

County Executive
Navdeep S. Gill



County of Sacramento

Board of Supervisors
Phillip R. Serna, District 1
Patrick Kennedy, District 2
Susan Peters, District 3
Sue Frost, District 4
Don Nottoli, District 5

May 25, 2018

Members of the Board of Supervisors
County of Sacramento
700 H Street, Suite 2450
Sacramento, CA 95814

Re: Fiscal Year 2018-19 Recommended Budget

Honorable Members of the Board:

I am pleased to present the Recommended Budget for Fiscal Year 2018-19 (Budget) for your review and consideration. The Budget for All Funds totals \$4,290,349,483 in appropriations. This is a \$162,820,520 (3.9%) increase compared to the FY2017-18 Adopted Budget. The County's Recommended General Fund appropriation for FY2018-19 totals \$1,718,830,174, a decrease of \$746,505,229 (30.3%) as compared to the FY2017-18 Adopted Budget.

The decrease in General Fund appropriations is due to a change in how certain revenues are budgeted. Previously, Realignment, Proposition 172, Mental Health Services Act and certain Clerk-Recorder fee revenue was received by the County in unbudgeted restricted funds and then transferred to General Fund departments where it was subsequently recognized as revenue. Due to changes in how these funds are accounted for, this revenue will now be received, budgeted for and recognized as revenue in new budgeted restricted funds. Resources will continue to be spent directly out of these restricted funds and transferred to General Fund departments, where it will be budgeted as a reimbursement (negative appropriation). This has the effect of reducing appropriations in the General Fund departments receiving the reimbursement. If this change in budgeting and accounting practices is adjusted for, then the adjusted FY2018-19 General Fund appropriation level would be \$2,581,014,236, an increase of \$115,678,833 (4.7%) as compared to the FY2017-18 Adopted Budget. This is illustrated by the following table:

**General Fund and New Restricted Funds
FY2017-18 Adopted and FY2018-19 Recommended**

Fund	FY2017-18 Adopted Appropriation	FY2018-19 Recommended Appropriation	Difference
General Fund	\$2,465,335,403	\$1,718,830,174	(\$746,505,229)
Public Safety Sales		\$123,583,038	\$123,583,038
1991 Realignment		\$337,788,199	\$337,788,199
2011 Realignment		\$308,617,745	\$308,617,745
Clerk Recorder Fees		\$1,218,065	\$1,218,065
Mental Health Services Act		\$90,977,015	\$90,977,015
Total New Funds	-	\$862,184,062	\$862,184,062
Total	\$2,465,335,403	\$2,581,014,236	\$115,678,833

