

GENERAL GOVERNMENT/ADMINISTRATION

TABLE OF CONTENTS

	<u>BUDGET UNIT</u>	<u>PAGE</u>
INTRODUCTION		E-3
1997 PUBLIC BUILDING FACILITIES - CONSTRUCTION	9309000	E-6
1997 PUBLIC BUILDING FACILITIES - DEBT SERVICE	3080000	E-8
1997 REFUNDING PUBLIC FACILITIES - DEBT SERVICE	9288000	E-10
2003 PUBLIC FACILITIES PROJECTS - DEBT SERVICE	9298000	E-12
2004 PENSION OBLIGATION BOND - DEBT SERVICE	9282000	E-14
2006 PUBLIC FACILITIES PROJECTS - DEBT SERVICE	9306306	E-17
2007 PUBLIC FACILITIES PROJECTS - CONSTRUCTION	9303303	E-19
2007 PUBLIC FACILITIES PROJECTS - DEBT SERVICE	9304304	E-21
2010 REFUNDING CERTIFICATE OF PARTICIPATION - DEBT SERVICE	9300000	E-23
2010 REFUNDING CERTIFICATE OF PARTICIPATION - PARKING GARAGE - DEBT SERVICE	9300500	E-25
AIRPORT ENTERPRISE/CAPITAL OUTLAY	3400000/3480000	E-27
APPROPRIATION FOR CONTINGENCIES	5980000	E-37
BOARD OF RETIREMENT	7860000	E-39
CAPITAL PROJECT DEBT SERVICE	9287000	E-47
CIVIL SERVICE COMMISSION	4210000	E-48
CLERK OF THE BOARD	4010000	E-53
CONTRIBUTION TO HUMAN RIGHTS AND FAIR HOUSING COMMISSION	4660000	E-59
CONTRIBUTION TO LAFCo	5920000	E-61
COUNTY COUNSEL	4810000	E-65
COUNTY EXECUTIVE	5910000/5730000	E-75
COUNTY LIBRARY	6310000	E-84
CRIMINAL JUSTICE CABINET	5750000	E-90
DEPARTMENT OF COMMUNITY PLANNING AND DEVELOPMENT	5720000	E-95
ECONOMIC DEVELOPMENT	3870000	E-106
NEIGHBORHOOD SERVICES	5760000	E-119
EMERGENCY OPERATIONS	7090000	E-120
FINANCING - TRANSFERS/REIMBURSEMENTS	5110000	E-126
FIXED ASSET - REVOLVING	9277000	E-128
INTERAGENCY PROCUREMENT	9030000	E-130

GENERAL GOVERNMENT/ADMINISTRATION

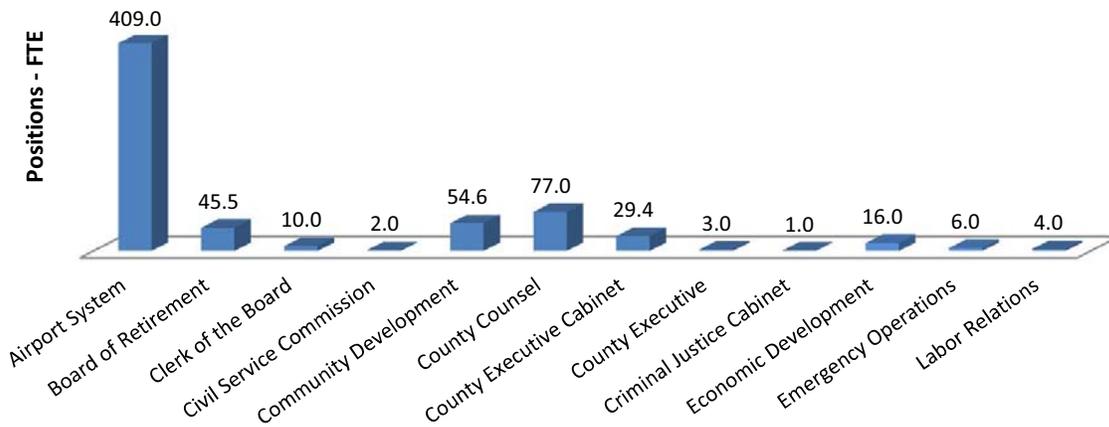
TABLE OF CONTENTS

	<u>BUDGET UNIT</u>	<u>PAGE</u>
JAIL DEBT SERVICE	2920000	E-134
JUVENILE COURTHOUSE PROJECT - DEBT SERVICE	9280000	E-135
NATOMAS FIRE DISTRICT	2290000	E-137
NON-DEPARTMENTAL COSTS/GENERAL FUND	5770000	E-140
NON-DEPARTMENTAL REVENUES/GENERAL FUND	5700000	E-144
OFFICE OF LABOR RELATIONS.....	5970000	E-148
PENSION OBLIGATION BOND - DEBT SERVICE	9313000	E-153
PENSION OBLIGATION BOND - INTEREST RATE STABILIZATION	9311000	E-155
TEETER PLAN	5940000	E-157
TOBACCO LITIGATION SETTLEMENT - CAPITAL PROJECTS	9284000	E-160
TRANSIENT-OCCUPANCY TAX	4060000	E-162

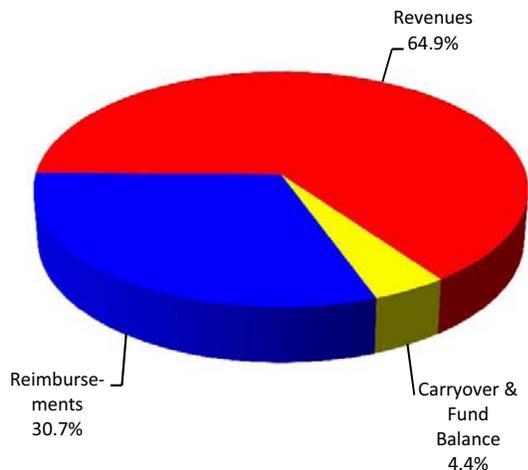
INTRODUCTION



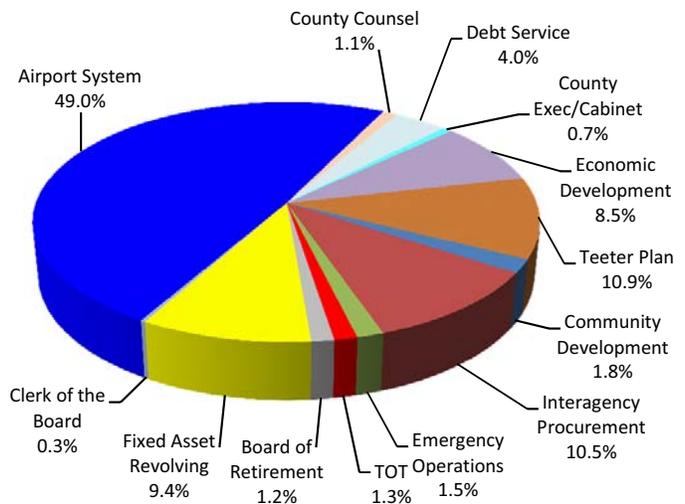
Staffing Trend



Financing Sources



Financing Uses



INTRODUCTION

General Government departments are those that report directly to the Board of Supervisors or to the County Executive. In addition, the Executive Officer of the Civil Service Commission reports to the Civil Service Commission, the Local Agency Formation Commission (LAFCo) Board controls the utilization of the County's contribution to LAFCo, and the Sacramento County Employees' Retirement System (SCERS) controls the budget for the System's Retirement Administration.

Following is a summary of the budget units that fall into these categories:

Reports to the Board of Supervisors: County Counsel and County Executive

Reports to the County Executive: Airport System, County Executive Cabinet, Economic Development and Marketing, Emergency Operations and First 5 Commission. The Director of Economic Development is also responsible for Transient Occupancy Tax.

Reports to/controlled by Independent Authority: Board of Retirement, Civil Service Commission, Contribution to Human Rights and Fair Housing, Contribution to LAFCo, County Library, Criminal Justice Cabinet and Natomas Fire District.

INTRODUCTION

General Government Fund Centers/Departments

Fund	Fund Center	Department	Appropriations	Financing	Net Cost	Positions
001A	5980000	Appropriation for Contingency	\$1,531,085	\$0	\$1,531,085	0.0
001A	4010000	Clerk of the Board	\$1,365,668	\$451,002	914,666	10.0
001A	4210000	Civil Service Commission	309,040	43,848	265,192	2.0
001A	5720000	Community Development	9,524,687	8,493,287	1,031,400	54.6
001A	4660000	Contribution to Human Rights & Fair Housing	61,267	0	61,267	0.0
001A	5920000	Contribution to LAFCo	228,833	0	228,833	0.0
001A	4810000	County Counsel	5,790,400	4,222,858	1,567,542	77.0
001A	5910000	County Executive	940,300	6,066	934,234	3.0
001A	5730000	County Executive Cabinet	2,571,797	2,571,797	0	29.4
001A	5750000	Criminal Justice Cabinet	49,525	49,525	0	1.0
001A	7090000	Emergency Operations	7,765,002	7,555,379	209,623	6.0
001A	5110000	Financing-Transfers/Reimbursement	6,519,596	0	6,519,596	0.0
001A	5970000	Labor Relations	282,505	282,505	0	4.0
001A	5770000	Non-Departmental Costs/General Fund	5,318,374	240,000	5,078,374	0.0
001A	5700000	Non-Departmental Revenues/General Fund	-17,366,723	454,981,786	-472,348,509	0.0
001A	0001000	Reserves-Teeter	1,437,141	1,356,420	80,721	0.0
GENERAL FUND TOTAL			\$26,328,497	\$480,254,473	-\$453,925,976	187.0
011A	6310000	County Library	\$1,077,932	\$1,077,932	\$0	0.0
015A	4060000	Transient-Occupancy Tax	6,689,005	6,689,005	0	0.0
016A	5940000	Teeter Plan	57,141,174	57,141,174	0	0.0
020A	3870000	Economic Development	44,533,496	44,533,496	0	16.0
030A	9030000	Interagency Procurement	54,943,822	21,850,912	33,092,910	0.0
041A	3400000	Airport System-Operations	258,301,759	195,481,488	62,820,271	409.0
043A	3480000	Airport System-Capital Outlay	-1,266,779	0	-1,266,779	0.0
060A	7860000	Board of Retirement	6,543,592	6,543,592	0	45.5
229A	2290000	Natomas Fire District	3,865,578	3,865,578	0	0.0
277A	9277000	Fixed Asset Revolving Fund	49,303,755	49,303,755	0	0.0
280A	9280000	Juvenile Courthouse Project-Debt Service	60,126	60,126	0	0.0
282A	9282000	2004 Pension Obligation Bonds-Debt Service	1,358,874	1,358,874	0	0.0
284A	9284000	Tobacco Litigation Settlement-Capital Project	13,268,476	13,268,476	0	0.0
287A	9287000	Capital Projects-Debt Service	0	0	0	0.0
288A	9288000	1997 Refunding Pub. Facilities-Debt Service	417,793	417,793	0	0.0
292A	2920000	Jail-Debt Service	0	0	0	0.0
298A	9298000	2003 Public Facilities Project-Debt Service	55,799	55,799	0	0.0
300A	9300000	2010 Refunding COPs-Debt Service	250,252	250,252	0	0.0
300B	9300500	2010 Refunding COPs-Parking Garage-Debt Service	69,225	69,225	0	0.0
303A	9303303	2007 Public Facilities Project-Construction	889,018	889,018	0	0.0
304A	9304304	2007 Public Facilities Project-Debt Service	301,221	301,221	0	0.0
306A	9306306	2006 Pub. Bldg. Facilities-Debt Service	334,680	334,680	0	0.0
308A	3080000	1997 Pub. Bldg. Facilities-Debt Service	341,038	341,038	0	0.0
309A	9309000	1997 Pub. Bldg. Facilities-Construction	548,561	548,561	0	0.0
311A	9311000	Pension Obligation Interest Rate Stabilization	1,111,329	1,111,329	0	0.0
313A	9313000	Pension Obligation Bonds-Debt Service	1,730,520	1,730,520	0	0.0
GRAND TOTAL			\$528,198,743	\$887,478,317	-\$359,279,574	657.5

The negative net cost is General Purpose Financing that is allocated to General Fund departments in other sections of this Budget Book.

