## MUNICIPAL SERVICES

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## MUNICIPAL SERVICES

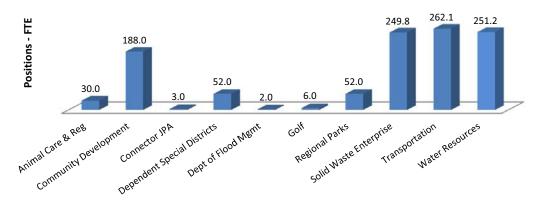
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# AGENCY STRUCTURE ROBERT LEONARD, CHIEF DEPUTY COUNTY EXECUTIVE

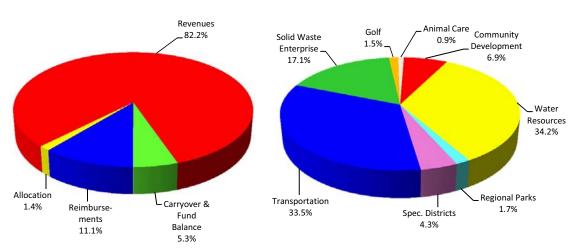


**Staffing Trend** 



**Financing Sources** 

## **Financing Uses**



#### Introduction

Municipal Services departments provide utility, infrastructure and asset management services to other governmental agencies as well as to the residents of the Unincorporated Area of the County.

Municipal Services departments include:

**Animal Care and Regulation** – Operates the County Animal Shelter, issues dog and cat licenses, offers animal adoption services, provides field services, conducts low-cost rabies vaccination clinics, and notifies owners of impounded licensed animals and provides for redemption by owners.

**Community Development** – The Community Development Department provides a variety of services including but not limited to the review of development activity to ensure compliance with laws, codes, the General Plan and environmental acts. The Department helps ensure that new projects compliment the quality of life in the County. The department is comprised of the following divisions: Building Permits and Inspection, Code Enforcement, County Engineering, Planning and Environmental Review.

**Regional Parks** – Manages properties of the Regional Parks and Open Space system; educates the public about the use of leisure time activities and the cultural and natural history of the County; provides recreational activities to the general public and special populations of regional significance; manages three championship golf courses: Ancil Hoffman, Cherry Island and Mather; and oversees the long-term lease of Campus Commons Golf Course.

**Transportation** – Provides road maintenance and improvement services in the Unincorporated Area of the County. The department has three broad areas of responsibility: planning programs and design; pavement, bridge, roadside and landscape maintenance; and traffic operations.

**Waste Management and Recycling** – Provides for the development, operations and maintenance of the county's solid waste management system. The services provided to all single family, duplex and some multiple family dwellings in the Unincorporated Area of the County include: residential refuse collection, curbside collection of recyclables and green waste collection. The department operates and maintains the county landfill, two transfer stations and manages the operation of the landfill gas to energy facility. Staff services are provided for the Sacramento Regional Solid Waste Authority.

**Water Resources** – The department maintains the county storm drainage collection and potable water distribution systems and manages the operating divisions within Water Resources and its attendant districts. The department's purpose is to protect, maintain and enhance public health, safety and general welfare in the areas of drainage, flood control and provision of fresh water.

## MUNICIPAL SERVICES SPECIAL DISTRICT BUDGET COMPLIANCE WITH APPROPRIATION

In 1979, California voters passed Proposition 4 which imposed constitutional limits on certain kinds of appropriations made from tax revenues (Article XIIIB). Proposition 4 established a limit on the growth of certain appropriations based on changes in population and cost of living. In 1990, voters passed Proposition 111, which changed some of the provisions of Article XIIIB.

Appropriation limits for various Municipal Services special districts are established as required by Article XIIIB of the State Constitution. The table below sets forth the appropriation limit and the budgeted appropriations subject to limitation.

With the adoption of the budget, the Board of Supervisors also approves publication of the annual appropriation limits set by Article XIIIB of the State Constitution. The appropriation limit is formally established by the Board of Supervisors.

#### 2013-14 APPROPRIATION LIMITS CHART

Fund	District	Appropriation Limits	Appropriations Subject to Limitation	Amount Under Limit
229	Natomas Fire District	5,825,097	1,860,966	3,964,131
253	County Service Area No. 1	5,420,367	290,370	5,129,997
319	Sacramento County Water Agency - Zone 12	16,776,202	5,594,389	11,181,813
336	Mission Oaks Recreation and Park District	17,316,167	2,072,399	15,243,768
337	Carmichael Recreation and Parks District	3,889,286	1,516,631	2,372,655
338	Sunrise Recreation and Park District	13,432,929	3,506,959	9,925,970
351	Del Norte Oaks Recreation and Park District	35,424	2,811	32,613

Fund 001A	Fund Center	Departments/Budget Units	Requirements	Financing	Net Cost	Positions
		Animal Care & Regulation	\$4,508,683	\$991,146	\$3,517,537	30
001A		Community Development	34,768,665	33,532,260	1,236,405	188
001A		Regional Parks	8,508,436	5,282,827	3,225,609	52
002A		Fish and Game	36,525	36,525	0	(
006A		Parks Construction	2,224,925	2,224,925	0	(
018A	6470000		7,500,548	7,500,548	0	6
028A		Connector Joint Powers Authority	454,873	454,873	0	3
325A		Department of Flood Management	351,873	351,873	0	2
323A	3232000	TOTAL	\$58,354,528	\$50,374,977	\$7,979,551	281
Building	g and Code	Enforcement	***,****,*=*	***************************************	41,010,001	
021A/B	2150000	Building Inspection	13,136,949	13,136,949	0	(
101A	3070000	Antelope Public Facilities Financing Plan	1,980,926	1,980,926	0	(
105A	2870000	Laguna Creek Ranch Elliott Community Facilities District No. 1	3,073,300	3,073,300	0	(
107A	3090000	Laguna Community Facilities District	1,205,055	1,205,055	0	(
108A	2840000	Vineyard Public Facilities Financing Plan	8,683,052	8,683,052	0	(
115A	3081000	Bradshaw Road/US 50 Financing District	113,938	113,938	0	(
118A	1182880	Florin Road Capital Project Business Improvement District	419,984	419,984	0	(
118B	1182881	Fulton Avenue Capital Project Business Improvement District	17,036	17,036	0	Ò
130A	1300000	Laguna Stonelake Community Facilities District-Bond Proceeds	260,117	260,117	0	
131A	1310000	Park Meadows Community Facilities District Bond	132,582	132,582	0	
132A	1320000	•		629,523	0	
	1360000	Mather Landscape Maintenance District	629,523 2,392,330		0	
		Mather Public Facilities Financing Plan	, ,	2,392,330		
137A	1370000	Gold River Station No. 7 Landscape Community Facilities District	63,851	63,851	0	
139A	1390000	Metro Air Park CFD 2000-1	6,645,527	6,645,527	0	
140A	1400000	McClellan CFD 2004-1	339,567	339,567	0	
141A	1410000	Sacramento County Land Maintenance CFD 2004-2	243,784	243,784	0	
142A	1420000	Metro Air Park Service Tax	749,344	749,344	0	
143A	1430000	North Vineyard Station Specific Plan	2,831,637	2,831,637	0	(
144A	1440000	North Vineyard Station Specific Plan CFD 2005-2	1,712,598	1,712,598	0	(
257A	2857000	County Service Area No. 10	105,022	105,022	0	
ranen	ortation	TOTAL	\$44,736,122	\$44,736,122	\$0	(
005B		Department of Transportation	\$53,518,549	\$53,518,549	\$0	262
005A	2900000	Roads	73,912,263	73,912,263	0	20.
					0	
025A	2910000	Roadways	5,099,828	5,099,828		
026A	2140000	Transportation Sales Tax	31,966,734	31,966,734	0	
068A	2930000	Rural Transit Program	792,683	792,683	0	
253A	2530000	County Service Area No. 1	3,083,082	3,083,082	0	(
330A	3300000	Landscape Maintenance District	976,120	976,120	0 <b>\$0</b>	26
W hilo	aste Enter	TOTAL	\$169,349,259	\$169,349,259	20	20
051A		Solid Waste Enterprise	\$81,830,962	\$81,830,962	\$0	24
052A	2250000	Capital Outlay	4,859,257	4,859,257	0	
		TOTAL	\$86,690,219	\$86,690,219	\$0	24
	Resources			. , ,		
Vater R					60	14
Vater R 322A	3220001	Water Resources	\$49,890,110	\$49,890,110	\$0	
322A		Water Resources Water Agency Enterprise	. , ,	\$49,890,110 \$71,975,626		10
	3220001 3050000 2810000	Water Agency Enterprise	99,170,883	\$71,975,626	27,195,257 0	
322A 320A 315A	3050000 2810000	Water Agency Enterprise Water Agency Zone 11 - Drainage Infrastructure	99,170,883 20,067,731	\$71,975,626 \$20,067,731	27,195,257	
322A 320A	3050000	Water Agency Enterprise	99,170,883	\$71,975,626	27,195,257 0	
322A 320A 315A 318A	3050000 2810000	Water Agency Enterprise Water Agency Zone 11 - Drainage Infrastructure Water Agency-Zone 13 TOTAL	99,170,883 20,067,731 3,689,919	\$71,975,626 \$20,067,731 \$3,689,919	27,195,257 0 0	
322A 320A 315A 318A	3050000 2810000 3044000	Water Agency Enterprise Water Agency Zone 11 - Drainage Infrastructure Water Agency-Zone 13 TOTAL	99,170,883 20,067,731 3,689,919	\$71,975,626 \$20,067,731 \$3,689,919	27,195,257 0 0	25
322A 320A 315A 318A Depend	3050000 2810000 3044000 <b>lent Specia</b> 9336100	Water Agency Enterprise Water Agency Zone 11 - Drainage Infrastructure Water Agency-Zone 13  TOTAL  TOTAL	99,170,883 20,067,731 3,689,919 \$172,818,643	\$71,975,626 \$20,067,731 \$3,689,919 <b>\$145,623,386</b>	27,195,257 0 0 <b>\$27,195,257</b>	10 <b>25</b> 1
322A 320A 315A 318A <b>Depend</b> 336A 336B	3050000 2810000 3044000 <b>lent Specia</b> 9336100 9336001	Water Agency Enterprise Water Agency Zone 11 - Drainage Infrastructure Water Agency-Zone 13  TOTAL  I Districts Mission Oaks Recreation & Park District	99,170,883 20,067,731 3,689,919 \$172,818,643 \$3,899,152	\$71,975,626 \$20,067,731 \$3,689,919 <b>\$145,623,386</b> \$3,899,152	27,195,257 0 0 \$27,195,257 \$0	<b>25</b>
322A 320A 315A 318A <b>Depend</b> 336A 336B 337A	3050000 2810000 3044000 <b>lent Specia</b> 9336100 9336001 9337000	Water Agency Enterprise Water Agency Zone 11 - Drainage Infrastructure Water Agency-Zone 13  TOTAL  I Districts Mission Oaks Recreation & Park District Mission Oaks Maintenance/Improvement District	99,170,883 20,067,731 3,689,919 \$172,818,643 \$3,899,152 1,803,000	\$71,975,626 \$20,067,731 \$3,689,919 <b>\$145,623,386</b> \$3,899,152 1,803,000	27,195,257 0 0 <b>\$27,195,257</b> \$0 0	<b>25</b> 1
322A 320A 315A 318A <b>Depend</b> 336A 336B 337A 338A	3050000 2810000 3044000 <b>lent Specia</b> 9336100 9336001 9337000 9338000	Water Agency Enterprise Water Agency Zone 11 - Drainage Infrastructure Water Agency-Zone 13  TOTAL  I Districts Mission Oaks Recreation & Park District Mission Oaks Maintenance/Improvement District Carmichael Recreation & Park District	99,170,883 20,067,731 3,689,919 \$172,818,643 \$3,899,152 1,803,000 4,061,332	\$71,975,626 \$20,067,731 \$3,689,919 <b>\$145,623,386</b> \$3,899,152 1,803,000 4,061,332	27,195,257 0 0 <b>\$27,195,257</b> \$0 0 0	<b>25</b>
322A 320A 315A 318A <b>Depend</b> 336A 336B 337A 338A 338B	3050000 2810000 3044000 <b>lent Specia</b> 9336100 9336001 9337000 9338000 9338001	Water Agency Enterprise Water Agency Zone 11 - Drainage Infrastructure Water Agency-Zone 13  TOTAL  I Districts Mission Oaks Recreation & Park District Mission Oaks Maintenance/Improvement District Carmichael Recreation & Park District Sunrise Recreation & Park District	99,170,883 20,067,731 3,689,919 \$172,818,643 \$3,899,152 1,803,000 4,061,332 8,722,841 752,264	\$71,975,626 \$20,067,731 \$3,689,919 <b>\$145,623,386</b> \$3,899,152 1,803,000 4,061,332 8,722,841 752,264	27,195,257 0 0 \$27,195,257 \$0 0 0 0 0	<b>25</b> 1 1 2
322A 320A 315A 318A <b>Depend</b> 336A 336B 337A 338A 338B 338D	3050000 2810000 3044000 <b>lent Specia</b> 9336100 9336001 9337000 9338000 9338001 9338004	Water Agency Enterprise Water Agency Zone 11 - Drainage Infrastructure Water Agency-Zone 13  TOTAL  I Districts Mission Oaks Recreation & Park District Mission Oaks Maintenance/Improvement District Carmichael Recreation & Park District Sunrise Recreation & Park District Sunrise Park Maintenance/Improvement District (Antelope) Arcade Creek Park	99,170,883 20,067,731 3,689,919 \$172,818,643 \$3,899,152 1,803,000 4,061,332 8,722,841 752,264 2,510,175	\$71,975,626 \$20,067,731 \$3,689,919 \$145,623,386 \$3,899,152 1,803,000 4,061,332 8,722,841 752,264 2,510,175	27,195,257 0 0 \$27,195,257 \$0 0 0 0 0	<b>25</b> 1 1 2
322A 320A 315A 318A <b>Depend</b> 336A 336B 337A 338A 338B 338D 351A	3050000 2810000 3044000 <b>lent Specia</b> 9336100 9336001 9337000 9338000 9338001 9338004 3516494	Water Agency Enterprise Water Agency Zone 11 - Drainage Infrastructure Water Agency-Zone 13  TOTAL  I Districts Mission Oaks Recreation & Park District Mission Oaks Maintenance/Improvement District Carmichael Recreation & Park District Sunrise Recreation & Park District Sunrise Park Maintenance/Improvement District (Antelope) Arcade Creek Park Del Norte Oaks Park District	99,170,883 20,067,731 3,689,919 \$172,818,643 \$3,899,152 1,803,000 4,061,332 8,722,841 752,264 2,510,175 5,416	\$71,975,626 \$20,067,731 \$3,689,919 \$145,623,386 \$3,899,152 1,803,000 4,061,332 8,722,841 752,264 2,510,175 5,416	27,195,257 0 0 \$27,195,257 \$0 0 0 0 0 0	25 1 1 2
322A 320A 315A 318A <b>Depend</b> 336A 336B 337A 338A 338B 338D 351A 560A	3050000 2810000 3044000 <b>lent Specia</b> 9336100 9336001 9337000 9338000 9338001 9338004 3516494 6491000	Water Agency Enterprise Water Agency Zone 11 - Drainage Infrastructure Water Agency-Zone 13  TOTAL  I Districts Mission Oaks Recreation & Park District Mission Oaks Maintenance/Improvement District Carmichael Recreation & Park District Sunrise Recreation & Park District Sunrise Park Maintenance/Improvement District (Antelope) Arcade Creek Park Del Norte Oaks Park District County Service Area No. 4B (Wilton-Cosumnes)	99,170,883 20,067,731 3,689,919 \$172,818,643 \$3,899,152 1,803,000 4,061,332 8,722,841 752,264 2,510,175 5,416 39,328	\$71,975,626 \$20,067,731 \$3,689,919 \$145,623,386 \$3,899,152 1,803,000 4,061,332 8,722,841 752,264 2,510,175 5,416 39,328	27,195,257 0 0 \$27,195,257 \$0 0 0 0 0 0 0	<b>25</b> 1 1 2
322A 320A 315A 318A <b>Depend</b> 336A 336B 337A 338A 338B 338D 351A 560A 561A	3050000 2810000 3044000 <b>Ient Specia</b> 9336100 9336001 9337000 9338000 9338001 9338004 3516494 6491000 6492000	Water Agency Enterprise Water Agency Zone 11 - Drainage Infrastructure Water Agency-Zone 13  TOTAL  I Districts Mission Oaks Recreation & Park District Mission Oaks Maintenance/Improvement District Carmichael Recreation & Park District Sunrise Recreation & Park District Sunrise Park Maintenance/Improvement District (Antelope) Arcade Creek Park Del Norte Oaks Park District County Service Area No. 4B (Wilton-Cosumnes) County Service Area No. 4C (Delta)	99,170,883 20,067,731 3,689,919 \$172,818,643 \$3,899,152 1,803,000 4,061,332 8,722,841 752,264 2,510,175 5,416 39,328 43,822	\$71,975,626 \$20,067,731 \$3,689,919 \$145,623,386 \$3,899,152 1,803,000 4,061,332 8,722,841 752,264 2,510,175 5,416 39,328 43,822	27,195,257 0 0 \$27,195,257 \$0 0 0 0 0 0 0 0	25 1 1 2
322A 320A 315A 318A <b>Pepend</b> 336A 336B 337A 338A 338B 338D 351A 560A	3050000 2810000 3044000 <b>Ient Specia</b> 9336100 9336001 9337000 9338000 9338001 9338004 3516494 6491000 6492000 6493000	Water Agency Enterprise Water Agency Zone 11 - Drainage Infrastructure Water Agency-Zone 13  TOTAL  I Districts Mission Oaks Recreation & Park District Mission Oaks Maintenance/Improvement District Carmichael Recreation & Park District Sunrise Recreation & Park District Sunrise Park Maintenance/Improvement District (Antelope) Arcade Creek Park Del Norte Oaks Park District County Service Area No. 4B (Wilton-Cosumnes) County Service Area No. 4C (Delta) County Service Area No. 4D (Herald)	99,170,883 20,067,731 3,689,919 \$172,818,643 \$3,899,152 1,803,000 4,061,332 8,722,841 752,264 2,510,175 5,416 39,328 43,822 9,692	\$71,975,626 \$20,067,731 \$3,689,919 \$145,623,386 \$3,899,152 1,803,000 4,061,332 8,722,841 752,264 2,510,175 5,416 39,328 43,822 9,692	27,195,257 0 0 \$27,195,257 \$0 0 0 0 0 0 0	<b>25</b> 1 1 2
322A 320A 315A 318A 318A 336A 336B 337A 338A 338B 338D 351A 560A 561A	3050000 2810000 3044000 <b>Ient Specia</b> 9336100 9336001 9337000 9338000 9338001 9338004 3516494 6491000 6492000 6493000	Water Agency Enterprise Water Agency Zone 11 - Drainage Infrastructure Water Agency-Zone 13  TOTAL  I Districts Mission Oaks Recreation & Park District Mission Oaks Maintenance/Improvement District Carmichael Recreation & Park District Sunrise Recreation & Park District Sunrise Park Maintenance/Improvement District (Antelope) Arcade Creek Park Del Norte Oaks Park District County Service Area No. 4B (Wilton-Cosumnes) County Service Area No. 4C (Delta)	99,170,883 20,067,731 3,689,919 \$172,818,643 \$3,899,152 1,803,000 4,061,332 8,722,841 752,264 2,510,175 5,416 39,328 43,822	\$71,975,626 \$20,067,731 \$3,689,919 \$145,623,386 \$3,899,152 1,803,000 4,061,332 8,722,841 752,264 2,510,175 5,416 39,328 43,822	27,195,257 0 0 \$27,195,257 \$0 0 0 0 0 0 0 0	25 1 1 2

	Summar	ry			
Classification	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board o Supervisors
1	2	3	4	5	6
Total Requirements	24,183,077	2,274,035	2,703,831	-	
Total Financing	2,674,231	2,420,945	2,703,831	-	
Net Cost	21,508,846	(146,910)			
Positions	24.0	24.0	24.0	0.0	0.0

#### PROGRAM DESCRIPTION:

- The various sections of the Administrative Services Division of the Municipal Services Agency (MSA) have been merged with other county departments over the past few fiscal years. The Fiscal Year 2012-13 budget reflected only the costs for providing accounting, fiscal, cashiering and contract services.
- In Fiscal Year 2013-14 the budget and functions for the last section, Accounting and Fiscal Services, were split between two budget units. The accounting, fiscal and cashiering services including 18.0 FTE were merged into the Department of Finance (Budget Unit 3230000) and the contracting services including 6.0 FTE were merged into the Department of General Services (Budget Unit 7007063). Net assets will be reconciled and transferred to the appropriate budget units.

#### FOR INFORMATION ONLY

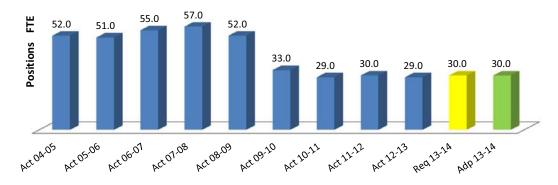
### SCHEDULE:

State Controller Schedule County Budget Act January 2010	Op	peration of Inte	Sacramento ernal Service Fo ar 2013-14	und	d			Schedule 10	
			Fund 1 Service Acti Budget I	vity	Adminis	str	BLIC WORKS-C ative Services	-OPERATIONS	
Operating Detail		2011-12 Actual	2012-13 Actual		2012-13 Adopted	R	2013-14 ecommended	2013-14 Adopted by the Board of Supervisors	
1		2	3		4		5	6	
Operating Revenues									
Charges for Service	\$	2,650,137	\$ 2,267,756	\$	2,661,251	\$	-	\$	
Intergovernmental Revenues		17,800	50,803		33,210		-		
Total Operating Revenues	\$	2,667,937	\$ 2,318,559	\$	2,694,461	\$	-	\$	
Operating Expenses									
Salaries/Benefits	\$	1,270,933	\$ 2,062,993	\$	2,414,631	\$	-	\$	
Services & Supplies		816,209	563,316		644,314		-		
Other Charges		-	(44)		-		-		
Total Operating Expenses	\$	2,087,142	\$ 2,626,265	\$	3,058,945	\$	-	\$	
Operating Income (Loss)	\$	580,795	\$ (307,706)	\$	(364,484)	\$		\$	
Non-Operating Revenues (Expenses)									
Other Financing	\$	5,924	\$ 101,611	\$	9,270	\$	-	\$	
Other Revenues		370	775		100		-		
Total Non-Operating Revenues (Expenses)	\$	6,294	\$ 102,386	\$	9,370	\$		\$	
Income Before Capital Contributions and Transfers	\$	587,089	\$ (205,320)	\$	(355,114)	\$	-	\$	
Interfund Charges		22,729,543	-		-		-		
Interfund Reimb		(97,836)	-		-		-		
Intrafund Charges		23,723	-		-		-		
Intrafund Reimb		(559,495)	(352,230)		(355,114)		-		
Change In Net Assets	\$	(21,508,846)	\$ 146,910	\$	-	\$	-	\$	
Net Assets - Beginning Balance		1,439,808	(20,069,038)	(	(20,069,038)		(19,922,128)	(19,922,128	
Equity and Other Account Adjustments		-	-		-		-		
Net Assets - Ending Balance	\$	(20,069,038)	\$ (19,922,128)	\$	(20,069,038)	\$	(19,922,128)	\$ (19,922,128	
Positions		24.0	24.0		24.0		0.0	0.	
		т					1	00114 001	
Revenues Tie To Expenses Tie To								SCH 1, COL 4 SCH 1, COL 6	

# DEPARTMENTAL STRUCTURE DAVE DICKINSON, DIRECTOR

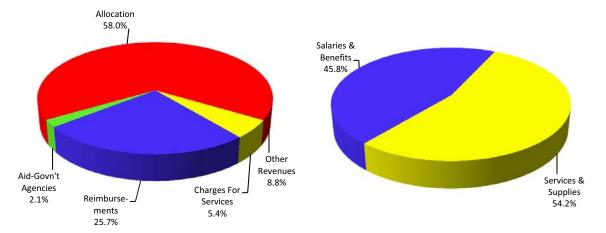


## **Staffing Trend**



## **Financing Sources**

## **Financing Uses**



Classification	Summai 2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	3,451,927	4,124,287	4,289,219	4,458,683	4,508,683
Total Financing	1,324,573	805,373	1,637,699	991,146	991,146
Net Cost	2,127,354	3,318,914	2,651,520	3,467,537	3,517,537
Positions	30.0	29.0	29.0	30.0	30.0

#### PROGRAM DESCRIPTION:

The Department of Animal Care and Regulation:

- Provides housing and care for nearly 14,000 animals annually.
- Provides proactive animal adoption programs, foster and rescue programs and provides inhouse veterinary medical care and spay/neuter services.
- Enforces California laws and county ordinances pertaining to animals and conducts a statemandated rabies prevention program through aggressive licensing and vaccination compliance.
- Responds to nearly 25,000 service requests annually, responding to complaints of loose animals, nuisance complaints, wild animal issues, cruelty and negligence concerns and emergency calls for animals in immediate danger.
- Provides twenty-four hour emergency field services for response to injured and aggressive animals and to all public safety issues, as well as provides assistance to outside enforcement agencies when animals are involved.
- Provides low-cost spay/neuter and vaccination services to unincorporated Sacramento County residents and the cities of Citrus Heights, Isleton and Galt.
- Partners with local agencies for disaster preparation/response for animal care and support issues.
- Conducts a Volunteer Program with more than 200 active volunteers who assist the shelter in a
  variety of capacities, including daily cleaning/feeding, fundraising, animal socialization,
  customer service, adoption counseling, fostering, mobile events, clerical duties, grooming and
  general shelter maintenance.
- Operates the "Bark Park"; a public dog park in front of the shelter which is heavily used on a daily basis and has become one of the most popular dog parks in the area.

#### MISSION:

To provide public safety and protect the health and welfare of animals in our community.

#### GOALS:

- Provide a safe haven for all unwanted animals that enter our care and provide exceptional animal care services to our customers, both humans and animals.
- Increase the number of low-cost spay and neuter options in our region.
- Increase the number of animals that are adopted, returned to owner and rescued.

#### GOALS (CONT.):

- Continue to improve and expand operations to solidify the shelter as the premier animal care facility in the Sacramento region.
- Deliver first class customer service to our constituents.
- Establish a comfortable, professional and rewarding environment for all staff and volunteers.
- Build and enhance volunteer services.
- Expand our existing donor base by continuing to engage the community.

#### **SIGNIFICANT DEVELOPMENTS DURING 2012-13:**

- Initiated a Vehicle Donation program to increase donations.
- Created a teen volunteer program to increase awareness, emphasize the importance of responsible pet ownership at an early age and recruit and retain more volunteers.
- Implemented a Community Cats program where the animal shelter is no longer viewed as a place where feral and stray cats must die, rather, a place that assists them with a smooth transition back into the community.
- Developed and implemented a targeted spay and neuter program for Pit Bulls and Chihuahua's using the grant funding from PetSmart Charities.
- Implemented a Trap Loan Program where the community can rely on the Department for assistance with spaying/neutering and returning feral cats to the community.
- Implemented a Working Cat program where a healthy cat that is not suitable to be a house pet is transferred to a barn home where the cat will flourish.
- Outfitted Animal Control Officers with protective vests for their safety with an ASPCA grant.

#### **SIGNIFICANT CHANGES FOR 2013-14:**

- Negotiate and implement a contract with the City of Elk Grove for kenneling services.
- Better equip Animal Control Officers and animal trucks with more safety tools.
- Increase the use of technology by the officers by installing laptops in trucks to increase workload efficiencies.
- Build play yards to enhance socializing of animals.
- Expand Working Cat and Community Cat programs to increase shelter's live release rate.
- Extend PetSmart Charities grant to not only include the area within the 95828 and 95823 zip codes, but also the area in North Highlands' 95660 zip code.
- Conduct more offsite adoption events to increase adoptions.
- Expand social media outreach in an effort to better promote the shelter.
- Partner with The Local Bark to extend dog training services to adopters.

#### STAFFING LEVEL CHANGES FOR 2013-14:

The following 1.0 FTE position was added: 1.0 Animal Care Attendant.

#### PERFORMANCE MEASURES:

#### **STRATEGIC PRIORITY: Sustainable and Livable Communities**

					<u> </u>	
STRATEGIC OBJECTIVES	OUTCOMES	PERFORMANCE MEASURES	Actual 2011/12	Target 2012/13	Actual 2012/13	Target 2013/14
Promote opportunities for civic involvement.	Increase overall volunteer participation by promoting the shelter and the benefits of volunteer work.	Number of annual volunteer hours logged.	46,300	53,245	44,200	50,830
Achieve a high degree of public satisfaction with the quality, timeliness of response, and coordination of county services to neighborhoods.	Increase the amount of animals altered using the low cost spay neuter program.	Number of animals altered using our low cost spay and neuter voucher program.	1,772	1,800	2,100	2,200
Achieve a high degree of public satisfaction with the quality, timeliness of response, and coordination of county services to neighborhoods.	Reduce the amount of animals entering the shelter using new animal ordinance and providing low cost spay and neuter services and continue offering free pet food as part of the pet retention program.	Number of live animals entering the shelter.	12,225	12,000	12,298	12,000
Achieve a high degree of public satisfaction with the quality, timeliness of response, and coordination of county services to neighborhoods.	Increase the amount of licenses sold using education, online features, amnesty programs and enforcement.	Number of licenses sold.	20,525	21,000	21,477	22,000
Achieve a high degree of public satisfaction with the quality, timeliness of response, and coordination of county services to neighborhoods.	Increase the amount of redemptions and adoptions by continuing to put each animal on the website hourly, hold educational and adoption events and increase lost and found management.	Number of redemptions and adoptions of animals processed.	Adoptions 3,292 Redemp- tions 1,058	Adoptions 3,400 Redemp- tions 1,100	Adoptions 3,472 Redemp- tions 1,088	Adoptions 3,600 Redemp- tions 1,100

## PERFORMANCE MEASURES (CONT.):

STRATEGIC PRIORITY: Public Health and Safety									
STRATEGIC OBJECTIVES	OUTCOMES	PERFORMANCE MEASURES	Actual 2011/12	Target 2012/13	Actual 2012/13	Target 2013/14			
Keep residents healthy and free from preventable disease.	Respond to all calls within 24 hours.	% calls responded to within 24 hours.	13,667 Worked 75% of all calls within 24 hours.	13,500 Work 75% of all calls within 24 hours.	13,610 Worked 75% of all calls within 24 hours.	13,500 Work 75% of all calls within 24 hours.			

#### **SCHEDULE:**

County of Sacramento	Schedule 9
Detail of Financing Sources and Financing Uses	
Governmental Funds	
Fiscal Year 2013-14	
	Detail of Financing Sources and Financing Uses Governmental Funds

Budget Unit 3220000 - Animal Care And Regulation
Function PUBLIC PROTECTION
Activity Other Protection
Fund 001A - GENERAL

Detail by Revenue Category and Expenditure Object	2011-12 2012-13 Actual Actual		2012-13 Adopted	2013-14 Recommended	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Prior Yr Carryover	\$ 225,592	\$ 273,137	\$ 273,137	- \$	\$ -
Licenses, Permits & Franchises	407,502	420,823	474,555	385,000	385,000
Intergovernmental Revenues	217,265	(586,432)	138,019	130,400	130,400
Charges for Services	391,033	334,022	390,000	326,000	326,000
Miscellaneous Revenues	48,004	336,836	335,001	145,000	145,000
Residual Equity Transfer In	35,177	26,987	26,987	4,746	4,746
Total Revenue	\$ 1,324,573	\$ 805,373	\$ 1,637,699	\$ 991,146	\$ 991,146
Salaries & Benefits	\$ 2,524,487	\$ 2,600,889	\$ 2,704,341	\$ 2,781,824	\$ 2,781,824
Services & Supplies	1,374,270	1,444,799	1,451,394	1,576,308	1,626,308
Other Charges	947	944	40,950	950	950
Interfund Reimb	(541,000)	-	-	-	-
Intrafund Charges	93,223	77,655	92,534	1,659,288	1,659,288
Intrafund Reimb	-	-	-	(1,559,687)	(1,559,687)
Total Expenditures/Appropriations	\$ 3,451,927	\$ 4,124,287	\$ 4,289,219	\$ 4,458,683	\$ 4,508,683
Net Cost	\$ 2,127,354	\$ 3,318,914	\$ 2,651,520	\$ 3,467,537	\$ 3,517,537
Positions	30.0	29.0	29.0	30.0	30.0

### **2013-14 PROGRAM INFORMATION**

BU: 3220000	<b>Animal Care and Re</b>	egulatio	n								
	Appropriations Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicle
FUNDED											
Program No. and Title:	001-A Dog and Cat Licens	<u>es</u>									
	649,190 0	0	0	0	0	385,000	38,466	0	225,724	5.0	0
Program Type:	Mandated										
Countywide Priority:	0 Specific Mandated	Countywio	de/Municipa	al or Financial	Obligatio	ns					
Strategic Objective:	HS3 Keep the communi	ty free from	n communi	cable disease							
	ensuring animals are vaccir and from veterinarian hosp compliance with customers exceptional customer service	tals. In add	dition, our f unter. The e	field staff enfo expected outco	rce the lice	ensing pro	gram by en	suring vacci	nation and	license	olic
Program No. and Title:	002-A Kennel Services - M	<u>linimal Le</u>	vel of Servi	<u>ice</u>							
	1,450,499 0	0	0	0	0	306,000	80,546	0	1,063,953	9.0	1
Program Type:	Mandated										
Countywide Priority:	1 Flexible Mandated	Countywi	de/Municipa	al or Financial	Obligatio	ons					
Strategic Objective:	C1 Develop and sustai	n livable a	nd attractive	e neighborhoo	ds and cor	nmunities					
Program Description:	The County must maintain adoption to the public for a homes to increase adoptabi for a microchip, hold montl record keeping requirement euthanized, increase live re	prescribed lity and pro- aly vaccina s. Expecte	I time, run a ovide huma ation clinics d outcomes	and maintain a ne euthanasia , maintain a lo are to reduce	rescue pro for unadop est and fou the amour	ogram for pted anima and registra at of anima	unadoptablals. The sheation systemals that ente	e animals, so elter is requir on for the puber the shelter	end animal red to scan blic and fol	s to foster every ani low speci	mal fic
Program No. and Title:	003-A Volunteer Program										
	161,196 0	0	0	0	0	0	7,693	0	153,503	1.0	1
Program Type:	Discretionary										
Countywide Priority:	6 Prevention/Interven	ntion Progr	rams								
Strategic Objective:	C2 Promote opportunit	ies for civ	ic involvem	ent							
Program Description:	The volunteer program profound walk throughs, social provide foster homes for an promote responsible pet ownumane and safety education organization.	lize and tra imals that nership. T	ain shelter a are sick or his progran	nimals, provio too young for n increases the	le enrichm adoption a shelter ad	ent to she and staff coloption rat	lter animals ommunity e e, helps to o	to increase events to hig care for shell	the chance hlight the s ter animals	of adopti helter and , provides	on, i

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicle
Program No. and Title	: <u>004-A</u> <u>Vete</u>	erinarian Progra	<u>am</u>									
	488,321	0	0	0	0	0	0	15,387	0	472,934	2.0	0
Program Type:	Mandated											
Countywide Priority:	0 Spe	ecific Mandated	Countywid	le/Municipa	al or Financial	Obligation	ıs					
Strategic Objective:	C1 De	velop and sustain	n livable ar	nd attractive	e neighborhoo	ds and con	nmunities					
Program Description:	sick animal	eneral medical calls, tests and studing by state law.				•						
Program No. and Title	: <u>005-A</u> <u>Disp</u>	patch and Field	Services -	Minimal L	evel of Servic	<u>e</u>						
	1,654,731	0	0	0	0	0	20,000	33,308	0	1,601,423	10.0	7
Program Type:	Mandated											
Countywide Priority:	0 Spe	ecific Mandated	Countywid	le/Municipa	al or Financial	Obligation	ıs					
Strategic Objective:	C1 De	velop and sustain	n livable ar	nd attractive	eneighborhoo	ds and com	nmunities					
Program Description:	and quaran animals/pro up/mediation	program is a core time of bite or rai operty. Provides ing with constitue of in situations in	bies suspection for public ents to reso	et animals. I safety by re lve issues a	Responds to a sponding to a nd provide re	nimal welfa ggressive a sources/gui	are calls in nimal situ dance. Pr	ncluding siduations and ovides mut	ck, injured o providing in	r abandone vestigation	ed n follow	
Program No. and Title	: <u>006</u> <u>Adn</u>	ninistration										
	1,664,433	1,559,687	0	0	0	0	0	104,746	0	0	3.0	0
Program Type:	Discretiona	ary										
Countywide Priority:	5 Ge	neral Governmen	nt									
Strategic Objective:	IS Inte	ernal Support										
Program Description:	developme contract ma programs, s social medi	administrative Se int, database adm anagement, board statistical analysi ia and administra Ilocated Costs)	ninistration, d packagin is, fundrais	, accounting g, facilities, ing and cor	g services, pur oversight of nmunity outre	chasing ser general ope ach, donor	rvices, acc rations ar cultivation	counts paya nd policies on, ordinand	bles/receiva and procedu ce changes, p	bles, huma res, impler performanc	n resource nentation e measure	of es,

## **ANTELOPE ASSESSMENT DISTRICT**

	Summar	у			
Classification	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	1,503,519	670,620	870,750	752,264	752,264
Total Financing	1,258,424	870,633	870,750	752,264	752,264
Net Cost	245,095	(200,013)	-	-	-

#### PROGRAM DESCRIPTION:

The Sunrise Park Maintenance and Recreation Improvement Assessment District (Antelope Area) was approved by the voters in July 2002 to provide funding for installation, maintenance, and servicing of public facilities, as well as debt service, insurance costs, and other expenses associated with the issuance and administration of bonds, lease obligations, or other financing for the public facilities and improvements within the Sunrise Recreation and Park District.

#### MISSION:

To provide funding for installation, maintenance, and servicing of public facilities, as well as debt service, insurance costs, and other expenses associated with the issuance and administration of bonds, lease obligations, or other financing for the public facilities and improvements within the Antelope Area Assessment District.

#### **FUND BALANCE CHANGES FOR 2012-13:**

The increase in available fund balance of \$169,014 from the prior year is due to a reduction of structural improvement expenditures and interest expenses.

#### **SCHEDULE:**

State Controller Schedule Schedule 15 **County of Sacramento** County Budget Act Special Districts and Other Agencies January 2010 Financing Sources and Uses by Budget Unit by Object Fiscal Year 2013-14 9338001 - Antelope Assessment 338B - ANTELOPE ASSESSMENT 2013-14 2013-14 Adopted by **Detail by Revenue Category** 2011-12 2012-13 2012-13 and Expenditure Object Recommended the Board of Actual Actual Adopted **Supervisors** 6 Fund Balance 30,999 \$ 200,013 811,432 \$ 30,999 \$ 200,013 \$ Reserve Release 287,500 287,500 Revenue from Use Of Money & Property 6,213 10,994 6,880 6,880 6,880 Charges for Services 439,789 541,140 545,371 545,371 545,371 Miscellaneous Revenues 990 1,258,424 \$ 870,633 \$ 870,750 \$ 752,264 \$ 752,264 Total Revenue \$ Reserve Provision 1,222,868 \$ - \$ - \$ - \$ Services & Supplies 8,744 66,125 68,580 94,300 94,300 Other Charges 271,907 594,496 448,306 452,381 452,381 **Capital Assets** 9,999 287,500 90,000 90,000 Improvements **Total Capital Assets** 9,999 287,500 90,000 90,000 Appropriation for Contingencies - \$ 66,364 \$ 115,583 \$ 115,583 Total Financing Uses \$ 1,503,519 \$ 670,620 \$ 870,750 \$ 752,264 \$ 752,264 Total Expenditures/Appropriations \$ 870,750 \$ 752,264 \$ 1,503,519 \$ 670,620 \$ 752,264 Net Cost \$ 245,095 \$ (200,013) \$ - \$

#### 2013-14 PROGRAM INFORMATION

BU: 9338001	Antelope Asse	essment	Distric	et								
	Appropriations Reimbu	irsements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
Program No. and Title	: <u>001 Antelope A</u>	ssessment	<u>District</u>									
	752,264	0	0	0	0	0	0	552,251	200,013	0	0.0	0
Program Type:	Discretionary											
Countywide Priority:	4 Sustainabl	e and Liva	ble Comn	nunities								
Strategic Objective:	C1 Develop a	nd sustain	livable an	d attractive	neighborhoo	ds and con	nmunities					
Program Description:	Funding Source fo	r public fa	cilities an	d improver	nent in the Ar	itelope area	ı					
FUNDED	752,264	0	0	0	0	0	0	552,251	200,013	0	0.0	0

	Summa	ry			
Classification	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	-	-		- 2,510,175	2,510,175
Total Financing	-	-		- 2,510,175	2,510,175
Net Cost		-			-

#### PROGRAM DESCRIPTION:

Sunrise Recreation and Park District (SRPD) successfully secured funding to implement the improvements identified in the Arcade Creek Park Preserve (ACPP) Master Plan approved in 2008. Arcade Creek Park Preserve comprises 10.16 acres immediately west of Sunrise Boulevard through which Arcade Creek flows from east to west along the northern edge of the site and is located within the City of Citrus Heights, Sacramento County, California. This fund was created to track Revenue and Expenses related to the District's \$3.6 million State grant for the construction of the Arcade Creek Park Preserve.

