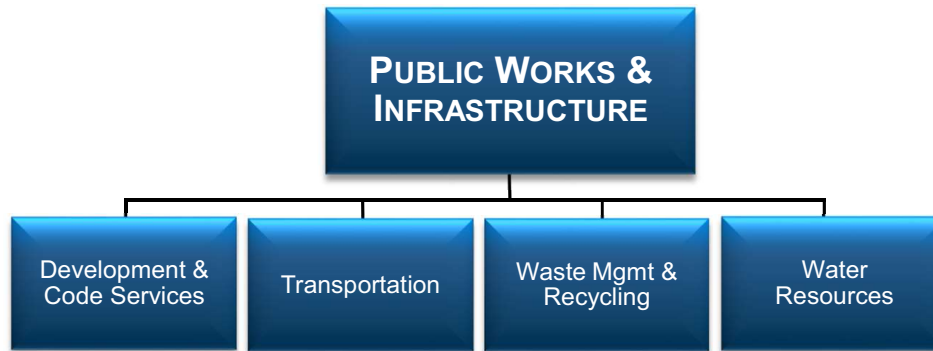


Public Works and Infrastructure

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Agency Structure



Public Works and Infrastructure departments provide utility, infrastructure and construction management services to other governmental agencies as well as to the residents of the Unincorporated Area of the County.

Public Works and Infrastructure departments include:

Development and Code Services provides a variety of services including but not limited to the review of development activity to ensure compliance with laws and codes. The Office helps ensure that new projects compliment the quality of life in the County. The Office is comprised of the following divisions: Administrative Services, Building Permits and Inspection, Code Enforcement, Construction Management, and County Engineering.

Transportation provides road maintenance and improvement services in the Unincorporated Area of the County. The department has three broad areas of responsibility: planning programs and design; pavement, bridge, roadside and landscape maintenance; and traffic operations.

Waste Management and Recycling operates the County's integrated municipal solid waste system from curbside collection to recovery and diversion of recyclable materials, landfill disposal and renewable electricity generation. The Collections program provides for the residential curbside pickup of refuse, organic waste, and recyclables from 163,000 households, as well as curbside pick-up of bulky waste and large items by appointment. The North Area Recovery Station (NARS) serves as DWMR's transfer station for residential refuse and organic waste, and waste material from commercial waste haulers and noncommercial self-haul customers. Kiefer Landfill handles all refuse from residential collections, NARS, and other commercial and non-commercial customers in the Sacramento region, and includes a landfill gas to energy facility. DWMR also manages the County's commercial solid waste hauler franchises, including monitoring franchisee compliance with state diversion requirements and providing oversight on local waste management practices.

Water Resources maintains the county storm drainage collection and potable water distribution systems and manages the operating divisions within Water Resources and its attendant districts. The department's purpose is to protect, maintain and enhance public health, safety and general welfare in the areas of drainage, flood control and provision of fresh water.

Budget Units/Departments Summary

Fund	Budget Unit No.	Departments/Budget Units	Total Appropriations	Net Financing Uses	Net Cost	Positions
001A	5725729	Code Enforcement	\$9,859,997	\$9,859,997	\$4,772,435	53.0
General Fund Total			\$9,859,997	\$9,859,997	\$4,772,435	53.0
005A	2900000	Roads	\$180,580,076	\$126,681,170	\$36,547,491	—
005B	2960000	Department of Transportation	\$72,245,758	\$63,356,351	\$4,209,452	248.7
021A	2150000	Building Inspection	\$21,887,298	\$21,887,298	\$4,288,456	—
021E	2151000	Development and Code Services	\$59,807,909	\$55,296,312	\$3,224,226	264.0
025A	2910000	SCTDF Capital Fund	\$16,659,551	\$16,659,551	\$(4,572,676)	—
026A	2140000	Transportation-Sales Tax	\$65,047,601	\$58,414,833	\$1,933,446	—
028A	2800000	Connector Joint Powers Authority	\$716,788	\$716,788	\$0	3.0
050A	2240000	Solid Waste Authority	\$4,761,246	\$3,761,246	\$220,246	—
051A	2200000	Solid Waste Enterprise	\$214,722,180	\$141,019,561	\$10,651,073	314.0
052A	2250000	Solid Waste Enterprise-Capital Outlay	—	—	—	—
068A	2930000	Rural Transit Program	\$3,607,408	\$3,607,408	\$474,281	—
137A	1370000	Gold River Station #7 Landscape CFD	\$80,772	\$80,772	\$23,938	—
141A	1410000	Sacramento County LM CFD 2004-2	\$393,559	\$393,559	\$101,102	—
253A	2530000	CSA No. 1	\$3,023,119	\$3,023,119	\$366,268	—
315A	2810000	Water Agency Zone 11 - Drainage Infrastructure	\$21,820,900	\$17,320,900	\$9,057,900	—
318A	3044000	Water Agy-Zone 13	\$3,573,906	\$3,573,906	\$(661,173)	—
320A	3050000	Water Agency Enterprise	\$165,369,384	\$155,430,084	\$40,414,609	144.0
322A	3220001	Water Resources	\$47,179,611	\$43,235,711	\$8,912,011	134.6
330A	3300000	Landscape Maintenance District	\$1,107,877	\$1,107,877	\$123,319	—
Non-General Fund Total			\$882,584,943	\$715,566,446	\$115,313,969	1,108.3
Grand Total			\$892,444,940	\$725,426,443	\$120,086,404	1,161.3

Budget Unit Functions & Responsibilities

The **Capital Southeast Connector Joint Powers Authority** was formed in December 2006 to plan and construct a proposed 35-mile roadway spanning from Interstate 5, south of Elk Grove, to Highway 50 in El Dorado County, just east of El Dorado Hills. The Connector will link communities in El Dorado and Sacramento Counties and the cities of Folsom, Rancho Cordova and Elk Grove, alleviating traffic congestion on Highway 50, Interstate 5 and State Route 99. The Connector is being planned to reduce the distance traveled and save time during rush hour, enabling drivers to use a more direct route for faster, safer travel. The County budget document reflects only the salary and benefit appropriations of the Connector Joint Powers Authority (JPA).

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Capital Southeast Connector JPA	\$686,125	\$716,788	\$30,663	4.5%
Total Expenditures / Appropriations	\$686,125	\$716,788	\$30,663	4.5%
Net Financing Uses	\$686,125	\$716,788	\$30,663	4.5%
Total Revenue	\$686,125	\$716,788	\$30,663	4.5%
Use of Fund Balance	—	\$0	\$0	—%
Positions	3.0	3.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$686,125	\$716,788	\$30,663	4.5%
Services & Supplies	—	—	—	—%
Other Charges	—	—	—	—%
Total Expenditures / Appropriations	\$686,125	\$716,788	\$30,663	4.5%
Net Financing Uses	\$686,125	\$716,788	\$30,663	4.5%
Revenue				
Taxes	\$686,125	\$716,788	\$30,663	4.5%
Revenue from Use Of Money & Property	—	—	—	—%
Intergovernmental Revenues	—	—	—	—%
Total Revenue	\$686,125	\$716,788	\$30,663	4.5%
Use of Fund Balance	—	\$0	\$0	—%
Positions	3.0	3.0	—	—%

Budget Unit Functions & Responsibilities

Development and Code Services (DCS) provides various services to support building and development activities, and to ensure projects are constructed in accordance with California building codes, plans, specifications, and County standards. Services include issuing building permits, plan review, inspections, development fee calculations, surveying, and mapping. The divisions in this budget unit assist property owners as well as the building community with development projects and understanding the applicable laws and codes. The Office of Development and Code Services consists of the following programs:

- DCS-Administrative Services
- DCS-Building Permits and Inspection
- DCS-Construction Management and Inspection
- DCS-County Engineering

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
DCS - Administrative Services	\$1,494,007	\$1,584,113	\$90,106	6.0%
DCS - Building Permits & Inspection	\$20,584,636	\$21,703,569	\$1,118,933	5.4%
DCS - Construction Management and Inspection Division	\$23,290,914	\$24,605,064	\$1,314,150	5.6%
DCS - County Engineering	\$11,356,658	\$11,915,163	\$558,505	4.9%
Total Expenditures / Appropriations	\$56,726,215	\$59,807,909	\$3,081,694	5.4%
Total Reimbursements	\$(4,065,001)	\$(4,511,597)	\$(446,596)	11.0%
Net Financing Uses	\$52,661,214	\$55,296,312	\$2,635,098	5.0%
Total Revenue	\$49,779,349	\$52,072,086	\$2,292,737	4.6%
Use of Fund Balance	\$2,881,865	\$3,224,226	\$342,361	11.9%
Positions	264.0	264.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$37,983,915	\$39,442,737	\$1,458,822	3.8%
Services & Supplies	\$14,701,181	\$15,692,994	\$991,813	6.7%
Other Charges	\$346,104	\$486,437	\$140,333	40.5%
Equipment	\$103,300	\$155,100	\$51,800	50.1%
Intrafund Charges	\$3,591,715	\$4,030,641	\$438,926	12.2%
Total Expenditures / Appropriations	\$56,726,215	\$59,807,909	\$3,081,694	5.4%
Intrafund Reimbursements Between Programs	\$(2,314,125)	\$(2,414,670)	\$(100,545)	4.3%
Other Reimbursements	\$(1,750,876)	\$(2,096,927)	\$(346,051)	19.8%
Total Reimbursements	\$(4,065,001)	\$(4,511,597)	\$(446,596)	11.0%
Net Financing Uses	\$52,661,214	\$55,296,312	\$2,635,098	5.0%
Revenue				
Licenses, Permits & Franchises	\$55,000	\$55,000	—	—%
Fines, Forfeitures & Penalties	\$29,800	\$29,800	—	—%
Charges for Services	\$49,360,571	\$51,620,941	\$2,260,370	4.6%
Miscellaneous Revenues	\$333,978	\$366,345	\$32,367	9.7%
Total Revenue	\$49,779,349	\$52,072,086	\$2,292,737	4.6%
Use of Fund Balance	\$2,881,865	\$3,224,226	\$342,361	11.9%
Positions	264.0	264.0	—	—%

Summary of Approved Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCS - Construction Management and Inspection Division	87,110	—	87,110	—	—
DCS - County Engineering	39,562	—	39,562	—	—

DCS - Administrative Services

Program Overview

DSC – Administrative Services provides management, leadership, and administrative support to the Office of Development and Code Services.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$1,138,448	\$1,211,575	\$73,127	6.4%
Services & Supplies	\$355,559	\$372,538	\$16,979	4.8%
Total Expenditures / Appropriations	\$1,494,007	\$1,584,113	\$90,106	6.0%
Total Reimbursements between Programs	\$(1,246,710)	\$(1,339,381)	\$(92,671)	7.4%
Other Reimbursements	\$(211,583)	\$(214,774)	\$(3,191)	1.5%
Total Reimbursements	\$(1,458,293)	\$(1,554,155)	\$(95,862)	6.6%
Net Financing Uses	\$35,714	\$29,958	\$(5,756)	(16.1)%
Revenue				
Charges for Services	\$18,000	\$25,237	\$7,237	40.2%
Total Revenue	\$18,000	\$25,237	\$7,237	40.2%
Use of Fund Balance	\$17,714	\$4,721	\$(12,993)	(73.3)%
Positions	8.0	8.0	—	—%

DCS - Building Permits & Inspection

Program Overview

DCS – Building Permits and Inspection provides inspection, plan review and permit issuance for all private construction in the County.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$13,402,891	\$13,899,903	\$497,012	3.7%
Services & Supplies	\$5,482,767	\$6,056,013	\$573,246	10.5%
Other Charges	\$235,047	\$273,088	\$38,041	16.2%
Intrafund Charges	\$1,463,931	\$1,474,565	\$10,634	0.7%
Total Expenditures / Appropriations	\$20,584,636	\$21,703,569	\$1,118,933	5.4%
Other Reimbursements	\$(157,076)	\$(154,788)	\$2,288	(1.5)%
Total Reimbursements	\$(157,076)	\$(154,788)	\$2,288	(1.5)%
Net Financing Uses	\$20,427,560	\$21,548,781	\$1,121,221	5.5%
Revenue				
Charges for Services	\$20,343,961	\$21,442,898	\$1,098,937	5.4%
Miscellaneous Revenues	\$41,200	\$41,200	—	—%
Total Revenue	\$20,385,161	\$21,484,098	\$1,098,937	5.4%
Use of Fund Balance	\$42,399	\$64,683	\$22,284	52.6%
Positions	101.0	101.0	—	—%

DCS - Construction Management and Inspection Division

Program Overview

DCS – Construction Management and Inspection Division ensures that contractors construct public buildings in accordance with approved plans and specifications. The materials testing laboratory handles testing and verification of construction materials and processes used in construction of public improvements.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$16,566,039	\$17,145,180	\$579,141	3.5%
Services & Supplies	\$5,306,137	\$5,474,979	\$168,842	3.2%
Other Charges	\$52,623	\$131,154	\$78,531	149.2%
Equipment	\$35,300	\$154,300	\$119,000	337.1%
Intrafund Charges	\$1,330,815	\$1,699,451	\$368,636	27.7%
Total Expenditures / Appropriations	\$23,290,914	\$24,605,064	\$1,314,150	5.6%
Total Reimbursements between Programs	\$(147,415)	\$(155,289)	\$(7,874)	5.3%
Other Reimbursements	\$(991,015)	\$(1,311,149)	\$(320,134)	32.3%
Total Reimbursements	\$(1,138,430)	\$(1,466,438)	\$(328,008)	28.8%
Net Financing Uses	\$22,152,484	\$23,138,626	\$986,142	4.5%
Revenue				
Charges for Services	\$20,390,016	\$21,415,622	\$1,025,606	5.0%
Miscellaneous Revenues	\$1,500	—	\$(1,500)	(100.0)%
Total Revenue	\$20,391,516	\$21,415,622	\$1,024,106	5.0%
Use of Fund Balance	\$1,760,968	\$1,723,004	\$(37,964)	(2.2)%
Positions	114.0	114.0	—	—%

Approved Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCS - Business/Conference Increase - CMID Lab					
	15,000	—	15,000	—	—
Increase appropriations for business/conferences to comply with certification requirements. This request will be funded by project revenue.					