1997 PUBLIC BUILDING FACILITIES - CONSTRUCTION 9309000

Summary

Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	765,229	7,570	553,981	548,561	548,561
Total Financing	1,319,211	556,131	553,981	548,561	548,561
Net Cost	(553,982)	(548,561)	-	-	-

PROGRAM DESCRIPTION:

This budget unit provides for the appropriations for the uses of the proceeds of the County of Sacramento 1997 Public Building Facilities Project Certificates of Participation. The bonds were sold in January 1997. The proceeds from the bond issue are used to finance construction of the 448-bed dormitory-style jail at the Rio Cosumnes Correctional Center; purchase of the Bank of America building and associated tenant improvements; and any other authorized acquisitions, construction, and/or improvement projects to be substituted. This budget unit was established for payment of all costs associated with these projects which included architectural/design costs, contractor payments, construction management costs, consultants, equipment and other miscellaneous construction costs required to complete the projects.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$548,561 consisting of capital project costs reimbursed to departments for approved projects. Financing is from available fund balance from Bond proceeds.

SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2012-13				Schedule 15
9309000 - 1997-Public Bldg Facilites-Construction 309A - 1997-PUBLIC FACILITIES-CONSTRUCTION						
Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Fund Balance	\$ 1,314,691	\$ 553,981	\$ 553,981	\$ 548,561	\$ 548,561	
Revenue from Use Of Money & Property	4,520	2,150	-	-	-	
Total Revenue	\$ 1,319,211	\$ 556,131	\$ 553,981	\$ 548,561	\$ 548,561	
Other Charges	\$ 765,229	\$ 7,570	\$ 553,981	\$ 548,561	\$ 548,561	
Total Financing Uses	\$ 765,229	\$ 7,570	\$ 553,981	\$ 548,561	\$ 548,561	
Total Expenditures/Appropriations	\$ 765,229	\$ 7,570	\$ 553,981	\$ 548,561	\$ 548,561	
Net Cost	\$ (553,982)	\$ (548,561)	\$ -	\$ -	\$ -	

2012-13 PROGRAM INFORMATION

BU: 9309000 1997 Public Building Facilities-Construction

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
<i>Program No. and Title:</i> 001 COP project construction												
	548,561	0	0	0	0	0	0	0	548,561	0	0.0	0
<i>Program Type:</i> Mandated												
<i>Countywide Priority:</i> 0 -- Specific Mandated Countywide/Municipal or Financial Obligations												
<i>Strategic Objective:</i> FO -- Financial Obligation												
<i>Program Description:</i> capital project funding												
FUNDED	548,561	0	0	0	0	0	0	0	548,561	0	0.0	0

Summary

Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	(20,057)	381,458	507,247	341,038	341,038
Total Financing	487,189	722,496	507,247	341,038	341,038
Net Cost	(507,246)	(341,038)	-	-	-

PROGRAM DESCRIPTION:

- This budget unit provides for the appropriations for the annual lease payments and the Debt Service Reserve Fund for the unrefunded portion (Carol Miller Justice Center facility) of the County of Sacramento 1997 Certificates of Participation (COPs) Public Building Facilities Project.
- On December 10, 1996, the Board of Supervisors approved a financing plan for the 1997 COPs Public Building Facilities Projects, which included the following projects:
 - Construction of the 448-bed dormitory-style jail at the Rio Cosumnes Correctional Center.
 - Purchase of the Bank of America building and associated tenant improvements.
 - Refunding of the 1988 CSAC II and 1990 Public Facilities Project COPs (Carol Miller Justice Center facility).
- The financing (\$58,020,000) was executed and closed on January 28, 1997. At the time of sale, \$5,214,116 was deposited as a reserve with Debt Service Fund. The terms of the agreement authorizing the sale of securities require that this reserve be retained to be used as the final annual lease payment. The debt service payments began on August 1, 1997.
- On March 7, 2006, the Board approved the 2006 COPs (Public Facilities Projects) financing to partially refund and defease approximately \$15,000,000 of the 1997 Public Facilities COPs in order to release the Bank of America Facility as security for those bonds. Since the Carol Miller Justice Center facility portion of the 1997 COPs was already refunded, it could not be part of the 2006 COP transaction.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$3,391,252 consisting of \$66,038 administrative costs, \$300,000 General Fund contribution as a result of accumulated interest earnings on the debt service reserve fund, \$2,595,000 in principal payment, and \$430,214 in interest payments. Financing is from payments from various user departments of \$3,050,214 and available fund balance of \$341,038.

SCHEDULE:

State Controller Schedule		County of Sacramento				Schedule 15
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		3080000 - 1997-Public Facilities Debt Service				
		308A - 1997-PUBLIC FACILITIES DEBT SERVICE				
Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Fund Balance	\$ 268,311	\$ 507,247	\$ 507,247	\$ 341,038	\$ 341,038	
Revenue from Use Of Money & Property	218,878	215,249	-	-	-	
Total Revenue	\$ 487,189	\$ 722,496	\$ 507,247	\$ 341,038	\$ 341,038	
Services & Supplies	\$ 9,944	\$ 434,089	\$ 527,247	\$ 366,038	\$ 366,038	
Other Charges	3,026,713	2,996,333	3,028,964	3,025,214	3,025,214	
Interfund Reimb	(3,056,714)	(3,048,964)	(3,048,964)	(3,050,214)	(3,050,214)	
Total Financing Uses	\$ (20,057)	\$ 381,458	\$ 507,247	\$ 341,038	\$ 341,038	
Total Expenditures/Appropriations	\$ (20,057)	\$ 381,458	\$ 507,247	\$ 341,038	\$ 341,038	
Net Cost	\$ (507,246)	\$ (341,038)	\$ -	\$ -	\$ -	

2012-13 PROGRAM INFORMATION

BU: 3080000 1997 Public Building Facilities-Debt Service

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
<i>Program No. and Title:</i> 001 COP debt service												
	3,391,252	3,050,214	0	0	0	0	0	0	341,038	0	0.0	0
<i>Program Type:</i> Mandated												
<i>Countywide Priority:</i> 0 -- Specific Mandated Countywide/Municipal or Financial Obligations												
<i>Strategic Objective:</i> FO -- Financial Obligation												
<i>Program Description:</i> payment of debt service												
FUNDED	3,391,252	3,050,214	0	0	0	0	0	0	341,038	0	0.0	0

1997 REFUNDING PUBLIC FACILITIES - DEBT SERVICE 9288000

Summary

Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	(10,449)	734,413	777,701	417,793	417,793
Total Financing	767,251	1,152,206	777,701	417,793	417,793
Net Cost	(777,700)	(417,793)	-	-	-

PROGRAM DESCRIPTION:

- This budget unit reflects the debt service requirement for payment of principal, interest, and various other costs related to the 1997 Public Facilities Project Certificates of Participation for the construction of the Coroner/Crime Lab and Data Center (the 1994 Certificates).
- On December 2, 1997, the Board of Supervisors approved the refinancing of the County of Sacramento 1997 Public Facilities Project Certificates of Participation (Coroner/Crime Lab and Data Center). The refunding (\$88,360,000) was executed and closed on January 1, 1998.
- The refunding issue was structured as a crossover refunding which reduced the annual debt service payment by \$575,000 annually. With this structure, the 1997 Refunding Certificates of Participation remained self-supporting to the call date of the 1994 Certificates (October 1, 2004). Through October 1, 2004, the County continued to pay debt service on the outstanding 1994 Certificates.
- On October 1, 2004, (the "crossover" date), the escrow supporting the refunding bonds was released and the proceeds were used to redeem the outstanding 1994 Certificates. After October 1, 2004, the 1994 Certificates were no longer outstanding, and the County began paying debt service on the Refunding Certificates.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$6,758,319 consisting of \$42,793 administrative costs, \$400,000 General Fund contribution as a result of accumulated interest earnings on the debt service reserve fund, \$3,020,000 in principal payment, and \$3,295,526 in interest payments. Financing is from payments from various user departments of \$6,340,526 and available fund balance of \$417,793.

SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2012-13				Schedule 15
9288000 - 1997-Refunding Public Facilities Debt Service 288A - 1997-PUBLIC FACILITIES DEBT SERVICE						
Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Fund Balance	\$ 385,864	\$ 777,701	\$ 777,701	\$ 417,793	\$ 417,793	
Revenue from Use Of Money & Property	381,387	374,505	-	-	-	
Total Revenue	\$ 767,251	\$ 1,152,206	\$ 777,701	\$ 417,793	\$ 417,793	
Services & Supplies	\$ 9,552	\$ 754,414	\$ 797,701	\$ 442,793	\$ 442,793	
Other Charges	6,320,535	6,317,900	6,317,901	6,315,526	6,315,526	
Interfund Reimb	(6,340,536)	(6,337,901)	(6,337,901)	(6,340,526)	(6,340,526)	
Total Financing Uses	\$ (10,449)	\$ 734,413	\$ 777,701	\$ 417,793	\$ 417,793	
Total Expenditures/Appropriations	\$ (10,449)	\$ 734,413	\$ 777,701	\$ 417,793	\$ 417,793	
Net Cost	\$ (777,700)	\$ (417,793)	\$ -	\$ -	\$ -	

2012-13 PROGRAM INFORMATION

BU: 9288000 1997 Refunding Public Facilities-Debt Service

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
<i>Program No. and Title:</i> 001 COP debt service												
	6,758,319	6,340,526	0	0	0	0	0	0	417,793	0	0.0	0
<i>Program Type:</i> Mandated												
<i>Countywide Priority:</i> 0 -- Specific Mandated Countywide/Municipal or Financial Obligations												
<i>Strategic Objective:</i> FO -- Financial Obligation												
<i>Program Description:</i> payment of debt service												
FUNDED	6,758,319	6,340,526	0	0	0	0	0	0	417,793	0	0.0	0

2003 PUBLIC FACILITIES PROJECTS - DEBT SERVICE 9298000

Summary

Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	(8,748)	(8,166)	44,571	55,799	55,799
Total Financing	35,822	47,633	44,571	55,799	55,799
Net Cost	(44,570)	(55,799)	-	-	-

PROGRAM DESCRIPTION:

- This budget unit provides for the appropriations for the annual lease payments and the Debt Service Reserve Fund for the County of Sacramento 2003 Public Facilities Projects Certificates of Participation. On April 15, 2003, the Board of Supervisors approved a financing plan for the County of Sacramento 2003 Public Facilities Projects Certificates of Participation to finance various capital projects.
- The financing (\$15,000,000) was executed on May 7, 2003. At the time of sale, \$3,665,930 was deposited as a reserve within this Debt Service Fund. The terms of the agreement authorizing the sale of securities require that this reserve be retained to be used as the final annual lease payment.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$1,042,095 consisting of \$80,799 administrative costs, \$355,000 in principal payment and \$606,296 in interest payments. Financing is from payments from various user departments of \$986,296 and available fund balance of \$55,799.

SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2012-13				Schedule 15
9298000 - 2003 Public Facilities Projects-Debt Service 298A - 2003 PUBLIC FACILITES PROJ-DEBT SVC						
Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Fund Balance	\$ 29,842	\$ 44,571	\$ 44,571	\$ 55,799	\$ 55,799	
Revenue from Use Of Money & Property	5,980	3,062	-	-	-	
Total Revenue	\$ 35,822	\$ 47,633	\$ 44,571	\$ 55,799	\$ 55,799	
Services & Supplies	\$ 11,253	\$ 11,835	\$ 64,571	\$ 80,799	\$ 80,799	
Other Charges	957,283	965,095	965,096	961,296	961,296	
Interfund Reimb	(977,284)	(985,096)	(985,096)	(986,296)	(986,296)	
Total Financing Uses	\$ (8,748)	\$ (8,166)	\$ 44,571	\$ 55,799	\$ 55,799	
Total Expenditures/Appropriations	\$ (8,748)	\$ (8,166)	\$ 44,571	\$ 55,799	\$ 55,799	
Net Cost	\$ (44,570)	\$ (55,799)	\$ -	\$ -	\$ -	

2012-13 PROGRAM INFORMATION

BU: 9298000 2003 Public Facilities Project-Debt Service

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
<i>Program No. and Title:</i> 001 COP debt service												
	1,042,095	986,296	0	0	0	0	0	0	55,799	0	0.0	0
<i>Program Type:</i> Mandated												
<i>Countywide Priority:</i> 0 -- Specific Mandated Countywide/Municipal or Financial Obligations												
<i>Strategic Objective:</i> FO -- Financial Obligation												
<i>Program Description:</i> payment of debt service												
FUNDED	1,042,095	986,296	0	0	0	0	0	0	55,799	0	0.0	0

Summary					
Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	(124,151)	75,638,986	3,066,535	1,358,874	1,358,874
Total Financing	2,942,384	76,997,861	3,066,535	1,358,874	1,358,874
Net Cost	(3,066,535)	(1,358,875)	-	-	-

PROGRAM DESCRIPTION:

- This budget unit provides for the appropriations for the annual debt service and related financial services costs, including costs of issuance, for the County of Sacramento Taxable Pension Funding Bonds Series 2004 approved by the Board of Supervisors on June 15, 2004, by Resolution Number 2004-0784. The bonds were sold in June 2004 and closed in July 2004. The proceeds from the bond issue were utilized to pay a portion of the estimated Unfunded Accrued Actuarial Liability (UAAL) as of July 1, 2004, owed by the County to the Sacramento County Employees' Retirement System (SCERS) as of July 1, 2004. The UAAL was incurred as a result of labor agreements which provided for enhanced retirement benefits for County employees and negative investment returns by the system during Fiscal Year 2002-03. The bonds were issued as Convertible Auction Rate Securities (CARS), Series 2004C-1 (\$324,582,426.50), 2004C-2 (\$39,147,165.75) and 2004C-3 (\$62,401,528). CARS were a structure that combined the debt service deferral feature of Capital Appreciation Bonds (CABS) with Auction Rate Securities. The CARS paid no debt service until 2006, when they were scheduled to incrementally convert to conventional Auction Rate Securities. At each conversion date (July 10, 2006, 2009 and 2014) the County had the ability to call and pay down any amount of the CARS. Forward-starting interest rate swap agreements were executed related to the 2004C-1 Series and 2004C-2 Series, but not for the 2004C-3 Series.
- In March 2008, the 2004 C-1 Series was refunded as Floating Rate Notes by the 2008 Refunding Series keeping the related interest rate swap agreement in place, and are no longer structured as Auction Rate Securities. The new structure brings a level of certainty to interest payments for these Bonds that is no longer available in the Auction Rate Securities market.
- In June 2009, the 2004C-2 Series was refunded as Floating Rate Notes by the 2009 Refunding Series, were purchased by Bank of America as a private placement bond keeping the related interest rate swap agreement in place, and are no longer structured as Auction Rate Securities. Then in October 2011, the 2009 Refunding Series was again refunded from variable rate to fixed rate with the 2011B Refunding Bonds, and the related interest rate swap agreement was terminated.
- Due to Auction Rate Securities no longer a market product in demand, the 2004C-3 Series will either be restructured or refunded before their conversion date of July 10, 2014. There is no interest rate swap agreement in place related to the 2004C-3 Series.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$36,306,325 consisting of \$358,874 for ongoing financial services and administrative costs, \$1,000,000 General Fund contribution as a result of accumulated interest earnings and a reduction in administrative costs, \$4,600,000 in principal payments and \$30,347,451 in interest payments. Financing is from payments from departments of \$34,947,451 and available fund balance of \$1,358,874.

SCHEDULE:

State Controller Schedule		County of Sacramento				Schedule 15
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		9282000 - 2004 Pension Obligation Bonds-Debt Service				
		282A - 2004 PENSION OBLIGATION BOND-DEBT SERVICE				
Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Fund Balance	\$ 2,866,109	\$ 3,066,535	\$ 3,066,535	\$ 1,358,874	\$ 1,358,874	
Revenue from Use Of Money & Property	76,275	56,326	-	-	-	
Other Financing Sources	-	73,875,000	-	-	-	
Total Revenue	\$ 2,942,384	\$ 76,997,861	\$ 3,066,535	\$ 1,358,874	\$ 1,358,874	
Services & Supplies	\$ 64,089	\$ 76,387,800	\$ 3,226,535	\$ 1,358,874	\$ 1,358,874	
Other Charges	31,633,763	30,591,691	31,180,505	34,947,451	34,947,451	
Interfund Reimb	(31,822,003)	(31,340,505)	(31,340,505)	(34,947,451)	(34,947,451)	
Total Financing Uses	\$ (124,151)	\$ 75,638,986	\$ 3,066,535	\$ 1,358,874	\$ 1,358,874	
Total Expenditures/Appropriations	\$ (124,151)	\$ 75,638,986	\$ 3,066,535	\$ 1,358,874	\$ 1,358,874	
Net Cost	\$ (3,066,535)	\$ (1,358,875)	\$ -	\$ -	\$ -	

2012-13 PROGRAM INFORMATION

BU: 9282000 2004 Pension Obligation Bond-Debt Service

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: **001 POB debt service**

36,306,325	34,947,451	0	0	0	0	0	0	1,358,874	0	0.0	0
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Program Type: Mandated

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: FO -- Financial Obligation

Program Description: payment of debt service

FUNDED

36,306,325	34,947,451	0	0	0	0	0	0	1,358,874	0	0.0	0
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Summary

Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	1,068,697	2,304,206	2,624,875	334,680	334,680
Total Financing	3,693,573	2,638,885	2,624,875	334,680	334,680
Net Cost	(2,624,876)	(334,679)	-	-	-

PROGRAM DESCRIPTION:

This budget unit reflects the debt service requirement for payment of principal, interest, and various other costs related to the 2006 Public Facilities Project Certificates of Participation (COPs). The bonds were sold on May 11, 2006. The proceeds from the bond issue were used to finance construction of the Fleet Maintenance Facility (\$14,525,000), purchase of the Voter Registration and Elections/Sheriff Station House Facility (\$10,980,000) and a partial refunding (\$15,000,000) of the 1997 COPs (Purchase of Bank of America facility and construction of a 448-Bed Dormitory Jail facility at Rio Cosumnes Correctional Center) in order to release the Bank of America facility as security for that financing.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$3,480,824 consisting of \$359,680 administrative costs, \$1,625,000 in principal payment, and \$1,496,144 in interest payments. Financing is from various user departments of \$3,146,144 and available fund balance of \$334,680.

SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2012-13				Schedule 15
9306306 - 2006 Public Facilities Projects-Debt Service 306A - 2006 PUBLIC FACILITIES PROJ-DEBT SVC						
Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Fund Balance	\$ 3,666,868	\$ 2,624,875	\$ 2,624,875	\$ 334,680	\$ 334,680	
Revenue from Use Of Money & Property	26,705	14,010	-	-	-	
Total Revenue	\$ 3,693,573	\$ 2,638,885	\$ 2,624,875	\$ 334,680	\$ 334,680	
Services & Supplies	\$ 1,088,708	\$ 2,324,207	\$ 2,644,875	\$ 359,680	\$ 359,680	
Other Charges	3,126,507	3,123,743	3,123,744	3,121,144	3,121,144	
Interfund Reimb	(3,146,518)	(3,143,744)	(3,143,744)	(3,146,144)	(3,146,144)	
Total Financing Uses	\$ 1,068,697	\$ 2,304,206	\$ 2,624,875	\$ 334,680	\$ 334,680	
Total Expenditures/Appropriations	\$ 1,068,697	\$ 2,304,206	\$ 2,624,875	\$ 334,680	\$ 334,680	
Net Cost	\$ (2,624,876)	\$ (334,679)	\$ -	\$ -	\$ -	

2012-13 PROGRAM INFORMATION

BU: 9306306 2006 Public Facilities Project-Debt Service

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: 001 COP debt service

3,480,824	3,146,144	0	0	0	0	0	0	334,680	0	0.0	0
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Program Type: Mandated

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: FO -- Financial Obligation

Program Description: payment of debt service

FUNDED

3,480,824	3,146,144	0	0	0	0	0	0	334,680	0	0.0	0
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Summary					
Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	214,754	3,818,540	4,899,072	889,018	889,018
Total Financing	4,911,495	4,909,889	4,899,072	889,018	889,018
Net Cost	(4,696,741)	(1,091,349)	-	-	-

PROGRAM DESCRIPTION:

This budget unit provides for the appropriations for the uses of the proceeds of the County of Sacramento 2007 Certificates of Participation (COPs) Animal Care Facility/Youth Detention Facilities-120 Bed Expansion projects. The bonds were sold on August 16, 2007. The proceeds from the bond issue will be used to finance construction of a new Animal Care Facility (\$21,800,000) and a 120 bed expansion for the Youth Detention Facility (\$18,470,000). This budget unit is established for payment of all costs associated with these projects, which include architectural/design costs, contractor payments, construction management costs, consultants, equipment and other miscellaneous construction costs required to complete the projects.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$889,018 consisting of capital project costs reimbursed to departments for approved projects. Financing is from Bond proceeds.

SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2012-13				Schedule 15
9303303 - 2007 Public Facilities Projects-Construction 303A - 2007 PUBLIC FACILITIES PROJ-CONST						
Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Fund Balance	\$ 4,899,072	\$ 4,899,072	\$ 4,899,072	\$ 889,018	\$ 889,018	
Revenue from Use Of Money & Property	12,423	10,817	-	-	-	
Total Revenue	\$ 4,911,495	\$ 4,909,889	\$ 4,899,072	\$ 889,018	\$ 889,018	
Services & Supplies	\$ -	\$ 2,990,000	\$ 2,990,000	\$ 12,558	\$ 12,558	
Other Charges	857,539	828,540	1,909,072	876,460	876,460	
Interfund Reimb	(642,785)	-	-	-	-	
Total Financing Uses	\$ 214,754	\$ 3,818,540	\$ 4,899,072	\$ 889,018	\$ 889,018	
Total Expenditures/Appropriations	\$ 214,754	\$ 3,818,540	\$ 4,899,072	\$ 889,018	\$ 889,018	
Net Cost	\$ (4,696,741)	\$ (1,091,349)	\$ -	\$ -	\$ -	

2012-13 PROGRAM INFORMATION

BU: 9303303 2007 PUB Fac Projects-Construction

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
<i>Program No. and Title:</i> 001 COP project construction												
	889,018	0	0	0	0	0	0	0	889,018	0	0.0	0
<i>Program Type:</i> Mandated												
<i>Countywide Priority:</i> 0 -- Specific Mandated Countywide/Municipal or Financial Obligations												
<i>Strategic Objective:</i> FO -- Financial Obligation												
<i>Program Description:</i> capital project funding												
FUNDED	889,018	0	0	0	0	0	0	0	889,018	0	0.0	0

Summary

Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	644,046	3,781	303,401	301,221	301,221
Total Financing	947,447	305,001	303,401	301,221	301,221
Net Cost	(303,401)	(301,220)	-	-	-

PROGRAM DESCRIPTION:

This budget unit reflects the debt service requirement for payment of principal, interest, and various other costs related to the County of Sacramento 2007 Certificates of Participation (COPs) Animal Care Facility/Youth Detention Facilities-120 Bed Expansion projects. The bonds were sold on August 16, 2007. The proceeds from the bond issue were used to finance construction of a new Animal Care Facility (\$21,800,000) and a 120 bed expansion for the Youth Detention Facility (\$18,470,000).

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$3,325,335 consisting of \$326,221 administrative costs, \$860,000 in principal payment and \$2,139,114 interest payments. Financing is from various user departments of \$3,024,114 and available fund balance of \$301,221.