#### MISSION:

To develop a multi-functional neighborhood park that combines habitat enhancement, flood control, storm water treatment, and environmental education along with recreation improvements.

#### **GOALS:**

- Park development and construction includes:
  - An eight- to twelve-foot wide multi-use (bicycle and pedestrian) trail accessible to emergency and maintenance vehicles. The bike/ pedestrian trail will extend from Sunrise Boulevard to Sayonara Drive with 2 free span bridges over Arcade Creek.
  - A Driveway from Bonham Circle to an off-street parking lot with 11 vehicle spaces.
     Parking lot includes a Low-Impact-Development (LID) swale to capture and filter storm water runoff.
  - A park sign monument.
  - An informational kiosk.
  - A children's play area.
  - A shade structure with 6 picnic tables to be located at the east end of ACPP adjacent to the proposed parking lot and play structure.
  - A boardwalk with interpretive signage.
  - Six-foot wide concrete pedestrian paths.
  - Play pockets with play structures and exercise equipment along the pathways.
  - Assorted site furnishings, such as signs, safety lighting, benches and trash receptacles along the trails.

#### GOALS (CONT.):

- Environmental restoration activities at the Arcade Creek Park Preserve to include regrading of creek banks to reduce over steepened slopes on both outside and inside meander bends to create point-bars and decrease water velocities against outside banks. Rush and sedge plugs and live native willow stakes will be installed on newly formed point-bars. Valley, blue and interior live oaks will be planted on floodplain terraces. A head-cut on a tributary to Arcade Creek will be repaired using a series of rock weirs to limit future erosion.
- Extensive populations of eucalyptus and Himalayan blackberry removal and replacement with oaks and native shrubs.

#### **SIGNIFICANT CHANGES FOR 2013-14:**

An amount of \$2,510,175 revenue and expenses were moved from the Sunrise Recreation and Park District budget (338A) into this new fund to allow for better tracking of finances and reporting requirements to the State of California.

#### SCHEDULE:

**State Controller Schedule** Schedule 15 **County of Sacramento** County Budget Act Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object January 2010 Fiscal Year 2013-14 9338004 - Arcade Creek Park 338D - ARCADE CREEK PARK 2013-14 2011-12 2013-14 **Detail by Revenue Category** 2012-13 2012-13 Adopted by Recommended and Expenditure Object **Actual** Actual Adopted the Board of **Supervisors** 2,510,175 \$ 2,510,175 Intergovernmental Revenues - \$ - \$ - \$ Total Revenue \$ - \$ 2,510,175 \$ 2,510,175 Capital Assets Improvements 2,400,000 2,400,000 **Total Capital Assets** 2,400,000 2,400,000 Interfund Charges \$ - \$ - \$ - \$ 110,175 \$ 110,175 Total Financing Uses \$ - \$ - \$ - \$ 2,510,175 \$ 2,510,175 - \$ Total Expenditures/Appropriations \$ - \$ - \$ 2,510,175 \$ 2,510,175 Net Cost \$

#### 2013-14 PROGRAM INFORMATION

BU: 9338004	Arcade Creel	k Park										
	Appropriations Reimb	oursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
Program No. and Title	: 001 Arcade Cr	eek Park										
	2,150,175	0	0	2,150,175	0	0	0	0	0	0	0.0	0
Program Type:	Discretionary											
Countywide Priority:	4 Sustainab	le and Li	vable Com	munities								
Strategic Objective:	C1 Develop a	and sustai	n livable a	nd attractive	e neighborhoo	ds and con	nmunities					
Program Description:	Funding source for	or the cor	struction o	of the Arcad	e Creek Park	Preserve						
FUNDED	2,150,175	0	0	2,150,175	0	0	0	0	0	0	0.0	0

## BUILDING AND CODE ENFORCEMENT DEPARTMENT 2400000

	Summar	у			
Classification	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	40,392,332	39,764,227	42,689,328	-	-
Total Financing	40,228,848	37,308,517	42,689,328	-	-
Net Cost	163,484	2,455,710	-	-	-
Positions	244.4	243.4	241.4	0.0	0.0

#### **PROGRAM DESCRIPTION:**

Effective July 1, 2013, the Department of Building and Code Enforcement was consolidated into the Department of Community Development (see Budget Unit 5720000 for description). Net assets will be reconciled and transferred to Budget Unit 5720000.

#### FOR INFORMATION ONLY

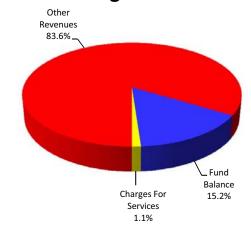
#### **SCHEDULE:**

State Controller Schedule County Budget Act January 2010	Ор	County of Seration of Inte Fiscal Year	rn	al Service Fu	ınc	I		Schedule 1	0
				Fund T Service Acti Budget U	vity	Protecti	PUBLIC WORKS-0 on / Inspection	OPERATION	S
Operating Detail		2011-12 Actual		2012-13 Actual		2012-13 Adopted	2013-14 Recommended	2013-14 Adopted I the Board Superviso	by of
1		2		3		4	5	6	_
Operating Revenues									
Charges for Service	\$	36,163,018	\$	33,781,111	\$	39,871,745	\$ -	\$	
Intergovernmental Revenues		742,016		323,391		650,000	-		
Use Of Money/Prop		(20,713)		(5,004)		-	-		
Total Operating Revenues	\$	36,884,321	\$	34,099,498	\$	40,521,745	\$ -	\$	
Operating Expenses								_	
Salaries/Benefits	\$	29,874,091	\$	29,139,380	\$	30,842,996	\$ -	\$	
Services & Supplies		9,524,347		9,969,603		10,792,030	-		
Other Charges		724,288		629,561		641,937	-		
Depreciation		61,085		47,896		53,494	-		
Total Operating Expenses	\$	40,183,811	\$	39,786,440	\$	42,330,457	\$ -	\$	
Operating Income (Loss)	\$	(3,299,490)	\$	(5,686,942)	\$	(1,808,712)	\$ -	\$	
Non-Operating Revenues (Expenses)									
Other Financing	\$	104,187	\$	71,727	\$	-	\$ -	\$	
Other Revenues		1,726,086		1,304,569		885,358	-		
Fines/Forefeitures/Penalties		435,940		731,810		220,225	-		
Licenses/Permits		1,078,314		1,100,796		1,062,000	-		
Interest Income		-		117		-	-		
Equipment		-		(19,930)		(8,500)	-		
Improvements		897		-		-	-		
Loss/Disposition-Asset		(561)		-		-	-		
Total Non-Operating Revenues (Expenses)	\$	3,344,863	\$	3,189,089	\$	2,159,083	\$ -	\$	
Income Before Capital Contributions and Transfers	\$	45,373	\$	(2,497,853)	\$	350,371	\$ -	\$	
Interfund Charges		269,695		154,500		309,000	-		
Interfund Reimb		(218,217)		-		-	-		
Intrafund Charges		1,347,456		3,021,301		3,086,387	-		
Intrafund Reimb		(1,190,077)		(3,217,944)		(3,045,016)	-		
Change In Net Assets	\$	(163,484) \$	\$	(2,455,710)	\$	-	\$ -	\$	
Net Assets - Beginning Balance		6,532,416		6,368,932		6,368,932	3,913,222	3,913	,22
Equity and Other Account Adjustments		-		-		-	-		
Net Assets - Ending Balance	\$	6,368,932	\$	3,913,222	\$	6,368,932	\$ 3,913,222	\$ 3,913	,22
Positions		244.4		243.4		241.4	0.0		0
D T. T.		T						00114 00	Ξ
Revenues Tie To Expenses Tie To								SCH 1, CO SCH 1, CO	

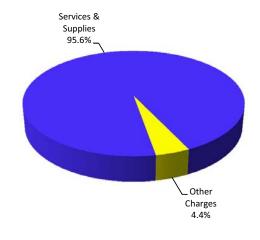
## **DEPARTMENTAL STRUCTURE**



## **Financing Sources**



## **Financing Uses**



	Summar	у				
Classification	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board o Supervisors	
1	2	3	4	5	6	
Total Requirements	10,147,593	13,604,603	14,482,624	13,136,949	13,136,949	
Total Financing	13,910,155	15,576,721	14,482,624	13,136,949	13,136,949	
Net Cost	(3,762,562)	(1,972,118)	-	-		

#### PROGRAM DESCRIPTION:

This Special Revenue fund provides financing for building safety and inspection services performed by the Building Permits and Inspection Division (BPID) in the Unincorporated Area of Sacramento County. The actual costs of services provided to the Unincorporated Area are reimbursed by building permit fees deposited directly to the fund.

#### MISSION:

To provide financing through Building Permit fees and direct charges for services delivered to ensure compliant privately-built structures within the Sacramento County Unincorporated Area.

#### **GOALS:**

- Ensure financing is available for division operations via fees and labor rates.
- Collect Building Permit fees as directed by the fee ordinance adopted by the Board of Supervisors.

#### **SIGNIFICANT DEVELOPMENTS DURING 2012-13:**

Residential building permit revenue in the Unincorporated Area was 25 percent higher than the prior fiscal year while commercial building permit revenue in the Unincorporated Area was 29 percent lower than the prior fiscal year.

#### **SIGNIFICANT CHANGES FOR 2013-14:**

- Update of building plan review and permit fees.
- Use of Fund Balance to balance the Fiscal Year 2013-14 budget.

#### **FUND BALANCE CHANGES FOR 2012-13:**

Fund balance decreased by \$1,733,875 from the prior year due to a significant contribution to the Reserve for Future Services.

#### **ADOPTED BUDGET RESERVE BALANCES FOR 2013-14:**

#### Reserve for Future Services – \$2,627,254.

 This reserve balance is maintained to meet future service requirements as County Building Permit fees are paid in advance of services performed. Ideally, this reserve balance should represent 25 percent of the operating budget in order to finish work in progress in the event of incorporations, annexations, unavoidable cost increases or a significant decrease in permit revenue during any one budget year.

Schedule 9

#### SUPPLEMENTAL INFORMATION:

BUILDING PERMIT FEES								
Project Description	Actual 2011-12	Actual 2012-13	Actual 2013-14					
Single Family Dwelling – Subdivision Tract (based on 1400 SF house with 450 SF garage)	\$2,421	\$2,421	\$3,104					
Office Building (based on 20,000 square feet with sprinklers and AC)	\$33,269	\$33,269	\$35,348					

#### **SCHEDULE:**

State Controller Schedule County Budget Act January 2010 County of Sacramento

Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2013-14

Budget Unit

2150000 - Building Inspection

Function Activity PUBLIC PROTECTION
Protection / Inspection

Fund

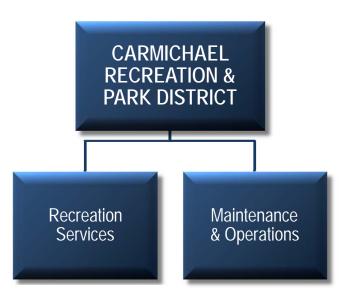
021A - BUILDING INSPECTION

Detail by Revenue Category and Expenditure Object	2011-12 Actual	2012-13 Actual		2012-13 Adopted	2013-14 Recommended	2013-14 Adopted by the Board of Supervisors
1	2	3		4	5	6
Fund Balance	\$ 1,901,195	\$ 3,732,3	324	\$ 3,732,324	\$ 1,998,449	\$ 1,998,449
Licenses, Permits & Franchises	11,704,109	11,524,2	262	10,499,500	10,962,500	10,962,500
Fines, Forfeitures & Penalties	46,200	28,2	297	10,000	10,000	10,000
Revenue from Use Of Money & Property	21,361	37,9	944	12,500	12,700	12,700
Intergovernmental Revenues	-	1,9	945	-	-	-
Charges for Services	227,967	246,5	556	226,000	151,000	151,000
Miscellaneous Revenues	9,316	5,3	885	2,300	2,300	2,300
Residual Equity Transfer In	7		8	-	-	-
Total Revenue	\$ 13,910,155	\$ 15,576,7	'21	\$ 14,482,624	\$ 13,136,949	\$ 13,136,949
Reserve Provision	\$ -	\$ 2,387,6	81	\$ 2,387,681	\$ -	\$ -
Services & Supplies	10,124,716	10,790,2	273	11,523,783	12,560,789	12,560,789
Other Charges	22,877	426,6	649	571,160	576,160	576,160
Total Expenditures/Appropriations	\$ 10,147,593	\$ 13,604,6	603	\$ 14,482,624	\$ 13,136,949	\$ 13,136,949
Net Cost	\$ (3,762,562)	\$ (1,972,1	18)	\$ -	\$ -	\$ -

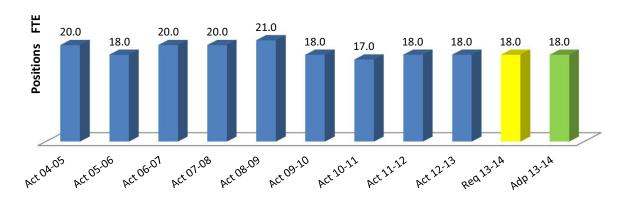
### **2013-14 PROGRAM INFORMATION**

BU: 2150000	<b>Building I</b>	nspection										
	Appropriations R	eimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
Program No. and Title	: <u>001</u>	ng Inspection	<u>.</u>									
	13,136,949	0	0	0	0	0	11,138,500	0	1,998,449	0	0.0	0
Program Type: Countywide Priority: Strategic Objective: Program Description:		op and sustai	n livable ar	nd attractive	al or Financial e neighborhoo iew and perm	ds and co	mmunities		uction in the	· County.		
FUNDED	13,136,949	0	0	0	0	0	11,138,500	0	1,998,449	0	0.0	0

## **DEPARTMENTAL STRUCTURE**

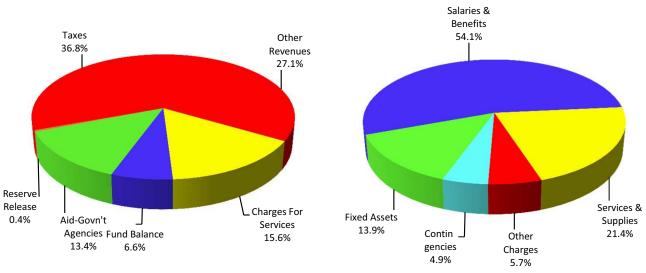


## **Staffing Trend**





## **Financing Uses**



Classification	Summar 2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board o Supervisors
1	2	3	4	5	6
Total Requirements	3,609,150	3,724,306	4,129,408	4,061,332	4,061,332
Total Financing	3,738,365	3,993,673	4,129,408	4,061,332	4,061,332
Net Cost	(129,215)	(269,367)			
Positions	18.0	18.0	18.0	18.0	18.0

#### PPROGRAM DESCRIPTION:

The Carmichael Recreation and Park District is a dependent special district governed by a five-member Advisory Board of Directors appointed by the Sacramento County Board of Supervisors; the Board of Supervisors serves as the ex-officio directors of the District. The Carmichael Recreation and Park District is responsible for:

- Providing park and recreation services for the 50,000 residents of the unincorporated area within portions of Carmichael and Fair Oaks, a 9.25 square mile area.
- Maintaining 178 acres of parkland; 132 acres are developed, with 46 acres remaining undeveloped (13 park site facilities).
- Coordinating recreational and special interest class activities at more than 7 school sites as well
  as the District's recreational centers at two park sites, providing for the needs of preschoolers,
  youth, teens, adults, and seniors.
- Acting as co-sponsors for many community groups and organizations, working to facilitate and provide for numerous projects and programs. Home to Carmichael Girls Softball, Carmichael Little League, Capital Valley Youth Soccer League, Cub/Boy and Venture Crew Scouts, Senior Softball, Tennis Interclub and Farmers Market.
- Operating tennis courts, ball fields, soccer fields, basketball courts, playgrounds, picnic areas (including picnic shelter and covered picnic areas), outdoor amphitheater (stage and band shell), volleyball courts, disc/golf course, off-leash dog park, community garden, botanical garden and nature areas.
- Since 1984, improving, operating and maintaining the La Sierra Community Center, consisting of 36.8 acres of land and 145,700 square feet of building. Until September 26, 2000, the site was leased by the County to the Carmichael Recreation and Park District. Subsequently, the County has transferred ownership to the District. Amenities include basketball/ volleyball gymnasiums, a community hall, theatre, fine arts center, office, meeting rooms, tenant space, hard surface courts, outdoor sports complex, and maintenance shop. Home to an after school and summer day camp program; many adult and youth sports programs and tournaments.
- Hosting and sponsoring many special events, such as the Summer Concert Series and Movie Nights, Carmichael 4th of July Gala Fireworks Show, Carmichael Founders Day, Wall of Honor, Open Farm House, Community Tree Lighting, Silent Sleigh for deaf and hard of hearing, Easter Egg Hunt, Creek Week Celebration, and Adopt-a-Park program in various District parks.

#### MISSION:

• To satisfy the recreational needs of the community by providing a wide range of facilities and opportunities to enrich the quality of life.

#### **GOALS:**

- Encourage community involvement and responsibility through collaborative efforts and partnerships.
- Promote the usage of district facilities, programs and opportunities by all members of the community.
- Modernize, renovate and maintain the existing developed facilities and recreational areas.
- Improve and expand community services and programs to meet dynamic community needs.
- Secure sufficient resources to achieve the district's five-year goals.
- Continue to promote open space.

#### **FUND BALANCE CHANGES FOR 2012-13:**

The decrease in available fund balance of \$150,740 from the prior year is associated with an in retirement, workers' compensation, and operational Park District costs.

#### **SCHEDULE:**

tate Controller Schedule ounty Budget Act anuary 2010 Financin	Special District g Sources and	of Sacramento s and Other Age Uses by Budget Year 2013-14			Schedule 15		
9337000 - Carmichael Recreation And Park District 337A - CARMICHAEL PARK DISTRICT							
Detail by Revenue Category and Expenditure Object	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommended	2013-14 Adopted by the Board of Supervisors		
1	2	3	4	5	6		
Fund Balance \$	118,891	\$ 420,108	\$ 420,108	\$ 269,368	\$ 269,368		
Reserve Release	-	-	-	15,692	15,692		
Taxes	1,467,689	1,448,575	1,447,479	1,494,631	1,494,631		
Revenue from Use Of Money & Proper	ty 1,006,476	1,054,741	1,272,589	1,041,989	1,041,989		
Intergovernmental Revenues	436,811	368,810	317,000	545,820	545,820		
Charges for Services	611,178	630,164	620,000	635,000	635,000		
Miscellaneous Revenues	97,320	71,275	52,232	58,832	58,832		
Total Revenue \$	3,738,365	\$ 3,993,673	\$ 4,129,408	\$ 4,061,332	\$ 4,061,332		
Salaries & Benefits \$	2,095,584	\$ 2,126,788	\$ 2,319,634	\$ 2,195,326	\$ 2,195,326		
Services & Supplies	901,556	987,436	992,240	870,329	870,329		
Other Charges	359,754	527,800	575,300	232,257	232,257		
Capital Assets							
Improvements	252,256	82,282	40,000	563,420	563,420		
Total Capital Assets	252,256	82,282	40,000	563,420	563,420		
Appropriation for Contingencies \$	-	\$ -:	\$ 202,234	\$ 200,000	\$ 200,000		
Total Financing Uses \$	3,609,150	\$ 3,724,306	\$ 4,129,408	\$ 4,061,332	\$ 4,061,332		
Total Expenditures/Appropriations \$	3,609,150	\$ 3,724,306	\$ 4,129,408	\$ 4,061,332	\$ 4,061,332		
Net Cost \$	(129,215)	\$ (269,367)	\$ -	\$ -	\$ -		
Positions	18.0	18.0	18.0	18.0	18.0		

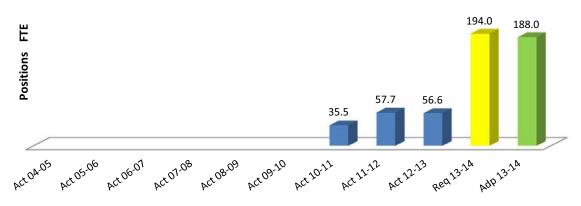
### 2013-14 PROGRAM INFORMATION

BU: 9337000	Carmichael	Recreati	on and	Park Di	istrict							
	Appropriations Rein	bursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
Program No. and Title	: <u>001</u> <u>Carmich</u>	ael Recreati	on and Pa	ırk District								
	4,061,332	0	0	0	0	0	0	3,791,964	269,368	0	18.0	0
Program Type:	Discretionary											
Countywide Priority:	4 Sustaina	ble and Liv	able Comm	nunities								
Strategic Objective:	C1 Develop	and sustain	livable an	d attractive	neighborhoo	ds and con	nmunities	3				
Program Description:	Provide park fac	ilities and re	ecreation s	ervices in S	Sacramento C	ounty						
FUNDED	4,061,332	0	0	0	0	0	0	3.791.964	269.368	0	18.0	0

# DEPARTMENTAL STRUCTURE LORI A. MOSS, DIRECTOR



## **Staffing Trend**





## Financing Uses



	Summar	у			
Classification	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	7,037,555	8,454,911	9,524,687	34,768,665	34,768,665
Total Financing	6,266,393	7,805,469	8,493,287	33,532,260	33,532,260
Net Cost	771,162	649,442	1,031,400	1,236,405	1,236,405
Positions	57.7	56.6	54.6	188.0	188.0

#### PROGRAM DESCRIPTION:

The newly formed Department of Community Development is comprised of five divisions: Administrative Services, Building Permits and Inspection, Code Enforcement, County Engineering, and Planning and Environmental Review.

- The Administrative Services Division provides management, leadership, and administrative support to the Community Development Department. The primary resource management services of the division include budget, financial, and accounting services, human resource liaison, inventory and purchasing services, facilities management, and clerical support.
- The Building Permits and Inspection Division interprets and enforces California Building Codes for privately owned buildings and structures including commercial and residential new buildings, alterations, additions and/or repairs within Sacramento County's unincorporated area. The division accepts building permit applications, provides plan submittal review and issues building permits as well as conducts field inspections on permitted work to assure that the projects comply with approved plans and all applicable Building Codes.
- The Code Enforcement Division strives to improve and maintain property values in Sacramento County neighborhoods by enforcing the County Zoning and Nuisance Code, the Housing Code, and the Vehicle Abatement Ordinance. Code Enforcement Officers are organized under three geographical teams including General Code Enforcement, Neighborhood Livability Initiative, and Housing that address public nuisances including, but not limited to, the boarding of structures, removal of junk and rubbish, abatement of vehicles, civil and criminal citations, and demolition of dangerous buildings. In an effort to maintain quality housing standards in the unincorporated Sacramento County, Code Enforcement also undertakes the comprehensive inspection of rental housing units on an annual basis through the established Rental Housing and Registration Inspection Program.
- The County Engineering Division assists property owners as well as the building and development community with subdividing property, development projects, understanding laws and codes related to development, and reviewing final subdivision and parcel maps. The division also reviews and approves civil improvement plans, provides surveying and mapping support for County projects, prepares and administers infrastructure financing plans, and calculates and collects development fees for infrastructure (road and transit, sewer and water connection, and drainage).

#### PROGRAM DESCRIPTION (CONT.):

• The Planning and Environmental Review Division processes and makes recommendations on all applications for the development of land involving a discretionary action; maintains and updates Sacramento County's General Plan pursuant to state law mandates; participates and contributes to the creation of the South Sacramento Habitat Conservation Plan, a complex multi-agency effort to streamline regulatory permitting and conservation of endangered species; develops master plans for proposed new growth areas as proposed by private development interests while ensuring adequate public outreach; provides the general public with information, answers and resources concerning development requirements; reviews business licenses and building permits for compliance with zoning requirements; manages the County's climate change and sustainability programs; oversees private mining activities per state laws; implements the provisions of the California Environmental Quality Act (CEQA) and the National Environmental Policy Act as they apply to Sacramento County; prepares and process environmental documents for private and public projects that require public agency approval; and prepares and ensures implementation of mitigation monitoring and reporting programs in accordance with California Public Resources Code and adopted County ordinances.

#### MISSION:

The Department of Community Development's core purpose is to create and sustain an extraordinary quality of life.

#### GOALS:

The Department of Community Development's vision is that we are an organization dedicated to providing quality services, resulting in amazing places to live, work, play and thrive.

- We are a model organization with exemplary and award-winning processes, projects and programs.
- We have clear direction, which we continually communicate and reinforce.
- We seek out, embrace and enable innovation and technology, unleashing the potential of our staff.
- We are a transparent and trust-worthy organization that values our internal and external relationships.
- We sustain financial health, attracting and retaining the best talent.
- We are known as an innovative organization with talented and dedicated people, providing quality services.
- Staff, other departments and leadership work together as a cohesive team.
- Residents are informed and knowledgeable about how to find "services provided with a smile."
- Our County is an attractive place to do business.
- Our programs and services result in communities that are engaged and thriving, with vibrant businesses and safe, attractive residential areas.

#### SIGNIFICANT DEVELOPMENTS DURING 2012-13:

- Completed a comprehensive update to Community Development's fees.
- Prepared and submitted a variety of grant applications to fund complete street planning (CalTrans), urban creek restoration (SGC) and technical assistance for transit oriented development (HUD).
- Significantly increased the use of administrative penalties in order to bring about compliance.
- Update of the Mather Fee Program Capital Improvement Program to deliver the Femoyer Road project.
- Prepared the document Requirements for the Preparation of Public Facilities Financing Plan, Fiscal Impact Analysis, Urban Services Plan and Development Agreement.
- Submitted the Fiscal Year 2013-14 levy for 20 Districts, 88,616 parcels and approximately \$24 million.
- Coordinated with the Library Authority, County consultant, and the BIA on the preparation of a Nexus Study for the establishment of the Countywide Library Fee Program to be heard by the Board in September 2013.
- The Clean Energy CFD 2012-1 (PACE program) was approved by the Board and will result in significant environmental and cost savings to County businesses (and potentially residents).

#### **SIGNIFICANT CHANGES FOR 2013-14:**

- Make progress towards electronic digitization of past land use entitlement files to improve public access to information and reduce the costs of research of older paper files.
- Increase use of Administrative Penalties against violators who refuse to comply with County Codes.
- Establish a Countywide Library Fee Program.
- Update the Antelope, Vineyard, and North Vineyard Station development impact fee programs.

#### STAFFING LEVEL CHANGES FOR 2013-14:

- The department staffing level was reduced from 54.6 FTE positions at Adopted Budget in Fiscal Year 2012-13 to 188.0 FTE positions at Adopted Budget in Fiscal Year 2012-13 as follows:
- The following positions were added/deleted to the department as a result of the reorganization eliminating the Building and Code Enforcement Department and creating the Community Development Department:

Account Clerk Level 2	2.0
Accounting Technician	1.0
Accounting Technician	0.5
Administrative Services Officer 1	4.0
Administrative Services Officer 2	1.0
Associate Civil Engineer	4.0
Associate Civil Engineer	0.7
Associate Engineer Architect	1.0

## STAFFING LEVEL CHANGES FOR 2013-14 (CONT.):

Associate Engineer Architect	0.8
Associate Land Surveyor	2.0
Assistant Building Official	1.0
Assistant Engineer – Civil Level 2	2.0
Assistant Land Surveyor	4.0
Building Inspector 2, Range A	33.0
Building Inspector 2, Range B	4.0
Chief Code Enforcement Division	1.0
Chief Development & Surveyor Services Division	1.0
Clerical Supervisor 2	1.0
Code Enforcement Manager	1.0
Code Enforcement Officer Level 2	15.0
Collection Services Agent Level 2	1.0
Engineering Technician Level 2	2.0
Executive Secretary	1.0
Imaging Specialist Level 2	1.0
Manager of Special District Services	1.0
Neighborhood Services Area Manager	1.0
Office Assistant Level 2	6.0
Principal Building Inspector	2.0
Principal Engineering Technician	2.0
Principal Land Surveyor	1.0
Secretary Confidential	0.8
Senior Administrative Analyst Range B	1.0
Senior Civil Engineer	3.0
Senior Civil Engineer	0.8
Senior Code Enforcement Officer	4.0
Senior Engineering Technician	1.0
Senior Office Assistant	4.0
Senior Office Assistant	1.0
Senior Office Specialist	0.2
Senior Office Specialist	0.8
Supervisor Building Inspector	6.0
Supervisor Code Enforcement Officer	3.0

## STAFFING LEVEL CHANGES FOR 2013-14 (CONT.):

Supervisor Engineering Technician		1.0
Supervisor Permits Fees		1.0
Survey Technician Level 2		<u>3.0</u>
	Total	124 6

• The following adjustments were made by various Salary Resolution Amendments during Fiscal Year 2012-13:

Administrative Services Officer 3		1.0
Senior Office Assistant		2.0
Clerical Supervisor 1		1.0
Clerical Supervisor 2		1.0
Senior Planner		1.0
Planning Director Planning Services Division		1.0
Supervisor Code Enforcement Officer		1.0
Building Inspector 2 Range A		1.0
Supervisor Building Inspector		1.0
Chief Building Official		<u>1.0</u>
	Total	3.0

• The following positions were deleted during the Fiscal Year 2013-14 Recommended Budget hearings:

Assistant Environmental Analyst		1.0
Executive Secretary		1.0
Planner 3		0.2
Senior Environmental Analyst		1.0
Senior Office Specialist		<u>0.2</u>
	Total	3.4

The following positions were deleted during the Fiscal Year 2013-14 Adopted Budget hearings:

Assistant Engineer – Civil Level 2	1.0
Assistant Environmental Analyst	8.0
Collection Services Agent Level 2	1.0
Principal Planner	1.0
Senior Planner	<u>1.0</u>

Total 4.8

#### STAFFING LEVEL CHANGES FOR 2013-14 (CONT.):

• The following positions were added during the Fiscal Year 2013-14 Adopted Budget hearings:

	Total	140
Survey Technician Level 2		<u>1.0</u>
Senior Office Assistant		1.0
Planner Level 2		3.0
Office Assistant Level 2		2.0
Code Enforcement Officer Level 2		3.0
Building Inspector 2 Range A		2.0
Assistant Environmental Analyst		1.0
Administrative Services Officer 1		1.0

#### SUPPLEMENTAL INFORMATION:

Supplemental and Reserve Balance information regarding building inspection services in the Unincorporated Area of the County is detailed in the Building Inspection Special Revenue Fund budget documentation (Budget Unit 2150000).

#### PERFORMANCE MEASURES:

					<u> </u>	
STRATEGIC OBJECTIVES	OUTCOMES	PERFORMANCE MEASURES	Actual 2011/12	Target 2012/13	Actual 2012/13	Target 2013/14
Achieve a high degree of public satisfaction with the quality, timeliness of responses, and coordination of county services to		Percentage of staff reports completed within 60 days of receipt from Environmental Review and Assessment	55%	70%	75% (1)	N/A
neighborhoods	REVISED  Timely processing of Applications, minor projects with Exemptions	Percentage of Exemptions and Staff Reports completed within 65 days of when application is complete	N/A	N/A	N/A	80%
	REVISED  Timely processing of Applications, medium projects with Negative Declarations	Percentage of Negative Declarations and Staff Reports completed within 150 days of when application is complete	N/A	N/A	N/A	80%
Develop and sustain livable and attractive neighborhoods	Technically correct and adequate environmental documents produced in a timely and cost	Private project Negative Declarations released within target date – 120 days to complete the document	93%	90%	62% (1)	N/A
	effective manner	Private project Exemptions released within target date – 7 day to complete the document	100%	90%	(1)	N/A
		REVISED Public project Negative Declarations released within target date – 120 days to complete	N/A	N/A	N/A	90%
	Increase Open Space acreage within the County	Number of acres of open space permanently protected within the County	93 acres	200 acres	21 acres (2)	200 acres

#### PERFORMANCE MEASURES (CONT.):

STRATEGIC OBJECTIVES	OUTCOMES	PERFORMANCE MEASURES	Actual 2011/12	Target 2012/13	Actual 2012/13	Target 2013/14
Develop and sustain ivable and attractive communities (C1)	Ensure that Special district funding is available for	Percent of district tax levies submitted on time	100%	100%	100%	100%
projects and	projects and programs within the	Discrepancy rate per 100,000 tax levies submitted (measured by listing produced by the Auditor's Office before tax bills are sent out)	0%	0%	0%	0%
		Cancel and reissue rate per 100,000 tax levies submitted (indicating inaccurate tax bills that were sent to taxpayers and needed correction)	0%	0%	0%	0%
	Improve community development through efficient and expeditious review of final maps, improvement plans, encroachment permits, and other miscellaneous permits	Initial turnaround time for improvement plans (working days)	12.7 days	20 days	15.8 days	20 days
	Improve community development through efficient and expeditious review of final maps, improvement plans, encroachment permits, and other miscellaneous permits	Initial turnaround time for encroachment permits (working days)	10 days	10 days	10 days	10 days
	Improve community development through timely and thorough review of final maps, parcel maps and records	Initial turnaround time for final maps, parcel maps and records of survey (working days)	18.9 days	20 days	15 days	20 days

of survey.

## PERFORMANCE MEASURES (CONT.):

#### STRATEGIC PRIORITY: Sustainable and Livable Communities

STRATEGIC OBJECTIVES	OUTCOMES	PERFORMANCE MEASURES	Actual 2011/12	Target 2012/13	Actual 2012/13	Target 2013/14
Develop and sustain livable and attractive communities (C1)  Improve public infrastructure through accurate and timely construction surveys for public infrastructure improvement projects.		Initial response time on requests for construction staking (working days)	1.4 day	2 days	1.6 days	2 days
	Building Inspection - Enhanced customer service		65%	100%	80%	100%
for private construction plan review and inspections	Percentage of residential projects meeting target plan review turn-around times.	93%	100%	80%	100%	
			94%	90%	94%	90%
Achieve a high degree of public satisfaction with the quality, timeliness, of response, and	degree of public satisfaction with the quality, timeliness, of delivery of Code		19%	50%	23%	50%
oordination of ounty services to eighborhoods (C3)		Percentage of zoning complaint cases resolved within 45 days.	61%	75%	66%	75%
		Percentage of vehicle abatement cases resolved within 15 days.	59%	75%	56%	75%

#### PERFORMANCE MEASURES (CONT.):

STRATEGIC PRIORITY: Public Health and Safety											
STRATEGIC OBJECTIVES	OUTCOMES	PERFORMANCE MEASURES	Actual 2011/12	Target 2012/13	Actual 2012/13	Target 2013/14					
Keep the community safe from environmental hazards (PS2)	Reduce the number of communities with blight and illegal dumping beautifying neighborhoods.	Number of neighborhood clean-up activities/neighborhood based special projects conducted.	0	0	1	4					
	Decrease the number of illegal dumping incidents in neighborhoods and communities.	Number of citations issued to illegal dumping violators.	0	8	3	5					

Schedule 9

#### **SCHEDULE:**

**State Controller Schedule** 

County Budget Act January 2010 **County of Sacramento** 

Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2013-14

**Budget Unit** 

5720000 - Community Development

Function

**PUBLIC PROTECTION** 

Activity

Other Protection

Fund

001A - GENERAL

Detail by Revenue Category and Expenditure Object	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommended	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Prior Yr Carryover	\$ 319,279	\$ 466,443	\$ 466,443	\$ -	\$ -
Licenses, Permits & Franchises	16,502	143,787	556,434	1,553,357	1,553,357
Fines, Forfeitures & Penalties	-	-	-	1,030,731	1,030,731
Intergovernmental Revenues	115,623	294,744	103,368	1,659,546	1,659,546
Charges for Services	4,940,530	5,321,008	5,467,518	27,075,964	27,075,964
Miscellaneous Revenues	847,814	1,535,080	1,861,310	2,200,603	2,200,603
Residual Equity Transfer In	26,645	44,407	38,214	12,059	12,059
Total Revenue	\$ 6,266,393	\$ 7,805,469	\$ 8,493,287	\$ 33,532,260	\$ 33,532,260
Salaries & Benefits	\$ 6,151,427	\$ 6,323,056	\$ 7,253,714	\$ 22,505,401	\$ 22,505,401
Services & Supplies	1,841,352	2,614,341	2,870,222	11,967,783	11,967,783
Other Charges	32,442	53,122	93,040	451,634	451,634
Interfund Reimb	(745,971)	(274,500)	(429,000)	(1,030,000)	(1,030,000)
Intrafund Charges	339,136	515,124	549,810	3,848,551	3,848,551
Intrafund Reimb	(580,831)	(776,232)	(813,099)	(2,974,704)	(2,974,704)
Total Expenditures/Appropriations	\$ 7,037,555	\$ 8,454,911	\$ 9,524,687	\$ 34,768,665	\$ 34,768,665
Net Cost	\$ 771,162	\$ 649,442	\$ 1,031,400	\$ 1,236,405	\$ 1,236,405
Positions	57.7	56.6	54.6	188.0	188.0

#### 2013-14 PROGRAM INFORMATION

**BU: 5720000** Community Development

Appropriations Reimbursements Revenues Federal Revenues Revenues Realignment Pro 172 Fees Other Revenues Carryover Net Cost Positions Vehicles

**FUNDED** 

Program No. and Title: 001 CDD - Office of the Director and Administration

1,911,054 1,901,469 0 0 0 0 0 9,585 0 **0** 11.0 0

Program Type: Discretionary

Countywide Priority: 5 -- General Government

Strategic Objective: IS -- Internal Support

Program Description: This program exists to provide management, leadership, and administrative support to the Community Development Department.

Program No. and Title: <u>002</u> <u>CDD - Planning and Environmental Review</u>

12.031.627 837.313 0 1.109.546 0 0 8.357.330 848.994 0 878.444 45.6

Program Type: Mandated

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: C1 -- Develop and sustain livable and attractive neighborhoods and communities

Program Description: Planning & Environmental Review division administers land use programs and implements the provisions of the California

Environmental Quality Act (CEQA) as they apply to Sacramento County.

Program No. and Title: <u>003</u> <u>CDD - Code Enforcement</u>

5,905,284 770,000 200,000 350,000 0 0 1,962,030 2,265,293 0 **357,961** 36.5 23

**Program Type:** Discretionary

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: PS2 -- Keep the community safe from environmental hazards and natural disasters

Program Description: Code Enforcement investigates violations of housing, zoning and vehicle abatement laws in the unincorporated Sacramento County.

Staff tries to achieve voluntary compliance through notification and education. When necessary, legal procedures are used including boarding structures, removing junk and rubbish and junk vehicles, civil citations, criminal citations and demolition of dangerous buildings. The goal is to maintain and improve property values and the quality of life for residents, visitors and business owners.

Program No. and Title: 004 CDD - Building Permits and Inspection

11,677,751 10,000 0 0 0 0 11,660,993 6,758 0 **0** 67.4 41

Program Type: Mandated

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: PS2 -- Keep the community safe from environmental hazards and natural disasters

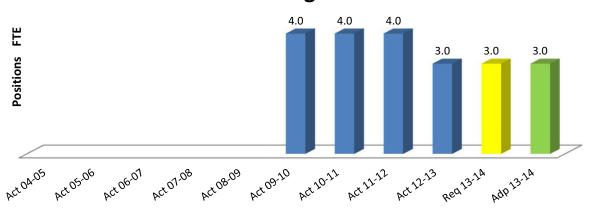
Program Description: Building Inspection provides inspection, plan review and permit issuance for all private construction in the County.

