (NARS)	\$30,009,936	\$41,201,729	\$11,191,793	37.3%
Total Expenditures / Appropriations	\$194,852,720	\$217,676,024	\$22,823,304	11.7%
Total Reimbursements	\$(98,386,077)	\$(79,703,232)	\$18,682,845	(19.0)%
Net Financing Uses	\$96,466,643	\$137,972,792	\$41,506,149	43.0%
Total Revenue	\$91,430,782	\$124,114,556	\$32,683,774	35.7%
Use of Fund Balance	\$5,035,861	\$13,858,236	\$8,822,375	175.2%
Positions	282.0	314.0	32.0	11.3%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$36,804,615	\$40,384,319	\$3,579,704	9.7%
Services & Supplies	\$53,056,578	\$61,462,597	\$8,406,019	15.8%
Other Charges	\$3,810,393	\$13,312,270	\$9,501,877	249.4%
Improvements	\$24,773,591	\$7,594,551	\$(17,179,040)	(69.3)%
Equipment	\$9,195,037	\$15,485,817	\$6,290,780	68.4%
Interfund Charges	\$2,506,629	\$1,570,625	\$(936,004)	(37.3)%
Intrafund Charges	\$64,705,877	\$77,865,845	\$13,159,968	20.3%
Total Expenditures / Appropriations	\$194,852,720	\$217,676,024	\$22,823,304	11.7%
Intrafund Reimbursements Between Programs	\$(64,705,877)	\$(33,583,992)	\$31,121,885	(48.1)%
Other Reimbursements	\$(33,680,200)	\$(46,119,240)	\$(12,439,040)	36.9%
Total Reimbursements	\$(98,386,077)	\$(79,703,232)	\$18,682,845	(19.0)%
Net Financing Uses	\$96,466,643	\$137,972,792	\$41,506,149	43.0%
Revenue				
Licenses, Permits & Franchises	\$1,684,300	—	\$(1,684,300)	(100.0)%
Revenue from Use Of Money & Property	\$1,691,000	\$399,540	\$(1,291,460)	(76.4)%
Intergovernmental Revenues	\$370,426	\$1,499,724	\$1,129,298	304.9%
Charges for Services	\$83,567,743	\$118,823,833	\$35,256,090	42.2%
Miscellaneous Revenues	\$4,067,313	\$3,341,459	\$(725,854)	(17.8)%
Other Financing Sources	\$50,000	\$50,000	—	—%
Total Revenue	\$91,430,782	\$124,114,556	\$32,683,774	35.7%
Use of Fund Balance	\$5,035,861	\$13,858,236	\$8,822,375	175.2%
Positions	282.0	314.0	32.0	11.3%

Summary of Changes

The Recommended Budget reflects a \$22,823,304 (11.7%) increase in total appropriations, an \$18,682,845 (19.0%) decrease in reimbursements, a \$32,683,774 (35.7%) increase in revenue, and an \$8,822,375 (175.2%) increase in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in cost of living adjustments and employer retirement contributions.
- Increases in services and supplies, largely driven by increasing costs for recycling and green waste processing.
- The addition of depreciation expense as a budget item.

- Increases in intrafund charges to the residential collection program for disposal services at the North Area Recovery Station (NARS) and Kiefer Landfill.
- Recommended growth of \$6,069,563 summarized later in this section. Additional detail is provided in the individual program sections.

The decrease in reimbursements is due to:

- Loss of a one-time reimbursement of \$33,430,200 in FY 2020-21 due to the transfer of fund balance from the Solid Waste Capital Outlay Fund (Budget Unit 2250000), which closed that Fund.
- Recommended growth of \$114,335 summarized later in this section. Additional detail is provided in the individual program sections.

The increase in revenue is due to:

- Increases to tipping fees at North Area Recovery Station (NARS) and Kiefer Landfill approved in FY 2020-21.
- Increases to residential waste collection rates implemented during FY 2020-21 and an approved rate increase effective January 1, 2022.

Use of Fund Balance reflects a decrease of \$13,858,236 in retained earnings.

Positions counts have increased by 32.0 FTE from the prior year Adopted Budget due to:

- 3.0 FTE mid-year net increase.
- 29.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Administration and Support	529,159	(114,335)	—	414,824	3.0
Capital Outlay Fund	127,526	—	—	127,526	—
Collections	2,349,910	—	—	2,349,910	26.0
Kiefer Landfill	218,396	—	—	218,396	—
North Area Recovery Station (NARS)	2,844,572	—	—	2,844,572	—

Structural Projects - \$7,594,551

\$2,304,699 - Kiefer Landfill, Gas and Leachate Management Systems

Improvements. This project includes expansion of the Kiefer Landfill gas collection system into Module 3 (M3) and installation of additional gas and leachate infrastructure in and around modules M1, M1-L, and M2. Additional gas collectors are required to maintain compliance with regulatory requirements. The project will involve the installation of new and replacement wells, horizontal gas collectors, and new piping. Leachate recirculation system components will be installed in module M3. This budget also includes costs for scheduled replacement of various flare station and energy plant equipment items.

\$2,162,002 – Kiefer Landfill, Liner and Ancillary Features. This project includes the planning, design, construction, construction management, inspections, reporting, and oversight associated with construction of prepared excavation, landfill liner, and leachate collection, landfill gas piping systems, infrastructure, drainage, and roadway for the Kiefer Landfill. The project will cover multiple fiscal years. Liner and supporting infrastructure construction is in module M4 during FY 2019-23, and likely in two phases.

\$582,400 – Facility Improvements, Electric Vehicle Charging Stations. This project consists of the installation of a heavy vehicle charging station at North Collection and light vehicle electric vehicle (EV) charging stations at various DWMR owned facilities. The completion of the project will allow the department to apply for an Air Quality Management District grant.

\$509,550 – Facility Improvements, Capital Renewal Forecast. This project includes forecasted replacement needs of building systems and equipment at various DWMR buildings, including those to address needed ADA capital project upgrades. The project is based on a 2014-16 facility condition assessment that included buildings at six DWMR facilities.

\$425,600 – South Collections, Slow Fill Expansion. This project will provide up to 23 additional slot to the department's CNG slow fill refueling station. This additional capacity is for CNG fueled equipment transferred from the North Collections to the South Collections area.

\$392,900 – Kiefer Landfill, Shoulder Improvement Phase II Project. This project includes shoulder widening along Kiefer Boulevard in front of the Kiefer Landfill entrance. This project also includes constructing a culvert and increasing the sight distance at the Kiefer Groundwater Treatment entrance from Kiefer Boulevard to aid with storm water drainage and safety.

\$268,550 – Information Technology, Site Camera and Server Upgrades. This project adds to the current surveillance cameras installed at the Waste Management and Recycling sites. This project upgrades current network servers. The camera upgrades will provide for better coverage thus increasing the security awareness of the operations and provide increased safety to the department's staff. The upgrades to the servers will address network connectivity issues and provide for increased storage capacity for video files, and other network issues.

\$207,500 – Kiefer Landfill, Groundwater Remediation. This project includes design and construction to replace an extraction well that is no longer functional. Due to migrating groundwater contamination, the new well will be larger than the old well, and may be relocated based on consultant studies.

\$198,300 – Kiefer Landfill, Entrance Improvement. This project continues with the improvement of the entrance to Kiefer Landfill by adding an additional lane to the approach

to the scale house, and by adding another scale. The additional improvement is an informational visitor's center.

\$124,300 – Kiefer Landfill, Final Cover. This project includes the planning, design, construction, construction management, inspections, and reporting associated with construction of partial final closure components such as final cover, drainage improvements, landfill gas modifications, vegetation, and erosion control.

\$106,050 – Facility Improvements, ADA Mitigation. As part of a comprehensive plan to mitigate all ADA Deficiencies at all DWMR Facilities, this project includes upgrades and modifications as needed to remedy the existing concerns. The master DWMR Plan prioritizes the Public Path of Travel issues in the first years of the plan to maximize accessibility.

\$100,500 – South Area Transfer Station, Site Improvement. This appropriation is for the repair and maintenance of the South Area Transfer Station entrance gate, and for the rehabilitation of the asphalt overlay at the site.

\$71,000 – South Area transfer Station, Flexspace Rehabilitation. This project includes site improvements to the South Area Transfer Station including a fabric structure for cover for the waste operations to allow transfer at the site during North Area Recovery Station Master Plan Improvements construction.

\$60,000 – Kiefer Landfill – Asphalt Pavement Rehabilitation. This project is for rehabilitation of asphalt roads at the Kiefer Landfill. The project will resurface the green waste, recycling, and self-haul drop-off areas. Future phases of this ongoing project include design, construction, construction management, and inspection for the repair and reconstruction of asphalt pavement at Kiefer Landfill. The unfunded portion is shown as project P310485.

\$50,400 - Kiefer Landfill, GPS Upgrades. This project is for the purchase of additional and replacement Global Positioning System (GPS) grade control equipment for use in operations equipment at Kiefer Landfill. This project allows for the replacement of fully depreciated equipment in current use.

\$30,800 - Kiefer Landfill, Wheel Wash Improvements. This project provides for improvements to the existing wheel wash system at Kiefer Landfill. The project will involve the installation of replacement pumps as well as an increase in the sedimentation basin size.

Capital Equipment - \$15,485,817

\$8,668,333 - Collections, Automated Side Loading Collection Trucks 3-Axle. The automated side loading collection truck is used to collect residential refuse and recycling. This appropriation is for the replacement of ten collection trucks that are fully depreciated units. This is a rebudget from FY 21.

\$1,367,022 - Collections, Automated Side Loading Collection Trucks. The automated side loading collection truck is used to collect residential refuse and recycling. These vehicles are a replacement for current, fully depreciated units.

\$1,284,648 – Collections – Automated Collections Trucks 2-Axle. This project is for the purchase of three fully automated side-loading collection truck. These will be 2-axle trucks, powered by compressed natural gas fuel with right hand drive. These vehicles are primarily for dead-end street routes and as a backup vehicle. These units will replace fully depreciated units in current use. This is a rebudget from FY21.

\$1,079,995 – North Area Recovery Station – Transfer Tractors. The Transfer Tractors are used to move refuse and recycling from the North Area Recovery Station to the Kiefer Landfill and recycling vendors. This is a rebudget from FY 21.

\$835,990 – North Area Recovery Station – Transfer Tractors. The transfer tractors move refuse and recycling from to the landfill and to recycling vendors. This appropriation is for the replacement of fully depreciated units in current inventory.

\$643,858 – North Area Recovery Station – Transfer Trailers. This appropriation is for the purchase of five transfer trailers. These units are for the movement of refuse and recycling to and from County sites, and to vendor processing facilities. This purchase will replace fully depreciated units in current inventory.

\$340,000 – Can Yard, Collection Cart Delivery Van (2). The cart delivery vans are used to deliver residential carts. This appropriation is for the replacement of two current, fully depreciated units. This is a rebudget from FY21.

\$320,845 – North Area Recovery Station, Sweeper. This purchase request is for the replacement of a fully depreciated unit in current inventory. This vehicle will be used primarily at North Area Recovery Station to improve storm water quality and to control offsite tracking of soil and debris onto public roadways

\$298,700 – ABNCU, Claw Loader (2). This purchase is for two claw loaders to replace two fully depreciated vehicles in current inventory.

\$291,797 – ABNCU, Knuckle Boom Truck. This project is for the purchase of one knuckle boom truck for neighborhood cleanup activity, and illegal dumping collection. The appropriation will address a service level change caused by the addition of new housing developments, and in increase illegal dumping activity. This is a growth item.

\$218,360 – North Area Recovery Station, Transfer Trailers. This project is for the purchase of two transfer trailers. These trailers will be used primarily at the North Area Recovery Station to transfer waste material from NARS to Kiefer Landfill. This is a growth item to meet the demand of increasing tonnage volume at the site

\$97,850 – Kiefer Landfill, Tarp Machine. This project is for a tarp machine for Kiefer Landfill operations. A Tier 3 diesel engine to comply with CARB rules will power this equipment. This will replace a fully depreciated unit currently in operation at the landfill..

\$21,115 – Kiefer Landfill, Air Compressor. This project is for an air compressor for Kiefer Landfill operations. A tier 3 or higher diesel engine to comply with CARB rules will power this equipment. This will replace a fully depreciated unit currently in operation.

\$17,304 – Kiefer Landfill, Light Towers (2). This project is for the purchase of two light plants. This equipment will be used primarily at Kiefer Landfill to help illuminate the landing area to increase visibility. They will also be used as a backup generator. These purchases will replace fully depreciated units currently in use at the landfill.