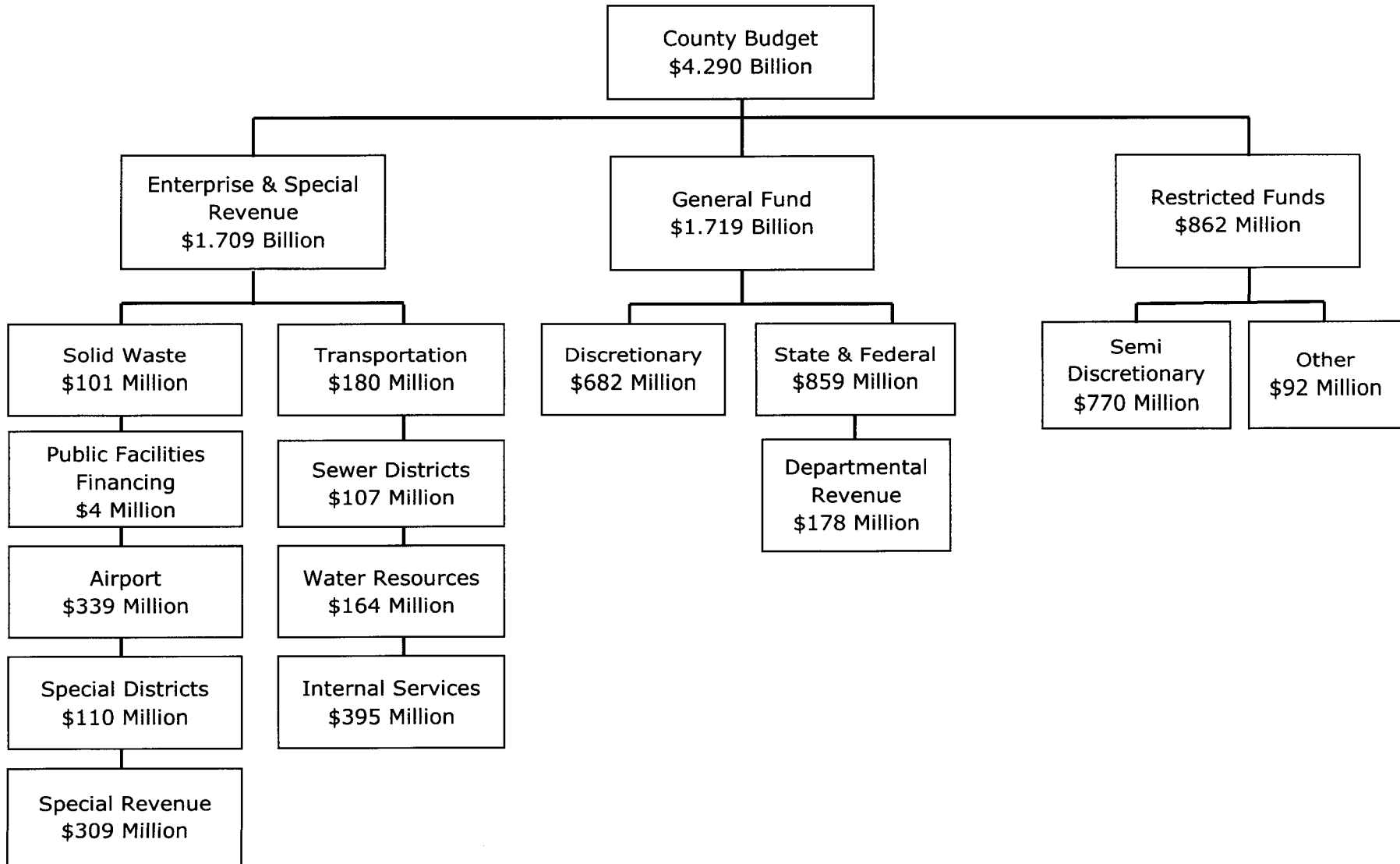
The increase in adjusted General Fund appropriations is funded by:

- A \$28.7 million (4.8%) increase in discretionary revenue compared to the FY2017-18 Adopted Budget, primarily property tax and sales tax revenue.
- A \$61 million (8.6%) increase in Semi-discretionary reimbursements (compared to the FY2017-18 amount budgeted as revenue), including a \$52 million (8.8%) increase in Realignment reimbursements and a \$9 million (7.8) increase in Proposition 172 reimbursement.
- A \$16.7 million increase in other federal, state and local revenue, the net result of increases and decreases in a number of categories, including a \$22.3 million increase in Mental Health Services Act reimbursement (compared to the FY2017-18 amount budgeted as revenue).
- A \$10.1 million decrease in the use of reserves compared to the use of reserve amount in the FY2017-18 Adopted Budget and a \$8.7 million reduction in the provision for reserves.
- A \$10.1 million increase in the use of fund balance.

Enterprise and Special Revenue funds comprise the remaining \$2.57 billion of the total \$4.29 billion Budget, including the new restricted funds described above that total \$862.2 million in appropriations.

The following chart illustrates the distribution of the All Funds Budget.

Fiscal Year 2018-19 Recommended Budget



The Budget is balanced and fully funds current staffing and program needs for all departments (the "Base") budget. It maintains the current capacity to provide services to County residents while implementing strategic initiatives that address the Board's priorities and expands some services by taking advantage of increased federal and state revenues or fees.

In order to balance the General Fund Budget, our approach was to use discretionary revenue and semi-discretionary (Proposition 172 and Realignment) reimbursement first to fund departments' Base budgets (including increases in the cost of existing staffing and programs). In the case of semi-discretionary reimbursements, we would also offset Net County Cost and use the freed-up Net County Cost to fund departments' Base budgets. Then, to the extent any discretionary resources remained, we recommended targeted investments in new or enhanced programs and services.