	Appropriation	s Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicle
Program No. and Title:	005 <u>CD</u>	D - Special Distr	<u>icts</u>									
	1,687,205	280,922	0	0	0	0	1,336,193	70,090	0	0	8.5	0
Program Type:	Self-Supp	orting										
Countywide Priority:		exible Mandated	Countywid	le/Municipa	al or Financial	Obligation	ons					
Strategic Objective:	FO Fi	nancial Obligation	n									
Program Description:		ram exists to prov vater and drainage			•	_	_					
Program No. and Title:	<u>006</u> <u>CD</u>	D - Site Improve	ment and	Permits								
	3,540,653	205,000	0	0	0	0	3,310,497	25,156	0	0	8.0	2
Program Type:	Mandated											
Countywide Priority:	1 Fl	exible Mandated	Countywid	le/Municipa	al or Financial	Obligation	ons					
Strategic Objective:	C1 De	evelop and sustain	n livable ar	nd attractive	neighborhoo	ds and co	mmunities					
	internal su road and t providing	and regulatory co apport for several ransit, sewer conr copies of plans ar te improvement p	Municipal nection, dra nd specifica	Services D ainage, and ations of Co	epartments by water connect ounty projects	reviewing ion fees. processi	g building The progr ng encroac	permits, ca am serves the	lculating and ne developm nits for cons	d assessing ent commu truction in	infrastru inity by	cture,
Program No. and Title:	007 <u>CD</u>	DD - Surveys										
	2,019,795	0	0	0	0	0	2,018,874	921	0	0	11.0	6
Program Type:	Mandated											
Countywide Priority:		exible Mandated	Countywid	le/Municina	al or Financial	Obligation	ons					
Strategic Objective:		evelop and sustain	•	•		_						
Program Description:	The Countered between	ty Surveyor provient in compliance of the Business and street County Surpublic facilities of the counce, improvement	des technic with regul d Profession rveyor is all perated and	cal review a atory requi ons code to so respons d maintaine	nd enforces corements and p maintain recordible for survey d by the coun	onditions erforms to rds of pro- ving and r	of approva echnical re operty bour napping of	al for final a view of reco daries and county roa	ords of surve survey mon ds as require	ey and corn aments con ed by Gove	er record trolling the rnment C	s as he ode
FUNDED	38,773,369	4,004,704	200,000	1,459,546	0	0	28,645,917	3,226,797	0	1,236,405	188.0	73

## **DEPARTMENTAL STRUCTURE**

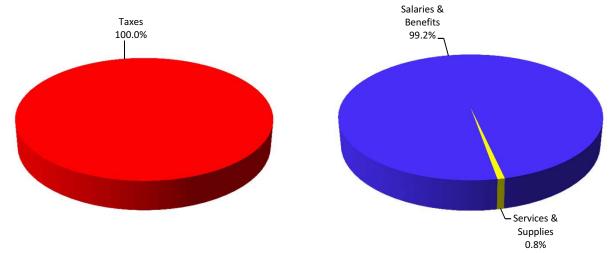


# **Staffing Trend**



# **Financing Sources**

# Financing Uses



Summary									
Classification	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors				
1	2	3	4	5	6				
Total Requirements	450,810	465,223	459,497	454,873	454,873				
Total Financing	450,810	465,223	459,497	454,873	454,873				
Net Cost	-	-	-	-					
Positions	4.0	3.0	3.0	3.0	3.0				

- The Capital SouthEast Connector is a proposed 35-mile roadway spanning from Interstate 5, south of Elk Grove, to Highway 50 in El Dorado County, just east of El Dorado Hills.
- The Connector will link communities in El Dorado and Sacramento Counties and the cities of Folsom, Rancho Cordova and Elk Grove, alleviating traffic congestion on Highway 50, Interstate 5 and State Route 99.
- The Connector is being planned to reduce the distance traveled and save time during rush hour, enabling drivers to use a more direct route for faster, safer travel.
- The County budget document reflects only the salary and benefit appropriations of the Connector Joint Powers Authority (JPA).

#### MISSION:

To provide our region with an enhanced level of mobility by relieving congestion on major area roadways, and by providing a more direct and efficient route between key destinations. To support our region's total vision for its future: a transportation facility designed with a clear understanding of environmental, community planning and economic priorities, and improved ease of travel, both for commuters and goods distribution.

#### **GOALS:**

- To enhance mobility and improve goods movement around the region.
- Efficiently link residential and employment centers in the corridor.
- Reduce congestion and hours of delay along overburdened freeway routes and existing twolane roadways.
- Provide a safe alternative to narrow two-lane rural roads that are being used as substitutes to congested local streets.
- Multi-modal with the reservation of room for transit and provisions for an off-street pedestrian, bike and equestrian trail running the entire length of the facility.

#### **SCHEDULE:**

**State Controller Schedule County of Sacramento** Schedule 15 County Budget Act Special Districts and Other Agencies January 2010 Financing Sources and Uses by Budget Unit by Object Fiscal Year 2013-14 2800000 - Connector Joint Powers Authority 028A - CONNECTOR JOINT POWERS AUTHORITY 2013-14 **Detail by Revenue Category** 2013-14 Adopted by 2011-12 2012-13 2012-13 and Expenditure Object the Board of Actual Actual Adopted Recommended Supervisors 2 Taxes \$ 450,810 \$ 465,223 \$ 459,497 \$ 454,873 \$ 454,873 Total Revenue \$ 450,810 \$ 465,223 \$ 459,497 \$ 454,873 \$ 454,873 Salaries & Benefits \$ 450,810 \$ 465,223 \$ 456,452 \$ 451,306 \$ 451,306 Services & Supplies 3.045 3.567 3,567 Total Financing Uses \$ 450,810 \$ 465,223 \$ 459,497 \$ 454,873 \$ 454,873 Total Expenditures/Appropriations \$ 450,810 \$ 465,223 \$ 459,497 \$ 454,873 \$ 454,873 Net Cost \$ **Positions** 4.0 3.0

Connector Joint Po	wers Au	thority								
Appropriations Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
001 Capital Southeast	Connector .	<u>JPA</u>								
454,873 0	0	454,873	0	0	0	0	0	0	3.0	0
Self-Supporting										
0 Specific Mandated	l Countywic	de/Municipa	al or Financial	Obligation	ıs					
T Bolster safe and ef	ficient mov	rement of pe	eople and goo	ds						
*			5-mile roadwa	y spanning	from Inte	erstate 5, so	outh of Elk C	Grove, to H	ighway 5	0 in El
	Appropriations Reimbursements  Oo1 Capital Southeast of 454,873 0  Self-Supporting 0 Specific Mandated T Bolster safe and el The Capital Southeast Cor	Appropriations Reimbursements Federal Revenues  Oo1 Capital Southeast Connector.  454,873 0 0  Self-Supporting 0 Specific Mandated Countywic T Bolster safe and efficient mov The Capital Southeast Connector is a	Proportions Remousements  Revenues  Revenues	Appropriations Reimbursements Federal Revenues Realignment  OO1 Capital Southeast Connector JPA  454,873 0 0 454,873 0  Self-Supporting  0 Specific Mandated Countywide/Municipal or Financial T Bolster safe and efficient movement of people and good The Capital Southeast Connector is a proposed 35-mile roadway	Appropriations Reimbursements Federal Revenues Realignment Pro 172  OO1 Capital Southeast Connector JPA  454,873 0 0 454,873 0 0  Self-Supporting  0 Specific Mandated Countywide/Municipal or Financial Obligation  T Bolster safe and efficient movement of people and goods  The Capital Southeast Connector is a proposed 35-mile roadway spanning	Appropriations Reimbursements Federal Revenues Realignment Pro 172 Fees  OO1 Capital Southeast Connector JPA  454,873 0 0 454,873 0 0 0  Self-Supporting 0 Specific Mandated Countywide/Municipal or Financial Obligations T Bolster safe and efficient movement of people and goods The Capital Southeast Connector is a proposed 35-mile roadway spanning from Interval Capital Southeast Connector is a proposed 35-mile roadway spanning from Interval Capital Southeast Connector is a proposed 35-mile roadway spanning from Interval Capital Southeast Connector is a proposed 35-mile roadway spanning from Interval Capital Southeast Connector is a proposed 35-mile roadway spanning from Interval Capital Southeast Connector is a proposed 35-mile roadway spanning from Interval Capital Southeast Connector is a proposed 35-mile roadway spanning from Interval Capital Southeast Connector is a proposed 35-mile roadway spanning from Interval Capital Southeast Connector is a proposed 35-mile roadway spanning from Interval Capital Southeast Connector is a proposed 35-mile roadway spanning from Interval Capital Southeast Connector is a proposed 35-mile roadway spanning from Interval Capital Southeast Connector is a proposed 35-mile roadway spanning from Interval Capital Southeast Capital South	Appropriations Reimbursements Federal Revenues Realignment Pro 172 Fees Other Revenues  Olimical Southeast Connector JPA  454,873 0 0 454,873 0 0 0 0 0  Self-Supporting 0 Specific Mandated Countywide/Municipal or Financial Obligations  T Bolster safe and efficient movement of people and goods  The Capital Southeast Connector is a proposed 35-mile roadway spanning from Interstate 5, so	Appropriations Reimbursements Federal Revenues Revenues Realignment Pro 172 Fees Other Revenues Carryover  OO1 Capital Southeast Connector JPA  454,873 0 0 454,873 0 0 0 0 0 0 0 0  Self-Supporting 0 Specific Mandated Countywide/Municipal or Financial Obligations  T Bolster safe and efficient movement of people and goods  The Capital Southeast Connector is a proposed 35-mile roadway spanning from Interstate 5, south of Elk Capital Southeast Connector is a proposed 35-mile roadway spanning from Interstate 5, south of Elk Capital Southeast Connector is a proposed 35-mile roadway spanning from Interstate 5, south of Elk Capital Southeast Connector is a proposed 35-mile roadway spanning from Interstate 5, south of Elk Capital Southeast Connector is a proposed 35-mile roadway spanning from Interstate 5, south of Elk Capital Southeast Connector is a proposed 35-mile roadway spanning from Interstate 5, south of Elk Capital Southeast Connector is a proposed 35-mile roadway spanning from Interstate 5, south of Elk Capital Southeast Connector is a proposed 35-mile roadway spanning from Interstate 5, south of Elk Capital Southeast Connector is a proposed 35-mile roadway spanning from Interstate 5, south of Elk Capital Southeast Connector is a proposed 35-mile roadway spanning from Interstate 5, south of Elk Capital Southeast Connector is a proposed 35-mile roadway spanning from Interstate 5, south of Elk Capital Southeast Connector is a proposed 35-mile roadway spanning from Interstate 5, south of Elk Capital Southeast Connector is a proposed 35-mile roadway spanning from Interstate 5, south of Elk Capital Southeast Connector is a proposed 35-mile roadway spanning from Interstate 5, south of Elk Capital Southeast Connector is a proposed 35-mile roadway spanning from Interstate 5, south of Elk Capital Southeast Connector is a proposed 35-mile roadway spanning from Interstate 5, south of Elk Capital Southeast Connector is a proposed 35-mile roadway spanning from Interstate 5, south of Elk Capital Southeast Connector is	Appropriations Reimbursements Federal Revenues Realignment Pro 172 Fees Other Revenues Carryover Net Cost  OO1 Capital Southeast Connector JPA  454,873 0 0 454,873 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Appropriations Reimbursements Federal Revenues Realignment Pro 172 Fees Other Revenues Carryover Net Cost Positions  OO1 Capital Southeast Connector JPA  454,873 0 0 454,873 0 0 0 0 0 0 0 0 0 0 0 3.0  Self-Supporting 0 Specific Mandated Countywide/Municipal or Financial Obligations  T Bolster safe and efficient movement of people and goods  The Capital Southeast Connector is a proposed 35-mile roadway spanning from Interstate 5, south of Elk Grove, to Highway 5

# CONSOLIDATED UTILITIES BILLING SERVICES

Summary									
Classification	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors				
1	2	3	4	5	6				
Total Requirements	9,751,739	10,025,301	11,229,374	-	-				
Total Financing	9,985,393	7,785,143	11,229,374	-					
Net Cost	(233,654)	2,240,158		-					
Positions	51.8	49.8	51.8	0.0	0.0				

#### PROGRAM DESCRIPTION:

Consolidated Utilities Billing and Services (CUBS) provides service and support in the following manner:

- Performs billing and collection services as well as operates a customer service contact center
  for the departments that provide utility services (refuse, water, sewer, and stormwater drainage)
  as well as the City of Citrus Heights for stormwater drainage and the County Landfill for credit
  accounts.
- Provides billing and collection services for County Code Enforcement for their annual Rental Housing Code Compliance fee and for City of Citrus Heights Code Enforcement for their annual Housing Stock Conservation fee.
- The functions and budget for this unit were transferred to the Department of Finance (Budget Unit 3230000) beginning in Fiscal Year 2013-14. Net assets will be reconciled and transferred to Budget Unit 3230000.

#### FOR INFORMATION ONLY

#### SCHEDULE:

State Controller Schedule County Budget Act January 2010	Оре	eration of Inte	err	acramento nal Service Fr r 2013-14	unc	d			Schedule 10
				Fund 7 Service Acti Budget I	vity	Consoli	dat	BLIC WORKS-0 ted Utilities Bil	
Operating Detail		2011-12 Actual		2012-13 Actual		2012-13 Adopted	Re	2013-14 ecommended	2013-14 Adopted by the Board of Supervisor
1		2		3		4		5	6
Operating Revenues									
Charges for Service	\$	1,973,908	\$	1,160,213	\$	4,514,757	\$	-	\$
Total Operating Revenues	\$	1,973,908	\$	1,160,213	\$	4,514,757	\$	-	\$
Operating Expenses									
Salaries/Benefits	\$	3,782,065	\$	3,776,470	\$	4,053,540	\$	-	\$
Services & Supplies		5,545,388		5,951,433		6,848,862		-	
Other Charges		389,596		269,268		295,036		-	
Total Operating Expenses	\$	9,717,049	\$	9,997,171	\$	11,197,438	\$		\$
Operating Income (Loss)	\$	(7,743,141)	\$	(8,836,958)	\$	(6,682,681)	\$		\$
Non-Operating Revenues (Expenses)									
Other Financing	\$	2,556	\$	2,647	\$	2,647	\$	-	\$
Other Revenues		26,460		(1,128,448)		30,489		-	
Fines/Forefeitures/Penalties		7,982,469		7,750,731		6,681,481		-	
Total Non-Operating Revenues (Expenses)	\$	8,011,485	\$	6,624,930	\$	6,714,617	\$		\$
Income Before Capital Contributions and Transfers	\$	268,344	\$	(2,212,028)	\$	31,936	\$	-	\$
Intrafund Charges		34,690		28,130		31,936		-	
Change In Net Assets	\$	233,654	\$	(2,240,158)	\$	-	\$	-	\$
Net Assets - Beginning Balance		2,226,557		2,460,211		2,460,211		220,053	220,0
Equity and Other Account Adjustments		-		-		-		-	
Net Assets - Ending Balance	\$	2,460,211	\$	220,053	\$	2,460,211	\$	220,053	\$ 220,0
Positions		51.8		49.8		51.8		0.0	
Dougrass Tis Te									20114 001
Revenues Tie To Expenses Tie To									SCH 1, COL SCH 1, COL

# DEPARTMENT OF ENVIRONMENTAL REVIEW AND ASSESSMENT

Summary										
Classification	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors					
1	2	3	4	5	6					
Total Requirements	178,102	-								
Total Financing	196,073	-			-					
Net Cost	(17,971)	-								

#### **PROGRAM DESCRIPTION:**

Effective July 31, 2011, the Department of Environmental Review and Assessment was consolidated into the Department of Community Development (see Budget Unit 5720000 for description).

## FOR INFORMATION ONLY

#### **SCHEDULE:**

State Controller Schedule County Budget Act De January 2010	etail	of Financing S Govern	ourc men	acramento es and Finan Ital Funds 2013-14	ncir	ng Uses			Schedule 9	
		Budget Ur	nit	56900	00 -	- Environm	en	tal Review And	Assessment	
		Functio		_		PROTECTION	NC			
		Activi	•			otection				
		Fun	nd	001A -	- GI	ENERAL				
Detail by Revenue Category and Expenditure Object		2011-12 Actual	_	2012-13 Actual		2012-13 Adopted	F	2013-14 Recommended	2013-14 Adopted by the Board o Supervisors	f
1		2		3		4		5	6	_
Charges for Services	\$	189,465	\$	- :	\$		- \$	-	\$	-
Residual Equity Transfer In		6,608		-			-	-		-
Total Revenue	\$	196,073	\$	- :	\$		- \$	-	\$	-
Salaries & Benefits	\$	178,136	\$	- :	\$		- \$	-	\$	-
Services & Supplies		(34)		-			-	-		-
Total Expenditures/Appropriations	\$	178,102	\$	- :	\$		- \$	-	\$	-
Net Cost	\$	(17,971)	\$	- :	\$		- \$	-	\$	-

Summary										
Classification	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors					
1	2	3	4	5	6					
Total Requirements	5,134,813	4,959,691	212,818	351,873	351,873					
Total Financing	6,996,597	6,393,201	212,818	351,873	351,873					
Net Cost	(1,861,784)	(1,433,510)	-	-	-					
Positions	3.0	2.0	2.0	2.0	2.0					

- The Department of Flood Management houses the County employees serving the Sacramento Area Flood Control Agency (SAFCA).
- SAFCA collaborates with local, state and federal agencies to provide planning, development, implementation, management and financing for flood protection activities within the Sacramento region.

#### MISSION:

To reduce flood risk thereby minimizing the impacts of floods on human safety, health, and welfare; and, consistent with these flood risk reduction goals, to preserve and enhance the environmental and aesthetic values that floodways and floodplains contribute to the quality of life in the Sacramento region.

#### GOAL:

Provide the region with at least a 100-year level of flood protection as quickly as possible while seeking a 200-year or greater level of protection over time. Under the Sacramento Area Flood Control Agency Act of 1990, the California Legislature has given SAFCA broad authority to finance flood control projects and has directed the Agency to carry out its flood protection responsibilities in ways that provide optimum protection to the natural environment.

#### **SCHEDULE:**

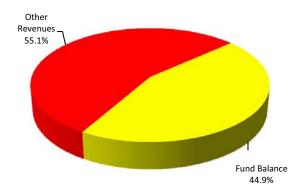
State Controller Schedule **County of Sacramento** Schedule 15 County Budget Act Special Districts and Other Agencies January 2010 Financing Sources and Uses by Budget Unit by Object Fiscal Year 2013-14 3252660 - Department of Flood Management 325A - SACRAMENTO AREAD FLOOD CONTROL AGENCY 2013-14 **Detail by Revenue Category** 2011-12 2012-13 2012-13 2013-14 Adopted by and Expenditure Object Recommended the Board of Actual Actual Adopted **Supervisors** Revenue from Use Of Money & Propesty 58.141 \$ 112.979 \$ - \$ - \$ Charges for Services 6,260,161 6,236,157 212,818 351,873 351,873 Miscellaneous Revenues 7,000 43,759 Other Financing Sources 163,089 Residual Equity Transfer In 508,206 306 Total Revenue \$ 6,996,597 \$ 6,393,201 \$ 212,818 \$ 351,873 \$ 351,873 342,168 Salaries & Benefits \$ 23,753 \$ 15,143 \$ 179,900 \$ 342,168 \$ Services & Supplies 4,398,490 3,877,594 11,712 6,804 6,804 Other Charges 712,570 1,066,954 21,206 2,901 2,901 351,873 Total Financing Uses \$ 5,134,813 \$ 4,959,691 \$ 212,818 \$ 351,873 \$ 212,818 \$ 351,873 \$ Total Expenditures/Appropriations \$ 5,134,813 \$ 4,959,691 \$ 351,873 (1,861,784)\$ (1,433,510) \$ **Positions** 2.0 2.0 2.0

BU: 3252660	Departmen	t of Floo	d Manag	gement								
	Appropriations Rei	imbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED  Program No. and Title	: <u>001</u> Departn	nent of Floo	d Manager	nent								
	351,873	0	0	0	0	0	0	351,873	0	0	2.0	0
Program Type: Countywide Priority: Strategic Objective:	Mandated  1 Flexibl  PS2 Keep th		•	•	al or Financial	Ü						
Program Description:	Collaborates w flood protectio hundred year le	n activities v	vithin the S	acramento	region. SAFC	A's immed	iate goal i	s to provid	e the region	with at leas	st a one	Ü
FUNDED	351,873	0	0	0	0	0	0	351,873	0	0	2.0	0

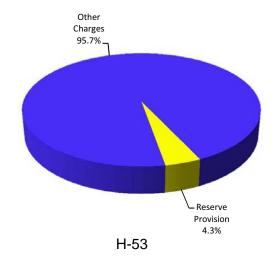
# DEPARTMENTAL STRUCTURE JEFF LEATHERMAN, DIRECTOR



**Financing Sources** 



## **Financing Uses**



Summary											
Classification	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors						
1	2	3	4	5	6						
Total Requirements	19,396	19,124	30,698	36,525	36,525						
Total Financing	29,979	35,535	30,698	36,525	36,525						
Net Cost	(10,583)	(16,411)	-	-							

- Funding comes from the fines levied for violations of the State Fish and Game Code occurring in the County of Sacramento.
- Funds deposited in the Fish and Game Propagation Program must be expended on activities related to fish and game, including education.
- The Recreation and Park Commission makes annual recommendations to the Board of Supervisors regarding allocation of this fund.
- Funds are primarily used to support the Effie Yeaw Nature Center through a contribution to the American River Natural History Association non-profit that is currently operating the Center through a lease agreement.

#### MISSION:

To provide educational programs to Sacramento County residents regarding the importance of the local watersheds and fisheries.

#### GOAL:

Grow community stewardship of local watersheds, wildlife and natural resources.

#### **FUND BALANCE CHANGES FOR 2012-13:**

The fund balance increased by \$5,287 over the prior year and is associated with higher than anticipated revenues related to citations and fines from Fish and Game code vi9olations within Sacramento County..

#### **ADOPTED BUDGET RESERVE BALANCES FOR 2013-14:**

#### Reserve for Future Services – \$24,440.

Reserve is maintained to provide consistent support of educational programs at Effie Yeaw Nature Center through contributions to the American River Natural History Association. Reserve reflects increase of \$1,567.

Schedule 9

#### **SCHEDULE:**

State Controller Schedule County of Sacrame

County Budget Act January 2010 County of Sacramento
Detail of Financing Sources and Financing Uses
Governmental Funds
Fiscal Year 2013-14

Budget Unit Function 6460000 - Fish And Game Propagation RECREATION & CULTURAL SERVICES

Activity

**Recreation Facilities** 

Fund

002A - FISH AND GAME

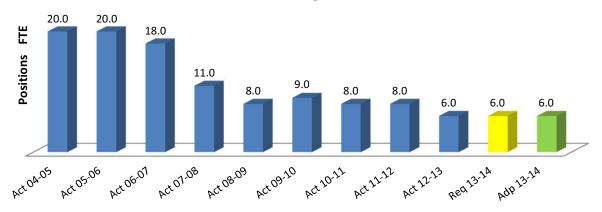
Detail by Revenue Category and Expenditure Object	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommended	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Fund Balance	\$ 9,245	\$ 10,583	\$ 10,583	\$ 16,410	\$ 16,410
Fines, Forfeitures & Penalties	20,644	24,781	20,000	20,000	20,000
Revenue from Use Of Money & Property	90	171	115	115	115
Total Revenue	\$ 29,979	\$ 35,535	\$ 30,698	\$ 36,525	\$ 36,525
Reserve Provision	\$ -	\$ 2,537	\$ 2,537	\$ 1,567	\$ 1,567
Other Charges	19,396	16,587	28,161	34,958	34,958
Total Expenditures/Appropriations	\$ 19,396	\$ 19,124	\$ 30,698	\$ 36,525	\$ 36,525
Net Cost	\$ (10,583)	\$ (16,411)	\$ -	\$ -	\$ -

BU: 6460000	Fish and Ga	me Prop	pagation	1								
	Appropriations Reim	ibursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
Program No. and Title:	: <u>001</u>	Game Pro	pagation									
	36,525	0	0	0	0	0	0	20,115	16,410	0	0.0	0
Program Type:	Discretionary											
Countywide Priority:	4 Sustaina	ble and Liv	able Comr	nunities								
Strategic Objective:	C1 Develop	and sustain	n livable ar	nd attractive	e neighborhoo	ds and con	nmunities					
Program Description:	Interpretive educ historical resource						-					and
FUNDED	36,525	0	0	0	0	0	0	20,115	16,410	0	0.0	0

# DEPARTMENTAL STRUCTURE JEFF LEATHERMAN, DIRECTOR



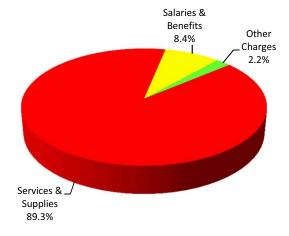
# **Staffing Trend**



# **Financing Sources**

# Charges For ReimburseServices ments 39.4% 4.7% Other Revenues 55.9%

# **Financing Uses**



	Summary										
Classification	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors						
1	2	3	4	5	6						
Total Requirements	7,428,185	7,442,228	7,487,862	7,500,548	7,500,548						
Total Financing	6,496,357	6,814,661	7,487,862	7,500,548	7,500,548						
Net Cost	931,828	627,567	-	-	-						
Positions	8.0	6.0	6.0	6.0	6.0						

Manage three championship golf courses with fee management agreements: Ancil Hoffman, Cherry Island and Mather Golf Course. Manage long-term lease for Campus Commons Golf Course.

#### MISSION:

To provide the highest quality public golf course facilities and services to the widest range of county residents and visitors to the region, at competitive prices.

#### GOAL:

To make Sacramento County a destination for golfers and increase the number of rounds played on county golf courses.

#### **SIGNIFICANT DEVELOPMENTS DURING 2012-13:**

- Continued to improve drainage at Mather Golf Course.
- Made improvements to restaurant at Ancil Hoffman Golf Course.
- Completed driving range equipment upgrades at Mather Golf Course.

#### **SIGNIFICANT CHANGES FOR 2013-14:**

A Request For Proposal will be released for the Fee Management Agreement for Ancil Hoffman Restaurant and Pro Shop.

#### **FUND BALANCE CHANGES FOR 2012-13:**

The improvement in fund balance of \$297,675 is due to revenues for golf merchandise sales, lessons, cart rentals and range, food and beverage, and golf rounds exceeding budget.

Schedule 9

#### **SCHEDULE:**

**State Controller Schedule** 

County Budget Act January 2010

**County of Sacramento**Detail of Financing Sources and Financing Uses Governmental Funds

Fiscal Year 2013-14

6470000 - Golf **Budget Unit** 

**RECREATION & CULTURAL SERVICES** Function

Activity **Recreation Facilities** 

Fund 018A - GOLF

Detail by Revenue Category and Expenditure Object	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommended	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Fund Balance	\$ (1,218,554)	\$ (930,379)	\$ (930,379)	\$ (627,567)	\$ (627,567)
Reserve Release	116,128	-	-	-	-
Revenue from Use Of Money & Property	4,047,693	4,271,107	3,983,130	4,062,379	4,062,379
Charges for Services	3,509,124	3,392,941	3,385,279	3,361,154	3,361,154
Miscellaneous Revenues	39,142	79,150	1,047,990	704,071	704,071
Residual Equity Transfer In	2,824	1,842	1,842	511	511
Total Revenue	\$ 6,496,357	\$ 6,814,661	\$ 7,487,862	\$ 7,500,548	\$ 7,500,548
Salaries & Benefits	\$ 664,839	\$ 656,764	\$ 635,258	\$ 666,479	\$ 666,479
Services & Supplies	5,379,354	6,422,758	5,711,465	5,682,841	5,682,841
Other Charges	297,751	168,987	147,420	176,048	176,048
Interfund Charges	1,186,241	1,093,719	1,093,719	1,074,346	1,074,346
Interfund Reimb	(100,000)	(900,000)	(100,000)	(100,000)	(100,000)
Intrafund Charges	409,533	391,257	391,257	305,722	305,722
Intrafund Reimb	(409,533)	(391,257)	(391,257)	(304,888)	(304,888)
Total Expenditures/Appropriations	\$ 7,428,185	\$ 7,442,228	\$ 7,487,862	\$ 7,500,548	\$ 7,500,548
Net Cost	\$ 931,828	\$ 627,567	\$ -	\$ -	\$ -
Positions	8.0	6.0	6.0	6.0	6.0

6470000

BU: 6470000	Golf										
	Appropriations Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED											
Program No. and Title	: <u>001</u> <u>Golf</u>										
	7,905,436 404,888	0	0	0	0	8,041,536	86,579	-627,567	0	6.0	2
Program Type:	Discretionary										
Countywide Priority:	4 Sustainable and Li	vable Comr	nunities								
Strategic Objective:	C1 Develop and susta	in livable an	nd attractive	neighborhoo	ds and co	mmunities					
Program Description:	Management of four public for Campus Commons Gol	_	es: Ancil H	offman, Cherr	y Island a	and Mather	Golf Cour	se, and long-	-term lease	managen	nent
FUNDED	7,905,436 404,888	0	0	0	0	8,041,536	86,579	-627,567	0	6.0	2

# MISSION OAKS MAINTENANCE AND IMPROVEMENT ASSESSMENT DISTRICT

Summary										
Classification	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors					
1	2	3	4	5	6					
Total Requirements	1,176,297	1,388,566	1,934,000	1,803,000	1,803,000					
Total Financing	1,647,109	1,909,219	1,934,000	1,803,000	1,803,000					
Net Cost	(470,812)	(520,653)	-	-						

#### PROGRAM DESCRIPTION:

The Mission Oaks Maintenance and Improvement Assessment District was approved by the voters in July of 1998 to provide funding for maintenance and improvement projects within the Mission Oaks Recreation and Park District. A new ballot measure was approved by voters in 2006, increasing the previously established rate and including an annual Consumer Price index not to exceed three percent in any one year.

#### **SIGNIFICANT DEVELOPMENTS DURING 2012-13:**

- Gibbons Park Completed the Mission Oaks Community Center an Americans with Disabilities
  Ac t (ADA) restroom reconstruction project and improvements to the Activity room. Replaced
  the outdoor restroom facility.
- Ashton Park Replace Picnic Shelter, added new tables and group barbecue.
- Installed solar lights to existing flag poles.
- District wide irrigation upgrades multi-year sustainability project.

#### **SIGNIFICANT CHANGES FOR 2013-14:**

- Mission North Park Restroom replacement, parking lot overlay and striping.
- Gibbons Park Auditorium improvements including a new exit door, exit walkway, ceiling fans and lighting, replace wainscot and acoustical panels, etc.
- Eastern Oak Park Playground equipment replacement.
- Maddox Park New picnic shelter and tables.
- Ashton Park Repair, overlay and striping of three tennis courts.
- Swanston Park Install two solar parking lot lights. Begin plans for replacement of outdoor restroom facility.
- District wide irrigation upgrades multi-year sustainability project.

#### **FUND BALANCE CHANGES FOR 2012-13:**

The available fund balance decreased by \$150,161 from the prior year due to the carryover of funding for a couple of construction projects.

# MISSION OAKS MAINTENANCE AND IMPROVEMENT ASSESSMENT DISTRICT

#### **SCHEDULE:**

**State Controller Schedule** 

County of Sacramento

Schedule 15

County Budget Act January 2010 Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2013-14

9336001 - Mission Oaks Maint/Improvement Dist 336B - MISSION OAKS MAINT & IMPROVEMENT ASSESMENT DIST

Detail by Revenue Category and Expenditure Object	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommended	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Fund Balance	\$ 660,734	\$ 670,814	\$ 670,814	\$ 520,653	\$ 520,653
Reserve Release	19,656	273,829	273,829	286,727	286,727
Revenue from Use Of Money & Prope	erty 8,092	10,300	7,500	7,500	7,500
Intergovernmental Revenues	19,058	20,135	20,000	20,000	20,000
Charges for Services	75,727	43,861	76,857	78,120	78,120
Miscellaneous Revenues	863,807	890,252	885,000	890,000	890,000
Residual Equity Transfer In	35	28	-	-	-
Total Revenue	\$ 1,647,109	\$ 1,909,219	\$ 1,934,000	\$ 1,803,000	\$ 1,803,000
Services & Supplies	\$ 520,044	\$ 525,764	\$ 645,000	\$ 717,000	\$ 717,000
Capital Assets					
Improvements	656,253	862,802	1,129,000	906,000	906,000
Equipment	-	-	-	30,000	30,000
Total Capital Assets	656,253	862,802	1,129,000	936,000	936,000
Appropriation for Contingencies	\$ -	\$ -	\$ 160,000	\$ 150,000	\$ 150,000
Total Financing Uses	\$ 1,176,297	\$ 1,388,566	\$ 1,934,000	\$ 1,803,000	\$ 1,803,000
Total Expenditures/Appropriations	\$ 1,176,297	\$ 1,388,566	\$ 1,934,000	\$ 1,803,000	\$ 1,803,000
Net Cost	\$ (470,812)	\$ (520,653)	<b>¢</b> _	\$ -	<b>¢</b>

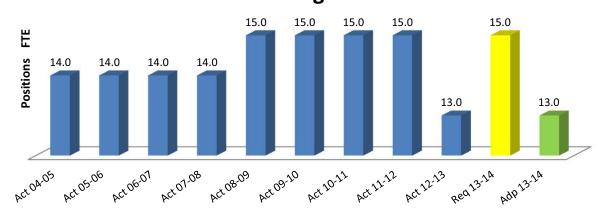
# MISSION OAKS MAINTENANCE AND IMPROVEMENT ASSESSMENT DISTRICT

BU: 9336001	Mission Oaks Mair	tenance	Assessn	nent Distri	ict						
	Appropriations Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicle
FUNDED											
Program No. and Title	: <u>001</u> <u>Mission Oaks Rec</u>	reation and	Park Distr	ict/Improvem	ent Assessi	nent Disi	<u>trict</u>				
	1,803,000 0	0	0	0	0	0	1,282,347	520,653	0	0.0	0
Program Type:	Discretionary										
Countywide Priority:	4 Sustainable and L	ivable Com	munities								
Strategic Objective:	C1 Develop and susta	in livable a	nd attractive	e neighborhoo	ds and con	nmunities	;				
Program Description:	Funding Source for maint	enance and i	mproveme	nt projects wit	hin the Mi	ssion Oal	ks Park Dist	rict			
FUNDED	1,803,000 0	0	0	0	0	0	1,282,347	520,653	0	0.0	0

## **DEPARTMENTAL STRUCTURE**

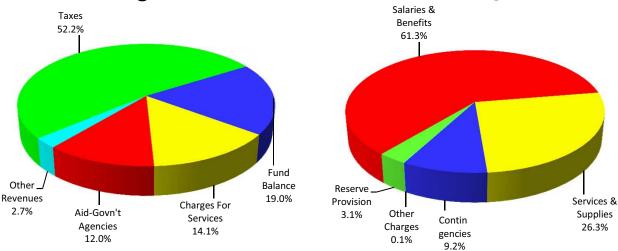


# **Staffing Trend**



## **Financing Sources**

# **Financing Uses**



Summary											
Classification	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board o Supervisors						
1	2	3	4	5	6						
Total Requirements	3,520,335	3,418,101	4,050,458	3,899,152	3,899,152						
Total Financing	3,955,578	4,157,356	4,050,458	3,899,152	3,899,152						
Net Cost	(435,243)	(739,255)	-	-							
Positions	15.0	13.0	15.0	13.0	13.0						

The Mission Oaks Recreation and Park District is a dependent special district governed by a five-member Advisory Board of Directors appointed by the Sacramento County Board of Supervisors; the Board of Supervisors serves as the district's ex officio board of directors. It covers a 9.1 square mile area in the Arden-Arcade and Carmichael communities of Sacramento County, an area of approximately 57,216 residents. The Mission Oaks Recreation and Park District:

- Provides recreation programs and services to residents, including preschoolers, youth, adults, and senior adults.
- Maintains 11 District-owned parks (88.75 acres).
- Maintains four school parks (13.7 acres).
- Maintains Hazelwood Greens, a county owned drainage retention basin (1.8 acres).

#### MISSION:

Mission Oaks Recreation and Park District provides unique neighborhood destinations for recreation and personal enrichment.

#### VISION:

Mission Oaks Recreation and Park District creates healthy, attractive, exciting and sustainable parks and recreational services that transform the communities we serve.

#### **GOALS:**

- Increase communication of the value of programs and services.
- Ensure the delivery of services and facilities for the benefit of current and future generations.
- Create continuity in District staffing infrastructure to maintain the communities' existing and future confidence in District leadership and management.
- Ensure financial stability while meeting community expectations and responsibility and responding to opportunities for growth.

#### **SIGNIFICANT DEVELOPMENTS DURING FISCAL YEAR 2012-13:**

- Completion of the District's Master Plan update for 2013-2023.
- Park Improvements are described within the Mission Oaks Parks and Recreation Maintenance and Improvement District Budget.

#### **SIGNIFICANT CHANGES FOR 2013-14:**

- Adoption of the 2013-2023 Master Plan Update.
- Appropriations have increased by \$65,317 due primarily to a proposed new concert series in the parks and a contribution to the Sheriff's Community Impact Program. Other moderate increases are spread throughout the budget to cover general price increases.
- The Fiscal Year 2013-14 will realize the second year of the loan repayment from the Carmichael Recreation and Park District.

#### **FUND BALANCE CHANGES FOR 2012-13:**

The available fund balance decreased by \$295,982 from the prior year due to cost increases across the board in several accounts.

#### STAFFING LEVEL CHANGES FOR 2013-14:

The following 2.0 Full Time Equivalent positions were deleted:

Total	2.0
Recreation Services Supervisor	<u>1.0</u>
Executive Assistant	1.0

#### SCHEDULE:

State Controller Schedule County Budget Act January 2010 Financii	Special Districts ng Sources and U	of Sacramento s and Other Ager Jses by Budget U ear 2013-14			Schedule 15
		9336100 -		Recreation And P	
Detail by Revenue Category and Expenditure Object	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommended	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Fund Balance	\$ 849,702 \$	1,035,239	1,035,239	\$ 739,257	\$ 739,257
Taxes	1,999,037	1,970,316	1,965,219	2,035,895	2,035,895
Revenue from Use Of Money & Prope	rty 62,083	75,067	62,000	66,000	66,000
Intergovernmental Revenues	403,739	475,439	448,000	469,000	469,000
Charges for Services	592,801	532,166	505,000	550,000	550,000
Miscellaneous Revenues	48,216	69,129	35,000	39,000	39,000
Total Revenue S	\$ 3,955,578 \$	4,157,356	4,050,458	\$ 3,899,152	\$ 3,899,152
Reserve Provision	73,017 \$	130,508 \$	130,508	\$ 122,152	\$ 122,152
Salaries & Benefits	2,244,406	2,176,099	2,315,589	2,389,595	2,389,595
Services & Supplies	830,581	859,662	992,361	1,025,405	1,025,405
Other Charges	372,331	251,832	252,000	2,000	2,000
Appropriation for Contingencies	-	-	360,000	360,000	360,000
Total Financing Uses	\$ 3,520,335 \$	3,418,101	4,050,458	\$ 3,899,152	\$ 3,899,152
Total Expenditures/Appropriations	\$ 3,520,335 \$	3,418,101	4,050,458	\$ 3,899,152	\$ 3,899,152
Net Cost S	\$ (435,243) \$	(739,255)	-	\$ -:	\$
Positions	15.0	13.0	15.0	13.0	13.0

BU: 9336100	00 Mission Oaks Recreation and Park District											
	Appropriations Rein	mbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
Program No. and Title	: <u>001</u>	Oaks Recre	ation and	Park Distr	<u>ict</u>							
	3,899,152	0	0	0	0	0	0	3,159,895	739,257	0	13.0	0
Program Type:	Discretionary											
Countywide Priority:	4 Sustain	able and Liv	able Comn	nunities								
Strategic Objective:	C1 Develop	p and sustain	livable an	d attractive	e neighborhoo	ds and con	nmunities					
Program Description:	Provide park fa	cilities and r	ecreation s	ervices in S	Sacramento C	ounty						
FUNDED	3,899,152	0	0	0	0	0	0	3,159,895	739,257	0	13.0	0

Summar	у				
2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors	
2	3	4	5	6	
208,548	-			-	
218,217	-			-	
(9,669)	-			-	
	2011-12 Actual 2 208,548 218,217	Actual   Actual	2011-12 2012-13 Actual 2012-13 Adopted  2 3 4 208,548 - 218,217 -	2011-12 Actual Actual 2012-13 Actual 2013-14 Recommend  2 3 4 5 208,548	

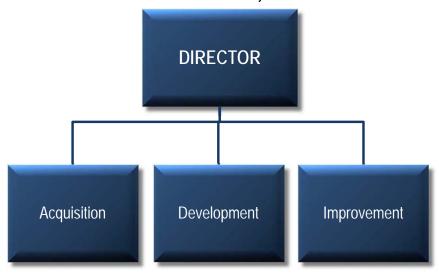
- Effective April 24, 2011, the Department of Neighborhood Services' neighborhood services function consolidated into the Department of Community Development Neighborhood Services Division (see Budget Unit 5720000 for description).
- Effective April 24, 2011, the Department of Neighborhood Services' code enforcement function consolidated into the Building and Code Enforcement Department Code Enforcement Division.
  - Effective July 1, 2013, the Department of Building and Code Enforcement was consolidated into the Department of Community Development (see Budget Unit 5720000).

#### FOR INFORMATION ONLY

#### SCHEDULE:

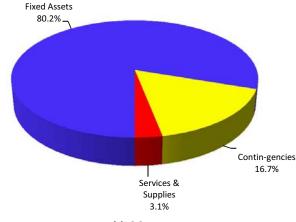
State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2013-14							Schedule 9
		Budget U	nit	57600	00 - Neighbo	hood	Services	
		Function	on	GENE	RAL			
		Activ	ity	Promotion				
	Fund			001A ·	- GENERAL			
Detail by Revenue Category and Expenditure Object		2011-12 Actual	_	2012-13 Actual	2012-13 Adopted		2013-14 ommended	2013-14 Adopted by the Board of Supervisors
1		2		3	4		5	6
Prior Yr Carryover	\$	218,217	\$	-	\$	- \$	-	\$
Total Revenue	\$	218,217	\$	-	\$	- \$	-	\$
Services & Supplies	\$	(9,669)	\$	-	\$	- \$	-	\$
Interfund Charges		218,217		-		-	-	
Total Expenditures/Appropriations	\$	208,548	\$	-	\$	- \$	-	\$
Net Cost	\$	(9,669)	\$	-	\$	- \$	-	\$

# DEPARTMENTAL STRUCTURE JEFF LEATHERMAN, DIRECTOR



# Fund Balance 38.0% Aid-Govn't Agencies 7.6% Reimbursements 31.2%

## **Financing Uses**



	Summar	у			
Classification  1 Total Requirements Total Financing	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	371,286	436,814	2,140,817	2,224,925	2,224,925
Total Financing	1,214,548	1,613,170	2,140,817	2,224,925	2,224,925
Net Cost	(843,262)	(1,176,356)	-	-	-

The budget unit provides for acquisition, development and improvement of County Regional Park's properties and is funded by grants, donations and other one-time funding sources.