Administration and Support

Program Overview

Administration and Support comprises the department's senior leadership and a staff of administration, accounting and finance, planning, and engineering professionals that provides management and administrative services in support of the department's operating programs. Specific services include, financial and business services, waste management program planning, management of regulatory compliance programs, public outreach, landfill engineering, facility planning and design, and special waste services.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$9,744,058	\$10,396,417	\$652,359	6.7%
Services & Supplies	\$10,150,079	\$11,876,105	\$1,726,026	17.0%
Other Charges	\$38,448	\$(8,876)	\$(47,324)	(123.1)%
Interfund Charges	—	—	—	—%
Intrafund Charges	\$897,265	\$1,299,455	\$402,190	44.8%
Total Expenditures / Appropriations	\$20,829,850	\$23,563,101	\$2,733,251	13.1%
Total Reimbursements between Programs	\$(18,019,380)	\$(9,913,828)	\$8,105,552	(45.0)%
Other Reimbursements	—	\$(12,423,485)	\$(12,423,485)	—%
Total Reimbursements	\$(18,019,380)	\$(22,337,313)	\$(4,317,933)	24.0%
Net Financing Uses	\$2,810,470	\$1,225,788	\$(1,584,682)	(56.4)%
Revenue				
Revenue from Use Of Money & Property	\$1,320,000	\$107,100	\$(1,212,900)	(91.9)%
Intergovernmental Revenues	\$145,000	\$260,242	\$115,242	79.5%
Charges for Services	\$659,457	\$519,630	\$(139,827)	(21.2)%
Miscellaneous Revenues	\$315,852	\$338,816	\$22,964	7.3%
Total Revenue	\$2,440,309	\$1,225,788	\$(1,214,521)	(49.8)%
Use of Fund Balance	\$370,161	—	\$(370,161)	(100.0)%
Positions	65.0	70.0	5.0	7.7%

Summary of Changes

The Recommended Budget reflects a \$2,733,251 (13.1%) increase in total appropriations, a \$4,317,933 (24.0%) increase in reimbursements, a \$1,214,521 (49.8%) decrease in revenue, and a \$370,161 (100.0%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in cost of living adjustments and employer retirement contributions.

- Increases related to technology support costs.
- Recommended growth of \$529,159 detailed later in this section.

The increase in reimbursements is due to:

- Increases in intrafund reimbursements from the operating programs, which offset the increase in appropriations and the decrease in revenue from reduced interest income.
- Recommended growth of \$114,335 detailed later in this section.

Use of Fund Balance reflects no net change in retained earnings.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - 1.0 FTE Senior Office Assistant - Administration					
	50,423	—	—	50,423	1.0
Add 1.0 FTE Senior Office Assistant in the Finance and Business Services unit to provide onsite administrative support to Kiefer Landfill. The Operations supervisors and the Operations Manager perform most administrative tasks at the Landfill. The increase in administrative tasks takes away time from supervisors and managers to focus on their core operational duties. This position is targeted for hiring in December 2021. Additionally, implementation of SB 1383 will impose additional record keeping and reporting requirements. SB 1383 related.					
DWMR - 2.0 FTE Solid Waste Planner I - Planning					
	234,736	(114,335)	—	120,401	2.0
Add 2.0 FTE Solid Waste Planner I's to support the development and management of residential and commercial organics diversion programs for the County. One Planner will be assigned to residential programs while the other will be assigned to commercial programs, with cost reimbursement from Budget Unit 2450000 (formerly SWA). Staff hiring is targeted for September 2021. The positions are fully funded and will be permanent staff additions.					
DWMR - Equipment Rental/Lease Increase - North Area Recovery Station					
	1,500	—	—	1,500	—
One-time increase in equipment rental expenses at NARS to provide two additional transfer tractors during the construction of the NARS Master Plan project and the rental of a forklift in place of a delayed replacement purchase of a County-owned forklift. The request also includes rental expenses for equipment to remove and move old Household Hazardous Waste storage lockers to be replaced by new lockers.					
DWMR - Hazardous Waste Disposal Services Increase					
	142,500	—	—	142,500	—
Contract cost increases for household hazardous waste disposal services. Funded by the Solid Waste Enterprise Fund.					
DWMR - Rate Increase - Proposition 218 Outreach Costs					
	100,000	—	—	100,000	—
The Department plans to seek additional rate increases in FY 2021-22 that would generate the required revenues. This request will fund Prop 218 expenses associated with the next planned rate increase, specifically, the public outreach associated with a Prop 218 rate increase notification process.					

Capital Outlay Fund

Program Overview

The **Capital Outlay Fund** provides for the planning, design, development and renewal of the department's capital facilities as well as the acquisition and replacement of capital equipment. Major facilities include, NARS, Kiefer Landfill, South Area Transfer Station, and Yard facilities for Collection operations. Major equipment includes a fleet of over 200 pieces of heavy duty equipment comprising garbage collection vehicles, tractors and trailers, loaders, excavators, and compactors.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$484,800	\$486,270	\$1,470	0.3%
Other Charges	\$42,503	\$9,353,526	\$9,311,023	21,906.7%
Improvements	\$24,773,591	\$7,594,551	\$(17,179,040)	(69.3)%
Equipment	\$9,195,037	\$15,485,817	\$6,290,780	68.4%
Total Expenditures / Appropriations	\$34,495,931	\$32,920,164	\$(1,575,767)	(4.6)%
Total Reimbursements between Programs	\$(25,386,497)	\$(23,670,164)	\$1,716,333	(6.8)%
Other Reimbursements	\$(33,430,200)	—	\$33,430,200	(100.0)%
Total Reimbursements	\$(58,816,697)	\$(23,670,164)	\$35,146,533	(59.8)%
Net Financing Uses	\$(24,320,766)	\$9,250,000	\$33,570,766	(138.0)%
Revenue				
Other Financing Sources	\$50,000	\$50,000	—	—%
Total Revenue	\$50,000	\$50,000	—	—%
Use of Fund Balance	\$(24,370,766)	\$9,200,000	\$33,570,766	(137.8)%

Summary of Changes

The Recommended Budget reflects a \$1,575,767 (4.6%) decrease in total appropriations, a \$35,146,533 (59.8%) decrease in reimbursements, and a \$33,570,766 (137.8%) increase in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to:

- A reduction in planned cash flow for capital projects, which is partially offset by an increase in equipment purchases.
- Recommended growth of \$127,526 detailed later in this section.

The decrease in reimbursements is due to the elimination of a one-time operating transfer in the FY 2020-21 budget that transferred fund balance from the Capital Outlay Fund (Budget Unit 2250000) to the Operating Fund (Budget Unit 2200000).

Use of Fund Balance reflects a \$9,200,000 decrease in retained earnings.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - 4 Light Duty Trucks	127,526	—	—	127,526	—

Purchase four light duty trucks through the Department of General Services. Two light duty vehicles will be leased for two new Supervisor positions in the Collections program, while an additional two will be leased for the Superintendent of Operations and the Senior Safety Specialist. This growth is fully funded by the Solid Waste Enterprise Fund.

Collections

Program Overview

Collections provides an array of services for ratepayers and the community, including the weekly pickup of residential garbage and biweekly pickup of green waste and recyclables for 163,000 households, an appointment-based neighborhood clean-up service (ABNCU) where each customer is entitled to one scheduled pick up of large waste material and bulky items placed curbside by the customer at no additional charge, and a residential street sweeping services contract covering over 2,371 neighborhood street miles and 950 arterial street miles on average each month.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$15,088,437	\$17,156,832	\$2,068,395	13.7%
Services & Supplies	\$23,242,987	\$24,637,579	\$1,394,592	6.0%
Other Charges	\$3,544,332	\$3,846,256	\$301,924	8.5%
Interfund Charges	—	—	—	—%
Intrafund Charges	\$22,512,448	\$26,956,268	\$4,443,820	19.7%
Total Expenditures / Appropriations	\$64,388,204	\$72,596,935	\$8,208,731	12.7%
Other Reimbursements	—	\$(776,000)	\$(776,000)	—%
Total Reimbursements	—	\$(776,000)	\$(776,000)	—%
Net Financing Uses	\$64,388,204	\$71,820,935	\$7,432,731	11.5%
Revenue				
Licenses, Permits & Franchises	\$412,700	—	\$(412,700)	(100.0)%
Intergovernmental Revenues	\$225,426	\$1,056,367	\$830,941	368.6%
Charges for Services	\$50,828,086	\$67,859,782	\$17,031,696	33.5%
Miscellaneous Revenues	\$63,621	—	\$(63,621)	(100.0)%
Total Revenue	\$51,529,833	\$68,916,149	\$17,386,316	33.7%
Use of Fund Balance	\$12,858,371	\$2,904,786	\$(9,953,585)	(77.4)%
Positions	124.0	153.0	29.0	23.4%

Summary of Changes

The Recommended Budget reflects an \$8,208,731 (12.7%) increase in total appropriations, a \$776,000 (new) increase in reimbursements, a \$17,386,316 (33.7%) increase in revenue, and a \$9,953,585 (77.4%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in intrafund charges for disposal services at North Area Recovery Station (NARS) and Kiefer Landfill as a result of higher tipping fee charges that went into effect on November 1, 2020.
- Increases in cost of living adjustments and employer retirement contributions.
- Increases in organic waste processing costs.
- Recommended growth of \$2,349,910 detailed later in this section.

The increase in reimbursements is due to an operating transfer of franchise fee revenues from the Commercial Waste Program to fund the Solid Waste Lifeline Rebate Program implemented by the Department of Finance Consolidated Utility Billing and Services (CUBS).

The increase in revenue is due to higher residential rates that went into effect on March 1, 2021 and an additional approved increase that will go into effect on January 1, 2022.

Use of Fund Balance reflects a \$2,904,786 decrease in retained earnings.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - 1.0 FTE Senior Collection Equipment Operator - South Collections					
	103,196	—	—	103,196	1.0
Add 1.0 FTE Senior Collection Equipment Operator. Growth in residential developments in the South Collections service area has necessitated the addition of new collection routes, which require additional operators to service. This position is targeted for hiring July 1, 2021 and is funded by solid waste rates in the Solid Waste Enterprise Fund.					
DWMR - 1.0 FTE Sanitation Worker-Can Yard					
	82,616	—	—	82,616	1.0
1.0 FTE Sanitation Worker in the North Collections cost center to be assigned to the Can Yard operation, targeted for August 1, 2021 hiring. The additional sanitation worker will allow the department to maintain the level of service for cart returns and exchanges in response to growth in customer requests following recently approved rate increases. Funded with retained earnings.					
DWMR - 1.0 FTE Senior Collection Equipment Operator - South Collections (Dec. 2021)					
	60,292	—	—	60,292	1.0
Add 1.0 FTE Senior Collection Equipment Operator. Growth in residential developments in the South Collections service area has necessitated the addition of new collection routes, which require additional operators to service. This position is targeted for a December 1, 2021 hiring.					
DWMR - 2 Service Pick-up Trucks for New Supervisor Positions					
	18,000	—	—	18,000	—
Rental costs of two service pick-up trucks from the Department of General Services for two new requested Supervisor positions in Collection operations.					
DWMR - 2.0 FTE Collection Equipment Operators - Neighborhood Cleanup Services					
	111,406	—	—	111,406	2.0
Add 2.0 FTE Collection Equipment Operators to address significant growth in illegal dumping activity and demand for Appointment Based Neighborhood Cleanup services, which has grown by 27% year over year. Targeted for December 1, 2021 hiring. This request will also help ensure the Department maintains its current level of support to Regional Parks and Code Enforcement with timely response to requests for clean ups of illegally dumped garbage in the County.					