Approved Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCS-Fixed Assets-Hamburg Wheel Tracker-CMID Lab					
	78,000	—	78,000	—	—
<p>Replace old equipment with equipment that aligns with current specifications and test methods. Hot Mix Asphalt mix design methods specified by Caltrans have gradually moved to the Superpave method, where asphalt is tailored to a specific climate and use. CMID Materials Testing Lab has replaced old equipment to align with the current specifications and test methods. The Hamburg Wheel Tracker is the remaining part of the replacement process. With this replacement, the Lab will be fully equipped to perform Quality Assurance testing on public works projects. This one-time growth request will be fully funded by project revenue.</p>					
DCS-Reallocate 1.0 FTE Construction Inspector to 1.0 FTE Construction Materials Lab Tech 2 - CMID					
	10,594	—	10,594	—	—
<p>Reallocate 1.0 FTE (vacant) Construction Inspector position to 1.0 FTE Construction Materials Lab Technician Level 2 position to fulfill the increased testing of additional types of materials. The request will be fully funded by project revenue.</p>					
DCS-Reallocate 1.0 Sr. Safety Specialist position to 1.0 FTE Senior Safety Specialist position					
	(16,484)	—	(16,484)	—	—
<p>Reallocate 1.0 FTE (vacant) Building Inspector 2 Range B position to 1.0 FTE Senior Safety Specialist position to fulfill Safety Services demand. CMID will also be eliminating the Safety Specialist Annuitant Extra Help position, which will offset a portion of the cost of the position. The remainder will be fully funded by the multiple divisions in Office of Development & Code Services.</p>					

DCS - County Engineering

Program Overview

DCS-County Engineering consists of three sections described below:

- Special Districts provides funding for a range of transportation, water, sewer, and drainage capital improvements, landscape maintenance, library facilities, and Sheriff services.
- Site Improvements and Permits reviews and approves improvement plans; assists property owners and developers in subdividing property or constructing improvements; provides internal support for County departments by reviewing building permits, calculating and assessing infrastructure, road and transit, sewer connection, drainage, and water connection fees. This program also serves the development community by providing copies of plans and specifications of County projects, processing encroachment permits for construction in the public right-of-way, and processing transportation permits for oversize loads.
- Surveys reviews and enforces conditions of approval for final and parcel maps to assure orderly land development in compliance with regulatory requirements; reviews records of survey and corner records to maintain records of property boundaries and survey monuments controlling the boundaries. This program is also responsible for surveying and mapping of county roads and other public facilities operated and maintained by the County, and to maintain a fair and accurate record of said surveys in support of maintenance, improvement and operation of said facilities.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$6,876,537	\$7,186,079	\$309,542	4.5%
Services & Supplies	\$3,556,718	\$3,789,464	\$232,746	6.5%
Other Charges	\$58,434	\$82,195	\$23,761	40.7%
Equipment	\$68,000	\$800	\$(67,200)	(98.8)%
Intrafund Charges	\$796,969	\$856,625	\$59,656	7.5%
Total Expenditures / Appropriations	\$11,356,658	\$11,915,163	\$558,505	4.9%
Total Reimbursements between Programs	\$(920,000)	\$(920,000)	—	—%
Other Reimbursements	\$(391,202)	\$(416,216)	\$(25,014)	6.4%
Total Reimbursements	\$(1,311,202)	\$(1,336,216)	\$(25,014)	1.9%
Net Financing Uses	\$10,045,456	\$10,578,947	\$533,491	5.3%
Revenue				
Licenses, Permits & Franchises	\$55,000	\$55,000	—	—%
Fines, Forfeitures & Penalties	\$29,800	\$29,800	—	—%
Charges for Services	\$8,608,594	\$8,737,184	\$128,590	1.5%
Miscellaneous Revenues	\$291,278	\$325,145	\$33,867	11.6%
Total Revenue	\$8,984,672	\$9,147,129	\$162,457	1.8%
Use of Fund Balance	\$1,060,784	\$1,431,818	\$371,034	35.0%
Positions	41.0	41.0	—	—%

Approved Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCS-Add Extra Help Budget-Special Districts					
	39,562	—	39,562	—	—

Add extra help to allow a training /transitional period for Special Districts after losing valuable institutional knowledge as a result of recent promotions, and retirements. The funds will be used to hire the former Manager of Special Districts back as a retired annuitant. Funding for this request will come from the special districts managed by the Special Districts Section. This is a one-time growth request.

Budget Unit Functions & Responsibilities

Building Inspection (Special Revenue Fund) provides financing for building safety and inspection services performed in the Unincorporated Area of Sacramento County by the Building Permits and Inspection Division (BPID) in the Department of Development and Code. The funds are transferred from this Special Revenue Fund to the Office of Development and Code Services budget unit 2151000 (021F).

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Building Inspection	\$22,302,173	\$21,887,298	\$(414,875)	(1.9)%
Total Expenditures / Appropriations	\$22,302,173	\$21,887,298	\$(414,875)	(1.9)%
Net Financing Uses	\$22,302,173	\$21,887,298	\$(414,875)	(1.9)%
Total Revenue	\$17,598,841	\$17,598,842	\$1	—%
Use of Fund Balance	\$4,703,332	\$4,288,456	\$(414,876)	(8.8)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$21,857,173	\$21,442,298	\$(414,875)	(1.9)%
Other Charges	\$445,000	\$445,000	—	—%
Total Expenditures / Appropriations	\$22,302,173	\$21,887,298	\$(414,875)	(1.9)%
Net Financing Uses	\$22,302,173	\$21,887,298	\$(414,875)	(1.9)%
Revenue				
Licenses, Permits & Franchises	\$17,117,000	\$17,239,001	\$122,001	0.7%
Fines, Forfeitures & Penalties	\$7,500	\$7,500	—	—%
Revenue from Use Of Money & Property	\$30,000	\$30,000	—	—%
Intergovernmental Revenues	\$35,000	\$45,000	\$10,000	28.6%
Charges for Services	\$406,841	\$268,841	\$(138,000)	(33.9)%
Miscellaneous Revenues	\$2,500	\$8,500	\$6,000	240.0%
Total Revenue	\$17,598,841	\$17,598,842	\$1	—%
Use of Fund Balance	\$4,703,332	\$4,288,456	\$(414,876)	(8.8)%

Budget Unit Functions & Responsibilities

Code Enforcement investigates violations of housing, zoning and vehicle codes in the unincorporated Sacramento County. Staff tries to achieve voluntary compliance through notification and education. When necessary, legal procedures are used including boarding structures, removing junk and rubbish and junk vehicles, civil citations, criminal citations and demolition of dangerous buildings. The goal is to maintain and improve property values and the quality of life for residents, visitors and business owners.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Code Enforcement	\$10,638,199	\$9,859,997	\$(778,202)	(7.3)%
Total Expenditures / Appropriations	\$10,638,199	\$9,859,997	\$(778,202)	(7.3)%
Net Financing Uses	\$10,638,199	\$9,859,997	\$(778,202)	(7.3)%
Total Revenue	\$4,856,102	\$5,087,562	\$231,460	4.8%
Net County Cost	\$5,782,097	\$4,772,435	\$(1,009,662)	(17.5)%
Positions	53.0	53.0	—	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$5,709,501	\$6,082,590	\$373,089	6.5%
Services & Supplies	\$2,297,034	\$2,463,071	\$166,037	7.2%
Other Charges	\$25,000	\$25,000	—	—%
Equipment	\$55,000	\$55,000	—	—%
Interfund Charges	\$695,063	\$698,254	\$3,191	0.5%
Intrafund Charges	\$1,856,601	\$536,082	\$(1,320,519)	(71.1)%
Total Expenditures / Appropriations	\$10,638,199	\$9,859,997	\$(778,202)	(7.3)%
Net Financing Uses	\$10,638,199	\$9,859,997	\$(778,202)	(7.3)%
Revenue				
Licenses, Permits & Franchises	\$1,467,700	\$1,467,700	—	—%
Fines, Forfeitures & Penalties	\$533,000	\$533,000	—	—%
Intergovernmental Revenues	\$350,000	\$350,000	—	—%
Charges for Services	\$1,502,000	\$1,502,000	—	—%
Miscellaneous Revenues	\$1,003,402	\$1,234,862	\$231,460	23.1%
Total Revenue	\$4,856,102	\$5,087,562	\$231,460	4.8%
Net County Cost	\$5,782,097	\$4,772,435	\$(1,009,662)	(17.5)%
Positions	53.0	53.0	—	—%

Summary of Approved Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Code Enforcement	97,745	—	131,560	(33,815)	1.0

Summary of Approved Reductions by Program

Program	Total Expenditures	Reimbursements	Revenue	Net County Cost	FTE
Code Enforcement	(66,128)	—	—	(66,128)	(1.0)

Approved Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DCS-Add 1.0 Code Enforcement Officer - Code Enforcement					
	97,745	—	131,560	(33,815)	1.0

Add 1.0 FTE Code Enforcement Officer for increased services to Waste Management & Recycling. The position will be funded by Waste Management & Recycling. Due to the upcoming new ordinances related to garbage recycling, Waste Management will fund another position as we increase outreach for commercial, industrial, multi-unit complexes, and single family residences about what can and can't go in to the different cans. This will also increase the amount of enforcement required going forward. This increase in services will allow Waste Management and Code Enforcement to develop the program and outreach, and implement the changes in a timely manner before it takes effect in 2024.

Approved Reduction Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net County Cost	FTE
DCS-Delete 1.0 Office Assistant-Code Enforcement					
	(66,128)	—	—	(66,128)	(1.0)

Delete 1.0 vacant FTE Office Assistant Level 2 position to meet net County cost target. This reduction will impact response time to 311 constituent complaints, officer requests, and case support for Rental Housing, Illegal Dumping, and Zoning.

Budget Unit Functions & Responsibilities

The **Department of Transportation** (DOT) provides transportation planning, traffic management, road maintenance and construction services for over 2,200 miles of roads in the Unincorporated Area of Sacramento County through the following programs:

- Department Administration
- Maintenance and Operations
- Planning, Programs and Design

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Department Administration	\$8,480,832	\$8,577,704	\$96,872	1.1%
Maintenance and Operations	\$49,604,616	\$51,469,549	\$1,864,933	3.8%
Planning, Programs and Design	\$11,627,041	\$12,198,505	\$571,464	4.9%
Total Expenditures / Appropriations	\$69,712,489	\$72,245,758	\$2,533,269	3.6%
Total Reimbursements	\$(8,857,452)	\$(8,889,407)	\$(31,955)	0.4%
Net Financing Uses	\$60,855,037	\$63,356,351	\$2,501,314	4.1%
Total Revenue	\$58,833,317	\$59,146,899	\$313,582	0.5%
Use of Fund Balance	\$2,021,720	\$4,209,452	\$2,187,732	108.2%
Positions	255.7	248.7	(7.0)	(2.7)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$36,093,120	\$37,880,498	\$1,787,378	5.0%
Services & Supplies	\$24,935,790	\$25,494,591	\$558,801	2.2%
Other Charges	\$236,607	\$394,742	\$158,135	66.8%
Equipment	\$73,000	\$70,000	\$(3,000)	(4.1)%
Intrafund Charges	\$8,373,972	\$8,405,927	\$31,955	0.4%
Total Expenditures / Appropriations	\$69,712,489	\$72,245,758	\$2,533,269	3.6%
Intrafund Reimbursements Between Programs	\$(8,373,972)	\$(8,405,927)	\$(31,955)	0.4%
Other Reimbursements	\$(483,480)	\$(483,480)	—	—%
Total Reimbursements	\$(8,857,452)	\$(8,889,407)	\$(31,955)	0.4%
Net Financing Uses	\$60,855,037	\$63,356,351	\$2,501,314	4.1%
Revenue				
Fines, Forfeitures & Penalties	\$4,000	\$4,000	—	—%
Revenue from Use Of Money & Property	\$106,860	\$161,777	\$54,917	51.4%
Intergovernmental Revenues	\$506,000	\$506,000	—	—%
Charges for Services	\$58,216,457	\$58,475,122	\$258,665	0.4%
Total Revenue	\$58,833,317	\$59,146,899	\$313,582	0.5%
Use of Fund Balance	\$2,021,720	\$4,209,452	\$2,187,732	108.2%
Positions	255.7	248.7	(7.0)	(2.7)%

Summary of Approved Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Maintenance and Operations	49,600	—	49,600	—	—

Department Administration

Program Overview

Department Administration provides services to all entities of the Department of Transportation, including direct support to the Director. Services include payroll management, facilities management, procurement and accounts payable, customer service and 311 service request coordination, employee safety programs, employee training, budgeting and fiscal services.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$3,699,026	\$3,627,303	\$(71,723)	(1.9)%
Services & Supplies	\$4,545,199	\$4,566,659	\$21,460	0.5%
Other Charges	\$236,607	\$383,742	\$147,135	62.2%
Total Expenditures / Appropriations	\$8,480,832	\$8,577,704	\$96,872	1.1%
Total Reimbursements between Programs	\$(8,373,972)	\$(8,405,927)	\$(31,955)	0.4%
Total Reimbursements	\$(8,373,972)	\$(8,405,927)	\$(31,955)	0.4%
Net Financing Uses	\$106,860	\$171,777	\$64,917	60.7%
Revenue				
Revenue from Use Of Money & Property	\$106,860	\$161,777	\$54,917	51.4%
Charges for Services	—	\$10,000	\$10,000	—%
Total Revenue	\$106,860	\$171,777	\$64,917	60.7%
Use of Fund Balance	—	—	—	—%
Positions	24.6	22.6	(2.0)	(8.1)%

Maintenance and Operations

Program Overview

Maintenance & Operations includes two primary functional areas described below.

- Pavement, Roadside and Landscape Maintenance - Maintains and repairs all public street and roadway facilities; repairs or replaces steel guardrails, sound walls, pedestrian walkways and fences; maintains roadside shoulders, ditches, curbs, culverts and gutters; operates and maintains movable and fixed bridges; and provides maintenance of street trees and landscaped areas.

- Traffic Engineering and Operations

Engineering: Prepares traffic reports and conducts studies pertaining to traffic conditions; investigates traffic problems; conducts safety studies and research; makes recommendations for improvements on existing streets and highways; reviews designs for new construction; and approves traffic handling and control for construction projects on county roads. Also develops priority lists of potential projects; submits project proposals to other agencies; and administers the residential street speed control, radar enforcement and school crossing guard programs.

Operations: Sets and monitors the timing of all county traffic signal systems and networks; maintains existing traffic signal, highway lighting and general street lighting equipment; inspects and tests new traffic signal control equipment; advises on traffic signal and lighting construction projects; installs and maintains all traffic and street name signs, pavement markings and bikeway striping; and administers the Graffiti Removal Program.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$24,147,253	\$25,481,816	\$1,334,563	5.5%
Services & Supplies	\$19,155,555	\$19,652,181	\$496,626	2.6%
Other Charges	—	\$11,000	\$11,000	—%
Equipment	\$61,000	\$70,000	\$9,000	14.8%
Intrafund Charges	\$6,240,808	\$6,254,552	\$13,744	0.2%
Total Expenditures / Appropriations	\$49,604,616	\$51,469,549	\$1,864,933	3.8%
Other Reimbursements	\$(483,480)	\$(483,480)	—	—%
Total Reimbursements	\$(483,480)	\$(483,480)	—	—%
Net Financing Uses	\$49,121,136	\$50,986,069	\$1,864,933	3.8%
Revenue				
Intergovernmental Revenues	\$506,000	\$506,000	—	—%
Charges for Services	\$48,492,442	\$48,213,475	\$(278,967)	(0.6)%
Total Revenue	\$48,998,442	\$48,719,475	\$(278,967)	(0.6)%
Use of Fund Balance	\$122,694	\$2,266,594	\$2,143,900	1,747.4%
Positions	184.0	180.0	(4.0)	(2.2)%

Approved Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DOT - Signal & Light Maintenance - Traffic Signal Knockdown Trailer					
	30,000	—	30,000	—	—
Acquisition of fixed asset - Traffic Signal Knockdown Trailer - Hardwired. The Traffic Signals & Street Lighting section has a limited number of traffic signal overhead poles in stock for traffic signal pole knockdown use. When a traffic signal pole is knockdown and no spare is available, the traffic signal knockdown trailer will be used in place of the knockdown traffic signal pole until a permanent signal pole can be acquired. This will help minimize impacts to traffic flow. Funded from program revenue.					
DOT - Trees & Landscape Maintenance - Vehicle Upgrade					
	19,600	—	19,600	—	—
Increase light equipment costs due to replacement request of 137 series truck to 142 series truck from Fleet Services. Due to vehicle weight rating requirements, a 142 series truck is now required and will replace the existing 137 series truck. Truck 137-924 to be upgraded. Fully funded by public works services revenue.					

Planning, Programs and Design

Program Overview

Planning, Programs and Design includes four functional areas described below.