#### MISSION:

To acquire and develop land and other facilities for the recreational use of the residents of Sacramento County and to restore and protect the fragile ecological balance of our natural habitats so that the diverse and abundant wildlife can continue to thrive.

#### **SIGNIFICANT DEVELOPMENTS DURING 2012-13:**

- Completed several projects on the Jedediah Smith Memorial Trail in the American River Parkway, funded by Measure A.
- Completed repairs to the Gibson Ranch House, funded by Proposition 40.

#### **SIGNIFICANT CHANGES FOR 2013-14:**

- Complete upgrades and repairs to the Discovery Park sewer system.
- Continue improvements to the Jedediah Smith Memorial Trail in the American River Parkway, funded by Measure A, including: restriping approximately 18 miles of trail, erosion improvements at Mile 16, erosion improvements to the Jim Jones Bridge, and completion of a connector trail at Chase Drive.
- Complete new asphalt parking area outside of the Cherry Island Soccer Complex front entrance, to include four spaces, two of which will meet ADA standards. The front entry gate will be replaced, and an ADA accessible walk-in entry will be established.

#### 2013-14 CAPITAL IMPROVEMENT PLAN (CIP) OPERATING IMPACT:

- The adopted budget includes five capital projects anticipated to be completed this fiscal year with no measurable impact on the operating budget. Some cost savings should be realized with sewer system repairs.
- For more detailed information regarding operating impacts by project, please refer to Volume II, the Five-Year Capital Improvement Plan.

#### **FUND BALANCE CHANGES FOR 2012-13:**

Fund balance has increased by \$23,001 because of lower than budgeted expenditures.

#### **ADOPTED BUDGET RESERVE BALANCES FOR 2013-14:**

- Reserve for American River Parkway \$3,365.
  - Reserve is maintained to provide funding for capital projects in the American River Parkway. Reserve reflects no change.
- Reserve for Loan to CSA4C \$8,986.
  - Reserve is maintained to provide funding for capital projects in the CSA 4C. Reserve reflects no change.

#### **SCHEDULE:**

State Controller Schedule
County Budget Act
January 2010

County Budget Act
County Budget Act
Schedule 9

County Budget Act
Detail of Financing Sources and Financing Uses
Governmental Funds
Fiscal Year 2013-14

Budget Unit 6570000 - Park Construction
Function GENERAL

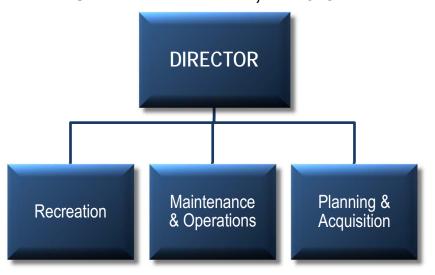
Activity Plant Acquisition

Fund 006A - PARKS CONSTRUCTION

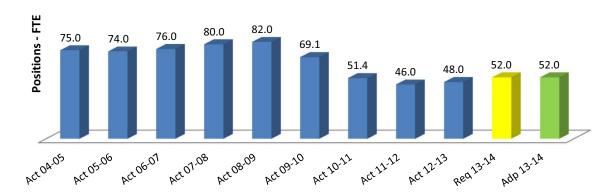
Detail by Revenue Category and Expenditure Object	2011-12 Actual	al Actual		2012-13 Adopted	2013-14 Recommended		2013-14 Adopted by he Board of Supervisors
1	2		3	4	5		6
Fund Balance	\$ (646,267)	\$	1,205,374	\$ 1,205,374	\$ 1,228,375	\$	1,228,375
Revenue from Use Of Money & Property	2,505		7,524	-	-	-	-
Intergovernmental Revenues	1,840,726		375,190	386,481	246,550	)	246,550
Miscellaneous Revenues	17,242		24,985	548,865	750,000	)	750,000
Residual Equity Transfer In	342		97	97	-	•	-
Total Revenue	\$ 1,214,548	\$	1,613,170	\$ 2,140,817	\$ 2,224,925	5 \$	2,224,925
Salaries & Benefits	\$ 842	\$	314	\$ 1,000	\$ 1,000	\$	1,000
Services & Supplies	(2,554)		25,624	31,732	100,265	5	100,265
Land	(1,261,243)		6,018	500,000	750,000	)	750,000
Improvements	2,018,042		947,772	2,011,763	1,842,247	,	1,842,247
Interfund Charges	151,341		-	-	-	•	-
Interfund Reimb	(535,142)		(542,914)	(542,914)	(1,009,118)	)	(1,009,118)
Appropriation for Contingencies	-		-	139,236	540,531		540,531
Total Expenditures/Appropriations	\$ 371,286	\$	436,814	\$ 2,140,817	\$ 2,224,925	5 \$	2,224,925
Net Cost	\$ (843,262)	\$	(1,176,356)	\$ -	\$ -	- \$	-

BU: 6570000	<b>Park Construction</b>										
	Appropriations Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED											
Program No. and Title.	001 Parks Construction	<u>ı</u>									
	3,234,043 1,009,118	0	246,550	0	0	0	750,000	1,228,375	0	0.0	0
Program Type:	Discretionary										
Countywide Priority:	4 Sustainable and Li	vable Comr	nunities								
Strategic Objective:	C1 Develop and susta	in livable ar	nd attractive	e neighborhoo	ds and con	nmunities					
Program Description:	Provides the mechanism to projects; projects are gener	_					1 3	ects and mor	nitor expen	ditures o	f
FUNDED	3,234,043 1,009,118	0	246,550	0	0	0	750,000	1,228,375	0	0.0	0

# DEPARTMENTAL STRUCTURE JEFF LEATHERMAN, DIRECTOR

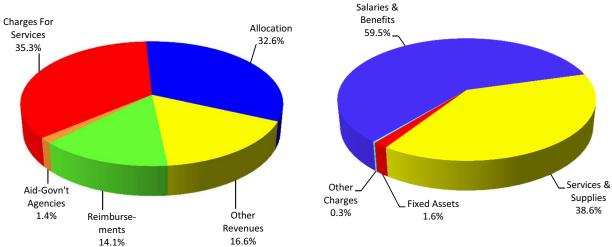


# **Staffing Trend**



# **Financing Sources**

# Financing Uses



Classification	Summar 2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	7,567,564	7,448,514	8,155,713	8,508,436	8,508,436
Total Financing	5,675,124	5,692,408	5,783,412	5,282,827	5,282,827
Net Cost	1,892,440	1,756,106	2,372,301	3,225,609	3,225,609
Positions	46.0	48.0	48.0	52.0	52.0

The Department of Regional Parks acquires land and manages properties of the regional park and open space system, educates the public about the use of leisure-time activities and the cultural and natural history of the County, and provides recreational activities to the general public and special populations of regional significance.

### MISSION:

Enhance the health, enjoyment and quality of life in the region by:

- Acquiring, managing, and protecting park and open space lands.
- Educating the public on the uses and values of leisure time activities, and the cultural and natural history of the County.
- Growing and linking a system of regional parks, trails and open space in Sacramento and neighboring counties.
- Providing a broad range of recreational activities for the community's diverse populations.
- Providing stewardship and protection of Sacramento County's regional park system through partnerships, planning and community involvement.

### **GOALS:**

- Provide affordable, accessible, clean and safe recreational activities and facilities for all.
- Protect natural habitats and the environment.
- Preserve cultural and historical resources.

### **SIGNIFICANT DEVELOPMENTS DURING 2012-13:**

- Implementation of Mobile 311, an app used by Park Rangers to track illegal camps and trash clean up.
- Further development of the branding, messaging and outreach for "Your Sacramento Area Parks," a partnership of 19 Park and Recreation Agencies, connecting the Sacramento Community to their local parks.
- Completion of several Measure A funded repair projects on the Jedediah Smith Memorial Bike Trail along the American River Parkway.

### **SIGNIFICANT CHANGES FOR 2013-14:**

- Continue to seek alternative funding strategies for regional parks and open space.
- Completion of trail repairs along the Mather Bike Trail.

REGIONAL PARKS

### **SIGNIFICANT CHANGES FOR 2013-14 (CONT.):**

Release a Request For Proposal for Parking Pay Stations along the American River Parkway.

### STAFFING LEVEL CHANGES FOR 2013-14:

• Administrative additions, deletions and/or reclassifications resulting in a net zero change in positions consist of the following:

### **Added Positions:**

Recreation Specialist	1.C
•	
Deleted Positions:	

- The following 4.0 Full Time Equivalent (FTE) positions were added during the Adopted Budget Hearings: 4.0 Park Rangers.
- The following 1.4 FTE unfunded positions were deleted during the Adopted Budget Hearings: 1.0 Park Maintenance Worker 2, 0.4 Associate Landscape Architect.

# PERFORMANCE MEASURES:

STRATEGIC OBJECTIVES	OUTCOMES	PERFORMANCE MEASURES	Actual 2011/12	Target 2012/13	Actual 2012/13	Target 2013/14
Keep the community safe from environmental hazards and natural disasters	To provide safe, accessible and clean recreational facilities for Park users (County of Sacramento residents, residents/visitors from nearby counties, and tourists) so that  • Revenues will increase	Number of accidents that occur on the American River Parkway and in Regional Parks	38	80	20	30
Protect the community from criminal activity, abuse and violence	<ul> <li>Park supporter base is increased</li> <li>Number of accidents decrease</li> <li>Number of crimes decrease</li> </ul>	Number of crimes that occur in the American River Parkway and in Regional parks	70	150	131	140

# PERFORMANCE MEASURES (CONT.):

### STRATEGIC PRIORITY: SUSTAINABLE AND LIVABLE COMMUNITIES

STRATEGIC OBJECTIVES	OUTCOMES	PERFORMANCE MEASURES	Actual 2011/12	Target 2012/13	Actual 2012/13	Target 2013/14
Develop and sustain livable and attractive communities.	To provide safe, accessible and clean recreational facilities for Park users (County of Sacramento residents, residents/visitors from nearby counties, and tourists) so that	Number of "Day Use" tickets sold	89,733	94,220	96,116	96,000
	<ul> <li>Revenues will increase</li> <li>Park supporter base is increased</li> <li>Number of accidents decrease</li> <li>Number of crimes decrease</li> </ul>	Number of annual park passports sold	6,877	7,220	7,210	7,580
	Provide additional park land and amenities as the population grows so that  Regional Parks are not negatively impacted by increase in population and overuse.  Citizens will continue to value and use safe and clean Regional Parks and Open Space  Department of Regional Parks can continue to maintain or increase the number of acres per 1,000 population as the population grows for Parks and Open Space	Acres of Parks (including facilities within the parks)	15,187 acres	15,187 acres	15,187 acres	15,187 acres
	Provide safe and clean trails so that  Citizens will continue to value and use the safe and clean trails  The use of the trails as a way of commuting will promote clean air and healthy living  The quality of the experience is maintained and does not suffer from crowding and over use	Miles of trails within the community	48 miles	48 miles	48 miles	48 miles

Schedule 9

### **SCHEDULE:**

**State Controller Schedule** 

County Budget Act January 2010

County of Sacramento
Detail of Financing Sources and Financing Uses
Governmental Funds Fiscal Year 2013-14

> **Budget Unit** 6400000 - Regional Parks

**RECREATION & CULTURAL SERVICES** Function

**Recreation Facilities** Activity Fund 001A - GENERAL

Detail by Revenue Category and Expenditure Object	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommended	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Prior Yr Carryover	\$ 187,908 \$	576,262 \$	576,262	\$ -	\$ -
Licenses, Permits & Franchises	4,750	-	5,000	5,000	5,000
Fines, Forfeitures & Penalties	620	314	-	-	-
Revenue from Use Of Money & Property	150,498	142,292	156,313	162,638	162,638
Intergovernmental Revenues	149,063	142,529	152,533	140,781	140,781
Charges for Services	3,556,094	3,693,206	3,414,770	3,499,271	3,499,271
Miscellaneous Revenues	1,564,643	1,098,950	1,439,779	1,466,441	1,466,441
Other Financing Sources	11,155	100	-	-	-
Residual Equity Transfer In	50,393	38,755	38,755	8,696	8,696
Total Revenue	\$ 5,675,124 \$	5,692,408 \$	5,783,412	\$ 5,282,827	\$ 5,282,827
Salaries & Benefits	\$ 5,056,787 \$	5,092,993 \$	5,656,793	\$ 5,895,677	\$ 5,895,677
Services & Supplies	2,315,579	2,130,325	2,154,885	2,154,933	2,154,933
Other Charges	30,861	24,773	29,340	25,000	25,000
Improvements	(4,012)	-	-	-	-
Equipment	2,408	39,059	164,602	160,419	160,419
Interfund Charges	635,142	642,914	642,914	666,118	666,118
Interfund Reimb	(626,937)	(610,916)	(619,096)	(607,697)	(607,697)
Intrafund Charges	884,592	993,420	1,004,609	1,006,923	1,006,923
Intrafund Reimb	(726,856)	(864,054)	(878,334)	(792,937)	(792,937)
Total Expenditures/Appropriations	\$ 7,567,564 \$	7,448,514 \$	8,155,713	\$ 8,508,436	\$ 8,508,436
Net Cost	\$ 1,892,440 \$	1,756,106 \$	2,372,301	\$ 3,225,609	\$ 3,225,609
Positions	46.0	48.0	48.0	52.0	52.0

	Appropriations 1	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicle
FUNDED												
Program No. and Title:	<u>001 Amer</u>	ican River Pai	rkway Mai	<u>ntenance</u>								
	2,808,701	479,874	0	0	0	0	299,530	1,002,528	0	1,026,769	11.0	14
Program Type:	Discretionar	v										
Countywide Priority:		ainable and Liv	vable Comr	nunities								
Strategic Objective:	C1 Deve	elop and sustai	n livable ar	nd attractive	e neighborhoo	ds and cor	nmunities					
Program Description:		nance provides djacent proper		safe park er	vironment for	communi	ty to enjo	y, protects r	natural areas	, preserves	County a	ssets
Program No. and Title:	<u>002</u> <u>Effie</u>	Yeaw Nature	<u>Center</u>									
	29,672	0	0	3,000	0	0	0	2,172	0	24,500	0.0	0
Program Type:	Discretionar	y										
Countywide Priority:	4 Susta	ainable and Liv	vable Comr	nunities								
Strategic Objective:	C2 Pron	note opportuni	ties for civi	c involvem	ent							
Program Description:		er leased to An amilies to learn			•				in nature are	a and muse	eum for	
Program No. and Title:	<u>003</u> <u>Thera</u>	peutic Recrea	ation Servi	<u>ces</u>								
	388,594	0	0	0	0	0	120,000	45,000	0	223,594	2.0	1
Program Type:	Discretionar	y										
Countywide Priority:	4 Susta	ainable and Liv	vable Comr	nunities								
Strategic Objective:	C2 Pron	note opportuni	ties for civi	c involvem	ent							
Program Description:		grams to people transportation			•			-		money ma	nagement	.,
n v tmd	<u>004</u> <u>Amer</u>	ican River Par	rkway Ran	ger Patrol								
Program No. and Title:	3,129,897	39,236	0	0	0	0	918,761	400,437	0	1,771,463	19.0	12
Program No. and 1itte:	3,129,897											
Program No. and Tute: Program Type:	Discretionar	y										
	Discretionar	y retionary Law-	-Enforceme	nt								
Program Type:	Discretionar 2 Disc				vity, abuse an	d violence						

	Appropriations R	teimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicle
Program No. and Title:	<u>006</u> <u>Dry Cr</u>	reek Parkway	and Open	Space								
	55,952	2,346	0	0	0	0	50,750	0	0	2,856	0.0	1
Program Type:	Discretionary	,										
Countywide Priority:	4 Susta	inable and Liv	able Comr	nunities								
Strategic Objective:	C1 Devel	lop and sustai	n livable ar	nd attractive	e neighborhoo	ds and con	nmunities					
Program Description:		ance provides ljacent proper		safe park ei	nvironment for	communit	ty to enjoy	, protects r	atural areas	preserves	County a	ssets
Program No. and Title:	008 Gibson	n Ranch Park	<u>:</u>									
	102,200	0	0	0	0	0	0	0	0	102,200	0.0	0
Program Type:	Discretionary	,										
Countywide Priority:	4 Susta	inable and Liv	able Comr	nunities								
Strategic Objective:	C1 Devel	lop and sustai	n livable ar	nd attractive	e neighborhoo	ds and con	nmunities					
Program Description:	Park maintena and retains ad	•		safe park ei	nvironment for	communit	y to enjoy	, protects r	atural areas	preserves	County a	ssets
Program No. and Title:	009 <u>Delta</u>	Operations										
	145,595	0	0	0	0	0	146,126	0	0	-531	0.5	0
Program Type:	Discretionary	,										
Countywide Priority:	2 Discr	etionary Law-	Enforceme	nt								
Strategic Objective:	C1 Devel	lop and sustai	n livable ar	nd attractive	e neighborhoo	ds and con	nmunities					
Program Description:	Park Ranger penvironment		-	aintenance	staff provide l	imited park	patrols a	nd park ma	intenance fo	r a clean a	nd safe pa	rk
	environment		y to enjoy.	aintenance	staff provide l	imited park	c patrols a	nd park ma	intenance fo	r a clean ai	nd safe pa	rk
	environment	for community	y to enjoy.	o o	staff provide l	imited park	x patrols a	nd park ma	intenance fo	r a clean ai	nd safe pa	rk 1
	environment i	for community  r Regional Po	y to enjoy.									
Program No. and Title:  Program Type:	environment f	for community  r Regional Po	y to enjoy.  urk	0								
Program No. and Title:  Program Type:	environment f  010 Mathe  213,156  Discretionary 4 Susta	r Regional Po	y to enjoy.  uk  0  vable Comr	0 munities		0	0					
Program No. and Title:  Program Type:  Countywide Priority:  Strategic Objective:	010 Mathe  213,156  Discretionary  4 Susta C1 Devel	er Regional Po 75,399 inable and Liv lop and sustai	y to enjoy.  urk  o  vable Comr n livable ar	0 nunities nd attractive clean and sa	o e neighborhoo afe park enviro	o ds and con	o	137,781	0	-24	1.0	
Program No. and Title:  Program Type:  Countywide Priority:  Strategic Objective:  Program Description:	o10 Mathe  213,156  Discretionary 4 Susta C1 Devel Adequate pari County assets	er Regional Po 75,399 inable and Liv lop and sustai	y to enjoy.  urk  o  vable Comr n livable ar e provides odjacent pro	0 nunities nd attractive clean and sa	o e neighborhoo afe park enviro	o ds and con	o	137,781	0	-24	1.0	
Program No. and Title:  Program Type:  Countywide Priority:  Strategic Objective:  Program Description:	o10 Mathe  213,156  Discretionary 4 Susta C1 Devel Adequate pari County assets	or Regional Po 75,399 inable and Liv lop and sustai k maintenance and retains a	y to enjoy.  urk  o  vable Comr n livable ar e provides odjacent pro	0 nunities nd attractive clean and sa	o e neighborhoo afe park enviro	o ds and con onment for	o	137,781	0	-24	1.0	
Program No. and Title:  Program Type: Countywide Priority: Strategic Objective: Program Description:	010 Mathe  213,156  Discretionary 4 Susta C1 Devel Adequate par County assets	or Regional Por 75,399 inable and Livilop and sustai k maintenance and retains a	y to enjoy.  urk  vable Comr n livable ar e provides a djacent pro	o nunities ad attractive clean and sa perty value	o e neighborhoo afe park enviro	o ds and con onment for	o nmunities communi	137,781 ty to enjoy,	o protects nat	-24 ural areas,	1.0	1
Program No. and Title:  Program Type: Countywide Priority: Strategic Objective: Program Description: Program No. and Title:  Program Type:	environment for the property of the property o	or Regional Por 75,399 inable and Livilop and sustai k maintenance and retains a	y to enjoy.  urk  vable Comr n livable ar e provides odjacent pro uce	o munities and attractive clean and sa perty value	o e neighborhoo afe park enviro	o ds and con onment for	o nmunities communi	137,781 ty to enjoy,	o protects nat	-24 ural areas,	1.0	1
Countywide Priority: Strategic Objective: Program Description: Program No. and Title:	environment for the property of the property o	for community  or Regional Po  75,399  inable and Liv  lop and sustai  k maintenance s and retains a  or  of  inable and Liv  inable and Liv	y to enjoy.  urk  vable Comr n livable ar e provides odjacent pro  uce  vable Comr	o nunities nd attractive clean and sa perty value o nunities	o e neighborhoo afe park enviro	o ds and con conment for	nmunities communi	137,781 ty to enjoy,	o protects nat	-24 ural areas,	1.0	1

# REGIONAL PARKS

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicle
Program No. and Title:	<u>012</u> <u>Cont</u>	tract Ranger Pa	<u>utrol</u>									
	297,511	14,281	0	0	0	0	283,230	0	0	0	1.5	2
Program Type:	Discretiona	ry										
Countywide Priority:	2 Dis	cretionary Law-	Enforcemen	nt								
Strategic Objective:	PS1 Pro	tect the commun	nity from cr	iminal acti	vity, abuse an	d violence						
Program Description:		rs enforce Coun and identified Zo						odes within	contracted p	atrol areas	(open sp	ace
Program No. and Title:	013 Adm	in/ Operations	(Dept. Mgn	<u>nt)</u>								
	767,996	771,643	0	0	0	0	0	0	0	-3,647	4.0	1
Program Type:	Discretiona	ry										
Countywide Priority:	4 Sus	tainable and Liv	vable Comn	nunities								
Strategic Objective:	IS Inte	ernal Support										
Program Description:	Department	administration,	, accounts p	ayable, ma	nagement and	oversight	, human re	esources and	l payroll			
Program No. and Title:	<u>014 Leisi</u>	ure Services										
	274,940	17,855	0	0	0	0	173,955	0	0	83,130	2.0	0
Program Type:	Discretiona	ry										
Countywide Priority:	4 Sus	tainable and Liv	vable Comn	nunities								
Strategic Objective:	C1 Dev	velop and sustai	n livable an	d attractive	neighborhoo	ds and cor	nmunities					
Program Description:		tion of County S										
FUNDED	9,909,070	1,400,634	0	3,000	0	0	3,691,909	1,587,918	0	3,225,609	52.0	40

Classification	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	67	80	2,195	2,658	2,658
Total Financing	1,974	2,449	2,195	2,658	2,658
Net Cost	(1,907)	(2,369)	-	-	

County Parks Community Facilities District (CFD 2006-1) shall provide local and regional park maintenance and operation services for park, parkway, trails, park and recreational programs and open space facilities within the boundary of County Service Area 4B. This CFD funds construction of park amenities including trails, picnic areas, sports fields, community centers and restrooms; and also funds acquisition of parkland.

### MISSION:

To provide local and regional park maintenance and operation services within County Service Area 4B, including acquisition of parkland, construction of park amenities including trails, picnic areas, sports fields, community centers and restrooms.

### GOAL:

Provide local and regional park maintenance and operation services for the area at a level permitted by available resources.

### **FUND BALANCE CHANGES FOR 2012-13:**

The increase in available fund balance of \$463 is associated with increased revenues over budget.

State Controller Schedule
County Budget Act
January 2010

Schedule 15

Special Districts and Other Agencies
Financing Sources and Uses by Budget Unit by Object
Fiscal Year 2013-14

6494000 - County Parks CFD 2006-1 563A - COUNTY PARKS CFD NO. 2006-1

Detail by Revenue Category and Expenditure Object		2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommended	2013-14 Adopted by the Board of Supervisors
1		2	3	4	5	6
Fund Balance	\$	1,686	\$ 1,907	\$ 1,907	\$ 2,370	\$ 2,370
Revenue from Use Of Money & Prop	erty	288	542	288	288	288
Total Revenue	\$	1,974	\$ 2,449	\$ 2,195	\$ 2,658	\$ 2,658
Services & Supplies	\$	-	\$ 40	\$ 2,126	\$ 2,489	\$ 2,489
Other Charges		67	40	69	169	169
Total Financing Uses	\$	67	\$ 80	\$ 2,195	\$ 2,658	\$ 2,658
Total Expenditures/Appropriations	\$	67	\$ 80	\$ 2,195	\$ 2,658	\$ 2,658
Net Cost	\$	(1,907)	\$ (2,369)	\$	\$ -	\$ -

BU: 6494000	<b>County Parks CFD</b>	2006-1									
	Appropriations Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED											
Program No. and Title	2: <u>001</u> <u>CFD 2006-1</u>										
	2,658 0	0	0	0	0	0	288	2,370	0	0.0	0
Program Type:	Discretionary										
Countywide Priority:	4 Sustainable and Li	vable Com	munities								
Strategic Objective:	C1 Develop and sustain	in livable a	nd attractive	e neighborhoo	ds and con	nmunities					
Program Description:	Provide local parks and rec	creation ser	vices and st	apport to Cour	nty Service	Area 4E	CFD 2006-	1.			
FUNDED	2,658 0	0	0	0	0	0	288	2,370	0	0.0	0

# COUNTY SERVICE AREA 4B (WILTON/COSUMNES) 6491000

Classification	Summar 2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	10,033	12,569	46,809	39,328	39,328
Total Financing	51,730	46,786	46,809	39,328	39,328
Net Cost	(41,697)	(34,217)	-	-	

### PROGRAM DESCRIPTION:

County Service Area No. 4B (CSA 4B) was formed to provide local recreation and park services to the Wilton Community and surrounding areas in the south county.

- Provides recreation and special interest classes for children and adults.
- Provides family oriented special events in the community.
- Some programming is supplied by the Regional Parks Department which is reimbursed for these activities.
- Provides coordination and expertise on development of new park site.

#### MISSION:

To provide local recreation and park services to the south county and to the Wilton community.

### **GOAL:**

Provide local recreation and park services for the area at a level permitted by available resources.

### **FUND BALANCE CHANGES FOR 2012-13:**

The decrease in available fund balance of \$7,481 from the prior year is associated with lower than anticipated revenues.

**State Controller Schedule County of Sacramento** Schedule 15 County Budget Act Special Districts and Other Agencies January 2010 Financing Sources and Uses by Budget Unit by Object Fiscal Year 2013-14 6491000 - CSA No.4B-(Wilton-Cosumnes) 560A - COUNTY SERVICE AREA 4B 2013-14 **Detail by Revenue Category** 2011-12 2012-13 2012-13 2013-14 Adopted by and Expenditure Object Actual Actual Adopted Recommended the Board of Supervisors 6 Fund Balance 46,734 \$ 41,698 \$ 41,698 \$ 34,217 \$ 34,217 4,676 **Taxes** 4,678 4,677 4,677 4,677 Revenue from Use Of Money & Property 252 368 342 368 368 Intergovernmental Revenues 68 68 66 66 66 Total Revenue \$ 51,730 \$ 46,786 \$ 46,809 \$ 39,328 \$ 39,328 Services & Supplies \$ 733 \$ 461 \$ 3,063 \$ 2,418 \$ 2,418 **Capital Assets** Improvements 31,638 24,802 24,802 31,638 24,802 24,802 **Total Capital Assets** Interfund Charges 9.300 \$ 12,108 \$ 12,108 \$ 12,108 \$ 12,108 Total Financing Uses \$ 46,809 \$ 39,328 \$ 10,033 \$ 12,569 \$ 39,328 46,809 \$ 39,328 \$ Total Expenditures/Appropriations \$ 10,033 \$ 12,569 \$ 39,328 Net Cost \$ (41,697) \$ (34,217) \$

BU: 6491000	<b>County Service A</b>	rea No. 41	B (Wilto	n-Cosumr	nes)						
	Appropriations Reimbursem	ents Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED											
Program No. and Title	: <u>001</u> <u>CSA 4-B Wilton</u>	n/ Cosumnes									
	39,328 0	0	0	0	0	0	5,111	34,217	0	0.0	0
Program Type:	Discretionary										
Countywide Priority:	4 Sustainable and	d Livable Com	munities								
Strategic Objective:	C1 Develop and su	astain livable a	nd attractive	e neighborhoo	ds and con	nmunities					
Program Description:	Provide local parks and	l recreation ser	vices and si	upport to Cou	nty Service	Area 4B	Wilton/Cos	sumnes.			
EUNDED											
FUNDED	39,328 0	0	0	0	0	0	5,111	34,217	0	0.0	0

	Summar	у			
Classification	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	81,216	49,658	62,304	43,822	43,822
Total Financing	75,176	43,559	62,304	43,822	43,822
Net Cost	6,040	6,099	-	-	-

County Service Area Number 4C was formed to provide local recreation and park services to the Delta area in the south county.

- Provides reservation and maintenance services for the Jean Harvie Senior and Community Center.
- Initiates, plans, and implements senior services and programs at the Jean Harvie Senior and Community Center and coordinates activities with other senior service providers.
- Augments community volunteer efforts to maintain Hood Park and Dr. Paul Barnes Park.

### MISSION:

To provide safe, well maintained parks and community centers to the residents in the Delta region, and to implement programs and services at the Jean Harvie Senior and Community Center.

### GOAL:

To provide safe and well maintained parks and programs for the residents of the Delta region at a level permitted by available resources.

### **FUND BALANCE CHANGES FOR 2012-13:**

The slight increase in negative fund balance of (\$56) from the prior fiscal year is associated with lower than anticipated revenues.

State Controller Schedule County Budget Act January 2010

### **County of Sacramento**

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Schedule 15

Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2013-14

> 6492000 - CSA No.4C-(Delta) 561A - COUNTY SERVICE AREA 4C

Detail by Revenue Category and Expenditure Object	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommended	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Fund Balance	\$ 23,277	\$ (6,040)	\$ (6,040)	\$ (6,096)	\$ (6,096)
Taxes	20,343	20,781	20,276	20,276	20,276
Revenue from Use Of Money & Prope	erty 107	18	269	269	269
Intergovernmental Revenues	295	306	293	293	293
Charges for Services	26,553	18,303	45,942	24,080	24,080
Miscellaneous Revenues	4,375	10,127	1,500	5,000	5,000
Residual Equity Transfer In	226	64	64	-	
Total Revenue	\$ 75,176	\$ 43,559	\$ 62,304	\$ 43,822	\$ 43,822
Services & Supplies	\$ 50,812	\$ 38,905	\$ 46,301	\$ 34,791	\$ 34,791
Other Charges	9,003	9,003	9,003	9,031	9,031
Capital Assets					
Improvements	(3)	-	-	-	
Total Capital Assets	(3)	-	-	-	
Interfund Charges	\$ 21,404	\$ 1,750	\$ 7,000	\$ -	\$
Total Financing Uses	\$ 81,216	\$ 49,658	\$ 62,304	\$ 43,822	\$ 43,822
Total Expenditures/Appropriations	\$ 81,216	\$ 49,658	\$ 62,304	\$ 43,822	\$ 43,822
Net Cost	\$ 6,040	\$ 6,099	<b>¢</b> _	\$ -	¢

BU: 6492000	<b>County Service Are</b>	ea No. 40	C (Delta)	)							
	Appropriations Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED											
Program No. and Title	: <u>001</u> <u>CSA 4-C Delta</u>										
	43,822 0	0	0	0	0	0	49,918	-6,096	0	0.0	0
Program Type:	Discretionary										
Countywide Priority:	4 Sustainable and L	ivable Com	munities								
Strategic Objective:	C1 Develop and susta	in livable a	nd attractive	e neighborhoo	ds and cor	nmunities	3				
Program Description:	Provide local parks and re Center, Barnes Park, Hoo		vices and su	apport to Cou	nty Service	Area 4C	Delta, spec	ifically Jean	Harvie Co	mmunity	
<b>FUNDED</b>	43,822 0	0	0	0	0	0	49,918	-6,096	0	0.0	0

# COUNTY SERVICE AREA NO. 4D (HERALD)

	Summar	у			
Classification	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	10,978	8,536	8,552	9,692	9,692
Total Financing	10,048	9,339	8,552	9,692	9,692
Net Cost	930	(803)	-	-	-

### PROGRAM DESCRIPTION:

County Service Area No. 4D was formed to provide local recreation and park services to the community in the south county.

 Provides park maintenance aide (intermittent position) and supplies for operations of Herald Park.

### MISSION:

To provide local recreation and park services to the community within the south county.

### **GOAL:**

To provide safe and well maintained recreation and park services for the south county at a level permitted by available resources.

### **FUND BALANCE CHANGES FOR 2012-13:**

The increase in available fund balance of \$831 from the prior year is associated with increased revenues over budget.

State Controller ScheduleCCounty Budget ActSpecialJanuary 2010Financing Source

Schedule 15

County of Sacramento
Special Districts and Other Agencies
Financing Sources and Uses by Budget Unit by Object
Fiscal Year 2013-14

6493000 - CSA No.4D-(Herald) 562A - COUNTY SERVICE AREA 4D

Detail by Revenue Category and Expenditure Object		2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommended	2013-14 Adopted by the Board of Supervisors
1		2	3	4	5	6
Fund Balance	\$	1,211	\$ 8	\$ 8	\$ 839	\$ 839
Taxes		8,262	8,265	8,260	8,260	8,260
Revenue from Use Of Money & Prope	erty	5	(4)	16	16	16
Intergovernmental Revenues		120	120	118	118	118
Charges for Services		450	950	150	459	459
Total Revenue	\$	10,048	\$ 9,339	\$ 8,552	\$ 9,692	\$ 9,692
Services & Supplies	\$	2,956	\$ 2,531	\$ 2,547	\$ 3,438	\$ 3,438
Interfund Charges		8,022	6,005	6,005	6,254	6,254
Total Financing Uses	\$	10,978	\$ 8,536	\$ 8,552	\$ 9,692	\$ 9,692
Total Expenditures/Appropriations	\$	10,978	\$ 8,536	\$ 8,552	\$ 9,692	\$ 9,692
Net Cost	\$	930	\$ (803)	\$ -	\$ -	\$ -

BU: 6493000	County Serv	vice Area	No. 4D	(Heral	d)							
	Appropriations Rein	mbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
Program No. and Title	: <u>001                                  </u>	) Herald Pa	<u>rk</u>									
	9,583	0	0	0	0	0	0	8,744	839	0	0.0	0
Program Type:	Discretionary											
Countywide Priority:	4 Sustain	able and Liv	able Comm	nunities								
Strategic Objective:	C1 Develop	p and sustair	n livable an	nd attractive	neighborhoo	ds and con	nmunities					
Program Description:	Provide local pa	arks and reci	eation serv	vices and su	pport to Cou	nty Service	Area 4D	Herald Parl	k.			
FUNDED	9,583	0	0	0	0	0	0	8,744	839	0	0.0	0

# **DEL NORTE OAKS PARK DISTRICT**

Summar	у			
2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors
2	3	4	5	6
4,013	751	3,203	5,416	5,416
4,398	3,349	3,203	5,416	5,416
(385)	(2,598)	-	-	
	2011-12 Actual 2 4,013 4,398	Actual         Actual           2         3           4,013         751           4,398         3,349	2011-12	2011-12 Actual Actual Adopted Recommend  2 3 4 5 4,013 751 3,203 5,416 4,398 3,349 3,203 5,416

### PROGRAM DESCRIPTION:

Department of Regional Parks provides grounds maintenance for 8,200 square feet of landscaped area around the back lot line of the Del Norte Oaks subdivision and two adjoining streets.

### MISSION:

To provide grounds maintenance for 8,200 square feet of landscaped area around the back lot line of the Del Norte Oaks subdivision and two adjoining streets. The area, as maintained, enhances the quality of life of residents in the surrounding vicinity and helps create a positive image of the community as a whole.

### GOAL:

Provide grounds maintenance for the area at a level permitted by available resources.

### **FUND BALANCE CHANGES FOR 2012-13:**

Fund balance increased by \$2,213 from the prior year is due to lower than budgeted expenditures, and increased revenues over budget.

Schedule 15

### **SCHEDULE:**

January 2010

State Controller Schedule
County Budget Act
Special

County of Sacramento
Special Districts and Other Agencies

Financing Sources and Uses by Budget Unit by Object

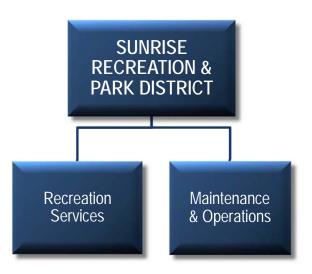
Fiscal Year 2013-14

3516494 - Del Norte Oaks Park District 351A - DEL NORTE OAKS PARK DISTRICT

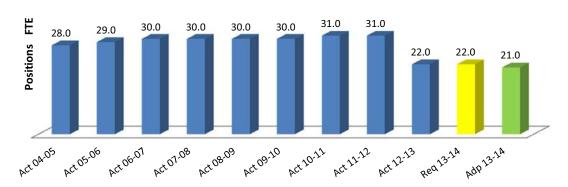
Detail by Revenue Category and Expenditure Object		011-12 Actual	2012-13 Actual		2012-13 Adopted	2013-14 Recommended	2013-14 Adopted by the Board of Supervisors
1		2	3		4	5	6
Fund Balance	\$	1,553	\$ 384	1 \$	384	\$ 2,597	\$ 2,597
Taxes		2,796	2,91	I	2,762	2,762	2,762
Revenue from Use Of Money & Prope	erty	8	11	I	17	17	17
Intergovernmental Revenues		41	43	3	40	40	40
Total Revenue	\$	4,398	\$ 3,349	9 \$	3,203	\$ 5,416	\$ 5,416
Services & Supplies	\$	342	\$ 5	1 \$	373	\$ 2,327	\$ 2,327
Interfund Charges		3,671	700	)	2,830	3,089	3,089
Total Financing Uses	\$	4,013	\$ 75	1 \$	3,203	\$ 5,416	\$ 5,416
Total Expenditures/Appropriations	\$	4,013	\$ 75°	۱ \$	3,203	\$ 5,416	\$ 5,416
Net Cost	\$	(385)	\$ (2,598	) \$	-	\$ -	\$ -

BU: 3516494	Del Norte Oaks Pa	rk Maint	tenance l	District							
	Appropriations Reimbursement	s Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED											
Program No. and Title	: 001 Del Norte Oaks										
	5,416 0	0	0	0	0	0	2,819	2,597	0	0.0	0
Program Type:	Discretionary										
Countywide Priority:	4 Sustainable and L	ivable Com	munities								
Strategic Objective:	C1 Develop and susta	ain livable a	nd attractive	e neighborhoo	ds and con	nmunities					
Program Description:	Maintain 8,200 square fee	t of landsca	ped strip alo	ong Mission a	nd Whitne	y Avenue	s.				
FUNDED	5,416 0	0	0	0	0	0	2,819	2,597	0	0.0	0

# **DEPARTMENTAL STRUCTURE**

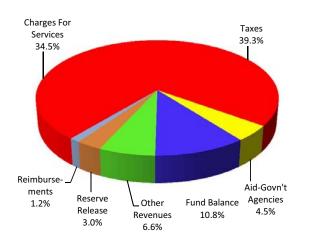


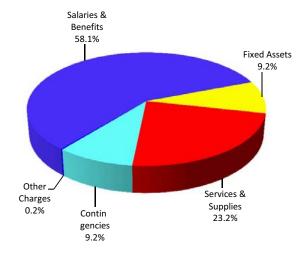
# **Staffing Trend**



# **Financing Sources**

# Financing Uses





	Summar	у			
Classification	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	7,955,838	8,219,680	10,179,204	8,722,841	8,722,841
Total Financing	8,991,896	9,019,956	10,179,204	8,722,841	8,722,841
Net Cost	(1,036,058)	(800,276)	-	-	-
Positions	31.0	22.0	22.0	21.0	21.0

The Sunrise Recreation and Park District is a dependent special district governed by a five-member Advisory Board of Directors appointed by the Sacramento County Board of Supervisors; the Board of Supervisors serves as the ex-officio directors of the District. The District is responsible for:

- Providing park facilities and recreation services for a population of 163,000 in the City of Citrus
  Heights and unincorporated communities of Antelope and Foothill Farms, within a geographic
  area of 27 square miles in northern Sacramento County.
- Administering 32 developed parks and ten open space sites including one nine-hole, par-three golf course, totaling 493 acres.

### MISSION:

To be responsive to the communities' needs for an enhanced quality of life and to advocate for positive social interaction by offering a variety of affordable recreation and learning opportunities to individuals of all ages and abilities; providing clean, safe, well-designed parks and facilities; strengthening community image and sense of place; supporting economic development; promoting health and wellness; fostering human development; increasing cultural unity; protecting environmental resources; facilitating community problem solving; and collaborating with community partners.