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - 2.0 FTE Senior Collection Equipment Operators - South Collections					
	103,195	—	—	103,195	2.0
2.0 FTE Senior Collection Equipment Operators for South Collections. This increase is needed to comply with SB 1383 regulations, which mandate all organic material to be collected separately from garbage and diverted away from the County's landfill. These positions are targeted for hiring January 1, 2022. Funded by solid waste rates in the Solid Waste Enterprise Fund.					
DWMR - 2.0 FTE Waste Management Operations Supervisors - North and South Collections					
	188,734	—	—	188,734	2.0
Add 2.0 FTE Waste Management Operations Supervisors, one for North Collections and one for South Collections, targeted for October 1, 2021 hiring. These supervisors are needed for new organics collections employees. While the supervisors are needed for the startup of organic route collection, which is dependent on funding for the new program, the supervisors need to be hired in advance to undergo substantive training on labor relations, personnel policies, accident investigation, etc.					
DWMR - 3.0 FTE Senior Collection Equipment Operators - North Collections (April 2022)					
	77,396	—	—	77,396	3.0
Add 3.0 FTE Senior Collection Equipment Operators. This increase is needed to comply with SB 1383 regulations, which mandate all organic material to be collected separately from garbage and diverted away from the County's landfill. Funded by solid waste rates in the Solid Waste Enterprise Fund. These positions are targeted for hiring April 1, 2022. Funded by solid waste rates in the Solid Waste Enterprise Fund.					
DWMR - 3.0 FTE Senior Collection Equipment Operators - North Collections (January 2022)					
	154,793	—	—	154,793	3.0
3.0 FTE Senior Collection Equipment Operators for North Collections. This increase is needed to comply with SB 1383 regulations, which mandate all organic material to be collected separately from garbage and diverted away from the County's landfill. These positions are targeted for hiring January 1, 2022. Funded by solid waste rates in the Solid Waste Enterprise Fund.					
DWMR - 3.0 FTE Senior Collection Equipment Operators - South Collections (April 2022)					
	77,396	—	—	77,396	3.0
Add 3.0 FTE Senior Collection Equipment Operators, targeted for April 1, 2022 hiring. This increase is needed to comply with SB 1383 regulations, which mandate all organic material to be collected weekly and diverted away from the County's landfill. Start dates dependent on financial reserves and funding for SB 1383 programs.					
DWMR - 3.0 FTE Senior Collection Equipment Operators - South Collections (January 2022)					
	154,793	—	—	154,793	3.0
Add 3.0 FTE Senior Collection Equipment Operators. This increase is needed to comply with SB 1383 regulations, which mandate all organic material to be collected separately from garbage and diverted away from the County's landfill. These three positions are targeted for January 1, 2022 hiring.					
DWMR - 5.0 FTE Senior Collection Equipment Operators - North Collections					
	257,988	—	—	257,988	5.0
Add 5.0 FTE Senior Collection Equipment Operators. This increase is needed to comply with SB 1383 regulations, which mandate all organic material to be collected separately from garbage and diverted away from the County's landfill. These positions are targeted for hiring January 1, 2022. Funded by solid waste rates in the Solid Waste Enterprise Fund.					

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - Equipment Maintenance Increase					
	552,988	—	—	552,988	—
Increase in equipment maintenance budget due to an increase in DWMR's fleet of refuse collection vehicles and increase residential collection of organic waste to comply with SB 1383 regulations. Increased collection of organic waste requires an increase in the number of collection vehicles. Because of revenue constraints, the Department will meet the need for additional vehicles by retaining older vehicles, designated for surplus sale, beyond their useful lives. This increase in fleet size through retention of older vehicles will significantly increase vehicle maintenance costs.					
DWMR - Fuel Increase - South Collections					
	45,305	—	—	45,305	—
Increase in fuel and lubricant costs due to an increase in DWMR's fleet of refuse collection vehicles, needed to increase residential collection frequency of organic materials to comply with SB 1383 regulations.					
DWMR - Organic Waste Processing Increase					
	356,812	—	—	356,812	—
Increased processing costs due to an increase in the quantity of organic waste materials received from residential collection operations and from customers at NARS and the landfill to be diverted away from landfill disposal. This is a fully funded request.					
DWMR - Uniforms and Laundry Service for Additional Collections FTE					
	5,000	—	—	5,000	—
Purchase of additional uniforms and laundry services for new positions requested in Collections operations. This growth is fully funded by the Solid Waste Enterprise Fund.					

Kiefer Landfill

Program Overview

Kiefer Landfill is a Class III landfill located in eastern Sacramento County serving the entire County and has an estimated remaining capacity of 65 years. The landfill program provides for the daily operations of Kiefer Landfill, which is open seven days a week. In addition, the program provides funding for the Kiefer Landfill Closure Fund to finance future expenses associated with final closure and post-closure care of the Landfill as mandated by the State of California. The program also provides funding for the Kiefer Wetlands Preserve Trust Fund to finance the maintenance of the Kiefer Wetlands Preserve in perpetuity. The landfill also includes a renewable energy power plant that utilizes landfill gas collected via an extensive landfill gas collection system to generate approximately 65,000 megawatts-hours of electricity annually that is supplied to the local grid through a power purchase agreement with the Sacramento Municipal Utilities District. This is enough electricity to power about 8,000 homes.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$5,794,806	\$6,140,170	\$345,364	6.0%
Services & Supplies	\$11,328,795	\$11,207,057	\$(121,738)	(1.1)%
Other Charges	\$91,290	\$61,071	\$(30,219)	(33.1)%
Interfund Charges	\$2,506,629	\$1,570,625	\$(936,004)	(37.3)%
Intrafund Charges	\$25,407,279	\$28,415,172	\$3,007,893	11.8%
Total Expenditures / Appropriations	\$45,128,799	\$47,394,095	\$2,265,296	5.0%
Total Reimbursements between Programs	\$(13,600,000)	—	\$13,600,000	(100.0)%
Other Reimbursements	\$(250,000)	\$(19,597,522)	\$(19,347,522)	7,739.0%
Total Reimbursements	\$(13,850,000)	\$(19,597,522)	\$(5,747,522)	41.5%
Net Financing Uses	\$31,278,799	\$27,796,573	\$(3,482,226)	(11.1)%
Revenue				
Licenses, Permits & Franchises	\$1,271,600	—	\$(1,271,600)	(100.0)%
Revenue from Use Of Money & Property	\$371,000	\$292,440	\$(78,560)	(21.2)%
Intergovernmental Revenues	—	\$159,305	\$159,305	—%
Charges for Services	\$17,769,000	\$24,560,867	\$6,791,867	38.2%
Miscellaneous Revenues	\$3,674,636	\$3,013,643	\$(660,993)	(18.0)%
Total Revenue	\$23,086,236	\$28,026,255	\$4,940,019	21.4%
Use of Fund Balance	\$8,192,563	\$(229,682)	\$(8,422,245)	(102.8)%
Positions	45.0	43.0	(2.0)	(4.4)%

Summary of Changes

The Recommended Budget reflects a \$2,265,296 (5.0%) increase in total appropriations, a \$5,747,522 (41.5%) increase in reimbursements, a \$4,940,019 (21.4%) increase in revenue, and an \$8,422,245 (102.8%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in intrafund charges from the Administration and Support program for services to the Landfill Program.
- Recommended growth of \$218,396 detailed later in this section.

The increase in reimbursements is due to an increase in tipping fees from North Area Recovery Station (NARS) and Collections effective November 1, 2020.

The increase in revenue is due to the increase in tipping fees that went into effect on November 1, 2020.

Use of Fund Balance reflects an \$229,682 increase in retained earnings.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - Extra Help - Kiefer Landfill					
	34,000	—	—	34,000	—
Kiefer Landfill typically requires intermittent employee coverage for long term absences, staff PTO, and assistance with tasks (such as the litter pick up with the Sheriff's Department). FY 2020-21 expense totaled \$240,786. The growth request is for the amount over base due to a increase in staff.					
DWMR - Organic Waste Processing Increase					
	184,396	—	—	184,396	—
Increased processing costs due to an increase in the quantity of organic waste materials received from residential collection operations and from customers at NARS and the landfill to be diverted away from landfill disposal. This is a fully funded request.					

North Area Recovery Station (NARS)

Program Overview

North Area Recovery Station (NARS) is a transfer and recovery station in the northern part of the County with a permitted capacity to handle 2,400 tons of solid waste per day. NARS serves as the department's transfer site for residential garbage and green waste material collected from the North Collections service area. Garbage is transferred to Kiefer Landfill, while green waste is transferred to outside vendors for processing. NARS also serves as a transfer and recovery site for commercial waste haulers and noncommercial self-haul customers. The NARS program provides for the daily operations of the transfer station seven days a week.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$6,177,314	\$6,690,900	\$513,586	8.3%
Services & Supplies	\$7,849,917	\$13,255,586	\$5,405,669	68.9%
Other Charges	\$93,820	\$60,293	\$(33,527)	(35.7)%
Interfund Charges	—	—	—	—%
Intrafund Charges	\$15,888,885	\$21,194,950	\$5,306,065	33.4%
Total Expenditures / Appropriations	\$30,009,936	\$41,201,729	\$11,191,793	37.3%
Total Reimbursements between Programs	\$(7,700,000)	—	\$7,700,000	(100.0)%
Other Reimbursements	—	\$(13,322,233)	\$(13,322,233)	—%
Total Reimbursements	\$(7,700,000)	\$(13,322,233)	\$(5,622,233)	73.0%
Net Financing Uses	\$22,309,936	\$27,879,496	\$5,569,560	25.0%
Revenue				
Intergovernmental Revenues	—	\$23,810	\$23,810	—%
Charges for Services	\$14,311,200	\$25,883,554	\$11,572,354	80.9%
Miscellaneous Revenues	\$13,204	\$(11,000)	\$(24,204)	(183.3)%
Total Revenue	\$14,324,404	\$25,896,364	\$11,571,960	80.8%
Use of Fund Balance	\$7,985,532	\$1,983,132	\$(6,002,400)	(75.2)%
Positions	48.0	48.0	—	—%

Summary of Changes

The Recommended Budget reflects an \$11,191,793 (37.3%) increase in total appropriations, a \$5,622,233 (73.0%) increase in reimbursements, an \$11,571,960 (80.8%) increase in revenue, and a \$6,002,400 (75.2%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to:

- Increases in processing costs for organic waste.

- Increases in intrafund charges for disposal services at Kiefer Landfill as a result of higher tipping fee charges.
- Increases in cost of living adjustments and employer retirement contributions.
- Recommended growth of \$2,844,572 detailed later in this section.

The increase in reimbursements is due to an increase in tipping fee receipts from Collections following the increase of tipping fees effective November 1, 2020

The increase in revenue is due to the increase in tipping fees that went into effect on November 1, 2020.

Use of Fund Balance reflects a \$1,983,132 decrease in retained earnings.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - Construction Traffic Control - North Area Recovery Station					
	7,500	—	—	7,500	—
One-time funding request for traffic control expenses during construction activity at the North Area Recovery Station. Construction related to the implementation of NARS Master Plan projects will be ongoing during FY 2021-22 and will necessitate significant modifications to onsite traffic circulation patterns at the site. Signage equipment will be required to direct traffic appropriately and ensure safety.					
DWMR - Cleanup and Site Remediation - South Area Transfer Station					
	800,000	—	—	800,000	—
Clean-up of abandoned biodigester facilities at the South Area Transfer Station (SATS) and any necessary site remediation activities to resolve environmental hazards associated with the abandoned project materials.					
DWMR - Employee Recognition - North Area Recovery Station					
	1,000	—	—	1,000	—
One-time increase in workplace amenities (food purchases and services) at NARS during the NARS Master Plan project construction. During the NARS Master Plan project construction, additional employee activities and meetings will be conducted related to construction management and site operations planning.					
DWMR - Equipment Maintenance Increase					
	5,280	—	—	5,280	—
Increase in equipment maintenance budget due to an increase in DWMR's fleet of refuse collection vehicles and increase residential collection of organic waste to comply with SB 1383 regulations. Increased collection of organic waste requires an increase in the number of collection vehicles. Because of revenue constraints, the Department will meet the need for additional vehicles by retaining older vehicles, designated for surplus sale, beyond their useful lives. This increase in fleet size through retention of older vehicles will significantly increase vehicle maintenance costs.					
DWMR - Equipment Rental/Lease Increase - North Area Recovery Station					
	171,000	—	—	171,000	—
One-time increase in equipment rental expenses at NARS to provide two additional transfer tractors during the construction of the NARS Master Plan project and the rental of a forklift in place of a delayed replacement purchase of a County-owned forklift. The request also includes rental expenses for equipment to remove and move old Household Hazardous Waste storage lockers to be replaced by new lockers.					

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - Organic Waste Processing Increase					
	1,638,181	—	—	1,638,181	—
Increased processing costs due to an increase in the quantity of organic waste materials received from residential collection operations and from customers at NARS and the landfill to be diverted away from landfill disposal. This is a fully funded request.					
DWMR - Overtime Expense - North Transfer Station					
	221,611	—	—	221,611	—
The increase in green waste handling and in service levels at the Transfer Station has necessitated the additional overtime expense. A new Pilot Lead Program has also increased the need for overtime expenses. Funded by the Solid Waste Enterprise Fund.					