Recent Board Investments in New Programs and Services

As proposed, the Budget continues funding for programs and services that were initiated over the last few years with Board approval, including:

- Initiatives to address homelessness, such as Rapid Rehousing, the winter shelter program, improving family crisis response and shelters, preserving the Mather Community Campus, establishing a full-service rehousing shelter and implementing a flexible supportive rehousing program;
- The Parkways and Unincorporated Communities Clean-up and Safety Initiative to reduce the incidence and mitigate the impact of illegal camping in the American River and Dry Creek Parkways and in the County's unincorporated communities.
- The intelligence-led policing model being implemented by the Sheriff's Office;
- Rebalancing the Mental Health Crisis System to reduce reliance on hospital emergency rooms and ensure that individuals experiencing a mental health crisis receive the best treatment possible in the most appropriate setting for their needs;
- The implementation of the three-year Mental Health Services Act (MHSA) plan to expedite services for individuals with serious mental illness and/or co-occurring substance abuse disorders and are homeless or at risk of becoming homeless, including persons being served by the County's various homeless initiatives and the City of Sacramento's Whole Person Care program;
- The Healthy Partners Program that provides healthcare services to undocumented immigrants, including the recently approved changes to

the Program, increasing the enrollment cap from 3,000 to 4,000 members and eliminating the upper age limit of 64 years of age;

- A strategic plan to reduce disproportionate African-American child deaths through community-based contracts and targeted staffing in Child Protective Services, Public Health and Probation;
- The Title IV-E foster care waiver pilot program, providing Child Protective Services and Probation with federal funding and flexibility to reduce cost and improve outcomes for foster care youth over a five-year period;
- Implementing a new Adult Supervision Model in Probation that will prioritize supervision and services for all high risk probationers in the first six months to a year of probation, with a view to reducing offender recidivism;
- Community livability initiatives, such as increased code enforcement and graffiti abatement activities, an enhanced 311 Call Program for residents to bring livability concerns to the County's attention, and the establishment of a Community Prosecution Unit in the District Attorney's Office;
- Animal Care initiatives that focus on improving animal care, increased spay/neuter services and increasing the Animal Shelter's live release rate; and
- Efforts to reduce fire danger and illegal camping, increase debris removal and generally enhance the visitor experience in the American River Parkway and the County's Regional Parks.
- Implementation of the Sheriff's ShotSpotter Initiative, that uses acoustic surveillance technology and dedicated Sheriff's Deputies to identify and respond to illegal gunfire incidents in selected geographic areas in real time.

More detailed information related to each of these programs and services is included in Attachment 1.

Departmental Requests for New or Enhanced Programs

During the preparation of this Budget, County departments submitted over \$82 million in requests for new or enhanced programs including over \$36 million in General Fund (Net County Cost) support. To assist in evaluating these requests, departments were asked to prioritize their needs. This prioritization was taken into account, along with Board priorities and other factors, in making Budget recommendations. We used \$8.5 million in Net County Cost and \$43.3 million in state, federal, fee or other revenue to fund various new or enhanced programs. Over 80% of our investment in new or

enhanced programs (including over 90% of Net County Cost) is in the Health Services Department, where we are focusing on addressing critical needs in Mental Health and Alcohol and Drug programs, including:

- Spending \$5.9 million (\$3 million Net County Cost) to implement the Drug Medi-Cal Waiver that will provide enhanced drug treatment services to the community.
- Spending \$4 million to develop and implement a program that provides trauma-informed mental health services and support for foster youth, with a focus on placement stability for foster youth and their families.
- Spending \$24.2 million to continue to implement the Board-approved Three-Year MHSA Plan to expedite mental health services for individuals with serious mental illness and/or co-occurring substance abuse disorders and are homeless or at risk of becoming homeless.
- Spending \$4.7 million (\$3.9 million Net County Cost) to provide contract and rate increases for inpatient and outpatient mental health service providers to ensure provider stability and uninterrupted services for patients.