#### GOALS:

### Park Acquisition and Development

- Acquire sufficient park lands for present and future needs.
- Work closely with the City of Citrus Heights and the communities of Foothill Farms and Antelope to expand recreational opportunities, promote and enhance service delivery, and identify properties for acquisition.
- Assist in establishing multiuse trail and parkway systems within the District, consistent with the countywide system.
- Encourage the dedication of sufficient park lands and the provision of open space corridors associated with new development in an orderly manner harmonious with the District's Master Plan.
- Coordinate park site acquisition, development, and recreation programs with school districts, other special districts, county agencies, and related private organizations.

### **GOALS (CONT.):**

### **Programming**

- Provide recreational opportunities and facilities to meet the physical, social, environmental and cultural programming needs of the District residents.
- Provide a park system which shall serve the needs of all ages, interest groups, and persons of varied economic levels.
- Foster community ownership by making District programs and facilities part of residents' lifestyles.
- Continue to expand recreational programs and opportunities conforming with public desire and the District's capabilities.

### **Planning**

- Plan for the improvement of existing parks and development of proposed parks, maintaining a balance between active and passive recreational opportunities.
- Seek public input on park issues in an effort to enhance awareness of the District, its facilities, programs and services.
- Anticipate needs and recognize trends and innovations in appropriate technology.
- Utilize financial resources efficiently and equitably.

### **SIGNIFICANT DEVELOPMENTS DURING 2012-13:**

Appropriations have increased by \$1,205,647 due to district receiving a state park grant to fund the construction of Arcade Creek Park Preserve.

### **SIGNIFICANT CHANGES FOR 2013-14:**

Appropriations have decreased by \$2,510,175 due to the establishment of Fund 338D where appropriations for Arcade Creek Park Preserve build are located.

### **FUND BALANCE CHANGES FOR 2012-13:**

The decrease in available fund balance of \$78,135 from the prior year is due to actual revenues and actual expenditures that occur throughout the entire Fiscal Year.

### STAFFING LEVEL CHANGES FOR 2013-14:

The following 1.0 FTE position was deleted: 1.0 Park Maintenance Worker II.

**State Controller Schedule** 

**County of Sacramento** 

Schedule 15

County Budget Act January 2010

Special Districts and Other Agencies
Financing Sources and Uses by Budget Unit by Object
Fiscal Year 2013-14

9338000 - Sunrise Recreation And Park District 338A - SUNRISE PARK DISTRICT

Detail by Revenue Category and Expenditure Object	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommended	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Fund Balance	1,764,739	1,036,062 \$	1,036,062	\$ 957,927	\$ 957,927
Reserve Release	-	-	-	263,925	263,925
Taxes	3,470,654	3,432,667	3,418,594	3,474,949	3,474,949
Revenue from Use Of Money & Prope	rty 410,733	428,279	458,022	460,935	460,935
Intergovernmental Revenues	126,616	536,811	1,608,659	395,322	395,322
Charges for Services	3,083,876	3,229,964	3,542,867	3,044,783	3,044,783
Miscellaneous Revenues	134,878	355,367	115,000	125,000	125,000
Other Financing Sources	400	806	-	-	
Total Revenue S	8,991,896	9,019,956 \$	10,179,204	\$ 8,722,841	\$ 8,722,84
Salaries & Benefits	5,047,014	5,058,659 \$	5,175,749	\$ 5,128,860	\$ 5,128,860
Services & Supplies	2,373,760	2,066,175	2,098,555	2,050,074	2,050,074
Other Charges	21,982	19,306	20,540	20,474	20,47
Capital Assets					
Land	-	-	-	34,000	34,00
Improvements	449,044	1,006,969	2,130,529	752,768	752,768
Equipment	64,038	68,571	60,000	30,000	30,000
Total Capital Assets	513,082	1,075,540	2,190,529	816,768	816,768
Interfund Reimb	- 9	- \$	-	\$ (110,175)	\$ (110,175
Appropriation for Contingencies	-	-	693,831	816,840	816,840
Total Financing Uses 5	7,955,838	8,219,680 \$	10,179,204	\$ 8,722,841	\$ 8,722,84
Total Expenditures/Appropriations S	7,955,838	8,219,680 \$	10,179,204	\$ 8,722,841	\$ 8,722,84
Net Cost S	(1,036,058)	S (800,276) \$	-	\$ -	\$
Positions	31.0	22.0	22.0	21.0	21.

BU: 9338000	Sunrise Re	creation a	nd Par	k Distri	ct							
	Appropriations Re	imbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
Program No. and Title:	: <u>001 Sunrise</u>	Recreation of	and Park 1	<u> District</u>								
	8,722,841	0	0	0	0	0	0	7,764,914	957,927	0	21.0	0
Program Type:	Discretionary											
Countywide Priority:	4 Sustain	nable and Liv	able Comn	nunities								
Strategic Objective:	C1 Develo	op and sustair	n livable an	d attractive	e neighborhoo	ds and con	nmunities					
Program Description:	Provide park f	acilities and r	ecreation s	ervices in 1	northern Sacra	mento Cou	inty					
FUNDED	8,722,841	0	0	0	0	0	0	7,764,914	957,927	0	21.0	0

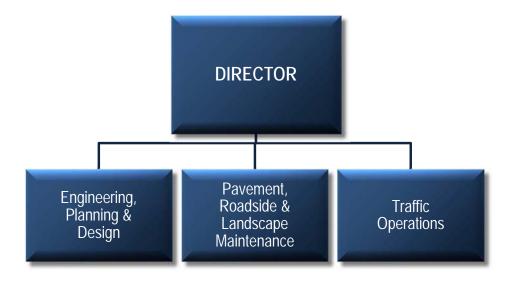
	Summa	ry			
Classification	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	47,069,082	49,371,920	52,871,238	-	-
Total Financing	45,780,116	49,801,241	52,871,238	-	-
Net Cost	1,288,966	(429,321)	-	-	-
Positions	263.6	264.1	264.1	0.0	0.0

Effective July 1, 2013, Transportation moved from Budget Unit 2600000 to Budget Unit 2960000 (see Budget Unit 2960000 for description). Net assets will be reconciled and transferred to Budget Unit 2960000.

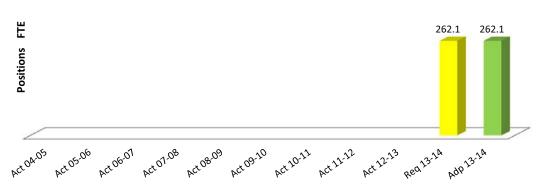
### FOR INFORMATION ONLY

State Controller Schedule County Budget Act January 2010	Ор	County of eration of Inte	ern	al Service Fu	nd				Schedule 10
				Fund T Service Activ Budget U	/ity	033A - F Transpo 2600000	orta	BLIC WORKS-Cation	PERATIONS
Operating Detail		2011-12 Actual		2012-13 Actual		012-13 dopted	Re	2013-14 ecommended	2013-14 Adopted by the Board of Supervisors
1		2		3		4		5	6
Operating Revenues									
Charges for Service	\$	45,066,743	\$	49,305,960	\$ 5	2,217,243	\$	- :	\$
Intergovernmental Revenues		597,883		399,825		570,000		-	
Use Of Money/Prop		(290)		(19)		-		-	
Total Operating Revenues	\$	45,664,336	\$	49,705,766	\$ 5	2,787,243	\$	- :	\$
Operating Expenses									
Salaries/Benefits	\$	30,139,312	\$	30,410,699	\$ 3	1,738,496	\$	- :	\$
Services & Supplies		16,349,924		18,603,019	2	0,719,266		-	
Other Charges		292,416		135,997		141,547		-	
Depreciation		29,645		28,706		45,100		-	
Total Operating Expenses	\$	46,811,297	\$	49,178,421	\$ 5	2,644,409	\$	- :	\$
Operating Income (Loss)	\$	(1,146,961)	\$	527,345	\$	142,834	\$	- :	\$
Non-Operating Revenues (Expenses)									
Other Financing	\$	103,437	\$	83,993	\$	83,995	\$	- :	\$
Other Revenues		4,122		6		-		-	
Fines/Forefeitures/Penalties		1,541		1,306		-		-	
Licenses/Permits		6,680		10,170		-		-	
Equipment		(16,365)		(44,146)		(80,000)		-	
Improvements		38		-		-		-	
Total Non-Operating Revenues (Expenses)	\$	99,453	\$	51,329	\$	3,995	\$	- :	\$
Income Before Capital Contributions and Transfers	\$	(1,047,508)	\$	578,674	\$	146,829	\$	- :	\$
Intrafund Charges		268,351		5,451,405		5,925,114		-	
Intrafund Reimb		(26,893)		(5,302,052)	(5	5,778,285)		-	
Change In Net Assets	\$	(1,288,966)	\$	429,321	\$	-	\$	- :	\$
Net Assets - Beginning Balance		-		(1,288,966)	(1	1,288,966)		(859,645)	(859,645)
Equity and Other Account Adjustments		-		-		-		-	
Net Assets - Ending Balance	\$	(1,288,966)	\$	(859,645)	\$ (*	1,288,966)	\$	(859,645)	\$ (859,645)
Positions		263.6		264.1		264.1		0.0	0.0
		т		Т				Г	00114 001 1
Revenues Tie To Expenses Tie To							_		SCH 1, COL 4 SCH 1, COL 6

# DEPARTMENTAL STRUCTURE MICHAEL J. PENROSE, DIRECTOR

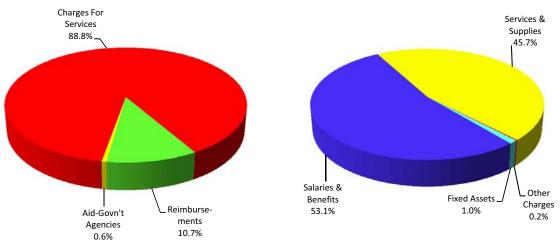


# **Staffing Trend**





# **Financing Uses**



	Summa	ry			
Classification	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	-	-	-	53,518,549	53,518,549
Total Financing	-	-	-	53,518,549	53,518,549
Net Cost	-	-	-	-	-
Positions	0.0	0.0	0.0	262.1	262.1

The Department of Transportation (DOT) provides road improvement services in the Unincorporated Area of Sacramento County and has three broad areas of responsibility: planning, programs and design; pavement, roadside and landscape maintenance; and traffic engineering and operations.

### Planning, Programs and Design:

- Planning (Development Services) Reviews planning entitlement applications for development plans/projects to assess impacts to the County's transportation system and conformance with applicable standards and policies; reviews private roadway traffic improvement plans for conformance with improvement standards; performs and reviews traffic impact studies, environmental documents, infrastructure finance plans, etc., for development plans/applications; and provides DOT staff support to the Planning Commission and Board of Supervisors for traffic/transportation issues associated with proposed development items.
- Regional and Long-Range Planning Provides long-range planning services relative to sub
  regional and regional transportation issues; coordinates development and update of
  transportation components of the General Plan, community plans and special planning areas;
  serves as the Department's primary contact for countywide and regional planning processes
  and activities (i.e. Mobility Strategies, Sacramento Area Council of Governments [SACOG],
  Blueprint, Metropolitan Transportation Plan, Metropolitan Transportation Improvement
  Program, Regional Transit [RT] Long Range Plans, etc.); and represents the Department in
  ongoing multi-jurisdictional forums including SACOG, Sacramento Transportation Authority, RT,
  Sacramento Transportation and Air Quality Collaborative, and other county departments and
  agencies.
- Transportation Programs Manages the Department's capital improvement program and local, state and federal transportation funding programs; manages the Department's alternative modes programs which include the Bikeway Master Plan, Pedestrian Master Plan, Americans with Disabilities Act Transition Plan, and the county's rural transit programs.
- Design Prepares plans and specifications for county highways, bridges, landscape, signal
  and lighting system contracts; coordinates plans and secures agreements with other agencies;
  determines use of highway rights-of-way for sewer, drainage, utilities and communication
  facilities; reviews encroachment permits; reviews plans and specifications for private
  development of improvements to existing county roads; and administers the County's tree
  program.

Transportation 2960000

### PROGRAM DESCRIPTION (CONT.):

### Pavement, Roadside and Landscape Maintenance:

- Maintains and repairs all public street and roadway facilities.
- Repairs or replaces steel guardrails, soundwalls, pedestrian walkways and fences; maintains roadside shoulders, ditches, curbs, culverts, and gutters; and operates and maintains movable and fixed bridges.
- Provides maintenance of street trees and landscaped areas.

### **Traffic Engineering and Operations:**

- Engineering Prepares traffic reports and conducts studies pertaining to traffic
  conditions; investigates traffic problems; conducts safety studies and research; makes
  recommendations for improvements on existing streets and highways; reviews designs for new
  construction; and approves traffic handling and control for construction projects on county
  roads. Also, develops priority lists of potential projects; submits project proposals to other
  agencies; and administers the residential street speed control, radar enforcement and school
  crossing guard programs.
- Operations Sets and monitors the timing of all county traffic signal systems and networks; administers the safety program for Municipal Services; maintains existing traffic signal, highway lighting, and general street lighting equipment; inspects and tests new traffic signal control equipment; advises on traffic signal and lighting construction projects; installs and maintains all traffic and street name signs, pavement markings, and bikeway striping; and administers the Graffiti Removal Program.

### MISSION:

To monitor, evaluate and continuously improve the transportation system by:

- Maintaining and operating the existing infrastructure to design standards.
- Respecting the environment during daily activities.
- Cooperating with others to address common interests.
- Planning, designing, and constructing transportation facilities to accommodate a changing community.
- Using public funds responsibly.
- Informing and educating customers regarding transportation issues.

### **GOALS:**

- Increase customer awareness of services provided to communities through a multimedia campaign.
- Utilizing a seven-to-ten year repair or replacement program, maintain the quality of all regulatory, warning, and guide signs.
- Prevent the deterioration of paved surfaces, improve drainage, and insure visibility of roadside markers and signs by controlling vegetation growth along streets and highways.
- Reduce delays and increase the average speed over the length of a given corridor to improve travel times.

Transportation 2960000

### **SIGNIFICANT DEVELOPMENTS DURING 2012-13:**

Removed 96,848 square feet of graffiti and reset/replaced 12,728 street signs. Maintained 2,208 centerline miles of roads, and 451 traffic signals.

### **SIGNIFICANT CHANGES FOR 2013-14:**

- Begin the consolidation of Department functions at the Branch Center location.
- Effective July 1, 2013, Transportation moved from Budget Unit 2600000 to Budget Unit 2960000 (see Budget Unit 2600000 for description).

### STAFFING LEVEL CHANGES FOR 2013-14:

The following positions were deleted: 2.0 FTE Assistant Engineer – Civil Level 2 positions.

### SUPPLEMENTAL INFORMATION

Revenue sources are as follows:

Road Fund		\$ 46,973,769
Transportation Sales Tax		2,119,365
City Services		340,000
County Service Area No. 1		1,214,500
Water Agency		680,000
Developer Fees		305,160
Other		<u>1,865,163</u>
	<b>Total Operating Revenue</b>	\$ 53,497,957
		Φ 00 500
Other Financing		<u>\$ 20,592</u>
	Total Revenue	\$ 53,518,549

### PERFORMANCE MEASURES:

STRATEGIC PRIORITY:	<b>Transportation</b>
---------------------	-----------------------

STRATEGIC OBJECTIVES	OUTCOMES	PERFORMANCE MEASURES	Actual 2011/12	Target 2012/13	Actual 2012/13	Target 2013/14
Bolster safe and efficient movement of people and goods	Keep injury accident rate low	Number of injury accidents reported on Countywide roadways	2093 (-10.3%)	1% reduction	2,231 (+6.6%)	1% reduction
people and goods	Keep travel time minutes at or below targets	Hazel Ave Travel Times A.M. N/B (US 50 EBR to Madison Ave)	5 min.	4 min.	4 min.	4 min.
		Hazel Ave Travel Times A.M. S/B (Madison Ave to US 50 EBR)	5 min.	10 min.	4 min.	10 min.
		Hazel Ave Travel Times P.M. N/B (US 50 EBR to Madison Ave)	8 min.	12 min.	7 min.	12 min.
		Hazel Ave Travel Times P.M. S/B (Madison Ave to US 50 EBR)	5 min.	10 min.	5 min.	10 min.
		Watt Ave Travel Times A.M. N/B (Fair Oaks Blvd to Auburn Blvd)	11 min.	11 min.	10 min.	11 min.
		Watt Ave Travel Times A.M. S/B (Auburn Blvd to Fair Oaks Blvd)	12 min.	14 min.	12 min.	14 min.
		Watt Ave Travel Times P.M. N/B (Fair Oaks Blvd to Auburn Blvd)	14 min.	15 min.	13 min.	15 min.
		Watt Ave Travel Times P.M. S/B (Auburn Blvd to Fair Oaks Blvd)	12 min.	15 min.	12 min.	15 min.
		Madison Ave Travel Times A.M. E/B (EBR I80 to Sunrise Blvd)	12 min.	10 min.	12 min.	10 min.
		Madison Ave Travel Times A.M. W/B (Sunrise Blvd to EBR I80)	12 min.	11 min.	11 min.	11 min.
		Madison Ave Travel Times P.M. E/B (EBR I80 to Sunrise Blvd)	12 min.	17 min.	12 min.	17 min.
		Madison Ave Travel Times P.M. W/B (Sunrise Blvd to EBR I80)	11 min.	15 min.	11 min.	15 min.

# PERFORMANCE MEASURES (CONT.):

STRATEGIC OBJECTIVES	OUTCOMES	PERFORMANCE MEASURES	Actual 2011/12	Target 2012/13	Actual 2012/13	Target 2013/14
Achieve a high degree of public satisfaction with the quality, timeliness of	Reasonable response times to customer requests for service	Percentage of pothole service requests inspected within 72 hours	77.0%	70%	80.9%	70%
response, and coordination of transportation services	Reasonable response times to customer requests for service	Percentage of Stop Sign requests resolved within 2 hours	99.7%	95%	92.8%	95%
	Customer Satisfaction index	Maintain greater than 66% customer satisfaction from survey data	74.62%	66%	78.43%	66%

State Controller Schedule

Schedule 9

County Budget Act January 2010

County of Sacramento
Detail of Financing Sources and Financing Uses
Governmental Funds Fiscal Year 2013-14

**Budget Unit** 

2960000 - Department of Transportation

Function

**PUBLIC WAYS & FACILITIES** 

Activity

**Public Ways** 

Fund

005B - DEPARTMENT OF TRANSPORTATION

Detail by Revenue Category and Expenditure Object	_	2011-12 Actual	2012-13 Actual		2012-13 Adopted	Re	2013-14 ecommended	2013-14 Adopted by the Board of Supervisors
1		2	3		4		5	6
Intergovernmental Revenues	\$	-	\$	- \$	-	\$	340,000	\$ 340,000
Charges for Services		-		-	-		53,157,957	53,157,957
Residual Equity Transfer In		-		-	-		20,592	20,592
Total Revenue	\$		\$	- \$	-	\$	53,518,549	\$ 53,518,549
Salaries & Benefits	\$	-	\$	- \$	-	\$	31,821,141	\$ 31,821,141
Services & Supplies		-		-	-		20,973,208	20,973,208
Other Charges		-		-	-		99,200	99,200
Equipment		-		-	-		625,000	625,000
Intrafund Charges		-		-	-		6,387,940	6,387,940
Intrafund Reimb		-		-	-		(6,387,940)	(6,387,940)
Total Expenditures/Appropriations	\$	-	\$	- \$	-	\$	53,518,549	\$ 53,518,549
Net Cost	\$	-	\$	- \$	-	\$	- 1	\$ -
Positions		0.0	0.	0	0.0		262.1	262.1

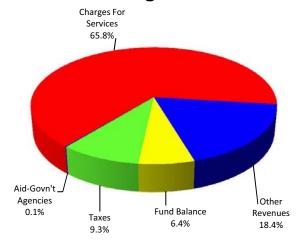
BU: 2960000	Transportation										
	Appropriations Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicle
FUNDED											
Program No. and Title	: <u>001</u> <u>Department Adminis</u>	stration									
	6,562,700 6,387,940	0	0	0	0	0	174,760	0	0	24.0	5
Program Type:	Mandated										
Countywide Priority:	1 Flexible Mandated	Countywid	le/Municipa	al or Financia	Obligation	ıs					
Strategic Objective:	T Bolster safe and effi	cient move	ement of pe	eople and goo	ds						
Program Description:	Administrative support for T Administration (Customer S (Equipment, Systems and D	Service, Pa	yroll/Perso	nnel, Account	s Payable a	nd Board	Communic	cation); Info	ormation To		
Program No. and Title	: <u>002 Planning, Programs</u>	and Desig	<u>gn</u>								
	11,762,620 0	0	0	0	0	0	11,762,620	0	0	54.6	7
Program Type:	Mandated										
Countywide Priority:	1 Flexible Mandated (	Countywid	le/Municipa	al or Financia	Obligation	ıs					
Strategic Objective:	T Bolster safe and effi	•	•		•						
Program Description:	Transportation planning, en	gineering a	and design	support							
Program No. and Title	: 003 North Area Pavemen	nt and Roo	idside Mai	ntenance							
	8,486,296 0	0	0	0	0	0	8,486,296	0	0	34.0	15
Program Type:	Mandated										
Countywide Priority:	1 Flexible Mandated	Countywid	le/Municipa	al or Financia	Obligation	ıs					
Strategic Objective:	T Bolster safe and effi	cient move	ement of pe	eople and goo	ds						
Program Description:	Maintain and repair all publ	ic streets i	n County, l	North of the A	merican Ri	ver					
Program No. and Title	: <u>004</u> <u>Maintenance Operat</u>	tions_									
	6,359,403 0	0	0	0	0	0	6,359,403	0	0	33.5	22
Program Type:	Mandated										
Countywide Priority:	1 Flexible Mandated	Countywid	le/Municipa	al or Financia	Obligation	ıs					
Strategic Objective:	T Bolster safe and effi	cient move	ement of pe	eople and goo	ds						
Program Description:	Engineering services for ma	terials and	application	n processes							
Program No. and Title	: <u>005 Signal/Street Light M</u>	Maintenan	<u>ice</u>								
	5,746,816 0	0	0	0	0	0	5,746,816	0	0	23.0	22
Program Type:	Mandated										
Countywide Priority:	1 Flexible Mandated	Countywid	le/Municipa	al or Financia	Obligation	ıs					
		•	1		_						
Strategic Objective:	<ul> <li>T Bolster safe and effi</li> </ul>	cient move	ement of pe	eople and goo	ds						

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
Program No. and Title:	006 Sign	ns and Marker N	<u> Maintenanc</u>	<u>ce</u>								
	5,656,481	0	0	0	0	0	0	5,656,481	0	0	29.0	24
Program Type:	Mandated											
Countywide Priority:	1 Fle	exible Mandated	Countywid	le/Municipa	al or Financial	Obligation	ıs					
Strategic Objective:	Т Во	lster safe and eff	icient mov	ement of pe	ople and good	ls						
Program Description:	Install and	maintain signs a	nd road ma	ırkings								
Program No. and Title:	<u>007</u> <u>Sou</u>	th Area Paveme	ent and Roo	udside Mai	<u>ntenance</u>							
	6,478,182	0	0	0	0	0	0	6,478,182	0	0	23.0	11
Program Type:	Mandated											
Countywide Priority:	1 Fle	exible Mandated	Countywid	le/Municipa	al or Financial	Obligation	ıs					
Strategic Objective:	Т Во	lster safe and eff	ricient mov	ement of pe	eople and good	ls						
Program Description:	Maintain a	nd repair all pub	lic streets i	n County S	outh of the Ar	nerican Riv	er and m	naintain/ope	rate all Cou	nty bridges		
Program No. and Title:	008 Tre	es/Landscape M	<u> Iaintenanc</u>	<u>e</u>								
	4,939,412	0	0	0	0	0	0	4,939,412	0	0	24.0	9
Program Type:	Mandated											
Countywide Priority:	1 Fle	exible Mandated	Countywid	le/Municipa	al or Financial	Obligation	ıs					
Strategic Objective:	Т Во	lster safe and eff	ricient mov	ement of pe	eople and good	ls						
Program Description:	Maintain s	treet trees and la	ndscaped a	reas								
Program No. and Title:	<u>009</u> <u>Brid</u>	lge Section / Cle	ean Sweep									
	3,914,579	0	0	0	0	0	0	3,914,579	0	0	17.0	9
Program Type:	Mandated											
Countywide Priority:	1 Fle	exible Mandated	Countywid	le/Municipa	al or Financial	Obligation	ıs					
Strategic Objective:	Т Во	lster safe and eff	icient mov	ement of pe	ople and good	ls						
Program Description:		perate all County- ncidents County-		nd guardrai	ls. Sweep ma	jor and resi	dential s	treets count	y-wide. Res	spond to ha	zardous	
FUNDED	59,906,489	6,387,940	0	0	0	0	0	53,518,549	0	0	262.1	124

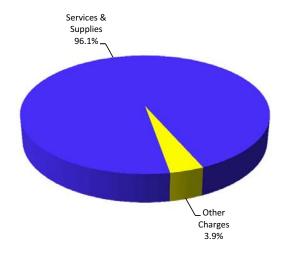
# **DEPARTMENTAL STRUCTURE**



# **Financing Sources**



# **Financing Uses**



Classification	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	3,291,604	3,233,459	3,946,262	3,083,082	3,083,082
Total Financing	3,846,960	3,432,080	3,946,262	3,083,082	3,083,082
Net Cost	(555,356)	(198,621)	-	-	

County Service Area No. 1 (CSA-1) provides funding to plan, design, construct and maintain street and highway safety lighting facilities along streets and intersections in the Unincorporated Area of the County. Services include:

- Maintenance, repair and replacement of street light poles and fixtures, including changing light bulbs, painting, photoelectric cell repair or replacement, and repairing damage caused by automobile accidents, vandalism, time and weather.
- Electrical conduit, pull box repair and replacement due to damage by construction and weather.
- Payment of electrical bills for the existing street lighting system.
- Responding to citizens and Board members inquiries regarding street lighting.
- Undertaking remedial projects for major repairs or upgrading of facilities.
- Maintaining street light inventory, pole numbering and mapping data bases.
- Determining parcel benefit and preparing the assessment roll for the tax bills.

### MISSION:

To provide street and highway safety lighting services in the Unincorporated Area of Sacramento County using special assessment financing.

### GOAL:

Insure the safety of residents and visitors by maintaining the street and highway safety lighting systems in the County at optimal operating capacity.

### **SIGNIFICANT DEVELOPMENTS DURING 2012-13:**

- Road Fund Contribution to CSA-1 Unincorporated Area Zone 1 of \$500,000.
- Over the past two years, 609 Underground electrical circuits damaged during theft of copper wire. \$973,000 expended to date for repairs. Two emergency contracts in place for continuing repairs.
- A SMUD Energy Incentive grant was utilized to change mercury vapor lights to light emitting diode lights at intersections. Project will save \$12,000 per year in energy costs.

### **SIGNIFICANT CHANGES FOR 2013-14:**

- Road Fund contribution of \$500,000 will be made to CSA Zone 1.
- Anticipated electrical rate increase due mid-year.

### **FUND BALANCE CHANGES FOR 2012-13:**

The significant decrease in available fund balance of \$358,893 from the prior year is associated with the City of Rancho Cordova separation from the County CSA.

### **ADOPTED BUDGET RESERVE BALANCE FOR 2013-14:**

Working Capital Reserve: \$1,800,000.

 Service charges are placed on the property tax bills of residents in CSA-1 to fund all street and highway safety lighting services. Since property taxes are only paid twice a year (December 10th and April 10th), a Working Capital Reserve is needed to pay for ongoing expenses from July 1 until the December 10th service charge installment is received.

### **SUPPLEMENTAL INFORMATION:**

- Service charge rates are established to distribute costs in proportion to the benefits received for
  providing street and highway safety lighting services to properties in CSA-1. They are collected
  for the portion of total operating and maintenance expenses not offset by other financing
  sources such as property taxes, interest income and fund balance.
- Listed below are the annual service charge rates for 2011-12, 2012-13 and those that will be levied in 2013-14.

Туре	2011-12	2012-13	2013-14
Safety Light Only	\$2.56 per parcel	\$2.56 per parcel	\$2.56 per parcel
Street and Safety Light (Residential)	\$17.88 per parcel	\$17.88 per parcel	\$17.88 per parcel
Street and Safety Light (Non-Residential)	\$2.56 plus \$0.2519 per front foot	\$2.56 plus \$0.2519 per front foot	\$2.56 plus \$0.2519 per front foot
Enhanced Street & Safety Light (Residential)	\$35.09 per parcel	\$36.84 per parcel	\$38.68 per parcel
Enhanced Street & Safety Light (Non-Residential)	\$0.5721 per front foot	\$0.6007 per front foot	\$0.6307 per front foot
Decorative Street & Safety Light (Residential)	\$47.31 per parcel	\$49.68 per parcel	\$52.16 per parcel
Decorative Street & Safety Light (Non-Residential)	\$0.9406 per front foot	\$0.9876 per front foot	\$1.037 per front foot

## **SCHEDULE:**

**County of Sacramento** 

Schedule 15

State Controller Schedule County Budget Act January 2010

Special Districts and Other Agencies
Financing Sources and Uses by Budget Unit by Object
Fiscal Year 2013-14

2530000 - CSA No. 1 253A - CSA NO. 1

Detail by Revenue Category and Expenditure Object	:	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommended	2013-14 Adopted by the Board of Supervisors
1		2	3	4	5	6
Fund Balance	\$	228,949	\$ 555,354	\$ 555,354	\$ 196,461	\$ 196,461
Reserve Release		400,000	-	-	-	-
Taxes		296,535	278,483	322,650	285,200	285,200
Revenue from Use Of Money & Prope	erty	8,081	11,960	20,200	12,421	12,421
Intergovernmental Revenues		4,960	4,532	4,395	4,000	4,000
Charges for Services		2,378,529	2,029,249	2,456,863	2,030,000	2,030,000
Miscellaneous Revenues		529,906	552,502	586,800	555,000	555,000
Total Revenue	\$	3,846,960	\$ 3,432,080	\$ 3,946,262	\$ 3,083,082	\$ 3,083,082
Services & Supplies	\$	3,210,246	\$ 3,146,086	\$ 3,841,262	\$ 2,963,082	\$ 2,963,082
Other Charges		81,358	87,373	105,000	120,000	120,000
Total Financing Uses	\$	3,291,604	\$ 3,233,459	\$ 3,946,262	\$ 3,083,082	\$ 3,083,082
Total Expenditures/Appropriations	\$	3,291,604	\$ 3,233,459	\$ 3,946,262	\$ 3,083,082	\$ 3,083,082
Net Cost	\$	(555,356)	\$ (198,621)	\$ -	\$ -	\$ -

## 2013-14 PROGRAM INFORMATION

BU: 2530000	<b>County Service Are</b>	ea No. 1									
	Appropriations Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED											
Program No. and Title	: <u>001 County Service Ar</u>	ea No. 1 - Z	one 1 -Uni	ncorporated							
	3,083,082 0	0	0	0	0	0	2,886,621	196,461	0	0.0	0
Program Type:	Mandated	1 Canata mai a	la (M	al an Financial	Ohlination						
Countywide Priority: Strategic Objective:	<ul><li>1 Flexible Mandated</li><li>T Bolster safe and e</li></ul>	•	•		Ü	1S					
Program Description:	Plan, design, construct and which properties receive be to be utilized by the Tax C	enefit from	street lights	s, recommend	service cha	ırge amou					
FUNDED	3,083,082 0	0	0	0	0	0	2,886,621	196,461	0	0.0	0

# GOLD RIVER STATION #7 LANDSCAPE CFD

Summary										
Classification	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors					
1	2	3	4	5	6					
Total Requirements	72,477	54,026	55,230	63,851	63,851					
Total Financing	78,706	55,177	55,230	63,851	63,851					
Net Cost	(6,229)	(1,151)		-						

### PROGRAM DESCRIPTION:

- Gold River Station No. 7 Landscape Community Facilities District (the District) is located within Sacramento County in a single-family residential area. It is generally bounded on the north by the Buffalo Creek Drainage Canal, on the west by Pyrites Way and on the south and east by US Highway 50.
- This District is financed by special taxes that appear as direct levies on the property tax bills within its boundaries, except those exempt by statute.
- The District provides landscape maintenance services for public landscape corridors within the district.

### MISSION:

To provide funding for landscape maintenance associated with Gold River Station No. 7 Landscape Community Facilities District. This includes the installation, maintenance, repair and replacement of landscape facilities and the sound wall associated with the subdivision development.

### **GOALS:**

- Continue to ensure funding is available for planned maintenance within the District.
- Provide landscape maintenance and other services utilizing the Department of Transportation as needed.

#### **FUND BALANCE CHANGES FOR 2012-13:**

The decrease in available fund balance of \$5,079 from the prior year is associated with increased district operating costs.

### ADOPTED BUDGET RESERVE BALANCE FOR 2013-14:

### Reserve for Working Capital: \$92,000.

Special taxes are collected as direct levies via property tax bills. Since property taxes are only
paid twice a year (December 10th and April 10th), a Working Capital Reserve was established
to pay for on-going operating expenses from July 1 until the first of the two direct levy
installments is received.

### **SCHEDULE:**

State Controller Schedule

**County of Sacramento** 

Schedule 15

County Budget Act January 2010 Special Districts and Other Agencies
Financing Sources and Uses by Budget Unit by Object
Fiscal Year 2013-14

1370000 - Gold River Station #7 Landscape CFD 137A - GOLD RIVER STATION #7 LANDSCAPE CFD

Detail by Revenue Category and Expenditure Object		)11-12 Actual	2012-1 Actua	- 1	2012-13 Adopted	2013-14 Recommend	led	2013-14 Adopted by the Board of Supervisors
1		2	3		4	5		6
Fund Balance	\$	44,505	\$	5,230	\$ 6,230	\$ 1,1	151 9	1,151
Reserve Release		-	1:	5,000	15,000	30,0	000	30,000
Revenue from Use Of Money & Prope	erty	528		798	1,000	7	700	700
Charges for Services		33,673	3	3,149	33,000	32,0	000	32,000
Total Revenue	\$	78,706	\$ 5	5,177	\$ 55,230	\$ 63,8	351 \$	63,851
Reserve Provision	\$	37,322	\$	-	\$ -	\$	- 5	-
Services & Supplies		35,046	5	3,901	54,622	63,1	101	63,101
Other Charges		109		125	608	7	750	750
Total Financing Uses	\$	72,477	\$ 5	1,026	\$ 55,230	\$ 63,8	351 \$	63,851
Total Expenditures/Appropriations	\$	72,477	\$ 5	4,026	\$ 55,230	\$ 63,8	351 \$	63,851
Net Cost	\$	(6,229)	\$ (1	,151)	\$ -	\$	- (	-

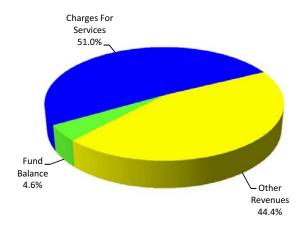
## **2013-14 PROGRAM INFORMATION**

BU: 1370000	<b>Gold River Statio</b>	n #7 Land	lscape C	FD							
	Appropriations Reimburseme	nts Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicle
FUNDED											
Program No. and Title:	001 Gold River Statio	on No. 7 Lan	dscape CFL	2							
	63,851 0	0	0	0	0	0	62,700	1,151	0	0.0	0
Program Type:	Mandated										
Countywide Priority:	4 Sustainable and	Livable Com	munities								
Strategic Objective:	C1 Develop and su	stain livable a	nd attractive	e neighborhoo	ds and con	nmunities					
Program Description:	Assessment District that	funds mainte	enance of lar	ndscape of co	rridors, me	dians and	open space	within the I	District bou	indaries.	
FUNDED	63,851 0	0	0	0	0	0	62,700	1,151	0	0.0	0

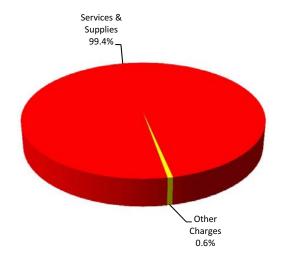
# DEPARTMENTAL STRUCTURE MICHAEL PENROSE, DIRECTOR



# **Financing Sources**



## **Financing Uses**



Summary										
Classification	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors					
1	2	3	4	5	6					
Total Requirements	699,425	835,476	880,583	976,120	976,120					
Total Financing	824,008	880,323	880,583	976,120	976,120					
Net Cost	(124,583)	(44,847)	-	-						

### PROGRAM DESCRIPTION:

- The Landscape Maintenance District (LMD) provides funding for the maintenance of approximately two million square feet of landscaped corridors, medians and natural open spaces that exist throughout the County.
- Landscape maintenance performed within LMD by private landscaping firms, under contract with the County, includes:
  - Lawn, shrub and ground cover maintenance, including mowing, trimming, weed and pest control, fertilization and water management.
  - Tree maintenance, including pruning, fertilization, staking, stake removal, guying and pest control.
  - Removal of litter, debris and weeds from medians, sidewalks and gutters.
  - Maintenance, repair and replacement of irrigation heads, valves, backflow preventers, pumps and controllers.
  - Plant material replacement.
- Landscape architectural support staff duties performed for LMD include:
  - Preparation and management of landscape maintenance contracts.
  - Inspections of landscape maintenance contractors' work to ensure adherence to specifications.
  - Management of payments to landscape contractors and utilities.
  - Preparation of contracts for major repairs or upgrading of facilities.

### MISSION:

To maintain the landscaped corridors, medians, and natural open spaces in the Unincorporated Area of Sacramento County using special assessment financing.

### GOAL:

Maintain a landscaped environment that is safe, conservation oriented and aesthetically pleasing to enhance the quality of life for Sacramento County residents.

### **SIGNIFICANT DEVELOPMENTS DURING 2012-13:**

Increase in Road Fund contribution to LMD to \$250,000.

### **SIGNIFICANT CHANGES FOR 2013-14:**

- Service levels continue to be challenged due to increases in operation costs (specifically water rates and agriculture/horticulture contracts) and stagnant revenues.
- Increase in Road Fund Contribution to LMD to \$431,774.

### **FUND BALANCE CHANGES FOR 2012-13:**

The decrease in available fund balance of \$79,737 from the prior year is due to higher service contract and utility costs.

### **ADOPTED BUDGET RESERVE BALANCES FOR 2013-14:**

Working Capital Reserve: \$300,000.

 Service charges are placed on the property tax bills of residents in LMD to pay for maintenance, electricity and water services. Since property taxes are only paid twice a year (December 10th and April 10th), a Working Capital Reserve was established to pay for on-going operating expenses from July 1 until the first of the two service charge installments is received.

### SUPPLEMENTAL INFORMATION:

- Service charges represent the cost of providing landscaping services in each zone and are collected for the portion of total operating and maintenance costs not offset by other financing sources such as interest income and fund balance.
- Listed below are the annual service charges for Fiscal Years 2011-12, 2012-13 and those that will be levied in Fiscal Year 2013-14. These charges have remained the same for 13 consecutive years.