SCHEDULE:

State Controller Schedule		County of Sacramento				Schedule 15
County Budget Act January 2010		Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2012-13				
9304304 - 2007 Public Facilities Projects-Debt Service						
304A - 2007 PUBLIC FACILITIES PROJ-DEBT SVC						
Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Fund Balance	\$ 938,962	\$ 303,401	\$ 303,401	\$ 301,221	\$ 301,221	
Revenue from Use Of Money & Property	8,485	1,600	-	-	-	
Total Revenue	\$ 947,447	\$ 305,001	\$ 303,401	\$ 301,221	\$ 301,221	
Services & Supplies	\$ 21,261	\$ 23,782	\$ 323,401	\$ 326,221	\$ 326,221	
Other Charges	3,000,413	3,002,913	3,002,914	2,999,114	2,999,114	
Interfund Charges	642,785	-	-	-	-	
Interfund Reimb	(3,020,413)	(3,022,914)	(3,022,914)	(3,024,114)	(3,024,114)	
Total Financing Uses	\$ 644,046	\$ 3,781	\$ 303,401	\$ 301,221	\$ 301,221	
Total Expenditures/Appropriations	\$ 644,046	\$ 3,781	\$ 303,401	\$ 301,221	\$ 301,221	
Net Cost	\$ (303,401)	\$ (301,220)	\$ -	\$ -	\$ -	

2012-13 PROGRAM INFORMATION

BU: 9304304 2007 PUB Fac Projects-Debt Service

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: 001 COP debt service

3,325,335	3,024,114	0	0	0	0	0	0	301,221	0	0.0	0
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Program Type: Mandated

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: FO -- Financial Obligation

Program Description: payment of debt service

FUNDED

3,325,335	3,024,114	0	0	0	0	0	0	301,221	0	0.0	0
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2010 REFUNDING CERTIFICATE OF PARTICIPATION - 9300000 DEBT SERVICE

Summary					
Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	(175,562)	47,746	271,957	250,252	250,252
Total Financing	84,923	298,026	271,957	250,252	250,252
Net Cost	(260,485)	(250,280)	-	-	-

PROGRAM DESCRIPTION:

- This budget unit provides for the annual lease payments for the governmental funds portion of the 2010 Refunding Certificates of Participation issued on March 12, 2010. The annual lease payments for the portion of the refunded debt related to the Parking Garage is segregated and accounted for in Budget Unit 9300500 as an enterprise fund.
- The 2010 Refunding Certificates of Participation refunded the County's 1990 Certificates of Participation (Fixed Asset Acquisition Fund), 2003 Refunding Certificates of Participation (Main Jail) and the 1999 Refunding Certificates of Participation (Cherry Island Golf Course and the County Employees Parking Garage).
- Although the financing for all of these issuances was consolidated into a single issue, the debt service related to each is segregated so that the appropriate amounts are charged to the operating funds/budgets of the departments that operate each facility and/or borrow internally from the Fixed Asset Acquisition Fund.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$14,299,205 consisting of \$180,252 administrative costs, \$100,000 General Fund contribution as a result of accumulated interest earnings, \$8,570,000 in principal payment and \$5,448,953 in interest payments. Financing is from payments from various user departments of \$14,048,953 and available fund balance of \$250,252.

2010 REFUNDING CERTIFICATE OF PARTICIPATION - DEBT SERVICE 930000

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2012-13				Schedule 15
	9300000 - 2010 Refunding COPs-Debt Svc 300A - 2010 REFUNDING COPs- DEBT SVC				
Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Fund Balance	\$ 283	\$ 260,486	\$ 260,486	\$ 250,252	\$ 250,252
Revenue from Use Of Money & Property	84,640	37,540	11,471	-	-
Total Revenue	\$ 84,923	\$ 298,026	\$ 271,957	\$ 250,252	\$ 250,252
Services & Supplies	\$ 34,045	\$ 125,831	\$ 301,957	\$ 280,252	\$ 280,252
Other Charges	13,711,627	13,805,868	13,853,953	14,018,953	14,018,953
Interfund Charges	20,227	-	-	-	-
Interfund Reimb	(13,941,461)	(13,883,953)	(13,883,953)	(14,048,953)	(14,048,953)
Total Financing Uses	\$ (175,562)	\$ 47,746	\$ 271,957	\$ 250,252	\$ 250,252
Total Expenditures/Appropriations	\$ (175,562)	\$ 47,746	\$ 271,957	\$ 250,252	\$ 250,252
Net Cost	\$ (260,485)	\$ (250,280)	\$ -	\$ -	\$ -

2012-13 PROGRAM INFORMATION

BU: 9300000 2010 Refunding COPs-Debt Svcs

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
<i>Program No. and Title:</i> 001 COP debt service												
	14,299,205	14,048,953	0	0	0	0	0	0	250,252	0	0.0	0
<i>Program Type:</i> Mandated												
<i>Countywide Priority:</i> 0 -- Specific Mandated Countywide/Municipal or Financial Obligations												
<i>Strategic Objective:</i> FO -- Financial Obligation												
<i>Program Description:</i> payment of debt service												
FUNDED	14,299,205	14,048,953	0	0	0	0	0	0	250,252	0	0.0	0

2010 REFUNDING CERTIFICATE OF PARTICIPATION - 9300500 PARKING GARAGE - DEBT SERVICE

Summary

Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	(56,703)	(8,825)	58,763	69,225	69,225
Total Financing	2,060	60,400	58,763	69,225	69,225
Net Cost	(58,763)	(69,225)	-	-	-

PROGRAM DESCRIPTION:

- This budget unit provides for the annual lease payments for the enterprise fund portion (County Employees Parking Garage) of the 2010 Refunding Certificates of Participation issued on March 12, 2010. The annual lease payments for the governmental funds portion of the refunded debt related to the Fixed Asset Acquisition Fund, Main Jail and Cherry Island Golf Course is segregated and accounted for in Budget Unit 9300000.
- The 2010 Refunding Certificates of Participation refunded the County's 1990 Certificates of Participation (Fixed Asset Acquisition Fund), 2003 Refunding Certificates of Participation (Main Jail) and the 1999 Refunding Certificates of Participation (Cherry Island Golf Course and the County Employees Parking Garage).
- Although the financing for all of these issuances was consolidated into a single issue, the debt service related to each is segregated so that the appropriate amounts are charged to the operating funds/budgets of the departments that operate each facility and/or borrow internally from the Fixed Asset Acquisition Fund.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$788,975 consisting of \$79,225 administrative costs, \$665,000 in principal payment, and \$44,750 in interest payments. Financing is from payments from various user departments of \$719,750 and available fund balance of \$69,225.

2010 REFUNDING CERTIFICATE OF PARTICIPATION - PARKING GARAGE - DEBT SERVICE 9300500

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2012-13				Schedule 15
9300500 - 2010 Refunding COPs-PG- Debt Svcs 300B - 2010 REFUNDING COPs-PG-DEBT SVCS					
Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Fund Balance	\$ -	\$ 58,763	\$ 58,763	\$ 69,225	\$ 69,225
Revenue from Use Of Money & Property	2,060	1,637	-	-	-
Total Revenue	\$ 2,060	\$ 60,400	\$ 58,763	\$ 69,225	\$ 69,225
Services & Supplies	\$ 532	\$ 2,290	\$ 68,763	\$ 79,225	\$ 79,225
Other Charges	715,478	715,635	716,750	709,750	709,750
Interfund Reimb	(772,713)	(726,750)	(726,750)	(719,750)	(719,750)
Total Financing Uses	\$ (56,703)	\$ (8,825)	\$ 58,763	\$ 69,225	\$ 69,225
Total Expenditures/Appropriations	\$ (56,703)	\$ (8,825)	\$ 58,763	\$ 69,225	\$ 69,225
Net Cost	\$ (58,763)	\$ (69,225)	-	-	-

2012-13 PROGRAM INFORMATION

BU: 9300500 2010 Refunding COPs-PG-Debt Svcs

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: **001 COP debt service**

	788,975	719,750	0	0	0	0	0	0	69,225	0	0.0	0
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Program Type: Mandated

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: FO -- Financial Obligation

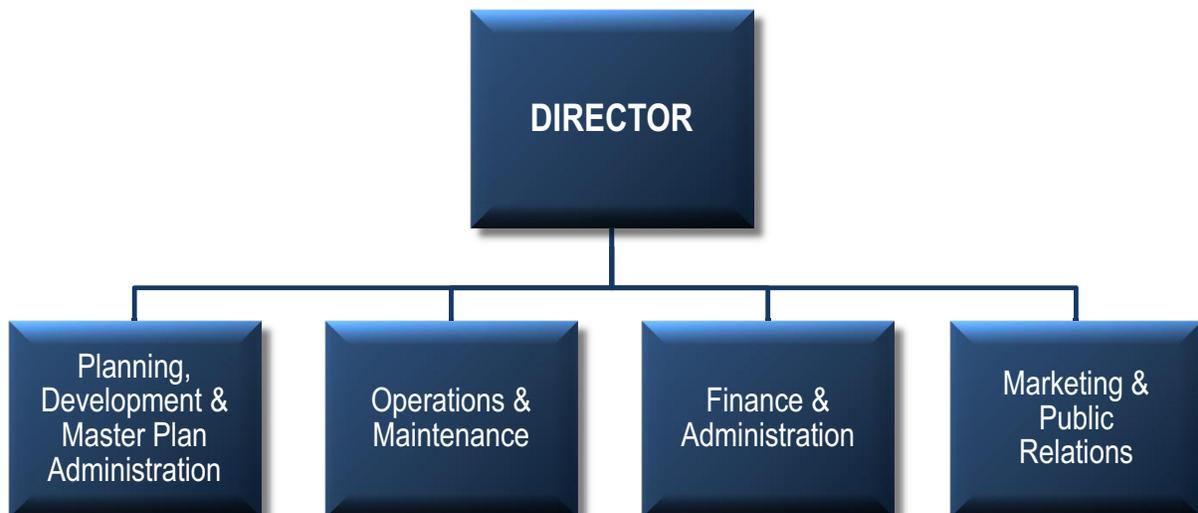
Program Description: payment of debt service

FUNDED

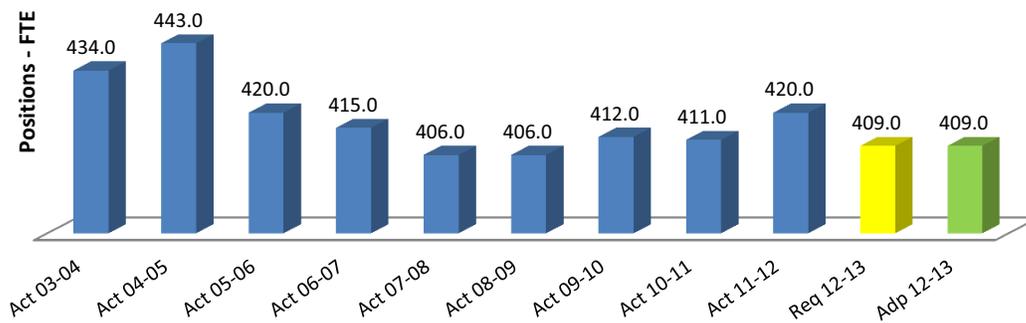
	788,975	719,750	0	0	0	0	0	0	69,225	0	0.0	0
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Departmental Structure

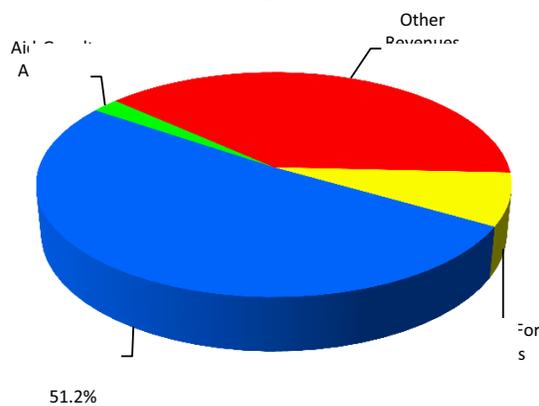
G. HARDY ACREE, DIRECTOR



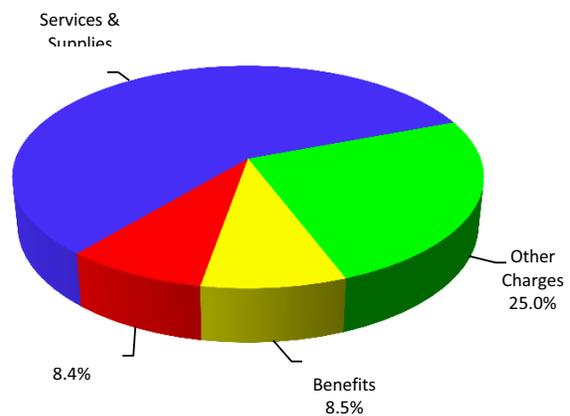
Staffing Trend



Financing Sources



Financing Uses



Summary					
Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	451,435,576	314,572,065	315,700,189	257,034,980	257,034,980
Total Financing	456,751,792	257,376,224	182,495,830	195,481,488	195,481,488
Net Cost	-5,316,216	57,195,841	133,204,359	61,553,492	61,553,492
Positions	411.0	420.0	420.0	409.0	409.0

PROGRAM DESCRIPTION:

- The Sacramento County Airport System (SCAS) is responsible for planning, developing, operating and maintaining four public use airport facilities in Sacramento County. The Airport System is comprised of Sacramento International Airport (a commercial air carrier facility), Mather Airport (a cargo and general aviation facility), Executive Airport (a general aviation facility) and Franklin Field (a general aviation facility). The Airport System also maintains the McClellan Airport airfield under a contract with the Economic Development Division of the Department of Community Planning and Development. Operated as an Enterprise Fund, the Airport System is financially self-supporting, with expenses paid for by revenue generated from businesses and individuals who use the airports.
- The Airport System primarily serves the Sacramento region, a six-county area consisting of Sacramento, El Dorado, Yuba, Sutter, Placer and Yolo counties, as well as a large secondary surrounding area. In addition to promoting the safe and efficient use of air transportation facilities, the Airport System is responsible for managing the environmental impacts within the Sacramento region associated with the operation and development of the Airport System facilities.