Funded – Net County Cost New or Enhanced Programs

Department	Program/Description	Cost	Net County Cost	Revenues	FTE
Assessor	Real Property and Personal Property - upgrade all PC workstations to Windows 10	\$150,000	\$150,000	0	0.0
Child Family & Adult Services	Senior and Adult Services General Administration/IHSS/APS - Computer equipment and MS Office software refresh	\$180,000	\$90,000	\$90,000	0.0
Child Family & Adult Services	Child Welfare Services - Placement Costs	\$200,000	\$200,000	0	0.0
Subtotal - Child Family & Adult Services		\$380,000	\$290,000	\$90,000	0.0
Finance	Tax Collection - Veteran's Fee Exemption	\$24,585	\$24,585	0	0.0
Health Services	Mental Health Treatment Center - Nursing Staff MHTC. 1.0 FTE - Sr. Mental Health Worker Licensed (PM Shift), 1.0 FTE - Psychiatric Nurse (Day Shift), and 1.0 FTE - Psychiatric Nurse (Night Shift)	\$392,931	\$392,931	0	3.0
Health Services	Communicable Disease Control – PC & Software Refresh	\$463,449	\$463,449	0	0.0

Department	Program/Description	Cost	Net County Cost	Revenues	FTE
Health Services	Behavioral Health COLAs - Crestwood 3% COLA, sub-acute beds 2% COLA, MH Medical Provider child only 2% COLA	\$1,686,284	\$892,388	\$793,896	0.0
Health Services	Alcohol and Drug Services Division - DMC-ODS Waiver (ADS). Funding for 6 months to provide additional staffing and additional alcohol and drug treatment services for current and expanded Drug Medi-Cal beneficiaries required as part of the Drug Medi-Cal Organized Delivery System (DMC-ODS)	\$5,900,000	\$2,950,000	\$2,950,000	7.0
Health Services	Mental Health Treatment Center - Contracted Beds. Inpatient Hospitals Rate Interest: 2.5% bed day rate increase for three contracted psychiatric hospitals from \$950 to \$974, 2.5% child bed day rate increase from \$770 to \$790	\$3,036,022	\$3,036,022	0	0.0
Subtotal - Health Services		\$11,478,686	\$7,734,790	\$3,743,896	10.0
Planning & Environmental Review	Software and Operating System upgrades	\$31,000	\$31,000	0	0.0
Public Defender	Indigent Defense - funding to implement Microsoft Windows/Office upgrade	\$117,600	\$117,600	0	0.0
Shared Systems	Consultant to review health records needs.	\$100,000	\$100,000	0	0.0
Sheriff	Contract & Regional Services - fund a new contract for the towing of heavy duty vehicles (large trucks, boats, and recreational vehicles).	\$100,000	\$100,000	0	0.0
TOTAL		\$12,381,871	\$8,547,975	\$3,833,896	10.0

Funded – Non Net County Cost- The table below is a summary of funded new or enhanced requests that don't require Net County Cost.

Funded – Non Net County Cost New or Enhanced Programs

Department	Program/Description	Cost	Appropriations	Funding Source	FTE
GENERAL FUND:					
Animal Care and Regulation	Veterinary - Return to Field Spay and Neuter Program for cats - maintain program at current level of services.	\$70,000	\$70,000	Donation	0.0

Department	Program/Description	Cost	Appropriations	Funding Source	FTE
Animal Care and Regulation	Community Outreach - Community outreach and spay/neuter services.	\$107,000	\$107,000	Donation	0.0
Animal Care and Regulation	Kennel - Allocate restricted-purpose donation funding to various expenditures in Kennel Services.	\$17,451	\$17,451	Donation	0.0
Animal Care and Regulation	Dispatch and Field - Training for Animal Control Officers on rabies vectors, transmission and prevention; investigation of neglect, abuse and cruelty, and various safe and humane capture techniques for animals.	\$9,400	\$9,400	Donation	0.0
Subtotal Animal Care and Regulation		\$203,851	\$203,851		0.0
Clerk of the Board	Clerk of the Board will assume administrative functions of additional legislative hearing bodies. Planning and Environmental Review will provide \$381,376 to Clerk of the Board through a combination of a cost reduction of \$182,540 and a decrease of \$198,836 in net county cost. The Clerk of the Board is decreasing net county cost by the equivalent amount of \$198,836.	\$182,540	(\$198,836)	Planning and Environmental Review	1.0
County Counsel	New Attorney Position for Sheriff - Sheriff has requested the addition of 1.0 Attorney Lvl 4 Civil Range B to represent them. The Sheriff would fully fund the position at the attorney loaded rate.	\$225,771	\$0	Intrafund charge to Sheriff Department	1.0
County Executive Cabinet	Communication and Media - method of news delivery to county residents who may not have access to the internet or do not access the County's webpage.	\$103,000	\$26,959	Charges allocated to County Departments	0.0