Туре	2011-12	2012-13	2013-14
Zone 4 (Per Acre)	\$66.51	\$66.51	\$66.51
Zone 4 (Per Parcel)	\$42.50	\$42.50	\$42.50

Schedule 15

### **SCHEDULE:**

January 2010

State Controller ScheduleCounty of SacramentoCounty Budget ActSpecial Districts and Other Age

Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object

Fiscal Year 2013-14

3300000 - Landscape Maintenance District 330A - SACTO CO LMD ZONE 1

Detail by Revenue Category and Expenditure Object	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommended	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Fund Balance	\$ 94,286	\$ 124,583	\$ 124,583	\$ 44,846	\$ 44,846
Revenue from Use Of Money & Prope	erty 1,328	2,051	6,000	1,500	1,500
Charges for Services	498,394	500,289	500,000	498,000	498,000
Miscellaneous Revenues	230,000	253,400	250,000	431,774	431,774
Total Revenue	\$ 824,008	\$ 880,323	\$ 880,583	\$ 976,120	\$ 976,120
Services & Supplies	\$ 694,323	\$ 829,775	\$ 873,583	\$ 970,120	\$ 970,120
Other Charges	5,102	5,701	7,000	6,000	6,000
Total Financing Uses	\$ 699,425	\$ 835,476	\$ 880,583	\$ 976,120	\$ 976,120
Total Expenditures/Appropriations	\$ 699,425	\$ 835,476	\$ 880,583	\$ 976,120	\$ 976,120
Net Cost	\$ (124,583)	\$ (44,847)	\$ -	\$ -	\$ -

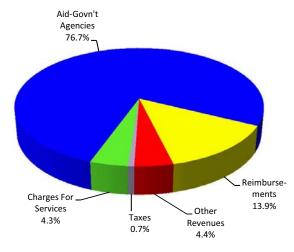
## 2013-14 PROGRAM INFORMATION

BU: 3300000	Landscape Maint	enance Di	strict								
	Appropriations Reimburseme	ents Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED											
Program No. and Title	: <u>001</u> <u>Landscape Mair</u>	ntenance Distr	rict Zone 4								
	976,120 0	0	0	0	0	0	931,274	44,846	0	0.0	0
Program Type:	Mandated										
Countywide Priority:	1 Flexible Manda	ited Countywic	de/Municipa	d or Financial	Obligation	ns					
Strategic Objective:	T Bolster safe and	1 efficient mov	ement of pe	ople and goo	ds						
Program Description:	Assessment District that	t funds mainte	nance of lan	dscape of cor	ridors, med	dians and	open space	within the I	District bou	ndaries	
FUNDED	976,120 0	0	0	0	0	0	931,274	44,846	0	0.0	0

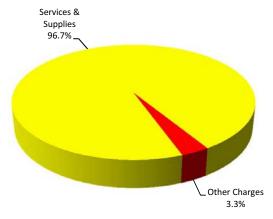
# DEPARTMENTAL STRUCTURE MICHAEL PENROSE, DIRECTOR



# **Financing Sources**



# **Financing Uses**



Summary										
Classification	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors					
1	2	3	4	5	6					
Total Requirements	51,702,120	73,559,250	83,503,974	73,912,263	73,912,263					
Total Financing	65,215,615	55,841,342	83,503,974	73,912,263	73,912,263					
Net Cost	(13,513,495)	17,717,908	-	-	-					

### PROGRAM DESCRIPTION:

- The Road Fund provides financing for the construction and maintenance of Sacramento County's road systems through planning; environmental analysis; traffic engineering and design; operations; traffic signals, street lights, signs and markings; right-of-way acquisitions; safety related improvements; and radar/speed control. This includes monitoring and maintaining approximately:
  - 2,207.5 centerline miles of county roadways.
  - 451 actuated signalized intersections.
  - 6 fire station signals.
  - 44 warning flashers.
  - 34 pedestrian signals.
  - 4 movable bridge signals.
  - 7 master controllers for signal systems.
  - 19,494 street lights.
  - 3,383 safety street lights.
  - approximately 115,000 pavement markers.
  - approximately 99,400 traffic signs.
  - 350 miles of bike lanes.
  - 201 major bridges (over 20 feet), 2,500 minor bridges (under 20 feet) and 6 movable bridges.
  - 2,400 miles of striping.
  - 2,800 miles of curb and gutter.
  - 2,600 miles of residential sidewalk.
  - 1 Traffic Operations Center with 37 closed circuit television cameras and 5 Dynamic Message Signs (11 cameras are shared with Rancho Cordova).

ROADS 2900000

### PROGRAM DESCRIPTION (CONT.):

• There are three major funding sources for road activities: Road Fund, Sacramento Roadways Fund (Sacramento County Transportation Development Fees) and Transportation Sales Tax Fund. Projects can receive funding from one or more of these sources; however, when there is more than one funding source, only one fund acts as the "manager" of a project and accounts for all costs associated with it. This requires that the fund acting as the manager include the entire cost of a project in its budget and recover shared costs through Interfund reimbursements.

### MISSION:

To provide financing from gasoline taxes, sales tax receipts and other sources for construction and maintenance of the county's transportation system.

### **GOALS:**

- Continue to monitor, evaluate, maintain and improve the transportation system to promote safety and efficiency of movement throughout the County of Sacramento.
- Continue construction and maintenance of various transportation projects including asphalt/ concrete overlays, bridges, corridor enhancements and bikeways.
- Monitor expenses and revenues to insure proper reimbursement from multiple funding sources.

### **SIGNIFICANT DEVELOPMENTS DURING 2012-13:**

- Completed construction of the AC Residential Overlay / Pavement Proposition 1B 2012 project and the AC Overlay / Pavement Federal 2012 project. These projects rehabilitated pavement on various existing residential streets by placing asphalt concrete or rubberized asphalt concrete over existing pavement and installing Americans with Disabilities Act (ADA) compliant upgrades. Construction activities included base repair, raising manholes, grinding down sections of the existing pavement prior to paving, and installing utility valve covers to match the new pavement surface.
- Began construction of the AC Overlay / Pavement 2013 project. This project consists of
  placing conventional asphalt concrete, rubberized asphalt concrete, or slurry seal over the
  existing pavement and installing ADA compliant upgrades. Construction will include base
  repair, raising manholes, and grinding sections of existing pavement prior to paving.
- Completed construction of the Auburn Boulevard Enhancements Phase I project and the Freedom Park Drive Pedestrian Streetscape project. Both projects improved safety and mobility for pedestrians, bicycles, and transit while supporting community-specific plans: the West Auburn Boulevard Streetscape Master Plan and the North Highlands Town Center Development Code, respectively.
- Expended \$37.5 million on continued maintenance of pavement, street lights and signals, and was reimbursed \$11.7 million from the Transportation Sales Tax Fund.

ROADS 2900000

### **SIGNIFICANT CHANGES FOR 2013-14:**

Anticipate completion of the AC Overlay / Pavement – Federal 2013 project and the AC Overlay / Pavement – 2013 project. These projects consist of placing conventional asphalt concrete, rubberized asphalt concrete, or slurry seal over the existing pavement and installing ADA compliant upgrades. Construction activities also include base repair, raising manholes, and grinding sections of the existing pavement prior to paving.

- Anticipate beginning construction of Franklin Boulevard Enhancements project and the Old Florin Town Streetscape Improvements project. Both projects propose streetscape, landscape and gateway enhancements, including improvements to roadway, sidewalks, lighting, and striping.
- Anticipate completing construction of the White Rock Road Improvements project. This project
  proposes improvements to White Rock Road between Grant Line Road and Prairie City Road,
  to relieve congestion and improve regional traffic circulation in Eastern Sacramento County.
  The proposed improvements consist of constructing a four-lane roadway along portions of the
  existing road alignment of White Rock Road, realigning portions of White Rock Road to improve
  safety, installing new traffic signals at Prairie City Road and Grant Line Road, and constructing
  bicycle and pedestrian facilities.
- Anticipate completing construction of the State Route 99 at Elverta Road Interchange project. This project will construct a new interchange to replace the existing at-grade intersection in this location. The interchange will be constructed to its ultimate length, including a standard Type L-9 two-quadrant partial cloverleaf interchange with ramp meters and HOV by-pass lanes. The four-lane over-crossing will have sufficient span to accommodate an eight-lane mainline. This project also includes off-ramp terminus traffic signals.

### **FUND BALANCE CHANGES FOR 2012-13:**

The significant decrease in available fund balance of \$10,660,619 from the prior year is associated with the multiyear life cycle of projects, external factors affecting construction, and the timing between project completion and receipt of revenue.

### **ADOPTED BUDGET RESERVE BALANCES FOR 2013-14:**

Reserve for Long-term Liabilities: \$3,202,850.

Created as a result of an actuarial study of the county's Self-Insurance Fund that recommended
reserve financing be maintained to cover potential liabilities. Use of this reserve depends on
the number and size of claims made against the County that, when settled, may require cash
payment in excess of the amount normally budgeted. Reserve remains unchanged.

ROADS 2900000

### **SCHEDULE:**

**State Controller Schedule** 

County of Sacramento

Schedule 9

County Budget Act January 2010 Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2013-14

Budget Unit 2900000 - Roads

Function PUBLIC WAYS & FACILITIES

Activity Public Ways
Fund 005A - ROAD

Detail by Revenue Category and Expenditure Object	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommended	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Fund Balance	\$ 9,784,733 \$	(3,078,546)	\$ (3,078,546)	\$ (13,739,165)	\$ (13,739,165)
Taxes	1,065,922	1,111,630	774,110	720,110	720,110
Licenses, Permits & Franchises	1,327,751	1,238,321	1,350,000	1,335,000	1,335,000
Revenue from Use Of Money & Property	388,436	409,589	424,000	375,000	375,000
Intergovernmental Revenues	50,979,186	54,900,818	82,864,761	78,082,430	78,082,430
Charges for Services	336,094	439,318	57,000	4,375,457	4,375,457
Miscellaneous Revenues	1,333,493	820,212	1,112,649	2,763,431	2,763,431
Total Revenue	\$ 65,215,615 \$	55,841,342	\$ 83,503,974	\$ 73,912,263	\$ 73,912,263
Services & Supplies	\$ 66,338,989 \$	82,042,738	\$ 89,802,319	\$ 85,013,339	\$ 85,013,339
Other Charges	1,277,923	2,180,207	3,212,215	2,892,180	2,892,180
Equipment	7,500	-	-	-	-
Interfund Charges	269,695	1,053,092	2,489,440	120,000	120,000
Interfund Reimb	(16,191,987)	(11,716,787)	(12,000,000)	(14,113,256)	(14,113,256)
Total Expenditures/Appropriations	\$ 51,702,120 \$	73,559,250	\$ 83,503,974	\$ 73,912,263	\$ 73,912,263
Net Cost	\$ (13,513,495) \$	17,717,908	\$ -	\$ -	\$ -

### 2013-14 PROGRAM INFORMATION

**FUNDED** 

Program No. and Title: 001 Roads

88,025,519 14,113,256 23,860,939 53,286,799 0 0 1,386,500 9,117,190 -13,739,165 **0** 0.0 0

Program Type: Mandated

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: T -- Bolster safe and efficient movement of people and goods

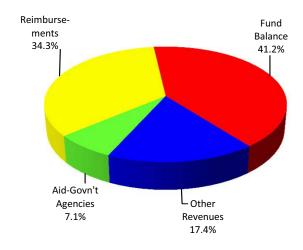
Program Description: Funding for road construction and maintenance

FUNDED 88,025,519 14,113,256 23,860,939 53,286,799 0 0 1,386,500 9,117,190 -13,739,165 **0** 0.0 0

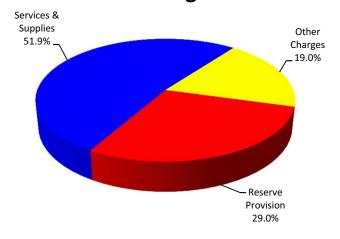
# DEPARTMENTAL STRUCTURE MICHAEL PENROSE, DIRECTOR



# **Financing Sources**



# **Financing Uses**



Summary												
Classification	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors							
1	2	3	4	5	6							
Total Requirements	10,403,067	1,603,183	6,614,442	5,099,828	5,099,828							
Total Financing	12,832,370	4,661,266	6,614,442	5,099,828	5,099,828							
Net Cost	(2,429,303)	(3,058,083)	-	-	-							

### PROGRAM DESCRIPTION:

- The Roadways Fund provides financing for public road improvements within several geographical districts in response to land use decisions, population growth and anticipated future development (all requiring road improvements to mitigate traffic congestion). Development fees provide the funding for the improvements and are charged when commercial and residential building permits are approved.
- Sacramento County has three major funding sources for road activities: Road Fund, Sacramento Roadways Fund (Sacramento County Transportation Development Fees) and Transportation Sales Tax Fund. Projects undertaken can receive funding from one or more of these sources; however, even when there is more than one funding source, only one fund acts as the "manager" of a project and accounts for all associated costs. This requires that the fund acting as the manager includes the entire cost of a project in its budget and recovers shared costs through the Interfund reimbursement process.

#### MISSION:

To provide financing through building permit fees for needed transportation infrastructure improvements within specified fee districts in Sacramento County.

### GOAL:

Using fees collected from developers, construct and maintain roads at a level that promotes and supports well-planned housing and business development.

### SIGNIFICANT DEVELOPMENTS DURING 2012-13:

- Transferred \$726,945 to the Transportation Sales Tax Fund to finance road improvements for Hazel Avenue and Fair Oaks Boulevard Improvements, Phase I.
- Applied \$2.5 million of Sales Tax Measure A Bond monies to the Hazel Avenue and Demolition project.

### **SIGNIFICANT CHANGES FOR 2013-14:**

- Transfer \$649,626 to the Transportation Sales Tax Fund to finance road improvements for Elverta Road Widening – Watt to Dutch Haven, Fair Oaks Boulevard at Marconi Avenue, Bradshaw Road - Calvine to Florin Road, and Madison Avenue – Fair Oaks to Hazel.
- Transfer \$1.0 million to the Road Fund to finance road improvements for State Route 99/Elverta Road interchange.

ROADWAYS 2910000

### SIGNIFICANT CHANGES FOR 2013-14 (CONT.):

• Anticipate completion of the Hazel Avenue Soundwall and Demolition project. This intermediate phase of the Hazel Avenue projects will focus on two parallel construction efforts necessary to accommodate the proposed improvements in the Phase II project from Curragh Downs Drive to Madison Avenue. This phase will accomplish the appraisals and acquisitions of properties adjacent to the proposed improvements along with relocation assistance for displaced property owners. This phase will also accomplish the removal of existing structures within the new proposed Rights-of-Way along with utility trench and soundwall construction.

• Complete the design phase and begin the Right of Way phase for Fair Oaks Boulevard Improvements, Phase II – Landis Avenue to Engle Road. This project will provide streetscape improvements including: sidewalks built (including gaps) or increased from a 4' width to a more pedestrian friendly 8' width; a 12' wide landscaped median to replace the two-way left-turn lane; five foot wide Class 2 bike lanes; five existing bus stops enhanced as bus pullouts; new roadway surface (rubberized asphalt) to reduce traffic noise; Americans with Disabilities Act compliance upgrades (curb ramps, sidewalk obstructions, bus stops); and traffic signal installation (at Landis Avenue) and signal modifications (at Grant Avenue and Engle Road).

### **FUND BALANCE CHANGES FOR 2012-13:**

The increase in available fund balance of \$556,935 from the prior year is associated with the multiyear life cycle of projects, external factors affecting construction, identification of additional project funding sources, and the timing between project completion, receipt of revenue, and release of reserves.

### ADOPTED BUDGET RESERVE BALANCE FOR 2013-14:

Reserve for Future Construction: \$2,397,568.

• Reserve is maintained for projects that are planned as part of the five- to seven-year Capital Improvement Plan or those projects required as a result of development.

ROADWAYS 2910000

## **SCHEDULE:**

State Controller Schedule

County Budget Act January 2010 County of Sacramento

Detail of Financing Sources and Financing Uses Governmental Funds

Fiscal Year 2013-14

Budget Unit 2910000 - Roadways

Function PUBLIC WAYS & FACILITIES

Schedule 9

Activity Public Ways

Fund **025A - ROADWAYS** 

Detail by Revenue Category and Expenditure Object	2011-12 Actual		2012-13 Actual		2012-13 Adopted		2013-14 Recommended	2013-14 Adopted by the Board of Supervisors
1	2		3		4		5	6
Fund Balance	\$ 5,237,817	\$	2,641,711	\$	2,641,711	\$	3,198,646	\$ 3,198,646
Reserve Release	5,014,959		-		-	-	-	-
Taxes	-		-		2,000,000	)	-	-
Licenses, Permits & Franchises	1,967,827		1,467,956		784,000	)	1,255,000	1,255,000
Revenue from Use Of Money & Property	40,463		17,661		13,050	)	11,550	11,550
Intergovernmental Revenues	-		174,243		610,983	3	551,563	551,563
Miscellaneous Revenues	571,304		359,695		564,698	3	83,069	83,069
Total Revenue	\$ 12,832,370	\$	4,661,266	\$	6,614,442	2 \$	5,099,828	\$ 5,099,828
Reserve Provision	\$ -	\$	-	\$	-	- \$	2,251,568	\$ 2,251,568
Services & Supplies	623,556		2,166,655		4,968,265	5	1,555,750	1,555,750
Other Charges	-		1,216,208		3,328,905	5	1,478,290	1,478,290
Interfund Charges	11,256,065		726,945		3,139,014	ļ	2,476,545	2,476,545
Interfund Reimb	(1,476,554)		(2,506,625)		(4,821,742)	)	(2,662,325)	(2,662,325)
Total Expenditures/Appropriations	\$ 10,403,067	\$	1,603,183	\$	6,614,442	2 \$	5,099,828	\$ 5,099,828
Net Cost	\$ (2,429,303)	\$	(3,058,083)	\$	-	- \$	-	\$ -

ROADWAYS 2910000

## **2013-14 PROGRAM INFORMATION**

			Federal	Stata		_	_	Other	_		_	
	Appropriations	Reimbursements	Revenues	State Revenues	Realignment	Pro 172	Fees	Revenues	Carryover	Net Cost	Positions	Vehicle
FUNDED												
Program No. and Title:	001 Sac	ramento Count	y Transport	ation Deve	lopment Fees	(SCTDF)	District 1	<u>1</u>				
	1,066,975	690,217	0	0	0	0	65,000	300	311,458	0	0.0	0
D		090,217	0	U	Ü	U	65,000	300	311,456	U	0.0	0
Program Type: Countywide Priority:	Mandated	exible Mandated	Countrarid	o/Municina	al or Einanaial	Obligation						
Strategic Objective:		lster safe and ef	•	•		-	IIS					
Program Description:		tenance and con		_	_	13						
Program No. and Title:	<u>002</u> <u>SCT</u>	DF District 2										
	3,830,010	1,948,662	551,563	0	0	0	750,000	10,069	569,716	0	0.0	0
Program Type:	Mandated											
Countywide Priority:	1 Fle	exible Mandated	Countywid	e/Municipa	al or Financial	Obligatio	ns					
Strategic Objective:	Т Во	lster safe and ef	ficient move	ement of pe	ople and goo	ds						
Program Description:	Road main	tenance and con	struction wi	thin SCTE	F District 2							
Program No. and Title:	<u>003</u> <u>SCT</u>	TDF District 3										
	4,544	0	0	0	0	0	0	50	4,494	0	0.0	0
Program Type:	Mandated											
Countywide Priority:	1 Fle	xible Mandated	Countywid	e/Municipa	al or Financia	Obligatio	ns					
Strategic Objective:	Т Во	lster safe and ef	ficient move	ement of pe	ople and goo	ds						
Program Description:	Road main	tenance and con	struction wi	thin SCTE	F District 3							
Program No. and Title:	<u>004</u> <u>SCT</u>	DF District 4										
	2,419,437	0	0	0	0	0	400,000	5,000	2,014,437	0	0.0	0
Program Type:	Mandated											
Countywide Priority:		xible Mandated	Countywid	e/Municipa	al or Financial	Obligatio	ns					
Strategic Objective:	Т Во	lster safe and ef	ficient move	ement of pe	ople and goo	ds						
Program Description:	Road main	tenance and con	struction wi	thin SCTE	F District 4							
Program No. and Title:	005 SCT	TDF District 5										
	122,100	23,446	0	0	0	0	40,000	100	58,554	0	0.0	0
Program Type:	Mandated											
Countywide Priority:		xible Mandated	Countywid	e/Municipa	al or Financial	Obligatio	ns					
Strategic Objective:		lster safe and ef	•	•		-						
Program Description:		tenance and con		-								

2910000

# Roadways

	Appropr	iations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
Program No. and Title:	<u>006</u>	<u>SCT</u>	DF District 6										
	14,1	22	0	0	0	0	0	0	50	14,072	0	0.0	0
Program Type:	Mand	ated											
Countywide Priority:	1	Fle	xible Mandated	Countywid	e/Municipa	ıl or Financial	Obligatio	ns					
Strategic Objective:	Т -	- Bol	lster safe and eff	ficient move	ement of pe	ople and good	ls						
Program Description:	Road	maint	enance and con	struction wi	thin SCTD	F District 6							
Program No. and Title:	<u>007</u>	<u>SCT</u>	DF Administra	<u>tion</u>									
	304,9	65	0	0	0	0	0	78,000	1,050	225,915	0	0.0	0
Program Type:	Mand	ated											
Countywide Priority:	1	Fle	xible Mandated	Countywid	e/Municipa	ıl or Financial	Obligatio	ns					
Strategic Objective:	Т -	- Bol	lster safe and eff	ficient move	ement of pe	ople and good	ls						
Program Description:	Admi	nistrat	tion of the SCTI	DF Districts	3								
FUNDED	7,762,1	53	2,662,325	551,563	0	0	0	1,333,000	16,619	3,198,646	0	0.0	0

Summary												
2011-12 Actual	2012-13 Actual	2012-13 Adopted		2013-14 Adopted by the Board of Supervisors								
2	3	4	5	6								
1,730,309	1,924,134	8,279,847	792,683	792,683								
(780,351)	2,577,559	8,279,847	792,683	792,683								
2,510,660	(653,425)	-	-	-								
	Actual  2 1,730,309 (780,351)	Actual Actual  2 3 1,730,309 1,924,134 (780,351) 2,577,559	Actual         Actual         Adopted           2         3         4           1,730,309         1,924,134         8,279,847           (780,351)         2,577,559         8,279,847	Actual         Actual         Adopted         Recommend           2         3         4         5           1,730,309         1,924,134         8,279,847         792,683           (780,351)         2,577,559         8,279,847         792,683								

### PROGRAM DESCRIPTION:

The Rural Transit Program provides transit services to the rural areas of the County outside the service boundaries of Sacramento Regional Transit District. Currently there are two programs, South County Transit and East County Transit.

- South County Transit, also known as SCT/Link, has been serving the South County region, City
  of Galt and Delta communities since October 13, 1997. Services include dial-a-ride, deviated
  fixed route, and commuter transit services. This region is not served by Regional Transit.
  Funding for this program is provided by the Transportation Development Act (TDA); Federal
  Transit Administration, Section 5311, Operating Assistance Grant (5311); fare box revenues;
  and the City of Galt.
- The East County Transit Program provides morning/evening commuter transit service from Rancho Murieta to Downtown Sacramento. The Sacramento County Department of Transportation instituted this Board approved program as a pilot project on September 21, 1999. Regional Transit was the initial provider of service and Amador Regional Transit has been providing the service since January 2, 2001. Funding for this program is provided by the TDA; 5311; and fare box revenues.

### MISSION:

To continuously improve, operate, and maintain a safe and efficient rural transit system that serves our citizens and commerce not otherwise served by Regional Transit.

#### GOALS:

- To increase awareness and encourage the community to avail the transit services provided.
- To implement the short range transit plan and fulfill the Sacramento Area Council of Governments (SACOG) identified unmet transit needs.

### **SIGNIFICANT DEVELOPMENTS DURING 2012-13:**

- Executed a \$7.5 million amendment to the contract for SCT Link, extending service to February 2018.
- Acquired and put into service two replacement buses for South County Transit.

### **SIGNIFICANT CHANGES FOR 2013-14:**

Completing acquisition of eight replacement buses for South County Transit.

### **FUND BALANCE CHANGES FOR 2012-13:**

The decrease in available fund balance of \$5,093,154 from the prior year is due to the encumbrance of multi-year service contracts.

### **SCHEDULE:**

State Controller Schedule County Budget Act January 2010	County of Sacramento  Detail of Financing Sources and Financing Uses Governmental Funds	Schedule 9
January 2010	Fiscal Year 2013-14	

Budget Unit 2930000 - Rural Transit Program
Function PUBLIC WAYS & FACILITIES
Activity Transportation Systems

Fund 068A - PUBLIC WORKS TRANSIT PROGRAM

Detail by Revenue Category and Expenditure Object	2011-12 Actual	2012-13 Actual		2012-13 Adopted	2013-14 Recommended	2013-14 Adopted by the Board of Supervisors
1	2	3		4	5	6
Fund Balance	\$ (1,687,320)	\$ (1,753,59	98)	\$ (1,753,598)	\$ (6,846,752)	\$ (6,846,752)
Taxes	-	3,214,1	17	9,013,945	6,501,940	6,501,940
Revenue from Use Of Money & Property	3,228	4,2	42	4,500	3,500	3,500
Intergovernmental Revenues	279,548	935,6	22	885,000	937,995	937,995
Charges for Services	624,193	177,0	92	120,000	168,000	168,000
Miscellaneous Revenues	-		84	-	-	-
Other Financing Sources	-		-	10,000	28,000	28,000
Total Revenue	\$ (780,351)	\$ 2,577,5	59	\$ 8,279,847	\$ 792,683	\$ 792,683
Services & Supplies	\$ 163,457	\$ 210,2	53	\$ 503,238	\$ 483,432	\$ 483,432
Other Charges	1,566,852	1,565,7	29	7,426,609	228,609	228,609
Equipment	-	148,1	52	350,000	80,642	80,642
Total Expenditures/Appropriations	\$ 1,730,309	\$ 1,924,1	34	\$ 8,279,847	\$ 792,683	\$ 792,683
Net Cost	\$ 2,510,660	\$ (653,42	25)	\$ -	\$ -	\$ -

## 2013-14 PROGRAM INFORMATION

BU: 2930000	Rural Trans	sit Progr	am									
	Appropriations Rein	nbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
Program No. and Title:	001 South Co	ounty Tran	sit Area									
	726,632	0	337,995	6,285,596	0	0	168,000	630,500	-6,695,459	0	0.0	0
Program Type:	Mandated											
Countywide Priority:	1 Flexible	Mandated	Countywid	le/Municipa	al or Financial	Obligation	ns					
Strategic Objective:	T Bolster s	safe and eff	ficient mov	ement of pe	ople and good	ls						
Program Description:	Dial-A-Ride, de	viated fixed	d route and	commuter t	transit service	s in the So	uth Count	y region				
Program No. and Title:	002 East Cou	ınty Transi	t Area									
	66,051	0	0	216,344	0	0	0	1,000	-151,293	0	0.0	0
Program Type:	Mandated											
Countywide Priority:	1 Flexible	Mandated	Countywid	le/Municipa	al or Financial	Obligation	ns					
Strategic Objective:	T Bolster s	safe and ef	ficient mov	ement of pe	ople and good	ls						
Program Description:	Morning/evening	g commute	r transit ser	vice from F	Rancho Murie	a to Down	town Sac	ramento.				
FUNDED	792,683	0	337,995	6,501,940	0	0	168,000	631,500	-6,846,752	0	0.0	0

# SACRAMENTO COUNTY LANDSCAPE MAINTENANCE CFD 2004-2

	Summar	у			
Classification	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	260,191	181,329	293,132	243,784	243,784
Total Financing	423,152	295,775	293,132	243,784	243,784
Net Cost	(162,961)	(114,446)	-	-	-

### PROGRAM DESCRIPTION:

- Sacramento County Landscape Maintenance Community Facilities District 2004-2 (the District) is located within the Unincorporated Area of Sacramento County. Annexation of subdivisions into the District will occur as development progresses within its boundaries.
- This District is financed by special taxes that appear as direct levies on all property tax bills within the boundaries of the District, except those exempt by statute.
- The District provides landscape maintenance services for public landscape corridors within the district.

### MISSION:

To provide funding for landscape maintenance associated with the Sacramento County Landscape Maintenance CFD. This includes the installation, maintenance, repair and replacement of landscape facilities within the boundaries of the District.

### **GOALS:**

- Ensure district funding is available when required for planned maintenance.
- Coordinate with the Department of Transportation to provide landscape maintenance and other services needed by the District.

#### **FUND BALANCE CHANGES FOR 2012-13:**

The decrease in available fund balance of \$48,516 from the prior year is due to a reduction in special assessment fees adjusted in the prior year.

### **ADOPTED BUDGET RESERVE BALANCES FOR 2013-14:**

### Reserve for Working Capital: \$628,584.

Special taxes are collected as direct levies via property tax bills. Since property taxes are only
paid twice a year (December 10th and April 10th), a Working Capital Reserve was established
to pay for on-going operating expenses from July 1 until the first of the two direct levy
installments is received.

# SACRAMENTO COUNTY LANDSCAPE MAINTENANCE CFD 2004-2

### **SCHEDULE:**

State Controller Schedule County Budget Act January 2010

### **County of Sacramento**

Schedule 15

Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2013-14

> 1410000 - Sacramento County LM CFD 2004-2 141A - SAC CO LM CFD 2004-2

Detail by Revenue Category and Expenditure Object	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommended	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Fund Balance	\$ 229,771	\$ 162,962	\$ 162,962	\$ 114,446	\$ 114,446
Revenue from Use Of Money & Prope	rty 2,207	3,813	1,500	1,338	1,338
Charges for Services	191,174	129,000	128,670	128,000	128,000
Total Revenue	\$ 423,152	\$ 295,775	\$ 293,132	\$ 243,784	\$ 243,784
Reserve Provision	\$ 170,000	\$ 80,000	\$ 80,000	\$ 64,584	\$ 64,584
Services & Supplies	89,707	100,789	210,832	177,200	177,200
Other Charges	484	540	2,300	2,000	2,000
Total Financing Uses	\$ 260,191	\$ 181,329	\$ 293,132	\$ 243,784	\$ 243,784
Total Expenditures/Appropriations	\$ 260,191	\$ 181,329	\$ 293,132	\$ 243,784	\$ 243,784
Net Cost	\$ (162,961)	\$ (114,446)	\$ -	\$ -	\$ -

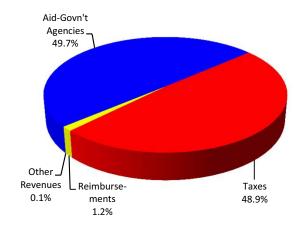
### 2013-14 PROGRAM INFORMATION

BU: 1410000	Sacramento Coun	ty Landso	cape Ma	int CFD 2	004-2						
	Appropriations Reimbursemen	rts Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED											
Program No. and Title:	: <u>001 County Landscap</u>	<u>ve Maintenar</u>	ıce CFD No	<u>o. 2004-1</u>							
	243,784 0	0	0	0	0	0	129,338	114,446	0	0.0	0
Program Type: Countywide Priority:	Mandated 4 Sustainable and	Livable Com	munities								
Strategic Objective: Program Description:	C1 Develop and sus Assessment District that			Ü				within the I	District bou	ndaries.	
FUNDED	243,784 0	0	0	0	0	0	129,338	114,446	0	0.0	0

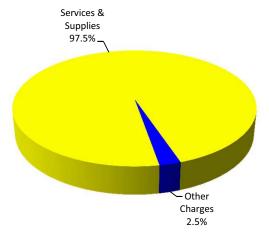
# DEPARTMENTAL STRUCTURE MICHAEL PENROSE, DIRECTOR



# **Financing Sources**



# **Financing Uses**



Classification	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Total Requirements	26,263,179	26,021,472	56,172,583	31,966,734	31,966,734	
Total Financing	21,662,026	26,385,078	56,172,583	31,966,734	31,966,734	
Net Cost	4,601,153	(363,606)		-		

### PROGRAM DESCRIPTION:

- The Transportation Sales Tax Fund provides financing for public road improvements in the Unincorporated Area of Sacramento County using funds derived primarily from the Measure A Transportation Sales Tax initiative originally approved by the voters in November 1988. This initiative was in effect for 20 years. The voters approved a renewal effective in 2009 which will continue for 30 years. The County receives this revenue from the Sacramento Transportation Authority in accordance with a regional formula and an approved Entity Annual Expenditure Plan. The funds are used to:
  - Provide ongoing road maintenance.
  - Improve and construct new bikeways and pedestrian walkways.
  - Design and construct new roads.
  - Support elderly and disabled accessibility projects.
  - Construct and improve existing traffic signals.
  - Conduct State highway project studies.
  - Finance the School Crossing Guard Program.
- Sacramento County has three major funding sources for road activities: Road Fund, Sacramento Roadways Fund (Sacramento County Transportation Development Fees) and Transportation Sales Tax Fund. Projects undertaken can receive funding from one or more of these sources; however, even when there is more than one funding source, only one fund acts as the "manager" of a project and accounts for all costs associated with it. This requires that the fund acting as the manager includes the entire cost of a project in its budget and recovers shared costs through the Interfund reimbursement process.
- The construction program is managed through a series of approved annual expenditure plans and an adopted five- to seven-year plan. Long range planning is necessary because the life cycle of most construction projects is greater than one year. The project life cycle is affected by numerous factors which are outside the control of the project manager, such as legislation, environmental issues, public discussion, legal opinions, timing/complication of rights-of-way acquisitions, availability of consultants and contractors, timing of contract bids and awards, and weather. Actual project expenditures during the fiscal year generally differ from the budget due to the many factors affecting the project life cycle. Typically, construction contracts are bid and awarded in the spring with encumbered contract dollars actually spent in one or more subsequent years.

### MISSION:

To increase public safety and enhance the quality of life of Sacramento County's residents by providing essential countywide roadway improvements using transportation sales tax proceeds.

### GOAL:

Repair existing roadways, construct new highways and local streets, expand public transit, relieve traffic congestion, and improve air quality using Transportation Sales Tax funding.

### SIGNIFICANT DEVELOPMENTS DURING 2012-13:

- Completed the American with Disabilities Act (ADA) Improvements 2013 project. This project
  provided installation of new curb ramps at various intersections within Sacramento County.
- Began construction of the Watt Avenue at U.S. Highway 50 Interchange project. This is a State Highway improvement project modifying the existing U.S. Highway 50 interchange at Watt Avenue. This project proposes to reconfigure the existing cloverleaf interchange to a partial cloverleaf; realign and widen freeway ramps, and install metering signals; widen the existing Watt Avenue over-crossing; construct improvements to support bus rapid transit operations in the corridor; and construct separated bicycle/pedestrian pathways along Watt Avenue between La Riviera Drive and the Folsom Boulevard intersection.
- Began construction of the Marconi Avenue Improvements, Phase II Fair Oaks Boulevard to Walnut Avenue project. This is phase two of a project that will construct improvements on Marconi Avenue from Walnut Avenue to Garfield Avenue. The project includes improvements to enhance safety and mobility, and also includes sidewalks and walkways, a pedestrian signal, modifications to the existing traffic signal at the intersection of Garfield Avenue and Marconi Avenue, modifications to non-signalized intersections and pedestrian crossings, street lights, new striping of bicycle lanes to meet current County of Sacramento standards, and other improvements to benefit pedestrian access and safety.
- Began construction of the El Camino Avenue Improvements Ethan Way to Mission Avenue project. This project will construct pedestrian facilities and improvements on El Camino Avenue between Ethan Way and Mission Avenue. The project includes sidewalk and walkway construction, pedestrian signal installation, modifications to existing signalized and nonsignalized intersections and pedestrian crossing, and other improvements to benefit pedestrian access and safety.
- Financed \$11.7 million for Road Fund maintenance projects through the Transportation Sales Tax Fund.

### **SIGNIFICANT CHANGES FOR 2013-14:**

- Anticipate completing construction of the Marconi Avenue Improvements, Phase II Fair Oaks
  Boulevard to Walnut Avenue project and the El Camino Avenue Improvements Ethan Way to
  Mission Avenue project, as described above.
- Anticipate beginning construction and completing three Safe Routes to School (STRS) projects, Anna Kirchgater Elementary School, Howe Avenue Elementary School, and Mary A. Deterding Elementary School. These projects will construct curb, gutter, drainage, bike lanes, sidewalks, and curb ramps, along main paths for children accessing these schools.
- Anticipate continued construction of the Watt Avenue at U.S. Highway 50 Interchange project, into Fiscal Year 2014-15.

### **FUND BALANCE CHANGES FOR 2012-13:**

The significant decrease in available fund balance of \$18,548,880 from the prior year is associated with the multiyear life cycle of projects, external factors affecting construction, and the timing between project completion and receipt of revenue.

Schedule 9

### **SCHEDULE:**

State Controller Schedule

County Budget Act January 2010

### **County of Sacramento**

Detail of Financing Sources and Financing Uses Governmental Funds

ide

Fiscal Year 2013-14

**Budget Unit** 

2140000 - Transportation-Sales Tax

Function

**PUBLIC WAYS & FACILITIES** 

Activity

**Public Ways** 

Fund

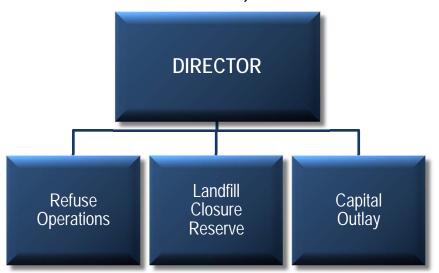
026A - TRANSPORTATION-SALES TAX

Detail by Revenue Category and Expenditure Object	2011-12 Actual	_	2012-13 Actual	2012-13 Adopted		3-14 mended	A th	2013-14 dopted by e Board of upervisors
1	2		3	4		5		6
Fund Balance	\$ (4,615,502)	\$	(856,096)	\$ (856,096)	\$ (19	,404,976)	\$	(19,404,976)
Taxes	20,740,732		17,984,955	22,819,855	2	5,455,345		25,455,345
Revenue from Use Of Money & Property	15,366		22,745	20,000		20,000		20,000
Intergovernmental Revenues	5,456,140		9,226,972	33,532,199	2	5,879,326		25,879,326
Miscellaneous Revenues	60,020		2,805	652,928		17,039		17,039
Residual Equity Transfer In	5,270		3,697	3,697		-		-
Total Revenue	\$ 21,662,026	\$	26,385,078	\$ 56,172,583	\$ 3	1,966,734	\$	31,966,734
Services & Supplies	\$ 18,177,820	\$	13,182,599	\$ 43,796,505	\$ 1	6,856,480	\$	16,856,480
Other Charges	1,842,871		275,498	1,062,790		811,218		811,218
Interfund Charges	10,500,000		14,223,412	14,690,065	1-	4,948,662		14,948,662
Interfund Reimb	(4,257,512)		(1,660,037)	(3,376,777)		(649,626)		(649,626)
Total Expenditures/Appropriations	\$ 26,263,179	\$	26,021,472	\$ 56,172,583	\$ 3	1,966,734	\$	31,966,734
Net Cost	\$ 4,601,153	\$	(363,606)	\$ -	\$	-	\$	-

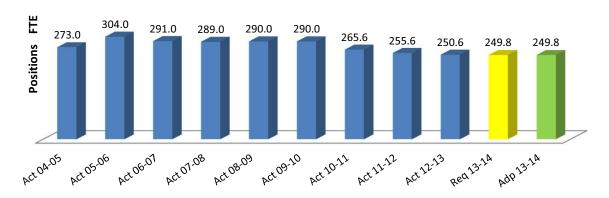
## 2013-14 PROGRAM INFORMATION

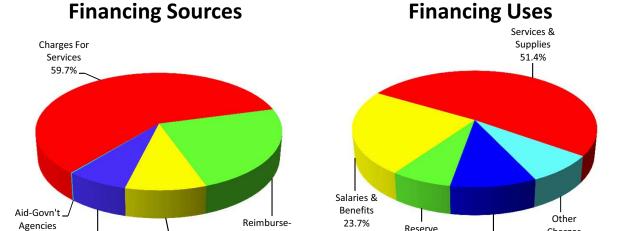
BU: 2140000	Transpor	rtation-Sal	es Tax									
	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
Program No. and Title	: <u>001                                  </u>	nsportation-Sal	les Tax									
	32,616,360	649,626	5,438,231	20,441,095	0	0	0	25,492,384	-19,404,976	0	0.0	0
Program Type:	Mandated											
Countywide Priority:	1 Flex	exible Mandated	l Countywi	de/Municipa	al or Financial	Obligation	18					
Strategic Objective:	T Bol	lster safe and ef	ficient mov	vement of pe	eople and good	ds						
Program Description:	Road project	ects funding fron	n Measure	A sales tax 1	receipts							
FUNDED	32,616,360	649,626	5,438,231	20,441,095	0	0	0	25,492,384	-19,404,976	0	0.0	0

## **DEPARTMENTAL STRUCTURE** PAUL PHILLEO, DIRECTOR



## **Staffing Trend**





ments

23.7%

Fund

Balance

9.4%

0.1%

Other

Revenues

7.1%

Reserve

Provision

7.0%

Charges

8.0%

**Fixed Assets** 

9.9%

	SUMMARY			-
2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommended	2013-14 Adopted by the Board of Supervisors
2	3	4	5	6
73,231,568 85,733,582	74,285,502 81,968,146	80,972,773 80,972,773	86,690,219 86,690,219	86,690,219 86,690,219
(12,502,014)	(7,682,644)	0	0	0
255.6	250.6	250.6	249.8	249.8
	Actual 2 73,231,568 85,733,582 (12,502,014)	2011-12 2012-13 Actual 2 3  73,231,568 74,285,502 85,733,582 81,968,146  (12,502,014) (7,682,644)	2011-12 Actual         2012-13 Actual         2012-13 Adopted           2         3         4           73,231,568 85,733,582         74,285,502 81,968,146         80,972,773 80,972,773           (12,502,014)         (7,682,644)         0	2011-12 Actual         2012-13 Actual         2012-13 Adopted         2013-14 Recommended           2         3         4         5           73,231,568 85,733,582         74,285,502 81,968,146         80,972,773 80,972,773         86,690,219 86,690,219           (12,502,014)         (7,682,644)         0         0

### PROGRAM DESCRIPTION:

The Department of Waste Management and Recycling (DWMR) provides a variety of public services including:

- Planning for public health and safety and environmental protection in the area of solid waste management and recycling, state-mandated coordination of the County Integrated Waste Management Plan and preparation of elements of the Plan for the unincorporated area.
- Regional coordination of multi-jurisdictional programs:
  - Staff to the Sacramento Regional Solid Waste Authority.
  - Staff to the Sacramento Cities and County and Assembly Bill (AB) 939 Task Force.
- Numerous interagency agreements related to waste management services.
- Energy producer at the Kiefer Landfill Gas to Energy Plant.
- Compliance with all regulatory permits for the Kiefer Landfill, North Area Recovery Station, and South Area Transfer Station.
- Municipal services:
  - Exclusive provider for residential collection of garbage, recycling and green waste in the unincorporated area north of Calvine Road.
  - Contract administrator for residential collection in the unincorporated area south of Calvine Road.
  - Service provider for regional landfill operations, household hazardous waste drop-off, electronic waste drop-off, neighborhood cleanup (bulky waste collection) and illegal dumping cleanup.