- **Planning (Development Services):** Reviews planning entitlement applications for development plans/projects to assess impacts to the County's transportation system and conformance with applicable standards and policies; reviews private roadway traffic improvement plans for conformance with improvement standards; performs and reviews traffic impact studies, environmental documents, and infrastructure finance plans for development plans/applications; and provides DOT staff support to the Planning Commission and Board of Supervisors for traffic/transportation issues associated with proposed development items.
- **Regional and Long-Range Planning:** Provides long-range planning services relative to sub regional and regional transportation issues; coordinates development and update of transportation components of the General Plan, community plans and special planning areas; serves as the Department's primary contact for countywide and regional planning processes and activities (i.e., Metropolitan Transportation Plan/Sustainable Communities Strategy, Long Range Transit Plans); and represents the Department in ongoing multi-jurisdictional forums including Sacramento Area Council of Governments, Sacramento Transportation Authority, Regional Transit, and other county departments and agencies.
- **Transportation Programs:** Manages the Department's capital improvement program and local, state and federal transportation funding programs; manages the Department's alternative modes programs, which include the Bikeway Master Plan, Pedestrian Master Plan, Americans with Disabilities Act Transition Plan, and the county's rural transit programs.
- **Design:** Prepares plans and specifications for county highways, bridges, landscape, signal and lighting system contracts; coordinates plans and secures agreements with other agencies; and oversees capital improvement projects from inception through construction including facilitation of environmental studies, utility relocation, and right-of-way acquisition.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$8,246,841	\$8,771,379	\$524,538	6.4%
Services & Supplies	\$1,235,036	\$1,275,751	\$40,715	3.3%
Equipment	\$12,000	—	\$(12,000)	(100.0)%
Intrafund Charges	\$2,133,164	\$2,151,375	\$18,211	0.9%
Total Expenditures / Appropriations	\$11,627,041	\$12,198,505	\$571,464	4.9%
Net Financing Uses	\$11,627,041	\$12,198,505	\$571,464	4.9%
Revenue				
Fines, Forfeitures & Penalties	\$4,000	\$4,000	—	—%
Charges for Services	\$9,724,015	\$10,251,647	\$527,632	5.4%
Total Revenue	\$9,728,015	\$10,255,647	\$527,632	5.4%
Use of Fund Balance	\$1,899,026	\$1,942,858	\$43,832	2.3%
Positions	47.1	46.1	(1.0)	(2.1)%

Budget Unit Functions & Responsibilities

County Service Area (CSA) No. 1 provides funding to plan, design, construct and maintain street and highway safety lighting facilities along streets and intersections in the Unincorporated Area of the County. Services include:

- Maintenance, repair and replacement of street light poles and fixtures, including changing light bulbs, painting, photoelectric cell repair or replacement, and repairing damage caused by automobile accidents, vandalism, time and weather.
- Electrical conduit, pull box repair and replacement due to damage by construction and weather.
- Payment of electrical bills for the existing street lighting system.
- Responding to citizen and Board member inquiries regarding street lighting.
- Undertaking remedial projects for major repairs or upgrading of facilities.
- Maintaining street light inventory, pole numbering and mapping databases.
- Responding to Underground Service Alert (USA) notifications by marking the location of street light conduits on the ground.
- Determining parcel benefit and preparing the assessment roll for the tax bills.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
County Service Area No. 1 - Zone 1 - Unincorporated	\$3,194,297	\$3,023,119	\$(171,178)	(5.4)%
Total Expenditures / Appropriations	\$3,194,297	\$3,023,119	\$(171,178)	(5.4)%
Net Financing Uses	\$3,194,297	\$3,023,119	\$(171,178)	(5.4)%
Total Revenue	\$2,656,788	\$2,656,851	\$63	0.0%
Use of Fund Balance	\$537,509	\$366,268	\$(171,241)	(31.9)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$3,034,297	\$2,843,119	\$(191,178)	(6.3)%
Other Charges	\$160,000	\$180,000	\$20,000	12.5%
Total Expenditures / Appropriations	\$3,194,297	\$3,023,119	\$(171,178)	(5.4)%
Net Financing Uses	\$3,194,297	\$3,023,119	\$(171,178)	(5.4)%
Revenue				
Taxes	\$490,650	\$500,650	\$10,000	2.0%
Revenue from Use Of Money & Property	\$53,938	\$44,001	\$(9,937)	(18.4)%
Intergovernmental Revenues	\$5,200	\$5,200	—	—%
Charges for Services	\$2,100,000	\$2,100,000	—	—%
Miscellaneous Revenues	\$7,000	\$7,000	—	—%
Total Revenue	\$2,656,788	\$2,656,851	\$63	0.0%
Use of Fund Balance	\$537,509	\$366,268	\$(171,241)	(31.9)%

Budget Unit Functions & Responsibilities

Gold River Station # 7 Landscape Maintenance Community Facilities District (District) is located within Sacramento County in the Gold River Community. It is generally bounded on the north by the Buffalo Creek Drainage Canal, on the west by Pyrites Way and on the south and east by US Highway 50. This District is financed by special taxes that appear as direct levies on the property tax bills within the boundaries of the District, except those exempt by statute. The District provides landscape maintenance services for public landscape corridors within the District. The maintenance includes turf care, plant care, tree maintenance, debris removal, irrigation repair and management, plant replacement, and wall repairs. Services funded by the District are managed by the Department of Transportation.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Gold River Station #7 Landscape CFD	\$74,429	\$80,772	\$6,343	8.5%
Total Expenditures / Appropriations	\$74,429	\$80,772	\$6,343	8.5%
Net Financing Uses	\$74,429	\$80,772	\$6,343	8.5%
Total Revenue	\$57,691	\$56,834	\$(857)	(1.5)%
Use of Fund Balance	\$16,738	\$23,938	\$7,200	43.0%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$73,929	\$80,272	\$6,343	8.6%
Other Charges	\$500	\$500	—	—%
Total Expenditures / Appropriations	\$74,429	\$80,772	\$6,343	8.5%
Net Financing Uses	\$74,429	\$80,772	\$6,343	8.5%
Revenue				
Revenue from Use Of Money & Property	\$2,007	\$1,150	\$(857)	(42.7)%
Charges for Services	\$55,684	\$55,684	—	—%
Total Revenue	\$57,691	\$56,834	\$(857)	(1.5)%
Use of Fund Balance	\$16,738	\$23,938	\$7,200	43.0%

Budget Unit Functions & Responsibilities

The **Sacramento County Landscape Maintenance District** (SCLMD) provides funding for the maintenance of approximately two million square feet of landscaped corridors, medians and open spaces that exist throughout the County. The SCLMD is financed by special assessments that appear as direct levies on the property tax bills within its boundaries except those exempt by statute. The SCLMD provides landscape maintenance services for public landscape corridors within the District. The maintenance includes turf care, plant care, tree maintenance, debris removal, irrigation repair and management, and plant replacement. Services funded by the SCLMD are managed by the Department of Transportation.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Landscape Maintenance District Zone 4	\$1,091,922	\$1,107,877	\$15,955	1.5%
Total Expenditures / Appropriations	\$1,091,922	\$1,107,877	\$15,955	1.5%
Net Financing Uses	\$1,091,922	\$1,107,877	\$15,955	1.5%
Total Revenue	\$793,349	\$984,558	\$191,209	24.1%
Use of Fund Balance	\$298,573	\$123,319	\$(175,254)	(58.7)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$1,080,922	\$1,096,877	\$15,955	1.5%
Other Charges	\$11,000	\$11,000	—	—%
Total Expenditures / Appropriations	\$1,091,922	\$1,107,877	\$15,955	1.5%
Net Financing Uses	\$1,091,922	\$1,107,877	\$15,955	1.5%
Revenue				
Revenue from Use Of Money & Property	\$13,691	\$15,041	\$1,350	9.9%
Charges for Services	\$500,000	\$530,000	\$30,000	6.0%
Miscellaneous Revenues	\$279,658	\$439,517	\$159,859	57.2%
Total Revenue	\$793,349	\$984,558	\$191,209	24.1%
Use of Fund Balance	\$298,573	\$123,319	\$(175,254)	(58.7)%

Budget Unit Functions & Responsibilities

The **Roads** Fund provides financing for the construction and maintenance of Sacramento County's road systems through planning; environmental analysis; traffic engineering and design; operations; traffic signals, streetlights, signs and markings; right-of-way acquisitions; safety related improvements; and radar/speed control. This includes monitoring and maintaining approximately:

- 2,202 centerline miles of county roadways
- 463 actuated signalized intersections
- Six fire station signals
- 51 warning flashers
- 37 pedestrian signals
- Four movable bridge signals
- One master controller for signal systems
- 21,350 street lights
- 3,840 safety street lights
- Approximately 102,480 traffic signs
- 350 miles of bike lanes
- 222 major bridges (over 20 feet), 2,500 minor bridges (under 20 feet) and six movable bridges
- 2,400 miles of striping
- 2,470 miles of curb and gutter and sidewalk
- One Traffic Operations Center with 228 closed circuit television cameras and three Dynamic Message Signs (61 cameras are shared with Rancho Cordova)

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Roads	\$126,333,953	\$180,580,076	\$54,246,123	42.9%
Total Expenditures / Appropriations	\$126,333,953	\$180,580,076	\$54,246,123	42.9%
Total Reimbursements	\$(22,585,990)	\$(53,898,906)	\$(31,312,916)	138.6%
Net Financing Uses	\$103,747,963	\$126,681,170	\$22,933,207	22.1%
Total Revenue	\$75,570,991	\$90,133,679	\$14,562,688	19.3%
Use of Fund Balance	\$28,176,972	\$36,547,491	\$8,370,519	29.7%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$122,697,316	\$171,301,295	\$48,603,979	39.6%
Other Charges	\$2,038,950	\$6,738,781	\$4,699,831	230.5%
Interfund Charges	\$1,597,687	\$2,540,000	\$942,313	59.0%
Total Expenditures / Appropriations	\$126,333,953	\$180,580,076	\$54,246,123	42.9%
Other Reimbursements	\$(22,585,990)	\$(53,898,906)	\$(31,312,916)	138.6%
Total Reimbursements	\$(22,585,990)	\$(53,898,906)	\$(31,312,916)	138.6%
Net Financing Uses	\$103,747,963	\$126,681,170	\$22,933,207	22.1%
Revenue				
Taxes	\$567,045	\$1,051,473	\$484,428	85.4%
Licenses, Permits & Franchises	\$1,737,000	\$1,838,200	\$101,200	5.8%
Revenue from Use Of Money & Property	\$792,747	\$964,889	\$172,142	21.7%
Intergovernmental Revenues	\$69,895,176	\$83,231,027	\$13,335,851	19.1%
Charges for Services	\$263,000	\$263,000	—	—%
Miscellaneous Revenues	\$2,316,023	\$2,785,090	\$469,067	20.3%
Total Revenue	\$75,570,991	\$90,133,679	\$14,562,688	19.3%
Use of Fund Balance	\$28,176,972	\$36,547,491	\$8,370,519	29.7%

Summary of Approved Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Roads	22,500,000	(22,500,000)	—	—	—

Approved Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DOT - BOS Augmentation to Road Fund Loan for Pavement Maintenance Projects					
	2,500,000	(2,500,000)	—	—	—
<p>During the Recommended Budget Hearings on June 10, 2021, the Board of Supervisors approved an additional \$2.5 million for the General Fund loan to the Roads fund for Pavement Maintenance projects. That brought the total loan amount to \$22.5 million. As part of the Revised Recommended Budget Hearings on September 8, 2021, the Board changed the loan to a General Fund contribution. This request is linked to a request in the Financing Transfers/ Reimbursements budget (Budget Unit 5110000).</p>					
Loan to Road Fund for Pavement Maintenance Projects					
	20,000,000	(20,000,000)	—	—	—
<p>During the Revised Recommended Budget Hearings on September 8, 2021, the Board changed the \$20 million loan to the Road Fund, approved as part of the June Budget, to a General Fund contribution. Due to an aging roadway system, the County's pavement maintenance backlog in 2019 was assessed at \$784 million. Due to this pavement maintenance backlog, there are many roadways that need rehabilitation with a pavement overlay. The maintenance cost for roadways increases when rehabilitation work is delayed due to lack of funding availability. Some roadways, if not addressed with pavement rehabilitation projects, would require a full reconstruction in the future. For example, if 25% to 35% of the roadways slip to full reconstruction due to lack funding, the costs will increase up to four times to reconstruct the roadway. The savings realized by investing \$20 million could range from \$15 million to \$24 million by avoiding expensive reconstruction of roadways in the future. Therefore, a one-time \$20 million investment now has the equivalent impact of spending \$35 million to \$44 million later; and this makes significant investments in road improvements now, while we wait to see what additional resources may become available as a result of federal or state initiatives or the new Measure A. This request is contingent upon approval of a request in the Financing Transfers/ Reimbursements Budget (Budget Unit 5110000).</p>					

Budget Unit Functions & Responsibilities

The **Sacramento County Transportation Development Fee (SCTDF) Capital Fund** funds provide financing through the SCTDF/ Transit Impact Fee (TIF) Program for certain transportation and transit improvements within several geographical districts in response to land use decisions, population growth and anticipated future development (all requiring improvements to mitigate traffic congestion). Development fees provide the funding for the improvements and are charged when commercial and residential building permits are approved. The SCTDF Capital Fund includes two programs:

- SCTDF Administration
- SCTDF Districts

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Sacramento County Transportation Development Fee Administration	\$288,235	\$291,485	\$3,250	1.1%
Sacramento County Transportation Development Fee Districts	\$27,816,862	\$16,368,066	\$(11,448,796)	(41.2)%
Total Expenditures / Appropriations	\$28,105,097	\$16,659,551	\$(11,445,546)	(40.7)%
Total Reimbursements	\$(14,328,548)	—	\$14,328,548	(100.0)%
Net Financing Uses	\$13,776,549	\$16,659,551	\$2,883,002	20.9%
Total Revenue	\$12,557,282	\$21,232,227	\$8,674,945	69.1%
Use of Fund Balance	\$1,219,267	\$(4,572,676)	\$(5,791,943)	(475.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$7,448,879	\$10,118,255	\$2,669,376	35.8%
Other Charges	\$50,500	\$55,500	\$5,000	9.9%
Interfund Charges	\$20,605,718	\$6,485,796	\$(14,119,922)	(68.5)%
Total Expenditures / Appropriations	\$28,105,097	\$16,659,551	\$(11,445,546)	(40.7)%
Other Reimbursements	\$(14,328,548)	—	\$14,328,548	(100.0)%
Total Reimbursements	\$(14,328,548)	—	\$14,328,548	(100.0)%
Net Financing Uses	\$13,776,549	\$16,659,551	\$2,883,002	20.9%
Revenue				
Licenses, Permits & Franchises	\$11,865,780	\$20,213,123	\$8,347,343	70.3%
Revenue from Use Of Money & Property	\$273,679	\$315,191	\$41,512	15.2%
Miscellaneous Revenues	\$417,823	\$703,913	\$286,090	68.5%
Total Revenue	\$12,557,282	\$21,232,227	\$8,674,945	69.1%
Use of Fund Balance	\$1,219,267	\$(4,572,676)	\$(5,791,943)	(475.0)%

Sacramento County Transportation Development Fee Administration

Program Overview

SCTDF Administration provides support services for the Sacramento County Transportation Development Fee / Transit Impact Fee program.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$287,235	\$290,485	\$3,250	1.1%
Other Charges	\$1,000	\$1,000	—	—%
Total Expenditures / Appropriations	\$288,235	\$291,485	\$3,250	1.1%
Other Reimbursements	—	—	—	—%
Total Reimbursements	—	—	—	—%
Net Financing Uses	\$288,235	\$291,485	\$3,250	1.1%
Revenue				
Revenue from Use Of Money & Property	\$4,093	\$10,344	\$6,251	152.7%
Miscellaneous Revenues	\$417,823	\$703,913	\$286,090	68.5%
Total Revenue	\$421,916	\$714,257	\$292,341	69.3%
Use of Fund Balance	\$(133,681)	\$(422,772)	\$(289,091)	216.3%