Department	Program/Description	Cost	Appropriations	Funding Source	FTE
Health Services	Mental Health Child and Family Services Division / Mental Health Services Act - AB114 MHSA PEI Program Development. Program will use mobile teams, peer youth, and other features making it valuable for responding to youth who run from placements.	\$4,000,000	\$0	Offset by transfer from Mental Health Services Act	0.0
Health Services	Mental Health Adult Services / Behavioral Health Administration and Mental Health Operational Support / Mental Health Services Act - MHSA Homeless MH Services. Expansion.	\$24,250,082	\$7,033,792	Offset by transfer from Mental Health Services Act/Federal	9.0
Health Services	Mental Health Adult Services - Crisis Residential Program. Increase the Turning Point Crisis Residential Program contract to support costs associated with staff recruitment and retention.	\$506,579	\$506,579	Federal	0.0
Health Services	Health Education Unit - Tobacco Education Program (TEP). Add 1.0 FTE Health Education Assistant (HEA) and 1.0 FTE Health Program Coordinator (HPC) for the TEP.	\$190,847	\$190,847	State	2.0
Health Services	Primary Health Services - Division Administration - Position Reallocation: Increase appropriations and reimbursements to support the reallocation of an ASO 3 to a Sr. Administrative Analyst, Range B	\$14,798	\$14,798	State	0.0
Health Services	Emergency Medical Services - Medical Director Hours. Statute requires a Medical Director for medical control oversight.	\$15,000	\$15,000	State	0.0
Health Services	Mental Health Child and Family Services - SB82 Triage Personnel Round 2 Grant. Development of mobile triage services	\$1,339,976	\$1,339,976	State	0.0

Department	Program/Description	Cost	Appropriations	Funding Source	FTE
	targeting Transition Age Youth (TAY).				
Health Services	Emergency Medical Services - EMS Travel. Attending and participating in conferences to stay current on best practice, data reporting changes, and industry updates/changes.	\$8,000	\$8,000	State	0.0
Subtotal - Health Services		\$30,325,282	\$9,108,992		11.0
Human Assistance - Administration	FM - Fiscal Monitoring Staff - 1.0 additional Senior Accountant FTE and 1.0 Accountant FTE to ensure the timely and accurate completion of contract monitoring tasks that will significantly decrease potential Federal and State audit risks.	\$212,547	\$212,547	Federal & State	2.0
Office of Labor Relations	Request to reallocate 1.0 FTE Labor Relations Representative to 1.0 FTE Labor Relations Officer.	\$18,500	\$0	Reduction in Other Professional Services account	0.0
Planning and Environmental Review	Zoning Administration - 1.0 Assistant Planner in Zoning Admin for administrative permits and applications intake.	\$101,831	\$101,831	Fees	1.0
Planning and Environmental Review	Design Review - Reallocate (upgrade) Planning Technician to Assistant Planner for Design Review in Current Planning	\$17,242	\$17,242	Fees	0.0
Planning and Environmental Review	Current Planning - Provide funding to the Clerk of the Board for administrative oversight to various hearing entities. Planning and Environmental Review will provide \$381,376 to Clerk of the Board through a combination of a cost reduction of \$182,540 and an	(\$182,540)	\$198,836	Fees	(2.0)

