

Interim County Executive
Ann Edwards



County of Sacramento

Board of Supervisors
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May 28, 2021

Members of the Board of Supervisors
County of Sacramento
700 H Street, Suite 2450
Sacramento, CA 95814

RE: Fiscal Year 2021-22 Recommended Budget

Honorable Members of the Board:

I am pleased to submit the Recommended Budget for FY2021-22 for your consideration and approval. Based on guidance provided by your Board at various meetings over the last fiscal year, the General Fund Budget avoids significant reductions in programs and services and includes new investments in a number of areas, including:

- Dealing with the impact of homelessness on our community;
- Providing an alternative to police response to persons experiencing mental illness;
- Addressing critical needs for capital improvements in our Parks system and at the Mather Community Campus; and
- Improving the condition of County roads.

The General Fund Budget also includes additional funding to address critical technology needs, to meet legal mandates and compliance requirements and to deal with the most urgent health and safety issues.

The General Fund Budget is balanced as required by State law, but it is balanced with approximately \$120 million in one-time discretionary and Semi-discretionary (Realignment and Proposition 172) resources. This made it challenging to address the community's needs for services that you have identified, and what we need to do to meet our legal and compliance

obligations without over-committing one-time resources to ongoing expenses.

The approach we have taken is to generally fund department Base (current staffing and service level) budgets, but make select reductions that have only a limited impact on services. Once the Base was funded, we allocated any remaining discretionary resources essentially as follows:

- Approximately one third to fund ongoing “Growth” (new or enhanced programs);
- Approximately one third to fund one-time Growth; and
- Approximately one third to increase discretionary reserves.

Despite this, it should be kept in mind that funding at the ongoing levels included in the Recommended General Fund Budget is unlikely to be sustainable into future fiscal years.

The Recommended Budget does not include any funding from the American Rescue Plan Act (ARP) recently passed by Congress. Sacramento County will receive approximately \$300 million in State and Local Fiscal Recovery Fund revenue from ARP, and we are eligible for additional funding under other ARP programs. We have retained the services of a consultant to help us develop a comprehensive spending plan, which should be complete in about three months. The Recommended Budget also does not reflect the impact of the May Revision to the Governor’s January Proposed State Budget (the May Revise). The Legislature has not yet adopted the State Budget, but staff is reviewing the Governor’s May Revise and it is possible there will be State budget-related changes in the County’s Revised Recommended Budget.

As you know, when departments submit their budget requests in February, they include requests for Growth, reflecting what they believe will be needed in terms of new or enhanced programs in the up-coming fiscal year. Typically, some Growth requests are funded in June with the Recommended Budget, some Growth requests are funded in September with the Revised Recommended Budget and, given resource limitations, some Growth requests are not funded. One reason that it is often possible to fund additional Growth requests in September is because by then the County’s books have been closed and we have actual prior year-end fund balance information, as well as more complete information from the State’s final budget. We will also have updated discretionary and Semi-discretionary revenue estimates, based on four more months of actual data.

For FY2021-22, we are proposing a more holistic approach to addressing Growth requests. This Recommended Budget includes funding for Growth as

described above, but also includes recommendations for funding Growth in September, resources permitting. We are requesting that the Board direct staff to prioritize certain Growth requests for funding in September. We are also recommending that the Board direct staff to prioritize increasing General Fund reserves with any discretionary resources that are available in September after addressing prioritized Growth. This recommendation provides departments with some predictability in terms of what they can expect to be able to provide in services in the budget year and it helps address the balance between meeting service delivery needs and fiscal sustainability.

Based on Board direction, this year's budget process included a number of additional components designed to increase transparency and provide opportunity for public input, including:

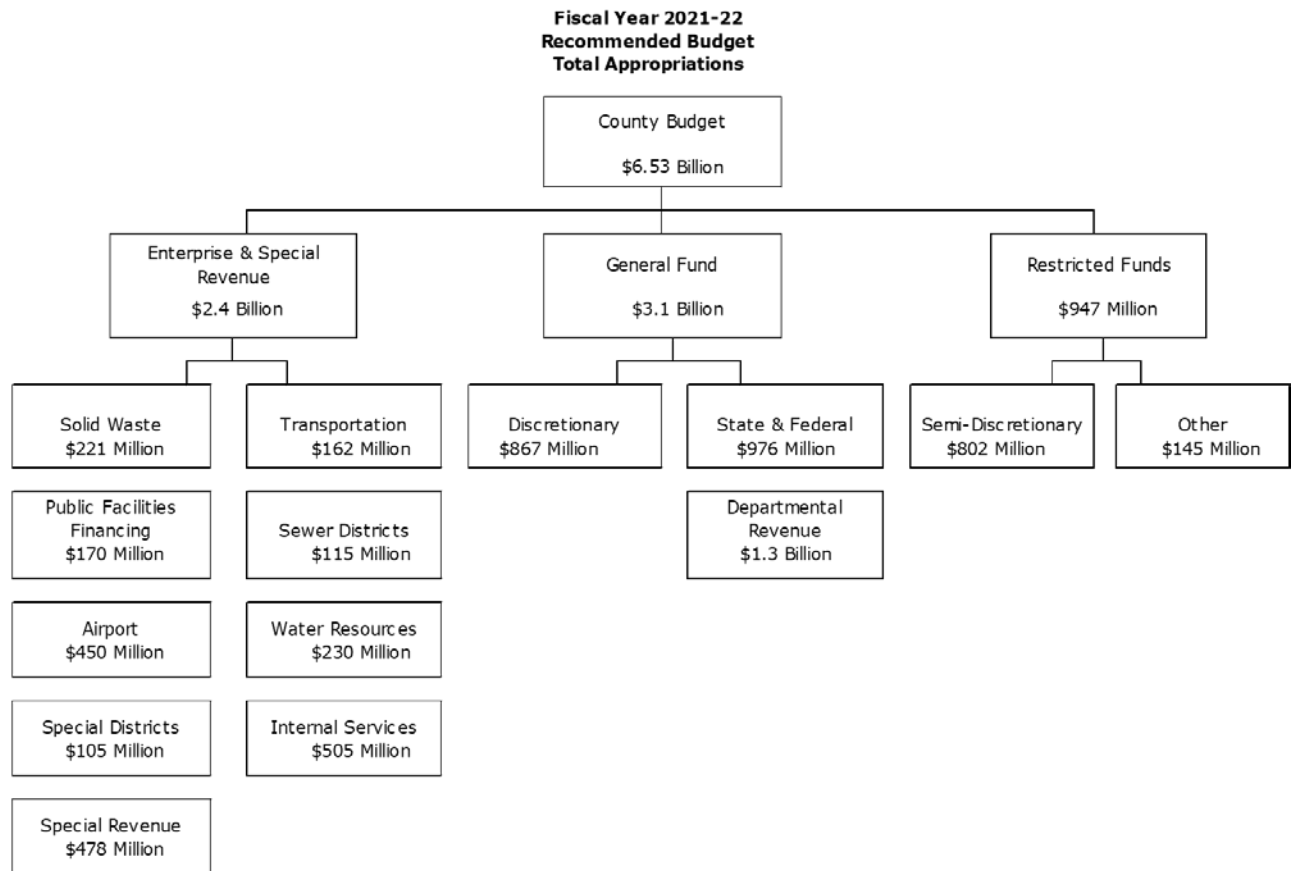
- A public budget workshop held on February 4, accompanied by an effort to solicit input on budget priorities. The County received 463 comments as a result of these efforts.
- A Second Quarter Fiscal Status Report, presented to the Board on March 10. This provided the Board and public with the most current information on projected year-end status for all County funds, but particularly the General Fund.
- A discussion of Proposed FY2021-22 Budget Policies held on March 10. The Board received additional public input at that meeting. The Board did not adopt any Budget Policies, but did provide staff with guidance on Board priorities.
- A Budget Study Session held on April 14, where staff provided the Board and public with preliminary information about the County's FY2021-22 budget and longer-term fiscal situation.

I recognize, though, that the Board would like to see a more robust public engagement process for the annual budget. Given time constraints, this was not possible for the FY2021-22 Budget, but as you will see later in this budget message, I am proposing a more comprehensive and systematic public engagement process for future budgets, starting with FY2022-23.

ALL FUNDS OVERVIEW

The Budget for All Funds totals \$6,530,111,730 in appropriations. This is a \$118,203,439 (1.8%) increase compared to the FY2020-21 Adopted Budget.

The following chart illustrates the distribution of the All Funds Budget.



Of the total Budget of \$6.5 billion, approximately \$2.437 billion in Enterprise and Special Revenue Fund expenditures is funded through utility rates, fees and other dedicated revenue. Of the General Fund Budget of \$3.147 billion, approximately \$867 million represents discretionary resources (Available fund balance carry-over and discretionary revenue and reimbursements) and the remainder is funded with federal, State and fee revenue that is dedicated to a particular purpose.

GENERAL FUND OVERVIEW

The Recommended General Fund Budget totals \$3,146,541,870 in appropriations. This is an increase of \$57,980,527 (1.9%) compared to the FY2020-21 Adopted Budget. This increase is the net result of a \$27.1 million reduction in Base appropriations (the budget year cost of existing programs and services) and \$80.1 million in recommended funding for new or enhanced programs (Growth).

The Recommended General Fund Budget includes \$898.2 million in discretionary resources (Available fund balance and discretionary revenue and reimbursements), a \$39.7 million (4.5%) increase compared to the FY2020-21 Adopted Budget level. As described above, this \$898.2 million was used, first, to cover Base appropriations, with the remaining amount allocated roughly equally to fund ongoing Growth, one-time Growth and an increase in discretionary reserves, as shown in the following table.

FY2021-22 Recommended Budget - Use of Discretionary Resources	
Beginning Available Balance	\$ 172,000,000
Discretionary Revenue & Reimbursements	\$ 726,216,689
Total Discretionary Resources	\$ 898,216,689
Funded Base Net County Cost	\$ 820,995,105
Discretionary Resources Remaining	\$ 77,221,584
Discretionary Reserve Increase	\$ 20,224,694
Total Growth	\$ 56,996,890
On-going Growth	\$ 27,793,665
One-time Growth	\$ 29,203,225

Key Base Budget Drivers

- Use of Fund Balance Carry-forward:** The Recommended Budget assumes a General Fund Available fund balance carry-forward of \$172 million, an increase of \$10.5 million (6.4%) compared to the FY2020-21 Adopted Budget level. This is a very high Available fund balance compared to recent history and is due largely to three things: (1) the fact that the FY2019-20 fund balance carry-forward reflected the use of \$146 million in federal Coronavirus Relief Fund (CRF) revenue to offset eligible salary and benefit costs of existing public safety and health employees in FY2019-20, thus freeing up Net County Cost that could add to fund balance, based on the assumption that discretionary revenue and Semi-discretionary revenue would decline significantly in both FY2019-20 and FY2020-21 due to the COVID-19 pandemic; (2) the fact that actual FY2019-20 and FY2020-21 discretionary and Semi-discretionary revenue came in significantly higher than anticipated;

and (3) reduced contract and caseload costs in FY2020-21 likely due to the impact of the COVID-19 pandemic.

- **Discretionary Revenue Changes:** The Recommended Budget reflects the receipt of \$726.2 million in discretionary revenue and reimbursements, an increase of \$37.7 million (5.4%) from the FY2020-21 Adopted Budget level. This is due primarily to a \$21.7 million increase in property tax revenue and a \$12 million increase in sales and use tax revenue.
- **Semi-discretionary Reimbursement Changes:** The Recommended Budget assumes the receipt of \$801.8 million in Semi-discretionary reimbursements, an increase of \$80 million (11.1%) compared to the FY2020-21 Adopted Budget level. This increase is due partly to the expected impact of the ongoing economic recovery from the COVID-19 pandemic and partly to the fact that the sales tax revenue number in the FY2020-21 Adopted Budget reflected an over-estimation of the negative economic impact of the pandemic.
- **Loss of Realignment Backfill Revenue:** The FY2020-21 Adopted Budget included \$34.2 million in Realignment Backfill revenue from the State, designed to help offset what was anticipated to be a significant reduction in Realignment revenue in FY2020-21. This was one-time revenue and the Recommended Budget reflects the elimination of this funding.
- **Revenue Loss Due to AB 1869:** In 2020, the Legislature and Governor approved AB 1869. This bill repealed the authority of counties to charge defendants 23 different fees for things like administering probation and mandatory supervision, processing arrests and citations, and administering home detention programs, continuous electronic monitoring programs, work furlough programs, and work release programs. The bill also repealed the authority of courts to order defendants to pay the costs of the public defender. The provisions of the bill take effect beginning July 1, 2021, and included an appropriation of \$65,000,000 to counties to backfill revenues lost from the repeal of these fees. The State has not yet provided information on how much backfill revenue each County will receive, so the Recommended Budget currently reflects the full revenue loss of \$10.2 million.

- **Salary and Benefit Costs:** The Recommended Base Budget includes a \$34 million increase in salary and benefit costs for existing positions. This increase is due to an assumed 1% salary cost of living adjustment for all employees, a 4.1% increase in employee health insurance costs and a 7.4% increase in the employer's contribution to the employee retirement system. The latter is partially due to FY2021-22 being the first year of a two-year phase-in of the impact of a reduction in the Sacramento County Employee Retirement System (SCERS) assumed rate of return from 7% to 6.75%.
- **Assistance Caseload Decline:** A \$34.5 million (\$15.3 million Net County Cost) decrease in aid payment costs in a variety of programs, due to a projected caseload decline, likely due in part to the impact of the COVID-19 pandemic.
- **Reduction in Funding for Various Health Services Programs:** A reduction of approximately \$32 million in funding for various programs and services, including Coronavirus Relief Fund (CRF) and other COVID-19 pandemic-related revenue, Mental Health Services Act (MHSA) funding for the Building Hope and Community Driven and Early Intervention Grant Programs, and State funding for the Dental Transformation Initiative. The Health Services Department anticipates submitting a budget adjustment in FY2021-22 to augment funding for COVID-19 pandemic response efforts.
- **Increase in Contingency:** The Recommended Budget includes a \$5 million increase in the General Fund's Appropriation for Contingency, bringing the total operating contingency to \$6 million (0.2% of General Fund appropriations). Collective bargaining agreements with all 30 labor unions that represent County employees expire on June 30, 2021. The County is currently negotiating new agreements with those unions. As noted, the Recommended Budget includes funding for a 1% cost of living adjustment (COLA) for all employees, but it appears that many agreements will include COLAs in the 2% range. Every 1% increase in salaries increases Net County Cost by approximately \$6 million.
- **Mays Jail Lawsuit Consent Decree:** The County entered into an agreement to make significant investments in the jails to resolve a lawsuit concerning conditions of confinement. The FY2021-22 Recommended Base Budget includes approximately \$40 million in

expenditures in the Sheriff’s Office and Correctional Health Services, in addition to the Growth that is also included in this Recommended Budget. The issue of the County’s response to the Mays consent decree is discussed in more detail later in this budget message.

- **University of California – Davis Health System Lawsuit:** The County is obligated to make annual payments to UC Davis as part of a lawsuit settlement. For FY2021-22, the County will make a \$7.7 million payment, and this payment obligation will increase over time and continue until FY2033-34.
- **Interfund Transfers Repayment:** The Recommended Budget includes a repayment of \$6.7 million for the Interfund Transfer. The table below summarizes the status of the Interfund Transfers.

FY2021-22 Recommended Budget	
INTERFUND TRANSFER AND REPAYMENT	
Original Amount	\$77.65 million
Amount Paid	\$64.26 million
Outstanding Balance as of 6/30/21	\$13.39 million

- **Continued Funding for Board Priority Programs:** The Recommended Budget continues funding for the programs and services initiated over the last few years with Board approval, including the Black Child Legacy Campaign, the Healthy Partners Program that provides healthcare services to undocumented immigrants, various homelessness initiatives, the Parkways and Unincorporated Areas Clean-up and Safety Initiatives, enhanced behavioral health services and the Probation Adult Supervision Model.

Program Reductions to Base Budget

The Recommended Budget includes approximately \$5.3 million (\$3 million Net County Cost) in program expenditure reductions in several General Fund departments. These reductions are primarily “Categorical” reductions (meaning the expenditure reductions are due to a reduction in dedicated State or federal revenue). The County’s general practice is not to backfill reductions in Categorical revenue. In addition, there are some non-categorical reductions. In the latter case, departments have indicated that

the recommended reductions generally will improve efficiency or not have a negative impact on services provided by the department.

The following table summarizes the reductions by budget unit:

Department/Budget Unit	Total Recommended Reductions	Categorical	Non-Categorical	FTE Reductions
Agricultural Comm-Sealer Of Wts & Meas	47,811	0	47,811	
Child Support Services	209,005	209,005	0	3.0
Clerk of the Board	41,440	0	41,440	
Code Enforcement	66,128	0	66,128	1.0
County Executive Cabinet	0	0	0	1.0
Department Of Finance	90,827	0	90,827	3.0
Health Services	37,975	37,975	0	
Probation	4,376,550	4,376,550	0	22.0
Regional Parks	44,870	0	44,870	
Sheriff	428,002	428,002	0	2.0
Total General Fund	\$5,342,608	\$5,051,532	\$291,076	32.0

The Budget Units with the largest recommended reductions include:

- **Probation**, with a \$4.4 million reduction in expenditures due to the completion of the Monitored Pre-trial Release Pilot Program, that was funded for two years with State grant and Community Corrections Realignment Innovation revenue. Funding for this program – no longer as a pilot - is restored by a recommended Growth request that is funded by \$2 million in remaining State grant funds and \$3 million in Net County Cost.
- **The Sheriff**, with a \$428,000 reduction in expenditures due to the end of Department of Justice Tobacco Grant funding. This will eliminate the Tobacco Abatement Team, which works to mitigate juvenile tobacco use through education and proactive enforcement.
- **Child Support Services**, with a \$209,000 reduction in expenditures, which is the net result of replacing a Senior Account Clerk and two Office Assistant positions with two Child Support Officer positions on

the All Children Emancipated Team to more efficiently serve clients and increase collections.

- **Finance**, with a \$91,000 reduction in expenditures due to: (1) the net impact of eliminating two Collection Services Agent positions and paying the Department of Technology for the services of a Business Technology Systems Analyst to evaluate and enhance Revenue Recovery's debt management and collection system; and (2) the net impact of eliminating two Account Clerk positions and adding an Accountant position, reflecting a change in the need for clerical staff to process checks to the need for staff to analyze data and interact with third party vendors.

DEPARTMENTAL REQUESTS FOR NEW OR ENHANCED PROGRAMS (GROWTH)

For the preparation of the FY2021-22 Budget, County departments submitted over \$156 million in requests for new or enhanced programs (Growth requests), including almost \$90 million in General Fund (Net County Cost) support. To assist in evaluating those requests, departments were asked to prioritize their needs. This prioritization was taken into account along with board priorities and other factors described above in making budget recommendations.

The Recommended Budget includes \$118 million in All Funds for new or enhanced programs or services, and \$80.1 million in the General Fund. If certain double-counting of expenditures that occurs when resources are transferred between funds is factored out, the Recommended Budget includes approximately \$91 million in funding for new or enhanced programs or services. In addition, we have identified \$24.3 million in requested Growth that is not included in the Recommended Budget, but that I am recommending be prioritized for inclusion in the Revised Recommended Budget in September, if resources are available. The most significant Growth included in the Recommended Budget or prioritized for inclusion in the Revised Recommended Budget include:

Ongoing Growth

- \$12 million - \$9.9 million after adjusting for double-counting due to the internal transfers in the Health Services budget - (\$6.4 million Net County Cost) to fund a non-law enforcement **Alternative Emergency Response to Persons Experiencing Mental Health**

Issues in the unincorporated County and all cities except for the City of Sacramento.

- \$5.9 million (\$5.5 million Net County Cost) to fund a robust **Homeless Encampment Initiative**, designed to get people without housing in the unincorporated County off the streets and into temporary and eventually permanent housing. Resources permitting, the Revised Recommended Budget will include an additional \$1.5 million in Net County Cost for this initiative, bringing the total cost to \$7.4 million.
- \$5 million (\$3 million Net County Cost) to fund on an ongoing basis the **Probation Department's Monitored Pre-trial Release Program** that was originally funded for two years as a pilot project with Community Corrections Innovation Realignment and State grant funds.
- \$6.8 million in Net County Cost to fund continued efforts to meet the County's obligations under the **Mays Consent decree** regarding conditions of confinement in the County's jails.
- \$6.4 million in grant funding for the **Epidemiology and Laboratory Capacity (ELC) Enhancing Detection Expansion Program** in Public Health that supports epidemiology and laboratory services to both deal with the current threat of COVID-19 and to prepare and deal with other emerging infectious diseases.
- \$2.5 million (\$1.6 million Net County Cost) to fund an additional Foster Care Unit, two additional Emergency Response Units and two additional Public Health Nurses in **Child Protective Services**, which, among other things, will reduce caseloads per Social Worker.
- Resources permitting, \$15 million in Net County Cost will be included in the Revised Recommended Budget to cover the first two years cost of **replacing the County's Property Tax System**; the total cost will be approximately \$32 million over three years.
- \$2.2 million for **increased processing costs related to organic solid waste**.

One-Time Growth

- The transfer of \$20 million in Net County Cost from the General Fund to the Roads Fund to spend on **County road pavement rehabilitation projects** where the road is on the verge of needing much more costly full reconstruction. Because of the savings achieved by making these improvements now, the value of this \$20 million in expenditures in terms of road improvements would be \$35 million to \$45 million. As proposed, this one-time transfer would be repaid to the General Fund at \$2 million a year over 10 years.
- \$4.4 million in Net County Cost to cover the cost of the special **gubernatorial recall election** that it now appears likely will occur in FY2021-22.
- The transfer of \$2.4 million in Net County Cost from the General Fund to the Parks Construction Fund to start addressing the \$72 million **backlog in Regional Parks capital needs**. Resources permitting, the Revised Recommended Budget will include an additional \$1.6 million in Net County Cost for this purpose, bringing the total cost to \$4 million.
- The transfer of \$1 million in Net County Cost from the General Fund to the Capital Construction Fund to start addressing the \$11 million **backlog in Mather Community Campus capital needs**. Resources permitting, the Revised Recommended Budget will include an additional \$4 million in Net County Cost, bringing the total cost to \$5 million.

A summary of all recommended new or enhanced programs is provided below. More detailed information is provided in Attachment 3, and in the Program Budget Section for each Budget Unit.

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The following table shows the amount of funding in the Recommended Budget for new or enhanced programs for General Fund budget units.

Funded - General Fund - New or Enhanced Programs (Summary)

Department/Budget Unit	Total Appropriations	Net County Cost	Revenue/ Reimbursement	FTE
Assessor	\$280,903	\$280,903	\$0	0.0
Board of Supervisors	\$24,000	\$24,000	\$0	0.0
District Attorney	\$213,909	\$0	\$213,909	1.0
Sheriff	\$4,473,730	\$4,473,730	\$0	15.0
Clerk of the Board	\$546,988	\$546,988	\$0	4.0
County Executive Cabinet	\$91,500	\$91,500	\$0	0.0
Criminal Justice Cabinet	\$189,904	\$0	\$189,904	1.0
Fair Housing Services	\$10,000	\$10,000	\$0	0.0
Financing-Transfers/Reimbursement	\$23,532,091	\$23,532,091	\$0	0.0
Non-Departmental Costs/General Fund	\$990,000	\$990,000	\$0	0.0
Planning and Environmental Review	\$358,470	\$95,000	\$263,470	3.0
County Clerk/Recorder	\$938,000	\$0	\$938,000	0.0
Personnel Services	\$200,000	\$200,000	\$0	0.0
Voter Registration And Elections	\$4,417,231	\$4,417,231	\$0	1.0
Animal Care And Regulation	\$193,082	\$193,082	\$0	1.0
Regional Parks	\$268,301	\$241,500	\$26,801	0.0
Code Enforcement	\$97,745	(\$33,815)	\$131,560	1.0
Child, Family and Adult Services	\$3,560,028	\$2,161,407	\$1,398,621	30.0
Child Support Services	\$168,310	\$0	\$168,310	2.0
Correctional Health Services	\$2,903,482	\$2,903,482	\$0	23.0
Health Services	\$23,467,248	\$8,360,834	\$15,106,414	90.0
Human Assistance-Administration	\$6,254,660	\$5,469,960	\$784,700	8.0
Probation	\$6,915,166	\$3,038,997	\$3,876,169	37.0
Total General Fund	\$80,094,748	\$56,996,890	\$23,097,858	217.0

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The following table shows the amount of funding in the Recommended Budget for new or enhanced programs in non-General Fund budget units.

Department/Budget Unit	Total Appropriations	FTE
2011 Realignment	\$189,904	0.0
Airport System	\$411,044	0.0
Airport-Cap Outlay	\$1,300,000	0.0
Clerk/Recorder Fees	\$938,000	0.0
Capital Construction	\$1,000,000	0.0
Department of Technology	\$854,143	4.0
General Services	\$388,838	(1.0)
Parking Enterprise	\$98,560	0.0
Park Construction	\$2,423,091	0.0
Golf	\$42,381	0.0
Roads	\$20,000,000	0.0
Department of Transportation	\$49,600	0.0
Development and Code Services	\$126,672	0.0
Solid Waste Authority	\$114,335	0.0
Solid Waste Enterprise	\$6,069,563	29.0
Water Agency Enterprise	\$1,625,975	7.0
Sacramento Regional Sanitation District	\$0	0.0
Sacramento Area Sewer Operations	\$0	0.0
Mental Health Services Act	\$2,162,411	0.0
Environmental Management	\$112,910	0.0
Total Non-General Fund	\$37,907,427	39.0

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The following table shows the amount of funding that will be included in the Revised Recommended Budget for new or enhanced programs, if resources are available.