Sacramento County Transportation Development Fee Districts

Program Overview

SCTDF Districts program provides complete or partial financing for transportation and transit improvements in six geographical districts, as identified in the SCTDF Nexus Study.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$7,161,644	\$9,827,770	\$2,666,126	37.2%
Other Charges	\$49,500	\$54,500	\$5,000	10.1%
Interfund Charges	\$20,605,718	\$6,485,796	\$(14,119,922)	(68.5)%
Total Expenditures / Appropriations	\$27,816,862	\$16,368,066	\$(11,448,796)	(41.2)%
Other Reimbursements	\$(14,328,548)	—	\$14,328,548	(100.0)%
Total Reimbursements	\$(14,328,548)	—	\$14,328,548	(100.0)%
Net Financing Uses	\$13,488,314	\$16,368,066	\$2,879,752	21.3%
Revenue				
Licenses, Permits & Franchises	\$11,865,780	\$20,213,123	\$8,347,343	70.3%
Revenue from Use Of Money & Property	\$269,586	\$304,847	\$35,261	13.1%
Total Revenue	\$12,135,366	\$20,517,970	\$8,382,604	69.1%
Use of Fund Balance	\$1,352,948	\$(4,149,904)	\$(5,502,852)	(406.7)%

Budget Unit Functions & Responsibilities

The **Rural Transit Program** provides transit services to the rural areas of the Unincorporated Area of the County. Currently, there are two programs:

- East County Transit Area
- Galt Transit Area

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
East County Transit Area	\$185,506	\$152,009	\$(33,497)	(18.1)%
Galt Transit Area	\$4,794,045	\$3,455,399	\$(1,338,646)	(27.9)%
Total Expenditures / Appropriations	\$4,979,551	\$3,607,408	\$(1,372,143)	(27.6)%
Net Financing Uses	\$4,979,551	\$3,607,408	\$(1,372,143)	(27.6)%
Total Revenue	\$4,461,669	\$3,133,127	\$(1,328,542)	(29.8)%
Use of Fund Balance	\$517,882	\$474,281	\$(43,601)	(8.4)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$826,669	\$843,127	\$16,458	2.0%
Other Charges	\$3,027,882	\$2,479,281	\$(548,601)	(18.1)%
Equipment	\$1,125,000	\$285,000	\$(840,000)	(74.7)%
Total Expenditures / Appropriations	\$4,979,551	\$3,607,408	\$(1,372,143)	(27.6)%
Net Financing Uses	\$4,979,551	\$3,607,408	\$(1,372,143)	(27.6)%
Revenue				
Taxes	\$2,717,502	\$1,192,146	\$(1,525,356)	(56.1)%
Revenue from Use Of Money & Property	\$20,952	\$30,499	\$9,547	45.6%
Intergovernmental Revenues	\$1,566,715	\$1,802,982	\$236,267	15.1%
Charges for Services	\$138,500	\$83,500	\$(55,000)	(39.7)%
Other Financing Sources	\$18,000	\$24,000	\$6,000	33.3%
Total Revenue	\$4,461,669	\$3,133,127	\$(1,328,542)	(29.8)%
Use of Fund Balance	\$517,882	\$474,281	\$(43,601)	(8.4)%

East County Transit Area

Program Overview

East County Transit Area, which operates the Amador Transit system, provides morning and evening commuter transit service from Rancho Murieta to Downtown Sacramento. The Sacramento County Department of Transportation established this Board approved program in September 1999. Regional Transit was the initial provider of service, and Amador Regional Transit has been providing the service since January 2001. Funding for this program is provided by the Transportation Development Act (TDA) and fare box revenues.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$42,006	\$38,634	\$(3,372)	(8.0)%
Other Charges	\$143,500	\$113,375	\$(30,125)	(21.0)%
Total Expenditures / Appropriations	\$185,506	\$152,009	\$(33,497)	(18.1)%
Net Financing Uses	\$185,506	\$152,009	\$(33,497)	(18.1)%
Revenue				
Taxes	\$148,533	\$139,473	\$(9,060)	(6.1)%
Revenue from Use Of Money & Property	\$3,473	\$4,161	\$688	19.8%
Total Revenue	\$152,006	\$143,634	\$(8,372)	(5.5)%
Use of Fund Balance	\$33,500	\$8,375	\$(25,125)	(75.0)%

Galt Transit Area

Program Overview

Galt Transit Area, in which the South County Transit system operates, has been serving the South County region, City of Galt and Delta communities since October 1997. Services include dial-a-ride, fixed-route transit services and the Galt – Transit Sacramento Commuter Express. This region is not served by Regional Transit. Funding for this program is provided by the Transportation Development Act (TDA); Federal Transit Administration, Section 5311, Operating Assistance Grant; fare box revenues; and the City of Galt.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$784,663	\$804,493	\$19,830	2.5%
Other Charges	\$2,884,382	\$2,365,906	\$(518,476)	(18.0)%
Equipment	\$1,125,000	\$285,000	\$(840,000)	(74.7)%
Total Expenditures / Appropriations	\$4,794,045	\$3,455,399	\$(1,338,646)	(27.9)%
Net Financing Uses	\$4,794,045	\$3,455,399	\$(1,338,646)	(27.9)%
Revenue				
Taxes	\$2,568,969	\$1,052,673	\$(1,516,296)	(59.0)%
Revenue from Use Of Money & Property	\$17,479	\$26,338	\$8,859	50.7%
Intergovernmental Revenues	\$1,566,715	\$1,802,982	\$236,267	15.1%
Charges for Services	\$138,500	\$83,500	\$(55,000)	(39.7)%
Other Financing Sources	\$18,000	\$24,000	\$6,000	33.3%
Total Revenue	\$4,309,663	\$2,989,493	\$(1,320,170)	(30.6)%
Use of Fund Balance	\$484,382	\$465,906	\$(18,476)	(3.8)%

Budget Unit Functions & Responsibilities

Sacramento County Landscape Maintenance Community Facilities District No. 2004-2 (District) is located within the Unincorporated Area of Sacramento County. This District is financed by special taxes that appear as direct levies on all property tax bills within the boundaries of the District, except those exempt by statute. The District provides landscape maintenance services for public landscape corridors within the District. The maintenance includes turf care, plant care, tree maintenance, debris removal, irrigation repair and management, plant replacement, and wall repairs. Services funded by the District are managed by the Department of Transportation.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Sacramento County Landscape Maintenance CFD No. 2004-2	\$259,534	\$393,559	\$134,025	51.6%
Total Expenditures / Appropriations	\$259,534	\$393,559	\$134,025	51.6%
Net Financing Uses	\$259,534	\$393,559	\$134,025	51.6%
Total Revenue	\$159,087	\$292,457	\$133,370	83.8%
Use of Fund Balance	\$100,447	\$101,102	\$655	0.7%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$256,534	\$390,559	\$134,025	52.2%
Other Charges	\$3,000	\$3,000	—	—%
Total Expenditures / Appropriations	\$259,534	\$393,559	\$134,025	51.6%
Net Financing Uses	\$259,534	\$393,559	\$134,025	51.6%
Revenue				
Revenue from Use Of Money & Property	\$12,487	\$9,476	\$(3,011)	(24.1)%
Charges for Services	\$146,600	\$282,981	\$136,381	93.0%
Total Revenue	\$159,087	\$292,457	\$133,370	83.8%
Use of Fund Balance	\$100,447	\$101,102	\$655	0.7%

Budget Unit Functions & Responsibilities

The **Transportation - Sales Tax** Fund provides financing for public road improvements in the Unincorporated Area of Sacramento County using funds derived primarily from the Measure A Transportation Sales Tax initiative, originally approved by the voters in November 1988. This initiative was in effect for twenty years. The voters approved a renewal effective in 2009, which will continue for 30 years. The County receives this revenue from the Sacramento Transportation Authority in accordance with a regional formula and an approved Entity Annual Expenditure Plan. The funds are used to provide ongoing road maintenance; improve and construct new bikeways and pedestrian walkways; design and construct new roads; support elderly and disabled accessibility projects; construct and improve existing traffic signals; conduct State highway project studies; and finance the School Crossing Guard Program.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Transportation Sales Tax	\$50,760,337	\$65,047,601	\$14,287,264	28.1%
Total Expenditures / Appropriations	\$50,760,337	\$65,047,601	\$14,287,264	28.1%
Total Reimbursements	\$(2,606,228)	\$(6,632,768)	\$(4,026,540)	154.5%
Net Financing Uses	\$48,154,109	\$58,414,833	\$10,260,724	21.3%
Total Revenue	\$46,298,338	\$56,481,387	\$10,183,049	22.0%
Use of Fund Balance	\$1,855,771	\$1,933,446	\$77,675	4.2%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$33,314,946	\$34,976,908	\$1,661,962	5.0%
Other Charges	\$1,128,030	\$2,064,815	\$936,785	83.0%
Interfund Charges	\$16,317,361	\$28,005,878	\$11,688,517	71.6%
Total Expenditures / Appropriations	\$50,760,337	\$65,047,601	\$14,287,264	28.1%
Other Reimbursements	\$(2,606,228)	\$(6,632,768)	\$(4,026,540)	154.5%
Total Reimbursements	\$(2,606,228)	\$(6,632,768)	\$(4,026,540)	154.5%
Net Financing Uses	\$48,154,109	\$58,414,833	\$10,260,724	21.3%
Revenue				
Taxes	\$26,820,973	\$39,677,725	\$12,856,752	47.9%
Revenue from Use Of Money & Property	\$154,761	\$101,295	\$(53,466)	(34.5)%
Intergovernmental Revenues	\$17,939,454	\$12,664,954	\$(5,274,500)	(29.4)%
Miscellaneous Revenues	\$1,383,150	\$4,037,413	\$2,654,263	191.9%
Total Revenue	\$46,298,338	\$56,481,387	\$10,183,049	22.0%
Use of Fund Balance	\$1,855,771	\$1,933,446	\$77,675	4.2%

Budget Unit Functions & Responsibilities

The **Department of Waste Management and Recycling (DWMR)** operates the County’s residential municipal solid waste system from curbside collection to recovery of recyclable materials and landfill disposal of refuse. This vertical integration allows DWMR to provide superior service at competitive prices. DWMR is responsible for planning, developing, operating and maintaining integrated solid waste management services in unincorporated Sacramento County. Services are provided through the following programs:

- Administration and Support
- Capital Outlay Fund
- Collections
- Kiefer Landfill
- North Area Recovery Station (NARS)

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Administration and Support	\$20,829,850	\$23,742,893	\$2,913,043	14.0%
Capital Outlay Fund	\$34,495,931	\$34,793,691	\$297,760	0.9%
Collections	\$64,388,204	\$80,278,859	\$15,890,655	24.7%
Kiefer Landfill	\$45,128,799	\$34,075,701	\$(11,053,098)	(24.5)%
North Area Recovery Station (NARS)	\$30,009,936	\$41,831,036	\$11,821,100	39.4%
Total Expenditures / Appropriations	\$194,852,720	\$214,722,180	\$19,869,460	10.2%
Total Reimbursements	\$(98,386,077)	\$(73,702,619)	\$24,683,458	(25.1)%
Net Financing Uses	\$96,466,643	\$141,019,561	\$44,552,918	46.2%
Total Revenue	\$91,430,782	\$130,368,488	\$38,937,706	42.6%
Use of Fund Balance	\$5,035,861	\$10,651,073	\$5,615,212	111.5%
Positions	282.0	314.0	32.0	11.3%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$36,804,615	\$40,692,561	\$3,887,946	10.6%
Services & Supplies	\$53,056,578	\$62,793,279	\$9,736,701	18.4%
Other Charges	\$3,810,393	\$15,106,270	\$11,295,877	296.4%
Improvements	\$24,773,591	\$7,594,551	\$(17,179,040)	(69.3)%
Equipment	\$9,195,037	\$15,099,662	\$5,904,625	64.2%
Interfund Charges	\$2,506,629	\$1,570,625	\$(936,004)	(37.3)%
Intrafund Charges	\$64,705,877	\$71,865,232	\$7,159,355	11.1%
Total Expenditures / Appropriations	\$194,852,720	\$214,722,180	\$19,869,460	10.2%
Intrafund Reimbursements Between Programs	\$(64,705,877)	\$(27,535,063)	\$37,170,814	(57.4)%
Other Reimbursements	\$(33,680,200)	\$(46,167,556)	\$(12,487,356)	37.1%
Total Reimbursements	\$(98,386,077)	\$(73,702,619)	\$24,683,458	(25.1)%
Net Financing Uses	\$96,466,643	\$141,019,561	\$44,552,918	46.2%
Revenue				
Licenses, Permits & Franchises	\$1,684,300	—	\$(1,684,300)	(100.0)%
Revenue from Use Of Money & Property	\$1,691,000	\$399,540	\$(1,291,460)	(76.4)%
Intergovernmental Revenues	\$370,426	\$1,499,724	\$1,129,298	304.9%
Charges for Services	\$83,567,743	\$118,823,833	\$35,256,090	42.2%
Miscellaneous Revenues	\$4,067,313	\$3,341,459	\$(725,854)	(17.8)%
Other Financing Sources	\$50,000	\$6,303,932	\$6,253,932	12,507.9%
Total Revenue	\$91,430,782	\$130,368,488	\$38,937,706	42.6%
Use of Fund Balance	\$5,035,861	\$10,651,073	\$5,615,212	111.5%
Positions	282.0	314.0	32.0	11.3%

Summary of Approved Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Administration and Support	529,159	(114,335)	—	414,824	3.0
Capital Outlay Fund	127,526	—	—	127,526	—
Collections	2,349,910	—	—	2,349,910	26.0
Kiefer Landfill	218,396	—	—	218,396	—
North Area Recovery Station (NARS)	2,844,572	—	—	2,844,572	—

Structural Projects - \$7,594,551

\$2,304,699 - Kiefer Landfill, Gas and Leachate Management Systems Improvements. This project includes expansion of the Kiefer Landfill gas collection system into Module 3 (M3) and installation of additional gas and leachate infrastructure in and around modules M1, M1-L, and M2. Additional gas collectors are required to maintain compliance with regulatory requirements. The project will involve the installation of new and replacement wells, horizontal gas collectors, and new piping. Leachate recirculation system components will be installed in module M3. This budget also includes costs for scheduled replacement of various flare station and energy plant equipment items.

\$2,162,002 – Kiefer Landfill, Liner and Ancillary Features. This project includes the planning, design, construction, construction management, inspections, reporting, and oversight associated with construction of prepared excavation, landfill liner, and leachate collection, landfill gas piping systems, infrastructure, drainage, and roadway for the Kiefer Landfill. The project will cover multiple fiscal years. Liner and supporting infrastructure construction is in module M4 during FY 2018-19 through FY 2022-23.

\$582,400 – Facility Improvements, Electric Vehicle Charging Stations. This project consists of the installation of a heavy vehicle charging station at North Collection and light vehicle electric vehicle (EV) charging stations at various DWMR owned facilities. The completion of the project will allow the department to apply for an Air Quality Management District grant.

\$509,550 – Facility Improvements, Capital Renewal Forecast. This project includes forecasted replacement needs of building systems and equipment at various DWMR buildings, including those to address needed ADA capital project upgrades. The project is based on a FY 2015-16 facility condition assessment that included buildings at six DWMR facilities.

\$425,600 – South Collections, Slow Fill Expansion. This project will provide up to 23 additional slots to the department's Compressed Natural Gas (CNG) slow fill refueling station. This additional capacity is for CNG fueled equipment transferred from the North Collections to the South Collections area.

\$392,900 – Kiefer Landfill, Shoulder Improvement Phase II. This project includes shoulder widening along Kiefer Boulevard in front of the Kiefer Landfill entrance. This project also includes constructing a culvert and increasing the sight distance at the Kiefer Groundwater Treatment entrance from Kiefer Boulevard to aid with storm water drainage and safety.

\$268,550 – Information Technology, Site Camera and Server Upgrades. This project adds to the current surveillance cameras installed at the Waste Management and Recycling sites. This project upgrades current network servers. The camera upgrades will provide for better coverage thus increasing the security awareness of the operations and provide increased safety for department staff. The upgrades to the servers will address network connectivity issues and provide for increased storage capacity for video files, and other network issues.

\$207,500 – Kiefer Landfill, Groundwater Remediation. This project includes design and construction to replace an extraction well that is no longer functional. Due to migrating groundwater contamination, the new well will be larger than the old well, and may be relocated based on consultant studies.