MISSION:

We create a superior customer experience through collaboration and continuous improvement.

GOALS:

- Complete the Executive Airport and Franklin Field Master Plans process to help guide the future of Executive Airport and Franklin Field.
- Develop and implement independent but integrated plan(s) for Sacramento County Airport System, Federal Aviation Administration and environmental regulatory compliance.
- Actively reinforce the positive impact of the Sacramento County Airport System on the Northern California region and increase the level at which community members value each of the airports within the system.
- Maintain a structure of reasonable and competitive rates and fees for the users of Airport System facilities consistent with managerial policy, regulatory compliance and fiscal obligations.
- Successfully produce a seventh annual California Capital Air Show thus resulting in positive perception of the Sacramento County Airport System by the public.

GOALS (CONT.):

- Continue implementation of the Continuous Descent Approach (CDA) arrival procedure at Mather Airport for the various night cargo carrier aircraft types that do not already utilize the CDA and develop a Standard Terminal Arrival procedure to improve the rate at which arriving aircraft utilize the CDA. CDA procedures have been shown to significantly reduce aircraft noise, fuel burn, and emissions along the extent of the approach course.
- Assess the feasibility and effectiveness of alternative arrival and departure procedures at Mather to minimize aircraft over-flight impacts associated with flight operations at Mather Airport.
- Further develop air cargo business at Mather Airport. Upgrade Instrument Landing System capabilities to Category 3 in order to eliminate flight diversions, minimize in-flight Air Traffic Control holding over residential areas, reduce operational and “delivery guarantee” financial losses for air cargo carriers because of diverted flights, and increase revenues to SCAS.
- Increase awareness among the private and public agencies regarding the need to reduce potential interactions between aircraft and hazardous wildlife through land use decisions that minimize wildlife attractants.

SIGNIFICANT DEVELOPMENTS DURING 2011-12:

- **Department-wide:**
 - Maintained the financial strength of the Airport System and continued to operate all facilities in a safe, effective and efficient manner.
 - Government Finance Officers Association (GFOA) of the United States and Canada awarded the Airport System a Certificate of Achievement for Excellence in Financial Reporting for the 23rd consecutive year.
- **Sacramento International Airport:**
 - The construction of both elements of “The Big Build” (Central Terminal Building and Airside Concourse) was completed ahead of schedule and under budget. They became operational on October 6th, 2011.
 - Sacramento International Airport’s Terminal B received five regional/national awards for construction and engineering excellence, including the California Transportation Foundation’s Aviation Project of the Year award, the 2012 American Council of Engineering Companies Golden State Award, the Partnered Project of the Year from the International Partnering Institute, the 2012 Northern California Chapter - Construction Management Association of America Project Achievement Award and the 2012 American Society of Civil Engineers – Sacramento Section Project of the Year Award.
 - The Airport sewer collection system connection to the Sacramento Area Sewer District (SASD) interceptor became operational in late September 2011, at which time use of the waste water treatment (“oxidation”) ponds ended.
 - The comprehensive 12-month Wildlife Hazard Assessment (WHA), completed in August 2010, was approved by the Federal Aviation Administration (FAA) on March 6, 2012.

SIGNIFICANT DEVELOPMENTS DURING 2011-12 (CONT.):

- **Sacramento International Airport (cont.):**
 - Sacramento County General Plan Update 2030: After more than a five-year effort, in November 2011 the County approved a substantial update to the County General Plan. The County Airport System successfully wrote an "Airport Section" for inclusion in the Land Use Element of the new General Plan. This new section describes potential land uses near airports and provides guidance for decisions by the County Planning Commission and Board of Supervisors that are protective of airports.
 - Supported regional air quality efforts:
 - Scheduled public bus service continued to be offered to and from International Airport.
 - Continued to increase the number of alternatively fueled vehicles, thus maintaining a fleet with one of the highest percentages of clean air vehicles in the County.
- **Sacramento Executive Airport and Franklin Field:**
 - Initiated work with the United States Army Corps of Engineers to remove below fueling infrastructure (tanks and piping) originally installed by the Army Corps during World War II.
- **Mather Airport::**
 - In September 2011, Mather Airport was the site of the sixth annual California Capital Air Show, featuring military demonstrations, aerobatic performers, and static displays of military, cargo, and general aviation aircraft.

SIGNIFICANT CHANGES FOR 2012-13:

- Recognizing that significant economic and aviation industry changes have occurred since work began on the current International Airport Master Plan in mid-2000 and its approval by the Board of Supervisors in August 2007, a Request for Qualifications (RFQ) for a Master Plan Update was released on April 20, 2012. The master plan update will evaluate and make recommendations to enable airfield facilities to match the capabilities of the new Central Terminal B and Concourse, and will identify opportunities for commercial development complementary to the airport. The Master Plan Update will be a two-year program, extending through the autumn of 2014.
- The Airport System's Capital Improvement Program for Fiscal Years 2013-2017 is designed to meet forecast demands for the County Airport System's facilities.
- Construction of a replacement jet fuel storage and dispensing facility at Mather Airport will begin during the latter months of 2012, utilizing Military Airport Program (MAP) grant funds administered by the Federal Aviation Administration for the purpose of converting former military bases to civilian use

SUPPLEMENTAL INFORMATION:

- **Operating Revenues:**
 - Budgeted operating revenues of \$195,481,488 are up approximately \$13 million over the prior-year budgeted operating revenues. The increase is due to an increase in Terminal Rentals associated with the opening of the new Terminal B.

SUPPLEMENTAL INFORMATION (CONT.):

- **Operating Expenses:**

- Budgeted operating expenses of \$159,254,362 are up \$6.3 million compared to the budgeted operating expenses from the prior year.
- The increase in budgeted operating expenses over the prior year is primarily due to an increase in depreciation of \$10 million resulting from the completion of the new Terminal B. We have lowered our costs in salaries approximately \$1.5 million by the net deletion of eleven County Airport System positions.

- **Capital Outlay:**

- In order to meet future demands caused by growth in the Sacramento Region the County Airport System must continue its endeavor to improve facilities and enhance services. Projects included in the Airport System’s capital budget will contribute to the traveling experience of airport customers, provide the infrastructure needed to accommodate future growth, and help meet the future demand of air travel.
- The following details budgeted capital projects:

- **Land & Improvements – \$38,323,750**

- This reflects improvements at Sacramento International Airport unless otherwise indicated. The following improvements are expected to be financed by bond proceeds, Passenger Facility Charges (PFC), federal and state construction grants, and department retained earnings:

\$14,000,000	Terminal B Hydrant Fueling Station
3,032,000	Property acquisition north of I-5
2,626,000	Widen and Rehabilitate Taxiway G1
2,000,000	Runway 16L Extension – Design
12,018,750	Mather Runway 22L/4R – Cat IIIB System
2,855,000	Miscellaneous Improvements at International Airport
1,792,000	Miscellaneous Improvements at Executive Airport

- **Equipment – \$290,000**

\$200,000	Equipment/Fleet Vehicle Replacement Allowance
90,000	Mobile Stairs/ADA Lift

- **2012-13 Capital Improvement Plan (CIP) Operating Impact:**

- The adopted budget includes \$25,695,000 in capital projects anticipated to be completed this fiscal year reflecting an operating impact of \$25,100 (90 percent federal grants and 10 percent local match). For more detailed information regarding operating impacts by project, please refer to the Volume II, the Five-Year Capital Improvement Plan.

STAFFING LEVEL CHANGES 2012-13:

- Budget additions, deletions and/or reclassifications resulting in a net zero change in positions consist of the following:

Added Positions:

Account Clerk 2	1.0
Stock Clerk.....	2.0
Storekeeper 1	1.0
Air Economic Development Specialist	<u>1.0</u>
Total:	5.0

Deleted Positions:

Custodian Level 2	11.0
Fire Battalion Chief	1.0
Firefighter	1.0
Supervising Custodian Level 1	1.0
Secretary	1.0
Warehouse and Purchasing Manager	<u>1.0</u>
Total	16.0

PERFORMANCE MEASURES:

STRATEGIC PRIORITY: Transportation						
STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	Actual 2010/11	Target 2011/12	Actual 2011/12	Target 2012/13
T2	New airlines beginning service	# of airlines that begin service	0	1	0	1
	Existing airlines increase service	# of new city pairs	0	1	0	1
	Additional travelers come through Sacramento	% increase in passenger activity	(1.6%)	.2%	(0.2)	1.4
T1	Airfield and facilities are in compliance with FAA regulations	# of violations noted in FAA inspection reports	0	0	0	0
	Airfield and facilities pass FAA inspections	\$\$ amount of fines from FAA for airfield safety violations	0	0	0	0
	Corrective action can be scheduled and completed at appropriate times	# of delays due to runways not being available	0	0	0	0
	Flight are not delayed due to unscheduled airfield repairs	# of aviation accidents resulting from unsafe airfield conditions	0	0	0	0
	Airfield and facilities are safe for use					

SCHEDULE:

State Controller Schedules County Budget Act January 2010		County of Sacramento Operation of Enterprise Fund Fiscal Year 2012-13			Schedule 11 Fund Title Service Activity Budget Unit		Airport Enterprise and Capital Outlay 3400000 & 3480000
Operating Detail	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors		
1	2	3	4	5	6		
Operating Revenues							
Licenses, Permits and Franchises	\$ 16,175	\$ 18,610	\$ 27,221	\$ 14,664	\$ 14,664		
Forfeitures and Penalties	-	-	-	-	-		
Revenue From Use of Money and Property	95,331,463	114,415,979	121,232,912	136,438,498	136,438,498		
Charges for Services	19,571,446	27,370,390	30,108,712	30,364,462	30,364,462		
Miscellaneous Sales	16,004,324	15,957,049	19,578,314	19,639,476	19,639,476		
Total Operating Revenues	\$ 130,923,408	\$ 157,762,028	\$ 170,947,159	\$ 186,457,100	\$ 186,457,100		
Operating Expenses							
Salaries and Employee Benefits	\$ 35,706,864	\$ 36,994,962	\$ 40,910,269	\$ 39,461,953	\$ 39,461,953		
Services and Supplies	43,555,544	54,830,470	65,081,783	62,852,103	62,852,103		
Other Charges	5,558,613	4,585,696	4,809,992	4,635,071	4,635,071		
Depreciation	27,185,373	39,449,881	41,673,844	52,305,235	52,305,235		
Cost of Goods Sold	544,973	624,256	450,000	750,000	750,000		
Total Operating Expenses	\$ 112,551,367	\$ 136,485,265	\$ 152,925,888	\$ 160,004,362	\$ 160,004,362		
Operating Income (Loss)	\$ 18,372,041	\$ 21,276,763	\$ 18,021,271	\$ 26,452,738	\$ 26,452,738		
Non-Operating Revenues (Expenses)							
Interest/Investment Income and/or Gain	\$ 4,280,291	\$ 1,871,142	\$ 3,100,000	\$ 481,000	\$ 481,000		
Interest/Investment (Expense) and/or (Loss)	(61,133,786)	(61,146,152)	(59,354,965)	(58,416,868)	(58,416,868)		
Gain or Loss on Sale of Capital Assets	10,183	76,419	27,051	101,350	101,350		
Total Non-Operating Revenues (Expenses)	\$ (56,843,312)	\$ (59,198,591)	\$ (56,227,914)	\$ (57,834,518)	\$ (57,834,518)		
Income Before Capital Contributions and Transfers	\$ (38,471,271)	\$ (37,921,828)	\$ (38,206,643)	\$ (31,381,780)	\$ (31,381,780)		
Capital Contributions - Grant, extraordinary items, etc.	\$ 14,880,938	\$ 16,028,713	\$ 8,421,620	\$ 8,442,038	\$ 8,442,038		
Transfers-In/(Out)	-	-	-	-	-		
Change in Net Assets	\$ (23,590,333)	\$ (21,893,115)	\$ (29,785,023)	\$ (22,939,742)	\$ (22,939,742)		
Net Assets - Beginning Balance	682,509,186	658,918,853	658,918,853	637,025,738	637,025,738		
Net Assets - Ending Balance	\$ 658,918,853	\$ 637,025,738	\$ 629,133,830	\$ 614,085,996	\$ 614,085,996		
Positions	411.0	420.0	420.0	409.0	409.0		
Revenues Tie To					SCH 1, COL 5		
Expenses Tie To					SCH 1, COL 7		
Memo Only:							
Improvements	277,289,431	115,871,049	103,054,336	38,323,750	38,323,750		
Equipment	460,993	1,069,599	365,000	290,000	290,000		
Total Capital	\$ 277,750,424	\$ 116,940,648	\$ 103,419,336	\$ 38,613,750	\$ 38,613,750		

2012-13 PROGRAM INFORMATION

BU: 3400000 Airport Enterprise

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: 001 Sacramento International Airport System

421,163,964	165,000,000	8,442,038	0	0	0	181,763,960	0	0	65,957,966	394.0	190
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Program Type: Self-Supporting
Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations
Strategic Objective: T -- Bolster safe and efficient movement of people and goods
Program Description: Developing, operating, and maintaining Airport System to provide the safe and efficient movement of people and goods.