All Funds - Recommended Growth for September (Summary)

Department/Budget Unit	Cost	Net County Cost	Revenue/ Reimbursement	FTE
Assessor	\$125,000	\$125,000	\$0	0.0
Sheriff	\$1,435,903	\$1,435,903	\$0	15.0
Financing-Transfers/Reimbursement	\$4,000,000	\$4,000,000	\$0	0.0
Financing-Transfers/Reimbursement	\$1,576,909	\$1,576,909	\$0	0.0
Data Processing-Shared Systems	\$14,926,094	\$14,926,094	\$0	0.0
Department Of Finance	\$492,692	\$73,906	\$418,786	4.0
Correctional Health Services	\$18,415	\$18,415	\$0	0.0
Health Services	\$231,078	\$104,905	\$126,173	1.0
Human Assistance-Administration	\$1,500,000	\$1,500,000	\$0	0.0
Juvenile Medical Services	\$2,853	\$2,853	\$0	0.0
Total General Fund - Net County Cost	\$24,308,944	\$23,763,985	\$544,959	20.0
Capital Construction	\$4,000,000	\$0	\$4,000,000	0.0
Department of Technology	\$125,996	\$0	\$125,996	1.0
Park Construction	\$1,576,909	\$0	\$1,576,909	0.0
Total Non-General Fund - Net County Cost	\$5,702,905	\$0	\$5,702,905	1.0

RESTRUCTURING AND PLANNING TO ADDRESS CRITICAL CORRECTIONAL NEEDS

In 2019, the County entered into a consent decree (the “Mays consent decree”) to settle a lawsuit in federal court regarding conditions of confinement in the County’s jails. Under the terms of that consent decree, the County is obligated to implement five remedial plans. In negotiating this settlement, the County committed to implementing the letter and spirit of the remedial plans as quickly and comprehensively as possible and shared with the plaintiffs a five-year Implementation Plan that demonstrated that commitment. Among other things, that Plan included completing physical improvements at the Rio Consumes Correctional Center (RCCC) that the County was planning to make using SB 1022 grant funds and building a Main Jail annex that would include a new booking and intake unit and new medical and mental health housing and treatment space that are appropriate for programming, treatment and confidentiality (the Correctional Health and Mental Health Services Facility).

To date, we have met our Implementation Plan commitment to the Mays plaintiffs, including adding 59 Mental Health Intensive Outpatient Pod (IOP) beds, 125 Mental Health Enhanced Outpatient beds, and adding 189 medical, mental health and custody positions. We have increased out of cell time to 17 hours a week for most inmates and to 7 hours a week for inmates in restricted housing. We have also implemented a number of programs designed to reduce the jails population, such as the Probation Department's Monitored Pre-trial Release program and the AB 1810 Mental Health Diversion Program. In addition, with the assistance of the Carey Group, we have also begun working on providing alternatives to incarceration for sentenced offenders.

The Board has now made the decision not to proceed with the SB 1022 project at the RCCC or build the proposed Correctional Health and Mental Health Services Facility adjacent to the Main Jail. To comply with the provisions of the Mays consent decree without these improvements will be a challenge and likely require a substantial reduction in the jails' inmate population. To accomplish this, we believe, will require a more aggressive, systematic and strategic approach to implementing alternatives to incarceration for sentenced and pre-sentenced inmates, including providing adequate resources to plan and facilitate the implementation of, and monitor and evaluate the effectiveness of, those alternatives.

To that end, I will be proposing an ordinance to create a new Public Safety & Justice Agency, headed by a Deputy County Executive. The Recommended Budget includes an existing, currently vacant, Deputy County Executive for Municipal Services position. Once the new Public Safety & Justice Agency is created, that position will be re-designated Deputy County Executive for Public Safety and Justice and will be given responsibility for leading that Agency and overseeing the County's efforts to comply with the Mays consent decree and significantly reduce the jails' population.

The new Public Safety & Justice Agency will include the Probation, Public Defender, Conflict Criminal Defender and Coroner departments that are currently part of the Social Services Agency, as well as the Management Analyst for Criminal Justice Planning that provides support to the Criminal Justice Cabinet that is currently part of the Office of Budget & Debt Management. The Deputy County Executive for Public Safety & Justice will also act as the County Executive's liaison to the Sheriff, District Attorney, Superior Court, Criminal Justice Cabinet and Community Corrections Partnership and Sheriff's Inspector General, a role now performed by the Chief Fiscal Officer. Departments that are currently in the Municipal Services Agency will be transferred to the Public Works & Infrastructure Agency. This Agency will be renamed as well.

In addition, the Recommended Budget includes a Growth request to add a second Management Analyst II for Criminal Justice planning in the Criminal Justice Cabinet budget unit as well as \$300,000 in the Non-departmental Costs budget unit to contract with consultants that may be needed to assist in planning and implementing alternatives to incarceration. Funding for the Management Analyst and \$300,000 for contracted services will be funded with Community Corrections Realignment Planning money.

Sacramento County criminal justice agencies have a track record of collaborating to address critical issues, as illustrated by the work on the Adult Correctional System Review. But the lack of high level County leadership and analytical resources dedicated to reducing the jails' population has hampered the ability to achieve agreement on a comprehensive plan that allows us to move forward in aggressively implementing the system changes that are needed.

In selecting the new Deputy County Executive for Public Safety and Justice, I will be looking not only for someone with strong leadership and communication skills who has extensive experience in the criminal justice field, but also someone who has in-depth knowledge about, and is committed to the use of evidence-based practices in corrections. Evidence-based practices focus on the use of validated screening and assessment tools to select the right people for diversion or release and providing levels of supervision and services that have been demonstrated to hold offenders accountable and reduce recidivism. With this dedicated leadership and with the added analytical capability to utilize data to help design and evaluate the effectiveness of our efforts, I believe we will be able to move forward quickly to achieve significant jail population reductions and to provide enhanced monitoring of the County's efforts to comply with the Mays consent decree.

In the meantime, the Recommended Budget includes approximately \$6.8 million for additional staffing and services in the jails in accordance with the Mays consent decree implementation plan. In addition, the Recommended Budget includes approximately \$3 million in additional Net County Cost to continue the Probation Department's Enhanced Supervised Pre-trial Release Pilot project on an ongoing basis, despite the loss of State and Community Corrections Realignment Innovation Revenue funding and continued funding for various other community corrections programs, including the Probation Department's Adult Day Reporting Centers for sentenced offenders, mental health diversion and re-entry programs and the programs operated by the Public Defender's Office. Once we reach agreement with our partners in the criminal justice system on a plan to substantially reduce the jails' population, I expect that we will be returning to the Board with a request for additional funding for staff and services.

FTE POSITIONS

The table below provides information concerning the County's Full Time Equivalent positions (FTEs).

FY2021-22 Recommended Budget	
FTE CHANGES	
Existing FTEs	12,593.5
Recommended Growth Net County Cost FTEs	217.0
Recommended Growth Non-Net County Cost FTEs	39.0
Base FTE Changes	(65.0)
FTE Reductions Due to Program Reductions	(34.0)
Total Recommended FTEs	12,750.5
Note: Base FTE changes reflect the deletion of vacant positions by departments in their base budgets.	

FY2021-22 RECOMMENDED ONE-TIME REVENUE

The Recommended Budget is balanced using the following one-time resources:

FY2021-22 Recommended Budget		
GENERAL FUND - ONE-TIME RESOURCES		
Description	FY2020-21 Adopted Budget	FY2021-22 Recommended Budget
One-time Discretionary	\$ 1,000,000	
Fund Balance Carry-over	\$ 161,609,233	\$ 172,000,000
Reserve Cancellations	\$ 8,384,625	
Semi-discretionary Carry-Over	\$ 5,311,839	\$ 5,206,731
Coronavirus Relief Fund Revenue	\$ 62,460,533	
Total	\$ 238,766,230	\$ 177,206,731

TRANSIENT OCCUPANCY TAX ALLOCATIONS

The Recommended Budget includes \$4,030,000 in Transient Occupancy Tax (TOT) revenue, an increase of \$1,481,000 compared to the FY2020-21 Adopted Budget level. The Recommended Budget allocated TOT revenue is as follows:

FY2021-22 Recommended Budget	
TOT ALLOCATION	
Total TOT Revenue	\$ 4,030,000
Transferred to Economic Development Fund	\$ 301,394
Transferred to TOT Fund	\$ 2,741,687
Finance Department for Audits	\$ 25,000
County Executive Cabinet for TOT Support	\$ 168,635
Total Allocated to Specific Programs	\$ 3,236,716
Available to Cover General Fund Net County Cost Needs	\$ 793,284

The revenue transferred to the Economic Development Fund provides funding for marketing activities and assistance to the Property Business Improvement Districts. The revenue transferred to the TOT Fund provides funding for organizations like the Center for Sacramento History, Sacramento History Museum, Visit Sacramento, the Greater Sacramento Economic Council, the Sacramento Metropolitan Chamber of Commerce, as well as cultural arts awards, the Board's neighborhood and Community Service funds and the \$1 million TOT Grant program.

For the Recommended Budget, the TOT Fund also has \$285,999 in available fund balance and \$10,000 in interest income that is used to fund the various organizations and programs described above. So, the total amount allocated to specific programs is \$3,532,715.

More detailed information concerning the allocation of TOT revenue can be found in Attachment 5.

SIERRA 99 GATEWAY DIGITAL BILLBOARD REVENUE

On August 13, 2014, the Board approved the Sierra 99 Gateway Digital Sign Rezoning and Use Permit to allow the installation of a 52 foot tall digital sign

at 8151 East Stockton Boulevard in South Sacramento. The project approval included a Development Agreement (DA) that, among other things, required that the developer, Sierra 99 Gateway, LLC, pay the County \$2.775 million over 30 years, as follows:

- A one-time payment of \$75,000 in FY2014-15;
- \$60,000 a year in each of the first five years;
- \$80,000 a year in years six through 10; and
- \$100,000 a year in years 11 through 30.

The agreement provides that the Board has “sole authority” regarding the use of these funds, but that the “intended use” is to “plan or implement improvements to corridors or neighborhoods to address blight or improve the health, safety and economic vitality of commercial corridors and neighborhoods within the unincorporated County.” In FY2018-19, the Board awarded \$100,000 from these funds to the ReIMAGINE Mack Road Foundation for its Community Advancing Change Together (ACT) project. The FY2021-22 Budget for the Neighborhood Revitalization Fund includes an appropriation of \$341,369 from this revenue source for unspecified needs.

After approving the DA for the Sierra 99 Gateway Digital Sign Rezoning and Use Permit, the Board directed that the availability of this money be identified at Budget Hearings for Board consideration. We are recommending that your Board provide general direction on how you would like to see these funds used and staff will return at a later date with a recommendation for how to implement that direction.

ENHANCED PUBLIC ENGAGEMENT PROCESS FOR THE FY2022-23 BUDGET

As noted above, based on Board direction, this year’s budget process included a number of additional components designed to increase transparency and provide opportunity for public input, but I recognize that the Board would like to see a more robust public engagement process for the annual budget. We are therefore proposing for the Board’s consideration the following process for the FY2022-23 budget:

- In late June, staff will put together a Summary of the FY2021-22 Approved Budget and fiscal issues, all requests for Growth, whether funded or not and information on other department-identified needs, needs identified by Board members and needs or priorities identified by the public at public meetings.

- This information will be shared with the County's 71 advisory boards and commissions and they will be asked to identify their priorities and needs. All told, almost 600 people serve on these advisory boards or commissions, which run the gamut from the Planning Commission to the Public Health Board to the Area Agency on Aging Advisory Board, the First Five Sacramento Commission, various Park and Recreation District Boards, 13 Community Planning Advisory Councils, the Sheriff's Outreach Community Advisory Board, the Human Services Coalition and the Agricultural Advisory Committee.
- The information will also be provided to Board members who can solicit input from community groups in their districts.
- Input will also be solicited from city councils, the County Office of Education, school districts and other local governments as well as chambers of commerce and any community groups or organizations that express an interest in participating in the process.
- The County will host on-line public workshops where Budget and department staff provide information about the County budget, including major program areas, historic funding trends and current issues, and solicit input from attendees on priorities and concerns.
- The County will hire a professional public opinion polling firm and, based in part on the information gathered from all of the above groups, staff will recommend to the Board a set of potential priorities or needs to be tested with the broader public in a scientific poll, and potentially in focus groups composed of randomly selected County residents.
- The polling results and the information gathered from the various advisory and other groups will be provided to the Board, along with staff's recommendations for FY2022-23 budget priorities. The Board will then hold a series of public hearings on those recommended priorities and eventually adopt a set of FY2022-23 Budget Priorities to the start of the County's internal budget process. Any priorities adopted by the Board will then be incorporated into that budget process and reflected in the FY2022-23 Recommended Budget presented to the Board for consideration in June of 2022.

The following table is the recommended schedule for this effort.

Due Date	Action
July 1, 2021	Prepare report on FY2021-22 Approved Budget, County fiscal situation, Board and community-identified needs/priorities
August 30, 2021	Solicit input on Priorities/Needs from Advisory/Community groups/local governments and others
September 30, 2021	Retain polling firm; Compile information provided by Advisory/Community groups/others and Provide Board with Potential Priorities to Poll against; Board holds hearing and approves Priorities to be tested
October 30, 2021	Polling firm conducts poll; results and all other information on public priorities provided to the Board, along with Staff recommended FY2022-23 Budget Priorities
November 30, 2021	Board holds hearings on proposed Budget Priorities
December 31, 2021	Board approves FY2022-23 Budget Priorities; County begins budget preparation process

In addition to the above, we will develop a website that provides monthly information on budget adjustments, revenues and expenditures during the fiscal year, and allows the public to monitor revenues and expenditures by budget unit and program.

ATTACHMENTS TO THE BUDGET TRANSMITTAL LETTER

There are several attachments included with this transmittal letter that provide detailed budget information.

Attachment 1: Presents the All Funds Budget.

Attachment 2: Provides more information on the General Fund budget.

Attachment 3: Provides information on new and enhanced programs (Growth) recommended for funding.

Attachment 4: Provides information on departmental requests for Growth that is not recommended for funding in this budget.

Attachment 5: Provides more information on the allocation of Transient Occupancy Tax (TOT) revenue.

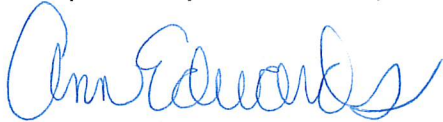
CONCLUSION/ACKNOWLEDGEMENT

I would like to acknowledge the hard work and dedication of the County's department heads and fiscal staffs in preparing the budget you have before you today. Their input and judgement have been critical in crafting a budget that balances the need for new programs and services with longer-term fiscal sustainability. In particular, I would like to thank the Deputy County Executives – Bruce Wagstaff, David Villanueva and Steve Hartwig – Interim Chief Fiscal Officer Britt Ferguson and new Chief Fiscal Officer Amanda Thomas and the staff of the Office of Budget & Debt Management. Their insights and efforts helped make the preparation of my first budget as Interim County Executive a smooth and effective process.

The Budget will be presented to the Board on June 9, 2021, starting at 9:30 a.m., with deliberations on that date and the following two days as needed.

We look forward to working with you as you review the Recommended Budget. During your review, please contact me with any questions you may have.

Respectfully submitted,



Ann Edwards
Interim County Executive

**FY2021-22 Recommended Budget
THE ALL FUNDS BUDGET**

The FY2021-22 Recommended All Funds Budget totals \$6,530,111,730 in appropriations. This is an \$118,203,439 (1.8%) increase compared to the FY2020-21 Adopted All Funds Budget. A more detailed comparison of the FY2021-22 Recommended Budget and the FY2020-21 Adopted Budget is shown in the table on the following page.

County of Sacramento
All County Funds Chart

FY 2021-22 THE ALL FUNDS BUDGET - TOTAL APPROPRIATIONS

Fund	FY 2020-21 Adopted Budget Appropriations	FY 2021-22 Recommended Budget Appropriations	Difference	% Difference
General Fund	3,088,561,343	3,146,541,870	57,980,527	1.9%
Community Investment Program	152,104	96,104	(56,000)	(36.8%)
Neighborhood Revitalization	1,258,924	1,253,179	(5,745)	(0.5%)
Mental Health Services Act	144,298,682	135,021,895	(9,276,787)	(6.4%)
Public Safety Sales Tax	116,051,753	136,102,817	20,051,064	17.3%
1991 Realignment	326,325,911	342,816,257	16,490,346	5.1%
2011 Realignment	279,450,927	322,889,336	43,438,409	15.5%
Clerk/Recorder Fees	5,354,266	6,725,020	1,370,754	25.6%
SSD DOJ Asset Forfeiture	0	0	0	
SSD Restricted Revenue	3,142,950	3,172,522	29,572	0.9%
Economic Development	95,265,322	68,772,992	(26,492,330)	(27.8%)
Environmental Management	27,254,094	27,516,242	262,148	1.0%
Golf Fund	8,671,369	9,069,119	397,750	4.6%
Transient Occupancy Tax	4,570,086	3,037,686	(1,532,400)	(33.5%)
Transportation	284,511,609	320,081,779	35,570,170	12.5%
Water Resources	207,347,736	230,013,238	22,665,502	10.9%
Airport System	503,319,043	450,247,936	(53,071,107)	(10.5%)
Waste Management & Recycling	228,282,920	221,437,270	(6,845,650)	(3.0%)
Capital Projects Funds	70,101,238	58,974,688	(11,126,550)	(15.9%)
Debt Service Funds	36,777,991	36,777,991	0	0.0%
Other Special Revenue Funds	108,699,858	107,282,061	(1,417,797)	(1.3%)
Other Enterprise Funds	4,878,194	2,900,809	(1,977,385)	(40.5%)
Other Internal Service Funds	464,447,444	505,466,408	41,018,964	8.8%
Other Special Districts & Agencies	403,184,527	393,640,079	(9,544,448)	(2.4%)
Other Restricted Funds	0	274,432	274,432	
Total Appropriations	\$6,411,908,291	\$6,530,111,730	\$118,203,439	1.8%
Total Reimbursements	(\$1,544,031,030)	(\$1,605,315,994)	(\$61,284,964)	4.0%
NET FINANCING USES	\$4,867,877,261	\$4,924,795,736	(\$56,918,475)	(1.2%)

In addition to the General Fund, funds or fund groups with the largest increase include:

- The Semi-discretionary Restricted Funds (Public Safety Sales Tax, 1991 Realignment and 2011 Realignment), with an \$80 million (11%) increase, due to an increase in estimated Semi-discretionary revenue available to be transferred to operating departments in the General Fund as described more fully below.
- Other Internal Services Funds, with a \$41 million (8.8%) increase, due primarily to a \$44.1 million increase in appropriations in the Department of Technology Fund. This reflects a change in budget practices. In prior years, Department of Technology overhead was allocated through non-budgeted accounts. Starting in FY2021-22, departmental overhead is being allocated appropriately as budgeted reimbursements. If that is factored out, the actual increase in appropriations is \$58,000.
- Transportation related funds, with a \$35.6 million (12.5%) increase, due to increased spending on road overlay projects, partly funded by a \$20 million loan from the General Fund, and capital projects, including the Arden Way Complete Streets Phase 1, the Folsom Complete Streets Improvement Phase 1, the Franklin Boulevard Bridge Replacement at Lost Slough, the Power Inn Road Improvements, the 47th Avenue Pedestrian and Bicycle Improvements – Sac City/County Limits to Stockton Boulevard, Hazel Avenue Phase 3, and Elverta Road – Watt Avenue to Dutch Haven projects.
- Water Resources related funds, with a \$22.7 million (10.9%) increase, due primarily to the timing and cost of certain capital projects, including various home elevation projects, the Poppy Ridge Treatment Plant project, various water well projects, the Elder and Gerber Creek Landscape and Irrigation project and the Vineyard Creek Basin at Laguna Creek project.

These and other increases are partially offset by decreases in appropriations in a number of funds, including a \$53.1 million decrease in the Airport System funds due to a reduction in capital and operating costs in response to the potential impact of COVID-19 on airport revenues, a \$26.5 million decrease in the Economic Development Fund due primarily to the annual fluctuation in costs for environmental remediation at the former McClellan Air Force Base and an \$11.1 million reduction in the Capital Projects funds. The latter is the

net result of a \$16 million reduction in the Capital Construction Fund (due to the completion of a number of major projects) and a \$4.9 million increase in the Park Construction Fund (reflecting the receipt of \$2.5 million in General Fund contribution for parks capital needs and capital projects funded with Community Development Block Grant and Proposition 68 revenue).

Semi-discretionary Revenue Restricted Funds

The County receives “Semi-discretionary” revenue, which refers to Proposition 172 and 1991 and 2011 Realignment revenue that the Board generally has the ability to allocate within certain broad parameters. Semi-discretionary revenue is received in restricted funds and then either transferred to the appropriate operating budget as a reimbursement or held in reserve in the restricted funds. The following tables summarize the changes from the FY2020-21 Adopted Semi-discretionary revenue restricted funds’ budgets.

FY2021-22 Recommended Budget			
SEMI-DISCRETIONARY REVENUE RESTRICTED FUNDS - BEGINNING BALANCE			
Fund	FY2020-21 Adopted Beginning Balance	FY2021-22 Recommended Beginning Balance	Difference
Public Safety Sales Tax	\$ -	\$ 1,251,038	\$ 1,251,038
1991 Realignment	\$ 4,012,568	\$ 8,295,593	\$ 4,283,025
2011 Realignment	\$ 1,815,399	\$ 12,856,784	\$ 11,041,385
Total	\$ 5,827,967	\$ 22,403,415	\$ 16,575,448

As can be seen, the estimated beginning balance for the Semi-discretionary revenue restricted funds in the Recommended Budget increased by a total of \$16.6 million. This is due to the projected receipt of significantly more Realignment and Proposition 172 revenue in FY2020-21 than budgeted, reflecting the fact that, when the FY2020-21 Adopted Budget was being prepared, staff over-estimated the negative impact of the COVID-19 pandemic on statewide sales tax revenue, the main source of Proposition 172 and Realignment revenue. During FY2020-21 an additional \$69 million in Semi-discretionary reimbursements was transferred to General Fund departments to offset Net County Cost and approximately \$20 million was retained in the restricted funds, since departments could not identify eligible expenditures that would offset Net County Cost.

FY2021-22 Recommended Budget			
SEMI-DISCRETIONARY REVENUE RESTRICTED FUNDS - REVENUE			
Fund	FY2020-21 Adopted Revenue	FY2021-22 Recommended Revenue	Difference
Public Safety Sales Tax	\$ 116,051,753	\$ 137,437,158	\$ 21,385,405
1991 Realignment	\$ 322,313,343	\$ 335,802,160	\$ 13,488,817
2011 Realignment	\$ 278,151,657	\$ 323,362,361	\$ 45,210,704
Total	\$ 716,516,753	\$ 796,601,679	\$ 80,084,926

As can be seen, overall, Semi-discretionary revenue is projected to increase by approximately \$80.1 million (11.2%) compared to the FY2020-21 Adopted Budget level. Non-CalWORKs Semi-discretionary revenue is projected to increase by approximately \$91.8 million.

In making our Realignment and Proposition 172 revenue projections, we took into consideration estimates from the County's sales tax consultants, HDL, the State Department of Finance's estimates in the Governor's Proposed State Budget and estimates provided by the Legislative Analyst's Office (LAO), as well as the most recent actual statewide sales tax revenue report provided on April 2 (reflecting revenue received through January 15). The statewide revenue change percentages in the different estimates are shown in the following table.

Statewide Sales Tax Revenue Growth - Selected Estimates			
	LAO	Governor's January Budget	HDL - Statewide
FY2020-21 Percent Change from FY2019-20	-1.17%	2011 Realignment: 5.4%; 1991 Realignment: 5.1%	4.90%
FY2021-22 Percent Change from FY2020-21	-0.79%	2011 Realignment: -2.1%; 1991 Realignment: -0.84%	7.30%
Cumulative Percent Change from FY2019-20	-1.96%	2011 Realignment: 3.3%; 1991 Realignment: 4.26%	12.20%

In the end, we chose a middle range scenario that included the following statewide sales tax percentage change assumptions:

Statewide Sales Tax Revenue Growth Assumptions Used for County Budget			
	2011 Realignment	1991 Realignment	Proposition 172
FY2020-21 Percent Change from FY2019-20	4.50%	3%	3%
FY2021-22 Percent Change from FY2020-21	2%	2%	2%
Cumulative Percent Change from FY2019-20	6.5%	5%	5%

FY2021-22 Recommended Budget			
SEMI-DISCRETIONARY REVENUE RESTRICTED FUNDS - APPROPRIATIONS			
Fund	FY2020-21 Adopted Appropriations	FY2021-22 Recommended Appropriations	Difference
Public Safety Sales Tax	\$ 116,051,753	\$ 136,102,817	\$ 20,051,064
1991 Realignment	\$ 326,325,911	\$ 342,816,257	\$ 16,490,346
2011 Realignment	\$ 279,450,927	\$ 322,889,336	\$ 43,438,409
Total	\$ 721,828,591	\$ 801,808,410	\$ 79,979,819

Semi-discretionary restricted fund appropriations reflect the resources (from revenue and/or use of fund balance) in the funds transferred out (or allocated) as a reimbursement to the relevant operating budgets to cover the cost of providing services. Recommended appropriations total \$801.8 million, an increase of \$80 million (11%) compared to the FY2020-21 Adopted appropriation level. In allocating these funds to different departments, an effort was made to cover eligible expenditures while offsetting the one-time Net County Cost that was used to backfill the significant reductions in Semi-discretionary reimbursements in the FY2020-21 Adopted Budget. That reduction was due to the over-estimation of the negative impact of the COVID-19 pandemic on statewide sales tax revenue. The one-time Net County Cost was available because of the use of Coronavirus Relief Fund (CRF) revenue to offset the salary and benefit costs of existing public safety employees in FY2019-20.

FY2021-22 Recommended Budget			
SEMI-DISCRETIONARY REVENUE RESTRICTED FUNDS - RESERVES			
Fund	FY2020-21 Adopted Reserves	FY2021-22 Recommended Reserves	Difference
Public Safety Sales Tax	\$ -	\$ 2,585,379	\$ 2,585,379
1991 Realignment	\$ -	\$ 1,281,496	\$ 1,281,496
2011 Realignment	\$ 516,129	\$ 13,329,809	\$ 12,813,680
Total	\$ 516,129	\$ 17,196,684	\$ 16,680,555

Due to the projected reduction in Realignment and Proposition 172 revenue in FY2019-20 and FY2020-21 when the FY2020-21 Budget was being prepared, that Budget eliminated almost all Semi-discretionary revenue restricted fund reserves, leaving only \$516,000 in unallocated Community Corrections Planning revenue. The FY2021-22 Recommended Budget reflects a \$16.7 million increase in reserves in these funds as a hedge against the uncertainty associated with the statewide sales tax growth projections.

**FY2021-22 Recommended Budget
THE GENERAL FUND BUDGET**

The County's FY2021-22 Recommended General Fund Budget totals \$3,146,541,870 in appropriations. This is an increase of \$57,980,527 compared to the FY2020-21 Adopted Budget. A more detailed comparison of the FY2021-22 Recommended Budget and the FY2020-21 Adopted Budget is shown below.