\$198,300 – Kiefer Landfill, Entrance Improvement. This project continues with the improvement of the entrance to Kiefer Landfill by adding an additional lane to the approach to the scale house, adding an additional scale, and an informational visitor's center.

\$124,300 – Kiefer Landfill, Final Cover. This project includes the planning, design, construction, construction management, inspections, and reporting associated with construction of partial final closure components such as final cover, drainage improvements, landfill gas modifications, vegetation, and erosion control.

\$106,050 – Facility Improvements, ADA Mitigation. As part of a comprehensive plan to mitigate all ADA Deficiencies at DWMR Facilities, this project includes upgrades and modifications to remedy the existing concerns. The master DWMR Plan prioritizes Public Path of Travel issues in the first years of the plan in order to maximize accessibility.

\$100,500 – South Area Transfer Station, Site Improvements. This appropriation is for the repair and maintenance of the South Area Transfer Station entrance gate and for rehabilitation of asphalt overlay at the site.

\$71,000 – South Area Transfer Station, Flex Space Rehabilitation. This project includes site improvements to the South Area Transfer Station including a fabric structure for cover for the waste operations to allow transfer at the site during construction of the North Area Recovery Station Master Plan Improvements.

\$60,000 – Kiefer Landfill – Asphalt Pavement Rehabilitation. This project is for rehabilitation of asphalt roads at Kiefer Landfill. The project will resurface the green waste, recycling, and self-haul drop-off areas. Future phases of this on-going project include design, construction, construction management, and inspection for the repair and reconstruction of asphalt pavement at Kiefer Landfill.

\$50,400 - Kiefer Landfill, GPS Upgrades. This project is for the purchase of additional and replacement Global Positioning System (GPS) grade control equipment for use in operations equipment at Kiefer Landfill. This project allows for the replacement of fully depreciated equipment in current use.

\$30,800 - Kiefer Landfill, Wheel Wash Improvements. This project provides for improvements to the existing wheel wash system at Kiefer Landfill. The project will involve the installation of replacement pumps as well as an increase in the sedimentation basin size.

Capital Equipment - \$15,099,662

\$11,012,950 - Collections, Automated Side Loading Collection Trucks 3-Axle (26). The automated side loading collection truck is used to collect residential refuse and recycling. This appropriation is for the purchase of twenty-six (26) collection trucks. These vehicles are a replacement for current, fully depreciated units and a re-budget from FY 2020-21.

\$1,138,628 – ABNCU, Knuckle Boom Truck (4). This project is for the purchase of four (4) knuckle boom trucks for neighborhood cleanup activity and illegal dumping collection. The appropriation will address a service level change caused by the addition of new housing developments and an increase in illegal dumping activity.

\$873,722 – Collections – Automated Collections Trucks 2-Axle (2). This project is for the purchase of two (2) fully automated side-loading collection trucks. These will be 2-axle trucks powered by compressed natural gas. These vehicles are primarily used for dead-end street routes and as a backup vehicle. These units will replace fully depreciated units in current use. This is a re-budget from FY2020-21.

\$432,600 – North Area Recovery Station – Transfer Tractors (2). This purchase is for two (2) Transfer Tractors. The Transfer Tractors are used to move refuse and recycling from North Area Recovery Station to Kiefer Landfill and recycling vendors. This is a re-budget from FY 2020-21.

\$343,694 – Can Yard, Collection Cart Delivery Van (2). The cart delivery vans are used to deliver residential carts. This appropriation is for the replacement of two current, fully depreciated units. This is a re-budget from FY 2020-21.

\$322,596 – ABNCU, Claw Loader (2). This purchase is for two (2) claw loaders to replace two fully depreciated vehicles in current inventory.

\$320,845 – North Area Recovery Station, Sweeper. This purchase request is for the replacement of a fully depreciated unit in current use. This vehicle will be used primarily at North Area Recovery Station to improve storm water quality and to control offsite tracking of soil and debris onto public roadways

\$300,000 – North Area Recovery Station – Terminal Tractor. This is appropriation is for the purchase of one terminal tractor. This purchase will replace a fully depreciated unit.

\$300,000 – North Area Recovery Station – Terminal Tractor. This is appropriation is for the purchase of one terminal tractor. This purchase will replace a fully depreciated unit.

\$218,360 – North Area Recovery Station – Transfer Trailers (2). This appropriation is for the purchase of two transfer trailers. These units are for the movement of refuse and recycling to and from County sites, and to vendor processing facilities. This purchase will replace fully depreciated units in current inventory.

\$97,850 – Kiefer Landfill, Tarp Machine. This project is for a tarp machine for Kiefer Landfill operations. A Tier 3 diesel engine to comply with California Air Resources Board rules will power this equipment. This will replace a fully depreciated unit currently in operation at the landfill.

\$21,115 – Kiefer Landfill, Air Compressor. This project is for an air compressor for Kiefer Landfill operations. A tier 3 or higher diesel engine to comply with California Air Resources Board rules will power this equipment. This will replace a fully depreciated unit currently in operation.

\$17,302 – Kiefer Landfill, Light Towers (2). This project is for the purchase of two (2) light plants. This equipment will be used primarily at Kiefer Landfill to help illuminate the landing area to increase visibility. They will also be used as a backup generator. These purchases will replace fully depreciated units currently in use at the landfill.

Administration and Support

Program Overview

Administration and Support comprises the department's senior leadership and a staff of administration, accounting and finance, planning, and engineering professionals that provide management and administrative services in support of the department's operating programs. Specific services include, financial and business services, waste management program planning, management of regulatory compliance programs, public outreach, landfill engineering, facility planning and design, and special waste services.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$9,744,058	\$10,480,826	\$736,768	7.6%
Services & Supplies	\$10,150,079	\$12,141,105	\$1,991,026	19.6%
Other Charges	\$38,448	\$(8,876)	\$(47,324)	(123.1)%
Interfund Charges	—	—	—	—%
Intrafund Charges	\$897,265	\$1,129,838	\$232,573	25.9%
Total Expenditures / Appropriations	\$20,829,850	\$23,742,893	\$2,913,043	14.0%
Total Reimbursements between Programs	\$(18,019,380)	\$(10,045,304)	\$7,974,076	(44.3)%
Other Reimbursements	—	\$(12,471,801)	\$(12,471,801)	—%
Total Reimbursements	\$(18,019,380)	\$(22,517,105)	\$(4,497,725)	25.0%
Net Financing Uses	\$2,810,470	\$1,225,788	\$(1,584,682)	(56.4)%
Revenue				
Revenue from Use Of Money & Property	\$1,320,000	\$107,100	\$(1,212,900)	(91.9)%
Intergovernmental Revenues	\$145,000	\$260,242	\$115,242	79.5%
Charges for Services	\$659,457	\$519,630	\$(139,827)	(21.2)%
Miscellaneous Revenues	\$315,852	\$338,816	\$22,964	7.3%
Total Revenue	\$2,440,309	\$1,225,788	\$(1,214,521)	(49.8)%
Use of Fund Balance	\$370,161	—	\$(370,161)	(100.0)%
Positions	65.0	70.0	5.0	7.7%

Approved Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - 1.0 FTE Senior Office Assistant - Administration					
	50,423	—	—	50,423	1.0
Add 1.0 FTE Senior Office Assistant in the Finance and Business Services unit to provide onsite administrative support to Kiefer Landfill. The Operations supervisors and the Operations Manager perform most administrative tasks at the Landfill. The increase in administrative tasks takes away time from supervisors and managers to focus on their core operational duties. This position is targeted for hiring in December 2021. Additionally, implementation of SB 1383 will impose additional record keeping and reporting requirements. SB 1383 related.					
DWMR - 2.0 FTE Solid Waste Planner I - Planning					
	234,736	(114,335)	—	120,401	2.0
Add 2.0 FTE Solid Waste Planner I's to support the development and management of residential and commercial organics diversion programs for the County. One Planner will be assigned to residential programs while the other will be assigned to commercial programs, with cost reimbursement from Budget Unit 2450000 (formerly SWA). Staff hiring is targeted for September 2021. The positions are fully funded and will be permanent staff additions.					
DWMR - Equipment Rental/Lease Increase - North Area Recovery Station					
	1,500	—	—	1,500	—
One-time increase in equipment rental expenses at NARS to provide two additional transfer tractors during the construction of the NARS Master Plan project and the rental of a forklift in place of a delayed replacement purchase of a County-owned forklift. The request also includes rental expenses for equipment to remove and move old Household Hazardous Waste storage lockers to be replaced by new lockers.					
DWMR - Hazardous Waste Disposal Services Increase					
	142,500	—	—	142,500	—
Contract cost increases for household hazardous waste disposal services. Funded by the Solid Waste Enterprise Fund.					
DWMR - Rate Increase - Proposition 218 Outreach Costs					
	100,000	—	—	100,000	—
The Department plans to seek additional rate increases in FY 2021-22 that would generate the required revenues. This request will fund Prop 218 expenses associated with the next planned rate increase, specifically, the public outreach associated with a Prop 218 rate increase notification process.					

Capital Outlay Fund

Program Overview

The **Capital Outlay Fund** provides for the planning, design, development and renewal of the department's capital facilities as well as the acquisition and replacement of capital equipment. Major facilities include, NARS, Kiefer Landfill, South Area Transfer Station, and Yard facilities for Collection operations. Major equipment includes a fleet of over 200 pieces of heavy duty equipment comprising garbage collection vehicles, tractors and trailers, loaders, excavators, and compactors.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$484,800	\$951,952	\$467,152	96.4%
Other Charges	\$42,503	\$11,147,526	\$11,105,023	26,127.6%
Improvements	\$24,773,591	\$7,594,551	\$(17,179,040)	(69.3)%
Equipment	\$9,195,037	\$15,099,662	\$5,904,625	64.2%
Total Expenditures / Appropriations	\$34,495,931	\$34,793,691	\$297,760	0.9%
Total Reimbursements between Programs	\$(25,386,497)	\$(17,489,759)	\$7,896,738	(31.1)%
Other Reimbursements	\$(33,430,200)	—	\$33,430,200	(100.0)%
Total Reimbursements	\$(58,816,697)	\$(17,489,759)	\$41,326,938	(70.3)%
Net Financing Uses	\$(24,320,766)	\$17,303,932	\$41,624,698	(171.1)%
Revenue				
Other Financing Sources	\$50,000	\$6,303,932	\$6,253,932	12,507.9%
Total Revenue	\$50,000	\$6,303,932	\$6,253,932	12,507.9%
Use of Fund Balance	\$(24,370,766)	\$11,000,000	\$35,370,766	(145.1)%

Approved Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - 4 Light Duty Trucks	127,526	—	—	127,526	—

Purchase four light duty trucks through the Department of General Services. Two light duty vehicles will be leased for two new Supervisor positions in the Collections program, while an additional two will be leased for the Superintendent of Operations and the Senior Safety Specialist. This growth is fully funded by the Solid Waste Enterprise Fund.

Collections

Program Overview

Collections provides an array of services for ratepayers and the community, including the weekly pickup of residential garbage and biweekly pickup of green waste and recyclables for 163,000 households, an appointment-based neighborhood clean-up service (ABNCU) where each customer is entitled to one scheduled pick up of large waste material and bulky items placed curbside by the customer at no additional charge and a residential street sweeping services contract covering over 2,371 neighborhood street miles and 950 arterial street miles on average each month.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$15,088,437	\$17,291,041	\$2,202,604	14.6%
Services & Supplies	\$23,242,987	\$25,237,579	\$1,994,592	8.6%
Other Charges	\$3,544,332	\$3,846,256	\$301,924	8.5%
Interfund Charges	—	—	—	—%
Intrafund Charges	\$22,512,448	\$33,903,983	\$11,391,535	50.6%
Total Expenditures / Appropriations	\$64,388,204	\$80,278,859	\$15,890,655	24.7%
Other Reimbursements	—	\$(776,000)	\$(776,000)	—%
Total Reimbursements	—	\$(776,000)	\$(776,000)	—%
Net Financing Uses	\$64,388,204	\$79,502,859	\$15,114,655	23.5%
Revenue				
Licenses, Permits & Franchises	\$412,700	—	\$(412,700)	(100.0)%
Intergovernmental Revenues	\$225,426	\$1,056,367	\$830,941	368.6%
Charges for Services	\$50,828,086	\$67,859,782	\$17,031,696	33.5%
Miscellaneous Revenues	\$63,621	—	\$(63,621)	(100.0)%
Total Revenue	\$51,529,833	\$68,916,149	\$17,386,316	33.7%
Use of Fund Balance	\$12,858,371	\$10,586,710	\$(2,271,661)	(17.7)%
Positions	124.0	153.0	29.0	23.4%

Approved Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - 1.0 FTE Senior Collection Equipment Operator - South Collections					
	103,196	—	—	103,196	1.0
Add 1.0 FTE Senior Collection Equipment Operator. Growth in residential developments in the South Collections service area has necessitated the addition of new collection routes, which require additional operators to service. This position is targeted for hiring July 1, 2021 and is funded by solid waste rates in the Solid Waste Enterprise Fund.					
DWMR - 1.0 FTE Sanitation Worker-Can Yard					
	82,616	—	—	82,616	1.0
1.0 FTE Sanitation Worker in the North Collections cost center to be assigned to the Can Yard operation, targeted for August 1, 2021 hiring. The additional sanitation worker will allow the department to maintain the level of service for cart returns and exchanges in response to growth in customer requests following recently approved rate increases. Funded with retained earnings.					
DWMR - 1.0 FTE Senior Collection Equipment Operator - South Collections (Dec. 2021)					
	60,292	—	—	60,292	1.0
Add 1.0 FTE Senior Collection Equipment Operator. Growth in residential developments in the South Collections service area has necessitated the addition of new collection routes, which require additional operators to service. This position is targeted for a December 1, 2021 hiring.					
DWMR - 2 Service Pick-up Trucks for New Supervisor Positions					
	18,000	—	—	18,000	—
Rental costs of two service pick-up trucks from the Department of General Services for two new requested Supervisor positions in Collection operations.					
DWMR - 2.0 FTE Collection Equipment Operators - Neighborhood Cleanup Services					
	111,406	—	—	111,406	2.0
Add 2.0 FTE Collection Equipment Operators to address significant growth in illegal dumping activity and demand for Appointment Based Neighborhood Cleanup services, which has grown by 27% year over year. Targeted for December 1, 2021 hiring. This request will also help ensure the Department maintains its current level of support to Regional Parks and Code Enforcement with timely response to requests for clean ups of illegally dumped garbage in the County.					
DWMR - 2.0 FTE Senior Collection Equipment Operators - South Collections					
	103,195	—	—	103,195	2.0
2.0 FTE Senior Collection Equipment Operators for South Collections. This increase is needed to comply with SB 1383 regulations, which mandate all organic material to be collected separately from garbage and diverted away from the County's landfill. These positions are targeted for hiring January 1, 2022. Funded by solid waste rates in the Solid Waste Enterprise Fund.					
DWMR - 2.0 FTE Waste Management Operations Supervisors - North and South Collections					
	188,734	—	—	188,734	2.0
Add 2.0 FTE Waste Management Operations Supervisors, one for North Collections and one for South Collections, targeted for October 1, 2021 hiring. These supervisors are needed for new organics collections employees. While the supervisors are needed for the startup of organic route collection, which is dependent on funding for the new program, the supervisors need to be hired in advance to undergo substantive training on labor relations, personnel policies, accident investigation, etc.					