Department	Program/Description	Cost	Appropriations	Funding Source	FTE
	increase of \$198,836 in net county cost.				
Subtotal Planning and Environmental Review		(\$63,467)	\$317,909		(1.0)
Probation	Adult Operations - 1.0 FTE Office Assistant II and needed office supplies to fully implement the Adult Supervision Model.	\$75,665	\$75,665	State (SB 678)	1.0
Probation	Adult & Administrative Operations - 1.0 Senior Office Assistant position to assist with preliminary research and subsequent processing of Court documents resulting from additional workload attributed to the passage of Proposition 63	\$77,443	\$0	Offset by an equivalent reduction in contracted services	1.0
Subtotal - Probation		\$153,108	\$75,665		2.0
Public Defender	Indigent Defense - 1.0 FTE Attorney 5 to work in the Public Defender's State Prison Unit. PC 4750 allows for recovery of cost of position plus administration.	\$185,853	\$185,853	State (PC 4750 revenue)	1.0
Public Defender	Indigent Defense - 1.0 FTE Human Services Social Worker Master's Degree position to assist in State Prison Unit and provide supervision of social worker interns. PC 4750 allows for recovery of cost of position plus administration.	\$100,313	\$100,313	State (PC 4750 revenue)	1.0
Subtotal - Public Defender		\$286,166	\$286,166		2.0
Regional Parks	American River Parkway Maintenance - pursuing grant funds to enter into contracts and partnership with an organization to provide debris clean up on the American River Parkway.	\$350,000	\$350,000	Grants	0.0

Department	Program/Description	Cost	Appropriations	Funding Source	FTE
Regional Parks	Dry Creek Parkway and Open Space - pursuing a grant with the State OHV program to purchase motorcycles and necessary safety equipment to patrol open space areas including the Dry Creek Parkway, Deer Creek Hills and Bufferlands. Match for grant will be funded with in-kind services.	\$51,977	\$51,977	State Grant	0.0
Regional Parks	Therapeutic Recreation Services - Extra Help Program Support	\$13,229	\$0	Reduction in Other Accounts	0.0
Regional Parks	Admin/ Operations (Dept. Mgmt.) - transfer from Regional Parks to General Services for the portion of the ADA Transition Plan allocated to the Department.	\$41,427	\$0	Reduction in Other Accounts	0.0
Subtotal - Regional Parks		\$456,633	\$401,977		0.0
Sheriff	Department Services - 1.0 FTE Attorney Lvl IV Civil Range B in County Counsel to serve as department legal advisor. Total cost of \$326,910, which is offset by the deletion of 1.0 FTE Deputy Sheriff (\$204,223) and reduction of services and supplies appropriations (\$122,687).	(\$225,771)	\$0	Shift of Appropriations	(1.0)
Sheriff	Correctional Services - Reallocation of positions to meet the needs of the Human Resources Unit and Main Jail/Pre-Trial Unit.	(\$3,858)	(\$3,858)	Appropriation Reduction	(1.0)
Sheriff	Contract & Regional Services - 2.0 FTE Sheriff Records Specialist II, 2.0 FTE Senior Sheriff Records Specialists, and 2.0 FTE Account Clerk II to Civil Bureau to address workload issues and provide timely service in support of the civil law procedural system.	\$444,166	\$444,166	Tucker fund	6.0

Department	Program/Description	Cost	Appropriations	Funding Source	FTE
Sheriff	Correctional Services - 6 inserts for long haul vans that allow for appropriate inmate transport. 6 existing fleet vans are scheduled to be replaced in FY 2018-19 and inserts are necessary.	\$180,000	\$180,000	Inmate Welfare fund	0.0
Sheriff	Correctional Services - Replace two existing toilet trailers for use by inmates in Work Release Division.	\$85,610	\$85,610	Inmate Welfare fund	0.0
Sheriff	Field Services - 1.0 FTE Deputy Sheriff and vehicle to Rancho Cordova Police Department/East Division. Position will function as a School Resource Officer.	\$287,732	\$287,732	City of Rancho Cordova	1.0
Sheriff	Field Services - 1.0 FTE Lieutenant and vehicle to Rancho Cordova Police Department/East Division. Fully funded by Rancho Cordova Police Department.	\$396,729	\$396,729	City of Rancho Cordova	1.0
Subtotal - Sheriff		\$1,164,608	\$1,390,379		6.0
TOTAL GENERAL FUND		\$33,268,539	\$11,825,609		24.0
NON GENERAL FUND:					
Capital Construction	Health, Safety, & Code Compliance - Additional .25% in Use Allowance for ADA Transition Plan	\$1,897,212	\$1,897,212	Allocated to County Departments	0.0
Development & Code Services	DCS - Surveys. Reallocate vacant Survey Tech II to Survey Party Chief.	\$16,141	\$16,141	Fees	0.0
Development & Code Services	DCS - Office of Development and Code Services Administration. 1.0 FTE Sr. Accountant to provide department-wide support	\$111,710	\$111,710	Allocated to programs within department	1.0
Development & Code Services	DCS - Building Permits and Inspection. Additional Staff - 2.0 FTE Building Inspector II, Range A; 1.0 FTE Associate Civil Engineer	\$434,518	\$434,518	Fees	3.0