General Fund			
FY2020-21 ADOPTED - FY2021-22 RECOMMENDED			
	FY2020-21 Adopted	FY2021-22 Recommended	Difference
Resources			
Beginning Available Balance	\$ 161,609,233	\$ 172,000,000	\$ 10,390,767
Reserve Cancellation	\$ 8,384,625		\$ (8,384,625)
Discretionary Revenue & Reimbursements	\$ 688,536,767	\$ 726,216,689	\$ 37,679,922
Semi-discretionary Reimbursements	\$ 721,528,591	\$ 801,808,410	\$ 80,279,819
Other Reimbursements	\$ 300,775,168	\$ 298,746,452	\$ (2,028,716)
Departmental Revenue*	\$ 1,254,461,333	\$ 1,167,995,013	\$ (86,466,320)
Total Revenue & Reimbursements	\$ 2,965,301,859	\$ 2,994,766,564	\$ 29,464,705
Total Resources	\$ 3,135,295,717	\$ 3,166,766,564	\$ 31,470,847
			\$ -
Requirements			
Contingency	\$ 1,000,000	\$ 6,000,000	\$ 5,000,000
Other Net County Cost	\$ 855,796,251	\$ 871,991,995	\$ 16,195,744
Total Net County Cost	\$ 856,796,251	\$ 877,991,995	\$ 21,195,744
Other Appropriations	\$ 2,231,765,092	\$ 2,268,549,875	\$ 36,784,783
Total Appropriations	\$ 3,088,561,343	\$ 3,146,541,870	\$ 57,980,527
Provision for Reserves	\$ 46,734,374	\$ 20,224,694	\$ (26,509,680)
Total Requirements	\$ 3,135,295,717	\$ 3,166,766,564	\$ 31,470,847
*In FY2020-21 includes \$62.5 million in Coronavirus Relief Fund (CRF) revenue.			

Fund Balance and Reserves

The General Fund's estimated FY2020-21 ending fund balance, which becomes the estimated beginning balance for FY2021-22 totals \$231,368,831. This includes \$59.4 million in reserves, consisting of \$10.9 million in restricted reserves, primarily \$10.7 million in Teeter reserves, and \$48.5 million in discretionary reserves, including \$32.4 million in the Reserve for Cash Flow, \$10.9 million in General Reserves and \$4.7 million in the Audit Report Payback/Litigation Settlement Reserve. The estimated Available (unobligated) balance is \$172 million, which is \$10.4 million (6.4%) higher than the FY2020-21 Adopted Budget beginning Available Balance.

The estimated FY 2021-22 beginning Available Balance was calculated using the FY2019-20 actual ending balance and second quarter estimates of FY 2020-21 General Fund revenues and expenditures, with a positive adjustment to mitigate the generally conservative nature of those estimates. The projected increase in Available fund balance is the result of a number of factors in FY2020-21, including:

- Higher than anticipated salary savings.
- Increased discretionary revenue and reimbursements, particularly a \$20 million increase in Sales and Use Tax revenue due to over-estimating the negative impact of the COVID-19 pandemic on sales tax revenue for both FY2019-20 and FY2020-21 when the FY2020-21 Budget was prepared. This includes approximately \$14.4 million in one-time prior year sales tax revenue and \$5.6 million in additional sales tax revenue estimated to be received in FY2020-21.
- A mid-year budget adjustment, transferring-in to the General Fund approximately \$69 million in non-CalWORKs Semi-discretionary (Realignment and Proposition 172) reimbursements due to the receipt of additional Semi-discretionary revenue in FY2019-20 and FY2020-21. This includes approximately \$51.3 million in one-time prior year revenue and \$38 million in revenue estimated to be received in FY2020-21.
- Reduced contract or other costs in some departments (like Health Services, Conflict Criminal Defender and Child, Family and Adult Services) due, in part, to the impact of COVID-19 on demand for services.
- Reduced caseloads and costs in most assistance categories in the Human Assistance – Aid Payments budget, most likely also due, at least in part, to the impact of COVID-19.

The Recommended Budget includes the following reserve adjustments:

- A \$10,224,694 increase in General Reserves. This would restore the General Reserve reductions made in FY2019-20 and FY2020-21, and bring General Fund Reserves back up to the FY2018-19 level of \$21.2 million.
- A \$10,000,000 increase in the Reserve for Audit Report Payback/Future Litigation Costs. This will begin to accumulate funds for likely significant judgments or settlements in a number of cases, such as the Hardesty lawsuit.

The following table summarizes the General Fund's reserve status reflected in the Recommended Budget.

FY2021-22 Recommended Budget			
GENERAL FUND RESERVE STATUS			
Reserved For:	FY2020-21 Ending	FY2021-22 Recommended	Change
Tax Loss Teeter	\$ 7,063,444	\$ 7,063,444	\$ -
Teeter Delinquencies	\$ 746,318	\$ 746,318	\$ -
Loan Buyout (Teeter Plan)	\$ 2,958,601	\$ 2,958,601	\$ -
River Delta Fire District Loan	\$ 25,000	\$ 25,000	\$ -
Health for All Loan	\$ 104,730	\$ 104,730	\$ -
Sub-total: Restricted Reserves	\$ 10,898,093	\$ 10,898,093	\$ -
General Reserves	\$ 10,937,339	\$ 21,162,033	\$ 10,224,694
Cash Flow	\$ 32,421,527	\$ 32,421,527	\$ -
Imprest Cash	\$ 290,955	\$ 290,955	\$ -
Audit Report Payback/Litigation Settlement	\$ 4,720,917	\$ 14,720,917	\$ 10,000,000
Special Deposits Travel	\$ 100,000	\$ 100,000	\$ -
Sub-total: Discretionary Reserves	\$ 48,470,738	\$ 68,695,432	\$ 20,224,694
Total Reserves	\$ 59,368,831	\$ 79,593,525	\$ 20,224,694

Discretionary Revenue and Reimbursements

The Recommended Budget includes approximately \$37.7 million (5.4%) more in discretionary revenue and reimbursements than the FY2020-21 Adopted Budget. This is the net result of increases and decreases in a number of revenue sources as shown in the following table:

FY2021-22 Recommended Budget			
DISCRETIONARY REVENUE AND REIMBURSEMENTS			
	FY2020-21 Adopted	FY2021-22 Recommended	Difference
Property Tax - Secured/VLF in Lieu	\$ 471,972,373	\$ 492,131,952	\$ 20,159,579
Property Tax - Supplemental	\$ 5,225,102	\$ 5,560,231	\$ 335,129
Other Property Tax	\$ 17,632,233	\$ 18,824,831	\$ 1,192,598
Total Property Tax	\$ 494,829,708	\$ 516,517,014	\$ 21,687,306
Sales and Use Tax	\$ 86,439,170	\$ 98,471,000	\$ 12,031,830
Utility User Tax	\$ 19,100,000	\$ 20,500,000	\$ 1,400,000
Transient Occupancy Tax	\$ 2,549,000	\$ 4,030,000	\$ 1,481,000
Property Transfer Tax	\$ 13,000,000	\$ 13,000,000	
Other Revenue	\$ 61,478,012	\$ 62,242,583	\$ 764,571
Total Revenue	\$ 677,395,890	\$ 714,760,597	\$ 37,364,707
Teeter	\$ 10,204,873	\$ 11,456,092	\$ 1,251,219
SWA	\$ 936,004		\$ (936,004)
Other Reimbursements			
Total Reimbursements	\$ 11,140,877	\$ 11,456,092	\$ 315,215
Total	\$ 688,536,767	\$ 726,216,689	\$ 37,679,922

Major contributors to the \$37.7 million increase in discretionary revenue and reimbursements compared to the FY2020-21 Adopted Budget include:

- A \$20.2 million (4.3%) increase in Secured and Vehicle License Fee (VLF) In-Lieu property tax revenue due to increases in assessed value on secured property. This includes increases due to new construction and sale of property with higher value in the FY2020-21 fiscal year, increases due to the restoration in values of properties that were in “decline-in-value” (Proposition 8) status and increases due to the statutory assessed value cost of living adjustment (COLA) for most properties. For FY2021-22, the statutory COLA is 1.036%, compared to a 2% COLA for FY2020-21.
- A \$12 million (13.9%) increase in Sales and Use Tax revenue, due partly to the expected impact of the on-going economic recovery from the COVID – 19 pandemic and partly to the fact that the sales tax revenue number in the FY2020-21 Adopted Budget reflected an over-estimation of the negative impact of the pandemic. The most recent estimate is that actual sales tax revenue received in FY2020-21 will come in approximately \$5.6 million higher than budgeted.

- A \$1.5 million (58.1%) increase in Transient Occupancy Tax (TOT) revenue, also due partly to the expected impact of the economic recovery and partly to the over-estimation of the negative impact of the pandemic on TOT revenue in the FY2020-21 Adopted Budget. The most recent estimate is that the actual TOT revenue received in FY2020-21 will come in approximately \$508,000 (14%) higher than budgeted. Although the Recommended Budget's estimated TOT revenue – at \$4 million – represents a significant increase over the FY2020-21 Adopted level, it is still lower than the FY2019-20 Adopted Budget level of \$6.8 million.
- The elimination of \$936,000 in Solid Waste Authority (SWA) reimbursements. SWA will dissolve effective July 1, 2021, and thus SWA reimbursements as such will end. More significantly, all commercial revenue will be needed to fund solid waste programs in FY 2021-22 and likely in future fiscal years rather than be available for transfer to the General Fund. The reasons for this include the decision to expand the universal lifeline credit for solid waste fees, increased expenditures related to domestic encampment clean-up activities and increased costs associated with implementing SB 1383.

It should be noted that all of these numbers are estimates and actual discretionary revenue will likely be different than these amounts.

Semi-discretionary Reimbursements

The FY2020-21 Adopted General Fund Budget included \$721,828,591 in Semi-discretionary (Realignment and Proposition 172) reimbursements from the Realignment and Proposition 172 Restricted Funds. The Recommended Budget includes \$801,808,410 in Semi-discretionary reimbursements, an increase of \$79,979,819 (11.1%) compared to the amount in the FY2020-21 Adopted Budget. The increase is due to projected increases in both FY2020-21 and FY2021-22 statewide sales tax and VLF revenue (which funds Realignment and Proposition 172) compared to the amount assumed in the FY2020-21 Adopted Budget. And this, in turn, is due partly to the expected impact of the on-going economic recovery from the COVID – 19 pandemic and partly to the fact that the sales tax revenue number in the FY2020-21 Adopted Budget reflected an over-estimation of the negative impact of the pandemic.

The following table summarizes the amount of Semi-discretionary reimbursements to General Fund departments included in the FY2021-22 Recommended Budget.

FY2021-22 Recommended Budget			
SEMI-DISCRETIONARY REIMBURSEMENTS			
	FY2020-21 Adopted Budget	FY2021-22 Recommended Budget	Difference
Enhancing Law Enforcement Activities	\$ 20,790,703	\$ 21,857,930	\$ 1,067,227
Law Enforcement Services	\$ 83,653,019	\$ 94,825,041	\$ 11,172,022
Behavioral Health Services	\$ 61,503,250	\$ 69,953,586	\$ 8,450,336
Protective Services	\$ 113,503,955	\$ 136,252,779	\$ 22,748,824
Total 2011 Realignment	\$ 279,450,927	\$ 322,889,336	\$ 43,438,409
			\$ -
Mental Health	\$ 49,751,559	\$ 47,946,285	\$ (1,805,274)
Public Health	\$ 15,121,375	\$ 16,710,776	\$ 1,589,401
Social Services	\$ 119,461,594	\$ 147,910,704	\$ 28,449,110
Total 1991 Realignment - Non-CalWORKs	\$ 184,334,528	\$ 212,567,765	\$ 28,233,237
CalWORKs	\$ 141,991,383	\$ 130,248,492	\$ (11,742,891)
Total 1991 Realignment	\$ 326,325,911	\$ 342,816,257	\$ 16,490,346
Proposition 172	\$ 116,051,753	\$ 136,102,817	\$ 20,051,064
Total	\$ 721,828,591	\$ 801,808,410	\$ 79,979,819
Total Non-CalWORKs Realignment	\$ 463,785,455	\$ 535,457,101	\$ 71,671,646
Total Semi-discretionary Reimbursement - Non-CalWORKs	\$ 579,837,208	\$ 671,559,918	\$ 91,722,710

The above table also shows the amount of Non-CalWORKs Semi-discretionary reimbursements included in the FY2021-22 Recommended General Fund Budget. This is the Realignment and Proposition 172 revenue that the Board has some flexibility to allocate to different programs within certain parameters. CalWORKs Realignment is provided by the State in lieu of State General Fund to cover certain CalWORKs program costs.

As can be seen, for FY2021-22 Non-CalWORKs Semi-discretionary reimbursements total \$671.6 million, a \$91.7 million (15.8%) increase compared to the FY2020-21 Adopted level.

Other Departmental Revenue and Reimbursements

When Semi-discretionary reimbursements are factored out, the Recommended General Fund Budget reflects an \$88.5 million (5.7%) decrease in departmental revenue and reimbursements compared to the FY2020-21

Adopted Budget. This is the net result of increases and decreases in different revenue and reimbursement sources in various departments, including:

- The elimination of \$62.5 million in Coronavirus Relief Fund (CRF) revenue that was included in the FY2020-21 Adopted Budget and used - directly or indirectly - to cover costs related to the response to the COVID-19 pandemic, primarily in the Health Services Department.
- The elimination of \$34.2 million in Realignment Backfill revenue that was included in the FY2020-21 Adopted Budget. This was one-time revenue provided by the State to offset what was anticipated to be a significant reduction in Realignment revenue. The money came from the State's General Fund and was not technically Realignment revenue, though the State mandated that counties use the money to fund realigned programs. Most of the funding was provided to the Sheriff, Probation, Health Services and IHSS Provider Payments budget units.
- A \$10.2 million reduction in fee revenue to various departments – including the Sheriff, Probation and Public Defender – due to the passage by the Legislature of AB 1869. This bill repealed the authority of counties to charge defendants 23 different fees for things like administering probation and mandatory supervision, processing arrests and citations and administering home detention and work release programs. The bill also repealed the authority of courts to order defendants to pay the costs of the public defender. The provisions of the bill take effect beginning July 1, 2021, and included an appropriation of \$65 million to counties to backfill revenues lost from the repeal of these fees. The State has not yet provided information on how much revenue each County will receive, so that money is not included in the Recommended Budget.
- A \$22.3 million reduction in federal and State revenue to the Human Assistance – Aid Payments Budget, due to recent and projected caseload declines in a number of programs that are partially funded by the federal and State governments.
- A \$35.9 million increase in revenue to the Human Assistance – Administration Budget, due primarily to the inclusion of \$26.7 million in State and federal funding for the continuation of the Emergency Rental Assistance Program (ERAP). This program was added to the budget during FY2020-21, so was not reflected in the FY2020-21 Adopted Budget.

Appropriations/Expenditures

As noted above, Recommended General Fund appropriations (including the Appropriation for Contingency) total \$3,146,541,870, an increase of \$57,980,527 (1.9%) compared to the FY2020-21 Adopted Budget level. This is the net result of a \$16.8 million (0.5%) decrease in Base (current staffing and services) costs, recommended Growth (funding for new or enhanced programs) of \$80.1 million and a \$5.3 million reduction in appropriations, primarily reductions due to decreased categorical revenue.

The situation is summarized in the following table.

General Fund Appropriations				
BASE, GROWTH AND PROGRAM REDUCTIONS				
	FY2020-21 Adopted Budget	FY2021-22 Recommended Budget	Difference	Percent Difference
Base Appropriations	\$ 3,088,561,343	\$ 3,071,789,730	\$ (16,771,613)	-0.5%
Program Reductions		\$ (5,342,608)	\$ (5,342,608)	
Recommended Growth		\$ 80,094,748	\$ 80,094,748	
Recommended Appropriations	\$ 3,088,561,343	\$ 3,146,541,870	\$ 57,980,527	1.9%

The primary reasons for the net \$58 million increase in General Fund appropriations include:

- The \$80.1 million in Recommended Growth. This includes a \$20 million loan to the Roads Fund to jump-start road maintenance efforts and avoid more costly future road maintenance costs, \$12 million for Health Services to begin implementation of an alternative to law enforcement response to persons with mental health issues, \$6.8 million for the Sheriff and Correctional Health Services for costs associated with implementing the requirements of the Mays consent decree, \$5.4 million for Human Assistance - Administration to fund a new Homeless Outreach and Encampment initiative, \$4.4 million for Voter Registration and Elections to cover the cost of the gubernatorial recall election, a \$2.4 million transfer to the Parks Construction Fund to begin accumulating money to cover parks capital needs and a \$1 million transfer to the Capital Construction Fund (CCF) to begin accumulating money to cover major maintenance costs at the Mather Community Campus.
- A \$34 million increase in salary and benefit costs for existing positions.

- A \$26.7 million increase in costs in the Human Assistance – Administration budget for the continuation of the Emergency Rental Assistance Program (ERAP).
- A \$31.9 million reduction in expenditures in the Health Services budget due to the termination of funding for various programs and services, including CRF revenue for various Public Health programs, Mental Health Services Act (MHSA) funding for the Building Hope and Early Intervention Grant program and State funding for the Dental Transformation Initiative.
- A \$34.5 million reduction in costs in the Human Assistance – Aid Payments budget due to a projected reduction in caseloads in a number of assistance programs.

Net County Cost/Discretionary Revenue, Semi-discretionary Reimbursement and Realignment Backfill Allocation

“Net County Cost” or “General Fund Allocation” refers to the discretionary resources allocated to different departments or programs. Discretionary resources come from the General Fund’s discretionary (non-departmental) revenues, non-departmental reimbursements and the General Fund beginning balance. Net County Cost in the Recommended Budget totals \$878 million, a \$21.2 million (2.5%) increase compared to the FY2020-21 Adopted Budget.

The Recommended allocations are summarized in the table on the following page.

NET COUNTY COST				
Fund Budget Unit - Name	FY 2020-21 Adopted Budget	FY 2021-22 Recommended Budget	Change from FY 2020-21 Adopted Budget	% Change from FY 2020-21 Adopted Budget
Elected Officials				
001A 3610000BU - Assessor	10,547,093	9,290,983	(1,256,110)	(11.9%)
001A 4050000BU - Board of Supervisors	3,883,506	3,958,100	74,594	1.9%
001A 5800000BU - District Attorney	67,841,544	71,034,503	3,192,959	4.7%
001A 7400000BU - Sheriff	316,884,999	324,339,690	7,454,691	2.4%
Subtotal - ELECTED OFFICIALS	399,157,142	408,623,276	9,466,134	2.4%
General Government				
001A 4010000BU - Clerk of the Board	1,524,881	2,071,869	546,988	35.9%
001A 4210000BU - Civil Service Commission	395,736	404,632	8,896	2.2%
001A 4660000BU - Fair Housing Services	197,352	209,074	11,722	5.9%
001A 4810000BU - County Counsel	2,535,324	2,534,962	(362)	(0.0%)
001A 5110000BU - Financing-Transfers/Reimbursement	12,705,621	27,655,172	14,949,551	117.7%
001A 5725728BU - Planning and Environmental Review	3,127,480	3,172,480	45,000	1.4%
001A 5730000BU - County Executive Cabinet	468,458	586,178	117,720	25.1%
001A 5750000BU - Criminal Justice Cabinet	0	0	0	0.0%
001A 5770000BU - Non-Departmental Costs/General Fund	32,844,560	31,881,108	(963,452)	(2.9%)
001A 5910000BU - County Executive	920,372	939,152	18,780	2.0%
001A 5920000BU - Contribution To LAFCO	239,500	239,500	0	0.0%
001A 5970000BU - Office of Labor Relations	0	0	0	0.0%
001A 5980000BU - Appropriation For Contingency	1,000,000	6,000,000	5,000,000	500.0%
001A 7090000BU - Emergency Services	1,581,271	1,603,184	21,913	1.4%
Subtotal - GENERAL GOVERNMENT	57,540,555	77,297,311	19,756,756	34.3%
Administrative Services				
001A 3230000BU - Department Of Finance	1,249,537	1,249,537	0	0.0%
001A 3240000BU - County Clerk/Recorder	0	0	0	0.0%
001A 4410000BU - Voter Registration And Elections	9,913,585	16,237,563	6,323,978	63.8%
001A 5020000BU - Court / Non-Trial Court Operations	8,874,247	9,181,817	307,570	3.5%
001A 5040000BU - Court / County Contribution	24,468,756	24,468,756	0	0.0%
001A 5050000BU - Court Paid County Services	0	0	0	0.0%
001A 5520000BU - Dispute Resolution Program	0	0	0	0.0%
001A 5660000BU - Grand Jury	300,010	306,264	6,254	2.1%
001A 5710000BU - Data Processing-Shared Systems	10,941,616	11,493,048	551,432	5.0%
001A 5740000BU - Office of Compliance	0	0	0	0.0%
001A 5780000BU - Office of Inspector General	142,565	156,924	14,359	10.1%
001A 6050000BU - Personnel Services	0	200,000	200,000	0.0%
001A 6110000BU - Revenue Recovery	0	0	0	0.0%
Subtotal - ADMINISTRATIVE SERVICES	55,890,316	63,293,909	7,403,593	13.2%
Municipal Services				
001A 3210000BU - Agricultural Comm-Sealer Of Wts & Meas	1,295,417	1,295,417	0	0.0%
001A 3220000BU - Animal Care And Regulation	10,426,204	10,619,286	193,082	1.9%
001A 3260000BU - Wildlife Services	60,733	60,733	0	0.0%
001A 6400000BU - Regional Parks	10,055,858	10,631,167	575,309	5.7%
Subtotal - MUNICIPAL SERVICES	21,838,212	22,606,603	768,391	3.5%
Public Works And Infrastructure				
001A 5725729BU - Code Enforcement	5,782,097	4,721,502	(1,060,595)	(18.3%)
Subtotal - PUBLIC WORKS AND INFRASTRUCTURE	5,782,097	4,721,502	(1,060,595)	(18.3%)
Social Services				
001A 2820000BU - Veteran's Facility	16,452	16,452	0	0.0%
001A 3310000BU - Cooperative Extension	433,173	426,786	(6,387)	(1.5%)
001A 4522000BU - Contribution To The Law Library	11,543	11,828	285	2.5%
001A 4610000BU - Coroner	6,103,008	6,067,341	(35,667)	(0.6%)
001A 5510000BU - Conflict Criminal Defenders	10,472,892	10,472,892	0	0.0%
001A 5810000BU - Child Support Services	0	0	0	0.0%
001A 6700000BU - Probation	79,713,263	81,645,250	1,931,987	2.4%
001A 6760000BU - Care In Homes And Inst-Juv Court Wards	1,100,000	1,280,000	180,000	16.4%
001A 6910000BU - Public Defender	33,965,881	35,653,466	1,687,585	5.0%
001A 7200000BU - Health Services	41,010,052	55,110,720	14,100,668	34.4%
001A 7230000BU - Juvenile Medical Services	4,982,638	4,506,209	(476,429)	(9.6%)
001A 7250000BU - IHSS Provider Payments	0	0	0	0.0%
001A 7270000BU - Health - Medical Treatment Payments	142,254	351,383	209,129	147.0%
001A 7410000BU - Correctional Health Services	50,760,744	53,279,451	2,518,707	5.0%
001A 7800000BU - Child, Family and Adult Services	31,367,565	12,952,822	(18,414,743)	(58.7%)
001A 8100000BU - Human Assistance-Administration	29,128,815	27,565,076	(1,563,739)	(5.4%)
001A 8700000BU - Human Assistance-Aid Payments	27,379,649	12,109,718	(15,269,931)	(55.8%)
Subtotal - SOCIAL SERVICES	316,587,929	301,449,394	(15,138,535)	(4.8%)
Total General Fund Dept	856,796,251	877,991,995	21,195,744	2.5%
General Government				
001A 5700000BU - Non-Departmental Revenues/General Fund	(733,536,767)	(726,216,689)	7,320,078	(1.0%)
Subtotal - GENERAL GOVERNMENT	(733,536,767)	(726,216,689)	7,320,078	(1.0%)
TOTAL GENERAL FUND	\$123,259,484	\$151,775,306	\$28,515,822	23.1%

As can be seen, the budget units with the largest increase in Net County Cost include:

- **Financing – Transfers/Reimbursements**, with a \$14.9 million (117.7%) increase (this budget unit includes General Fund transfers to other funds like the Roads Fund, TOT Fund, Parks Construction Fund, Capital Construction Fund).
- **Health Services**, with a \$14.1 million (34.4%) increase.
- **Sheriff**, with a \$7.5 million (2.4%) increase.
- **Voter Registration and Elections**, with a \$6.3 million (63.8%) increase.
- The **Appropriation for Contingency**, with a \$5 million (500%) increase.
- **District Attorney**, with a \$3.2 million (4.7%) increase.
- **Correctional Health Services**, with a \$2.5 million (5%) increase.
- **Probation**, with a \$1.9 million (2.4%) increase.
- **Public Defender**, with a \$1.7 million (5%) increase.

Looking at Net County Cost alone, however, does not give a complete picture of the levels of investment of local resources in programs or services because increases or decreases in Net County Cost are sometimes offset by increases or decreases in the use of Semi-discretionary reimbursements. This was especially the case in FY2020-21, where substantial anticipated reductions in Semi-discretionary reimbursements were offset for a number of departments by increased Net County Cost and by Realignment Backfill revenue from the State, and in FY2021-22, where a substantial projected increase in Semi-discretionary reimbursements is used to offset Net County Cost and the elimination of the Realignment Backfill revenue.

To give a better picture of the changes in centrally allocated resources provided to the different departments, the following table compares the allocation of all discretionary and Semi-discretionary resources, including the State's Realignment Backfill, in the FY2021-22 Recommended and FY2020-21 Adopted Budgets.