Approved Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - 3.0 FTE Senior Collection Equipment Operators - North Collections (April 2022)					
	77,396	—	—	77,396	3.0
Add 3.0 FTE Senior Collection Equipment Operators. This increase is needed to comply with SB 1383 regulations, which mandate all organic material to be collected separately from garbage and diverted away from the County's landfill. Funded by solid waste rates in the Solid Waste Enterprise Fund. These positions are targeted for hiring April 1, 2022. Funded by solid waste rates in the Solid Waste Enterprise Fund.					
DWMR - 3.0 FTE Senior Collection Equipment Operators - North Collections (January 2022)					
	154,793	—	—	154,793	3.0
3.0 FTE Senior Collection Equipment Operators for North Collections. This increase is needed to comply with SB 1383 regulations, which mandate all organic material to be collected separately from garbage and diverted away from the County's landfill. These positions are targeted for hiring January 1, 2022. Funded by solid waste rates in the Solid Waste Enterprise Fund.					
DWMR - 3.0 FTE Senior Collection Equipment Operators - South Collections (April 2022)					
	77,396	—	—	77,396	3.0
Add 3.0 FTE Senior Collection Equipment Operators, targeted for April 1, 2022 hiring. This increase is needed to comply with SB 1383 regulations, which mandate all organic material to be collected weekly and diverted away from the County's landfill. Start dates dependent on financial reserves and funding for SB 1383 programs.					
DWMR - 3.0 FTE Senior Collection Equipment Operators - South Collections (January 2022)					
	154,793	—	—	154,793	3.0
Add 3.0 FTE Senior Collection Equipment Operators. This increase is needed to comply with SB 1383 regulations, which mandate all organic material to be collected separately from garbage and diverted away from the County's landfill. These three positions are targeted for January 1, 2022 hiring.					
DWMR - 5.0 FTE Senior Collection Equipment Operators - North Collections					
	257,988	—	—	257,988	5.0
Add 5.0 FTE Senior Collection Equipment Operators. This increase is needed to comply with SB 1383 regulations, which mandate all organic material to be collected separately from garbage and diverted away from the County's landfill. These positions are targeted for hiring January 1, 2022. Funded by solid waste rates in the Solid Waste Enterprise Fund.					
DWMR - Equipment Maintenance Increase					
	552,988	—	—	552,988	—
Increase in equipment maintenance budget due to an increase in DWMR's fleet of refuse collection vehicles and increase residential collection of organic waste to comply with SB 1383 regulations. Increased collection of organic waste requires an increase in the number of collection vehicles. Because of revenue constraints, the Department will meet the need for additional vehicles by retaining older vehicles, designated for surplus sale, beyond their useful lives. This increase in fleet size through retention of older vehicles will significantly increase vehicle maintenance costs.					
DWMR - Fuel Increase - South Collections					
	45,305	—	—	45,305	—
Increase in fuel and lubricant costs due to an increase in DWMR's fleet of refuse collection vehicles, needed to increase residential collection frequency of organic materials to comply with SB 1383 regulations.					

Approved Growth Detail for the Program

	Total				
	Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - Organic Waste Processing Increase					
	356,812	—	—	356,812	—
Increased processing costs due to an increase in the quantity of organic waste materials received from residential collection operations and from customers at NARS and the landfill to be diverted away from landfill disposal. This is a fully funded request.					
DWMR - Uniforms and Laundry Service for Additional Collections FTE					
	5,000	—	—	5,000	—
Purchase of additional uniforms and laundry services for new positions requested in Collections operations. This growth is fully funded by the Solid Waste Enterprise Fund.					

Kiefer Landfill

Program Overview

Kiefer Landfill is a Class III landfill located in eastern Sacramento County serving the entire County and has an estimated remaining capacity of 65 years. The landfill program provides for the daily operations of Kiefer Landfill, which is open seven days a week. In addition, the program provides funding for the Kiefer Landfill Closure Fund to finance future expenses associated with final closure and post-closure care of the Landfill as mandated by the State of California. The program also provides funding for the Kiefer Wetlands Preserve Trust Fund to finance the maintenance of the Kiefer Wetlands Preserve in perpetuity. The landfill also includes a renewable energy power plant that utilizes landfill gas collected via an extensive landfill gas collection system to generate approximately 65,000 megawatts-hours of electricity annually that is supplied to the local grid through a power purchase agreement with the Sacramento Municipal Utilities District. This is enough electricity to power about 8,000 homes.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$5,794,806	\$6,182,080	\$387,274	6.7%
Services & Supplies	\$11,328,795	\$11,207,057	\$(121,738)	(1.1)%
Other Charges	\$91,290	\$61,071	\$(30,219)	(33.1)%
Interfund Charges	\$2,506,629	\$1,570,625	\$(936,004)	(37.3)%
Intrafund Charges	\$25,407,279	\$15,054,868	\$(10,352,411)	(40.7)%
Total Expenditures / Appropriations	\$45,128,799	\$34,075,701	\$(11,053,098)	(24.5)%
Total Reimbursements between Programs	\$(13,600,000)	—	\$13,600,000	(100.0)%
Other Reimbursements	\$(250,000)	\$(19,597,522)	\$(19,347,522)	7,739.0%
Total Reimbursements	\$(13,850,000)	\$(19,597,522)	\$(5,747,522)	41.5%
Net Financing Uses	\$31,278,799	\$14,478,179	\$(16,800,620)	(53.7)%
Revenue				
Licenses, Permits & Franchises	\$1,271,600	—	\$(1,271,600)	(100.0)%
Revenue from Use Of Money & Property	\$371,000	\$292,440	\$(78,560)	(21.2)%
Intergovernmental Revenues	—	\$159,305	\$159,305	—%
Charges for Services	\$17,769,000	\$24,560,867	\$6,791,867	38.2%
Miscellaneous Revenues	\$3,674,636	\$3,013,643	\$(660,993)	(18.0)%
Total Revenue	\$23,086,236	\$28,026,255	\$4,940,019	21.4%
Use of Fund Balance	\$8,192,563	\$(13,548,076)	\$(21,740,639)	(265.4)%
Positions	45.0	43.0	(2.0)	(4.4)%

Approved Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - Extra Help - Kiefer Landfill					
	34,000	—	—	34,000	—
Kiefer Landfill typically requires intermittent employee coverage for long term absences, staff PTO, and assistance with tasks (such as the litter pick up with the Sheriff's Department). FY 2020-21 expense totaled \$240,786. The growth request is for the amount over base due to a increase in staff.					
DWMR - Organic Waste Processing Increase					
	184,396	—	—	184,396	—
Increased processing costs due to an increase in the quantity of organic waste materials received from residential collection operations and from customers at NARS and the landfill to be diverted away from landfill disposal. This is a fully funded request.					

North Area Recovery Station (NARS)

Program Overview

North Area Recovery Station (NARS) is a transfer and recovery station in the northern part of the County with a permitted capacity to handle 2,400 tons of solid waste per day. NARS serves as the department's transfer site for residential garbage and green waste material collected from the North Collections service area. Garbage is transferred to Kiefer Landfill, while green waste is transferred to outside vendors for processing. NARS also serves as a transfer and recovery site for commercial waste haulers and noncommercial self-haul customers. The NARS program provides for the daily operations of the transfer station seven days a week.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$6,177,314	\$6,738,614	\$561,300	9.1%
Services & Supplies	\$7,849,917	\$13,255,586	\$5,405,669	68.9%
Other Charges	\$93,820	\$60,293	\$(33,527)	(35.7)%
Interfund Charges	—	—	—	—%
Intrafund Charges	\$15,888,885	\$21,776,543	\$5,887,658	37.1%
Total Expenditures / Appropriations	\$30,009,936	\$41,831,036	\$11,821,100	39.4%
Total Reimbursements between Programs	\$(7,700,000)	—	\$7,700,000	(100.0)%
Other Reimbursements	—	\$(13,322,233)	\$(13,322,233)	—%
Total Reimbursements	\$(7,700,000)	\$(13,322,233)	\$(5,622,233)	73.0%
Net Financing Uses	\$22,309,936	\$28,508,803	\$6,198,867	27.8%
Revenue				
Intergovernmental Revenues	—	\$23,810	\$23,810	—%
Charges for Services	\$14,311,200	\$25,883,554	\$11,572,354	80.9%
Miscellaneous Revenues	\$13,204	\$(11,000)	\$(24,204)	(183.3)%
Total Revenue	\$14,324,404	\$25,896,364	\$11,571,960	80.8%
Use of Fund Balance	\$7,985,532	\$2,612,439	\$(5,373,093)	(67.3)%
Positions	48.0	48.0	—	—%

Approved Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMM - Construction Traffic Control - North Area Recovery Station					
	7,500	—	—	7,500	—
One-time funding request for traffic control expenses during construction activity at the North Area Recovery Station. Construction related to the implementation of NARS Master Plan projects will be ongoing during FY 2021-22 and will necessitate significant modifications to onsite traffic circulation patterns at the site. Signage equipment will be required to direct traffic appropriately and ensure safety.					
DWMM - Cleanup and Site Remediation - South Area Transfer Station					
	800,000	—	—	800,000	—
Clean-up of abandoned biodigester facilities at the South Area Transfer Station (SATS) and any necessary site remediation activities to resolve environmental hazards associated with the abandoned project materials.					
DWMM - Employee Recognition - North Area Recovery Station					
	1,000	—	—	1,000	—
One-time increase in workplace amenities (food purchases and services) at NARS during the NARS Master Plan project construction. During the NARS Master Plan project construction, additional employee activities and meetings will be conducted related to construction management and site operations planning.					
DWMM - Equipment Maintenance Increase					
	5,280	—	—	5,280	—
Increase in equipment maintenance budget due to an increase in DWMM's fleet of refuse collection vehicles and increase residential collection of organic waste to comply with SB 1383 regulations. Increased collection of organic waste requires an increase in the number of collection vehicles. Because of revenue constraints, the Department will meet the need for additional vehicles by retaining older vehicles, designated for surplus sale, beyond their useful lives. This increase in fleet size through retention of older vehicles will significantly increase vehicle maintenance costs.					
DWMM - Equipment Rental/Lease Increase - North Area Recovery Station					
	171,000	—	—	171,000	—
One-time increase in equipment rental expenses at NARS to provide two additional transfer tractors during the construction of the NARS Master Plan project and the rental of a forklift in place of a delayed replacement purchase of a County-owned forklift. The request also includes rental expenses for equipment to remove and move old Household Hazardous Waste storage lockers to be replaced by new lockers.					
DWMM - Organic Waste Processing Increase					
	1,638,181	—	—	1,638,181	—
Increased processing costs due to an increase in the quantity of organic waste materials received from residential collection operations and from customers at NARS and the landfill to be diverted away from landfill disposal. This is a fully funded request.					
DWMM - Overtime Expense - North Transfer Station					
	221,611	—	—	221,611	—
The increase in green waste handling and in service levels at the Transfer Station has necessitated the additional overtime expense. A new Pilot Lead Program has also increased the need for overtime expenses. Funded by the Solid Waste Enterprise Fund.					

Budget Unit Functions & Responsibilities

The **Capital Outlay Fund** provides for the planning, design, development and renewal of the department's capital facilities as well as the acquisition and replacement of capital equipment. Major facilities include, North Area Recovery Station (NARS), Kiefer Landfill, South Area Transfer Station, and Yard facilities for Collection operations. Major equipment includes a fleet of over 200 heavy duty equipment comprising garbage collection vehicles, tractors and trailers, loaders, excavators, and compactors. The Capital Outlay Fund was consolidated with the Operating Fund (Budget Unit 2200000) in FY 2020-21.

FOR INFORMATION ONLY

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Capital Outlay Fund	\$33,430,200	—	\$(33,430,200)	(100.0)%
Total Expenditures / Appropriations	\$33,430,200	—	\$(33,430,200)	(100.0)%
Total Reimbursements	—	—	—	—%
Net Financing Uses	\$33,430,200	—	\$(33,430,200)	(100.0)%
Total Revenue	—	—	—	—%
Use of Fund Balance	\$33,430,200	—	\$(33,430,200)	(100.0)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Other Charges	—	—	—	—%
Improvements	—	—	—	—%
Equipment	—	—	—	—%
Interfund Charges	\$33,430,200	—	\$(33,430,200)	(100.0)%
Total Expenditures / Appropriations	\$33,430,200	—	\$(33,430,200)	(100.0)%
Other Reimbursements	—	—	—	—%
Total Reimbursements	—	—	—	—%
Net Financing Uses	\$33,430,200	—	\$(33,430,200)	(100.0)%
Revenue				
Revenue from Use Of Money & Property	—	—	—	—%
Other Financing Sources	—	—	—	—%
Total Revenue	—	—	—	—%
Use of Fund Balance	\$33,430,200	—	\$(33,430,200)	(100.0)%

Budget Unit Functions & Responsibilities

The **Solid Waste Authority – Commercial Program** is a new program that will continue activities that were previously carried out under the Sacramento Regional Solid Waste Authority (SWA), which dissolved effective June 2021. The program provides regulatory oversight over the County’s commercial waste hauler franchises and commercial waste generators (businesses and other commercial entities). This includes outreach and education regarding solid waste requirements for waste generators, business recycling inspections to promote compliance with State recycling mandates, and enforcement of the County’s solid waste code with non-compliant commercial waste haulers and generators. The program also includes management and funding for nuisance abatement activities, including servicing of public litter containers, litter pickup, homeless camp clean-ups, and commercial area illegal dumping pickup. The Commercial Program provides funding for the new edible food recovery program that supports local food recovery organizations by requiring large food generators to recover as much edible food as possible. Additionally, the Commercial Program provides funding for the Solid Waste Lifeline Rebate Program managed by the Department of Finance, Consolidated Utility Billing Services to provide rate relief to qualifying low-income solid waste ratepayers.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Commercial Program	—	\$4,761,246	\$4,761,246	—%
Total Expenditures / Appropriations	—	\$4,761,246	\$4,761,246	—%
Total Reimbursements	—	\$(1,000,000)	\$(1,000,000)	—%
Net Financing Uses	—	\$3,761,246	\$3,761,246	—%
Total Revenue	—	\$3,541,000	\$3,541,000	—%
Use of Fund Balance	—	\$220,246	\$220,246	—%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	—	\$64,992	\$64,992	—%
Services & Supplies	—	\$3,108,867	\$3,108,867	—%
Interfund Charges	—	\$1,587,387	\$1,587,387	—%
Total Expenditures / Appropriations	—	\$4,761,246	\$4,761,246	—%
Other Reimbursements	—	\$(1,000,000)	\$(1,000,000)	—%
Total Reimbursements	—	\$(1,000,000)	\$(1,000,000)	—%
Net Financing Uses	—	\$3,761,246	\$3,761,246	—%
Revenue				
Licenses, Permits & Franchises	—	\$3,500,000	\$3,500,000	—%
Fines, Forfeitures & Penalties	—	\$41,000	\$41,000	—%
Total Revenue	—	\$3,541,000	\$3,541,000	—%
Use of Fund Balance	—	\$220,246	\$220,246	—%

Summary of Approved Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Commercial Program	1,114,335	(1,000,000)	—	114,335	—

Approved Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - Encampment Debris Removal Augmentation from General Fund	500,000	(500,000)	—	—	—

During the Revised Recommended Budget Hearings on September 8, 2021, the Board approved an additional \$500,000 General Fund allocation to the Department of Waste Management and Recycling to augment and extend current contracted services dedicated to homeless encampment debris removal efforts, for a total of \$1,000,000. This request is linked to a request in the Financing-Transfers/Reimbursements budget unit (BU 5110000).

Approved Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWMR - Homeless Encampment Debris Removal					
	500,000	(500,000)	—	—	—
Provide a General Fund allocation to the Department of Waste Management and Recycling to augment and extend current contracted services dedicated to homeless encampment debris removal efforts in FY 2021-22 and provide an annual on-going allocation of \$500,000 for future debris removal efforts. This request is contingent upon approval of a request in the Financing-Transfers/Reimbursements budget unit (BU 5110000).					
SWA - Cost Portion of 1.0 FTE Solid Waste Planner 1					
	114,335	—	—	114,335	—
Commercial Program (formerly Solid Waste Authority) cost portion of 1.0 FTE Solid Waste Planner budgeted in the Solid Waste Enterprise budget (Budget Unit 2200000) assigned to commercial projects with cost reimbursement. Staff hiring is targeted for September 2021. The position is fully funded and will be a permanent staff addition. This request is contingent upon approval of a request in the Solid Waste Enterprise budget (Budget Unit 2200000).					