Program No. and Title: 002 Executive Airport

880,835	0	0	0	0	0	1,367,474	0	0	-486,639	7.0	6
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Program Type: Self-Supporting
Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations
Strategic Objective: T -- Bolster safe and efficient movement of people and goods
Program Description: Developing, operating, and maintaining general aviation airport

Program No. and Title: 003 Mather Airport

1,256,960	0	0	0	0	0	3,908,016	0	0	-2,651,056	8.0	8
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Program Type: Self-Supporting
Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations
Strategic Objective: T -- Bolster safe and efficient movement of people and goods
Program Description: Developing, operating, and maintaining regional cargo airport

FUNDED	423,301,759	165,000,000	8,442,038	0	0	0	187,039,450	0	0	62,820,271	409.0	204
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2012-13 PROGRAM INFORMATION

BU: 3480000 Airport-Capital Outlay (Info Only)

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: **004 Capital Improvement Program**

38,733,221	40,000,000	0	0	0	0	0	0	0	-1,266,779	0.0	0
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Program Type: Self-Supporting

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: T -- Bolster safe and efficient movement of people and goods

Program Description: Developed to meet the needs of expanding service

FUNDED

38,733,221	40,000,000	0	0	0	0	0	0	0	-1,266,779	0.0	0
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Summary					
Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	-	-	1,831,085	1,531,085	1,531,085
Total Financing	-	-	-	-	-
Net Cost	-	-	1,831,085	1,531,085	1,531,085

PROGRAM DESCRIPTION:

This budget unit provides for expenditure requirements that may be incurred during the year for which no specific appropriation has been made. The level of contingencies in each fund is established by law at a maximum of 15 percent of the appropriated operating expenses.

SIGNIFICANT DEVELOPMENTS DURING 2011-12:

- Midyear adjustment of \$900,000 to Conflict Criminal Defenders to fund increased costs of mandated legal services.
- Midyear adjustment of \$149,000 to the Department of Human Assistance to cover the required annual match for the In-Home Supportive Services Fraud Task Force.
- Midyear adjustment of \$213,024 to the Office of the Coroner to provide for cost overages.

APPROVED BY THE BOARD OF SUPERVISORS 2012-13:

The Adopted Budget reflects a reduction of \$300,000 from the County Executive recommendation due to the Board of Supervisors allocating additional appropriations to various countywide departments during the Recommended Budget Hearings.

SCHEDULE:

Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Appropriation for Contingencies	\$ -	\$ -	\$ 1,831,085	\$ 1,531,085	\$ 1,531,085
Total Expenditures/Appropriations	\$ -	\$ -	\$ 1,831,085	\$ 1,531,085	\$ 1,531,085
Net Cost	\$ -	\$ -	\$ 1,831,085	\$ 1,531,085	\$ 1,531,085

2012-13 PROGRAM INFORMATION

BU: 5980000 Appropriation for Contingency

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: **001 General Fund Contingencies**

1,531,085	0	0	0	0	0	0	0	0	1,531,085	0.0	0
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Program Type: Discretionary

Countywide Priority: 5 -- General Government

Strategic Objective: FO -- Financial Obligation

Program Description: The program provides for expenditure requirements that may be incurred during the year for which no specific appropriation has been made.

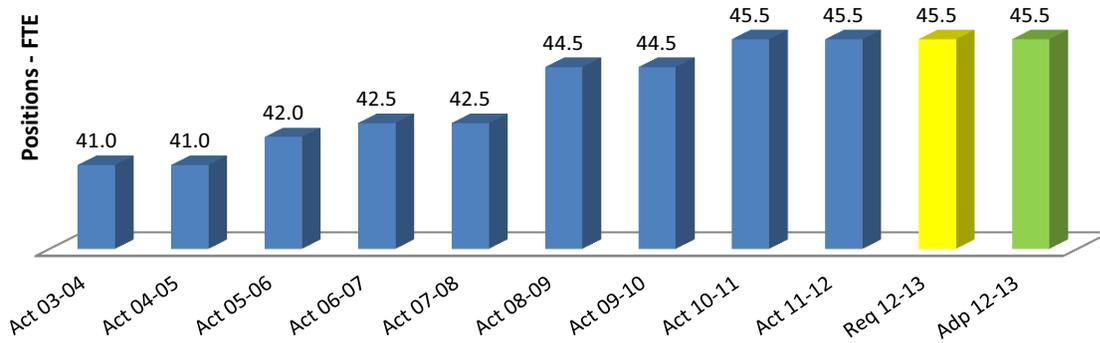
FUNDED	1,531,085	0	0	0	0	0	0	0	1,531,085	0.0	0
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Departmental Structure

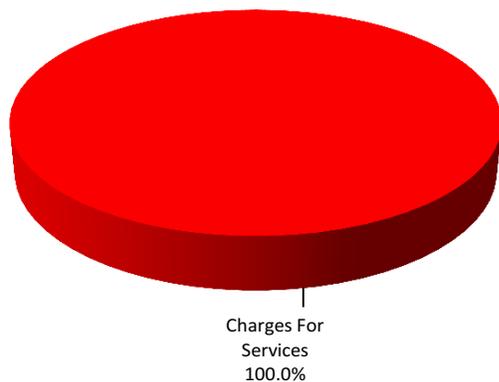
RICHARD STENSRUD, CHIEF EXECUTIVE OFFICER



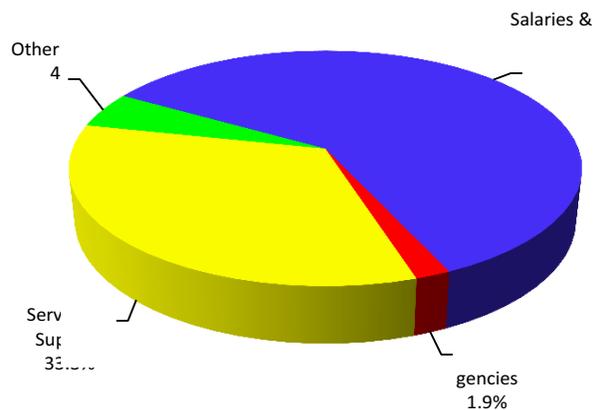
Staffing Trend



Financing Sources



Financing Uses



Summary

Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	5,849,286	6,103,088	7,139,600	6,543,592	6,543,592
Total Financing	(141,331)	(126,075)	7,139,600	6,543,592	6,543,592
Net Cost	5,990,617	6,229,163	-	-	-
Positions	45.5	45.5	45.5	45.5	45.5

PROGRAM DESCRIPTION:

Pursuant to the provisions of the County Employees’ Retirement Law of 1937 (“1937 Act”), management of the Sacramento County Employees’ Retirement System (SCERS) is vested in the Board of Retirement which:

- Is responsible for the administration and maintenance of the records of the System in accordance with the provisions of the 1937 Act and Retirement Board Bylaws.
- Sets policy for the investment of the assets of the System and monitors its investments.
- Appoints a Retirement Administrator who serves as Chief Executive Officer for the System, who is not subject to County Civil Service or merit system rules but serves at the will and pleasure of the Retirement Board¹.
- Annually adopts a budget covering the entire expense of administration of the System.
- The annual budget is included in the County budget as information only.

MISSION:

To provide the highest level of retirement services and manage system resources in an effective and prudent manner.

CORE VALUES:

In fulfilling the mission as a retirement system, the Board of Retirement is committed to:

- The highest level of professionalism and fiduciary responsibility.
- Acting with integrity.
- Competent, courteous and respectful service to all.

¹ The Chief Investment Officer, General Counsel, Chief Operations Officer, Chief Benefits Officer, and Deputy Chief Investment Officer for the System are not subject to County Civil Service or merit systems rules and are appointed by the retirement Administrator. All other staff positions are appointed by the Retirement Administrator from County Civil Service lists. These employees are subject to County Civil Service and personnel rules as applicable and are covered by the collective bargaining agreements that cover other county employees. It is the policy of the SCERS Board that all SCERS employees receive the cost-of-living adjustments and other employee benefits provided to other county employees in their respective job classifications or representation groups. All positions are included in the Salary Resolution and the Summary of Positions that are adopted by the Board of Supervisors.

CORE VALUES (CONT.):

- Open and fair processes.
- Safeguarding confidential information.
- Cost-effective operations.
- Stable funding and minimal contribution volatility.
- Effective communication and helpful education.
- Maintaining a highly competent and committed staff.
- Continuous improvement.
- Planning strategically for the future.

SIGNIFICANT DEVELOPMENTS DURING 2011-12:

- Appointed Richard B. Fowler II to the SCERS Board in April 2012. Mr. Fowler replaced Robert L. Woods, who had served since July 1998.
- Appointed Keith DeVore to the SCERS Board in June 2012. Mr. DeVore will replace Winston H. Hickox, who had served on the SCERS Board since April 1998.
- Worked with Human Resource consultants Bryce Consulting in order to further define and reinforce SCERS' culture, improve the working relationships and provide a higher level of customer service to SCERS members.
- Worked with Bryce Consulting and County Human Resources to study SCERS benefits staff positions, update class specifications and retitle many of the positions. Class studies are expected to be finalized in early Fiscal Year 2012-13.
- Worked with consultant Lincoln Crow to develop and implement a comprehensive communications plan, integrating a SCERS 'brand' concept.
- Worked with consultants to create a new design of SCERS' website, which is expected to be operational in early Fiscal Year 2012-13.
- Commenced working on integrated wireless networking to SCERS office space. Wireless networking is expected to be available in early Fiscal Year 2012-13.
- Created and distributed the Retired Member Statement for the first time.
- Began work with Voter Registration and Elections to conduct an online voting process for the 2012 SCERS Board Member election.
- Received the Certificate of Achievement for Excellence in Financial Reporting award from the Government Finance Officers Association (GFOA) for the SCERS Comprehensive Annual Financial Report for the years ended June 30, 2011 and 2010.
- Received the Award for Outstanding Achievement in Popular Annual Financial Reporting from the GFOA for the SCERS Annual Financial Report Summary for the year ended June 30, 2011.
- Implemented the new Miscellaneous Tier 4 and Safety Tier 3 for SCERS members.
- Worked with consultant EFI Actuaries as they conducted an audit of SCERS' engaged actuary, The Segal Company.