Net County Cost and Semi-Discretionary Resources, Realignment Backfill*				
<i>*Realignment Backfill of \$34,173,970 was one-time in the FY 2020-21 Adopted Budget</i>				
Fund Budget Unit - Name	FY 2020-21 Adopted Budget*	FY 2021-22 Recommended Budget	Change from FY 2020-21 Adopted Budget	% Change from FY 2020-21 Adopted Budget
Elected Officials				
001A 3610000BU - Assessor	10,547,093	9,290,983	(1,256,110)	(11.9%)
001A 4050000BU - Board of Supervisors	3,883,506	3,958,100	74,594	1.9%
001A 5800000BU - District Attorney	83,170,620	88,859,575	5,688,955	6.8%
001A 7400000BU - Sheriff	467,560,772	491,217,999	23,657,227	5.1%
Subtotal - ELECTED OFFICIALS	565,161,991	593,326,657	28,164,666	5.0%
General Government				
001A 4010000BU - Clerk of the Board	1,524,881	2,071,869	546,988	35.9%
001A 4210000BU - Civil Service Commission	395,736	404,632	8,896	2.2%
001A 4660000BU - Fair Housing Services	197,352	209,074	11,722	5.9%
001A 4810000BU - County Counsel	2,535,324	2,534,962	(362)	(0.0%)
001A 5110000BU - Financing-Transfers/Reimbursement	12,705,621	27,655,172	14,949,551	117.7%
001A 5725728BU - Planning and Environmental Review	3,127,480	3,172,480	45,000	1.4%
001A 5730000BU - County Executive Cabinet	468,458	586,178	117,720	25.1%
001A 5750000BU - Criminal Justice Cabinet	0	0	0	0.0%
001A 5770000BU - Non-Departmental Costs/General Fund	32,844,560	31,881,108	(963,452)	(2.9%)
001A 5910000BU - County Executive	920,372	939,152	18,780	2.0%
001A 5920000BU - Contribution To LAFCO	239,500	239,500	0	0.0%
001A 5970000BU - Office of Labor Relations	0	0	0	0.0%
001A 5980000BU - Appropriation For Contingency	1,000,000	6,000,000	5,000,000	500.0%
001A 7090000BU - Emergency Services	1,581,271	1,603,184	21,913	1.4%
Subtotal - GENERAL GOVERNMENT	57,540,555	77,297,311	19,756,756	34.3%
Administrative Services				
001A 3230000BU - Department Of Finance	1,249,537	1,249,537	0	0.0%
001A 3240000BU - County Clerk/Recorder	0	0	0	0.0%
001A 4410000BU - Voter Registration And Elections	9,913,585	16,237,563	6,323,978	63.8%
001A 5020000BU - Court / Non-Trial Court Operations	8,874,247	9,181,817	307,570	3.5%
001A 5040000BU - Court / County Contribution	24,468,756	24,468,756	0	0.0%
001A 5050000BU - Court Paid County Services	0	0	0	0.0%
001A 5520000BU - Dispute Resolution Program	0	0	0	0.0%
001A 5660000BU - Grand Jury	300,010	306,264	6,254	2.1%
001A 5710000BU - Data Processing-Shared Systems	10,941,616	11,493,048	551,432	5.0%
001A 5740000BU - Office of Compliance	0	0	0	0.0%
001A 5780000BU - Office of Inspector General	142,565	156,924	14,359	10.1%
001A 6050000BU - Personnel Services	0	200,000	200,000	0.0%
001A 6110000BU - Revenue Recovery	0	0	0	0.0%
Subtotal - ADMINISTRATIVE SERVICES	55,890,316	63,293,909	7,403,593	13.2%
Municipal Services				
001A 3210000BU - Agricultural Comm-Sealer Of Wts & Meas	1,295,417	1,295,417	0	0.0%
001A 3220000BU - Animal Care And Regulation	10,426,204	10,619,286	193,082	1.9%
001A 3260000BU - Wildlife Services	60,733	60,733	0	0.0%
001A 6400000BU - Regional Parks	10,055,858	10,631,167	575,309	5.7%
Subtotal - MUNICIPAL SERVICES	21,838,212	22,606,603	768,391	3.5%
Public Works And Infrastructure				
001A 5725729BU - Code Enforcement	5,782,097	4,721,502	(1,060,595)	(18.3%)
Subtotal - PUBLIC WORKS AND INFRASTRUCTURE	5,782,097	4,721,502	(1,060,595)	(18.3%)
Social Services				
001A 2820000BU - Veteran's Facility	16,452	16,452	0	0.0%
001A 3310000BU - Cooperative Extension	433,173	426,786	(6,387)	(1.5%)
001A 4522000BU - Contribution To The Law Library	11,543	11,828	285	2.5%
001A 4610000BU - Coroner	6,103,008	6,067,341	(35,667)	(0.6%)
001A 5510000BU - Conflict Criminal Defenders	10,472,892	10,472,892	0	0.0%
001A 5810000BU - Child Support Services	0	0	0	0.0%
001A 6700000BU - Probation	134,667,287	143,640,689	8,973,402	6.7%
001A 6760000BU - Care In Homes And Inst-Juv Court Wards	1,100,000	1,280,000	180,000	16.4%
001A 6910000BU - Public Defender	34,625,631	36,449,824	1,824,193	5.3%
001A 7200000BU - Health Services	170,912,062	183,288,036	12,375,974	7.2%
001A 7230000BU - Juvenile Medical Services	6,097,603	5,580,716	(516,887)	(8.5%)
001A 7250000BU - IHSS Provider Payments	85,159,047	88,565,409	3,406,362	4.0%
001A 7270000BU - Health - Medical Treatment Payments	2,557,918	2,491,350	(66,568)	(2.6%)
001A 7410000BU - Correctional Health Services	60,552,561	63,527,741	2,975,180	4.9%
001A 7800000BU - Child, Family and Adult Services	102,761,270	101,776,492	(984,778)	(1.0%)
001A 8100000BU - Human Assistance-Administration	44,090,455	39,935,432	(4,155,023)	(9.4%)
001A 8700000BU - Human Assistance-Aid Payments	246,724,738	234,524,978	(12,199,760)	(4.9%)
Subtotal - SOCIAL SERVICES	906,285,640	918,055,966	11,770,326	1.3%
Total General Fund Dept	1,612,498,811	1,679,301,948	66,803,137	4.1%

As can be seen, the amount of discretionary and Semi-discretionary resources (including State Realignment Backfill) allocated to departments in the Recommended Budget is approximately \$66.8 million (4.1%) higher than the FY2020-21 Adopted Budget level. The budget units with the largest increases include:

- The **Sheriff**, with a \$23.7 million (5.1%) increase, including \$4.5 million in Growth (mostly related to complying with the Mays consent decree), salary and benefit cost increases for existing staff and funding to offset a \$5.8 million reduction in fee revenue due to AB 1869.
- **Financing – Transfers/Reimbursements**, with a \$14.9 million (117.7%) increase, including \$23.4 million in Growth (transfers to the Roads, Capital Construction – for Mather Community Campus capital needs - and Parks Construction Funds), partially offset by the elimination of an \$8 million transfer to the Capital Construction Fund for the Correctional Health and Mental Health Services Facility project cancelled by the Board.
- **Health Services**, with a \$12.4 million (7.2%) increase, including Growth of \$8.4 million and salary and benefit cost increases for existing staff, partially offset by a \$5.9 million reduction in one-time expenditures related to the COVID-19 pandemic included in the FY2020-21 Adopted Budget and funded with Net County Cost made available by using Coronavirus Relief Fund revenue to offset the salary and benefit costs of existing public safety employees.
- **Probation**, with a \$9 million (6.7%) increase, due to a variety of budget changes, including: \$3 million in Growth funding to continue the Monitored Pre-trial Release program with a reduction in State funding, salary and benefit cost increases for existing positions, partially offset by the net result of a \$2.2 million decrease in salary savings and a \$3 million reduction in salary and benefit costs due to the elimination of 22 vacant positions (some of which are restored as part of a State-funded Growth request), a \$3.1 million reduction in fee revenue as a result of AB 1869 and a net \$1.9 million reduction in Title IV-E Foster Care and certain other revenue.
- **Voter Registration and Elections**, with a \$6.3 million increase, including \$4.4 in Growth related to the gubernatorial recall election, salary and benefit costs for existing staff and reduced revenue partly due to the fact that 2022 gubernatorial primary election will have fewer

local contests on the ballot that are responsible for paying a share of elections administration than the 2020 general election and partly due to the Department having received one-time State and federal funding in FY2020-21 as reimbursement for costs incurred in previous years.

- **District Attorney**, with a \$5.7 million (6.8%) increase, due primarily to salary and benefit cost increases for existing staff, including a \$3.2 million reduction in budgeted salary savings reflecting what the Department believes is a more sustainable salary savings level, and a \$1.3 million increase in Net County Cost for three Community Prosecutors that were previously funded by a reimbursement from the Code Enforcement budget (that budget reflects an equivalent reduction in Net County Cost).
- **Appropriation for Contingency**, with a \$5 million increase, bringing the total operating contingency to \$6 million (0.2% of General Fund appropriations). Collective bargaining agreements with all 30 labor unions that represent County employees expire on June 30, 2021. The County is currently negotiating new agreements with those unions. The Recommended Budget includes funding for a 1% cost of living adjustment (COLA) for all employees, but it appears that many agreements will include COLAs in the 2% range. Every 1% increase in salaries increases Net County Cost by approximately \$6 million.
- **IHSS Provider Payments**, with a \$3.4 million (4%) increase, due primarily to the statutorily mandated 4% increase in the County Maintenance of Effort (MOE) requirement.
- **Correctional Health Services**, with a \$3 million (4.9%) increase, including \$2.9 million in Growth (related to the Mays consent decree obligations) and salary and benefit cost increases for existing staff.

Budget Units with the largest decreases in Net County Cost, Semi-discretionary reimbursements and Realignment Backfill include:

- **Human Assistance – Aid Payments**, with a \$12.2 million (4.9%) decrease, due to a projected decline in assistance caseloads.
- **Human Assistance – Administration**, with a \$4.2 million (9.4%) decrease, due primarily to a \$6.4 million shift in CalWORKs funding from CalWORKs Realignment to the State General Fund, the elimination of \$2.1 million in one-time Net County Cost provided in FY2020-21 for the COVID-19 homeless response, partly offset by \$5.5 million in Growth.

**FY2021-22 Recommended Budget
NEW/ENHANCED PROGRAMS**

During the preparation of this Budget, County departments submitted over \$156 million in requests for new or enhanced programs (“Growth” requests), including almost \$90 million in General Fund (Net County Cost) support. For Net County Cost funded Growth, the Recommended Budget includes funding for certain requests, but also identifies Growth requests or portions of Growth requests that will be recommended for funding in the Revised Recommended (September) Budget, if resources are available.

Recognizing that the limited discretionary resources available to fund Growth are largely one-time in nature, the goal in using Net County Cost to fund Growth in the Recommended Budget was to balance ongoing and one-time Growth and address key Board priorities, including:

- Dealing with the impact of homelessness on our community;
- Providing an alternative to police response to persons experiencing mental illness;
- Addressing critical needs for capital improvements in the Regional Parks system and at the Mather Community Campus; and
- Improving the condition of County roads.

Other priorities include addressing critical technology needs, meeting legal mandates and compliance requirements and dealing with the most urgent health and safety issues.

The following table provides a high level summary of how Net County Cost was allocated between on-going and one-time Growth.

FY2021-22 Budget - Net County Cost Funded Growth			
Recommended and Revised Recommended Budgets			
	Total Recommended FY2021-22	Recommended Budget	Revised Recommended Budget*
On-going Growth	\$ 45,858,487	\$ 27,793,665	\$ 18,062,076
One-time Growth	\$ 34,905,134	\$ 29,203,225	\$ 5,701,909
Total Growth	\$ 80,763,621	\$ 56,996,890	\$ 23,763,985
* Resources permitting			

Here are some of the larger requests recommended for funding both in this Recommended Budget and the Revised Recommended Budget.

Ongoing Growth

- **Alternative Emergency Response to Persons Experiencing Mental Health Issues:** \$12 million in appropriations - \$9.9 million in actual expenditures after adjusting for double counting due to internal transfers in the Health Services budget – (\$6.4 million Net County Cost, \$2.1 million in Mental Health Services Act funds and \$1.4 million in federal financial participation) to implement a Mental Health Crisis Response System as an alternative to law enforcement response to emergency calls for service related to persons experiencing mental health issues. This will include operating a mental health crisis call center and crisis response team 24 hours a day, 7 days a week that would provide an alternative to Sheriff/police response throughout the County, except in the City of Sacramento. This funding would also expand operating hours at the Turning Point Community Programs Mental Health Urgent Care Clinic to 24 hours a day 7 days a week.
- **Homeless Encampment Initiative:** \$5.9 million (\$5.5 million Net County Cost, \$400,000 Homeless Housing Assistance and Prevention program (HHAP) 2 revenue) to fund a robust street, shelter, housing connection program designed to get people experiencing homelessness in the unincorporated County off the streets and into temporary and eventually permanent housing. **Resources permitting, the Revised Recommended Budget will include an additional \$1.5 million in Net County Cost for this initiative, bringing the total cost to \$7.4 million (\$7 million Net County Cost).** This will fund two sanctioned encampment sites, each serving 100 people, three encampment teams comprised of four staff each, approximately 25 sanitation stations in the unincorporated area of the County, three scattered site shelters with an additional 15 nightly beds, enhanced housing navigation services to be provided by nine contracted FTEs, and limited-term financial assistance to support the transition to permanent housing.
- **Probation Monitored Pre-Trial Release Program:** \$5 million (\$3 million Net County Cost, \$2 million in State grant revenue) to continue on an on-going basis the Monitored Pre-trial Release Pilot program that was originally funded for 2 years with Community Corrections Realignment Innovation and State grant revenue. This program uses a

validated risk assessment tool to identify inmates who can be released from jail without money bail while awaiting trial and provides appropriate monitoring in the community, thus helping to reduce the jails' population. More than 1,700 defendants have been released to pre-trial since the start of the program and 500 are currently on the caseload.

- **Mays Consent Decree:** \$6.8 million in Net County Cost in the Sheriff's and Correctional Health budgets as part of continuing efforts to provide enhanced staffing and services in the County's jails in order to meet our obligations under the Mays consent decree related to conditions of confinement.
- **Juvenile Justice Realignment:** \$1.9 million (\$58,000 Net County Cost and \$1.9 million in State funding) to begin implementing the realignment of responsibility for supervising certain juvenile offenders from the State to counties, including raising the age of local jurisdiction for certain juvenile offenders to 23, as required by SB823. It is expected that costs for this program will increase over time, as the State is phasing in its implementation.
- **Epidemiology and Laboratory Capacity (ELC) Enhancing Detection Expansion Program:** \$6.4 million in grant funding to Public Health in support of epidemiology and laboratory services to both deal with the current threat of COVID-19 and to prepare and deal with other emerging infectious diseases in the future.
- **Child Protective Services Response:** \$2.5 million (\$1.6 million Net County Cost) to add an additional Foster Care Unit, two additional Emergency Response Units and two additional Public Health Nurses to the Emergency Response Field Program. The additional Foster Care and Emergency Response Units will decrease caseloads in Foster Care from 34 to 26 per Social Worker and in Emergency Response from 13.4 per Social Worker to 12.1, which is close to the recommended level of 10 to 12 per Emergency Response Social Worker per month. The additional Public Health Nurses will support investigations of children who are exposed to or test positive for illegal substances.
- **In-Home Supportive Services (IHSS) Social Worker Unit:** \$1 million (\$521,000 Net County Cost) to add an IHSS Social Worker unit, which will reduce the caseload from 418 to 383 per Social Worker.

- **Body-Worn Cameras – Phase II:** \$907,000 in Net County Cost for Phase II of the implementation of body-worn cameras for Sheriff's Deputies. After this phase is complete, all Sheriff's Deputies, Probation Officers and Regional Parks Rangers will have body-worn cameras.
- **Sub-acute Psychiatric Care Contracts:** \$950,000 in Net County Cost to cover a 4% increase in contract rates (\$350,000) and keep up with an increasing demand for services (\$600,000).
- **Additional Psychiatric Health Facility (PHF) Capacity:** \$881,200 (\$440,600 Net County Cost) to contract for beds in a new 16-bed PHF that Heritage Oaks Hospital is expected to open at the end of FY2020-21.
- **Primary Care Center:** \$1.3 million in federal and State funding to provide additional staffing and cover increased UC Davis contract costs at the Primary Care Center. This includes \$524,000 to cover increased demand for services as patient enrollment has increased from 8,686 in FY2018-19 to 15,412 in FY2020-21 and \$802,000 for UC Davis to continue the current level of provider services at the Clinic.
- **New Property Tax System:** No funding is included in the Recommended Budget, however, **\$15 million in Net County Cost will be included in the Revised Recommended Budget, resources permitting.** The current property tax system is 40 years old and has reached the end of its useful life. If it were to fail, the County would not be able to issue property tax bills or process the receipt of property tax revenue. It is estimated that it will cost approximately \$32 million and take as much as three years to put in place a new system, with \$2 million in annual costs after that. The exact amount that will be spent in each of the three years is not known; the \$15 million that will be included in the Revised Recommended Budget is a rough estimate of the amount that will be spent over the first two fiscal years of the project. Any amount not spent in FY2021-22, will be encumbered and carried over into the next fiscal year.
- **911 Dispatchers:** \$383,000 in Net County Cost to reduce call-answering times at the Sheriff's Emergency Communications Center. **Resources permitting, the Revised Recommended Budget will include an additional \$1.4 million in Net County Cost, bringing the total cost to \$1.8 million.** This will fund 19 FTE positions with a goal of reducing wait times for persons calling 911, thus increasing response times and meeting minimum State call-answering time standards. The State requirement is that 95% of 911 calls be answered

within 15 seconds and the County has been out of compliance for a number of years. In 2017 approximately 82% of 911 calls were answered within 15 seconds. The Sheriff's Office put new practices into place to improve call answering times and shifted staff from answering 10-digit emergency and non-emergency lines as well as other duties. As a result, by 2019, 91.3% of 911 calls were answered within 15 seconds, though there were increased delays in answering the 10 digit emergency lines, likely contributing to significant increase in the number of abandoned calls (people who hang up before the call is answered). In 2020, due to a reduction in call volume for both 911 and 10 digit lines due to the COVID-19 pandemic, 93.5% of 911 calls were answered within 15 seconds and 8.45% of 911 calls were abandoned. This still did not meet State standards, the number of abandoned 10 digit emergency calls increased even more significantly, and the Sheriff's Office anticipates that as the impact of the COVID-19 pandemic fades, call volumes will increase and we will fall further behind in meeting State standards and community needs.

- **Solid Waste – Increased Processing Costs Related to Organic Waste:** \$2.2 million to fund increased processing costs due to an increase in the quantity of organic waste materials received from residential collections and from customers at the North Area Recovery Station (NARS) and the landfill to be diverted away from landfill disposal.

One-time Growth

- **Additional General Fund Support for Road Maintenance Needs:** \$20 million in Net County Cost to fund a General Fund transfer to the Roads Fund and an equivalent increase in Roads Fund appropriations. These funds would be used for pavement rehabilitation projects where the road is on the verge of needing much more costly full reconstruction. Investing \$20 million now could save as much as \$15 million to \$24 million in the future, so the value of the \$20 million in terms of road improvements would be \$35 million to \$45 million. The Transportation Department is prepared to complete all of these projects in FY2021-22, so as to obtain the full cost savings impact. As proposed, the Roads Fund would repay the General Fund \$2 million a year for 10 years starting in FY2022-23. This will provide a sustainable revenue source to the General Fund and allow time to identify other funding sources for road maintenance including the replacement for Measure A that is being contemplated and potential federal and State funding.

- **Recall Election:** \$4.4 million in Net County Cost to cover the cost of the special gubernatorial recall election that it now appears likely will occur in FY2021-22.
- **General Fund Support for Regional Parks Capital Needs:** \$2.4 million in Net County Cost to fund a General Fund transfer to the Parks Construction Fund and an equivalent increase in Parks Construction Fund appropriations. **Resources permitting, the Revised Recommended Budget will include an additional \$1.6 million in Net County Cost, bringing the total cost to \$4 million.** This funding will be used to start to address the \$72 million backlog in Regional Parks capital needs, while allowing time to identify and implement an on-going funding mechanism to address those needs.
- **General Fund Support for Mather Community Campus Capital Needs:** \$1 million in Net County Cost to fund a General Fund transfer to the Capital Construction Fund (CCF) and an equivalent increase in CCF appropriations. **Resources permitting, the Revised Recommended Budget will include an additional \$4 million in Net County Cost, bringing the total cost to \$5 million.** This funding will be used to start addressing the \$11 million backlog in Mather Community campus capital needs, while allowing time to identify and implement an on-going funding mechanism to address those needs.

The table below summarizes those Net County Cost-funded Growth requests that are recommended to be funded in whole or in part in the Revised Recommended Budget, resources permitting, and the recommended priority for funding if insufficient resources are available to fund all of them.

FY2021-22 Budget				
Net County Cost Funded Growth Prioritized for Inclusion in Revised Recommended Budget				
Growth Request	Total Recommended FY2021-22	Amount in Recommended Budget	Revised Recommended Budget	Revised Budget Priority
Human Assistance - Homeless Outreach and Encampment	\$ 6,969,960	\$ 5,469,960	\$ 1,500,000	On-going 1
Finance - New Property Tax System	\$ 73,906		\$ 73,906	On-going 2
Shared Systems - New Property Tax System	\$ 14,926,094		\$ 14,926,094	On-going 2
Sheriff - Dispatchers	\$ 1,818,811	\$ 382,908	\$ 1,435,903	On-going 3
Health Services - ASO in Contracts	\$ 104,905		\$ 104,905	On-going 4
Juvenile Medical Services - ASO in Contracts	\$ 2,853		\$ 2,853	On-going 4
Correctional Health - ASO in Contracts	\$ 18,415		\$ 18,415	On-going 4
Total On-Going	\$ 23,914,944	\$ 5,852,868	\$ 18,062,076	
			\$ -	
General Fund Transfers - To Capital Construction Fund (Mather)	\$ 5,000,000	\$ 1,000,000	\$ 4,000,000	One-time 1
General Fund Transfers - To Parks Construction Fund	\$ 4,000,000	\$ 2,423,091	\$ 1,576,909	One-time 2
Assessor - New Server	\$ 125,000		\$ 125,000	One-time 3
Total One-Time	\$ 9,125,000	\$ 3,423,091	\$ 5,701,909	
			\$ -	
Total	\$ 33,039,944	\$ 9,275,959	\$ 23,763,985	

The following Exhibits A, B and C to this attachment provide the details on funded new or enhanced program requests as well as new or enhanced program requests recommended for funding in the Revised Recommended Budget, resources permitting.

County of Sacramento
Funded - General Fund - New or Enhanced Programs (Detail)

Department/Budget Unit	Growth Summary	Total Appropriations	Net County Cost	FTE
Elected Officials:				
Assessor	This computer-assisted mass appraisal (CAMA) growth request is to continue the ongoing project that was approved and started in FY 2020-21. The CAMA application provides valuation tools that have been developed to deal specifically with mass appraisal, Prop 8 valuations, and Assessment Appeals in the legislative environment that is unique to California. The CAMA program provides specialized solutions that utilize advanced coding, heuristic rules, and algorithms. The CAMA program enhances the utilization of the Assessor's NewAIMS property data to generate accurate assessments more efficiently on real property tax parcels. Not only will Mass Appraisal applications such as our Direct Enrollment Program and Annual Prop 8 Valuations benefit, but also it will improve our ability to expedite the processing of Calamities in the event of floods or fires and reduce the need to hire additional staff to address increased workloads due to voter approved measure like Proposition 19 and Proposition 15. CAMA software would result in reduced staff time, and could potentially adapt seamlessly to mobile appraising tools in the future. The reallocation of deleted position funds for 1.0 vacant FTE Personnel Specialist and 1.0 vacant FTE Information Technology Technician will help fund this request.	\$280,903	\$280,903	0.0
Total - Assessor		\$280,903	\$280,903	0.0
Board of Supervisors	Refresh 14 PCs and 20 monitors that are outdated with expired warranties. The refresh is needed to ensure work is not interrupted due to failing equipment. This is a one-time cost.	\$24,000	\$24,000	0.0
Total - Board of Supervisors		\$24,000	\$24,000	0.0
District Attorney	Add 1.0 FTE Attorney Criminal, Level V position to be dedicated to the Sexually Violent Predator (SVP) program in the Mental Health Litigation Unit to address increased workloads. This request is funded by SB90 SVP revenue.	\$213,909	\$0	1.0
Total - District Attorney		\$213,909	\$0	1.0
Sheriff	This request deletes 5.0 FTE (3.0 FTE Sheriff's Records Specialist and 2.0 FTE Senior Office Assistant) positions and adds 3.0 FTE Sheriff's Records Officer I (SROI) positions. The SROI positions have broader use in that they are permitted to train employees and work in central control and on the housing units. Additionally, SROI positions are able to have more personal contact consisting of interviews, assisting deputies in monitoring inmates, storing inmate property, issuing institutional clothing and administering inmate programs. The Main Jail division has a significant need for the SROI classification due to these duties and the core functions of the division.	(\$61,097)	(\$61,097)	(2.0)
Sheriff	Add 2.0 FTE Sheriff Records Officer I positions for Phase II of the body worn camera project. The positions are needed to manage the digital evidence generated by corrections and courts.	\$207,442	\$207,442	2.0
Sheriff	Add 4.0 FTE Sheriff 911 Call Dispatchers to meet mandated call answer times. The positions are necessary to meet industry standard minimum staffing recommendations. Without the additional staffing, citizens experience extended wait times for both emergency and non-emergency calls. Law enforcement personnel in the field also experience extended wait times. Such delays decrease efficiency and inhibit ability to serve the community effectively. A total of 19.0 FTEs were requested. 4.0 FTEs are being recommended in the June Budget. The balance of 15.0 FTEs is a high priority for funding in September if funds are available.	\$382,908	\$382,908	4.0
Sheriff	Add 4.0 FTE Sheriff's Records Officer I positions and Extra Help at RCCC to meet mandates of Mays Consent Decree. The extra help and 4.0 FTE positions will be used to backfill (sick-leave, vacation, court, training, etc.) and maintain minimum acceptable levels.	\$1,653,652	\$1,653,652	4.0
Sheriff	Add 7.0 FTE (6.0 FTE Sheriff Security Officer and 1.0 FTE Sheriff Records Officer I) positions and Extra Help funding to meet mandates of Mays Consent Decree. The Extra Help and positions will be used to backfill (sick-leave, vacation, court, training, etc.) and maintain minimum acceptable staffing levels across each of four shifts on a consistent basis.	\$2,290,825	\$2,290,825	7.0
Total - Sheriff		\$4,473,730	\$4,473,730	15.0
Total - Elected Officials		\$4,992,542	\$4,778,633	16.0
General Government:				
Clerk of the Board	Add 1.0 FTE Executive Secretary to provide the increasing need for administrative and secretarial support to the Department director and two managers, perform lead work related to the department's administration tracking legally mandated deadlines and monitoring quasi-judicial appeal hearing processes, managing the director's email, public email and master calendars, and overseeing the public counter on behalf of the department and five supervisorial districts, and supervising one entry level clerical position currently performing full-time duties related to the general office and public counter/ general public phone lines of eight offices/programs. This request is unfunded	\$93,492	\$93,492	1.0

County of Sacramento

Funded - General Fund - New or Enhanced Programs (Detail)