Budget Unit Functions & Responsibilities

The **Capital Outlay Fund** provides for the planning, design, development and renewal of the department's capital facilities as well as the acquisition and replacement of capital equipment. Major facilities include, North Area Recovery Station (NARS), Kiefer Landfill, South Area Transfer Station, and Yard facilities for Collection operations. Major equipment includes a fleet of over 200 heavy duty equipment comprising garbage collection vehicles, tractors and trailers, loaders, excavators, and compactors. The Capital Outlay Fund was consolidated with the Operating Fund (Budget Unit 2200000) in FY 2020-21.

FOR INFORMATION ONLY

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Capital Outlay Fund	\$33,430,200	—	\$(33,430,200)	(100.0)%
Total Expenditures / Appropriations	\$33,430,200	—	\$(33,430,200)	(100.0)%
Total Reimbursements	—	—	—	—%
Net Financing Uses	\$33,430,200	—	\$(33,430,200)	(100.0)%
Total Revenue	—	—	—	—%
Use of Fund Balance	\$33,430,200	—	\$(33,430,200)	(100.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Other Charges	—	—	—	—%
Improvements	—	—	—	—%
Equipment	—	—	—	—%
Interfund Charges	\$33,430,200	—	\$(33,430,200)	(100.0)%
Total Expenditures / Appropriations	\$33,430,200	—	\$(33,430,200)	(100.0)%
Other Reimbursements	—	—	—	—%
Total Reimbursements	—	—	—	—%
Net Financing Uses	\$33,430,200	—	\$(33,430,200)	(100.0)%
Revenue				
Revenue from Use Of Money & Property	—	—	—	—%
Other Financing Sources	—	—	—	—%
Total Revenue	—	—	—	—%
Use of Fund Balance	\$33,430,200	—	\$(33,430,200)	(100.0)%

Budget Unit Functions & Responsibilities

The **Solid Waste Authority – Commercial Program** is a new program that will continue activities that were previously carried out under the Sacramento Regional Solid Waste Authority (SWA), which dissolved effective June 2021. The program provides regulatory oversight over the County's commercial waste hauler franchises and commercial waste generators (businesses and other commercial entities). This includes outreach and education regarding solid waste requirements for waste generators, business recycling inspections to promote compliance with State recycling mandates, and enforcement of the County's solid waste code with non-compliant commercial waste haulers and generators. The program also includes management and funding for nuisance abatement activities, including servicing of public litter containers, litter pickup, homeless camp clean-ups, and commercial area illegal dumping pickup. The Commercial Program provides funding for the new edible food recovery program that supports local food recovery organizations by requiring large food generators to recover as much edible food as possible. Additionally, the Commercial Program provides funding for the Solid Waste Lifeline Rebate Program managed by the Department of Finance, Consolidated Utility Billing Services to provide rate relief to qualifying low-income solid waste ratepayers.

Goals

- Achieve a 90 percent waste generator compliance rate for commercial recycling programs.
- Prepare and initiate a new education and outreach campaign for commercial waste generators to comply with new regulations under SB 1383.
- Develop and deploy a new internal commercial waste generator inspection unit within the County's Commercial Waste Management Program.

Accomplishments

- Increased mandatory commercial recycling rates from 66 percent to 84 percent and mandatory organics recycling rates from 35 percent to 76 percent.
- Completed the transition of the SWA's commercial solid waste program into two separate programs for the County of Sacramento and City of Sacramento, integrated commercial regulation and SB 1383 regulation into County Code, developed a new reporting system to track franchise revenues and tonnages, and developed a new Commercial Solid Waste Franchise application and agreement.
- Prepared and executed over eighteen new franchise agreement contracts with existing and new commercial solid waste haulers.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Commercial Program	—	\$3,761,246	\$3,761,246	—%
Total Expenditures / Appropriations	—	\$3,761,246	\$3,761,246	—%
Total Reimbursements	—	—	—	—%
Net Financing Uses	—	\$3,761,246	\$3,761,246	—%
Total Revenue	—	\$3,541,000	\$3,541,000	—%
Use of Fund Balance	—	\$220,246	\$220,246	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	—	\$64,992	\$64,992	—%
Services & Supplies	—	\$2,108,867	\$2,108,867	—%
Interfund Charges	—	\$1,587,387	\$1,587,387	—%
Total Expenditures / Appropriations	—	\$3,761,246	\$3,761,246	—%
Other Reimbursements	—	—	—	—%
Total Reimbursements	—	—	—	—%
Net Financing Uses	—	\$3,761,246	\$3,761,246	—%
Revenue				
Licenses, Permits & Franchises	—	\$3,500,000	\$3,500,000	—%
Fines, Forfeitures & Penalties	—	\$41,000	\$41,000	—%
Total Revenue	—	\$3,541,000	\$3,541,000	—%
Use of Fund Balance	—	\$220,246	\$220,246	—%

Summary of Changes

The Recommended Budget reflects a \$3,761,246 (new) increase in total appropriations, a \$3,541,000 (new) increase in revenue, and a \$220,246 (new) increase in use of fund balance from the prior year Adopted Budget.

This budget unit is a new addition to the County budget.

Recommended growth of \$114,335 is detailed later in this section.

Summary of Recommended Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Commercial Program	114,335	—	—	114,335	—

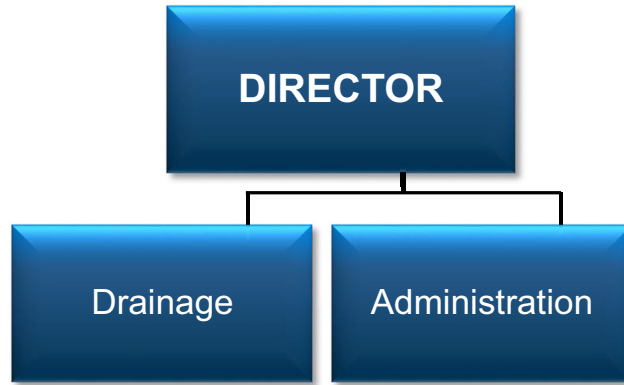
Summary of Changes

Recommended Growth Detail for the Program

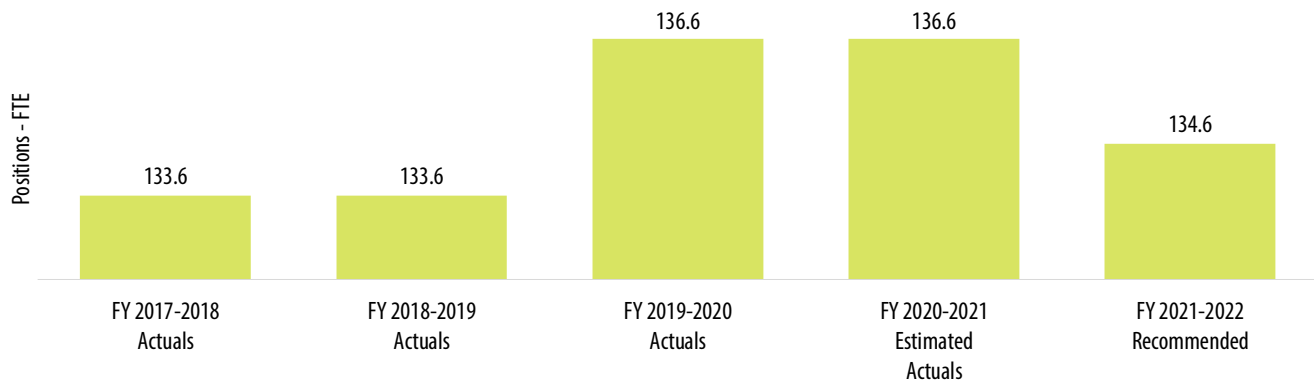
	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
SWA - Cost Portion of 1.0 FTE Solid Waste Planner 1					
	114,335	—	—	114,335	—

Commercial Program (formerly Solid Waste Authority) cost portion of 1.0 FTE Solid Waste Planner budgeted in the Solid Waste Enterprise budget (Budget Unit 2200000) assigned to commercial projects with cost reimbursement. Staff hiring is targeted for September 2021. The position is fully funded and will be a permanent staff addition. This request is contingent upon approval of a request in the Solid Waste Enterprise budget (Budget Unit 2200000).

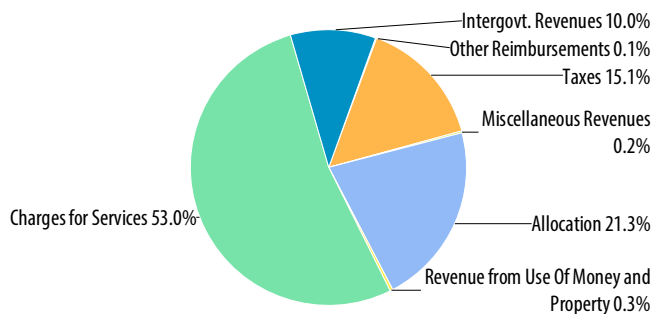
Department Structure Michael L. Peterson, Director



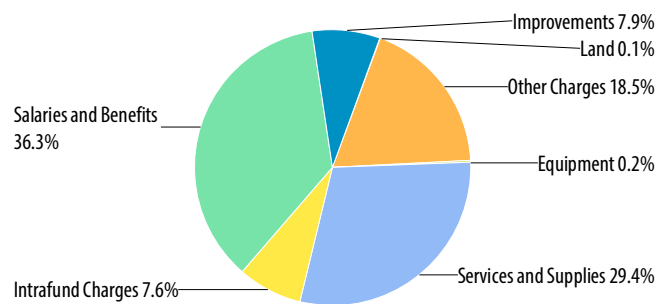
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The Department of **Water Resources** reduces the potential for flood damage to private and public properties in the urban and urbanizing areas of the unincorporated portion of Sacramento County.

Department of Water Resources includes the following programs:

- Stormwater Utility (SWU)
- Administration

Goals

- Clean drainage channels, pipes, and basins, and maintain pumping stations, to allow for maximum flow of storm water.
- Assist County Departments with meeting the requirements of the National Pollutant Discharge Elimination System municipal storm water permit.
- Provide a high level of flood preparedness to the residents of the unincorporated area of Sacramento County.

Accomplishments

- Several homeowners have completed design work for home elevation and construction began in the summer of 2020. Several houses are now lifted and more will go up in 2021. Reimbursements from the Federal Emergency Management Agency's Hazard Mitigation Grant will be requested on a quarterly basis. This is growing into an on-going program that will span several years.
- Completed the following storm water improvement projects: Carlsbad Avenue/Yellowstone Lane Storm Drain Improvement, 8401 Fair Oaks Boulevard Storm Drain Improvement, 2040 Maple Glen Road Storm Drain Improvement, 2222 Marconi Avenue Storm Drain Improvement, Marconi Avenue/Eastern Avenue Storm Drain Improvement, 4150 Manzanita Avenue Storm Drain Improvement, Morse Avenue/Hampshire Drive Storm Drain Improvement, and Silver Legends Storm Drain Improvement.
- Completed the transition from the Maximo Computer Maintenance Management System (CMMS) to the NEXGEN Enterprise Asset Management software system, a new CMMS system that incorporates asset management planning tools. The NEXGEN software system streamlines maintenance workflow, improves customer engagement, and helps the Department of Water Resources prioritize funding based upon risk and criticality. Staff is currently inputting and updating drainage system asset data to provide future infrastructure condition assessment, useful life, and capital replacement cost.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Stormwater Utility - Unincorporated Area	\$39,228,659	\$42,396,935	\$3,168,276	8.1%
Water Resources Administration	\$6,761,791	\$9,143,200	\$2,381,409	35.2%
Total Expenditures / Appropriations	\$45,990,450	\$51,540,135	\$5,549,685	12.1%
Total Reimbursements	\$(3,125,804)	\$(3,943,900)	\$(818,096)	26.2%
Net Financing Uses	\$42,864,646	\$47,596,235	\$4,731,589	11.0%
Total Revenue	\$33,561,587	\$37,425,500	\$3,863,913	11.5%
Use of Fund Balance	\$9,303,059	\$10,170,735	\$867,676	9.3%
Positions	136.6	134.6	(2.0)	(1.5)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$18,502,422	\$18,689,554	\$187,132	1.0%
Services & Supplies	\$12,995,711	\$15,143,230	\$2,147,519	16.5%
Other Charges	\$6,635,363	\$9,552,851	\$2,917,488	44.0%
Land	—	\$50,000	\$50,000	—%
Improvements	\$4,664,850	\$4,095,300	\$(569,550)	(12.2)%
Equipment	\$114,000	\$113,000	\$(1,000)	(0.9)%
Intrafund Charges	\$3,078,104	\$3,896,200	\$818,096	26.6%
Total Expenditures / Appropriations	\$45,990,450	\$51,540,135	\$5,549,685	12.1%
Intrafund Reimbursements Between Programs	\$(3,078,104)	\$(3,896,200)	\$(818,096)	26.6%
Other Reimbursements	\$(47,700)	\$(47,700)	—	—%
Total Reimbursements	\$(3,125,804)	\$(3,943,900)	\$(818,096)	26.2%
Net Financing Uses	\$42,864,646	\$47,596,235	\$4,731,589	11.0%
Revenue				
Taxes	\$6,940,200	\$7,189,700	\$249,500	3.6%
Revenue from Use Of Money & Property	\$368,100	\$160,000	\$(208,100)	(56.5)%
Intergovernmental Revenues	\$1,785,100	\$4,762,900	\$2,977,800	166.8%
Charges for Services	\$24,394,187	\$25,235,400	\$841,213	3.4%
Miscellaneous Revenues	\$74,000	\$77,500	\$3,500	4.7%
Total Revenue	\$33,561,587	\$37,425,500	\$3,863,913	11.5%
Use of Fund Balance	\$9,303,059	\$10,170,735	\$867,676	9.3%
Positions	136.6	134.6	(2.0)	(1.5)%