Department	Program/Description	Cost	Appropriations	Funding Source	FTE
Subtotal Development & Codes Services		\$562,369	\$562,369		4.0
Economic Development	Business Environmental Resource Center (BERC) - Reclass vacant Permitting and Environmental Regulatory Consultant (PERC) II to a PERC III to provide supervisory role/ function to PERC II staff	\$13,469	\$13,469	Fees	0.0
Economic Development	Economic Development - Add 1.0 ASO II Position to support TOT Program	\$129,193	\$129,193	Existing TOT funds	1.0
Subtotal - Economic Development		\$142,662	\$142,662		1.0
General Services	Real Estate Division - Lease Cost. ADA Transition Plan. Leased facility will reimburse CCF for portion of the Countywide ADA Transition Plan.	\$162,065	\$162,065	Allocated to user departments	0.0
General Services	Heavy Fleet Services - Upgrade and replace fuel dispensers, install tank-monitoring equipment on propane tanks, and connect current Veeder Root tank monitoring system to Fleet Management System to perform fuel reconciliation.	\$300,000	\$300,000	Retained Earnings	0.0
General Services	County Purchasing - 1.0 FTE New Sr. Contract Services Officer. The cost of the position is \$129,192 and is charge to Waste Management.	\$0	\$129,192	Waste Management	1.0
Subtotal - General Services		\$462,065	\$591,257		1.0
Liability & Property Insurance	Increase cost recovery from county departments by \$2.0 million to offset \$1.0 million in claims payments and apply \$1.0 million to retained earnings.	\$2,000,000	\$1,000,000	Allocated to County Departments	0.0
Subtotal - Mental Health Services Act		\$2,000,000	\$1,000,000		0.0

Fiscal Year 2018-19 Recommended Budget

Department	Program/Description	Cost	Appropriations	Funding Source	FTE
Solid Waste Enterprise	South Collections - Add 2.0 FTE Sanitation Workers to assist with the reduction of contamination in single-stream recycling (SSR).	\$140,141	\$140,141	Fees	2.0
Solid Waste Enterprise	North Collections - Add 2.0 FTE Sanitation Workers to assist with the reduction of contamination in single-stream recycling (SSR).	\$140,141	\$140,141	Fees	2.0
Solid Waste Enterprise	Financial and Business Services - Funding for Sr. Contract Services Officer in Department of General Services.	\$129,192	\$129,192	Fees	0.0
Subtotal - Solid Waste Enterprise		\$409,474	\$409,474		4.0
Water Agency - Zone 11	Zone 11 Drainage Development - 1.0 FTE - Associate Civil Engineer and 1.0 FTE Assistant Civil Engineer Level I/II. Request for these two positions included in Stormwater Utility (SWU) – BU 3220001. Zone 11 will reimburse to SWU for the services at programs fully loaded labor rate.	\$388,654	\$388,654	Fees	0.0
Water Resources	Stormwater Utility - Unincorporated Area - Two new positions, Associate Civil Engineer and Assistant Civil Engineer, are requested because the number of active Specific Planning areas has increased substantially in the past several years.	\$0	\$388,654	Fees	2.0
Water Resources	Stormwater Utility - Unincorporated Area - 2 light vehicles of class 142 (Extended Cab Traffic Control Vehicles) with arrow boards	\$309,500	\$309,500	Fees	0.0
Subtotal - Water Resources		\$698,154	\$1,086,808		2.0
TOTAL - NON GENERAL FUND		\$6,171,936	\$5,689,782		12.0
TOTAL - ALL FUNDS		\$39,440,475	\$17,515,391		36.0

The table below provides information concerning the County's full time
Page 15 of 18

equivalent positions (FTEs).