Department/Budget Unit	Growth Summary	Total Appropriations	Net County Cost	FTE
Clerk of the Board	Add 1.0 FTE Supervising Deputy Clerk position to supervise deputy clerk staff and agenda management processes of 35 boards and commissions, which are approximately 300 meetings annually. The position is requested to oversee the critical operations of the agenda management functions to ensure accuracy and timeliness of conforming, producing, publishing and distributing agendas, summaries, and material, including executed material and completing other post meeting duties within legally mandated timelines. Currently, the director and assistant clerk have been absorbing these work duties. This request is unfunded.	\$104,848	\$104,848	1.0
Clerk of the Board	Fund purchase of work modules and office furniture for incumbent staff. This request is unfunded. One-Time cost.	\$10,000	\$10,000	0.0
Clerk of the Board	Reallocate 1.0 FTE Deputy Clerk II to 1.0 Accounting Technician Confidential with general fund totaling \$3,525 to appropriately classify the position with the duties performed related to processing financial transactions regarding assessed property values and changes to the tax roll determined by the Assessment Appeals Board (Board of Equalization).	\$3,525	\$3,525	0.0
Clerk of the Board	Replace 18 Desktop computers and ancillary equipment. The equipment has reached the end of its useful life, warranties have expired and replacement parts/software are not available. The hard drive becomes more susceptible to failing as it ages and this can result in loss of data and not meeting/completing legally mandated timelines and actions. This request is unfunded. One-Time cost.	\$20,000	\$20,000	0.0
Clerk of the Board	Replace a boards and commissions database that has been in use for 18 plus years to manage and track the appointments of 68 boards/commissions and the membership of over 580 members. The software has reached the end of its useful life, and needs to be replaced. The hard drive becomes more susceptible to failing as it ages and this can result in loss of data and not meeting/completing legally mandated timelines and actions. This request is unfunded. One-time purchase.	\$100,000	\$100,000	0.0
Clerk of the Board	Request to add 1.0 FTE Deputy Clerk II position to balance the existing workload associated with the agenda management of 35 boards and commissions holding approximately 300 meetings annually, which includes, but is not limited to, meeting agenda deadlines, performing the duties of preparing court records/transcripts, and managing an overall increased workload to meet legally mandated deadlines. This request is unfunded.	\$88,132	\$88,132	1.0
Clerk of the Board	Transfer 1.0 FTE Administrative Services Officer I (ASO I) from the County Executive Cabinet to the Clerk of the Board. The duties include, but not limited to, managing the board agenda process, analyzing board material, meeting legally mandated deadlines, preparing comprehensive reports and notes for the County Executive and managing the Youth Commission. The current FTE is classified as a Sr. Administrative Analyst in the County Executive Cabinet (Reduction 13286).	\$126,991	\$126,991	1.0
Total - Clerk of the Board		\$546,988	\$546,988	4.0
County Executive Cabinet	Staff is requesting \$91,500 for one-time redistricting services. Costs include project management and GIS services, which will provide maps, and integration of mapping data provided by a contracted consultant, which is a growth request in the Non-Departmental Costs Budget unit. This request is contingent upon approval of a growth request in the Non-Departmental Cost budget (Budget Unit 5770000).	\$91,500	\$91,500	0.0
Total - County Executive Cabinet		\$91,500	\$91,500	0.0
Criminal Justice Cabinet	Add 1.0 FTE CEO Management Analyst 2 to provide assistance and support services for the Criminal Justice Cabinet including research, analysis, planning and coordination. This request is fully-funded with Community Corrections Planning funds. This request is contingent upon approval of a growth request in Budget Unit 7440000 (2011 Realignment).	\$189,904	\$0	1.0
Total - Criminal Justice Cabinet		\$189,904	\$0	1.0
Fair Housing Services	One-time funding for the Renters Helpline website overhaul is needed as the funders group has requested that Sacramento County participate in the cost of this work to promote a more user-friendly interface. The current website is not user-friendly and there is a need to present more information about tenant's rights in a more user-friendly and professional manner. The overhaul of the website will include more frequently asked questions to assist with helpline call volume for efficiencies, a content management platform that would allow staff to make minor updates, logo and graphics updates, and possibly a live chat feature.	\$10,000	\$10,000	0.0
Total - Fair Housing Services		\$10,000	\$10,000	0.0
Financing-Transfers/Reimbursement	Funding to complete deferred maintenance and Americans with Disabilities Act (ADA) improvements to park facilities for high priority projects. This request is contingent upon approval of a growth request in the Parks Construction budget (Budget Unit 6570000).	\$2,423,091	\$2,423,091	0.0

County of Sacramento
Funded - General Fund - New or Enhanced Programs (Detail)

Department/Budget Unit	Growth Summary	Total Appropriations	Net County Cost	FTE
Financing-Transfers/Reimbursement	Provide a General Fund loan to the Road Fund for \$20 million. Due to an aging roadway system, the County's pavement maintenance backlog in 2019 was assessed at \$784 million. Due to this pavement maintenance backlog, there are many roadways that need rehabilitation with a pavement overlay. The maintenance cost for roadways increases when rehabilitation work is delayed due to lack of funding availability. Some roadways, if not addressed with pavement rehabilitation projects, would require a full reconstruction in the future. For example, if 25% to 35% of the roadways slip to full reconstruction due to lack funding, the costs will increase up to four times to reconstruct the roadway. The savings realized by investing \$20 million could range from \$15 million to \$24 million by avoiding expensive reconstruction of roadways in the future. Therefore, a one-time \$20 million investment now has the equivalent impact of spending \$35 million to \$44 million later; and this makes significant investments in road improvements now, while we wait to see what additional resources may become available as a result of federal or state initiatives or the new Measure A. The loan will be repaid over a ten-year period at \$2 million per fiscal year starting in Fiscal Year 2022-23. This request is contingent upon approval of a request in the Roads Fund budget (Budget Unit 2900000).	\$20,000,000	\$20,000,000	0.0
Financing-Transfers/Reimbursement	This request is to provide General Fund contribution for health and safety capital projects at the Mather Community Campus, identified as Priority One projects in the recent facility condition assessment. This is a one-time request. This request is contingent upon approval of a growth request in the Capital Construction budget (Budget Unit 3100000).	\$1,000,000	\$1,000,000	0.0
Financing-Transfers/Reimbursement	This request is to provide General Fund contribution to the Environmental Management Department (EMD) for Sacramento City and Metro Fire (Fire) Level I thru Level III hazardous material response in the County of Sacramento. EMD currently has contracts with Fire, cities and other departments in Sacramento County in order to reimburse Fire for their response. County departments and cities each pay a portion in order to reimburse Fire for their response time to hazardous material calls in the cities and County of Sacramento. EMD cannot use revenues for purposes other than their legally intended mandates. This is to fund County costs of administering the contract for hazardous material response efforts in EMD. This request is contingent upon approval of a growth request in the EMD budget (Budget Unit 3350000).	\$109,000	\$109,000	0.0
Total - Financing-Transfers/Reimbursement		\$23,532,091	\$23,532,091	0.0
Non-Departmental Costs/General Fund	Camera and connectivity costs for Phase II of the Sheriff's body camera project. This request includes cameras for Airport Division, Regional Transit Security, Civil Bureau, Security Services, Folsom Dam Bureau, CSI, Academy, Corrections and Court.	\$700,000	\$700,000	0.0
Non-Departmental Costs/General Fund	Contract with a consultant to develop organizational cultural change efforts to reinforce desired ideal constructive culture, an organization that goal-sets for achievement, clear expectations for empowerment, individual and other growth and development team - based cooperation expectations throughout the county-wide organization to drive higher forms of engagement, performance and productivity. This cost will be for two years.	\$200,000	\$200,000	0.0
Non-Departmental Costs/General Fund	Contract with a consultant to provide redistricting services for the County Redistricting Process. Part of this contract cost is being paid in FY 2020-21. This is a one-time cost. This request is contingent upon approval of a growth request in the County Executive Cabinet budget (Budget Unit 5730000).	\$90,000	\$90,000	0.0
Total - Non-Departmental Costs/General Fund		\$990,000	\$990,000	0.0
Planning and Environmental Review	Addition of 1.0 FTE Assistant Landscape Architect III position to perform landscape reviews consistent with state mandated Water Efficient Landscape Ordinance. Re-allocate the funds (\$107,852) used for the loaned Department of Transportation (DOT) staff to fund the position for a net-zero cost. This request was coordinated with DOT as DOT is encountering upcoming retirements and promotions that will impact assistance provided to Planning.	\$0	\$0	1.0
Planning and Environmental Review	Addition of 1.0 FTE Associate Planner for Mitigation Monitoring and Reporting Program (MMRP) due to increased workload. The current Associate Planner working on MMRP is approximately 40% behind on reviews due to increased workload resulting in the delay in approval of permits. There is sufficient workload to offset the cost of the position.	\$131,735	\$0	1.0
Planning and Environmental Review	Ongoing funding for two student interns (temporary positions) to provide low-cost research and analytical support to the department with an offsetting decrease to Engineering Services in the amount of \$57,114 for a net-zero cost. This funding will re-establish a program for paid student intern positions for FY 2021-22. The program was removed from the Planning budget in FY 2019-20, due to budget shortfalls. With a subsequent 'true-up' of budget allocations to Planning and continued strong development application activity, Planning management believes that the program can now be supported on an ongoing basis.	\$0	\$0	0.0
Planning and Environmental Review	The Department currently does not have staff that meet the minimum professional qualifications for a prehistoric or historic-era archaeologist. As a result, the County has not been able to obtain Certified Local Government status and therefore, cannot enter into Programmatic Agreements (PA) with federal entities to streamline cultural resources review. To stay in compliance with CEQA, NEPA, NHPA and SSHCP laws, the Department needs to have an archaeologist staff member with the right qualifications under the Associate Planning classification. Position costs will be offset by revenue.	\$131,735	\$0	1.0

County of Sacramento
Funded - General Fund - New or Enhanced Programs (Detail)

Department/Budget Unit	Growth Summary	Total Appropriations	Net County Cost	FTE
Planning and Environmental Review	One-time General Fund contribution of \$95,000 for scoping of interactive mapping software to assist with County Zoning Code related tasks. The current mapping software is not efficient and increases staff time and costs as well as negatively impacting customer experience. Funding will support the scoping of the new interactive software that can create interactive zoning maps and development of zoning codes that will increase staff productivity and efficiency when looking up information and processing applications. It will also allow for a user-friendly interface for the public to obtain basic zoning and land use information to seamlessly apply for planning entitlements. Staff from the Department of Technology and Planning and Environmental Review Department have held preliminary meetings with some software companies to obtain an estimated budget amount for the initial development of the interactive mapping software scope.	\$95,000	\$95,000	0.0
Total - Planning and Environmental Review		\$358,470	\$95,000	3.0
Total - General Government		\$25,718,953	\$25,265,579	8.0
Administrative Services:				
County Clerk/Recorder	Increase appropriations by \$938,000 to relocate the County Clerk/Recorder office from its present downtown location in a county-owned building to a leased facility location. This relocation will allow the Department to provide improved services to customers, and also offer dedicated and free parking to customers and staff with convenient access to Highway 50, I-80 and Downtown Sacramento. This new location will also provide one more indoor marriage ceremony room, and an outdoor courtyard option for couples. It will also provide a comprehensive kiosk area and a more efficient customer counter layout to enhance the customer experience. There are no departments impacted by the relocation but the vacated existing space will become unassigned space to be included in the county-owned facility allocation to other departments. A lease has not been negotiated yet but the tentative target date for this move is the fourth quarter of FY 2021-22. The request is funded, contingent upon approval of a growth request in the Clerk/Recorder Fees budget (Budget Unit 3241000). This is a one-time cost.	\$938,000	\$0	0.0
Total - County Clerk/Recorder		\$938,000	\$0	0.0
Personnel Services	The growth request will provide funding to hire a contractor for the purposes of developing a curriculum and facilitate classes to enable Countywide cultural transformation, support departments to grow and develop leaders from within, and provide exemplary service to the community. The proposed leadership program will be centered around skills, abilities, competencies, and attributes of leaders. This is a one-time cost.	\$200,000	\$200,000	0.0
Total - Personnel Services		\$200,000	\$200,000	0.0
Voter Registration And Elections	Add 1.0 FTE Election Assistant position to survey and maintain proper documentation for Vote Centers under the Americans with Disabilities Act (ADA) and conduct poll worker training classes to ensure compliance with various mandates. The \$72,426 cost of the position is offset by a reduction in temporary service charges that will be saved with this request.	\$0	\$0	1.0
Voter Registration And Elections	Appropriations to administer the Governor Newsom Recall Election, to include printing, inserting, and mailing ballots and voter guides; setting up in-person voting locations; configuring and deploying the accessible ballot marking application for military and overseas voters; increase staffing levels for all ballot processing, ballot security, and election activities; conduct training and staffing of poll workers; order required supplies; and hire services for equipment delivery to in-person voting locations.	\$4,417,231	\$4,417,231	0.0
Total - Voter Registration And Elections		\$4,417,231	\$4,417,231	1.0
Total - Administrative Services		\$5,555,231	\$4,617,231	1.0
Municipal Services:				
Animal Care And Regulation	Add 1.0 FTE Assistant Director, Department of Animal Care and Regulation. This position will oversee the day-to-day operations of the shelter, field services, and the medical unit; allowing the Director to focus more time on overall department leadership, policies, goals, and direction, as well as public relations, community outreach and networking with other animal care and regulation agencies and associations.	\$193,082	\$193,082	1.0
Total - Animal Care And Regulation		\$193,082	\$193,082	1.0
Regional Parks	Ongoing funding for 0.75 FTE extra help staff (\$26,801) for the picnic program, offset by increased revenues for a net-zero cost. Staff is needed to check-in picnic reservations at our major parks on the weekends, which would also prevent non-permitted events and activities in the parks. After event check-in and monitoring of park sites, staff would provide parking support and write citations for failure to pay park fees.	\$26,801	\$0	0.0

**County of Sacramento
Funded - General Fund - New or Enhanced Programs (Detail)**

Department/Budget Unit	Growth Summary	Total Appropriations	Net County Cost	FTE
Regional Parks	Re-allocate 1.0 FTE Administrative Services Officer 3 vacant position to 1.0 FTE Senior Planner. Due to the complexity of issues involving land use planning, grant funded projects, and development projects within the Regional Parks system, a first level managerial position is crucial. Regional Parks' operational needs require a position to manage the numerous projects occurring within Regional Parks and the future projects slated for Regional Parks; as well as, applying for and managing the funding sources for those projects. The primary duty of the Administrative Services Officer 3 position was acting as the financial officer for the Department. The responsibilities of that position will be distributed between the Deputy Director, Senior Accountant, and Administrative Services Officer 2. Operationally, it is prudent to consolidate the planning activities and responsibilities and delegate the financial officer's responsibilities to Park's administrative staff to better serve Regional Parks.	\$0	\$0	0.0
Regional Parks	Funding for grazing contracts on the American River Parkway and Dry Creek Parkway, for fire risk reduction. Grazing has proven to be an effective, environmentally friendly means to reduce the fire fuel loads in our Regional Parks system. Past activity has been funded with one time authorizations from the Board of Supervisors and salary savings from the Department. The benefits of funding this one time growth request include improved safety on both parkways, protection of the natural environment and reduction of power outages due to fire impacts in the lower American River Parkway.	\$200,000	\$200,000	0.0
Regional Parks	One-time funding for replacement of three 60" mowers and one 72" mower. Equipment ranges between 15-20 years old, and is obsolete. It is increasingly difficult to find replacement parts to keep the equipment functional. Purchase of this equipment will aid staff in efficiently maintaining turf areas and picnic sites within the Regional Parks system. Equipment may be moved between Regional Parks and Open Space program to other programs such as the American River Parkway as system-wide equipment needs are evaluated and prioritized.	\$41,500	\$41,500	0.0
Total - Regional Parks		\$268,301	\$241,500	0.0
Total - Municipal Services		\$461,383	\$434,582	1.0
Public Works And Infrastructure:				
Code Enforcement	Add 1.0 FTE Code Enforcement Officer for increased services to Waste Management & Recycling. The position will be funded by Waste Management & Recycling. Due to the upcoming new ordinances related to garbage recycling, Waste Management will fund another position as we increase outreach for commercial, industrial, multi-unit complexes, and single family residences about what can and can't go in to the different cans. This will also increase the amount of enforcement required going forward. This increase in services will allow Waste Management and Code Enforcement to develop the program and outreach, and implement the changes in a timely manner before it takes effect in 2024.	\$97,745	(\$33,815)	1.0
Total - Code Enforcement		\$97,745	(\$33,815)	1.0
Total - Public Works And Infrastructure		\$97,745	(\$33,815)	1.0
Social Services:				
Child, Family and Adult Services	Reallocate Senior Office Assistant to Administrative Services Officer 1 to address the need to a higher level of skills to administer various databases and create management reports to help control costs and efficient use of country assets. Reallocate Human Services Supervisor-Master's Degree to Administrative Services Officer 1 to provide appropriate supervision of Paralegal team. Reallocate Senior Office Assistant to Account Clerk 2 to provide appropriate support of IHSS Provider Payroll. Reallocate Volunteer Program Coordinator to Human Services Division Manager to provide appropriate oversight of the IHSS Program as the needs in the community increase.	(\$4,047)	(\$6,794)	0.0
Child, Family and Adult Services	Add 300 NetMotion licenses to allow staff to work remotely and log into the County VPN system quickly and efficiently. Without these licenses staff are not as efficient.	\$19,200	\$13,440	0.0
Child, Family and Adult Services	Add 3.0 Human Services Social Workers, Master's Degree positions and a 1.0 Human Services Social Worker Supervisor, Master's Degree position for Extended Foster Care. Adding 3.0 Social Worker FTE allows caseloads to be reduced from an average of 34 to an average of 26 per social worker, allowing more time to better prepare young adults leaving foster care to achieve independence and self-sufficiency. An additional 1.0 Supervisor FTE will allow for proper supervision ratios. 1991 Social Service Realignment can be used as match for the federal funds.	\$498,815	\$349,170	4.0
Child, Family and Adult Services	Add 6.0 FTE Human Services Social Worker, Master's Degree positions in the Emergency Response Program to ensure comprehensive assessments regarding child safety and effective delivery of services to vulnerable children and families within the community. The goal is having more children remain safely in their homes and reduced costs in the Human Assistance Aid Payment Budget. Adding 1.0 FTE Human Services Social Worker Supervisor, Master's Degree position in the Emergency Response Program will allow for Social Worker to Supervisor ratios be 5-6:1. The average referral per FTE combined for 2019/2020 was 13.4. If only the first unit is added, caseloads would reduce to 12.8; adding this second unit would reduce the average caseload to 12.1, which is more closely aligned with the recommendation of 10-12 field investigations per month for Emergency Response field investigations. 1991 Social Service Realignment can be used as match for the federal funds.	\$861,874	\$603,312	7.0

**County of Sacramento
Funded - General Fund - New or Enhanced Programs (Detail)**

Department/Budget Unit	Growth Summary	Total Appropriations	Net County Cost	FTE
Child, Family and Adult Services	Add 6.0 FTE Human Services Social Worker, Master's Degree positions in the Emergency Response Program to ensure comprehensive assessments regarding child safety and effective delivery of services to vulnerable children and families within the community. The goal is having more children remain safely in their homes and reduced costs in the Human Assistance Aid Payment Budget. Adding 1.0 FTE Human Services Social Worker Supervisor, Master's Degree position in the Emergency Response Program will allow for Social Worker to Supervisor ratios be 5-6:1. The average referral per FTE combined for 2019/2020 was 13.4. The addition of this unit will reduce the referral caseload to 12.8, which more closely aligns with the recommendation of 10-12 investigations per month for Emergency Response field investigations. 1991 Social Service Realignment can be used as match for the federal funds.	\$861,874	\$603,312	7.0
Child, Family and Adult Services	Add one IHSS Social Worker Unit (1.0 FTE Human Services Supervisor and 8.0 FTE Human Services Social Workers) to perform annual in home assessments and reduce caseloads from 418 to 383 cases per worker and 1.0 FTE Account Clerk to assist the payroll call center to process provider documents. 1991 Social Service Realignment can be used as match for the federal funds.	\$1,042,000	\$521,000	10.0
Child, Family and Adult Services	There has been an increase in the number of babies served who are exposed to, or test positive for substances. This is to add 2.0 FTE Public Health Nurses in Emergency Response (ER) Field program to support the investigations of affected children. 1991 Social Service Realignment can be used for the federal funds.	\$280,312	\$77,967	2.0
Total - Child, Family and Adult Services		\$3,560,028	\$2,161,407	30.0
Child Support Services	The Department of Child Support Services proposes to delete 3.0 Vacant FTEs and replace them with 2.0 FTE Child Support Officer Level 2 to the Collections – All Children Emancipated Team. This request is fully offset by the deletion of 3.0 vacant FTEs. Funding includes Title IV-D Child Support Enforcement Revenue, which equals \$57,225 in State (34%) and \$111,085 in Federal (66%) FFP match funds. The All Children Emancipated Team handles all collections and casework relating to enforcement cases with all children emancipated, which reduces the number of calls to other enforcement workers. The addition of two Child Support Officers will reduce the caseload assigned to other staff on the team by 20%, which will benefit the customers by allowing staff more time with each individual customer, and will allow the Department to focus on more specialized collection activity such as liens, and 3rd-party lawsuits.	\$168,310	\$0	2.0
Total - Child Support Services		\$168,310	\$0	2.0
Correctional Health Services	Add 1.0 FTE Pharmacist and 1.0 FTE Pharmacy Technician to expand Main Jail pharmacy operational hours from 10 hours to 16 hours per day 7 days per week, consistent with the Medical Remedial Plan. The Pharmacist will approve and package medication orders and order changes closer to medication administration timeframes. The Pharmacy Technician will facilitate ordering and stocking medications, filling medication orders, and distributing medications to patients.	\$280,189	\$280,189	2.0
Correctional Health Services	Add 17.0 FTE nursing staff at County Jail facilities for the expansion of medical services consistent with the Medical Remedial Plan. These positions will improve the timeliness of medication administration, Health Services Request, discharge planning program, chronic care management and allow for the establishment of an infection prevention program at the Sacramento County Main Jail and Rio Cosumnes Correctional Center (RCCC). The 17 requested positions include 5.0 FTE Registered Nurse Level 2, 2.0 FTE Supervising Registered Nurses, 8.0 FTE Licensed Vocational Nurses, 1.0 FTE Licensed Vocational Nurse Level 2, and 1.0 FTE Medical Assistant. The additional FTE will offset existing registry costs by \$1,400,000.	\$353,383	\$353,383	17.0
Correctional Health Services	Add 4.0 FTE staff to provide administrative support related to quality improvement and compliance, consistent with the Mays consent decree. The Remedial Plan requires a comprehensive quality improvement and compliance program including policy and procedure changes, training, and tracking data, etc. 1.0 FTE Registered Nurse Level 2 will perform quality improvement and compliance related to standard of care, 1.0 FTE Human Services Program Planner B will assist with compliance requirements and support, and 2.0 FTE Senior Office Assistants will support the Medical Records Unit and perform discharge planning functions to enhance continuity of care.	\$432,740	\$432,740	4.0
Correctional Health Services	Add funding for 6.0 FTE Registered Dental Assistants to replace existing registry staff to provide inmate dental services. The Medical Remedial Plan recommends adding permanent County positions based on the enhanced level of jail medical services required. The requested amount of \$42,049 is the difference between the existing registry contract and the cost of the permanent positions. This is a newly proposed classification and will require approval by the Civil Service Commission and Board of Supervisors.	\$42,049	\$42,049	0.0
Correctional Health Services	Contract increase for mental health services in the Outpatient Psychiatric Pod (OPP) for patients requiring intensive services. This request will increase the number of patients served in the OPP by 150, from 125 approved in FY2020-21, to 275. This proposed contract increase complies with the consent decree and is consistent with the provisions of the Mental Health Remedial Plan.	\$1,795,121	\$1,795,121	0.0
Total - Correctional Health Services		\$2,903,482	\$2,903,482	23.0

County of Sacramento
Funded - General Fund - New or Enhanced Programs (Detail)

Department/Budget Unit	Growth Summary	Total Appropriations	Net County Cost	FTE
Health Services	Add 7.0 FTE Limited-Term staff for the Primary Care Center Clinic to meet increased clinical and administrative demands resulting from increased patient enrollment and the addition of new programs. Patient enrollment has increased from 8,686 in FY2018-19 to 15,412 in FY2020-21. The requested positions include 2.0 FTE Office Assistant Lv 2, 2.0 FTE Medical Assistant Lv 2, and 1.0 FTE Licensed Vocational Nurse.	\$524,244	\$0	7.0
Health Services	Increase contract with UC Davis for medical provider services at the Primary Care Center Clinic by \$802,316 to maintain the current level of medical provider services. In FY 2020-21 this increase was partially supported with a one-time revenue from FY2018-19 Medi-Cal cost settlement, but in FY 2021-22, the increasing Medi-Cal revenue produced by the Clinic will sustain this increase.	\$802,316	\$0	0.0
Health Services	Reduce provider payments in the amount of \$1,500,000 (funded by 2011 Realignment) and increase Construction and Supplies to support the implementation of a substance use residential/withdrawal management (detoxification) treatment facility, specifically designed for clients with methamphetamine use disorder. This request is for one-time funding representing a twelve-month period to secure a facility site, provide all renovation costs to the selected site to meet all state and local guidelines for licensure and certification to provide substance use disorder treatment services. This is a net zero difference.	\$0	\$0	0.0
Health Services	Requesting 1.0 FTE Senior Accountant in the Fiscal Services Unit to provide accounting support to Mental Health Medi-Cal Administrative Activities (MAA) program. Behavioral Health was able to identify Mental Health MAA, a new source of revenue to offset the increase in the Net County Cost. An Accountant is required to anticipate the growth, volume, and complexity of the MAA program as well as the claiming requirements under the program. Ensure compliance to the federal, state and local regulations, policies and procedures for all participating agencies in the Sacramento Regional authority. This request is contingent upon approval of the request in the Department of Health Services Budget Unit 7290000.	\$187,233	\$0	1.0
Health Services	Requesting 16.0 FTE Limited Term positions, 1.0 FTE Permanent Epidemiologist position and a host of temporary and on-call staff to support the ELC Cares Enhancing Detection Expansion program (ELC Program) in order to meet the requirements of the State of California, Department of Public Health (CDPH). The grant provides critical resources to Public Health in support of a broad range of COVID-19/SARS-COV-2 testing and epidemiologic surveillance related activities. Without these positions, DHS Public Health will be unable to appropriately respond and meet the requirements of this ELC Program. This request also includes costs for training, modification of space, employee workstations and miscellaneous office equipment. Once the Grant ends on July 31, 2023, the Infectious Disease grant, Emergency Preparedness and Vital Records will fund the 1.0 FTE permanent Epidemiologist position.	\$6,432,731	\$0	17.0
Health Services	The Women, Infants & Children (WIC) Program has been awarded \$91,424 grant from First 5 Sacramento that begins in FY 2021-22 and will last through FY 2023-24. The grant will allow WIC to provide a Breastfeeding Support Service through a contract with Community Resources Project. The acceptance of this grant will go to the BOS on April 6.	\$91,424	\$0	0.0
Health Services	Add 1.0 FTE Emergency Medical Services (EMS) Coordinator to fully implement, monitor and provide oversight of state mandated programs, facilitate quarterly stakeholders meetings, represent EMS at certification inspections, and prepare required annual State plans. This request includes one-time funds of \$10,000 for office supplies and equipment.	\$148,094	\$148,094	1.0
Health Services	Add 1.0 FTE Emergency Medical Services (EMS) Specialist Lv2 position to coordinate and develop the EMS Professional Standards Program, which includes conducting investigations of EMS Personnel and EMS ambulance providers based on public complaints and violations of statutes and/or policies and inappropriate medical care. This request includes one-time funds of \$10,000 for office supplies and equipment.	\$119,265	\$119,265	1.0
Health Services	DHS, in collaboration with the Department of Human Assistance, seeks growth to deliver comprehensive street outreach and connections to shelter, housing, and behavioral health services for individuals experiencing homelessness in the unincorporated county. This request includes the addition of 8.0 FTE staff to conduct mental health field assessments and substance use prevention and treatment and link individuals to services, as well as \$20,000 for a contracted Physician to triage and provide urgent medical services on a limited basis, and \$25,886 for equipment and technology needs for staff. Positions include 1.0 FTE ASO 1, 2.0 FTE Mental Health Counselor, 1.0 FTE Sr. Mental Health Counselor, 1.0 FTE Mental Health Program Coordinator, 1.0 FTE Sr. Behavioral Health Peer Specialist and 2.0 FTE Behavioral Health Peer Specialist. The total cost of \$848,650 will be reimbursed by the Department of Human Assistance (Budget Unit 8100000), which has a linked growth request.	\$848,650	\$0	8.0
Health Services	Health Services, Behavioral Health Services (BHS) requests General Fund to operate a 24/7 Crisis Call Center, Crisis Response Team. Operating 24/7 days per week. The request includes 55.0 FTE to ensure adequate staffing and operating costs including five vehicles, appropriations for lease costs, marketing and equipment to support three shifts 7 days per week for both the Crisis Call Center and Response Team. To ensure adequate infrastructure to support 24/7 crisis response Health Services, the request also includes an increase the existing Turning Point Community Programs, Mental Health Urgent Care Clinic contract, from \$3.0 million to \$6.5 million, an increase of \$2.1 million in MHSA and \$1.4 million in Federal Financial Participation funds to expand operating hours to 24/7 days per week.	\$12,023,659	\$6,423,659	55.0