Summary of Changes

The Recommended Budget reflects a \$5,549,685 (12.1%) increase in total appropriations, an \$818,096 (26.2%) increase in reimbursements, a \$3,863,913 (11.5%) increase in revenue, and an \$867,676 (9.3%) increase in use of fund balance from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- A \$3.2M increase in Home Elevation Grants, particularly for Woodside East and West Projects. These home elevation projects will be funded by the Federal Emergency Management Agency (FEMA) Hazard Mitigation Grant Program.
- A \$2.4M increase in administrative reimbursable costs.
- A \$0.8M increase in Intrafund charges from Stormwater Utility to Water Resources Administration.

- A \$0.6M decrease in Job Order Contract improvement projects.
- A recommended base reductions of \$0.3M for 2.0 FTE vacant positions.

The increase in reimbursements is due to \$0.8M higher costs in the Water Resources Administration Budget, which results in increased reimbursement from the Stormwater Utility.

The net increase in revenue is due to:

- A \$3.0M increase in Home Elevation Projects, primarily Woodside East and West. Grant revenues will be requested from FEMA as projects progress and payments are made to home-owners.
- A \$1.6M increase due to higher administrative reimbursable costs, which results in increased revenue from the Water Enterprise.
- A \$0.6M decrease in labor charges to Water Supply and Zone 11 Drainage.
- A \$0.2M decrease in interest income due to lower available cash balances and a lower interest rate.

Use of Fund Balance reflects the net of a carryover of \$789,319 in available balance and a reserve release of \$9,381,416.

- Water Resources reserve has decreased by \$9,381,416.

Positions have decreased by 2.0 FTE from the prior year Adopted Budget due to:

- 2.0 vacant FTE recommended net Base decrease.

Stormwater Utility - Unincorporated Area

Program Overview

Stormwater Utility Program (SWU) was formed on July 1, 1995, for the purpose of minimizing flood damage to private and public properties in the urban and urbanizing areas of the unincorporated portion of Sacramento County. The program is funded with SWU fees, ad valorem tax proceeds, interest income, and various other revenues. SWU managing flood preparedness activities including planning, public information, and sandbag storage and distribution; designing and monitoring the construction of major and minor remedial flood control and drainage facility improvements that benefit the SWU; maintaining and operating storm drainage and flood control facilities, including channels, ditches, pipelines, basins, pump stations, and levee systems; conducting engineering studies to develop long range strategies and plans to limit potential loss of life and property damage due to flooding; managing the urban Stormwater Quality Program to evaluate the impacts of existing storm water runoff on receiving waters and to reduce the pollutants in urban storm water runoff in the Sacramento County area to the maximum extent practicable in compliance with the State National Pollution Discharge Elimination System permit issued to the County.

Water Resources Administration provides fiscal, accounting, information technology, personnel, safety and administrative support to the Stormwater Utility Program and the Sacramento County Water Agency.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$14,808,337	\$14,870,026	\$61,689	0.4%
Services & Supplies	\$10,096,255	\$9,924,709	\$(171,546)	(1.7)%
Other Charges	\$6,467,113	\$9,447,700	\$2,980,587	46.1%
Land	—	\$50,000	\$50,000	—%
Improvements	\$4,664,850	\$4,095,300	\$(569,550)	(12.2)%
Equipment	\$114,000	\$113,000	\$(1,000)	(0.9)%
Intrafund Charges	\$3,078,104	\$3,896,200	\$818,096	26.6%
Total Expenditures / Appropriations	\$39,228,659	\$42,396,935	\$3,168,276	8.1%
Other Reimbursements	\$(47,700)	\$(47,700)	—	—%
Total Reimbursements	\$(47,700)	\$(47,700)	—	—%
Net Financing Uses	\$39,180,959	\$42,349,235	\$3,168,276	8.1%
Revenue				
Taxes	\$6,940,200	\$7,189,700	\$249,500	3.6%
Revenue from Use Of Money & Property	\$368,100	\$160,000	\$(208,100)	(56.5)%
Intergovernmental Revenues	\$1,785,100	\$4,762,900	\$2,977,800	166.8%
Charges for Services	\$20,710,500	\$19,988,400	\$(722,100)	(3.5)%
Miscellaneous Revenues	\$74,000	\$77,500	\$3,500	4.7%
Total Revenue	\$29,877,900	\$32,178,500	\$2,300,600	7.7%
Use of Fund Balance	\$9,303,059	\$10,170,735	\$867,676	9.3%
Positions	110.6	108.6	(2.0)	(1.8)%

Summary of Changes

The Recommended Budget reflects a \$3,168,276 (8.1%) increase in total appropriations, a \$2,300,600 (7.7%) increase in revenue, and an \$867,676 (9.3%) increase in use of fund balance from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- A \$3.2M increase in Home Elevation Grants, particularly for Woodside East and West Projects. These home elevation projects will be funded by FEMA Hazard Mitigation Grant Program.
- A \$0.8M increase in Intrafund charges from Stormwater Utility to Water Resources Administration.
- A \$0.6M decrease in Job Order Contract improvement projects.
- Recommended base reductions of \$0.3M for 2.0 FTE vacant positions.

The net increase in revenue is due to:

- A \$3.0M increase in Home Elevation Projects, primarily Woodside East and West. Grant revenues will be requested from FEMA as projects progress and payments are made to home-owners.
- A \$0.6M decrease in labor charges to Water Supply and Zone 11 Drainage.
- A \$0.2M decrease in interest income due to lower expected available cash balances and interest rate.

Use of Fund Balance reflects the net of a carryover of \$789,319 in available balance and a reserve release of \$9,381,416.

Water Resources Administration

Program Overview

Water Resources Administration provides fiscal, accounting, information technology, personnel, safety, and administrative support to the Stormwater Utility Program and the Sacramento County Water Agency.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$3,694,085	\$3,819,528	\$125,443	3.4%
Services & Supplies	\$2,899,456	\$5,218,521	\$2,319,065	80.0%
Other Charges	\$168,250	\$105,151	\$(63,099)	(37.5)%
Total Expenditures / Appropriations	\$6,761,791	\$9,143,200	\$2,381,409	35.2%
Total Reimbursements between Programs	\$(3,078,104)	\$(3,896,200)	\$(818,096)	26.6%
Other Reimbursements	—	—	—	—%
Total Reimbursements	\$(3,078,104)	\$(3,896,200)	\$(818,096)	26.6%
Net Financing Uses	\$3,683,687	\$5,247,000	\$1,563,313	42.4%
Revenue				
Revenue from Use Of Money & Property	—	—	—	—%
Charges for Services	\$3,683,687	\$5,247,000	\$1,563,313	42.4%
Total Revenue	\$3,683,687	\$5,247,000	\$1,563,313	42.4%
Use of Fund Balance	—	—	—	—%
Positions	26.0	26.0	—	—%

Summary of Changes

The Recommended Budget reflects a \$2,381,409 (35.2%) increase in total appropriations, an \$818,096 (26.6%) increase in reimbursements, and a \$1,563,313 (42.4%) increase in revenue from the prior year Adopted Budget.

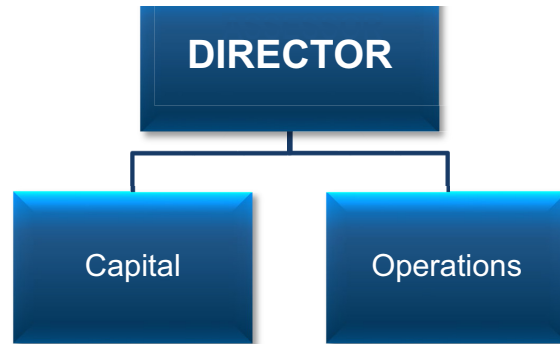
The increase in total appropriations is due to a \$2.4M increase in administrative reimbursable costs.

The increase in reimbursements is due to a \$0.8M increase in reimbursements from the Stormwater Utility.

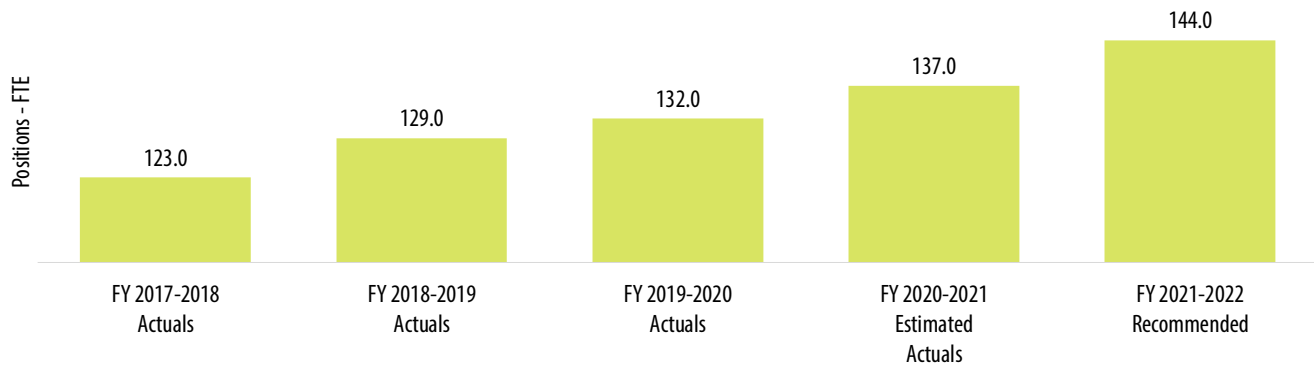
The increase in revenue is due to a \$1.6M increase to reflect increased administrative reimbursable costs.

Use of Fund Balance reflects a carryover of \$0 in available balance.

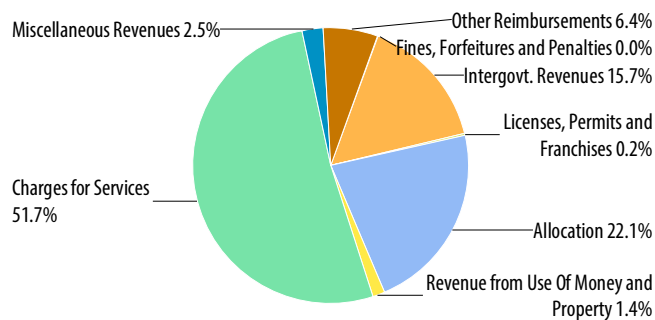
Department Structure
Michael L. Peterson, Director



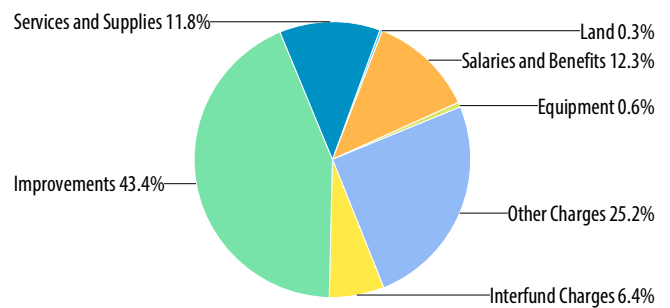
Staffing Trend



Financing Sources



Financing Uses



Budget Unit Functions & Responsibilities

The **Sacramento County Water Agency (SCWA)** provides a reliable supply of clean, safe water through its various service areas including a conjunctive use program that utilizes a combination of surface water and groundwater sources for nearly 200,000 residents located in urbanized areas of central Sacramento County and in portions of the cities of Rancho Cordova and Elk Grove. Promoting the safe and efficient use of the water system, the SCWA continues to meet increasingly stringent regulatory requirements for drinking water quality and environmental protection in a service area covering a 120+ square mile region. Operating as an enterprise fund, the SCWA Water Supply Division is financially self-supporting with expenses paid for by revenue generated from developer fees and water sales to both commercial and residential customers. SCWA's functions include; planning, developing, operating and maintaining water facilities and infrastructure necessary to treat and deliver water to both retail and wholesale customers.