SIGNIFICANT DEVELOPMENTS DURING 2011-12 (CONT.):

- Worked with the Department of Technology to modify SCERS' system to accommodate the new employee plans and tiers structure, to provide data needed for Public Records Act requests, to determine SCERS' future systems requirements and to plan for future technology needs.
- Completed the asset liability study led by SCERS' general consultant, Strategic Investment Solutions, Inc. (SIS), resulting in a new long-term target asset allocation mix designed to lower risk.
 - Increased alternative assets to reduce risk of total portfolio.
 - Created a real assets class to hedge inflation risks, generate income and diversify the portfolio.
 - Revised approach and role for opportunities.
 - Reduced allocation to equities and equity risk.
 - New target asset allocation predicted to generate higher expected returns with similar volatility compared to previous asset mix.
- Completed the establishment of the direct alternative assets programs (private equity, hedge funds, real assets and opportunities) by developing for each alternative asset class: (1) a long-term asset allocation structure; (2) a 12 month plan; (3) delegation of greater authority to Staff and investment consultant in the selection of investment managers; and, (4) hiring of direct investment managers in Private Equity and Hedge Funds.
- Executed on plans developed in Fiscal Year 2010-11 to refine SCERS' alternative assets portfolio structure to achieve goals of lowering risk, enhancing returns and lowering the cost of the alternative assets program.
 - Broadly diversified SCERS' hedge fund program to a multi-hedge fund strategy portfolio compared to the prior single strategy portfolio. This change was accomplished in part by completing the transformation of SCERS' fund-of-funds relationship with Grosvenor into a strategic partnership with a diversified separate account.
 - Established a direct multi-hedge fund strategy program to assist in diversifying SCERS' total fund and lower costs compared to SCERS prior approach investing in hedge fund-of-funds managers. Towards this end, SCERS invested in Claren Road Credit Partners, LP; Blue Crest Capital, LP; Och-Ziff Domestic Partners II, LP; Third Point Partners Qualified Fund, LP; and Elliott Associates, LP.
 - Achieved cost savings through the elimination of one of SCERS' hedge fund-of-funds managers.
 - Continued to build the direct private equity program by committing capital to Summit Partners Venture Capital Fund III, LP; Summit Partners Credit Funds, LP; Khosla Venture IV Fund, LP; Garrison Opportunities Fund III, LP; New Enterprise Associates 14, LP; and Waterland Private Equity Fund V, LP.
- Expanded the investment policy statement to include specific objectives, guidelines and monitoring procedures for each of the alternative asset classes (private equity, hedge funds, real assets and opportunities).
- Created a policy to uniformly assess and monitor counterparty risk of prime brokers in the direct hedge fund portfolio.

SIGNIFICANT DEVELOPMENTS DURING 2011-12 (CONT.):

- Developed and executed on plans for a new sub asset class and manager structure for domestic equity:
 - Increased passive management in areas where it is difficult to achieve excess returns such as domestic large cap equities.
 - Decreased number of managers to benefit from discount of scale.
 - Hired active domestic large cap equity managers: Eagle Capital Management, LLC (large cap Core), Brown Advisory (large cap growth) and Huber Capital (large cap value).
 - Terminated: LSV, Blackrock (130/30 strategy), Blackrock (enhanced equity strategy), Intech, UBS (130/30 strategy), Wells Capital and Pzena.
- Developed and executed on plans for a new sub asset class and manager structure for international equity:
 - Increased the allocation to reflect the global nature of equity investing and to achieve some diversification benefits within the equity portfolio.
 - Hired active international large cap managers: Lazard Asset Management (ACWI core) and Barings (EAFE growth).
 - Terminated: Capital Guardian and Invesco.

SIGNIFICANT CHANGES FOR FISCAL YEAR 2012-13:

- Develop and implement additional educational programs and materials for SCERS members.
- Develop a new long-range strategic plan.
- Complete the review and revision of SCERS Bylaws/Regulations. Combine the materials with applicable statutes, policies and procedures to form a consolidated plan document.
- Undertake a facilitated analysis of retirement system governance culminating in the development of governance policies outlining Board and staff roles and responsibilities.
- Develop a process and parameters for Board evaluation of its own performance.
- Implement a structured goal setting and performance evaluation process for SCERS employees.
- Continue to develop and implement a comprehensive communications plan, integrating a SCERS 'brand' concept.
- Develop and implement a program for establishing a baseline for member satisfaction, enhancing member feedback, measuring improvements in service, and benchmarking against best practices in customer service.
- Analyze and develop recommendations regarding the issues, costs and benefits of adding new lines of business or business products that are compatible with the existing SCERS business model.
- Implement the new design of SCERS public website.
- Complete the Integration of wireless networking to SCERS office space.
- Continue to work with the Department of Technology to determine SCERS' information technology system requirements, modify and enhance SCERS' system to accommodate operational needs and to plan strategically for future information technology needs.

SIGNIFICANT CHANGES FOR FISCAL YEAR 2012-13 (CONT.):

- Conduct a search for and retain a real estate consultant to assess and provide advice on the long-term direction, sub-asset class structure and investment manager structure of SCERS' real estate and real assets.
- Undertake a manager and sub asset class structure analysis in fixed income.
- Continue to execute on plans developed to restructure the equities asset class including: (1) Rationalization of managers in redundant investment strategies to benefit from scale costs savings; (2) Review of emerging markets equity structure; and (3) Review current managers to assess fit within the role of given mandates.
- Identify, perform due diligence and make direct investments in hedge funds, private equity, opportunities and SCERS' first private real estate funds.
- Establish full internal investment staffing.
- Monitor and assess the direction of the securities lending program.
- Modify the overlay program to match the new asset allocation classes, allocation targets and changes to the manager structure.

FOR INFORMATION ONLY

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Operation of Internal Service Fund Fiscal Year 2012-13				Schedule 10
	Fund Title 060A - BOARD OF RETIREMENT Service Activity Administration Budget Unit 7860000				
Operating Detail	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Operating Revenues					
Charges for Service	\$ -	\$ -	\$ 7,138,679	\$ 6,543,592	\$ 6,543,592
Total Operating Revenues	\$ -	\$ -	\$ 7,138,679	\$ 6,543,592	\$ 6,543,592
Operating Expenses					
Salaries/Benefits	\$ 3,426,621	\$ 3,513,557	\$ 3,853,465	\$ 3,917,226	\$ 3,917,226
Services & Supplies	2,164,497	2,376,756	2,900,450	2,177,593	2,177,593
Other Charges	255,185	196,822	255,185	286,747	286,747
Depreciation	2,983	15,953	5,500	37,026	37,026
Total Operating Expenses	\$ 5,849,286	\$ 6,103,088	\$ 7,014,600	\$ 6,418,592	\$ 6,418,592
Operating Income (Loss)	\$ (5,849,286)	\$ (6,103,088)	\$ 124,079	\$ 125,000	\$ 125,000
Non-Operating Revenues (Expenses)					
Other Financing	\$ -	\$ 921	\$ 921	\$ -	\$ -
Interest Income	(141,331)	(126,996)	-	-	-
Contingencies	-	-	(125,000)	(125,000)	(125,000)
Total Non-Operating Revenues (Expenses)	\$ (141,331)	\$ (126,075)	\$ (124,079)	\$ (125,000)	\$ (125,000)
Income Before Capital Contributions and Transfers	\$ (5,990,617)	\$ (6,229,163)	\$ -	\$ -	\$ -
Change In Net Assets	\$ (5,990,617)	\$ (6,229,163)	\$ -	\$ -	\$ -
Net Assets - Beginning Balance	515,818	(5,474,799)	(5,474,799)	(11,703,962)	(11,703,962)
Equity and Other Account Adjustments	-	-	-	-	-
Net Assets - Ending Balance	\$ (5,474,799)	\$ (11,703,962)	\$ (5,474,799)	\$ (11,703,962)	\$ (11,703,962)
Positions	45.5	45.5	45.5	45.5	45.5
Revenues Tie To					SCH 1, COL 4
Expenses Tie To					SCH 1, COL 6

2012-13 PROGRAM INFORMATION

BU: 7860000 Board of Retirement (Info Only)

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: **001 Management of the Sacramento County Employees' Retirement System (SCERS)**

6,543,592	0	0	0	0	0	6,543,592	0	0	0	45.5	0
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Program Type: Mandated

Countywide Priority: 5 -- General Government

Strategic Objective: FO -- Financial Obligation

Program Description: Pursuant to the provisions of the County Employees' Retirement Law of 1937, management of the Sacramento County Employees' Retirement System (System) is vested in the Board of Retirement which is responsible for the administration and maintenance of the records of the System in accordance with the 1937 Act and Retirement Board Bylaws

FUNDED	6,543,592	0	0	0	0	6,543,592	0	0	0	45.5	0
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SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2012-13			Schedule 15	
9287000 - Capital Projects-Debt Service 287A - CAPITAL PROJECTS-DEBT SERVICE						
Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Revenue from Use Of Money & Property	(7) \$	- \$	- \$	- \$	-	
Total Revenue	(7) \$	- \$	- \$	- \$	-	
Interfund Charges	\$ 6,845,704	\$ -	\$ -	\$ -	-	
Interfund Reimb	(6,818,697)	-	-	-	-	
Total Financing Uses	\$ 27,007	\$ -	\$ -	\$ -	-	
Total Expenditures/Appropriations	\$ 27,007	\$ -	\$ -	\$ -	-	
Net Cost	\$ 27,014	\$ -	\$ -	\$ -	-	

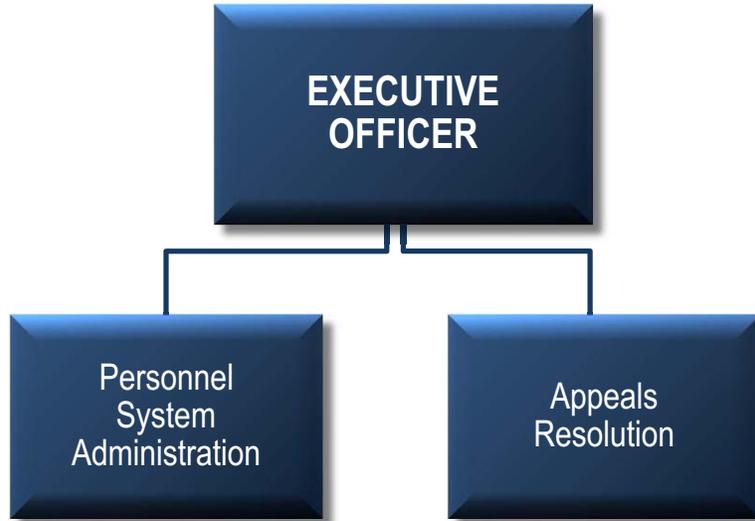
PROGRAM DESCRIPTION:

- This budget unit provided for the annual lease payments for the 1999 Refunding Certificates of Participation (Capital Projects). On November 23, 1999, the Board of Supervisors approved the refinancing of the Cherry Island Golf Course and the County Employees Parking Garage facilities. Although the financing for both facilities was consolidated into a single issue, the debt service related to each facility was segregated so that the appropriate amounts are charged to the operating funds/budgets of the departments that operate each facility. The refunding of \$15,960,000 was executed and closed on December 14, 1999, resulting in reduced annual debt service payments for the Parking Garage Project and additional financing of \$495,000 for several golf projects, hence no change in the Golf debt service level.
- On March 12, 2010, the County refinanced the 1999 borrowing with the 2010 Refunding Certificates of Participation

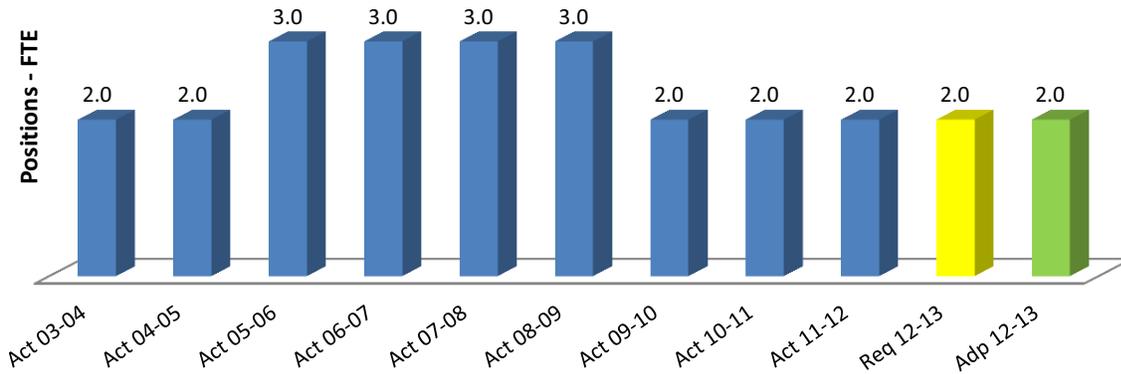
FOR INFORMATION ONLY

See new Budget Unit 9300000 for Cherry Island Golf Course portion and 9300500 for Parking Garage portion.