**County of Sacramento
Funded - General Fund - New or Enhanced Programs (Detail)**

Department/Budget Unit	Growth Summary	Total Appropriations	Net County Cost	FTE
Health Services	Increase contract with California Hearing Officers to conduct additional Certification Review Hearings of individuals placed on involuntary hold. State law requires a due process for individuals who are placed on involuntary hold beyond 72 hours. Approximately 7,800 certification review hearings are conducted annually for Sacramento County clients. DHS has used one-time funding to cover contract increases the past two years and is requesting \$100,000 in ongoing NCC support moving forward. This request would increase the contract by \$100,000, from \$390,006 to \$490,006.	\$100,000	\$100,000	0.0
Health Services	Increase contract with Crestwood Behavioral Health, Inc. (Crestwood) Psychiatric Health Facilities (PHF) by \$358,432 for the provision of inpatient psychiatric services. Effective July 1, 2020, the Crestwood daily bed rate will increase 3% to \$900. Funding for this contract is 50% FFP and 50% Net County Cost. The total Net County Cost is \$179,216. This request is eligible for 1991 Mental Health Realignment.	\$358,432	\$179,216	0.0
Health Services	Increase contract with Heritage Oaks Hospital (HOH) for additional Psychiatric Health Facility (PHF) capacity. HOH is expected to open a new 16 bed PHF by the end of FY2020-21. The daily bed rate will be \$947. Funding for this contract is 50% FFP and 50% Net County Cost. The total Net County Cost is \$440,600. This request is eligible for 1991 Mental Health Realignment.	\$881,200	\$440,600	0.0
Health Services	Increase pooled sub-acute psychiatric care contracts by \$950,000, from \$7,298,680 to \$8,248,680, to fund current use trends for sub-acute beds. Sub-acute beds provide a less expensive alternative to in-patient psychiatric acute care facilities. In FY 2021-22 rates will increase by 4 percent, resulting in a cost increase of \$350,000 to sustain current patient levels. This request is eligible for 1991 Mental Health Realignment.	\$950,000	\$950,000	0.0
Total - Health Services		\$23,467,248	\$8,360,834	90.0
Human Assistance-Administration	<p>The Department of Human Assistance (DHA) seeks to utilize HHAP-2 funding to support the following activities: approximately \$1,260,000 to fund street outreach for county identified encampments, beginning in FY 2021-22 through FY 2023-24, with an annual budget of \$420,000; approximately \$168,000 will be utilized in FY 22/23 to expand the County's Prevention and Intervention (P&I) Program for Transition-Age Youth (TAY), aged 18-24; approximately \$275,000 will be utilized in FY 2023-24 to expand the County's (P&I) Program to continue the current expansion funded through HHAP-1, which is scheduled to end June 30, 2023; and approximately \$877,267 to fund weather respite for unsheltered individuals during adverse weather events, beginning in FY 2021-22 through FY 2023-24.</p> <p>In FY 2021-22, DHA seeks to utilize \$364,700 in HHAP-2 funding to: fund weather respite for unsheltered individuals during adverse weather events and administrative staffing costs. Please note: the \$420,000 to fund street outreach for county identified encampments is included within the Homeless Service's Comprehensive Street, Shelter and housing Connections growth request.</p> <p>In FYs 2022-23 and 2023-24, DHA seeks to utilize the remaining HHAP-2 funding to: continue homeless outreach to identified encampments through additional contracted staffing, up to 4.0 FTEs, with dedicated and flexible financial supports to assist participants in their transition to housing permanency; continue weather respite for unsheltered individuals during adverse weather events; expand the Prevention and Intervention Program (P&I) for Transition-Age Youth (TAY), aged 18-24, to provide flexible financial supports to secure and stabilize housing; and administrative staffing costs.</p> <p>HHAP-2 funding is anticipated to be fully expended by June 30, 2024 and all services developed or expanded through this funding will conclude on this date. Indirect staffing positions partially funded through HHAP-2 will be absorbed within the Department's existing budget after FY 2023-24. □</p>	\$364,700	\$0	0.0
Human Assistance-Administration	DHA seeks a growth of \$5,889,960 of which \$5,469,960 is in General Fund Allocation and \$420,000 is in Homeless Housing, Assistance and Prevention Program (HHAP) 2 revenue to fund a robust street, shelter, housing connection program in partnership with DHS. This will add 8.0 FTE positions to the DHA and the Homeless Services Division, 8.0 staff to DHS, 12.075 FTE contracted housing navigation/physician medical support staff, and additional funding for sanitation stations, sanctioned encampment sites with wrap-around services, scattered-site shelters and flexible financial assistance for rehousing. This request is contingent on approval of a growth request in the Health Services budget (Budget Unit 7200000). Due to anticipated efforts to secure and obtain two sanctioned encampment sites, an additional \$1,500,000 will be requested as a priority for September Budget.	\$5,889,960	\$5,469,960	8.0
Total - Human Assistance-Administration		\$6,254,660	\$5,469,960	8.0

County of Sacramento

Funded - General Fund - New or Enhanced Programs (Detail)

Department/Budget Unit	Growth Summary	Total Appropriations	Net County Cost	FTE
Probation	<p>Senate Bill 823 (Division of Juvenile Justice (DJJ) Realignment) establishes a phased approach to the closure of California's DJJ, raising the age of local jurisdiction to 23 for juvenile WIC 707 (b) offenses and 25 for adjudicated offenses in adult court. Youth already committed to DJJ will remain in their care and custody, but the State will no longer receive new commitment referrals effective July 1, 2021. To help offset this shift in responsibility, counties will receive some resources to continue supervision and deliver services to this population.</p> <p>The new program will be supported by 12.0 FTE existing positions (2.0 FTE Deputy Probation Officers and 10.0 Assistant Probation Officers) and will require funding for services, supplies, and equipment. The positions will be fully funded and operational costs will be partially funded with state funds in the amounts of \$1,754,311 and \$121,858, respectively, totaling \$1,876,169, in FY 2021-22; this request includes \$58,210 in county costs to fully fund operations for this program. Operational expenses include contracts for treatment services with community based organizations in the amount of \$178,000 and workstation equipment in the newly opened unit's office in the amount of \$2,068. Thereafter, we request base staffing and operational costs not supported by the annual state allocation be funded. If approved, the Department proposes to reinstate and reallocate the 12.0 FTE slated to be cut in the base to this program.</p>	\$1,934,379	\$58,210	12.0
Probation	<p>The Probation Department operates the Pretrial Program and conducts assessments on individuals booked into custody to determine who can safely be released and monitors them in the community while they await their court appearances.</p> <p>The Pretrial Program is an alternative to incarceration that minimizes impacts to individuals and their families, and helps address inequities in the system for those that cannot afford bail; thereby, reducing the jail population as well as costs associated with incarceration. The estimated cost of jail custody is \$155/day/person, whereas, Pretrial monitoring costs approximately \$25/day/person. More than 1700 people who were released to Pretrial since the start of the program would have otherwise been in custody until their court dates. Of those, approximately 87% had no new arrests during their supervision on pretrial release.</p> <p>To continue providing this successful program, Probation requests a total of 25.0 FTE permanent positions (1.0 FTE Assistant Chief Deputy, 3.0 FTE Supervising Probation Officers, 9.0 FTE Senior Deputy Probation Officers, 8.0 FTE Deputy Probation Officers, 1.0 FTE Administrative Services Officer II, 2.0 FTE Administrative Services Officer I, and 1.0 FTE Senior Office Assistant) in the amount of \$4,775,993; operational expenses in the amount of \$204,794; and remaining grant funds from the state in the amount of \$2,000,000, totaling \$2,980,787, to restore 22.0 FTE positions (\$4,171,756) and expand the existing program by 3.0 FTE positions (\$604,237) and support program operational services and supplies for technical support for the assessment tool; community based organization contracts to serve clients; office supplies and equipment for officers; and training for the officers (\$204,794).</p> <p>The Department proposes to reinstate the 22.0 FTE currently reflected in the Pretrial Program Reduction following this request.</p>	\$4,980,787	\$2,980,787	25.0
Total - Probation		\$6,915,166	\$3,038,997	37.0
Total - Social Services		\$43,268,894	\$21,934,680	190.0
		\$80,094,748	\$56,996,890	217.0

County of Sacramento
Funded - Non-General Fund - New or Enhanced Programs (Detail)

Department/Budget Unit	Growth Summary	Total Appropriations	FTE
General Government:			
2011 Realignment	Community Corrections Planning funding for 1.0 FTE CEO Management Analyst II to provide assistance and support services for the Criminal Justice Cabinet including research, analysis, planning and coordination. This request is contingent upon approval of a growth request in the Criminal Justice Cabinet budget (Budget Unit 5750000).	\$189,904	0.0
Total - 2011 Realignment		\$189,904	0.0
Airport-Cap Outlay	New work order system to be implemented and shared with DGS. Funding is provided through the Airports' Enterprise Fund.	\$200,000	0.0
Airport-Cap Outlay	The new passageway will provide access to Customs for arriving international passengers. Funding is provided through the Airports' Enterprise Fund.	\$600,000	0.0
Airport-Cap Outlay	TSA and CBP need enhancements to biometrics for international passenger identification. Funding is provided through the Airports' Enterprise Fund.	\$200,000	0.0
Airport-Cap Outlay	Update of the 911 phone system to be compatible with NexGen 911 platform. Funding is provided through the Airports' Enterprise Fund.	\$300,000	0.0
Total - Airport-Cap Outlay		\$1,300,000	0.0
Airport System	Requesting to reallocate one Custodian Level 2 to one Airport Manager. Funded by airport revenue	\$111,044	0.0
Airport System	The new protective bollards will improve safety and security of the Terminal A curbside and require minimal ongoing maintenance support. Funding is provided through the Airports' Enterprise Fund.	\$300,000	0.0
Total - Airport System		\$411,044	0.0
Total - General Government		\$1,900,948	0.0
Administrative Services:			
Capital Construction	This one-time growth request will fund health and safety capital projects at the Mather Community Campus, identified as Priority One projects in the recent facility condition assessment. This request is contingent upon approval of a growth request in the Financing Transfers and Reimbursement budget (Budget Unit 5110000.)	\$1,000,000	0.0
Total - Capital Construction		\$1,000,000	0.0
Clerk/Recorder Fees	Relocation of the County Clerk/Recorder (CCR) department from its present Downtown location where it has been since 1989. A new location will offer dedicated and free parking for customers and staff with convenient access to Highway 50, I-80 and Downtown Sacramento. In addition, it will provide one more indoor marriage ceremony room, and an outdoor courtyard option for couples. There will also be a comprehensive kiosk area and a more efficient customer counter layout to enhance the customer experience. There are no departments impacted by the relocation, however the vacated existing space will become unassigned space to be included in the county-owned facility allocation to other departments. A lease has not been negotiated yet but the tentative target date for this move is the fourth quarter of FY 2021-22. The request is funded by CCR dedicated revenues, and is contingent upon approval of a growth request in the County Clerk/Recorder budget (Budget Unit 3240000). This is a one-time cost.	\$938,000	0.0
Total - Clerk/Recorder Fees		\$938,000	0.0
Department of Technology	Adding 1.0 FTE Business Systems Analyst to replace a contractor at the Department of Revenue Recovery (DRR). DRR is funding the position by deleting 2.0 FTE Collection Services Agent Level 2 vacant positions (Reduction 13228).	\$115,155	1.0
Department of Technology	At the Request of WR, Add 1.0 Embedded FTE - Geographic Info System Analyst Lv 2 for Zone 41 Development. This position is funded by a conservative account growth of 1,000 new customers paying water service charges. The requested position will support the growing demands of the Geographic Information System. This request is linked to a growth request in the Water Agency budget unit (3050000).	\$136,996	1.0
Department of Technology	Add an Information Technology Analyst to the Information Security Office Risk Management Team, procure risk management toolsets and penetration testing services to meet organizational needs	\$375,996	1.0
Department of Technology	Add an Information Technology Analyst to the Information Security Office Security Operations Team, procure mobile device protection, and procure endpoint firewall management software to meet the detection and response capability needs of the organization.	\$225,996	1.0
Total - Department of Technology		\$854,143	4.0

County of Sacramento
Funded - Non-General Fund - New or Enhanced Programs (Detail)

Department/Budget Unit	Growth Summary	Total Appropriations	FTE
General Services	Increase Extra Help appropriations by \$256,255 for DGS to continue providing 24/7/365 security services at the request of DCFAS, after DCFAS moved its program that handles minors from the Children's Receiving Home to the OB#3 facility. This commenced in September 2020. DGS used existing and one-time appropriations to provide services for part of 2020-21, but will need increased appropriations to provide services for a full year in 2021-22. This ongoing request is fully funded by existing appropriations in the customer's budget, therefore only DGS is submitting a growth request.	\$256,255	0.0
General Services	Requesting increased appropriations for extra help to assist with fluctuating workloads. Extra help is funded 100% by County departments requesting services. The majority of the increased costs are expected to be funded by the Capital Construction Fund.	\$118,776	0.0
General Services	This fully funded, ongoing request will result in a net savings of \$36,193. This request will reallocate 1.0 FTE Administrative Services Officer III to 1.0 FTE Sr Administrative Analyst Range B and 1.0 FTE Sr Accountant to 1.0 FTE Accounting Manager, and will delete 1.0 FTE Office Specialist Lv 2 position (vacant), all to reflect the planned reorganization of the Administration Division. The reallocations will allow for the addition of new duties to the appropriate work role which include higher level accounting functions, analytical studies on projects and funding sources, and new program implementation.	(\$36,193)	(1.0)
General Services	This one-time request is for \$50,000 of support services necessary for participation in SMUD's Charging as a Service (CaaS) pilot project to support the transition of the County's fleet to zero-emission vehicles (ZEV) where feasible, to comply with the Governor's Executive order and CARB's Advanced Clean Truck Regulation that will begin phasing in as soon as FY 2023-24. This one-time request is fully funded with program retained earnings.	\$50,000	0.0
Total - General Services		\$388,838	(1.0)
Parking Enterprise	Remodel the existing Downtown Public Parking Garage Office located at 725 7th Street to enhance the security and safety of Parking Enterprise staff while serving customers and performing office duties. The estimated cost of \$98,560 for this one-time request will be fully funded with the program's retained earnings.	\$98,560	0.0
Total - Parking Enterprise		\$98,560	0.0
Total - Administrative Services		\$3,279,541	3.0
Municipal Services:			
Golf	The Golf Division is requesting 1.07 FTE extra help Maintenance Helper at the Ancil Hoffman Park and Golf Course, offset by increased revenues. This request will begin to re-establish the appropriate size crew for the workload necessary to meet the Regional Parks maintenance standard, and improve golf course conditions.	\$42,381	0.0
Total - Golf		\$42,381	0.0
Park Construction	Funding to complete deferred maintenance and Americans with Disabilities Act (ADA) improvements to park facilities for high priority projects. This request is contingent upon approval of a request in the Financing Transfers/Reimbursement budget (Budget Unit 5110000).	\$2,423,091	0.0
Total - Park Construction		\$2,423,091	0.0
Total - Municipal Services		\$2,465,472	0.0
Public Works And Infrastructure:			
Department of Transportation	Acquisition of fixed asset - Traffic Signal Knockdown Trailer - Hardwired. The Traffic Signals & Street Lighting section has a limited number of traffic signal overhead poles in stock for traffic signal pole knockdown use. When a traffic signal pole is knockdown and no spare is available, the traffic signal knockdown trailer will be used in place of the knockdown traffic signal pole until a permanent signal pole can be acquired. This will help minimize impacts to traffic flow. Funded from program revenue.	\$30,000	0.0
Department of Transportation	Increase light equipment costs due to replacement request of 137 series truck to 142 series truck from Fleet Services. Due to vehicle weight rating requirements, a 142 series truck is now required and will replace the existing 137 series truck. Truck 137-924 to be upgraded. Fully funded by public works services revenue.	\$19,600	0.0
Total - Department of Transportation		\$49,600	0.0

County of Sacramento
Funded - Non-General Fund - New or Enhanced Programs (Detail)

Department/Budget Unit	Growth Summary	Total Appropriations	FTE
Development and Code Services	Add extra help to allow a training /transitional period for Special Districts after losing valuable institutional knowledge as a result of recent promotions, and retirements. The funds will be used to hire the former Manager of Special Districts back as a retired annuitant. Funding for this request will come from the special districts managed by the Special Districts Section. This is a one-time growth request.	\$39,562	0.0
Development and Code Services	Increase appropriations for business/conferences to comply with certification requirements. This request will be funded by project revenue.	\$15,000	0.0
Development and Code Services	Reallocate 1.0 FTE (vacant) Building Inspector 2 Range B position to 1.0 FTE Senior Safety Specialist position to fulfill Safety Services demand. CMID will also be eliminating the Safety Specialist Annuitant Extra Help position, which will offset a portion of the cost of the position. The remainder will be fully funded by the multiple divisions in Office of Development & Code Services.	(\$16,484)	0.0
Development and Code Services	Reallocate 1.0 FTE (vacant) Construction Inspector position to 1.0 FTE Construction Materials Lab Technician Level 2 position to fulfill the increased testing of additional types of materials. The request will be fully funded by project revenue.	\$10,594	0.0
Development and Code Services	Replace old equipment that aligns with current specifications and test methods. Hot Mix Asphalt mix design methods specified by Caltrans have gradually moved to the Superpave method, where asphalt is tailored to a specific climate and use. CMID Materials Testing Lab has replaced old equipment to align with the current specifications and test methods. The Hamburg Wheel Tracker is the remaining part of the replacement process. With this replacement, the Lab will be fully equipped to perform Quality Assurance testing on public works projects. This one-time growth request will be fully funded by project revenue.	\$78,000	0.0
Total - Development and Code Services		\$126,672	0.0
Roads	General Fund loan to the Road Fund for \$20 million. Due to an aging roadway system, the County's pavement maintenance backlog in 2019 was assessed at \$784 million. Due to this pavement maintenance backlog, there are many roadways that need rehabilitation with a pavement overlay. The maintenance cost for roadways increases when rehabilitation work is delayed due to lack of funding availability. Some roadways, if not addressed with pavement rehabilitation projects, would require a full reconstruction in the future. For example, if 25% to 35% of the roadways slip to full reconstruction due to lack funding, the costs will increase up to four times to reconstruct the roadway. The savings realized by investing \$20 million could range from \$15 million to \$24 million by avoiding expensive reconstruction of roadways in the future. Therefore, a one-time \$20 million investment now has the equivalent impact of spending \$35 million to \$44 million later; and this makes significant investments in road improvements now, while we wait to see what additional resources may become available as a result of federal or state initiatives or the new Measure A. The loan will be repaid over a ten-year period at \$2 million per fiscal year starting in Fiscal Year 2022-23. This request is contingent upon approval of a request in the Financing Transfers/Reimbursements Budget (Budget Unit 5110000).	\$20,000,000	0.0
Total - Roads		\$20,000,000	0.0
Solid Waste Authority	Commercial Program (formerly Solid Waste Authority) cost portion of 1.0 FTE Solid Waste Planner budgeted in the Solid Waste Enterprise budget (Budget Unit 2200000) assigned to commercial projects with cost reimbursement. Staff hiring is targeted for September 2021. The position is fully funded and will be a permanent staff addition.	\$114,335	0.0
Total - Solid Waste Authority		\$114,335	0.0
Solid Waste Enterprise	1.0 FTE Sanitation Worker in the North Collections cost center to be assigned to the Can Yard operation, targeted for August 1, 2021 hiring. The additional sanitation worker will allow the department to maintain the level of service for cart returns and exchanges in response to growth in customer requests following recently approved rate increases. Funded with retained earnings.	\$82,616	1.0
Solid Waste Enterprise	2.0 FTE Senior Collection Equipment Operators for South Collections. This increase is needed to comply with SB 1383 regulations, which mandate all organic material to be collected separately from garbage and diverted away from the County's landfill. These positions are targeted for hiring January 1, 2022. Funded by solid waste rates in the Solid Waste Enterprise Fund.	\$103,195	2.0
Solid Waste Enterprise	3.0 FTE Senior Collection Equipment Operators for North Collections. This increase is needed to comply with SB 1383 regulations, which mandate all organic material to be collected separately from garbage and diverted away from the County's landfill. These positions are targeted for hiring January 1, 2022. Funded by solid waste rates in the Solid Waste Enterprise Fund.	\$154,793	3.0

County of Sacramento
Funded - Non-General Fund - New or Enhanced Programs (Detail)

Department/Budget Unit	Growth Summary	Total Appropriations	FTE
Solid Waste Enterprise	Add 1.0 FTE Senior Collection Equipment Operator. Growth in residential developments in the South Collections service area has necessitated the addition of new collection routes, which require additional operators to service. This position is targeted for a December 1, 2021 hiring.	\$60,292	1.0
Solid Waste Enterprise	Add 1.0 FTE Senior Collection Equipment Operator. Growth in residential developments in the South Collections service area has necessitated the addition of new collection routes, which require additional operators to service. This position is targeted for hiring July 1, 2021 and is funded by solid waste rates in the Solid Waste Enterprise Fund.	\$103,196	1.0
Solid Waste Enterprise	Add 1.0 FTE Senior Office Assistant in the Finance and Business Services unit to provide onsite administrative support to Kiefer Landfill. The Operations supervisors and the Operations Manager perform most administrative tasks at the Landfill. The increase in administrative tasks takes away time from supervisors and managers to focus on their core operational duties. This position is targeted for hiring in December 2021. Additionally, implementation of SB 1383 will impose additional record keeping and reporting requirements. SB 1383 related.	\$50,423	1.0
Solid Waste Enterprise	Add 2.0 FTE Collection Equipment Operators to address significant growth in illegal dumping activity and demand for Appointment Based Neighborhood Cleanup services, which has grown by 27% year over year. Targeted for December 1, 2021 hiring. This request will also help ensure the Department maintains its current level of support to Regional Parks and Code Enforcement with timely response to requests for clean ups of illegally dumped garbage in the County.	\$111,406	2.0
Solid Waste Enterprise	Add 2.0 FTE Solid Waste Planner 1's to support the development and management of residential and commercial organics diversion programs for the County. One Planner will be assigned to residential programs while the other will be assigned to commercial programs, with cost reimbursement from Cost Center 2450000 (formerly SWA). Staff hiring is targeted for September 2021. The positions are fully funded and will be permanent staff additions.	\$234,736	2.0
Solid Waste Enterprise	Add 2.0 FTE Waste Management Operations Supervisors, one for North Collections and one for South Collections, targeted for October 1, 2021 hiring. These supervisors are needed for new organics collections employees. While the supervisors are needed for the startup of organic route collection, which is dependent on funding for the new program, the supervisors need to be hired in advance to undergo substantive training on labor relations, personnel policies, accident investigation, etc.	\$188,734	2.0
Solid Waste Enterprise	Add 3.0 FTE Senior Collection Equipment Operators, targeted for April 1, 2022 hiring. This increase is needed to comply with SB 1383 regulations, which mandate all organic material to be collected weekly and diverted away from the County's landfill. Start dates dependent on financial reserves and funding for SB 1383 programs.	\$77,396	3.0
Solid Waste Enterprise	Add 3.0 FTE Senior Collection Equipment Operators. This increase is needed to comply with SB 1383 regulations, which mandate all organic material to be collected separately from garbage and diverted away from the County's landfill. Funded by solid waste rates in the Solid Waste Enterprise Fund. These positions are targeted for hiring April 1, 2022. Funded by solid waste rates in the Solid Waste Enterprise Fund.	\$77,396	3.0
Solid Waste Enterprise	Add 3.0 FTE Senior Collection Equipment Operators. This increase is needed to comply with SB 1383 regulations, which mandate all organic material to be collected separately from garbage and diverted away from the County's landfill. These three positions are targeted for January 1, 2022 hiring.	\$154,793	3.0
Solid Waste Enterprise	Add 5.0 FTE Senior Collection Equipment Operators. This increase is needed to comply with SB 1383 regulations, which mandate all organic material to be collected separately from garbage and diverted away from the County's landfill. These positions are targeted for hiring January 1, 2022. Funded by solid waste rates in the Solid Waste Enterprise Fund.	\$257,988	5.0
Solid Waste Enterprise	Clean-up of abandoned biodigester facilities at the South Area Transfer Station (SATS) and any necessary site remediation activities to resolve environmental hazards associated with the abandoned project materials.	\$800,000	0.0
Solid Waste Enterprise	Contract cost increases for household hazardous waste disposal services. Funded by the Solid Waste Enterprise Fund.	\$142,500	0.0
Solid Waste Enterprise	Increased processing costs due to an increase in the quantity of organic waste materials received from residential collection operations and from customers at NARS and the landfill to be diverted away from landfill disposal. This is a fully funded request.	\$2,179,389	0.0

County of Sacramento
Funded - Non-General Fund - New or Enhanced Programs (Detail)