The SCWA and County also provide staff, administration, and partial funding for the Sacramento Central Groundwater Authority (a Joint Powers Authority), which is responsible for maintaining the long-term sustainable yield of the Central Sacramento County Groundwater Basin; devising and implementing strategies to safeguard groundwater quality; and working collaboratively with other entities in order to promote coordination of water policies and activities throughout the region.

Water Enterprise includes the following programs:

- Zone 40 Capital Development
- Zone 41 Maintenance and Operations
- Zone 50 Capital Development

Goals

- Clean drainage channels, pipes, and basins, and maintain pumping stations, to allow for maximum flow of storm water.
- Assist County Departments with meeting the requirements of the National Pollutant Discharge Elimination System municipal storm water permit.
- Provide a high level of flood preparedness to the residents of the unincorporated area of Sacramento County.

Accomplishments

- Added 742 new meter billed water customers (as of December 31, 2020).
- Completed construction of the following Water Supply improvement projects: Arden Service Area Pipe & Meter – Phase 1A, Big Horn Water Treatment Plant – Phase 2 – On-site Well/Blend Line/Filter, Rhone River Well, Walnut Grove Water Mains and Water Well Rehabilitations – Juvenile Center G-12, Las Cruces W-05, National Drive W-36, Mather Housing W-87, Veterans Park W-92 & Civic Center W-130.
- Completed the flushing program for Mather Housing using a unique technology to better scour the pipelines and drastically reduce water used during the flushing program.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Zone 40 Capital Development	\$63,883,739	\$73,858,459	\$9,974,720	15.6%
Zone 41 Maintenance and Operations	\$78,873,478	\$78,595,288	\$(278,190)	(0.4)%
Zone 50 Capital Development	\$644,900	\$1,872,650	\$1,227,750	190.4%
Total Expenditures / Appropriations	\$143,402,117	\$154,326,397	\$10,924,280	7.6%
Total Reimbursements	\$(10,600,000)	\$(9,939,300)	\$660,700	(6.2)%
Net Financing Uses	\$132,802,117	\$144,387,097	\$11,584,980	8.7%
Total Revenue	\$87,331,400	\$110,267,475	\$22,936,075	26.3%
Use of Fund Balance	\$45,470,717	\$34,119,622	\$(11,351,095)	(25.0)%
Positions	137.0	144.0	7.0	5.1%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$17,697,967	\$19,011,218	\$1,313,251	7.4%
Services & Supplies	\$18,796,877	\$18,181,019	\$(615,858)	(3.3)%
Other Charges	\$38,466,850	\$38,818,760	\$351,910	0.9%
Land	\$1,300,000	\$492,000	\$(808,000)	(62.2)%
Improvements	\$55,806,923	\$66,949,100	\$11,142,177	20.0%
Equipment	\$733,500	\$935,000	\$201,500	27.5%
Interfund Charges	\$10,600,000	\$9,939,300	\$(660,700)	(6.2)%
Total Expenditures / Appropriations	\$143,402,117	\$154,326,397	\$10,924,280	7.6%
Other Reimbursements	\$(10,600,000)	\$(9,939,300)	\$660,700	(6.2)%
Total Reimbursements	\$(10,600,000)	\$(9,939,300)	\$660,700	(6.2)%
Net Financing Uses	\$132,802,117	\$144,387,097	\$11,584,980	8.7%
Revenue				
Licenses, Permits & Franchises	\$376,000	\$376,000	—	—%
Fines, Forfeitures & Penalties	\$20,000	\$20,400	\$400	2.0%
Revenue from Use Of Money & Property	\$2,612,000	\$2,198,000	\$(414,000)	(15.8)%
Intergovernmental Revenues	\$360,000	\$24,157,000	\$23,797,000	6,610.3%
Charges for Services	\$80,302,700	\$79,734,675	\$(568,025)	(0.7)%
Miscellaneous Revenues	\$3,660,700	\$3,781,400	\$120,700	3.3%
Total Revenue	\$87,331,400	\$110,267,475	\$22,936,075	26.3%
Use of Fund Balance	\$45,470,717	\$34,119,622	\$(11,351,095)	(25.0)%
Positions	137.0	144.0	7.0	5.1%

Summary of Changes

The Recommended Budget reflects a \$10,924,280 (7.6%) increase in total appropriations, a \$660,700 (6.2%) decrease in reimbursements, a \$22,936,075 (26.3%) increase in revenue, and an \$11,351,095 (25.0%) decrease in use of fund balance (working capital) from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- \$6M in expected costs for the Poppy Ridge Treatment Plant Project.
- A \$6M increase for multiple water well projects.
- A \$2M decrease in capital costs due to the completion of Hood Tank and Waterman Road Treatment Plant projects.
- A \$0.8M decrease in land acquisition costs.

- Recommended growth of \$1.6M summarized later in this section. Additional detail is provided in the individual program sections.

The net decrease in reimbursements is due to:

- A \$1.8M decrease in the annual payment to Zone 41 for historical interest covered on the Zone 40 debt service. The payment in FY 2021-22 represents the final payment to Zone 41 of the total \$33.3M originally due.
- A \$0.6M increase due to an inter-fund transfer to Zone 50 from Zone 40 to purchase incremental water capacity from the City of Sacramento to meet facility demand.
- A \$0.6M increase due to an inter-fund transfer to Zone 40 from Zone 50 for repayment of funds loaned in FY 2020-21 to purchase incremental water capacity from the City of Sacramento.

The net increase in revenue is primarily due to:

- A \$23.1M increase in federal funding for the Arden Service Area Pipe/Meter Project.
- A \$1M decrease in various revenue sources including interest income and public works services.
- A \$0.8M decrease in development fee revenue (cash and credit) to reflect current market trends.
- Recommended growth of \$1,625,975 summarized later in this section. Additional detail is provided in the individual program sections.

Use of fund balance reflects a \$34,119,622 decrease in working capital.

Positions counts have increased by 7.0 FTE from the prior year Adopted Budget due to:

- 7.0 FTE total additions in recommended growth requests.

Summary of Recommended Growth by Program

Program	Total		Revenue	Net Cost	FTE
	Expenditures	Reimbursements			
Zone 40 Capital Development	425,902	—	425,902	—	3.0
Zone 41 Maintenance and Operations	1,200,073	—	1,200,073	—	4.0

Zone 40 Capital Development

Program Overview

Zone 40 Capital Development was created by the Water Agency Board of Directors on May 14, 1985 pursuant to Resolution No. 663 to fund the planning, design, and construction of major water supply facilities that benefit the Zone. Zone 40 revenue is provided from water development fees collected at the time of development and from Special User Fees included in bi-monthly water customer utility charges.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$2,148,200	\$2,601,799	\$453,599	21.1%
Services & Supplies	\$1,757,116	\$1,185,600	\$(571,516)	(32.5)%
Other Charges	\$26,937,900	\$26,548,260	\$(389,640)	(1.4)%
Land	\$1,295,000	\$492,000	\$(803,000)	(62.0)%
Improvements	\$21,125,523	\$33,680,700	\$12,555,177	59.4%
Equipment	\$20,000	\$20,000	—	—%
Interfund Charges	\$10,600,000	\$9,330,100	\$(1,269,900)	(12.0)%
Total Expenditures / Appropriations	\$63,883,739	\$73,858,459	\$9,974,720	15.6%
Other Reimbursements	—	\$(609,200)	\$(609,200)	—%
Total Reimbursements	—	\$(609,200)	\$(609,200)	—%
Net Financing Uses	\$63,883,739	\$73,249,259	\$9,365,520	14.7%
Revenue				
Fines, Forfeitures & Penalties	\$20,000	\$20,400	\$400	2.0%
Revenue from Use Of Money & Property	\$1,900,000	\$1,686,000	\$(214,000)	(11.3)%
Intergovernmental Revenues	—	\$735,000	\$735,000	—%
Charges for Services	\$43,795,800	\$42,791,702	\$(1,004,098)	(2.3)%
Miscellaneous Revenues	\$1,689,000	\$1,783,000	\$94,000	5.6%
Total Revenue	\$47,404,800	\$47,016,102	\$(388,698)	(0.8)%
Use of Fund Balance	\$16,478,939	\$26,233,157	\$9,754,218	59.2%
Positions	22.0	25.0	3.0	13.6%

Summary of Changes

The Recommended Budget reflects a \$9,974,720 (15.6%) increase in total appropriations, a \$609,200 (new) increase in reimbursements, a \$388,698 (0.8%) decrease in revenue, and a \$9,754,218 (59.2%) increase in use of fund balance (working capital) from the prior year Adopted Budget.

The change in working capital is a result of the changes described below.

The net increase in total appropriations is due to:

- A \$6M increase in capital costs for the Poppy Ridge Treatment Plant Project.
- A \$6M increase in capital costs for multiple water well projects.
- A \$1.8M decrease in the annual payment to Zone 41 for historical interest covered on Zone 40 debt service. The payment in FY 2021-22 represents the final payment to Zone 41 of the total \$33.3M originally due.
- A \$0.7M decrease in interest expense related to 2019 Refunding Bonds of the 2007A Series.
- A \$0.8M decrease in land acquisition costs.
- Recommended growth of \$425,902 detailed later in this section.

The increase in reimbursements is due to a \$0.6M inter-fund transfer to Zone 40 from Zone 50 for repayment of funds loaned in FY 2020-21 to purchase incremental water capacity from the City of Sacramento.

The decrease in revenue is due to:

- \$0.8M decrease in development fee revenue (cash and credit) to reflect current market trends.
- Recommended growth of \$425,902 detailed later in this section.

Use of fund balance reflects a \$26,233,157 decrease in working capital.

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWR Zone 40 - Add 1.0 FTE - Associate Civil Engineer					
	153,827	—	153,827	—	1.0
Add 1.0 FTE Associate Civil Engineer (Job Class: 28238) for Zone 40 Development. The position is funded by a conservative account growth of 1,000 new customers paying water service charges and a reduction in BU 3220001. The requested position is for additional support to the design team needed to facilitate growing improvement and rehabilitation projects.					
DWR Zone 40 - Add 1.0 FTE - Principal Civil Engineer					
	204,059	—	204,059	—	1.0
Add 1.0 FTE - Principal Civil Engineer (Job Class: 28238) for Zone 40 Development. This position is funded by a conservative account growth of 1,000 new customers paying water service charges and a reduction in BU 3220001. The Principal Civil Engineer will serve as Department of Water Resources and Sacramento County's regional liaison for water supply and Delta issues.					
DWR Zone 40 - Add 1.0 FTE - Senior Civil Engineer					
	68,016	—	68,016	—	1.0
Add 1.0 FTE - Senior Civil Engineer (Job Class: 27709) for Zone 40 Development. This position is funded by a conservative account growth of 1,000 new customers paying water service charges and from the reduction of SWU labor charges for work this position will perform. The requested position will manage Water Enterprise's design unit and prepare plans and specification for improvement projects.					

Zone 41 Maintenance and Operations

Program Overview

Zone 41 Maintenance and Operations was created by the Water Agency Board of Directors on June 13, 2000 pursuant to Resolution WA-2397, and constituted a reorganization of the Sacramento County Water Maintenance District. Zone 41 funds the operation and maintenance of a public drinking water system that includes water production, treatment, storage and distribution facilities, pursuant to permits issued by the California Department of Health Services. Revenue to fund Zone 41 activities is provided by utility charges, connection permit fees, construction water permits, and grants-all of which fund Water Supply Capital Facilities Design and Water Supply Facilities Operations and Administration.