### MISSION:

The DWMR will pursue its mission with the following guiding principles:

- Protection of public health and safety.
- Protection of the environment and good stewardship of natural resources.
- Protection of consumers and businesses with respect to the cost of service and fair business practices in solid waste management.

### MISSION (CONT.):

- Our mission is to continually improve customer satisfaction by providing safe, cost effective, efficient and environmentally sound solid waste system services through:
  - Collection of residential garbage.
  - Curbside recycling collection.
  - Curbside green waste collection.
  - Neighborhood cleanup services (bulky waste collection).
  - Transfer operations.
  - Landfill operations.
  - Household hazardous waste services.
  - Education and information services.
  - Management, engineering, planning and support services.

### **GOALS:**

- Manage the Capital Improvement Program to assure timely equipment replacement and infrastructure improvements.
- Begin and/or continue the following capital projects:
  - Kiefer Landfill Bufferland Property Development.
  - North Area Recovery Station Master Plan.
  - Kiefer Landfill gas system expansion and leachate recirculation system.
  - Construction of new lined cells and final cover of filled cells at Kiefer Landfill.

### **SIGNIFICANT DEVELOPMENTS DURING 2012-13:**

- Completed Kiefer Landfill Module 3 Phase 3 Liner and Ancillary Features project.
- Continued work on the North Area Recovery Station (NARS) Master Plan Project.
- Continued work on Kiefer Landfill Gas and Leachate Management Systems Improvements project.

### **SIGNIFICANT CHANGES FOR 2013-14:**

Completion of the renovation of the North Area Recovery Station (NARS) administration building and household hazardous waste facility.

### **RETAINED EARNINGS CHANGES FOR 2013-14:**

The available Fund Balance for Fiscal Year 2013-14 was a very healthy \$10,437,347, which reflected operating results being better than expected and capital expenditures lower than budgeted, this represented a \$2,839,690 increase from prior year.

### STAFFING LEVEL CHANGES FOR 2013-14:

Administrative additions, deletions, and/or reclassifications resulted in a 0.8 FTE net reduction in positions consisting of the following:

### STAFFING LEVEL CHANGES FOR 2013-14 (CONT.):

### Additions:

	Account Clerk Level 2		1.0
	Transfer Equipment Operator		2.0
	Sanitation Worker		2.0
	Landfill Equipment Operator		1.0
	Solid Waste Planner 2		1.0
	Scale Attendant 1		<u>1.0</u>
		Total	8.0
Dele	etions:		
	Account Clerk Level 2		1.2
	Senior Collection Equipment Operator		2.0
	Maintenance Worker		1.0
	Assistant Waste Management Specialist Level 2		1.0
	Collection Equipment Operator		2.0
	Solid Waste Planner 2		0.6
	Scale Attendant		<u>1.0</u>
		Total	8.8

### **CAPITAL IMPROVEMENT PLAN (CIP) OPERATING IMPACT FOR 2013-14:**

- The adopted budget includes 27 capital projects anticipated to be completed this fiscal year with no measurable impact on the operating budget.
- For more detailed information regarding operating impacts by project, please refer to Volume II, the Five-Year Capital Improvement Plan.

### **ADOPTED BUDGET RESERVE BALANCES FOR 2013-14:**

### Kiefer Landfill Closure - \$17,056,827.

This reserve was established by the County Board of Supervisors in December 1988 by Resolution 88-2763 for the purpose of meeting the requirement of AB 2448 (Eastin 1987). This legislation requires any person operating a solid waste landfill to prepare an initial estimate of cost of landfill closure and post closure maintenance for a period of 30 years, establish an irrevocable trust fund or equivalent financial arrangement for closure and post closure maintenance and to annually deposit in the trust fund monies to provide for such costs. The revised cost for closure and 30 years of post-closure maintenance has been calculated to be \$51.0 million per the Governmental Accounting Standards Board (GASB). The GASB allows for changes to the closure estimate based on planned closure cost occurring on or near the date the Landfill stops accepting waste. Reserve reflects an increase of \$278,737.

### ADOPTED BUDGET RESERVE BALANCES FOR 2013-14 (CONT.):

### **Working Capital** - \$24,365,079.

This reserve was established to finance day-to-day operations. Prudent business practices dictate that the County maintains a reserve equal to two to three months of solid waste system operating expenses in order to fund unanticipated future contingencies. Reserve amount has increased by \$7,582,080 due to significantly improved operating results with expense reductions and increased revenues.

### Regional Solid Waste (SWA) - \$492,976.

This reserve was established in Fiscal Year 2007-08 to accumulate monies received by the Solid Waste Enterprise Fund from the regional Solid Waste Authority. Upon County Board of Supervisor approval, these monies will be used to finance activities designated by Municipal Services. Reserve amount was increased by \$23,737 due to an increase in distribution of SWA funds.

### Solid Waste Stabilization - \$8,095,802.

This reserve was established in Fiscal Year 2006-07. Under County Board of Supervisors Resolution No. 2005-0863, the Solid Waste Enterprise Fund was authorized to deposit monies into this reserve to the amount necessary to ensure compliance with the Rate Covenants calculation contained in the 2005 Refunding Certificates of Participation. The reserve reflects a change of \$0.

### Kiefer Wetlands Preserve - \$1,109,561

This reserve was established to eventually provide earnings in perpetuity to pay the operational expenses of the Kiefer Wetlands Preserve. The reserve reflects a change of an increase of \$52,749 of interest income and expenses lower than budgeted.

### Capital Outlay Reserve General - \$17,720,708.

This reserve was established in Fiscal Year 2002-03 to provide financing for regular programmed equipment replacement and planned future projects including facility improvements. Reserve reflects a decrease of \$1,648,733 due to increased capital project expenditures.

### SUPPLEMENTAL INFORMATION:

### **Capital Outlay:**

### Transfer Out – \$250,278

\$250,278 – North Area Recovery Station (NARS) Land Purchase. This appropriation
provides for the fourth of ten payments for the purchase of land from Department of
Economic Development at the NARS formerly owned by the U.S. Government for
\$2,500,000.

### Structures – \$6,279,861

- \$1,200,000 Collections, Compressed Natural Gas Fueling Infrastructure. This
  appropriation provides for the construction of a fast-fill and time-fill compressed natural
  gas fueling infrastructure for the refuse collection fleet.
- \$1,706,000 Landfill, Final Cover. This appropriation will provide for the funding to plan, design and construct partial final closure components such as final cover, drainage improvements, and landfill gas modifications in two phases on Kiefer Landfill Module 1.

### **SUPPLEMENTAL INFORMATION (CONT.):**

### **Capital Outlay:**

### • Structures – \$6,279,861 (cont.)

- \$1,282,641 Landfill, Gas and Leachate Management Systems Improvements. This appropriation provides for the expansion of the landfill gas management system into module M3, and for the additional installation of gas and leachate infrastructure into modules M1, M1-L and M2.
- \$158,600 Landfill, Groundwater Remediation Project Upgrade. This appropriation provides the funding to replace a small number of extraction wells to more efficiently target the reduced groundwater contamination levels.
- \$425,920 Landfill Multi-Purpose Area Asphalt Rehabilitation. This appropriation provides for the construction of an eight-inch asphalt overlay of the multi-purpose recovery area. This multi-purpose area is used for the receiving and processing of green waste.
- \$148,500 Landfill Scale House Improvements. This appropriation provides for the security improvements to the Kiefer Landfill scale house.
- \$1,358,200 NARS Master Plan Improvements. This appropriation provides for the continued improvement to the NARS infrastructure to enhance operational efficiency, facility durability, and environmental protection.

### • Equipment – \$4,921,911

- \$705,724 Collections, Automated 3-Axle Collection Trucks (2). This appropriation provides for two three-axle side-loading refuse collection trucks to replace existing collection trucks that have reached the end of their useful lives.
- \$1,900,000 Collections, Automated 4-Axle Collection Trucks (5). This appropriation provides for five four-axle side-loading refuse collection trucks to replace existing collection trucks that have reached the end of their useful lives.
- \$20,000 Collections, Container Delivery Truck, Can Yard. This appropriation provides for a container van package to be installed on a LNG truck chassis. The unit will replace a fully-depreciated flatbed truck in the current fleet.
- \$250,000 Collections, Wheeled Loader with Claw (2). This appropriation provides for the purchase of two wheeled loaders with claws to replace existing fully-depreciated units.
- \$20,000 Landfill, Air Monitoring Equipment. This appropriation provides for a new landfill gas monitoring unit to replace a fully-depreciated unit.
- \$30,000 Landfill, Cameras. This appropriation provides for cameras to be installed at the landfill that will allow staff to monitor traffic flow and to allow for enhanced security.
- \$231,000 Landfill, Diesel Fuel Tank Replacement. This appropriation provides for the replacement of an existing fully-depreciated unit.
- \$241,187 Landfill, GPS Grade Control System Upgrade. This appropriation provides for additional GPS grade control equipment for use in operations at the Landfill.
- \$40,000 Landfill, Towable Air Compressors (2). This appropriation provides for the purchase of two towable air compressors to replace fully-depreciated units.

## **SUPPLEMENTAL INFORMATION (CONT.):**

## **Capital Outlay:**

- Equipment \$4,921,911 (cont.)
  - \$30,000 Landfill, Truck, Light Duty. This appropriation provides for the purchase of one light duty truck. This purchase will replace a current, fully-depreciated unit.
  - \$9,000 Landfill, Utility ATV, LFG. This appropriation provides for a new all-terrain vehicle to complement an existing unit. The ATV will be used by landfill engineering staff for environmental monitoring and system maintenance.
  - \$30,000 NARS, Can Crusher. This appropriation provides for the purchase of a can crusher to replace a current, fully-depreciated unit in use by the Special Waste operations staff.
  - \$40,000 NARS, Forklift. This appropriation provides for the purchase of a forklift to replace a current, fully-depreciated unit used by the Transfer Station operations staff.
  - \$27,000 NARS, Steam Cleaner. This appropriation provides for the purchase of a new steam cleaner to replace a current, fully-depreciated unit in the truck wash rack at NARS.
  - \$426,000 NARS, Trailers, Transfer (6). This appropriation provides for the purchase of six 40-foot, walking- floor transfer trailers to replace current, fully-depreciated units.
  - \$25,000 NARS, Trailer, Utility. This appropriation provides for the purchase of a utility trailer to be used by NARS operations staff.
  - \$462,000 NARS, Truck, Tractor (3). This appropriation provides for the purchase of three fifth-wheeled truck tractors for replacement of fully-depreciated units in the fleet.
  - \$25,000 NARS, Truck, Utility. This appropriation provides for the purchase of a utility truck for use by the NARS operations staff.
  - \$410,000 NARS, Wheeled Loader. This appropriation provides for the purchase of a wheeled loader for use by the NARS operations staff. This purchase will replace a current, fully-depreciated unit.

## **PERFORMANCE MEASURES:**

STRATECIC	DDIADITY.	Haalth	and Safaty
STRATEGIC	PRIORITY:	Health	and Safety

STRATEGIC OBJECTIVES	OUTCOMES	PERFORMANCE MEASURES	Actual 2011/12	Target 2012/13	Actual 2012/13	Target 2013/14
Achieve a high degree of public and user satisfaction with the quality, timeliness of response, and coordination of county health and	Meet and/or exceed state mandated diversion/recycling requirements for the unincorporated county.	Percent of diversion/recycled waste for the unincorporated county.	71.0%	50.0%	73.0%	50.0%
safety services.	Maintain stable and competitive tipping fees at the Kiefer Landfill.	Tipping fees at Kiefer Landfill.	\$30.00 /ton	\$30.00 /ton	\$30.00 /ton	\$30.00 /ton

## **STRATEGIC PRIORITY: Public Safety**

STRATEGIC OBJECTIVES	OUTCOMES	PERFORMANCE MEASURES	Actual 2011/12	Target 2012/13	Actual 2012/13	Target 2013/14
Keep the community safe from environmental	Maintain an effective landfill program.	Tons of waste received at the landfill.	633,127	700,000	658,195	700,000
hazards and natural disasters	Optimize the use of the Landfill.	Airspace Utilization Factor. Tons of refuse disposed per cubic yard of airspace consumed	0.60	0.56	0.60	0.56
	Minimize air quality impact from the collection fleet.	Maintain 100% the percentage of clean air vehicles in the collection fleet.	100%	100%	100%	100%

## **STRATEGIC PRIORITY: Sustainable and Livable Communities**

STRATEGIC OBJECTIVES	OUTCOMES	PERFORMANCE MEASURES	Actual 2011/12	Target 2012/13	Actual 2012/13	Target 2013/14
Achieve a high degree of public satisfaction with the quality, timeliness of response, and coordination of county services to neighborhoods.	In order to be the provider of choice for residential garbage and recycle collection services we wish to maintain a minimum of missed cans on collection day.	Percentage of missed cans on collection day.	0.09%	<1.00%	0.09%	<1.00%
	Provide stable and competitive collection fees.	Average monthly collection fees.	\$23.55	\$23.55	\$23.55	\$23.55

# WASTE MANAGEMENT AND RECYCLING - REFUSE ENTERPRISE (OPERATIONS AND CAPITAL OUTLAY)

# PERFORMANCE MEASURES (CONT.):

STRATEGIC OBJECTIVES	OUTCOMES	PERFORMANCE MEASURES	Actual 2011/12	Target 2012/13	Actual 2012/13	Target 2013/14
Promote opportunities for civic involvement.	In order to provide education and information that meets the	Average customer service inquires per month.	8,624	9,000	8,927	9,000
	needs of our customers we monitor customer inquiries.	Average Website "hits" (per month)	22,337	22,000	19,718	20,000

# WASTE MANAGEMENT AND RECYCLING - REFUSE ENTERPRISE (OPERATIONS AND CAPITAL OUTLAY)

## SCHEDULE:

tate Controller Schedules		County of S							Sc	hedule 11	
ounty Budget Act anuary 2010	Operation of Enterprise Fund Fiscal Year 2013-14							nd Title vice Activity dget Unit	Waste Management Sanitation 2200000/2250000		
Operating Detail		2011-12 Actual		2012-13 Actual		2012-13 Adopted		2013-14 Recommended		2013-14 Adopted by the Board of Supervisors	
perating Revenues											
Revenue From Use of Money and Property	\$	144,347	\$	161,648	\$	145,000	\$	195,000	\$	195,00	
Charges for Services		63,864,060		65,972,303		67,440,336		66,558,429		66,558,42	
Miscellaneous Sales		6,745,537		7,155,190		5,167,968		7,285,552		7,285,5	
Total Operating Revenues	\$	70,753,944	\$	73,289,141	\$	72,753,304	\$	74,038,981	\$	74,038,9	
perating Expenses											
Salaries and Employee Benefits	\$	25,299,769	\$	24,686,604	\$	26,624,339	\$	26,754,103	\$	26,754,1	
Services and Supplies		24,260,286		24,830,131		28,352,238		29,931,079		29,931,0	
Other Charges		5,880,372		5,921,767		6,562,621		6,002,551		6,002,5	
Total Operating Expenses	\$	55,440,427	\$	55,438,502	\$	61,539,198	\$	62,687,733	\$	62,687,7	
Operating Income (Loss)	\$	15,313,517	\$	17,850,639	\$	11,214,106	\$	11,351,248	\$	11,351,2	
on-Operating Revenues (Expenses)											
Interest/Investment Income and/or Gain	\$	251,923	\$	426,500	\$	320,000	\$	300,000	\$	300,0	
Debt Retirement		(1,455,000)		(1,510,000)		(1,510,000)		(1,560,000)		(1,560,0	
Interest/Investment (Expense) and/or Other Expenses (Loss) Gain or Loss on Sale of Capital Assets		(1,444,206) 143,169		(1,418,280) 166,027		(1,455,921) 30,000		(1,435,435) 15,000		(1,435,4 15,0	
Total Non-Operating Revenues (Expenses)	\$	(2,504,114)	\$	(2,335,753)	\$	(2,615,921)	\$	(2,680,435)	\$	(2,680,4	
Income Before Capital Contributions and Transfers	\$	12,809,403	\$	15,514,886	\$	8,598,185	\$	8,670,813	\$	8,670,8	
Capital Contributions - Grant, extraordinary items, etc.	\$	594,168		408,272		201,812		165,158		165,1	
Transfers-In/(Out)		(833,761)		(1,277,419)		(1,558,481)		(1,782,929)		(1,782,9	
Change in Net Assets	\$	12,569,810	\$	14,645,739	\$	7,241,516	\$	7,053,042	\$	7,053,0	
Net Assets - Beginning Balance		141,063,938		153,633,748		153,633,748		161,779,487		161,779,4	
Net Assets - Ending Balance	\$	153,633,748	\$	161,779,487	\$	154,375,264	\$	162,332,529	\$	162,332,5	
Positions		255.6		250.6		250.6		249.8		249	
Revenues Tie To Expenses Tie To										SCH 1, COL 5 SCH 1, COL 7	
Memo Only:											
Land	\$		\$		\$		\$		\$		
Improvements Equipment		2,252,713 2,529,274		2,459,334 5,638,465		1,621,220 6,755,000		6,279,861 4,921,911		6,279,8 4,921,9	
Total Capital	\$	4.781.987	\$	8.097.799	\$	8,376,220	¢	11.201.772	\$	11,201,7	

## **2013-14 PROGRAM INFORMATION**

			Federal	State		_	_	Other	_			
,	Appropriatio	ns Reimbursements	Revenues	Revenues	Realignment	Pro 172	Fees	Revenues	Carryover	Net Cost	Positions	Vehicle
FUNDED												
Dungan No. and Tido.	240 17	e r ien ei	т 1									
Program No. and Title:	<u>240 Ki</u>	efer Landfill Clos	sure Fund									
	278,737	190,751	0	0	0	0	0	75,000	12,986	0	0.0	0
Program Type:	Mandated	d										
Countywide Priority:	1 F	lexible Mandated	Countywid	e/Municipa	al or Financial	Obligation	ns					
Strategic Objective:	HS3 K	Keep the communi	ty free from	communic	cable disease							
Program Description:	Fund reco	ognizes the projec	ted expense	s associate	d with the clo	sing of Kie	fer as ma	ndated by tl	ne State of C	California.		
Program No. and Title:	250 <u>Ca</u>	ollections										
	48,189,580	0	0	0	0	0 4	18,102,500	1,875,500	0	-1,788,420	123.0	13
Program Type:	Mandated	d										
Countywide Priority:		lexible Mandated	Countywid	e/Municipa	al or Financial	Obligation	ns					
Strategic Objective:	HS3 K	Keep the communi	ty free from	communic	cable disease	C						
Program Description:		for the weekly pic	•			weekly/alt	ernating p	oickup of gr	een waste ai	nd recyclab	les and o	ne free
		esidential pick up rash throughout th	_			rniture, ap	pliances,	wood piles,	removal and	d disposal o	of illegall	y
Program No. and Title:	<u>270 Ki</u>	efer Wetlands Pr	eserve Trus	t Fund								
	88,749	70,000	0	0	0	0	0	5,000	13,749	0	0.0	0
Program Type:	Mandated	d										
Countywide Priority:	1 F	lexible Mandated	Countywid	e/Municipa	al or Financial	Obligation	ns					
a a						Conganoi						
Strategic Objective:	HS3 K	Keep the communi	ty free from	-		Conguno						
			•	communi	cable disease							
Program Description:	Provides	Keep the communi	erpetual mai	communi	cable disease							
Strategic Objective: Program Description: Program No. and Title:	Provides	Keep the communi funding for the pe	erpetual mai	communi	cable disease	etlands Pr		4,463,102	0	-6,155,099	38.0	0
Program Description: Program No. and Title:	Provides  350 <u>Ki</u> 16,703,003	Geep the communifunding for the perfect that the perfect	erpetual mai	n communion ntenance o	cable disease f the Kiefer W	etlands Pr	eserve.	4,463,102	0	-6,155,099	38.0	0
Program Description:	Provides  350 Ki  16,703,003  Mandated	Geep the communifunding for the perfect that the perfect	fer)	ntenance o	cable disease f the Kiefer W	etlands Pr	eserve.	4,463,102	0	-6,155,099	38.0	0
Program Description: Program No. and Title: Program Type:	Provides  350 <u>Ki</u> 16,703,003  Mandated  1 F	Geep the communifunding for the perfect that the perfect	fer)  Countywid	o communicipal	cable disease If the Kiefer W  0 al or Financial	etlands Pr	eserve.	4,463,102	0	-6,155,099	38.0	0
Program Description:  Program No. and Title:  Program Type: Countywide Priority:	970 Provides  350 Ki 16,703,003  Mandated 1 F HS3 K	Geep the communifunding for the perfect that the perfect	fer)  Countywid	o communicipal communicipal	cable disease  If the Kiefer W  O  al or Financial cable disease	vetlands Pr  0 1  Obligation	eserve.	4,463,102	0	-6,155,099	38.0	0
Program Description:  Program No. and Title:  Program Type: Countywide Priority: Strategic Objective: Program Description:	350 Ki 16,703,003 Mandated 1 F HS3 K Provides	Geep the communifunding for the perfect that the perfect	fer)  Countywid ty free from	o e/Municipa communic	cable disease  If the Kiefer W  O  al or Financial cable disease	vetlands Pr  0 1  Obligation	eserve.	4,463,102	0	-6,155,099	38.0	0
Program Description: Program No. and Title:  Program Type: Countywide Priority: Strategic Objective:	950 Ki 16,703,003  Mandated 1 F HS3 K Provides	Geep the communi funding for the pe Gefer Landfill (Kie 7,600,000 d Glexible Mandated Geep the communi for Kiefer operation	fer)  Countywid ty free from ons. Kiefer	o e/Municipa communic	cable disease  If the Kiefer W  O  al or Financial cable disease	Obligation	eserve. 10,795,000 ns		0		38.0	0
Program Description:  Program No. and Title:  Program Type: Countywide Priority: Strategic Objective: Program Description:  Program No. and Title:	970 Provides  350 Ki 16,703,003  Mandated 1 F HS3 K Provides  450 Na 13,635,007	Geep the communifunding for the perfect that the perfect	fer)  Countywid ty free from	e/Municipal communion currently of the c	of the Kiefer W  o  al or Financial cable disease operates seven	Obligation	eserve.	4,463,102 850,000		-6,155,099 -314,993		
Program Description:  Program No. and Title:  Program Type: Countywide Priority: Strategic Objective: Program Description:  Program No. and Title:  Program Type:	970 Provides  350 Ki 16,703,003  Mandated 1 F HS3 K Provides  450 No. 13,635,007  Mandated	Geep the communifunding for the period of th	fer)  Countywid ty free from ons. Kiefer	o e/Municipal communion currently of the	of the Kiefer W  or Financial cable disease operates seven	Obligation days a we	eserve. 10,795,000 ns ek.					
Program Description:  Program No. and Title:  Program Type: Countywide Priority: Strategic Objective: Program Description:  Program No. and Title:	950 Ki 16,703,003  Mandated 1 F HS3 K Provides  450 Na 13,635,007  Mandated 1 F	Geep the communifunding for the perfect that the perfect	fer)  Countywid ty free from ons. Kiefer  y Station (	o  e/Municipal communic currently of  NARS)	of the Kiefer W  of the	Obligation days a we	eserve. 10,795,000 ns ek.					

# WASTE MANAGEMENT AND RECYCLING - REFUSE ENTERPRISE (OPERATIONS AND CAPITAL OUTLAY)

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicle
Program No. and Title	550 <u>Fina</u>	ancial Business	<u>Services</u>									
	13,218,839	5,594,107	0	0	0	0	0	220,957	7,420,088	-16,313	21.8	3
Program Type:	Mandated											
Countywide Priority:	1 Fle	xible Mandated	Countywid	e/Municipa	ıl or Financial	Obligation	ıs					
Strategic Objective:	HS3 Ke	ep the communit	y free from	communio	able disease							
Program Description:		or the managerial rsonnel, Informa							f, Chief Fina	ncial Adm	nistrative	•
Program No. and Title	650 <u>Plar</u>	nning										
	1,555,834	15,000	0	0	0	0	0	268,580	0	1,272,254	7.0	0
Program Type:	Mandated											
Countywide Priority:	1 Fle	xible Mandated	Countywid	e/Municipa	al or Financial	Obligation	ıs					
Strategic Objective:	C1 De	velop and sustain	n livable ar	d attractive	neighborhoo	ds and con	nmunities					
Program Description:	Provides for	or the Departmen	t's diversio	n and publ	c outreach/ed	ucational p	rograms.					
Program No. and Title	750 Eng	ineering										
	6,327,585	0	0	0	0	0	0	0	0	6,327,585	16.0	5
Program Type:	Mandated											
Countywide Priority:	1 Fle	xible Mandated	Countywid	e/Municipa	al or Financia	Obligation	ıs					
Strategic Objective:	PS2 Ke	ep the communit	y safe fron	n environm	ental hazards	and natural	disasters					
Program Description:	Provides fo	or the expertise a	nd expense	s necessary	for landfill o	perations a	nd all oth	er facility p	orojects.			
Program No. and Title	850 Spec	cial Waste Servi	<u>ces</u>									
	1,471,486	568,000	0	0	0	0	0	228,500	0	674,986	7.0	1
Program Type:	Mandated											
Countywide Priority:	1 Fle	xible Mandated	Countywid	e/Municipa	ıl or Financial	Obligation	ıs					
Strategic Objective:	PS2 Ke	ep the communit	y safe fron	n environm	ental hazards	and natural	disasters					
Program Description:	Provides fo	or the Special Wa	ste Service	es at Kiefer	and NARS.							

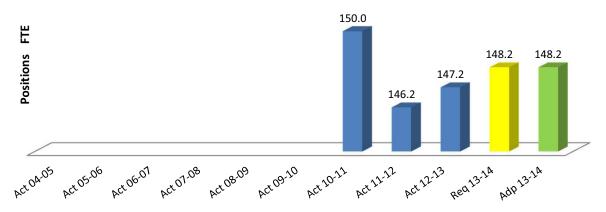
## **2013-14 PROGRAM INFORMATION**

BU: 2250000	Solid Wa	ste Enterp	rise Cap	ital Out	tlay							
	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
Program No. and Title	: <u>225</u> <u>Capi</u>	ital Outlay Fun	<u>d</u>									
	11,592,919	6,733,662	0	0	0	0	0	1,868,733	2,990,524	0	0.0	0
Program Type:	Mandated											
Countywide Priority:	1 Fle	xible Mandated	Countywid	le/Municipa	al or Financia	Obligation	ıs					
Strategic Objective:	HS3 Kee	ep the communi	ty free from	n communic	cable disease							
Program Description:	Activity in	this fund reflect	s all the act	tions surrou	inding the cap	ital asset ac	ctivity for	the departi	nent.			
FUNDED	11,592,919	6,733,662	0	0	0	0	0	1,868,733	2,990,524	0	0.0	0

# DEPARTMENTAL STRUCTURE MICHAEL L. PETERSON, DIRECTOR



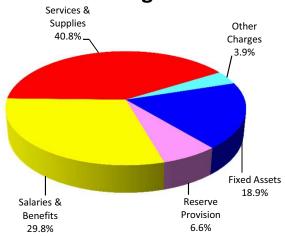
# **Staffing Trend**





#### **Charges For** Services 46.9% Fund Balance Taxes 26.5% 9.9% Other Reserve Aid-Govn't └ Reimburse-Revenues Release Agencies ments 1.5% 3.1% 1.2% 10.9%

# **Financing Uses**



	Summai	у			
Classification	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	19,310,415	46,319,668	62,847,218	49,890,110	49,890,110
Total Financing	46,784,717	60,756,948	62,847,218	49,890,110	49,890,110
Net Cost	(27,474,302)	(14,437,280)		-	
Positions	146.2	147.2	144.2	148.2	148.2

#### PROGRAM DESCRIPTION:

The Department of Water Resources:

- Manages, staffs and operates the Stormwater Utility Program (SWU). The Stormwater Utility Program was formed July 1, 1995, for the purpose of minimizing flood damage to private and public properties in the urban and urbanizing areas of the unincorporated portion of Sacramento County. The Program also provides these services in the City of Rancho Cordova. The program is funded with Stormwater Utility Fees, ad valorem tax proceeds, interest income, and various other revenues. Functions performed by the SWU include:
  - Managing flood preparedness activities including planning, public information, and sandbag storage and distribution.
  - Designing and monitoring the construction of major and minor remedial flood control and drainage facility improvements that benefit the SWU.
  - Maintaining and operating storm drainage and flood control facilities, including channels, ditches, pipelines, pumping plants, and levee systems.
  - Conducting engineering studies to develop long range strategies and plans to limit potential loss of life and property damage due to flooding.
  - Managing the urban stormwater quality program to evaluate the impacts of existing stormwater runoff on receiving waters and to reduce the pollutants in urban stormwater runoff in the Sacramento County area to the maximum extent practicable in compliance with the National Pollution Discharge Elimination System (NPDES) permit currently held by the County.
- Provides personnel to manage, operate, and staff the Sacramento County Water Agency (SCWA). The SCWA is charged with providing water service, both retail and wholesale, to customers spanning a 120+ square mile area. In addition, the SCWA is responsible for planning, designing, constructing and operating water supply and drainage facilities and is responsible for the creation and implementation of comprehensive long-range plans for water supply development and management. The SCWA program budgets include:
  - SCWA Zone 13 Water/Drainage Planning and Studies
  - SCWA Zone 11 Drainage Infrastructure
  - SCWA Water Supply Enterprise Fund

#### MISSION:

To provide storm drainage, flood control, flood preparation and stormwater quality management services in the urban and urbanizing areas of the unincorporated portion of Sacramento County and in the city of Rancho Cordova., as well as to provide personnel to manage and operate the SCWA.

### **GOALS:**

- Keep drainage channels clean to allow for maximum flow of stormwater.
- Design and construct improvements to drainage infrastructure.
- Meet the requirements of the NPDES permit.
- Implement best management practices.
- Provide the highest possible level of flood preparedness to the residents of the Unincorporated Areas of Sacramento County and the city of Rancho Cordova.

### **SIGNIFICANT DEVELOPMENTS DURING 2012-13:**

Completed the following storm drain improvement projects: El Sur Way/Arden Way, Elkhorn Boulevard/Schofield Way – Phase 2, Flagstone Street/Agate Way, and New York Avenue/Oriana Court.

## **SIGNIFICANT CHANGES FOR 2013-14:**

- Continue work on the following storm water improvement projects: Alert System Rehabilitation, DO5 Howe Avenue Storm Drain Pump Station Rehabilitation, Mather Dam, Femoyer Street Outfall Storm Drain Improvement, Florin Road/Frasinetti Road Storm Drain Improvement, Kentfield Drive/Watt Avenue Strom Drain Improvement, Kovanda Avenue Storm Drain Improvement, and Rowena Way Storm Drain Improvement.
- Complete the following storm water improvement project: Elkhorn Boulevard/Schofield Way Phase 3.

## **CAPITAL IMPROVEMENT PLAN (CIP) OPERATING IMPACT FOR 2013-14:**

- The adopted budget includes 1 capital project anticipated to be completed this fiscal year with no measurable impact on the operating budget.
- For more detailed information regarding operating impacts by project, please refer to Volume II, the Five-Year Capital Improvement Plan.

## STAFFING LEVEL CHANGES FOR 2013-14:

The following 4.0 FTE positions were transferred to the Department of Water Resources Stormwater Utility Program (SWU) from the Water Agency Enterprise Fund:

	Total	4.0
Water System Operator		<u>1.0</u>
Senior Water Quality Control System Technician		1.0
Senior Water Distribution Operators		2.0

## **FUND BALANCE CHANGES FOR 2012-13:**

The decrease in available fund balance of \$11,128,021 from the prior year is associated primarily with shifts in project timelines affecting expenditure levels for SWU Unincorporated Area and Rancho Cordova.

## **ADOPTED BUDGET RESERVE BALANCES FOR 2013-14:**

## **General Reserve** - \$15,839,006.

• Reserve was established to finance capital improvements of new and existing drainage facilities; construction of new drainage systems, drainage channels and detention basins; and repair, replacement, and construction of pump stations. The reserve also includes a large receivable from the General Fund. Reserve reflects an increase of \$2,010,682.

## **PERFORMANCE MEASURES:**

STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2011/12	TARGET 2012/13	ACTUAL 2012/13	TARGET 2013/14
HS 1: Minimize injury and property loss caused by emergencies and natural disasters.  HS 4: Achieve a high	Keep drainage channels clean to allow for maximum flow of stormwater	Miles of concrete channel cleaned – In FY 09/10 Fish & Game reduced the months that we were able to perform work in the channels by 6 months	37	48	35.14	48
degree of public and user satisfaction with the quality, timeliness of response, and coordination of county health and safety services.		Miles of hand crew cleaning (including RC). In FY 09/10 Fish & Game reduced the months that	164	175	170.95	175
C1: Develop and sustain livable and attractive neighborhoods. (Broadly defined to include		we are able to perform work in the creeks by 6 months.				
aesthetics, recreation, well- "built" neighborhoods, cultural enrichment, etc.)		Miles of mechanical mowing (measured in acres since FY 08/09)	275	250	251.17	250
C5: Achieve a high degree of public satisfaction with the quality, timeliness of response, and coordination of county services to neighborhoods.		Miles of weed control spraying (including RC). In 09/10 Fish & Game reduced the months that we were able to perform work in the creeks by 6 months.	1325 Acres	1500 Acres	666.39 Acres	1300 Acres
HS 1: Minimize injury and property loss caused by emergencies and natural disasters.	Keep drainage pipes clean to allow for maximum flow					
HS 4: Achieve a high degree of public and user satisfaction with the quality, timeliness of response, and coordination of county health and safety services.	of stormwater	Miles of mainline and lateral pipes cleaned (including RC)	68.3	150	101.63	150
C5: Achieve a high degree of public satisfaction with the quality, timeliness of response, and coordination of county services to neighborhoods.						

## STRATEGIC PRIORITY: Water Resources-Drainage Operations and Maintenance

Transfer in the sources-brainage operations and maintenance									
STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2011/12	TARGET 2012/13	ACTUAL 2012/13	TARGET 2013/14			
HS 1: Minimize injury and property loss caused by emergencies and natural disasters.  HS 4: Achieve a high degree of public and user satisfaction with the quality, timeliness of response, and coordination of county health and safety services.  C1: Develop and sustain livable and attractive neighborhoods. (Broadly defined to include aesthetics, recreation, well-"built" neighborhoods, cultural enrichment, etc.)  C5: Achieve a high degree of public satisfaction with the quality, timeliness of	Keep drainage channels clean to allow for maximum flow of stormwater	Percent of the scheduled preventative creek and channel maintenance activity completed annually.  In 09/10 Fish & Game reduced the months that we were able to perform work in the creeks by 6 months.	95%	100%	100%	100%			
response, and coordination of county services to neighborhoods.									
HS 1: Minimize injury and property loss caused by emergencies and natural disasters.	4. Increased stormwater carrying capacity	Number of drain inlets and appurtenant facilities replaced annually	150	200	125	75			

# STRATEGIC PRIORITY: Water Resources-Drainage Operations and Maintenance

			,			
STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2011/12	TARGET 2012/13	ACTUAL 2012/13	TARGET 2013/14
HS 1: Minimize injury and property loss caused by emergencies and natural disasters.  HS 4: Achieve a high degree of public and user satisfaction with the quality, timeliness of response, and coordination of county health and safety services.  C1: Develop and sustain livable and attractive neighborhoods. (Broadly defined to include aesthetics, recreation, well-"built" neighborhoods, cultural enrichment, etc.)	5. Design and construct improvements to drainage infrastructure	Number of construction projects completed. (09/10 and 10/11 budget for JOC repair projects was reduced and we no longer service Citrus Heights)	2 (\$83K) Using CUPCAA Contracts	17 (\$1.4M) Using Job Order Contracts	15 (\$986K) Using Job Order Contracts	13 (\$1.0M) Using Job Order Contracts
C5: Achieve a high degree of public satisfaction with the quality, timeliness of response, and coordination of county services to neighborhoods.						

STRATEGIC PRIORITY:	<b>Drainage Development Review/Hydrology</b>

STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2011/12	TARGET 2012/13	ACTUAL 2012/13	TARGET 2013/14
C1: Develop and sustain livable and attractive neighborhoods. (Broadly defined to include aesthetics, recreation, well-"built" neighborhoods, cultural enrichment, etc.)	6. Review of improvement plans for private developments	Review turnaround time on first submittals (number of days to complete comments from date of resubmittal)	20.2	29	18.5	29
C5: Achieve a high degree of public satisfaction with the quality, timeliness of response, and coordination of county services to neighborhoods.		Review time on subsequent submittals (number of days to complete comments from date of resubmittal)	10.5	15	9.3	15
HS 4: Achieve a high degree of public and user satisfaction with the quality, timeliness of response, and coordination of county health and safety services.	7. Installation of developer constructed infrastructure					
C1: Develop and sustain livable and attractive neighborhoods. (Broadly defined to include aesthetics, recreation, well-"built" neighborhoods, cultural enrichment, etc.)		Dollar amount of credit agreements and reimbursement agreements	Not applicable	Not applicable	Not applicable	Not applicable
C5: Achieve a high degree of public satisfaction with the quality, timeliness of response, and coordination of county services to neighborhoods.						

# STRATEGIC PRIORITY: Stormwater Quality

STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2011/12	TARGET 2012/13	ACTUAL 2012/13	TARGET 2013/14
HS 1: Minimize injury and property loss caused by emergencies and natural disasters.  HS 4: Achieve a high degree of public and user satisfaction with the quality, timeliness of response, and coordination of county health and safety services	8. Meet requirements of National Pollutant Discharge Elimination System (NPDES) permit. Implement Best Management Practices (BMPs)	Percent compliance on compliance reports	100%	100%	100%	100%

STRATEGIC FRIORITI. Water Supply Development									
STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2011/12	TARGET 2012/13	ACTUAL 2012/13	TARGET 2013/14			
HS 4: Achieve a high degree of public and user satisfaction with the quality, timeliness of response, and coordination of county health and safety services.	9. Review of improvement plans for private developments	Review turnaround time on first submittals (number of days to complete comments from date	10.7	20	14.8	20			
C1: Develop and sustain livable and attractive neighborhoods. (Broadly defined to include aesthetics, recreation, well-		of receipt)							
"built" neighborhoods, cultural enrichment, etc.) C5: Achieve a high degree		Review time on subsequent submittals (number of	6.8	10	7.6	10			
of public satisfaction with the quality, timeliness of response, and coordination of county services to neighborhoods.		days to complete comments from date of resubmittals)	0.0	10	7.0	10			
HS 4: Achieve a high degree of public and user satisfaction with the quality, timeliness of response, and coordination of county health and safety services.	10. Installation of developer constructed infrastructure								
C1: Develop and sustain livable and attractive neighborhoods. (Broadly defined to include aesthetics, recreation, well-"built" neighborhoods, cultural enrichment, etc.)		Dollar amount of credit agreements and reimbursement agreements	\$0.52 Million	\$0.25 Million	\$2.27 Million	\$3.34 Million			
C5: Achieve a high degree of public satisfaction with the quality, timeliness of response, and coordination of county services to neighborhoods.									