Department/Budget Unit	Growth Summary	Total Appropriations	FTE
Solid Waste Enterprise	Increase in equipment maintenance budget due to an increase in DWMR's fleet of refuse collection vehicles and increase residential collection of organic waste to comply with SB 1383 regulations. Increased collection of organic waste requires an increase in the number of collection vehicles. Because of revenue constraints, the Department will meet the need for additional vehicles by retaining older vehicles, designated for surplus sale, beyond their useful lives. This increase in fleet size through retention of older vehicles will significantly increase vehicle maintenance costs.	\$558,268	0.0
Solid Waste Enterprise	Increase in fuel and lubricant costs due to an increase in DWMR's fleet of refuse collection vehicles, needed to increase residential collection frequency of organic materials to comply with SB 1383 regulations.	\$45,305	0.0
Solid Waste Enterprise	Kiefer Landfill typically requires intermittent employee coverage for long term absences, staff PTO, and assistance with tasks (such as the litter pick up with the Sheriff's Department). FY 2020-21 expense totaled \$240,786. The growth request is for the amount over base due to a increase in staff.	\$34,000	0.0
Solid Waste Enterprise	One-time funding request for traffic control expenses during construction activity at the North Area Recovery Station. Construction related to the implementation of NARS Master Plan projects will be ongoing during FY 2021-22 and will necessitate significant modifications to onsite traffic circulation patterns at the site. Signage equipment will be required to direct traffic appropriately and ensure safety.	\$7,500	0.0
Solid Waste Enterprise	One-time increase in equipment rental expenses at NARS to provide two additional transfer tractors during the construction of the NARS Master Plan project and the rental of a forklift in place of a delayed replacement purchase of a County-owned forklift. The request also includes rental expenses for equipment to remove and move old Household Hazardous Waste storage lockers to be replaced by new lockers.	\$172,500	0.0
Solid Waste Enterprise	One-time increase in workplace amenities (food purchases and services) at NARS during the NARS Master Plan project construction. During the NARS Master Plan project construction, additional employee activities and meetings will be conducted related to construction management and site operations planning.	\$1,000	0.0
Solid Waste Enterprise	Purchase four light duty trucks through the Department of General Services. Two light duty vehicles will be leased for two new Supervisor positions in the Collections program, while an additional two will be leased for the Superintendent of Operations and the Senior Safety Specialist. This growth is fully funded by the Solid Waste Enterprise Fund.	\$127,526	0.0
Solid Waste Enterprise	Purchase of additional uniforms and laundry services for new positions requested in Collections operations. This growth is fully funded by the Solid Waste Enterprise Fund.	\$5,000	0.0
Solid Waste Enterprise	Rental costs of two service pick-up trucks from the Department of General Services for two new requested Supervisor positions in Collection operations.	\$18,000	0.0
Solid Waste Enterprise	The Department plans to seek additional rate increases in FY 2021-22 that would generate the required revenues. This request will fund Prop 218 expenses associated with the next planned rate increase, specifically, the public outreach associated with a Prop 218 rate increase notification process.	\$100,000	0.0
Solid Waste Enterprise	The increase in green waste handling and in service levels at the Transfer Station has necessitated the additional overtime expense. A new Pilot Lead Program has also increased the need for overtime expenses. Funded by the Solid Waste Enterprise Fund.	\$221,611	0.0
Total - Solid Waste Enterprise		\$6,069,563	29.0
Water Agency Enterprise	Add 1.0 Embedded FTE - Geographic Info System Analyst Lv. 1 (Job Class: 29290) for Zone 41 Development. This position is funded by a conservative account growth of 1,000 new customers paying water service charges. The requested position will support the growing demands of the Geographic Information System.	\$219,600	0.0
Water Agency Enterprise	Add 1.0 FTE Associate Civil Engineer (Job Class: 28238) for Zone 40 Development. The position is funded by a conservative account growth of 1,000 new customers paying water service charges and a reduction in BU 3220001. The requested position is for additional support to the design team needed to facilitate growing improvement and rehabilitation projects.	\$153,827	1.0
Water Agency Enterprise	Add 1.0 FTE - Maintenance Worker (Job Class: 28172) for Zone 41 Operations. This position will be funded by a conservative account growth of 1,000 new customers paying water service charges. The Maintenance Worker will perform a variety of manual tasks related to the operation and maintenance of the water distribution system.	\$72,085	1.0
Water Agency Enterprise	Add 1.0 FTE - Principal Civil Engineer (Job Class: 28238) for Zone 40 Development. This position is funded by a conservative account growth of 1,000 new customers paying water service charges and a reduction in BU 3220001. The Principal Civil Engineer will serve as Department of Water Resources and Sacramento County's regional liaison for water supply and Delta issues.	\$204,059	1.0

County of Sacramento
Funded - Non-General Fund - New or Enhanced Programs (Detail)

Department/Budget Unit	Growth Summary	Total Appropriations	FTE
Water Agency Enterprise	Add 1.0 FTE - Senior Civil Engineer (Job Class: 27709) for Zone 40 Development. This position is funded by a conservative account growth of 1,000 new customers paying water service charges and from the reduction of SWU labor charges for work this position will perform. The requested position will manage Water Enterprise's design unit and prepare plans and specification for improvement projects.	\$68,016	1.0
Water Agency Enterprise	Add 1.0 FTE - Sr. Water Treatment Operator (Job Class: 29428) for Zone 41 Operations. This position is funded by a conservative account growth of 1,000 new customers paying water service charges. The Senior Water Treatment Operator will focus on water supply facility maintenance and perform the larger, more complex maintenance and small capital improvement projects.	\$113,670	1.0
Water Agency Enterprise	Add 1.0 FTE - Supervising Engineering Technician (Job Class: 27959) for Zone 41 Operations. This position is funded by a conservative account growth of 1,000 new customers paying water service charges. This position will have a lead role in the growing maintenance and conversion of meters to satisfy state requirements.	\$130,607	1.0
Water Agency Enterprise	Add 1.0 FTE - Water System Operator (Job Class: 29374) for Zone 41 Operations. This position is funded by a conservative account growth of 1,000 new customers paying water service charges. This position will be perform scheduled operation and maintenance tests of the water treatment systems, water storage facilities, water pumping stations, chemical handling systems and all other associated equipment.	\$100,731	1.0
Water Agency Enterprise	Add 1.0 PTE Extra Help - Maintenance Helper (Job Class: 28145) for Zone 41 Operations. This position is funded by a conservative account growth of 1,000 new customers paying water service charges. The Maintenance Helper is an extra help position that will perform a variety of maintenance duties within the water distribution system.	\$27,980	0.0
Water Agency Enterprise	Add 1 Light Vehicle in Class 131 series (truck ½ ton pick-up extended cab). Funded by a conservative account growth of 1,000 new customers paying water service charges. This vehicle is requested to replace an aging (2007) department owned vehicle (660-175) that will be turned into surplus when the new truck arrives.	\$34,000	0.0
Water Agency Enterprise	Add 1 Light Vehicle in Class 137 series (truck with utility bed and pipe rack). Funded by a conservative account growth of 1,000 new customers paying water service charges. This vehicle is needed for a Water System Operator in the Maintenance Division to operate and work independently while performing maintenance and repairs at our water facilities.	\$74,000	0.0
Water Agency Enterprise	Purchase a Water Enterprise owned class 660 heavy vehicle (5 yard dump truck). This vehicle will be funded by a conservative account growth of 1,000 new customers paying water service charges. This vehicle is required to provide Water Enterprise the means to more efficiently pick up and deliver needed construction material between Water Enterprise's yard and construction sites in the field.	\$102,500	0.0
Water Agency Enterprise	Purchase a Water Enterprise owned class 660 heavy vehicle (Trailer mounted vacuum excavation system). Funded by a conservative account growth of 1,000 new customers paying water service charges. This system will assist with the excavation of various materials while performing water distribution, treatment repairs, maintenance and construction.	\$122,500	0.0
Water Agency Enterprise	Purchase a Water Enterprise owned class 660 heavy vehicle (truck with dump hoist-flatbed). This vehicle is funded by a conservative account growth of 1,000 new customers paying water service charges. This truck is a specialized heavy duty maintenance truck required by our maintenance division personnel to pull and reinstall ground water drinking wells.	\$197,500	0.0
Water Agency Enterprise	Upgrade vehicle 110-949 to class 131 series truck. This vehicle will be funded by a conservative account growth of 1,000 new customers paying water service charges. Vehicle 110-949 is due for replacement and the upgrade to class 131 will help prepare for storm events and other emergencies, which require vehicles to pass through minor flooding and have light off-road capabilities.	\$4,900	0.0
Total - Water Agency Enterprise		\$1,625,975	7.0
Total - Public Works And Infrastructure		\$27,986,145	36.0
Social Services:			
Environmental Management	The Environmental Compliance Division requests to upgrade a current 110 class vehicle to a 107 class vehicle for landfill inspections. A higher ground clearance vehicle is needed to conduct landfill inspections due to uneven terrain, debris and dirt roads. This request is fully funded.	\$3,910	0.0

County of Sacramento
 Funded - Non-General Fund - New or Enhanced Programs (Detail)

Department/Budget Unit	Growth Summary	Total Appropriations	FTE
Environmental Management	This request is to provide a General Fund contribution to the Environmental Management Department (EMD) for the Sacramento City and Metro Fire (Fire) Level I thru Level III hazardous material response in the County of Sacramento. EMD currently has contracts with Fire, cities and other departments in Sacramento County in order to reimburse Fire for their response. County departments and cities each pay a portion in order to reimburse Fire for their response time to hazardous material calls in the cities and County of Sacramento. EMD administers these efforts. This amount is necessary to fully fund the administrative efforts of the Hazardous Material response in EMD, as it cannot use its revenues for purposes other than their legally intended mandates. This request is contingent upon approval of a growth request in the Financing Transfers budget (Budget Unit 5110000.)	\$109,000	0.0
Total - Environmental Management		\$112,910	0.0
Mental Health Services Act	MHSA 50 percent cost portion of 1.0 FTE Senior Accountant in the Fiscal Services Unit of DHS to provide accounting support to the Mental Health Medi-Cal Administrative Activities (MAA) program. Behavioral Health was able to identify Mental Health MAA, as a new source of revenue to offset the increase in Net County Cost. An Accountant is required to anticipate the growth, volume, and complexity of the MAA program as well as the claiming requirements under the program. This position will help ensure compliance to the federal, state and local regulations, policies and procedures for all participating agencies in the Sacramento Regional authority. This request is contingent upon approval of the growth request in DHS (Budget Unit 7200000).	\$62,411	0.0
Mental Health Services Act	MHSA funding to increase the existing Turning Point Community Programs, Mental Health Urgent Care Clinic contract, from \$3.0 million to \$6.5 million, an increase of \$3.5 million. The increase will leverage \$1.4 million in federal financial participation (FFP) and requesting \$2.1 million in MHSA to fund the difference. This is growth request contingent on the approval of the Growth request in the Department of Health Services Budget Unit 7200000.	\$2,100,000	0.0
Total - Mental Health Services Act		\$2,162,411	0.0
Total - Social Services		\$2,275,321	0.0
		\$37,907,427	39.0

County of Sacramento
All Funds Growth Requests - Recommended to September (Detail)

Department/Budget Unit	Growth Summary	Total Appropriations	Net County Cost	FTE
GENERAL FUND				
Elected Officials:				
Assessor	The Assessor's Office is requesting to purchase a new server to host its Assessor Information Management System (NewAIMS). The acquisition of this server is vital to continuing preparation of the County's property tax roll. The current server is at end of life and new storage is not being manufactured. This is priority #3 for one-time funding in the September budget, provided funding is available.	\$125,000	\$125,000	0.0
Total - Assessor		\$125,000	\$125,000	0.0
Sheriff	Add 15.0 FTE Sheriff 911 Call Dispatchers to meet mandated call answer times. The positions are necessary to meet industry standard minimum staffing recommendations. Without the additional staffing, citizens experience extended wait times for both emergency and non-emergency calls. Law enforcement personnel in the field also experience extended wait times. Such delays decrease efficiency and inhibit ability to serve the community effectively. A total of 19.0 FTEs were requested. 4.0 FTEs are being recommended in the June Budget. The balance of 15.0 FTEs is priority #3 for on-going funding in September provided funds are available.	\$1,435,903	\$1,435,903	15.0
Total - Sheriff		\$1,435,903	\$1,435,903	15.0
Total - Elected Officials		\$1,560,903	\$1,560,903	15.0
General Government:				
Financing-Transfers/Reimbursement	This request is to provide General Fund contribution for health and safety capital projects at the Mather Community Campus, identified as Priority One projects in the recent facility condition assessment. This is the #1 priority for one-time funding in September, if funding is available. This is a one-time growth request. This request is contingent upon approval of a growth request in the Capital Construction Fund (Budget Unit 3100000).	\$4,000,000	\$4,000,000	0.0
Financing-Transfers/Reimbursement	Funding to complete deferred maintenance and Americans with Disabilities Act (ADA) improvements to park facilities for high priority projects. This is priority #2 for one-time funding in September, if funding is available. This request is contingent upon approval of a growth request in the Parks Construction budget (Budget Unit 6570000).	\$1,576,909	\$1,576,909	0.0
Total - Financing-Transfers/Reimbursement		\$5,576,909	\$5,576,909	0.0
Total - General Government		\$5,576,909	\$5,576,909	0.0
Administrative Services:				
Data Processing-Shared Systems	Replace the current aging Property Tax System with a vended solution. The total cost of this multi-year project is expected to be approximately \$34 million. It includes increases in current staffing levels in the Department of Technology (DTech), Department of Finance and the Assessor. After implementation, on-going annual cost increases are estimated at \$2 million. Current DTech tax system staffing costs would continue in support of the new system. DTech will also hire an additional full time position for \$220,000 to train with existing staff so there is no gap in service as current staff retire. This request is linked to growth requests in the Department of Technology budget (Budget Unit 7600000) and the Department of Finance budget (Budget Unit 3230000). This is priority # 2 for on-going funding in September provided funding is available.	\$14,926,094	\$14,926,094	0.0
Total - Data Processing-Shared Systems		\$14,926,094	\$14,926,094	0.0
Department Of Finance	The current Mainframe Legacy Tax System has surpassed its useful life and needs to be replaced. The Department of Finance (DOF) is requesting four new limited-term (LT) Senior Accountant positions to aid in the implementation of the new Tax System. Two of the positions are being requested by Tax Collection Division and will be 100% dedicated to the new system implementation. The other two positions are being requested by the Auditor Controller Division to assist with the Tax Accounting workload during the new system implementation as the existing resources (subject matter experts) will be shifted to work on the implementation. The total cost of the four new positions is \$492,690 of which is \$418,786 (85%) will be covered by program revenues and the remaining \$73,904 (15%) is Finance's General Fund request. This is linked to a request in the Shared Systems budget unit (5710000). This is priority #3 for on-going funding in September, provided funding is available.	\$492,692	\$73,906	4.0
Total - Department Of Finance		\$492,692	\$73,906	4.0
Total - Administrative Services		\$15,418,786	\$15,000,000	4.0
Social Services:				
Correctional Health Services	Funding for Correctional Health's portion of 1.0 FTE Administrative Services Officer 2 in the Health Services Contracts Unit. In FY 2018-19 the Contracts Unit executed 553 contracts and amendments and it is projected that 675 will be executed by the end of Fiscal Year 2020-21. The additional position will help ensure contracts are executed in a timely manner. This request is contingent upon the approval of the ASO 2 Contracts Unit Growth Requests in BU 7200000 and 7230000. This is priority #4 for on-going funding in September provided funds are available.	\$18,415	\$18,415	0.0
Total - Correctional Health Services		\$18,415	\$18,415	0.0

County of Sacramento
All Funds Growth Requests - Recommended to September (Detail)

Department/Budget Unit	Growth Summary	Total Appropriations	Net County Cost	FTE
Health Services	Add 1.0 FTE Administrative Services Officer 2 in the Health Services Contracts Unit. In FY 2018-19 the Contracts Unit executed 553 contracts and amendments and it is projected that 675 will be executed by the end of Fiscal Year 2020-21. The full General Fund cost of this position is \$123,173 and this request includes \$3,000 for one-time office equipment costs. This request is contingent upon the approval of the ASO 2 Contracts Unit Growth Requests in BU 7230000 and 7410000. This is a priority #4 for on-going funding in September provided funding is available.	\$231,078	\$104,905	1.0
Total - Health Services		\$231,078	\$104,905	1.0
Human Assistance-Administration	DHA seeks a growth of \$1,500,000 in General Fund Allocation to fund a robust street, shelter, housing connection program in partnership with DHS. \$5,889,960 was submitted as part of the June Requested Budget, which will add 8.0 FTE positions to the DHA Homeless Services Division, 8.0 staff to the Department of Health Services (DHS), 12.075 FTE contracted housing navigation/physician medical support staff, and additional funding for sanitation stations, sanctioned encampment sites with wrap-around services, scattered-site shelters and flexible financial assistance for rehousing. Due to anticipated efforts to secure and obtain two sanctioned encampment sites, an additional \$1,500,000 is requested as a priority #1 for on-going funding in September provided funding is available.	\$1,500,000	\$1,500,000	0.0
Total - Human Assistance-Administration		\$1,500,000	\$1,500,000	0.0
Juvenile Medical Services	Funding for Juvenile Medical Service's portion of 1.0 FTE Administrative Services Officer 2 in the Health Services Contracts Unit. In FY 2018-19 the Contracts Unit executed 553 contracts and amendments and it is projected that 675 will be executed by the end of Fiscal Year 2020-21. The additional position will help ensure contracts are executed in a timely manner. This request is contingent upon the approval of the ASO 2 Contracts Unit Growth Requests in BU 7200000 and 7410000. This is priority #4 for on-going funding in September provided funds are available.	\$2,853	\$2,853	0.0
Total - Juvenile Medical Services		\$2,853	\$2,853	0.0
Total - Social Services		\$1,752,346	\$1,626,173	1.0
TOTAL GENERAL FUND		\$24,308,944	\$23,763,985	20.0

NON-GENERAL FUND				
Administrative Services:				
Capital Construction	This one-time growth request will fund health and safety capital projects at the Mather Community Campus, identified as Priority One projects in the recent facility condition assessment. This request is contingent upon approval of a growth request in the Financing Transfers and Reimbursement budget (Budget Unit 5110000).	\$4,000,000	\$0	0.0
Total - Capital Construction		\$4,000,000	\$0	0.0
Department of Technology	Approve hiring an additional full time employee to train with existing staff prior to their retirement. This request is linked to growth 13251 in BU 5710000. This is priority # 2 for on-going funding in September provided funding is available.	\$125,996	\$0	1.0
Total - Department of Technology		\$125,996	\$0	1.0
Total - Administrative Services		\$4,125,996	\$0	1.0
Municipal Services:				
Park Construction	Funding to complete deferred maintenance and Americans with Disabilities Act (ADA) improvements to park facilities for high priority projects. This is priority #2 for one-time funding in September, if funding is available. This request is contingent upon approval of a growth request in the Financing Transfers/Reimbursements budget (Budget Unit 5110000).	\$1,576,909	\$0	0.0
Total - Park Construction		\$1,576,909	\$0	0.0
Total - Municipal Services		\$1,576,909	\$0	0.0
TOTAL NON-GENERAL FUND		\$5,702,905	\$0	1.0

Grand Total		\$30,011,849	\$23,763,985	21.0
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ATTACHMENT 4

FY2021-22 Recommended Budget REQUESTS FOR NEW OR ENHANCED PROGRAMS NOT RECOMMENDED FOR FUNDING

The following Exhibit A to this attachment provides information on departmental requests for new or enhanced funding (Growth requests) that are not recommended for funding in the Recommended Budget or identified as a priority for funding in the Revised Recommended Budget in September.

Exhibit B to this attachment provides information on Growth requests that are recommended as a priority for funding in the Revised Recommended Budget, if resources are available.

County of Sacramento

All Funds Growth Requests - Not Recommended for June (Detail)

Department/Budget Unit	Growth Summary	Total Appropriations	Net County Cost	FTE
GENERAL FUND				
Elected Officials:				
District Attorney	Add 7.0 FTE Paralegal positions to address Body Worn Camera (BWC) functions to include: discovery, review and transcription.	\$587,915	\$587,915	7.0
District Attorney	Add 2.0 FTE Attorney Criminal, Lv V positions for the Justice, Training, and Integrity Unit (JT) to address workload associated with recent legislation changes under Prop 66, PC 1054.9, SB 1437, and PC 1170(d). This is partially funded by PC 4750 state revenue.	\$427,817	\$192,518	2.0
District Attorney	Add 1.0 FTE Senior Forensic Multimedia Examiner and 1.0 FTE Forensic Multimedia Examiner to address Body Worn Camera workload. This includes forensic processing, analysis, recovery and report writing.	\$198,594	\$198,594	2.0
Total - District Attorney		\$1,214,326	\$979,027	11.0
Sheriff	Request for new evidence warehouse for Sacramento Sheriff's Office. The current facility is insufficient and does not meet industry standards. Remodeling the current facility would require a complete renovation and the property line setbacks and current building footprint preclude any plans for enlarging the facility. This is a request for a newly constructed 60,000 square foot facility.	\$1,750,000	\$1,750,000	0.0
Sheriff	Add 1.0 FTE Sr. Personnel Analyst for SSO Human Resources (HR). HR continues to struggle to keep up with the supervisor/manager demands for coaching and guidance. The Sr. Personnel Analyst will be responsible for the development and training of timesheet and payroll staff. The position will supervise one Personnel Technician and will be responsible for four Personnel Specialists providing HR support.	\$132,703	\$132,703	1.0
Sheriff	Increase extra help funding for SSO Security Services. The SSO Headquarters Campus requires a sworn deputy transport officer for processing and transport of arrestees. This request increases extra help funding for the coverage.	\$132,059	\$132,059	0.0
Sheriff	Add funding for increased license fees. The migration to office 365 introduces an array of tools, product updates and paves the way for new workflows and routines. Some of the tools include Exchange Online, Microsoft Teams, and Intune. Additional funding is needed for these increased license fees.	\$230,000	\$230,000	0.0
Sheriff	This is a request for increased janitorial services at the Main Jail. This request will move 3.0 FTE Custodian Lv 2 vacant positions from Bradshaw District to Downtown District to provide full 24/7 service at the Main Jail. This request is linked to General Services (BU7000000) growth request 12653.	\$322,498	\$322,498	0.0
Total - Sheriff		\$2,567,260	\$2,567,260	1.0
Total - Elected Officials		\$3,781,586	\$3,546,287	12.0
General Government:				
Clerk of the Board	Add consultant services to develop and determine the most efficient way to operate business processes and manage specialized functions in the Clerk's Office. This request is unfunded. One-Time cost.	\$50,000	\$50,000	0.0
Clerk of the Board	Add funding for management overtime for three exempt management positions of 1.0 Clerk and 2.0 Assistant Clerks totaling \$21,366 (300 hours) in anticipation of increased workload as a result of the existing pandemic and/or any future declarations of a state of emergency that could impact staffing and operations or prohibit the department from meeting legal mandates. This request is unfunded. One-Time cost.	\$21,366	\$21,366	0.0
Clerk of the Board	Add an Assistant Clerk of the Board - extra help (1040 hours) to perform the management duties of Assistant Clerk (recently retired) until the vacant position is filled and the new incumbent is trained to complete specialized duties as clerk to the Assessment Appeals Board (AAB) and oversee the administration of the AAB program, monitor legally mandated deadlines and actions and perform other critical duties. This position cannot be absorbed by current staff. This request is unfunded. One-Time cost.	\$61,648	\$61,648	0.0
Clerk of the Board	Add an Administrative Services Officer I (ASO I - 520 hours) - extra help to cover the duties of an ASO I during anticipated maternity leave. The duties include, but are not limited to, managing the board agenda process, analyzing board material, meeting legally mandated deadlines, preparing comprehensive reports and notes for the County Executive and managing the Youth Commission. This request is unfunded. One-Time cost.	\$21,397	\$21,397	0.0
Clerk of the Board	Request to add 1.0 FTE Deputy Clerk II position to balance the existing workload associated with the agenda management of 35 boards and commissions holding approximately 300 meetings annually, which includes, but is not limited to, meeting agenda deadlines, performing the duties of preparing court records/transcripts, and managing an overall increased workload to meet legally mandated deadlines. This request is unfunded.	\$88,132	\$88,132	1.0
Total - Clerk of the Board		\$242,543	\$242,543	1.0
Fair Housing Services	Ongoing funding for a full time staff person is needed due to an increase in call volume. SSHH has indicated a continued need for this position due to continued impacts of COVID-19 and the updates to state law related to tenant protections after tenant protections expire. Previous FY, County did not share the cost of this position with funders group and is now being requested to fund the County's fair share of the cost. Total calls to the helpline increased from 8,079 in FY 2018-19 to 9,067 in FY 2019-20, an increase of almost 1,000 more calls.	\$23,521	\$23,521	0.0
Total - Fair Housing Services		\$23,521	\$23,521	0.0

County of Sacramento

All Funds Growth Requests - Not Recommended for June (Detail)