Zone 41 also provides wholesale water supply to the Elk Grove Water Service pursuant to the First Amended And Restated Master Water Agreement Between Sacramento County Water Agency And Florin Resources Conservation District/Elk Grove Water Service, June 28, 2002.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$15,549,767	\$16,409,419	\$859,652	5.5%
Services & Supplies	\$17,016,761	\$16,953,869	\$(62,892)	(0.4)%
Other Charges	\$11,507,050	\$12,248,600	\$741,550	6.4%
Land	\$5,000	—	\$(5,000)	(100.0)%
Improvements	\$34,081,400	\$32,068,400	\$(2,013,000)	(5.9)%
Equipment	\$713,500	\$915,000	\$201,500	28.2%
Total Expenditures / Appropriations	\$78,873,478	\$78,595,288	\$(278,190)	(0.4)%
Other Reimbursements	\$(10,000,000)	\$(8,130,100)	\$1,869,900	(18.7)%
Total Reimbursements	\$(10,000,000)	\$(8,130,100)	\$1,869,900	(18.7)%
Net Financing Uses	\$68,873,478	\$70,465,188	\$1,591,710	2.3%
Revenue				
Licenses, Permits & Franchises	\$376,000	\$376,000	—	—%
Revenue from Use Of Money & Property	\$710,000	\$510,000	\$(200,000)	(28.2)%
Intergovernmental Revenues	\$360,000	\$23,422,000	\$23,062,000	6,406.1%
Charges for Services	\$35,893,900	\$36,323,973	\$430,073	1.2%
Miscellaneous Revenues	\$1,971,700	\$1,998,400	\$26,700	1.4%
Total Revenue	\$39,311,600	\$62,630,373	\$23,318,773	59.3%
Use of Fund Balance	\$29,561,878	\$7,834,815	\$(21,727,063)	(73.5)%
Positions	115.0	119.0	4.0	3.5%

Summary of Changes

The Recommended Budget reflects a \$278,190 (0.4%) decrease in total appropriations, a \$1,869,900 (18.7%) increase in reimbursements, a \$23,318,773 (59.3%) increase in revenue, and a \$21,727,063 (73.5%) decrease in use of fund balance (working capital) from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- A \$2M decrease in capital costs due to the completion of Hood Tank and Waterman Road Treatment Plant projects.
- A \$0.8M increase in water conservation and engineering service contracts.
- Recommended growth of \$1,200,073 detailed later in this section.

The decrease in reimbursements is due to \$1.8M decrease in the annual payment to Zone 41 for historical interest covered on Zone 40 debt service. The payment in FY 2021-22 represents the final payment to Zone 41 of the total \$33.3M originally due.

The increase in revenue is primarily due to:

- A \$23.1M increase due to federal funding for the Arden Service Area Pipe/Meter Project.
- A \$1M decrease in various revenue sources including interest income and public works services.
- Recommended growth of \$1,200,073 detailed later in this section.

Use of fund balance reflects a \$7,834,815 decrease in working capital.

Recommended Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWR Zone 41 - 1 Light Vehicle Upgrade	4,900	—	4,900	—	—
Upgrade vehicle 110-949 to class 131 series truck. This vehicle will be funded by a conservative account growth of 1,000 new customers paying water service charges. Vehicle 110-949 is due for replacement and the upgrade to class 131 will help prepare for storm events and other emergencies, which require vehicles to pass through minor flooding and have light off-road capabilities.					
DWR Zone 41 - Add 1 Embedded - Geographic Info System Analyst Lv. 1	219,600	—	219,600	—	—
Add 1.0 Embedded FTE - Geographic Info System Analyst Lv. 1 (Job Class: 29290) for Zone 41 Development. This position is funded by a conservative account growth of 1,000 new customers paying water service charges. The requested position will support the growing demands of the Geographic Information System.					
DWR Zone 41 - Add 1 Extra Help - Maintenance Helper	27,980	—	27,980	—	—
Add 1.0 PTE Extra Help - Maintenance Helper (Job Class: 28145) for Zone 41 Operations. This position is funded by a conservative account growth of 1,000 new customers paying water service charges. The Maintenance Helper is an extra help position that will perform a variety of maintenance duties within the water distribution system.					

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWR Zone 41 - Add 1 Heavy Vehicle - Class 660 (1)					
	102,500	—	102,500	—	—
Purchase a Water Enterprise owned class 660 heavy vehicle (5 yard dump truck). This vehicle will be funded by a conservative account growth of 1,000 new customers paying water service charges. This vehicle is required to provide Water Enterprise the means to more efficiently pick up and deliver needed construction material between Water Enterprise's yard and construction sites in the field.					
DWR Zone 41 - Add 1 Heavy Vehicle - Class 660 (2)					
	122,500	—	122,500	—	—
Purchase a Water Enterprise owned class 660 heavy vehicle (Trailer mounted vacuum excavation system). Funded by a conservative account growth of 1,000 new customers paying water service charges. This system will assist with the excavation of various materials while performing water distribution, treatment repairs, maintenance and construction.					
DWR Zone 41 - Add 1 Heavy Vehicle - Class 660 (3)					
	197,500	—	197,500	—	—
Purchase a Water Enterprise owned class 660 heavy vehicle (truck with dump hoist-flatbed). This vehicle is funded by a conservative account growth of 1,000 new customers paying water service charges. This truck is a specialized heavy duty maintenance truck required by our maintenance division personnel to pull and reinstall ground water drinking wells.					
DWR Zone 41 - Add 1 Light Vehicle - Class 131					
	34,000	—	34,000	—	—
Add 1 Light Vehicle in Class 131 series (truck ½ ton pick-up extended cab). Funded by a conservative account growth of 1,000 new customers paying water service charges. This vehicle is requested to replace an aging (2007) department owned vehicle (660-175) that will be turned into surplus when the new truck arrives.					
DWR Zone 41 - Add 1 Light Vehicle - Class 137					
	74,000	—	74,000	—	—
Add 1 Light Vehicle in Class 137 series (truck with utility bed and pipe rack). Funded by a conservative account growth of 1,000 new customers paying water service charges. This vehicle is needed for a Water System Operator in the Maintenance Division to operate and work independently while performing maintenance and repairs at our water facilities.					
DWR Zone 41 - Add 1.0 FTE - Maintenance Worker					
	72,085	—	72,085	—	1.0
Add 1.0 FTE - Maintenance Worker (Job Class: 28172) for Zone 41 Operations. This position will be funded by a conservative account growth of 1,000 new customers paying water service charges. The Maintenance Worker will perform a variety of manual tasks related to the operation and maintenance of the water distribution system.					
DWR Zone 41 - Add 1.0 FTE - Sr. Water Treatment Operator					
	113,670	—	113,670	—	1.0
Add 1.0 FTE - Sr. Water Treatment Operator (Job Class: 29428) for Zone 41 Operations. This position is funded by a conservative account growth of 1,000 new customers paying water service charges. The Senior Water Treatment Operator will focus on water supply facility maintenance and perform the larger, more complex maintenance and small capital improvement projects.					

Recommended Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWR Zone 41 - Add 1.0 FTE - Supervising Engineering Technician					
	130,607	—	130,607	—	1.0
Add 1.0 FTE - Supervising Engineering Technician (Job Class: 27959) for Zone 41 Operations. This position is funded by a conservative account growth of 1,000 new customers paying water service charges. This position will have a lead role in the growing maintenance and conversion of meters to satisfy state requirements.					
DWR Zone 41 - Add 1.0 FTE - Water System Operator					
	100,731	—	100,731	—	1.0
Add 1.0 FTE - Water System Operator (Job Class: 29374) for Zone 41 Operations. This position is funded by a conservative account growth of 1,000 new customers paying water service charges. This position will be perform scheduled operation and maintenance tests of the water treatment systems, water storage facilities, water pumping stations, chemical handling systems and all other associated equipment.					

Zone 50 Capital Development

Program Overview

Zone 50 Capital Development was created by the Water Agency Board of Directors on June 1, 2004 pursuant to Resolution WA-2542. Zone 50 encompasses the Metro Air Park Special Planning Area, a commercial and industrial development adjacent to the Sacramento International Airport. Zone 50 funds certain capital facilities required to provide water supply to the Zone, as described in the Zone 50 Water Supply Master Plan adopted on October 25, 2005. Zone 50 revenue is provided from water development fees. Water for the Zone is purchased from the City of Sacramento pursuant to an October 12, 2004 Wheeling Water Service Agreement.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$23,000	\$41,550	\$18,550	80.7%
Other Charges	\$21,900	\$21,900	—	—%
Improvements	\$600,000	\$1,200,000	\$600,000	100.0%
Interfund Charges	—	\$609,200	\$609,200	—%
Total Expenditures / Appropriations	\$644,900	\$1,872,650	\$1,227,750	190.4%
Other Reimbursements	\$(600,000)	\$(1,200,000)	\$(600,000)	100.0%
Total Reimbursements	\$(600,000)	\$(1,200,000)	\$(600,000)	100.0%
Net Financing Uses	\$44,900	\$672,650	\$627,750	1,398.1%
Revenue				
Revenue from Use Of Money & Property	\$2,000	\$2,000	—	—%
Charges for Services	\$613,000	\$619,000	\$6,000	1.0%
Total Revenue	\$615,000	\$621,000	\$6,000	1.0%
Use of Fund Balance	\$(570,100)	\$51,650	\$621,750	(109.1)%

Summary of Changes

The Recommended Budget reflects a \$1,227,750 (190.4%) increase in total appropriations, a \$600,000 (100.0%) increase in reimbursement, a \$6,000 (1.0%) increase in revenue, and a \$621,750 (109.1%) increase in use of fund balance (working capital) from the prior year Adopted Budget.

The increase in total appropriations is due to:

- A \$0.6M increase for additional incremental water capacity rights from the City of Sacramento. Development is increasing due to the construction of the new I-5 interchange in the Metro Air-Park Service Area.
- A \$0.6M increase to repay Zone 40 for funds borrowed in FY 2020-21 to purchase incremental water capacity from the City of Sacramento.

The increase in reimbursements is due to a \$.6M inter-fund transfer to Zone 50 from Zone 40 to purchase incremental water capacity from the City of Sacramento to meet facility demand.

There are no significant changes to revenue.

Use of fund balance reflects a \$51,650 decrease in working capital.

Budget Unit Functions & Responsibilities

The **Sacramento County Water Agency Zone 11** Program is financed by development drainage permit fees and its functions include reviewing drainage studies and improvement plans for compliance with County standards; reviewing grading plans for Federal Emergency Management Agency compliance; financing the construction of major trunk drainage facilities in the urban and urbanizing areas of the unincorporated County and the cities of Citrus Heights, Elk Grove and Rancho Cordova; providing the general public with flood information relevant for their proposed construction projects; and permitting phased construction of facilities to conform to master plans.

Zone 11 includes the following programs:

- Beach Stone Lakes Flood Mitigation
- Zone 11 Drainage Development

Goals

- Develop standards for drainage facilities that protect the public and the environment from flood hazards and water quality impacts.
- Approve drainage studies, conditions of development approval, and improvement plans that conform to County ordinances and improvement standards to protect life, property and the environment.
- Successfully manage and implement the Zone 11 Fee and Credit Program.

Accomplishments

- Awarded contract for the first phase of habitat planting and irrigation improvements along Elder and Gerber Creeks in compliance with US Army 404 permit.
- Reviewed a total of 180 development improvement plans.
- Reviewed West Jackson Highway Master Drainage Plan and Flood Control Study.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Beach Stone Lakes Flood Mitigation	\$219,550	\$160,100	\$(59,450)	(27.1)%
Zone 11 Drainage Development	\$13,011,213	\$20,727,300	\$7,716,087	59.3%
Total Expenditures / Appropriations	\$13,230,763	\$20,887,400	\$7,656,637	57.9%
Total Reimbursements	—	\$(4,000,000)	\$(4,000,000)	—%
Net Financing Uses	\$13,230,763	\$16,887,400	\$3,656,637	27.6%
Total Revenue	\$9,057,400	\$8,205,000	\$(852,400)	(9.4)%
Use of Fund Balance	\$4,173,363	\$8,682,400	\$4,509,037	108.0%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$3,174,871	\$2,610,800	\$(564,071)	(17.8)%
Other Charges	\$7,473,892	\$7,318,600	\$(155,292)	(2.1)%
Land	\$1,000,000	\$1,050,000	\$50,000	5.0%
Improvements	\$1,582,000	\$5,908,000	\$4,326,000	273.5%
Interfund Charges	—	\$4,000,000	\$4,000,000	—%
Total Expenditures / Appropriations	\$13,230,763	\$20,887,400	\$7,656,637	57.9%
Other Reimbursements	—	\$(4,000,000)	\$(4,000,000)	—%
Total Reimbursements	—	\$(4,000,000)	\$(4,000,000)	—%
Net Financing Uses	\$13,230,763	\$16,887,400	\$3,656,637	27.6%
Revenue				
Licenses, Permits & Franchises	\$4,600,000	\$4,000,000	\$(600,000)	(13.0)%
Revenue from Use Of Money & Property	\$990,500	\$595,000	\$(395,500)	(39.9)%
Charges for Services	\$3,317,400	\$3,460,000	\$142,600	4.3%
Miscellaneous Revenues	\$149,500	\$150,000	\$500	0.3%
Total Revenue	\$9,057,400	\$8,205,000	\$(852,400)	(9.4)%
Use of Fund Balance	\$4,173,363	\$8,682,400	\$4,509,037	108.0%

Summary of Changes

The Recommended Budget reflects a \$7,656,637 (57.9%) increase in total appropriations, a \$4,000,000 (new) increase in reimbursements, an \$852,400 (9.4%) decrease in revenue, and a \$4,509,037 (108.0%) increase in use of fund balance from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- A \$4.0M increase in capital costs primarily due to higher FY 2021-22 construction costs for Elder and Gerber Creek landscape and irrigation and Vineyard Springs Basin at Laguna Creek.
- A \$4.0M increase due to a \$0.5M Zone 11N and \$3.5M Zone 11W loan taken from Zone 11A that will be repaid once Vineyard Service Area collects future development revenue.
- A \$0.4M decrease in on-call engineering services contract requirements.