Budget Unit Functions & Responsibilities

The **Department of Water Resources** reduces the potential for flood damage to private and public properties in the urban and urbanizing areas of the unincorporated portion of Sacramento County.

- Stormwater Utility – Unincorporated Area
- Water Resources Administration

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Stormwater Utility - Unincorporated Area	\$39,228,659	\$38,036,411	\$(1,192,248)	(3.0)%
Water Resources Administration	\$6,761,791	\$9,143,200	\$2,381,409	35.2%
Total Expenditures / Appropriations	\$45,990,450	\$47,179,611	\$1,189,161	2.6%
Total Reimbursements	\$(3,125,804)	\$(3,943,900)	\$(818,096)	26.2%
Net Financing Uses	\$42,864,646	\$43,235,711	\$371,065	0.9%
Total Revenue	\$33,561,587	\$34,323,700	\$762,113	2.3%
Use of Fund Balance	\$9,303,059	\$8,912,011	\$(391,048)	(4.2)%
Positions	136.6	134.6	(2.0)	(1.5)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$18,502,422	\$18,813,730	\$311,308	1.7%
Services & Supplies	\$12,995,711	\$15,143,230	\$2,147,519	16.5%
Other Charges	\$6,635,363	\$4,110,551	\$(2,524,812)	(38.1)%
Land	—	\$50,000	\$50,000	—%
Improvements	\$4,664,850	\$5,052,900	\$388,050	8.3%
Equipment	\$114,000	\$113,000	\$(1,000)	(0.9)%
Intrafund Charges	\$3,078,104	\$3,896,200	\$818,096	26.6%
Total Expenditures / Appropriations	\$45,990,450	\$47,179,611	\$1,189,161	2.6%
Intrafund Reimbursements Between Programs	\$(3,078,104)	\$(3,896,200)	\$(818,096)	26.6%
Other Reimbursements	\$(47,700)	\$(47,700)	—	—%
Total Reimbursements	\$(3,125,804)	\$(3,943,900)	\$(818,096)	26.2%
Net Financing Uses	\$42,864,646	\$43,235,711	\$371,065	0.9%
Revenue				
Taxes	\$6,940,200	\$7,189,700	\$249,500	3.6%
Revenue from Use Of Money & Property	\$368,100	\$160,000	\$(208,100)	(56.5)%
Intergovernmental Revenues	\$1,785,100	\$1,661,100	\$(124,000)	(6.9)%
Charges for Services	\$24,394,187	\$25,235,400	\$841,213	3.4%
Miscellaneous Revenues	\$74,000	\$77,500	\$3,500	4.7%
Total Revenue	\$33,561,587	\$34,323,700	\$762,113	2.3%
Use of Fund Balance	\$9,303,059	\$8,912,011	\$(391,048)	(4.2)%
Positions	136.6	134.6	(2.0)	(1.5)%

Stormwater Utility - Unincorporated Area

Program Overview

Stormwater Utility (SWU) – Unincorporated Area was formed on July 1, 1995, for the purpose of minimizing flood damage to private and public properties in the urban and urbanizing areas of the unincorporated portion of Sacramento County. The program is funded with SWU fees, ad valorem tax proceeds, interest income, and various other revenues. Functions performed by the SWU include managing flood preparedness activities including planning, public information, and sandbag storage and distribution; designing and monitoring the construction of major and minor remedial flood control and drainage facility improvements that benefit the SWU; maintaining and operating storm drainage and flood control facilities, including channels, ditches, pipelines, basins, pump stations, and levee systems; conducting engineering studies to develop long range strategies and plans to limit potential loss of life and property damage due to flooding; managing the urban Stormwater Quality Program to evaluate the impacts of existing storm water runoff on receiving waters and to reduce the pollutants in urban storm water runoff in the Sacramento County area to the maximum extent practicable in compliance with the State National Pollution Discharge Elimination System permit issued to the County.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$14,808,337	\$14,994,202	\$185,865	1.3%
Services & Supplies	\$10,096,255	\$9,924,709	\$(171,546)	(1.7)%
Other Charges	\$6,467,113	\$4,005,400	\$(2,461,713)	(38.1)%
Land	—	\$50,000	\$50,000	—%
Improvements	\$4,664,850	\$5,052,900	\$388,050	8.3%
Equipment	\$114,000	\$113,000	\$(1,000)	(0.9)%
Intrafund Charges	\$3,078,104	\$3,896,200	\$818,096	26.6%
Total Expenditures / Appropriations	\$39,228,659	\$38,036,411	\$(1,192,248)	(3.0)%
Other Reimbursements	\$(47,700)	\$(47,700)	—	—%
Total Reimbursements	\$(47,700)	\$(47,700)	—	—%
Net Financing Uses	\$39,180,959	\$37,988,711	\$(1,192,248)	(3.0)%
Revenue				
Taxes	\$6,940,200	\$7,189,700	\$249,500	3.6%
Revenue from Use Of Money & Property	\$368,100	\$160,000	\$(208,100)	(56.5)%
Intergovernmental Revenues	\$1,785,100	\$1,661,100	\$(124,000)	(6.9)%
Charges for Services	\$20,710,500	\$19,988,400	\$(722,100)	(3.5)%
Miscellaneous Revenues	\$74,000	\$77,500	\$3,500	4.7%
Total Revenue	\$29,877,900	\$29,076,700	\$(801,200)	(2.7)%
Use of Fund Balance	\$9,303,059	\$8,912,011	\$(391,048)	(4.2)%
Positions	110.6	108.6	(2.0)	(1.8)%

Water Resources Administration

Program Overview

Water Resources Administration provides fiscal, accounting, information technology, personnel, safety and administrative support to the Stormwater Utility Program and the Sacramento County Water Agency.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$3,694,085	\$3,819,528	\$125,443	3.4%
Services & Supplies	\$2,899,456	\$5,218,521	\$2,319,065	80.0%
Other Charges	\$168,250	\$105,151	\$(63,099)	(37.5)%
Total Expenditures / Appropriations	\$6,761,791	\$9,143,200	\$2,381,409	35.2%
Total Reimbursements between Programs	\$(3,078,104)	\$(3,896,200)	\$(818,096)	26.6%
Other Reimbursements	—	—	—	—%
Total Reimbursements	\$(3,078,104)	\$(3,896,200)	\$(818,096)	26.6%
Net Financing Uses	\$3,683,687	\$5,247,000	\$1,563,313	42.4%
Revenue				
Revenue from Use Of Money & Property	—	—	—	—%
Charges for Services	\$3,683,687	\$5,247,000	\$1,563,313	42.4%
Total Revenue	\$3,683,687	\$5,247,000	\$1,563,313	42.4%
Use of Fund Balance	—	—	—	—%
Positions	26.0	26.0	—	—%

Budget Unit Functions & Responsibilities

The **Sacramento County Water Agency (SCWA)** provides a reliable supply of clean, safe water through its various service areas including a conjunctive use program that utilizes a combination of surface water and groundwater sources for nearly 200,000 residents located in urbanized areas of central Sacramento County and in portions of the cities of Rancho Cordova and Elk Grove. Promoting the safe and efficient use of the water system, the SCWA continues to meet increasingly stringent regulatory requirements for drinking water quality and environmental protection in a service area covering a 120+ square mile region. Operating as an enterprise fund, the SCWA Water Supply Division is financially self-supporting with expenses paid for by revenue generated from developer fees and water sales to both commercial and residential customers. SCWA's functions include; planning, developing, operating and maintaining water facilities and infrastructure necessary to treat and deliver water to both retail and wholesale customers.

The SCWA and County also provide staff, administration, and partial funding for the Sacramento Central Groundwater Authority, (a Joint Powers Authority) which is responsible for maintaining the long-term sustainable yield of the Central Sacramento County Groundwater Basin; devising and implementing strategies to safeguard groundwater quality and working collaboratively with other entities in order to promote coordination of water policies and activities throughout the region. SCWA accomplishes its responsibilities through the following programs:

- Zone 40 Capital Development
- Zone 41 Maintenance and Operations
- Zone 50 Capital Development

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Zone 40 Capital Development	\$63,883,739	\$79,182,417	\$15,298,678	23.9%
Zone 41 Maintenance and Operations	\$78,873,478	\$84,314,317	\$5,440,839	6.9%
Zone 50 Capital Development	\$644,900	\$1,872,650	\$1,227,750	190.4%
Total Expenditures / Appropriations	\$143,402,117	\$165,369,384	\$21,967,267	15.3%
Total Reimbursements	\$(10,600,000)	\$(9,939,300)	\$660,700	(6.2)%
Net Financing Uses	\$132,802,117	\$155,430,084	\$22,627,967	17.0%
Total Revenue	\$87,331,400	\$115,015,475	\$27,684,075	31.7%
Use of Fund Balance	\$45,470,717	\$40,414,609	\$(5,056,108)	(11.1)%
Positions	137.0	144.0	7.0	5.1%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$17,697,967	\$19,187,505	\$1,489,538	8.4%
Services & Supplies	\$18,796,877	\$18,391,019	\$(405,858)	(2.2)%
Other Charges	\$38,466,850	\$38,639,760	\$172,910	0.4%
Land	\$1,300,000	\$1,212,000	\$(88,000)	(6.8)%
Improvements	\$55,806,923	\$77,055,300	\$21,248,377	38.1%
Equipment	\$733,500	\$944,500	\$211,000	28.8%
Interfund Charges	\$10,600,000	\$9,939,300	\$(660,700)	(6.2)%
Total Expenditures / Appropriations	\$143,402,117	\$165,369,384	\$21,967,267	15.3%
Other Reimbursements	\$(10,600,000)	\$(9,939,300)	\$660,700	(6.2)%
Total Reimbursements	\$(10,600,000)	\$(9,939,300)	\$660,700	(6.2)%
Net Financing Uses	\$132,802,117	\$155,430,084	\$22,627,967	17.0%
Revenue				
Licenses, Permits & Franchises	\$376,000	\$376,000	—	—%
Fines, Forfeitures & Penalties	\$20,000	\$20,400	\$400	2.0%
Revenue from Use Of Money & Property	\$2,612,000	\$2,198,000	\$(414,000)	(15.8)%
Intergovernmental Revenues	\$360,000	\$28,905,000	\$28,545,000	7,929.2%
Charges for Services	\$80,302,700	\$79,734,675	\$(568,025)	(0.7)%
Miscellaneous Revenues	\$3,660,700	\$3,781,400	\$120,700	3.3%
Total Revenue	\$87,331,400	\$115,015,475	\$27,684,075	31.7%
Use of Fund Balance	\$45,470,717	\$40,414,609	\$(5,056,108)	(11.1)%
Positions	137.0	144.0	7.0	5.1%

Summary of Approved Growth by Program

Program	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
Zone 40 Capital Development	425,902	—	425,902	—	3.0
Zone 41 Maintenance and Operations	1,200,073	—	1,200,073	—	4.0

Zone 40 Capital Development

Program Overview

Zone 40 Capital Development was created by the Water Agency Board of Directors on May 14, 1985 pursuant to Resolution No. 663 to fund the planning, design, and construction of major water supply facilities that benefit the Zone. Zone 40 revenue is provided from water development fees collected at the time of development and from Special User Fees included in bi-monthly water customer utility charges.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$2,148,200	\$2,641,157	\$492,957	22.9%
Services & Supplies	\$1,757,116	\$1,185,600	\$(571,516)	(32.5)%
Other Charges	\$26,937,900	\$26,548,260	\$(389,640)	(1.4)%
Land	\$1,295,000	\$1,212,000	\$(83,000)	(6.4)%
Improvements	\$21,125,523	\$38,245,300	\$17,119,777	81.0%
Equipment	\$20,000	\$20,000	—	—%
Interfund Charges	\$10,600,000	\$9,330,100	\$(1,269,900)	(12.0)%
Total Expenditures / Appropriations	\$63,883,739	\$79,182,417	\$15,298,678	23.9%
Other Reimbursements	—	\$(609,200)	\$(609,200)	—%
Total Reimbursements	—	\$(609,200)	\$(609,200)	—%
Net Financing Uses	\$63,883,739	\$78,573,217	\$14,689,478	23.0%
Revenue				
Fines, Forfeitures & Penalties	\$20,000	\$20,400	\$400	2.0%
Revenue from Use Of Money & Property	\$1,900,000	\$1,686,000	\$(214,000)	(11.3)%
Intergovernmental Revenues	—	\$735,000	\$735,000	—%
Charges for Services	\$43,795,800	\$42,791,702	\$(1,004,098)	(2.3)%
Miscellaneous Revenues	\$1,689,000	\$1,783,000	\$94,000	5.6%
Total Revenue	\$47,404,800	\$47,016,102	\$(388,698)	(0.8)%
Use of Fund Balance	\$16,478,939	\$31,557,115	\$15,078,176	91.5%
Positions	22.0	25.0	3.0	13.6%

Approved Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWR Zone 40 - Add 1.0 FTE - Associate Civil Engineer					
	153,827	—	153,827	—	1.0
Add 1.0 FTE Associate Civil Engineer (Job Class: 28238) for Zone 40 Development. The position is funded by a conservative account growth of 1,000 new customers paying water service charges and a reduction in BU 3220001. The requested position is for additional support to the design team needed to facilitate growing improvement and rehabilitation projects.					
DWR Zone 40 - Add 1.0 FTE - Principal Civil Engineer					
	204,059	—	204,059	—	1.0
Add 1.0 FTE - Principal Civil Engineer (Job Class: 28238) for Zone 40 Development. This position is funded by a conservative account growth of 1,000 new customers paying water service charges and a reduction in BU 3220001. The Principal Civil Engineer will serve as Department of Water Resources and Sacramento County's regional liaison for water supply and Delta issues.					
DWR Zone 40 - Add 1.0 FTE - Senior Civil Engineer					
	68,016	—	68,016	—	1.0
Add 1.0 FTE - Senior Civil Engineer (Job Class: 27709) for Zone 40 Development. This position is funded by a conservative account growth of 1,000 new customers paying water service charges and from the reduction of SWU labor charges for work this position will perform. The requested position will manage Water Enterprise's design unit and prepare plans and specification for improvement projects.					