Department/Budget Unit	Growth Summary	Total Appropriations	Net County Cost	FTE
Planning and Environmental Review	BERC requests an additional \$7,120 to fully fund the activities the office provides to the public. The current budget funds consultation services to businesses, chambers, PBIDs, and business associations that are free and confidential to help navigate the regulatory process as well as outreach information. It also provides for industry specific webinars such as those that assist businesses with COVID-19 tier status compliance and regulations and restaurant permits for outdoor dining.	\$7,120	\$7,120	0.0
Total - Planning and Environmental Review		\$7,120	\$7,120	0.0
Total - General Government		\$273,184	\$273,184	1.0
Administrative Services:				
Department Of Finance	Add 1.0 FTE Senior Accountant position for grant management. The duties and responsibilities are to gather documentation including financial data to fulfill County-wide grant and award opportunities. Additionally, this position will aid in the selection and implementation of a new grant management software system. The software system will allow for the creation, management, and tracking of grants throughout the lifecycle including application, review, agreements, measurement, and reporting. The total cost of the new position is \$123,173 and the system software is estimated at \$500,000. These costs will be funded through an increase to net County cost.	\$623,173	\$623,173	1.0
Total - Department Of Finance		\$623,173	\$623,173	1.0
Total - Administrative Services		\$623,173	\$623,173	1.0
Municipal Services:				
Animal Care And Regulation	Add 1.0 FTE Administrative Services Officer 3 due to the need for additional administrative management to develop written protocols and to focus more time on budget, grants, contracts, overall department policies, goals, and community outreach and networking with other agencies, jurisdictions, and associations.	\$167,469	\$167,469	1.0
Total - Animal Care And Regulation		\$167,469	\$167,469	1.0
Total - Municipal Services		\$167,469	\$167,469	1.0
Social Services:				
Child, Family and Adult Services	Reallocate part-time social worker positions to full-time in the Child Protective Services programs. Reallocate four 0.8 FTE Human Services Social Workers-Master's Degree to four 1.0 FTE Human Services Social Workers - Master's Degree; reallocate two 0.5 FTE Human Services Social Worker- Master's Degree to two 1.0 FTE Human Services Social Workers - Master's Degree, and Reallocate two 0.8 FTE Human Services Social Worker-Range B to two 1.0 FTE Human Services Social Workers - Range B. These positions will be permanent and require on-going funding. 1991 Social Service Realignment can be used as match for the federal funds.	\$237,171	\$166,020	2.2
Total - Child, Family and Adult Services		\$237,171	\$166,020	2.2
Correctional Health Services	Funding for Correctional Health's portion of 1.0 FTE Administrative Services Officer 1 in Health Services Administration Management Services Unit. The position will assist with increased workload to investigate, review and correct identified hazards related to Cal-OSHA and Aerosol Transmissible Diseases within the workplace and support the development corrective action plans to respond to environmental concerns reported by labor organizations, staff, human resources, county safety office. This request is contingent upon the approval of the ASO 1 Management Services Unit Growth Requests in BU 7200000 and 7230000.	\$16,119	\$16,119	0.0
Correctional Health Services	Funding for Correctional Health's portion of 1.0 FTE Administrative Services Officer 2 for Health Services Administration to assist with the growing, complex budget and high demand of Public Records Act (PRA) requests. Previously, the Communications Media Officer assigned to DHS assisted with these types of requests, but due to the increase in requests taking away from the position's main duties, the Communications Media Officer is no longer handling PRAs for DHS. This request is contingent upon the approval of the ASO 2 DHS Administration Growth Requests in BU 7200000 and 7230000.	\$18,218	\$18,218	0.0
Correctional Health Services	Funding for Correctional Health's portion of 1.0 FTE Accounting Technician in Health Services Administration to provide fiscal support to program operations. DHS Administration provides fiscal support to the department, including grant claims, contract monitoring, reporting, payment processing, audit support, and distribution of allocated costs. As DHS programs grow, reporting requirements have become overwhelming and DHS Administration will benefit from an additional Accounting Technician. This request is contingent upon the approval of the Accounting Technician Growth Requests in BU 7200000 and 7230000.	\$13,117	\$13,117	0.0
Total - Correctional Health Services		\$47,454	\$47,454	0.0

County of Sacramento

All Funds Growth Requests - Not Recommended for June (Detail)

Department/Budget Unit	Growth Summary	Total Appropriations	Net County Cost	FTE
Health Services	Add 1.0 FTE Administrative Services Officer 1 in Health Services Administration Management Services Unit to assist with increased workload to investigate, review and correct identified hazards related to Cal-OSHA and Aerosol Transmissible Diseases within the workplace and support the development corrective action plans to respond to environmental concerns reported by labor organizations, staff, human resources, county safety office. The full General Fund cost of this position is \$96,263 and this request includes \$4,875 for one-time office equipment costs. This request is contingent upon the approval of the ASO 1 Management Services Unit Growth Requests in BU 7230000 and 7410000.	\$202,276	\$91,830	1.0
Health Services	Add 1.0 FTE Administrative Services Officer 2 for Health Services Administration to assist with the growing, complex budget and high demand of Public Records Act (PRA) requests. Previously, the Communications Media Officer assigned to DHS assisted with these types of requests, but due to the increase in requests taking away from the position's main duties, the Communications Media Officer is no longer handling PRAs for DHS. The full General Fund cost of this position is \$124,823 and this request includes \$1,600 for one-time office equipment costs. This request is contingent upon the approval of the ASO 2 DHS Administration Growth Requests in BU 7230000 and 7410000.	\$228,607	\$103,784	1.0
Health Services	Add 1.0 FTE Accounting Technician in Health Services Administration to provide fiscal support to division operations. DHS Administration provides fiscal support to the department, including grant claims, contract monitoring, reporting, payment processing, audit support, and distribution of allocated costs. As DHS programs grow, reporting requirements have increased and DHS Administration will benefit from an additional Accounting Technician. The full General Fund cost of this position is \$88,232 and this request includes \$1,650 for one-time office equipment costs. This request is contingent upon the approval of the Accounting Technician Growth Requests in BU 7230000 and 7410000.	\$164,615	\$74,733	1.0
Health Services	Increase contract with Consumers Self Help by \$225,000, from \$503,628 to \$728,628, to provide additional certification review hearings on behalf of mental health patients placed on involuntary holds in Psychiatric Health Facilities (PHF). State law requires certification review hearings for all clients requiring inpatient psychiatric care beyond 72 hours. Sacramento County utilizes eight PHFs and two additional facilities, Heritage Oaks and Sacramento Behavioral Health Hospital, are anticipated to open near the end of FY2020-21 and 236 beds. This request is eligible for 1991 Mental Health Realignment.	\$225,000	\$225,000	0.0
Health Services	Increase appropriations by \$86,046 to relocate Emergency Medical Services (EMS) from 9616 Micron Ave Suite 960 to the currently vacant location at 9616 Micron Ave, Suite 940 to accommodate program growth. EMS's current location includes seven individual offices for each current staff member and does not allow for internal meetings, investigative interviews of EMS personnel or those involved in an investigation, or a secure reception area for staff's interactions with the public.	\$86,046	\$86,046	0.0
Health Services	Add 1.0 FTE Emergency Medical Services (EMS) Specialist Lv2 position to conduct data analysis for the mandated Quality Improvement (QI) program related to EMS Dispatch, Core Measures, Cardiac Arrest Registry to Enhance Survival, Critical Care programs (STEMI-Cardiac, Stroke and Trauma), identify trends, and implement quality improvement measures and process improvements. This request includes one-time funds of \$10,000 for office supplies and equipment.	\$119,265	\$119,265	1.0
Total - Health Services		\$1,025,809	\$700,658	4.0
Juvenile Medical Services	Funding for Juvenile Medical Service's portion of 1.0 FTE Administrative Services Officer 2 for Health Services Administration to assist with the growing, complex budget and high demand of Public Records Act (PRA) requests. Previously, the Communications Media Officer assigned to DHS assisted with these types of requests, but due to the increase in requests taking away from the position's main duties, the Communications Media Officer is no longer handling PRAs for DHS. This request is contingent upon the approval of the ASO 2 DHS Administration Growth Requests in BU 7200000 and 7410000.	\$2,822	\$2,822	0.0
Juvenile Medical Services	Funding for Juvenile Medical Service's portion of 1.0 FTE Administrative Services Officer 1 in Health Services Administration Management Services Unit. The position will assist with increased workload to investigate, review and correct identified hazards related to Cal-OSHA and Aerosol Transmissible Diseases within the workplace and support the development corrective action plans to respond to environmental concerns reported by labor organizations, staff, human resources, county safety office. This request is contingent upon the approval of the ASO 1 Management Services Unit Growth Requests in BU 7200000 and 7410000.	\$2,497	\$2,497	0.0
Juvenile Medical Services	Funding for Juvenile Medical Service's portion of 1.0 FTE Accounting Technician in Health Services Administration to provide fiscal support to program operations. DHS Administration provides fiscal support to the department, including grant claims, contract monitoring, reporting, payment processing, audit support, and distribution of allocated costs. As DHS programs grow, reporting requirements have become overwhelming and DHS Administration will benefit from an additional Accounting Technician. This request is contingent upon the approval of the Accounting Technician Growth Requests in BU 7200000 and 7410000.	\$2,032	\$2,032	0.0
Total - Juvenile Medical Services		\$7,351	\$7,351	0.0

County of Sacramento

All Funds Growth Requests - Not Recommended for June (Detail)

Department/Budget Unit	Growth Summary	Total Appropriations	Net County Cost	FTE
Public Defender	<p>The Public Defender is requesting funding for 2.0 FTE Human Services Social Worker positions, a 1.0 FTE Legal Secretary position, Extra Help, Legal Research Assistants, and contracted community-based support services to expand its grant funded Pretrial Support Project (PTSP). This will enable the County to interview a larger share of the pretrial population, resulting in a significant cost savings to the County. Currently, only 40-60% of the pretrial population can be interviewed. Current grant funding supports 2.0 FTE Social Workers and 1.5 Legal Research Assistants and requires a match currently met by existing Public Defender staff. The Department's goal is to secure the safe pretrial release of 80 additional clients per month. Assuming a daily incarceration cost of \$185 per client, these 80 early pretrial releases would save the County an estimated \$444,000 per month (80 clients X 30 days X \$185/day = \$444,000). The PTSP program supports the County's goals of reducing the jail population, promoting public safety and addressing racial inequity within the criminal justice system.</p> <p>People of color are disproportionately incarcerated in the county jail (38% black, 70 % people of color. By providing early intervention, PTSP seeks to "identify and implement solutions to eliminate institutional, structural, and systemic racial inequity in all community services provided by the County" as the Board of Supervisors November 16, 2020 Resolution – Declaring Racism a Public Health Crisis – tasks us to do. □</p>	\$644,901	\$644,901	3.0
Public Defender	<p>The Public Defender is requesting funding for 2.0 FTE Level 4 Attorney positions, a 1.0 FTE Legal Secretary position, and Extra Help, Legal Research Assistants to expand its record clearing program, which helps the community by removing barriers to job opportunities and critical services, reducing recidivism rates, promoting community safety and economic growth, and addressing racial inequity within the criminal justice system. With this program, the Public Defender aims to "identify and implement solutions to eliminate institutional, structural, and systemic racial inequity in all community services provided by the County" as the Board of Supervisors November 16, 2020 Resolution – Declaring Racism a Public Health Crisis – tasks us to do.</p>	\$597,910	\$597,910	3.0
Total - Public Defender		\$1,242,811	\$1,242,811	6.0
Total - Social Services		\$2,560,596	\$2,164,294	12.2
TOTAL GENERAL FUND		\$7,406,008	\$6,774,407	27.2

NON-GENERAL FUND				
Administrative Services:				
Department of Technology	<p>Create a contract with Microsoft for Office 365 to implement Microsoft Teams in the County. If not approved • County users will be unable to collaborate with other organizations using Microsoft Teams. This will be particularly impactful to Department of Human Assistance, Department of Child Support Services, and Probation who interface with other government organizations like the state of California using Teams. If approved, costs would be passed on to departments through the pass thru allocations.</p>	\$425,000	\$0	0.0
Department of Technology	<p>Having a point-of-presence in one of Equinix' colocation centers gives the County the flexibility of a direct connection to multiple cloud environments without exposing sensitive traffic to the internet. This removes the volatility of internet utilization spikes and availability. In addition, it gives flexibility to staff for creating more redundancy, traffic planning and the security of having offsite services and storage.</p> <p>Funding would come from an increase to WAN costpool</p>	\$115,000	\$0	0.0
Department of Technology	<p>This is a request to hire an SAP payroll consultant for an estimated timeframe of eight months to help the County implement the anticipated negotiated contract changes. The hourly rate for a specialized resource is estimate to be between \$125/hr. - \$135/hr.</p> <p>If this is not funded, we risk having a situation in which we are not able to configure the SAP COMPASS system in a timely manner that meets the union negotiated contractual changes. This would put the County in a situation in which we must retroactively pay employees for a period of weeks or months. We anticipate most contracts will be renegotiated next year and the amount of work could easily overload our COMPASS human resources/payroll support team. It is becoming more difficult to hire experienced SAP Payroll full-time County employees, so it is necessary to train from within and build up our internal team and knowledge in order to get the expertise required. We do not have time to build up the appropriate expertise by the time the negotiated contracts are expected to be implemented.</p> <p>If approved the Cost would be added to the Compass Allocation</p>	\$180,000	\$0	0.0

County of Sacramento

All Funds Growth Requests - Not Recommended for June (Detail)

Department/Budget Unit	Growth Summary	Total Appropriations	Net County Cost	FTE
Department of Technology	This is a staff augmentation request to obtain a knowledgeable consultant resource that would focus on cleaning up open items in finance and fix the auto clearing capabilities so that the system remains clean. This resource would also continue the effort of reconciling GL and SPL. We estimate this to be a 6-8 month effort for a knowledgeable resource that is dedicated to the project. This kind of SAP resource usually cost around \$125/hour. If this is not funded, we risk not being able to clean up open items and reconcile accounts that were audit observations from fiscal year 2019. If these go unresolved, they could result in future findings for the CAFR report, which in turn could lead to an inability of the external auditor to express an opinion. An inability to express an opinion could impact creditworthiness and increase borrowing costs. We will also not be able to upgrade to the latest version of the new General Ledger, which is a prerequisite to upgrading to the next version of SAP COMPASS (S/4 HANA). If approved, the cost would be added to the Compass allocation.	\$170,000	\$0	0.0
Total - Department of Technology		\$890,000	\$0	0.0
General Services	Add 3.0 FTE Custodian Lv 2 positions to provide custodial services at the Main Jail seven days a week instead of five days a week per the requirement of the Sheriff's Department. Funding for this request will be provided by the Sheriff's Department in 2021-22, and then will become part of the Facility Use Allocation for the Main Jail starting in 2022-23, which also will be funded by the Sheriff's Department (Growth - 13131).	\$199,762	\$0	3.0
Total - General Services		\$199,762	\$0	3.0
Total - Administrative Services		\$1,089,762	\$0	3.0
Public Works And Infrastructure:				
Development and Code Services	Add 1.0 FTE Assistant Land Surveyor position in Surveys to help improve proficiency, and customer service in map/plan review, maintaining the preservation of survey monuments, verifying setbacks, and ensuring compliance with the Subdivision Map Act, and County Code. This position will be funded by Planning Project (PLNP) fees, improvement plan review, and map review fees.	\$126,381	\$0	1.0
Total - Development and Code Services		\$126,381	\$0	1.0
Total - Public Works And Infrastructure		\$126,381	\$0	1.0
TOTAL NON-GENERAL FUND		\$1,216,143	\$0	4.0
Grand Total		\$8,622,151	\$6,774,407	31.2

County of Sacramento
All Funds Growth Requests - Recommended to September (Detail)

Department/Budget Unit	Growth Summary	Total Appropriations	Net County Cost	FTE
GENERAL FUND				
Elected Officials:				
Assessor	The Assessor's Office is requesting to purchase a new server to host its Assessor Information Management System (NewAIMS). The acquisition of this server is vital to continuing preparation of the County's property tax roll. The current server is at end of life and new storage is not being manufactured. This is priority #3 for one-time funding in the September budget, provided funding is available.	\$125,000	\$125,000	0.0
Total - Assessor		\$125,000	\$125,000	0.0
Sheriff	Add 15.0 FTE Sheriff 911 Call Dispatchers to meet mandated call answer times. The positions are necessary to meet industry standard minimum staffing recommendations. Without the additional staffing, citizens experience extended wait times for both emergency and non-emergency calls. Law enforcement personnel in the field also experience extended wait times. Such delays decrease efficiency and inhibit ability to serve the community effectively. A total of 19.0 FTEs were requested. 4.0 FTEs are being recommended in the June Budget. The balance of 15.0 FTEs is priority #3 for on-going funding in September provided funds are available.	\$1,435,903	\$1,435,903	15.0
Total - Sheriff		\$1,435,903	\$1,435,903	15.0
Total - Elected Officials		\$1,560,903	\$1,560,903	15.0
General Government:				
Financing-Transfers/Reimbursement	This request is to provide General Fund contribution for health and safety capital projects at the Mather Community Campus, identified as Priority One projects in the recent facility condition assessment. This is the #1 priority for one-time funding in September, if funding is available. This is a one-time growth request. This request is contingent upon approval of a growth request in the Capital Construction Fund (Budget Unit 3100000).	\$4,000,000	\$4,000,000	0.0
Financing-Transfers/Reimbursement	Funding to complete deferred maintenance and Americans with Disabilities Act (ADA) improvements to park facilities for high priority projects. This is priority #2 for one-time funding in September, if funding is available. This request is contingent upon approval of a growth request in the Parks Construction budget (Budget Unit 6570000).	\$1,576,909	\$1,576,909	0.0
Total - Financing-Transfers/Reimbursement		\$5,576,909	\$5,576,909	0.0
Total - General Government		\$5,576,909	\$5,576,909	0.0
Administrative Services:				
Data Processing-Shared Systems	Replace the current aging Property Tax System with a vended solution. The total cost of this multi-year project is expected to be approximately \$34 million. It includes increases in current staffing levels in the Department of Technology (DTech), Department of Finance and the Assessor. After implementation, on-going annual cost increases are estimated at \$2 million. Current DTech tax system staffing costs would continue in support of the new system. DTech will also hire an additional full time position for \$220,000 to train with existing staff so there is no gap in service as current staff retire. This request is linked to growth requests in the Department of Technology budget (Budget Unit 7600000) and the Department of Finance budget (Budget Unit 3230000). This is priority # 2 for on-going funding in September provided funding is available.	\$14,926,094	\$14,926,094	0.0
Total - Data Processing-Shared Systems		\$14,926,094	\$14,926,094	0.0
Department Of Finance	The current Mainframe Legacy Tax System has surpassed its useful life and needs to be replaced. The Department of Finance (DOF) is requesting four new limited-term (LT) Senior Accountant positions to aid in the implementation of the new Tax System. Two of the positions are being requested by Tax Collection Division and will be 100% dedicated to the new system implementation. The other two positions are being requested by the Auditor Controller Division to assist with the Tax Accounting workload during the new system implementation as the existing resources (subject matter experts) will be shifted to work on the implementation. The total cost of the four new positions is \$492,690 of which is \$418,786 (85%) will be covered by program revenues and the remaining \$73,904 (15%) is Finance's General Fund request. This is linked to a request in the Shared Systems budget unit (5710000). This is priority #3 for on-going funding in September, provided funding is available.	\$492,692	\$73,906	4.0
Total - Department Of Finance		\$492,692	\$73,906	4.0
Total - Administrative Services		\$15,418,786	\$15,000,000	4.0
Social Services:				
Correctional Health Services	Funding for Correctional Health's portion of 1.0 FTE Administrative Services Officer 2 in the Health Services Contracts Unit. In FY 2018-19 the Contracts Unit executed 553 contracts and amendments and it is projected that 675 will be executed by the end of Fiscal Year 2020-21. The additional position will help ensure contracts are executed in a timely manner. This request is contingent upon the approval of the ASO 2 Contracts Unit Growth Requests in BU 7200000 and 7230000. This is priority #4 for on-going funding in September provided funds are available.	\$18,415	\$18,415	0.0
Total - Correctional Health Services		\$18,415	\$18,415	0.0

County of Sacramento
All Funds Growth Requests - Recommended to September (Detail)

Department/Budget Unit	Growth Summary	Total Appropriations	Net County Cost	FTE
Health Services	Add 1.0 FTE Administrative Services Officer 2 in the Health Services Contracts Unit. In FY 2018-19 the Contracts Unit executed 553 contracts and amendments and it is projected that 675 will be executed by the end of Fiscal Year 2020-21. The full General Fund cost of this position is \$123,173 and this request includes \$3,000 for one-time office equipment costs. This request is contingent upon the approval of the ASO 2 Contracts Unit Growth Requests in BU 7230000 and 7410000. This is a priority #4 for on-going funding in September provided funding is available.	\$231,078	\$104,905	1.0
Total - Health Services		\$231,078	\$104,905	1.0
Human Assistance-Administration	DHA seeks a growth of \$1,500,000 in General Fund Allocation to fund a robust street, shelter, housing connection program in partnership with DHS. \$5,889,960 was submitted as part of the June Requested Budget, which will add 8.0 FTE positions to the DHA Homeless Services Division, 8.0 staff to the Department of Health Services (DHS), 12.075 FTE contracted housing navigation/physician medical support staff, and additional funding for sanitation stations, sanctioned encampment sites with wrap-around services, scattered-site shelters and flexible financial assistance for rehousing. Due to anticipated efforts to secure and obtain two sanctioned encampment sites, an additional \$1,500,000 is requested as a priority #1 for on-going funding in September provided funding is available.	\$1,500,000	\$1,500,000	0.0
Total - Human Assistance-Administration		\$1,500,000	\$1,500,000	0.0
Juvenile Medical Services	Funding for Juvenile Medical Service's portion of 1.0 FTE Administrative Services Officer 2 in the Health Services Contracts Unit. In FY 2018-19 the Contracts Unit executed 553 contracts and amendments and it is projected that 675 will be executed by the end of Fiscal Year 2020-21. The additional position will help ensure contracts are executed in a timely manner. This request is contingent upon the approval of the ASO 2 Contracts Unit Growth Requests in BU 7200000 and 7410000. This is priority #4 for on-going funding in September provided funds are available.	\$2,853	\$2,853	0.0
Total - Juvenile Medical Services		\$2,853	\$2,853	0.0
Total - Social Services		\$1,752,346	\$1,626,173	1.0
TOTAL GENERAL FUND		\$24,308,944	\$23,763,985	20.0

NON-GENERAL FUND				
Administrative Services:				
Capital Construction	This one-time growth request will fund health and safety capital projects at the Mather Community Campus, identified as Priority One projects in the recent facility condition assessment. This request is contingent upon approval of a growth request in the Financing Transfers and Reimbursement budget (Budget Unit 5110000).	\$4,000,000	\$0	0.0
Total - Capital Construction		\$4,000,000	\$0	0.0
Department of Technology	Approve hiring an additional full time employee to train with existing staff prior to their retirement. This request is linked to growth 13251 in BU 5710000. This is priority # 2 for on-going funding in September provided funding is available.	\$125,996	\$0	1.0
Total - Department of Technology		\$125,996	\$0	1.0
Total - Administrative Services		\$4,125,996	\$0	1.0
Municipal Services:				
Park Construction	Funding to complete deferred maintenance and Americans with Disabilities Act (ADA) improvements to park facilities for high priority projects. This is priority #2 for one-time funding in September, if funding is available. This request is contingent upon approval of a growth request in the Financing Transfers/Reimbursements budget (Budget Unit 5110000).	\$1,576,909	\$0	0.0
Total - Park Construction		\$1,576,909	\$0	0.0
Total - Municipal Services		\$1,576,909	\$0	0.0
TOTAL NON-GENERAL FUND		\$5,702,905	\$0	1.0

Grand Total		\$30,011,849	\$23,763,985	21.0
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**FY2021-22 Recommended Budget
TRANSIENT OCCUPANCY TAX REVENUE AND ALLOCATION**

The FY 2021-22 Recommended General Fund Budget reflects the receipt of \$4,030,000 in Transient Occupancy Tax (TOT) revenue, which is \$1,481,000 (58.1%) more than the amount included in the FY2020-21 Adopted Budget of \$2,549,000. In addition, the TOT Fund has a carry-forward balance of \$285,999 and will receive an estimated \$10,000 in interest revenue, which means the total amount of TOT resources available is \$4,325,900. The Recommended Budget allocates these resources as follows:

- A total of \$3,532,715 is allocated to TOT Specific Programs, including:
 - A \$2,741,687 transfer to the Transient Occupancy Tax (TOT) Fund and the carry-forward fund balance of \$285,999 and \$10,000 interest income will be used to fund a total of \$3,037,686 in TOT Program Costs. Funding for the existing "Civic" programs, Board District Community Service and Neighborhood programs and the TOT Community Grant Program is at the same level as FY 2020-21. The carry-forward fund balance identified does not include Board district unspent funds from the prior year, which will be available for the Board to allocate.
 - A \$168,635 allocation to the County Executive Cabinet to cover the costs of administration of Transient Occupancy Tax fund for Civic contracts, Community Services Projects, Board of Supervisor Neighborhood Programs and the Community Grant Program.
 - A \$301,394 transfer to Economic Development for Economic Development and Marketing Activities (\$90,000), Targeted Economic Development & Marketing Support (\$100,000) and Property and Business Improvement District (\$111,394).
 - A \$25,000 allocation to the Department of Finance to cover the cost of audits and related costs.
- The remaining \$793,284 is recommended to be retained in the General Fund and used to cover General Net County Cost needs.

The following table provides a more detailed comparison of the FY 2020-21 TOT allocations and the FY 2021-22 Recommended allocations.

Category	FY2020-21 Adopted	FY2021-22 Recommended	Difference
Economic Development - Arts Administration	\$ -	\$ 75,000	\$ 75,000
Music Circus Debt Service	\$ 66,000	\$ -	\$ (66,000)
Board of Supervisors – Neighborhood Programs	\$ 100,000	\$ 100,000	\$ -
Sacramento Convention & Visitors Bureau	\$ 125,000	\$ 125,000	\$ -
Sports Marketing & Events Support - SCVB	\$ 70,000	\$ 70,000	\$ -
Special Events Support	\$ 100,000	\$ 100,000	\$ -
American River Parkway Foundation	\$ 16,000	\$ 16,000	\$ -
Center for Sacramento History	\$ 232,000	\$ 232,000	\$ -
Powerhouse Science Center - Operating	\$ 93,000	\$ 93,000	\$ -
Sacramento History Museum	\$ 108,000	\$ 108,000	\$ -
Cultural Arts Awards	\$ 436,000	\$ 361,000	\$ (75,000)
Northern California World Trade Center	\$ 10,000	\$ 10,000	\$ -
Sacramento Area Commerce & Trade Organization /Greater Sacramento Area Economic Council	\$ 237,686	\$ 237,686	\$ -
Sacramento Metropolitan Chamber of Commerce	\$ 10,000	\$ 10,000	\$ -
Community Services Projects	\$ 500,000	\$ 500,000	\$ -
Community Grants	\$ 1,000,000	\$ 1,000,000	\$ -
Total Program Costs Paid Directly from the Transient Occupancy Tax (TOT) Fund	\$ 3,103,686	\$ 3,037,686	\$ (66,000)
TOT Fund Balance not related to BOS District Funds	\$ (72,692)	\$ (285,999)	\$ (213,307)
TOT Interest Income	\$ (10,000)	\$ (10,000)	\$ -
Total Transferred to TOT Fund	\$ 3,020,994	\$ 2,741,687	\$ (279,307)
County Executive Cabinet - TOT Administration	\$ 163,744	\$ 168,635	\$ 4,891
Economic Development & Marketing	\$ 90,000	\$ 90,000	\$ -
Economic Development & Marketing: Targeted Support	\$ 100,000	\$ 100,000	\$ -
Economic Development - Property Improvement District	\$ 104,627	\$ 111,394	\$ 6,767
Finance Department for Audits, etc. (General Fund)	\$ 25,000	\$ 25,000	\$ -
Total Other TOT Funded Programs	\$ 483,371	\$ 495,029	\$ 11,658
Total TOT Funded Programs	\$ 3,587,057	\$ 3,532,715	\$ (54,342)
Estimated TOT Revenue (General Fund – Non- departmental Revenue)	\$ 2,549,000	\$ 4,030,000	\$ 1,481,000
Available to Cover General Net County Cost Needs	\$ (955,365)	\$ 793,284	\$ 1,535,342