Existing FTE's	12,271.7
Recommended Net County Cost FTE's	10
Recommended Non Net County Cost (fully funded) FTE's	36
FY 17-18 Base Budget Adjustments	(83.9)
Total Recommended FTE's	12,233.8

As noted, despite the investment in new and enhanced programs described above, many of the unfunded requests would address community and department needs or mandates:

- The Sheriff and Health Services/Correctional Health Services have requested \$10.1 million, and 63 new positions, to begin the process of addressing critical custody staffing, mental health and health services needs in the jails to ensure compliance with the Americans with Disabilities Act (ADA) and conditions of confinement standards.
- The Sheriff has also requested funding to add 15 additional dispatchers in the 911 Call Center to help meet state call answering time standards.
- Child, Family and Adult Services has requested over \$11 million in funding for a variety of programs and services, including the creation of two new Permanency Units, one Informal Supervision Unit, additional overtime and additional foster care placement costs in Child Welfare Services, and a new Intensive Services Specialized Unit and emergency housing for older adults in Adult Protective Services.
- Probation has requested funding to expand the use of Mobile Data Terminals (MDTs) to more field units.
- The Public Defender has requested funding for a Social Worker and two Attorney positions, in part to enhance participation in the Collaborative Courts and in part to address issues with homeless defendants.
- The Assessor has requested funding to purchase a new Mass Appraisal Software System.
- The Coroner has requested funding for a new Assistant Coroner position and to purchase a new x-ray machine.
- The District Attorney has requested funding for a new Deputy District Attorney and to provide additional security the Department's front reception area.
- Animal Care and Regulation has requested funding to add an Assistant Director and Senior Animal Control Officer.

- Regional Parks has requested over \$1.7 million in funding for various park capital projects, to pay for grazing on park properties and to add an Interpretive Supervisor position. In addition, Regional Parks has requested \$435,000 in funding to backfill Habitat Restoration Program revenue funding for American River Parkway maintenance and Ranger patrol costs.

Although resources are not available to address these and other unfunded needs at this time, our intent is to continue to review these needs during future budget processes, as additional if additional resources may become available.

FY2018-19 Recommended One-Time Revenue

The General Fund is balanced using the following one-time sources:

Description	FY2017-18	FY2018-19
One Time Discretionary	\$3,752,078	\$1,150,000
Fund Balance Carry-Over	\$46,537,263	\$56,700,000
Reserve Cancellation	\$11,746,058	\$1,670,297
Realignment Revenue Carryover	\$20,047,094	\$18,194,352
Total	\$82,082,493	\$77,714,649

Contingency

The General Fund Budget includes a contingency of \$1,986,199.

Interfund Transfers Repayment

The Budget includes a repayment of \$6,697,901 for the Interfund Transfer. The Table below summarizes the status of the Interfund Transfers.

Original Amount	\$77.65 million
Amount Paid	\$44.2 million
Outstanding Balance as of 6/30/18	\$33.5 million ¹

Attachments to Budget Transmittal Letter

There are several attachments included with this transmittal letter that provide in-depth information concerning the Budget:

- Attachment 1 summarizes Recent Board Investments

¹ Amount due to Workers Compensation Fund is \$25.2 million and the Clerk Recorder’s Fund is \$8.3 million.

- Attachment 2 presents the All Funds Budget
- Attachment 3 provides more information on the General Fund Budget
- Attachment 4 provides a summary of Significant Issues by department, including requests for new or enhanced programs and funding
- Attachment 5 addresses the allocation of Transient Occupancy Tax (TOT) revenue
- Attachment 6 provides the Economic and Fiscal Context

Conclusion/Acknowledgement

The Budget is the culmination of a process involving County employees, members of the community and advisory boards and commissions. The employees and Department Heads' dedication through the FY2018-19 budget process facilitated the balanced budget I am proposing, which once again could not have been achieved without their assistance. I wish to acknowledge Chief Fiscal Officer Britt Ferguson, the staff of the Office of Budget and Debt Management, County Executive Office, the Assistant County Executive and Deputy County Executives for their perseverance and dedication in preparing this document. I also want to thank the Board for your support of our workforce.

The Budget will be presented to the Board on June 5, 2018 at, 9:30 a.m., with deliberations on that date and June 6 and June 7 if needed.

We look forward to working with you as you review the Recommended Budget. During your review, please contact me with any questions that you may have concerning the Budget.

Respectfully submitted,



Navdeep S. Gill
County Executive