Zone 41 Maintenance and Operations

Program Overview

Zone 41 Maintenance and Operations was created by the Water Agency Board of Directors on June 13, 2000, pursuant to Resolution WA-2397, and constituted a reorganization of the Sacramento County Water Maintenance District. Zone 41 funds the operation and maintenance of a public drinking water system that includes water production, treatment, storage and distribution facilities, pursuant to permits issued by the California Department of Health Services. Revenue to fund Zone 41 activities is provided by utility charges, connection permit fees, construction water permits, and grants, all of which fund Water Supply Capital Facilities Design and Water Supply Facilities Operations and Administration. Zone 41 also provides wholesale water supply to the Elk Grove Water Service pursuant to the First Amended And Restated Master Water Agreement Between Sacramento County Water Agency And Florin Resources Conservation District/Elk Grove Water Service, June 28, 2002.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Salaries & Benefits	\$15,549,767	\$16,546,348	\$996,581	6.4%
Services & Supplies	\$17,016,761	\$17,163,869	\$147,108	0.9%
Other Charges	\$11,507,050	\$12,069,600	\$562,550	4.9%
Land	\$5,000	—	\$(5,000)	(100.0)%
Improvements	\$34,081,400	\$37,610,000	\$3,528,600	10.4%
Equipment	\$713,500	\$924,500	\$211,000	29.6%
Total Expenditures / Appropriations	\$78,873,478	\$84,314,317	\$5,440,839	6.9%
Other Reimbursements	\$(10,000,000)	\$(8,130,100)	\$1,869,900	(18.7)%
Total Reimbursements	\$(10,000,000)	\$(8,130,100)	\$1,869,900	(18.7)%
Net Financing Uses	\$68,873,478	\$76,184,217	\$7,310,739	10.6%
Revenue				
Licenses, Permits & Franchises	\$376,000	\$376,000	—	—%
Revenue from Use Of Money & Property	\$710,000	\$510,000	\$(200,000)	(28.2)%
Intergovernmental Revenues	\$360,000	\$28,170,000	\$27,810,000	7,725.0%
Charges for Services	\$35,893,900	\$36,323,973	\$430,073	1.2%
Miscellaneous Revenues	\$1,971,700	\$1,998,400	\$26,700	1.4%
Total Revenue	\$39,311,600	\$67,378,373	\$28,066,773	71.4%
Use of Fund Balance	\$29,561,878	\$8,805,844	\$(20,756,034)	(70.2)%
Positions	115.0	119.0	4.0	3.5%

Approved Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWR Zone 41 - 1 Light Vehicle Upgrade					
	4,900	—	4,900	—	—
Upgrade vehicle 110-949 to class 131 series truck. This vehicle will be funded by a conservative account growth of 1,000 new customers paying water service charges. Vehicle 110-949 is due for replacement and the upgrade to class 131 will help prepare for storm events and other emergencies, which require vehicles to pass through minor flooding and have light off-road capabilities.					
DWR Zone 41 - Add 1 Embedded - Geographic Info System Analyst Lv. 1					
	219,600	—	219,600	—	—
Add 1.0 Embedded FTE - Geographic Info System Analyst Lv. 1 (Job Class: 29290) for Zone 41 Development. This position is funded by a conservative account growth of 1,000 new customers paying water service charges. The requested position will support the growing demands of the Geographic Information System.					
DWR Zone 41 - Add 1 Extra Help - Maintenance Helper					
	27,980	—	27,980	—	—
Add 1.0 PTE Extra Help - Maintenance Helper (Job Class: 28145) for Zone 41 Operations. This position is funded by a conservative account growth of 1,000 new customers paying water service charges. The Maintenance Helper is an extra help position that will perform a variety of maintenance duties within the water distribution system.					
DWR Zone 41 - Add 1 Heavy Vehicle - Class 660 (1)					
	102,500	—	102,500	—	—
Purchase a Water Enterprise owned class 660 heavy vehicle (5 yard dump truck). This vehicle will be funded by a conservative account growth of 1,000 new customers paying water service charges. This vehicle is required to provide Water Enterprise the means to more efficiently pick up and deliver needed construction material between Water Enterprise's yard and construction sites in the field.					
DWR Zone 41 - Add 1 Heavy Vehicle - Class 660 (2)					
	122,500	—	122,500	—	—
Purchase a Water Enterprise owned class 660 heavy vehicle (Trailer mounted vacuum excavation system). Funded by a conservative account growth of 1,000 new customers paying water service charges. This system will assist with the excavation of various materials while performing water distribution, treatment repairs, maintenance and construction.					
DWR Zone 41 - Add 1 Heavy Vehicle - Class 660 (3)					
	197,500	—	197,500	—	—
Purchase a Water Enterprise owned class 660 heavy vehicle (truck with dump hoist-flatbed). This vehicle is funded by a conservative account growth of 1,000 new customers paying water service charges. This truck is a specialized heavy duty maintenance truck required by our maintenance division personnel to pull and reinstall ground water drinking wells.					
DWR Zone 41 - Add 1 Light Vehicle - Class 131					
	34,000	—	34,000	—	—
Add 1 Light Vehicle in Class 131 series (truck ½ ton pick-up extended cab). Funded by a conservative account growth of 1,000 new customers paying water service charges. This vehicle is requested to replace an aging (2007) department owned vehicle (660-175) that will be turned into surplus when the new truck arrives.					

Approved Growth Detail for the Program

	Total Expenditures	Reimbursements	Revenue	Net Cost	FTE
DWR Zone 41 - Add 1 Light Vehicle - Class 137					
	74,000	—	74,000	—	—
Add 1 Light Vehicle in Class 137 series (truck with utility bed and pipe rack). Funded by a conservative account growth of 1,000 new customers paying water service charges. This vehicle is needed for a Water System Operator in the Maintenance Division to operate and work independently while performing maintenance and repairs at our water facilities.					
DWR Zone 41 - Add 1.0 FTE - Maintenance Worker					
	72,085	—	72,085	—	1.0
Add 1.0 FTE - Maintenance Worker (Job Class: 28172) for Zone 41 Operations. This position will be funded by a conservative account growth of 1,000 new customers paying water service charges. The Maintenance Worker will perform a variety of manual tasks related to the operation and maintenance of the water distribution system.					
DWR Zone 41 - Add 1.0 FTE - Sr. Water Treatment Operator					
	113,670	—	113,670	—	1.0
Add 1.0 FTE - Sr. Water Treatment Operator (Job Class: 29428) for Zone 41 Operations. This position is funded by a conservative account growth of 1,000 new customers paying water service charges. The Senior Water Treatment Operator will focus on water supply facility maintenance and perform the larger, more complex maintenance and small capital improvement projects.					
DWR Zone 41 - Add 1.0 FTE - Supervising Engineering Technician					
	130,607	—	130,607	—	1.0
Add 1.0 FTE - Supervising Engineering Technician (Job Class: 27959) for Zone 41 Operations. This position is funded by a conservative account growth of 1,000 new customers paying water service charges. This position will have a lead role in the growing maintenance and conversion of meters to satisfy state requirements.					
DWR Zone 41 - Add 1.0 FTE - Water System Operator					
	100,731	—	100,731	—	1.0
Add 1.0 FTE - Water System Operator (Job Class: 29374) for Zone 41 Operations. This position is funded by a conservative account growth of 1,000 new customers paying water service charges. This position will be perform scheduled operation and maintenance tests of the water treatment systems, water storage facilities, water pumping stations, chemical handling systems and all other associated equipment.					

Zone 50 Capital Development

Program Overview

Zone 50 Capital Development was created by the Water Agency Board of Directors on June 1, 2004 pursuant to Resolution WA-2542. Zone 50 encompasses the Metro Air Park Special Planning Area, a commercial and industrial development adjacent to the Sacramento International Airport. Zone 50 funds certain capital facilities required to provide water supply to the Zone, as described in the Zone 50 Water Supply Master Plan adopted on October 25, 2005. Zone 50 revenue is provided from water development fees. Water for the Zone is purchased from the City of Sacramento pursuant to an October 12, 2004 Wheeling Water Service Agreement.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$23,000	\$41,550	\$18,550	80.7%
Other Charges	\$21,900	\$21,900	—	—%
Improvements	\$600,000	\$1,200,000	\$600,000	100.0%
Interfund Charges	—	\$609,200	\$609,200	—%
Total Expenditures / Appropriations	\$644,900	\$1,872,650	\$1,227,750	190.4%
Other Reimbursements	\$(600,000)	\$(1,200,000)	\$(600,000)	100.0%
Total Reimbursements	\$(600,000)	\$(1,200,000)	\$(600,000)	100.0%
Net Financing Uses	\$44,900	\$672,650	\$627,750	1,398.1%
Revenue				
Revenue from Use Of Money & Property	\$2,000	\$2,000	—	—%
Charges for Services	\$613,000	\$619,000	\$6,000	1.0%
Total Revenue	\$615,000	\$621,000	\$6,000	1.0%
Use of Fund Balance	\$(570,100)	\$51,650	\$621,750	(109.1)%

Budget Unit Functions & Responsibilities

The **Sacramento County Water Agency Zone 11** program is financed only by development drainage permit fees and its functions include reviewing drainage studies and improvement plans for compliance with County standards; reviewing grading plans for Federal Emergency Management Agency compliance; financing the construction of major trunk drainage facilities in the urban and urbanizing areas of the unincorporated County and the Cities of Citrus Heights, Elk Grove and Rancho Cordova; providing the general public with flood information relevant for their proposed construction projects; and permitting phased construction of facilities to conform to master plans. These functions are accomplished through the following programs:

- Beach Stone Lakes Flood Mitigation
- Zone 11 Drainage Development

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Beach Stone Lakes Flood Mitigation	\$219,550	\$218,100	\$(1,450)	(0.7)%
Zone 11 Drainage Development	\$13,011,213	\$21,602,800	\$8,591,587	66.0%
Total Expenditures / Appropriations	\$13,230,763	\$21,820,900	\$8,590,137	64.9%
Total Reimbursements	—	\$(4,500,000)	\$(4,500,000)	—%
Net Financing Uses	\$13,230,763	\$17,320,900	\$4,090,137	30.9%
Total Revenue	\$9,057,400	\$8,263,000	\$(794,400)	(8.8)%
Use of Fund Balance	\$4,173,363	\$9,057,900	\$4,884,537	117.0%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$3,174,871	\$2,668,800	\$(506,071)	(15.9)%
Other Charges	\$7,473,892	\$6,737,000	\$(736,892)	(9.9)%
Land	\$1,000,000	\$1,087,400	\$87,400	8.7%
Improvements	\$1,582,000	\$6,827,700	\$5,245,700	331.6%
Interfund Charges	—	\$4,500,000	\$4,500,000	—%
Total Expenditures / Appropriations	\$13,230,763	\$21,820,900	\$8,590,137	64.9%
Other Reimbursements	—	\$(4,500,000)	\$(4,500,000)	—%
Total Reimbursements	—	\$(4,500,000)	\$(4,500,000)	—%
Net Financing Uses	\$13,230,763	\$17,320,900	\$4,090,137	30.9%
Revenue				
Licenses, Permits & Franchises	\$4,600,000	\$4,000,000	\$(600,000)	(13.0)%
Revenue from Use Of Money & Property	\$990,500	\$595,000	\$(395,500)	(39.9)%
Charges for Services	\$3,317,400	\$3,460,000	\$142,600	4.3%
Miscellaneous Revenues	\$149,500	\$208,000	\$58,500	39.1%
Total Revenue	\$9,057,400	\$8,263,000	\$(794,400)	(8.8)%
Use of Fund Balance	\$4,173,363	\$9,057,900	\$4,884,537	117.0%

Beach Stone Lakes Flood Mitigation

Program Overview

Beach Stone Lakes Flood Mitigation: On July 21, 1999 the Board approved creation of a \$2 million Beach Stone Lakes drainage mitigation fund for the Laguna Stonelake subdivision in lieu of requiring flood neutral construction. The mitigation fund can be used for the following flood mitigation measures for residents in the Beach Stone Lakes area: providing flood insurance, flood-proofing of homes, elevation of homes, reimbursement of half of the flood insurance deductible should flood damage occur, and/or construction of a flood control project to reduce flooding. The Sacramento Area Flood Control Agency, as mitigation for their projects, reimburses Fund 314A annually for the cost of the flood insurance.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$219,550	\$218,100	\$(1,450)	(0.7)%
Other Charges	—	—	—	—%
Total Expenditures / Appropriations	\$219,550	\$218,100	\$(1,450)	(0.7)%
Net Financing Uses	\$219,550	\$218,100	\$(1,450)	(0.7)%
Revenue				
Revenue from Use Of Money & Property	\$33,000	\$25,000	\$(8,000)	(24.2)%
Miscellaneous Revenues	\$149,500	\$208,000	\$58,500	39.1%
Total Revenue	\$182,500	\$233,000	\$50,500	27.7%
Use of Fund Balance	\$37,050	\$(14,900)	\$(51,950)	(140.2)%

Zone 11 Drainage Development

Program Overview

Zone 11 Drainage Development was created to provide funds for the construction of major drainage facilities. Funding for Zone 11 activities is provided from fees collected at the time of development.

Program Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$2,955,321	\$2,450,700	\$(504,621)	(17.1)%
Other Charges	\$7,473,892	\$6,737,000	\$(736,892)	(9.9)%
Land	\$1,000,000	\$1,087,400	\$87,400	8.7%
Improvements	\$1,582,000	\$6,827,700	\$5,245,700	331.6%
Interfund Charges	—	\$4,500,000	\$4,500,000	—%
Total Expenditures / Appropriations	\$13,011,213	\$21,602,800	\$8,591,587	66.0%
Other Reimbursements	—	\$(4,500,000)	\$(4,500,000)	—%
Total Reimbursements	—	\$(4,500,000)	\$(4,500,000)	—%
Net Financing Uses	\$13,011,213	\$17,102,800	\$4,091,587	31.4%
Revenue				
Licenses, Permits & Franchises	\$4,600,000	\$4,000,000	\$(600,000)	(13.0)%
Revenue from Use Of Money & Property	\$957,500	\$570,000	\$(387,500)	(40.5)%
Charges for Services	\$3,317,400	\$3,460,000	\$142,600	4.3%
Total Revenue	\$8,874,900	\$8,030,000	\$(844,900)	(9.5)%
Use of Fund Balance	\$4,136,313	\$9,072,800	\$4,936,487	119.3%

Budget Unit Functions & Responsibilities

The **Sacramento County Water Agency Zone 13** Program (Program) funds regional water supply, drainage and flood control studies. It is financed primarily by assessments levied within the unincorporated area of Sacramento County and the Cities of Citrus Heights, Elk Grove and Rancho Cordova. Functions of the Program include conducting regional water resources planning activities; providing partial funding for the Water Forum Successor Effort for regional water supply planning activities; providing funding for regional groundwater management efforts; conducting drainage and flood control studies directed toward reducing damage to property and danger to people from flooding; developing and maintaining a countywide natural disaster mitigation plan; and developing and implementing policy related to the protection of the Sacramento-San Joaquin Delta.

An additional function of the Program includes administering and providing partial funding for the Sacramento Central Groundwater Authority, a Joint Powers Authority, for maintaining the long-term sustainable yield of the Central Basin; overseeing the operation of a Well Protection Program; devising and implementing strategies to safeguard groundwater quality and working collaboratively with other entities in order to promote coordination of water policies and activities throughout the region.

Budget Unit – Budget by Program

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Department Appropriations by Program				
Zone 13 Water and Drainage Studies	\$4,724,406	\$3,573,906	\$(1,150,500)	(24.4)%
Total Expenditures / Appropriations	\$4,724,406	\$3,573,906	\$(1,150,500)	(24.4)%
Total Reimbursements	\$(100,000)	—	\$100,000	(100.0)%
Net Financing Uses	\$4,624,406	\$3,573,906	\$(1,050,500)	(22.7)%
Total Revenue	\$4,377,007	\$4,235,079	\$(141,928)	(3.2)%
Use of Fund Balance	\$247,399	\$(661,173)	\$(908,572)	(367.2)%

Budget Unit – Budget by Object

	FY 2020-2021 Adopted Budget	FY 2021-2022 Adopted Budget	Changes From FY 2020-2021 Adopted Budget	% Change from FY 2020-2021 Adopted Budget
Appropriations by Object				
Services & Supplies	\$3,494,491	\$2,390,406	\$(1,104,085)	(31.6)%
Other Charges	\$1,229,915	\$1,183,500	\$(46,415)	(3.8)%
Total Expenditures / Appropriations	\$4,724,406	\$3,573,906	\$(1,150,500)	(24.4)%
Other Reimbursements	\$(100,000)	—	\$100,000	(100.0)%
Total Reimbursements	\$(100,000)	—	\$100,000	(100.0)%
Net Financing Uses	\$4,624,406	\$3,573,906	\$(1,050,500)	(22.7)%
Revenue				
Revenue from Use Of Money & Property	\$24,900	\$9,500	\$(15,400)	(61.8)%
Intergovernmental Revenues	\$2,005,571	\$1,876,300	\$(129,271)	(6.4)%
Charges for Services	\$2,346,536	\$2,349,279	\$2,743	0.1%
Miscellaneous Revenues	—	—	—	—%
Total Revenue	\$4,377,007	\$4,235,079	\$(141,928)	(3.2)%
Use of Fund Balance	\$247,399	\$(661,173)	\$(908,572)	(367.2)%