# STRATEGIC PRIORITY: Water Supply Facilities Operation and Administration and Facilities Design

STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2011/12	TARGET 2012/13	ACTUAL 2012/13	TARGET 2013/14
C1: Develop and sustain livable and attractive neighborhoods. (Broadly defined to include aesthetics, recreation, well-	11. Sufficient water available and delivered to end customers	Number of water connects served	54,650	55,200	55,000	55,500
"built" neighborhoods, cultural enrichment, etc.) C5: Achieve a high degree of public satisfaction with the quality, timeliness of response, and coordination of county services to neighborhoods.	12. Place in service sufficient infrastructure (wells, treatment facilities, transmission and distribution facilities, etc.) to meet water quality and delivery needs	Number of acre feet of water delivered	39,000 acre feet	40,000 acre feet	43,176 acre feet	40,000
	13. Reliable water distribution facilities	Percent of preventative maintenance activities completed in water distribution service area annually	Complete data not yet available	90%	Complete data not yet available	90%
	14. Sufficient water available and delivered to end customers	Peak capacity of water production facilities per full time equivalent employee (gpm/fte)	4,553	Under 3,800	3,886	Under 3,800

## **SCHEDULE:**

**State Controller Schedule** 

County of Sacramento

Schedule 15

County Budget Act January 2010

Special Districts and Other Agencies
Financing Sources and Uses by Budget Unit by Object
Fiscal Year 2013-14

3220001 - Water Resources 322A - STORMWATER UTILITY DISTRICT

Detail by Revenue Category and Expenditure Object	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommended	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Fund Balance \$	7,225,900 \$	25,955,544 \$	25,955,544	\$ 14,827,523	\$ 14,827,523
Reserve Release	5,214,462	3,125,232	3,125,232	1,708,293	1,708,293
Taxes	5,337,201	5,292,903	5,517,765	5,544,421	5,544,421
Revenue from Use Of Money & Propert	y 44,428	102,281	63,854	52,476	52,476
Intergovernmental Revenues	317,553	361,496	1,981,603	697,734	697,734
Charges for Services	27,015,756	25,098,584	25,737,307	26,244,717	26,244,717
Miscellaneous Revenues	1,562,191	770,970	420,703	814,848	814,848
Residual Equity Transfer In	67,226	49,938	45,210	98	98
Total Revenue \$	46,784,717 \$	60,756,948 \$	62,847,218	\$ 49,890,110	\$ 49,890,110
Reserve Provision \$	55,518 \$	10,908,578 \$	10,908,578	\$ 3,718,975	\$ 3,718,975
Salaries & Benefits	14,094,886	13,708,333	15,805,956	16,714,948	16,714,948
Services & Supplies	16,468,683	13,159,686	22,187,939	20,551,954	20,551,954
Other Charges	5,209,573	3,670,526	5,829,149	2,165,385	2,165,385
Capital Assets					
Improvements	-	4,780,767	-	10,405,088	10,405,088
Equipment	-	33,653	-	161,000	161,000
Infrastructure	-	138,124	5,314,812	-	-
Total Capital Assets	-	4,952,544	5,314,812	10,566,088	10,566,088
Interfund Charges \$	6,280,993 \$	- \$	2,880,784	\$ -	\$ -
Interfund Reimb	(22,799,237)	(80,000)	(80,000)	(3,827,241)	(3,827,241)
Intrafund Charges	5,236,725	4,831,407	2,320,826	2,291,107	2,291,107
Intrafund Reimb	(5,236,726)	(4,831,406)	(2,320,826)	(2,291,106)	(2,291,106)
Total Financing Uses \$	19,310,415 \$	46,319,668 \$	62,847,218	\$ 49,890,110	\$ 49,890,110
Total Expenditures/Appropriations \$	19,310,415 \$	46,319,668 \$	62,847,218	\$ 49,890,110	\$ 49,890,110
Net Cost \$		(14,437,280) \$	-	\$ -	\$ -
Positions	146.2	147.2	144.2	148.2	148.2

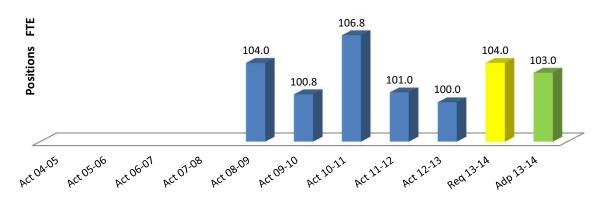
# 2013-14 PROGRAM INFORMATION

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicle
FUNDED												
Program No. and Title:	<u>001</u> <u>Stor</u>	m Water Utility	- Unincor	porated Are	<u>ea</u>							
	50,601,609	6,118,347	389,056	308,678	0	0	16,600,000	13,641,226	13,544,302	0	148.2	44
Program Type:	Mandated											
Countywide Priority:	1 Fle	xible Mandated	Countywid	e/Municipa	al or Financial	Obligation	ons					
Strategic Objective:	PS2 Kee	ep the communi	ty safe from	n environme	ental hazards	and natur	al disasters	S				
Program Description:	Provides sto	orm drainage, fl	ood control	, flood prep	paration and s	tormwate	r quality m	nanagement	services with	hin the dist	rict bound	daries
Program No. and Title:	002 Wate	er Resources Ac	dministratio	<u>on</u>								
	5,404,818	0	0	0	0	0	4,123,128	0	1,281,691	0	0.0	0
Program Type:	Mandated											
Countywide Priority:	1 Fle	xible Mandated	Countywid	e/Municipa	al or Financial	Obligation	ons					
Strategic Objective:	PS2 Kee	ep the communi	ty safe from	n environme	ental hazards	and natur	al disasters	S				
Program Description:	Provides pe	ersonnel to mana	age, operate	, and staff	the Sacrament	co County	Water Ag	ency				
Program No. and Title:	003 Stor	m Water Utility	- Rancho	Cordova Ai	<u>rea</u>							
	1,530	0	0	0	0	0	0	0	1,530	0	0.0	0
Program Type:	Mandated											
Countywide Priority:	1 Fle	xible Mandated	Countywid	e/Municipa	al or Financial	Obligati	ons					
Strategic Objective:	PS2 Kee	ep the communi	ty safe fron	n environme	ental hazards	and natur	al disasters	S				
Program Description:	Provides sto	orm drainage, fl	ood control	, flood prej	paration and s	tormwate	r quality n	nanagement	services with	hin the dist	rict boun	daries
Program No. and Title:	004 Stor	m Water Utility	- Mather I	Оат Сооре	<u>rative</u>							
	500	0	0	0	0	0	0	500	0	0	0.0	0
Program Type:	Mandated											
Countywide Priority:	1 Fle	xible Mandated	Countywid	e/Municipa	al or Financial	Obligation	ons					
Countywide Priority.		ep the communi	•	•		_		S				
Strategic Objective:	152 1100						Ain Dance 4		d M.d	Dom		
		nding from the (	Cooperative	Agreemen	t between Co	unty and	Air Force	to be used for	or the Mathe	r Dam proj	ect.	

# DEPARTMENTAL STRUCTURE MICHAEL L. PETERSON, DIRECTOR

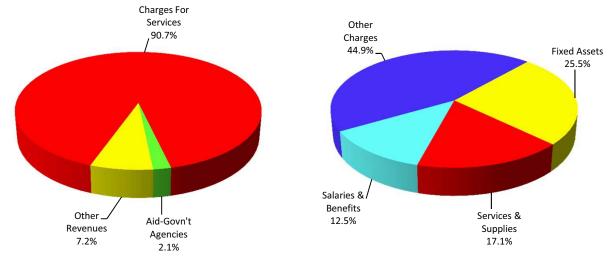


# **Staffing Trend**



# **Financing Sources**

# **Financing Uses**



Classification	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	66,096,864	72,528,832	90,380,274	99,170,883	99,170,883
Total Financing	98,945,102	69,577,808	68,556,379	71,975,626	71,975,626
Net Cost	(32,848,238)	2,951,024	21,823,895	27,195,257	27,195,257
Positions	101.0	100.0	100.0	103.0	103.0

#### PROGRAM DESCRIPTION:

- The Sacramento County Water Agency (SCWA) provides a reliable supply of clean, safe water through its various service areas including a conjunctive use program that utilizes a combination of surface water and groundwater sources for more than 180,000 residents located in urbanized areas of central Sacramento County and in portions of the cities of Rancho Cordova and Elk Grove. Activities include planning, developing, operating and maintaining water facilities and infrastructure necessary to treat and deliver water to both retail and wholesale customers.
- Operated as an enterprise fund, the SCWA Water Supply Division is financially self-supporting
  with expenses paid for by revenue generated from developer fees and water sales to both
  businesses and individuals.
- Promoting the safe and efficient use of the water system, the SCWA continues to meet increasingly stringent regulatory requirements for drinking water quality and environmental protection in a service area covering a 120+ square mile region.
- The SCWA also administers and provides partial funding for the Sacramento Central Groundwater Authority, (a Joint Powers Authority) which is responsible for maintaining the long-term sustainable yield of the Central Sacramento County Groundwater Basin; overseeing the operation of a Well Protection Program; devising and implementing strategies to safeguard groundwater quality and working collaboratively with other entities in order to promote coordination of water policies and activities throughout the region.

#### MISSION:

- To provide funding and oversight for the construction of major new water supply facilities in the Mather, Laguna, Elk Grove and West Vineyard areas by designing and constructing quality water facilities for the purpose of delivering a safe and reliable water supply to the community. To ensure the safety of that water supply through periodic testing for established quality and flow requirements.
- To provide water connections in eight separate service areas with a reliable supply of high quality potable water at the lowest possible price. Finance and manage the SCWA operations and maintenance of the existing system by developing, reviewing, and administering the water service charges necessary for the continuing operation of the Agency.
- To provide funding to purchase increments of capacity in the City of Sacramento's water system to serve Metro Air Park (MAP) Special Planning Area.

## **GOALS:**

- Provide funding and oversight for the construction of major water supply facilities, and to ensure
  urban development is consistent with Water Supply Master Plans, the County General Plan and
  the County water system improvement standards.
- Maintain sufficient infrastructure including wells, treatment facilities, transmission facilities and distribution facilities to meet water quality and delivery needs.
- Meet or exceed the Water Forum Goals for efficient water use.
- To create a water supply program to meet MAP's urban water demand through build out.

## **SIGNIFICANT DEVELOPMENTS DURING 2012-13:**

- Government Finance Officers Association (GFOA) of the United States and Canada awarded the SCWA Water Supply Enterprise Fund a Certificate of Achievement for Excellence in Financial Reporting for the 10 consecutive years.
- Added 675 new meter billed water customers, resulting in approximately 80.0 percent of current customers having metered billing.
- Made significant progress on the Supervisory Control and Data Acquisition System (SCADA) replacement project. Project is anticipated to be completed in 2013.
- Continued construction on the Sacramento County Water Agency (SCWA) System Fluoridation Project. Fluoridation project is scheduled to be completed in November 2013.
- Completed design of Berrendo Well and began purchase of property.
- Continued to work on Groundwater Recharge Feasibility Pilot Study Using a Designated Flood Detention Basin in Eastern Sacramento County using Proposition 50 grant funding.
- Continued to work with the City of Elk Grove on the Grantline Road/Union Pacific Railroad Grade Separation water improvements.
- Completed the Vineyard Meter Installation Project.
- Began update to the Zone 40 Water System Infrastructure Plan (WSIP). WSIP is a primary water supply planning tool to facilitate infrastructure design within the SCWA water system.
- Began coordination with the City of Sacramento and Regional Transit for major project construction and critical utility relocation within Freeport Regional Water Authority's (FRWA) easement.

## **SIGNIFICANT CHANGES FOR 2013-14:**

- Continue to act as the FRWA Operating Agent for FRWA facilities.
- Complete work on the Zone 40 Water System Infrastructure Plan (WSIP). WSIP is a primary water supply planning tool to facilitate infrastructure design within the SCWA water system.
- Begin and complete work on a Water Supply Master Plan Amendment to support development along the Jackson Highway corridor.
- Work with Economic Development to purchase North Service Area (NSA) Terminal Tank site.
- Begin investigation of Arden Way Well site to determine if test hole is adequate before beginning purchase process.
- Complete design and begin construction of Sheldon Road Intertie.

## **SIGNIFICANT CHANGES FOR 2013-14 (CONT.):**

- Begin construction of the final phase of the Hood manganese treatment facility. The facility should be completed late summer 2014.
- Begin negotiations with Courtland Fire department for a tank site in Hood. Should procure property by summer 2014.
- Begin preliminary work on SCWA Asset Management Program.
- Continue work on well rehabilitation program and electrical upgrades.
- Complete Groundwater Recharge Feasibility Pilot Study Using a Designated Flood Detention Basin in Eastern Sacramento County.
- Continue work on the following water supply improvement projects: Elk Grove Water Service Wholesale Meter, Grantline Road/UPRR Grade Separation, Sunrise Douglas PRV Stations, and Laguna Meter Installation Project-Area C.
- Complete the following water supply improvement projects: Laguna Meter Installation Project-Area A, Laguna Meter Installation Project- Area B, and SCWA Fluoridation Project.
- Work on implementing energy saving measures at VSWTP in order to reduce electrical costs.
- Continue meter integration project and implement meter data collection for water use analysis.

## STAFFING LEVEL CHANGES FOR 2013-14:

- The following position was transferred from Water Agency Enterprise Fund (SCWA) to Department of Water Resources Stormwater Utility Program: 1.0 Associate Civil Engineer.
- The following 4.0 FTE new positions were added to SCWA Zone 41 Maintenance and Operations:

	Total	4.0
Water System Operator		<u>1.0</u>
Senior Water Quality Control System Technician		1.0
Senior Water Distribution Operators		2.0

## CAPITAL IMPROVEMENT PLAN (CIP) OPERATING IMPACT FOR 2013-14:

- The adopted budget includes 3 capital projects anticipated to be completed this fiscal year with minimal measurable impact on the operating budget.
- For more detailed information regarding operating impacts by project, please refer to Volume II, the Five-Year CIP.
- Implement FRWA CIP projects as identified in FRWA budget.

## **SCHEDULE:**

County Budget Act		C	peration of Enterpris		d		Fund 1	Title.	Met-	A man av F :- t - ::: '
January 2010			Fiscal Year 2013	-14			Funa	ritte:	Fund (	Agency Enterprise 320)
							Servic	e Activity:	Wate	Supply Operation Outlay
Operating Detail		2011-12 Actual	2012-13 Actual			2012-13 Adopted	R	2013-14 Recommended	Ado	2013-14 oted by the Board Supervisors
1		2	3			4		5		6
Operating Revenues										
Licenses, Permits and Franchises	\$	10,990,262	\$ 15,15	8,851	\$	14,075,576	\$	18,291,419	\$	18,291,
Forfeitures and Penalties		1,639		566		3,650		1,200		1,
Charges for Services		46,022,933	47,51	3,104		45,944,222		48,727,540		48,727,
Intergovernmental Revenue (Operating)		92,836	1	5,748		960,832		946,415		946,
Miscellaneous Sales		37,580,302	1,60	0,436		1,835,447		2,122,130		2,122,
Total Operating Revenues	\$	94,687,972	\$ 64,28	8,704	\$	62,819,727	\$	70,088,704	\$	70,088,
Operating Expenses										
Salaries and Employee Benefits	\$	12,301,364	\$ 12,29	7,247	\$	13,118,037	\$	13,631,077	\$	13,631,
Services and Supplies		11,046,869	11,20	1,235		13,706,238		17,255,128		17,255,
Other Charges		2,291,989	1,82	8,118		2,116,162		2,442,021		2,442,
Depreciation & Amortization		9,602,131	15,53	4,095		18,851,249		24,275,533		24,275,
Capitalized Labor Costs		(4,593,360)	(3,61	1,695)		(2,721,614)		(1,870,623)		(1,870,
Total Operating Expenses	\$	30,648,993	\$ 37,24	9,000	\$	45,070,072	\$	55,733,136	\$	55,733,
Operating Income (Loss)	\$	64,038,980	\$ 27,03	9,704	\$	17,749,655	\$	14,355,568	\$	14,355,
Non-Operating Revenues (Expenses)										
Interest/Investment Income and/or Gain	\$	1,415,650	\$ 90	3,492	s	1,312,211	\$	1,346,922	s	1,346,
Interest/Investment (Expense) and/or (Loss)	•	(13,519,524)		8,713)		(18,492,000)		(18,110,000)		(18,110,
Total Non-Operating Revenues (Expenses)	\$	(12,103,874)	\$ (16,98	5,221)	\$	(17,179,789)	\$	(16,763,078)	\$	(16,763,
Income Before Capital Contributions and Transfers	\$	51,935,105		4,483		569,866		(2,407,510)		(2,407,
Cap Contributions - Grant, Intergovernmental Rev, extraordinary items, etc.	\$	2,841,481	\$ 4,29	5,610	\$	4,424,441	\$	540,000	\$	540,
Transfers-In/(Out)		5,446,469		-		2,880,784		-		
Change in Net Assets	\$	60,223,055	\$ 14,35	0,092	\$	7,875,091	\$	(1,867,510)	\$	(1,867,
Net Assets - Beginning Balance		340,375,011	400,59			400,598,067		414,948,175		414,948,
Net Assets - Ending Balance	\$	400,598,067	\$ 414,94	8,175	\$	408,473,158	\$	413,080,665	\$	413,080,
Revenues Tie To	-									SCH 1, COL 5
Expenses Tie To										SCH 1, COL 7
Positions		101.0		100.0		100.0		103.0		10
Memo Only:										
Land	\$	7,883		6,052	\$	810,487	\$	1,819,561	\$	1,819,
Improvements		27,358,483		6,594		27,522,891		22,427,856		22,427,
Equipment Total Capital	\$	8,449 27,374,815		1,110	s	1,395,035 29,728,413	\$	1,080,330 25,327,747	\$	1,080,i 25,327,
Sources of Working Capital		27,071,010	17/00	1,110	_	27/720/110		ZOJOZNI, II		20,027,
Change in Net Assets	\$	60,223,055	\$ 1/1/25	0,092	s	7,875,091	\$	(1,867,510)	\$	(1,867,
Depreciation & Amortization	•	9,602,131		4,095	•	18,851,249	*	24,275,533	*	24,275,
Non Cash Revenue		(4,234,747)		4,0 <del>7</del> 5 5,285)		(5,651,316)	\$	(7,279,654)	\$	(7,279,
Loan Proceeds		(4,234,747)		-,200)		(5,031,310)	*	(7,277,034)	*	(1,217)
Total Sources	\$	65,590,439		8,902	ç	21,075,024	¢	15,128,369	¢	15,128,
Total Sources	ð	00,090,439	24,92	0,702	9	21,070,024	Þ	13,126,369	· ·	15,128,

State Controller Schedules	controller Schedules County of Sacramento  ty Budget Act Operation of Enterprise Fund							
January 2010			Fiscal Year 2013-14		Water Agency Enterprise Fund (320)			
					Service Activity:	Water Supply Operations/ Capital Outlay		
Operating Detail			2012-13 Actual	2012-13 Adopted	2013-14 Recommended	2013-14 Adopted by the Board of Supervisors		
1		2	3	4	5	6		
Fixed Asset Acquisitions	\$	27,374,815	\$ 17,301,110	\$ 31,465,823	\$ 21,173,304	\$ 21,173,304		
Bond / Other Principal Payment		8,519,000	\$ 10,613,000	9,154,000	9,901,000	9,901,000		
Total Uses	\$	35,893,815	\$ 27,914,110	\$ 40,619,823	\$ 31,074,304	\$ 31,074,304		
Increase (Decrease) in Working Capital	\$	29,696,641	\$ (2,985,208)	\$ (19,544,799)	\$ (15,945,935)	\$ (15,945,935)		
Beginning Working Capital	\$	31,831,309	\$ 61,527,950	\$ 74,276,677	\$ 58,542,742	\$ 58,542,742		
Ending Working Capital	\$	61,527,950	\$ 58,542,742	\$ 54,731,878	\$ 42,596,807	\$ 42,596,807		

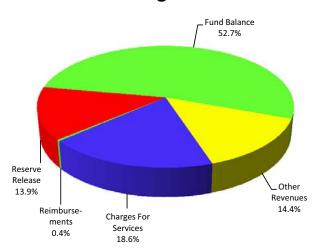
## **2013-14 PROGRAM INFORMATION**

	Appropriations Reimburseme	rederal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicle
FUNDED											
Program No. and Title:	001 Zone 40 Capital	<u>Development</u>									
	58,245,205 0	0	0	0	0	38,788,226	1,305,433	0	18,151,546	17.0	2
Program Type:	Self-Supporting										
Countywide Priority:	1 Flexible Manda	ted Countywic	le/Municipa	al or Financial	Obligation	ons					
Strategic Objective:	PS2 Keep the comm	unity safe fron	n environme	ental hazards	and natura	al disasters					
Program Description:	Designs and constructs	capital facilitie	es in order t	o deliver a saf	e and reli	able water	supply to it	s customers.			
Program No. and Title:	002 Zone 41 Mainter	nance and Op	erations								
	38,758,690 0	0	0	0	0	31,840,478	35,614	0	6,882,598	86.0	33
Program Type:	Self-Supporting										
Countywide Priority:	1 Flexible Manda	ted Countywic	le/Municipa	al or Financial	Obligation	ons					
Strategic Objective:	PS2 Keep the comm	unity safe fron	n environme	ental hazards	and natura	al disasters					
Program Description:	Finances and manages to	he operations	and mainter	nance of the ex	kisting wa	iter system	within the	Zone's boun	daries.		
Program No. and Title:	003 Zone 50 Capital	<u>Development</u>									
	2,166,988 0	0	0								
				0	0	0	5,875	0	2,161,113	0.0	0
Program Type:	Self-Supporting			0	0	0	5,875	0	2,161,113	0.0	0
Program Type: Countywide Priority:	Self-Supporting  1 Flexible Manda	ted Countywic	le/Municipa			· ·	5,875	0	2,161,113	0.0	0
	11 0	•	•	al or Financial	Obligation	ons		0	2,161,113	0.0	0
Countywide Priority:	1 Flexible Manda	unity safe fron	n environme	al or Financial	Obligation	ons		0	2,161,113	0.0	0
Countywide Priority: Strategic Objective:	1 Flexible Manda PS2 Keep the comm Finances and manages t	unity safe fron	n environmo	al or Financial ental hazards : etro Air Park	Obligation	ons		0	2,161,113	0.0	0
Countywide Priority: Strategic Objective: Program Description:	1 Flexible Manda PS2 Keep the comm Finances and manages t	unity safe fron	n environmo	al or Financial ental hazards : etro Air Park	Obligation	ons		0	2,161,113	0.0	0
Countywide Priority: Strategic Objective: Program Description:	1 Flexible Manda PS2 Keep the comm Finances and manages to  Oo4 North Vineyard  0 0	unity safe from the water suppl	n environme y for the M	al or Financial ental hazards etro Air Park on Fund	Obligation of the observation of	ons al disasters					
Countywide Priority: Strategic Objective: Program Description: Program No. and Title:	1 Flexible Manda PS2 Keep the comm Finances and manages t	unity safe from the water suppl Well Field We	n environme y for the M	al or Financial ental hazards etro Air Park on Fund	Obligation of the observation of	ons al disasters					
Countywide Priority: Strategic Objective: Program Description: Program No. and Title: Program Type:	1 Flexible Manda PS2 Keep the comm Finances and manages to  Oo4 North Vineyard  0 0  Self-Supporting	unity safe from the water suppl Well Field We 0	n environme y for the M ell Protection o	al or Financial ental hazards etro Air Park en Fund	Obligation and natural area.	ons al disasters 0	0				
Countywide Priority: Strategic Objective: Program Description: Program No. and Title: Program Type: Countywide Priority:	1 Flexible Manda PS2 Keep the comm Finances and manages to  004 North Vineyard  0 0  Self-Supporting 4 Sustainable and	unity safe from the water suppl Well Field We 0 Livable Community safe from	n environme y for the M  ell Protectio    nunities n environme	al or Financial ental hazards a etro Air Park on Fund  0 ental hazards a	Obligation and natural area.	ons al disasters  0	0	0	0		

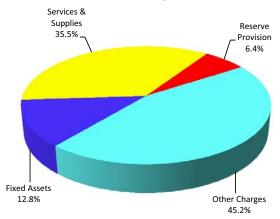
# DEPARTMENTAL STRUCTURE MICHAEL L. PETERSON, DIRECTOR



# **Financing Sources**



# **Financing Uses**



Classification	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board o Supervisors
1	2	3	4	5	6
Total Requirements	7,114,313	2,966,015	13,639,507	20,067,731	20,067,73
Total Financing	11,037,887	13,384,086	13,639,507	20,067,731	20,067,73
Net Cost	(3,923,574)	(10,418,071)		-	

#### PROGRAM DESCRIPTION:

The Sacramento County Water Agency Zone 11 program is financed primarily by development drainage permit fees and its functions include:

- Reviewing improvement plans for Federal Emergency Management Agency compliance.
- Financing the construction of major trunk drainage facilities in the urban and urbanizing areas of the unincorporated County and the Cities of Citrus Heights, Elk Grove and Rancho Cordova.
- Providing the general public with flood information.
- Permitting phased construction of facilities to conform to master plans.

## MISSION:

To protect the community from flood hazard through sound planning, construction, repair and improvement of drainage and flood systems within Zone 11's geographic area.

## GOAL:

Design and construct improvements to drainage infrastructure in a cost-effective manner.

## **SIGNIFICANT DEVELOPMENTS DURING 2012-13:**

- The Morrison Creek Stream Group hydrology study was received and certified by the Corps of Engineers who are using it to prepare a hydraulic study for the design of the floodwall projects in the City of Sacramento.
- Staff outlined the drainage and flood control requirements for proposed development in the Morrison Creek Aggregate mining areas, and they continue to discuss this matter with the miners.
- Acquired right-of-way downstream of the Elder-Gerber Creek plan area needed to complete the
  drainage improvements. Staff assisted in Phase 1 development design for Elder Creek
  watershed area, and a programmatic solution for early development in the upper Gerber Creek
  watershed.
- Staff continued to work with the Sacramento Area Flood Control Agency (SAFCA) and the Federal Emergency Management Agency (FEMA) to improve levees in Natomas.
- Staff continued to implement the Central Valley Flood Protection Plan Urban Level of Flood Protection Standards at the local level.
- Staff continued to implement the Beach Stone Lakes insurance program.

## SIGNIFICANT DEVELOPMENTS DURING 2012-13 (CONT.):

- Staff developed a Countywide Multi-hazard Mitigation Plan looking at all recognized natural hazards and potential mitigation measures and public outreach efforts.
- Staff helped develop drainage master plans for the Laguna Creek Tributaries in Rancho Cordova, including extensive hydro-modification mitigation measures required by the state and federal regulators.
- Staff assisted in the development of drainage master plans for the following areas:
  - Laguna Creek at Cordova Hills.
  - Laguna Creek upstream of Elk Grove.
  - Elimination of the Laguna Creek spill to Gerber Creek.
  - Glenborough-Easton (redevelopment at Aerojet).
  - Elverta Specific Plan and Northborough.
  - Vineyard Springs.

## **SIGNIFICANT CHANGES FOR 2013-14:**

- Staff will continue efforts to assure new structures are constructed safely above flood hazard areas and that development has no adverse flood hazard impact to existing structures in the watershed area.
- Staff will continue to implement the West of Galt Drainage Study as new land development projects are considered.
- Staff will assist in the American River Pump Station hydrology analysis, including backwater floodplain mapping for levee certification effort.
- Staff will update and maintain the Countywide Watershed Management Plan.
- Staff will work with the City of Sacramento, SAFCA, and the Corps of Engineers to finalize the flood insurance (hydrology and hydraulic) study for Morrison Creek streams group.
- Staff will help develop drainage master plans for West Jackson, Jackson Township, Mather South, and Newbridge.
- Staff will update the Floodplain Management Ordinance.
- Staff will implement the finance plan for Florin Vineyard Gap.
- Staff will assure no adverse impact to the floodwall system on the South Sacramento streams in the City of Sacramento.
- Staff will maintain a good working relationship with those cities within the Zone 11 boundary and the other cities and counties in the watershed.

## **FUND BALANCE CHANGES FOR 2012-13:**

The increase in available fund balance of \$6,583,695 from the prior year is associated with decreases in project related expenditures.

## **ADOPTED BUDGET RESERVE BALANCES FOR 2013-14:**

**General Reserve –** \$33,034,453.

• Reserve was established to pay for capital improvements which include construction of drainage facilities, drainage systems, drainage channels and detention basins; and repair, replacement, and construction of pump stations. Reserve reflects a decrease of \$1,509,278.

## **SCHEDULE:**

State Controller Schedule County Budget Act January 2010 Finance		Special District Sources and		gen			Schedule 15
			2810000 - W	ater		11 - Drainage Inf WATER AGENCY	
Detail by Revenue Category and Expenditure Object		2011-12 Actual	2012-13 Actual		2012-13 Adopted	2013-14 Recommended	2013-14 Adopted by the Board of Supervisors
1		2	3		4	5	6
Fund Balance	\$	7,726,740	\$ 4,026,98	30 \$	4,026,980	\$ 10,610,675	\$ 10,610,675
Reserve Release		518,002	7,117,92	22	7,117,922	2,808,138	2,808,138
Licenses, Permits & Franchises		2,393,418	1,789,43	36	1,333,568	2,685,000	2,685,000
Revenue from Use Of Money & Prop	erty	182,909	265,25	59	102,887	114,918	114,918
Charges for Services		13,248	11,92	24	950,000	3,750,000	3,750,000
Miscellaneous Revenues		203,570	172,56	65	108,150	99,000	99,000
Total Revenue	\$	11,037,887	\$ 13,384,08	36 \$	13,639,507	\$ 20,067,731	\$ 20,067,731
Reserve Provision	\$	4,280,015	\$ 87,48	80 \$	87,480	\$ 1,298,860	\$ 1,298,860
Salaries & Benefits		4,051		-	-	-	
Services & Supplies		2,457,945	134,32	24	552,613	3,334,446	3,334,446
Other Charges		187,060	266,69	94	70,000	9,112,184	9,112,184
Capital Assets							
Land		185,242	358,32	26	1,000,000	2,575,000	2,575,000
Infrastructure		-	2,119,19	91	11,929,414	-	
Total Capital Assets		185,242	2,477,5	7	12,929,414	2,575,000	2,575,000
Interfund Charges	\$	- :	\$	- \$	-	\$ 3,821,320	\$ 3,821,320
Interfund Reimb		-		-	-	(74,079)	(74,079)
Total Financing Uses	\$	7,114,313	\$ 2,966,0	5 \$	13,639,507	\$ 20,067,731	\$ 20,067,731
Total Expenditures/Appropriations	\$	7,114,313	\$ 2,966,01	5 \$	13,639,507	\$ 20,067,731	\$ 20,067,73
Net Cost	\$	(3,923,574)	\$ (10,418,07	1) \$	-	\$ -	\$

## 2013-14 PROGRAM INFORMATION

FUNDED  Program No. and Title: 001 687  Program Type: Disc Countywide Priority: 4 - Strategic Objective: PS2 Program Description: Prov  Program No. and Title: 002 13,512  Program Type: Man Countywide Priority: 1 - Strategic Objective: PS2 Program Description: Desi  Program No. and Title: 003 4,566	Zone 11A Drai	akes Flood Mi  o  ad Livable Community safe fro tion for the Bea inage Develope  o  dated Countywi munity safe fro	ommunities om environment  o  ide/Municipa om environment	kes area.  o  al or Financia ental hazards	o al Obligatio and natura	5,505,000 ons al disasters	2,362,543	583,718 5,644,634	O O O O O O O O O O O O O O O O O O O	0.0	0 0
Program No. and Title: 001  687  Program Type: Disc Countywide Priority: 4 - Strategic Objective: PS2 Program Description: Prov  Program No. and Title: 002  13,512  Program Type: Man Countywide Priority: 1 - Strategic Objective: PS2 Program Description: Desi  Program No. and Title: 003  4,566  Program Type: Man	retionary  - Sustainable an  Keep the commides flood mitigat  Zone 11A Drain  ,177 0  dated  - Flexible Mand  Keep the commigns and constructs	ond Livable Community safe fro tion for the Bearinage Developed 0 lated Countywin munity safe fro	ommunities om environment  o  ide/Municipa om environment	ental hazards kes area. 0 al or Financia ental hazards	and natura  0  al Obligation	5,505,000 ons al disasters	2,362,543	5,644,634	0	0.0	
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Program Type: Disc Countywide Priority: 4 - Strategic Objective: PS2 Program Description: Prov Program No. and Title: 002 13,512 Program Type: Man Countywide Priority: 1 - Strategic Objective: PS2 Program Description: Desi Program No. and Title: 003 4,566 Program Type: Man	retionary  - Sustainable an  Keep the comitides flood mitigat  Zone 11A Drain  117 0  dated  - Flexible Mand  Keep the comiting and constructs	nd Livable Community safe fro tion for the Bea inage Develope  o dated Countywi munity safe fro	mmunities om environmench Stone La oment  o ide/Municipa om environment	ental hazards kes area. 0 al or Financia ental hazards	and natura  0  al Obligation	5,505,000 ons al disasters	2,362,543	5,644,634	0	0.0	
Countywide Priority: 4 - Strategic Objective: PS2 Program Description: Prov  Program No. and Title: 002  13,512 Program Type: Man Countywide Priority: 1 - Strategic Objective: PS2 Program Description: Desi  Program No. and Title: 003  4,566 Program Type: Man	- Sustainable an - Keep the commides flood mitigat  Zone 11A Drain  ,177 0  dated - Flexible Mand - Keep the commigns and constructs	munity safe fro tion for the Bea inage Develope  0 dated Countywi munity safe fro	m environment La ment 0  ide/Municipa m environment	kes area.  o  al or Financia ental hazards	o al Obligatio and natura	5,505,000 ons al disasters	2,362,543		0 oranhic are		0
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Program No. and Title: 002  13,512  Program Type: Man  Countywide Priority: 1  Strategic Objective: PS2  Program Description: Desi  Program No. and Title: 003  4,566  Program Type: Man	.177 0 dated - Flexible Mand Keep the committee in the	inage Developi  0  lated Countywi munity safe fro	o o ide/Municipa m environm	o al or Financia	and natura	ons al disasters			0 oranhic are		0
Program Type: Man Countywide Priority: 1 - Strategic Objective: PS2 Program Description: Desi Program No. and Title: 003 4,566 Program Type: Man	dated - Flexible Mand - Keep the comments and constructs	o lated Countywi munity safe fro	o ide/Municipa om environm	al or Financia ental hazards	and natura	ons al disasters			oranhic are		0
Program Type: Man Countywide Priority: 1 - Strategic Objective: PS2 Program Description: Desi Program No. and Title: 003 4,566 Program Type: Man	dated - Flexible Mand Keep the comi	lated Countywi	ide/Municipa	al or Financia ental hazards	and natura	ons al disasters			oranhic are		0
Countywide Priority: 1 - Strategic Objective: PS2 Program Description: Desi Program No. and Title: 003 4,566 Program Type: Man	- Flexible Mand Keep the comi	munity safe fro	m environm	ental hazards	and natura	al disasters		1 Group geo	oranhic are	a.	
Strategic Objective: PS2 Program Description: Desi Program No. and Title: 003 4,566 Program Type: Man	Keep the comi	munity safe fro	m environm	ental hazards	and natura	al disasters		n Group geo	oranhic are	a.	
Program Description: Desi Program No. and Title: 003 4,566 Program Type: Man	gns and constructs	•						n Group geo	oranhic are	a.	
Program No. and Title: 003 4,566 Program Type: Man		s improvement	s to drainage	infrastructu	re for the N	Morrison C	reek Strean	n Group geo	oranhic are	a.	
4,566  Program Type: Man									grapine are		
Program Type: Man	<u>Zone 11B Drai</u>	inage Developi	<u>ment</u>								
	,558 0	0	0	0	0	300,000	546,765	3,719,793	0	0.0	0
	dated										
		lated Countywi	ide/Municipa	al or Financia	al Obligatio	ons					
Strategic Objective: PS2	Keep the com		_		_						
Program Description: Desi	gns and constructs	s improvement	s to drainage	infrastructu	re for the A	Arden/Arca	de/America	an River Tril	outary Wate	ersheds.	
Program No. and Title: 004	Zone 11C Drai	inage Developi	ment								
1,301			0	0	0	620,000	9,075	662 520	0	0.0	0
		U	U	0	U	630,000	9,075	662,530	U	0.0	U
	dated										
Countywide Priority: 1 -		•	•		-						
	Keep the com	•									
Program Description: Desi	gns and constructs	s improvement	s to drainage	ınfrastructu	re for the I	Ory Creek	Watershed.				
<b>FUNDED</b> 20,067										0.0	0

	Summar	у			
Classification	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommend	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	3,163,206	3,782,181	4,925,297	3,689,919	3,689,919
Total Financing	4,121,989	3,488,905	4,925,297	3,689,919	3,689,919
Net Cost	(958,783)	293,276	-	-	-

### PROGRAM DESCRIPTION:

Zone 13 funds regional water supply, drainage and flood control studies. It is financed primarily by assessments levied within the unincorporated area of Sacramento County and the Cities of Citrus Heights, Elk Grove and Rancho Cordova. Functions of the program include:

- Conducting regional water resources planning activities.
- Providing partial funding for the Water Forum Successor Effort for regional water supply planning activities.
- Administering and providing partial funding for the Sacramento Central Groundwater Authority, a Joint Powers Authority, for maintaining the long-term sustainable yield of the Central Basin; overseeing the operation of a Well Protection Program; devising and implementing strategies to safeguard groundwater quality and working collaboratively with other entities in order to promote coordination of water policies and activities throughout the region.
- Participation in the five-member Delta County Coalition (Contra Costa, Sacramento, San Joaquin, Solano, and Yolo), which monitors and develops policy for the Bay/Delta Conservation Plan. The plan recommendations also include constructing large channels to convey water south and creating vast wetlands from agricultural farmlands.
- Participation in the preparation of the South Sacramento Habitat Conservation Plan (SSHCP).
   The SSHCP will be an agreement between state/federal wildlife and wetland regulators and local jurisdictions which will ultimately streamline the development process.

## MISSION:

To provide comprehensive long-range planning & engineering studies related to flood control, drainage, water resource development, water supply management, and water conservation for all or part of the unincorporated area of Sacramento County and the cities of Citrus Heights, Elk Grove and Rancho Cordova.

## **GOALS:**

- Provide long range planning in order to ensure an adequate and reliable regional water supply.
- Develop long range plans to address regional drainage and flood control issues.

#### SIGNIFICANT DEVELOPMENTS DURING 2012-13:

- The Water Forum continued modeling efforts to demonstrate how the proposed Lower American River Flow Standard (Flow Standard) impacts area water purveyors' supplies while protecting fish habitat in the Lower American River. In 2012-13 the Water Forum released the notice of preparation for the Environmental Impact Report (EIR) for the Flow Standard. The purveyors and other stakeholders continued to work together to move the Flow Standard forward to the State Water Resources Control Board (Water Board).
- The final version of the Delta Plan was published in 2012-13. Staff actively commented and participated in the process that will have impacts to water supply, land use and flood control decisions in Sacramento County for many years to come.

### **SIGNIFICANT CHANGES FOR 2013-14:**

- The Water Forum continues the extensive stakeholder process needed to achieve consensus in moving the Flow Standard forward. Water Forum staff and technical consultants are continuing modeling efforts in support of the flow standard and associated environmental document. Significant effort is anticipated during this fiscal year in order to release the environmental document for the Flow Standard in 2013-14 and work toward adoption of the Flow Standard by Reclamation and/or the Water Board. Recent legislation and a potential requirement for unimpaired flows into the Delta during much of the year may impact this effort.
- Staff anticipates continued significant involvement in issues surrounding a myriad of new Delta focused regulatory and policy requirements during Fiscal Year 2013-14. The Bay Delta Conservation Plan EIR is anticipated to be released in October 2014, and staff will provide significant comments and actively participate in the process.

### **FUND BALANCE CHANGES FOR 2012-13:**

A decrease in available fund balance of \$1,435,652 from the prior year results from an increase in engineering services and related expenditures.

#### **ADOPTED BUDGET RESERVE BALANCES FOR 2013-14:**

## Working Capital Reserve - \$1,355,479.

 Reserve is maintained to provide cash during dry period financing. Reserve reflects a decrease of \$1,452,001.

Schedule 15

## **SCHEDULE:**

**County of Sacramento** 

County Budget Act January 2010

**State Controller Schedule** 

Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2013-14

> 3044000 - Water Agy-Zone 13 318A - WATER AGENCY-ZONE 13

Detail by Revenue Category and Expenditure Object	2011-12 Actual	2012-13 Actual	2012-13 Adopted	2013-14 Recommended	2013-14 Adopted by the Board of Supervisors
1	2	3	4	5	6
Fund Balance	\$ 1,532,862	\$ 935,518	\$ 935,518	\$ (500,134)	\$ (500,134)
Reserve Release	-	-	-	1,452,001	1,452,001
Revenue from Use Of Money & Prope	rty 192,651	108,107	14,970	8,580	8,580
Charges for Services	2,269,844	2,321,601	2,456,472	2,271,472	2,271,472
Miscellaneous Revenues	126,632	123,679	1,518,337	458,000	458,000
Total Revenue	\$ 4,121,989	\$ 3,488,905	\$ 4,925,297	\$ 3,689,919	\$ 3,689,919
Reserve Provision	\$ 256,094	\$ 1,008,255	\$ 1,008,255	\$ -	\$ -
Salaries & Benefits	3,129	-	-	-	-
Services & Supplies	1,740,306	1,813,600	2,823,159	2,540,286	2,540,286
Other Charges	1,163,677	960,326	1,093,883	1,149,633	1,149,633
Total Financing Uses	\$ 3,163,206	\$ 3,782,181	\$ 4,925,297	\$ 3,689,919	\$ 3,689,919
Total Expenditures/Appropriations	\$ 3,163,206	\$ 3,782,181	\$ 4,925,297	\$ 3,689,919	\$ 3,689,919
Net Cost	\$ (958,783)	\$ 293,276	\$ -	\$ -	\$ -

## 2013-14 PROGRAM INFORMATION

BU: 3044000 Water Resources - Water Agency Zone 13											
	Appropriations Reimburser	ments Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED											
Program No. and Title:	: <u>001</u>	r and Drainage	<u>Studies</u>								
	3,689,919 0	0	0	0	0	2,271,472	1,918,581	-500,134	0	0.0	0
Program Type:	Discretionary										
Countywide Priority:	4 Sustainable ar	nd Livable Com	munities								
Strategic Objective:	PS2 Keep the com	munity safe fron	n environm	ental hazards	and natura	al disasters	i				
Program Description:	Funds regional water	supply, drainage	, and flood	control studie	s.						
FUNDED	3.689.919 0	0	0	0	0	2.271.472	1.918.581	-500.134	0	0.0	0