The increase in reimbursements is due to loan issuance of \$0.5M to Zone 11N and \$3.5M to Zone 11W from Zone 11A. The loans will be repaid when Vineyard Service Area collects future development revenue.

The decrease in revenue is due to:

- A \$0.5M decrease in development fees, reflecting current market trends and the pace of development.
- A \$0.3M decrease in interest due to a lower available cash balance and lower interest rates.

Use of Fund Balance reflects the net of a carryover of \$489,063 in available balance, a reserve release of \$9,208,806 and a provision for reserve of \$1,015,469.

- Fund 314A reserve has increased \$75,850.
- Fund 315A reserve has decreased \$6,677,265.
- Fund 315X reserve has decreased \$650,359.
- Fund 315W reserve has decreased \$1,318,500.
- Fund 315N reserve has decreased \$245,139.
- Fund 315B reserve has decreased \$317,543.
- Fund 315C reserve has increased \$939,619.

Beach Stone Lakes Flood Mitigation

Program Overview

Beach Stone Lakes Flood Mitigation: On July 21, 1999 the Board approved creation of a \$2 million Beach Stone Lakes drainage mitigation fund for the Laguna Stonelake subdivision in lieu of requiring flood neutral construction. The Zone 11A program collects a fee from every developing acre of land, which is set aside in Fund 315X for Beach Stone Lakes flood mitigation. These mitigation funds can be used for the following flood mitigation measures for residents in the Beach Stone Lakes area: providing or subsidizing flood insurance, flood-proofing of homes, raising wells, elevating homes, reimbursing half of the flood insurance deductible should flood damage occur, and/or construction of a flood control project to reduce flooding. The Sacramento Area Flood Control Agency, as mitigation for their projects, reimburses Fund 314A annually for the cost of the flood insurance premiums.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$219,550	\$160,100	\$(59,450)	(27.1)%
Other Charges	—	—	—	—%
Total Expenditures / Appropriations	\$219,550	\$160,100	\$(59,450)	(27.1)%
Net Financing Uses	\$219,550	\$160,100	\$(59,450)	(27.1)%
Revenue				
Revenue from Use Of Money & Property	\$33,000	\$25,000	\$(8,000)	(24.2)%
Miscellaneous Revenues	\$149,500	\$150,000	\$500	0.3%
Total Revenue	\$182,500	\$175,000	\$(7,500)	(4.1)%
Use of Fund Balance	\$37,050	\$(14,900)	\$(51,950)	(140.2)%

Summary of Changes

The Recommended Budget reflects a \$59,450 (27.1%) decrease in total appropriations, a \$7,500 (4.1%) decrease in revenue, and a \$51,950 (140.2%) decrease in use of fund balance from the prior year Adopted Budget.

The increase in total appropriations is due to projected increases in flood insurance costs.

The decrease in revenue is due to a lower expected interest income rate.

Use of Fund Balance reflects the net of a carryover of \$60,950 in available balance and a provision for reserve of \$75,850.

Zone 11 Drainage Development

Program Overview

Zone 11 Drainage Development was created to provide funds for the construction of major drainage facilities. Funding for Zone 11 activities is provided from fees collected at the time of development.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$2,955,321	\$2,450,700	\$(504,621)	(17.1)%
Other Charges	\$7,473,892	\$7,318,600	\$(155,292)	(2.1)%
Land	\$1,000,000	\$1,050,000	\$50,000	5.0%
Improvements	\$1,582,000	\$5,908,000	\$4,326,000	273.5%
Interfund Charges	—	\$4,000,000	\$4,000,000	—%
Total Expenditures / Appropriations	\$13,011,213	\$20,727,300	\$7,716,087	59.3%
Other Reimbursements	—	\$(4,000,000)	\$(4,000,000)	—%
Total Reimbursements	—	\$(4,000,000)	\$(4,000,000)	—%
Net Financing Uses	\$13,011,213	\$16,727,300	\$3,716,087	28.6%
Revenue				
Licenses, Permits & Franchises	\$4,600,000	\$4,000,000	\$(600,000)	(13.0)%
Revenue from Use Of Money & Property	\$957,500	\$570,000	\$(387,500)	(40.5)%
Charges for Services	\$3,317,400	\$3,460,000	\$142,600	4.3%
Total Revenue	\$8,874,900	\$8,030,000	\$(844,900)	(9.5)%
Use of Fund Balance	\$4,136,313	\$8,697,300	\$4,560,987	110.3%

Summary of Changes

The Recommended Budget reflects a \$7,716,087 (59.3%) increase in total appropriations, a \$4,000,000 (new) increase in reimbursements, an \$844,900 (9.5%) decrease in revenue, and a \$4,560,987 (110.3%) increase in use of fund balance from the prior year Adopted Budget.

The net increase in total appropriations is due to:

- A \$4.0M increase in capital costs primarily due to higher FY 2021-22 construction costs for Elder and Gerber Creek landscape and irrigation and Vineyard Springs Basin at Laguna Creek.
- A \$4.0M increase due to a \$0.5M Zone 11N and \$3.5M Zone 11W loan taken from Zone 11A that will be repaid once Vineyard Service Area collects future development revenue.
- A \$0.4M decrease in on-call engineering services contract requirements.

The increase in reimbursements is due to loan issuance of \$0.5M to Zone 11N and \$3.5M to Zone 11W from Zone 11A. The loans will be repaid when Vineyard Service Area collects future development revenue.

The decrease in revenue is due to:

- A \$0.5M decrease in development fees, reflecting current market trends and pace of development.
- A \$0.3M decrease in interest due to a lower available cash balance and lower interest rate.

Use of Fund Balance reflects the net of a carryover of \$428,113 in available balance, a reserve release of \$9,208,806 and a provision for reserve of \$939,619.

Budget Unit Functions & Responsibilities

The **Sacramento County Water Agency Zone 13** Program (Program) funds regional water supply, drainage and flood control studies. It is financed primarily by assessments levied within the unincorporated area of Sacramento County and the cities of Citrus Heights, Elk Grove and Rancho Cordova. Functions of the Program include conducting regional water resources planning activities; providing partial funding for the Water Forum Successor Effort for regional water supply planning activities; providing funding for regional groundwater management efforts; conducting drainage and flood control studies directed toward reducing damage to property and danger to people from flooding; developing and maintaining a countywide natural disaster mitigation plan; and developing and implementing policy related to the protection of the Sacramento-San Joaquin Delta.

An additional function of the Program includes administering and providing partial funding for the Sacramento Central Groundwater Authority, a Joint Powers Authority, for maintaining the long-term sustainable yield of the Central Basin; overseeing the operation of a Well Protection Program; devising and implementing strategies to safeguard groundwater quality; and working collaboratively with other entities in order to promote coordination of water policies and activities throughout the region.

Goals

- Provide long range planning in order to ensure an adequate and reliable regional water supply.
- Develop long range plans to address regional drainage and flood control issues.

Accomplishments

- In Fiscal Year 2020-21 the Water Forum began the process of updating the 2001 Water Forum Agreement. The original agreement was signed in 2001 and has been the basis for water supply policy and the protection of the Lower American River. However, water policy and regulations have changed dramatically since then, and in 2020, the Water Forum began the process to update the terms of the 2001 agreement. Water Forum staff have convened a series of meetings with stakeholders to discuss topics such as groundwater management, water conservation, habitat projects and forest management, which will be used to feed into an updated agreement. The update is estimated to be completed in 2023.
- The Water Forum is playing a role in the implementation of the Sustainable Groundwater Management Act (SGMA), which became effective in early 2015. As sub-basins within Sacramento County work to comply with SGMA, Water Forum staff and consultants have facilitated conversations between stakeholders in order to move groundwater management efforts forward. During Fiscal Year 2020-21, the Water Forum continued to provide facilitation assistance in the sub-basins south of the American River to resolve stakeholder concerns and assist in the formation of Groundwater Sustainability Agencies (GSAs). Water Forum staff also continued to facilitate the collaborative process to develop the Groundwater Sustainability Plan for the Cosumnes Sub-basin. The Groundwater Sustainability Plans are due in January 2022.
- During Fiscal Year 2020-21, Sacramento County staff continued to coordinate with the Delta Counties Coalition and work with state staff and elected representatives to discuss local issues. Staff continued to actively comment and participate in the ongoing process that will have impacts to water supply, land use and flood control decisions in Sacramento County for many years to come.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Zone 13 Water and Drainage Studies	\$4,724,406	\$3,259,306	\$(1,465,100)	(31.0)%
Total Expenditures / Appropriations	\$4,724,406	\$3,259,306	\$(1,465,100)	(31.0)%
Total Reimbursements	\$(100,000)	—	\$100,000	(100.0)%
Net Financing Uses	\$4,624,406	\$3,259,306	\$(1,365,100)	(29.5)%
Total Revenue	\$4,377,007	\$4,442,079	\$65,072	1.5%
Use of Fund Balance	\$247,399	\$(1,182,773)	\$(1,430,172)	(578.1)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Recommended Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$3,494,491	\$2,075,806	\$(1,418,685)	(40.6)%
Other Charges	\$1,229,915	\$1,183,500	\$(46,415)	(3.8)%
Total Expenditures / Appropriations	\$4,724,406	\$3,259,306	\$(1,465,100)	(31.0)%
Other Reimbursements	\$(100,000)	—	\$100,000	(100.0)%
Total Reimbursements	\$(100,000)	—	\$100,000	(100.0)%
Net Financing Uses	\$4,624,406	\$3,259,306	\$(1,365,100)	(29.5)%
Revenue				
Revenue from Use Of Money & Property	\$24,900	\$9,500	\$(15,400)	(61.8)%
Intergovernmental Revenues	\$2,005,571	\$2,083,300	\$77,729	3.9%
Charges for Services	\$2,346,536	\$2,349,279	\$2,743	0.1%
Miscellaneous Revenues	—	—	—	—%
Total Revenue	\$4,377,007	\$4,442,079	\$65,072	1.5%
Use of Fund Balance	\$247,399	\$(1,182,773)	\$(1,430,172)	(578.1)%

Summary of Changes

The Recommended Budget reflects a \$1,465,100 (31.0%) decrease in total appropriations, a \$100,000 (100.0%) decrease in reimbursements, a \$65,072 (1.5%) increase in revenue, and a \$1,430,172 (578.1%) decrease in use of fund balance from the prior year Adopted Budget.

The decrease in total appropriations is due to a \$1.4M decrease due to the majority of Proposition 1 Groundwater Sustainability Plan (GSP) Development, Proposition 68 Cosumnes GSP Development & Well Installation Project, and Delta Small Communities Flood Risk Reduction work being completed in FY 2020-21.

The decrease in reimbursements is due to a \$100,000 decrease due to a reduction in expected legal services to be reimbursed by the General Fund.

The net increase in revenue is due to:

- A \$77,000 increase due to some Delta Small Communities Flood Risk Reduction and Local Hazard Mitigation Plan grant related work delayed until FY 2021-22.
- A \$15,000 decrease in interest due to a lower available cash balance and lower interest rates.

Use of Fund Balance reflects the net of a carryover of -\$152,301 in available balance, and a provision for reserve of \$1,030,472.

The reserve has increased \$1,030,472.

SACRAMENTO
COUNTY