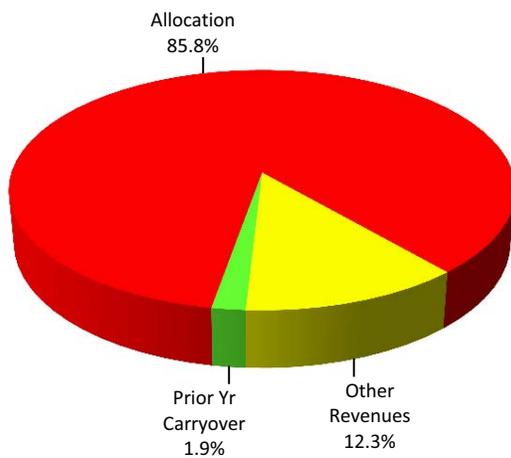
Departmental Structure
LESLIE LEAHY, EXECUTIVE OFFICER



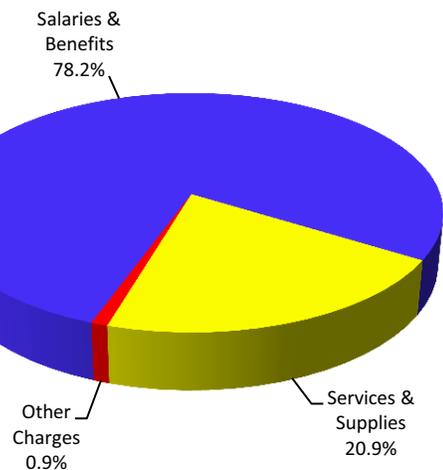
Staffing Trend



Financing Sources



Financing Uses



Summary					
Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	294,088	299,362	305,233	309,040	309,040
Total Financing	34,525	27,541	27,593	43,848	43,848
Net Cost	259,563	271,821	277,640	265,192	265,192
Positions	2.0	2.0	2.0	2.0	2.0

PROGRAM DESCRIPTION:

The Civil Service Commission (CSC) is responsible for establishing rules and appeal procedures regarding the selection and classification of employees for Civil Service positions and for hearing appeals from releases from probation, disciplinary actions for unrepresented employees, examination disqualifications, and medical, drug, and psychological disqualifications. Commission staff is authorized to conduct investigations necessary for proper administration of its responsibilities and to make recommendations on matters under its jurisdiction. All costs other than “Other Professional Services” are functionalized as employee services. Other professional services are in a separate function because they can be specifically identified to departments.

MISSION:

To improve the quality of the delivery of county services by providing the citizens, management, and employees of Sacramento County with a responsive personnel system dedicated to the fair and impartial hiring of the most qualified employees on the basis of merit. To provide policy direction and oversight for the merit selection, promotion, retention, classification, and discipline of civil service employees pursuant to Article XVI of the Sacramento County Charter and accepted principles of public personnel administration.

GOAL:

Improve the efficiency of all staff processes and provide assistance to human resources personnel, department personnel countywide, and the public on a continuing basis regarding the Civil Service Rules and Commission policies and procedures.

SIGNIFICANT DEVELOPMENTS DURING 2011-12:

- February 8, 2012, marked the celebration of the Civil Service Commission’s 75th year anniversary as a County Charter mandated department. The Board of Supervisors, at its February 7, 2012, meeting, presented current and past Commission Members with a Resolution recognizing the Commission anniversary.
- Financing from the Fixed Asset Acquisition Fund was arranged to replace old computer equipment and phone systems with a new phone technology called Voice over Internet Protocol (VoIP) for savings in phone expenses. The fax line was disconnected and computer faxing was initiated for increased savings.
- There was an increase in the number of discipline and release from probation appeals filed.
- County Charter mandates the Commission maintain CSC records (Section 2.75.040(q)). The Executive Officer met with the Department of Technology team to discuss the Commission’s file storage / scanning needs, resulting in a project proposal.

SIGNIFICANT CHANGES FOR 2012-2013:

- The Executive Officer announced her retirement date. The position is to be filled by Commission appointment.
- The Commission will continue to search for funding of file/storage project.
- The Commission will continue to identify and prioritize key business processes to be improved, resulting in greater efficiencies and consistency in operations pertaining to customer service.
- The Commission will continue to maximize efforts to reduce overhead costs.

PERFORMANCE MEASURES:

STRATEGIC PRIORITY: Internal Support Activities						
STRATEGIC OBJECTIVES	OUTCOMES	PERFORMANCE MEASURES	Actual 2010/11	Target 2011/12	Actual 2011/12	Target 2012/13
O2: Achieve satisfaction that Classifications reflect needs of County and its current and future employees	The Classification plan is fair and objective and creates clear qualifications required to perform duties of County positions.	Total # classification studies received requiring CSC action. (# class studies / # individual class positions)	34 / 76	39 / 80	20 / 72	31 / 76
		% Class studies modified by CSC (# studies / % modified)	34 / 35%	39 / 30%	9 / 45%	20 / 27%
O1: Achieve a high degree of satisfaction with timely responses and resolutions to Appeals.	The merit system is upheld, the County Charter and Civil Service Rules are adhered to.	# Appeals received / % administratively resolved, settled, withdrawn or abandoned before CSC hearing.	18 / 56%	22 / 50%	28 / 60%	23 / 50%
		% Appeals heard by CSC (Including Ratification of Withdrawal of Appeals)	22%	21%	40%	27%
		# Pending Appeals (yr. end)	4	4	3	2

The public is confident that potential and current employees are treated fairly and receive timely remedies. The Commission provides a forum for classifications to be heard in a fair and objective manner, resulting in a plan that accurately reflects the current and future needs of the County and its employees, so that it will obtain the best qualified workers.

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-13	Schedule 9
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Budget Unit **4210000 - Civil Service Commission**
 Function **GENERAL**
 Activity **Personnel**
 Fund **001A - GENERAL**

Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Prior Yr Carryover	\$ 33,275	\$ 9,956	\$ 9,956	\$ 5,819	\$ 5,819
Miscellaneous Revenues	1,250	9,948	10,000	24,580	24,580
Residual Equity Transfer In	-	7,637	7,637	13,449	13,449
Total Revenue	\$ 34,525	\$ 27,541	\$ 27,593	\$ 43,848	\$ 43,848
Salaries & Benefits	\$ 250,899	\$ 250,562	\$ 238,967	\$ 241,580	\$ 241,580
Services & Supplies	36,940	43,666	50,481	60,118	60,118
Other Charges	-	479	11,112	2,866	2,866
Interfund Charges	775	-	-	-	-
Intrafund Charges	5,474	4,655	4,673	4,476	4,476
Total Expenditures/Appropriations	\$ 294,088	\$ 299,362	\$ 305,233	\$ 309,040	\$ 309,040
Net Cost	\$ 259,563	\$ 271,821	\$ 277,640	\$ 265,192	\$ 265,192
Positions	2.0	2.0	2.0	2.0	2.0

2012-13 PROGRAM INFORMATION

BU: 4210000 Civil Service Commission

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: **001 Civil Service Commission**

309,040	0	0	0	0	0	0	38,029	5,819	265,192	2.0	0
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Program Type: Mandated

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

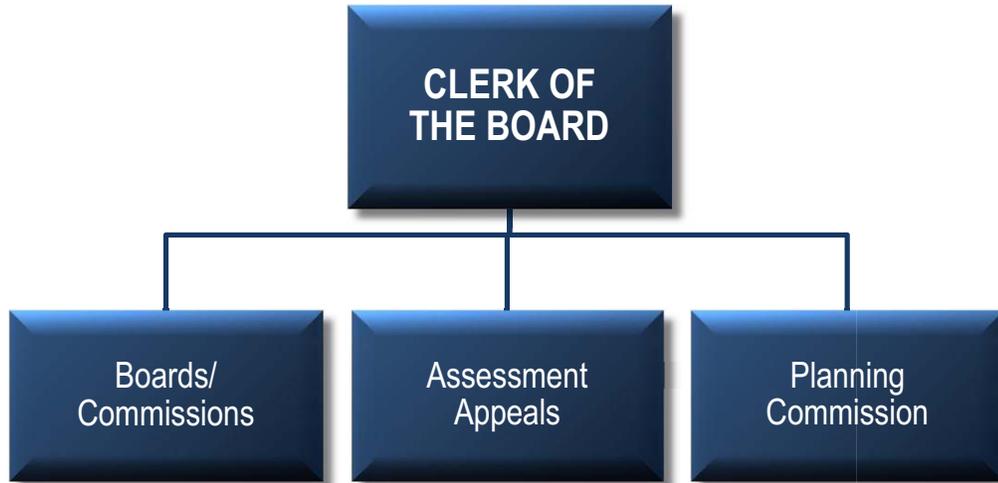
Strategic Objective: IS -- Internal Support

Program Description: Sacramento County citizens approved the Civil Service Commission's (CSC) existence by adopting Sacramento County Charter, Article XVI, Section 71, to ensure the merit system is upheld.

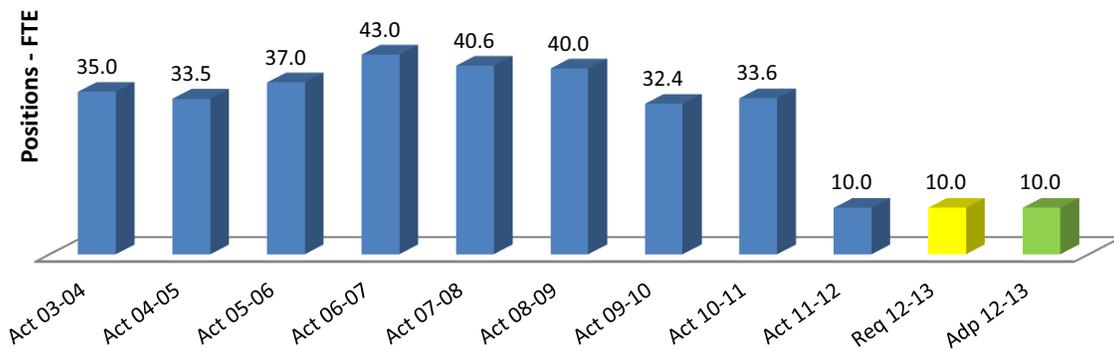
FUNDED	309,040	0	0	0	0	0	38,029	5,819	265,192	2.0	0
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Departmental Structure

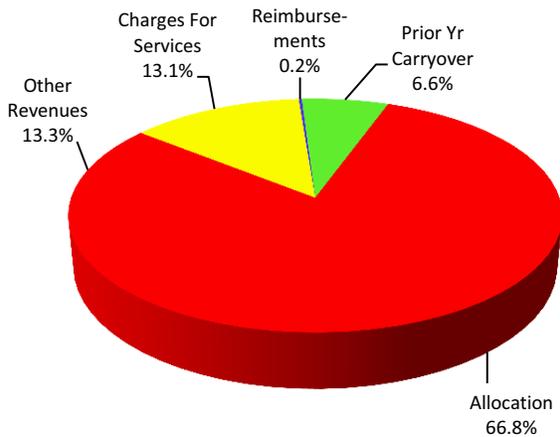
CYNDI LEE, CLERK OF THE BOARD



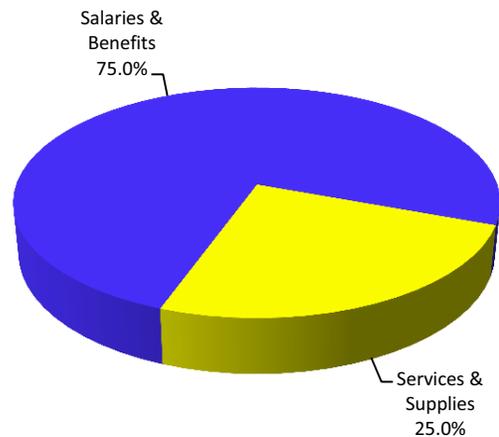
Staffing Trend



Financing Sources



Financing Uses



Summary					
Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	4,090,912	1,335,713	1,401,936	1,365,668	1,365,668
Total Financing	1,129,338	681,416	657,878	451,002	451,002
Net Cost	2,961,574	654,297	744,058	914,666	914,666
Positions	33.6	10.0	10.0	10.0	10.0

PROGRAM DESCRIPTION:

The Clerk of the Board's Office provides clerical and administrative services for the Board of Supervisor's meetings along with the Assessment Appeals Boards, the Planning Commission, and other boards and commissions.

- Clerking for Boards - schedules and prepares agendas of the Board of Supervisors and processes actions taken at Board meetings. The Clerk of the Board also acts as clerk to other governmental hearing bodies. This office maintains the official records of the Board of Supervisors' legislative actions and receives, certifies, and preserves all documents as specified by the Sacramento County Charter and state and local statutes.
- Assessment Appeals Board - acts as the County's Board of Equalization to hear taxpayers' appeals of the County Assessor's property appraisals. Assessment Appeals Board members are appointed by the Board of Supervisors. Appeals of property tax assessments are filed, processed and scheduled for hearing by Assessment Appeals Board staff. The Board of Supervisors could sit as the County's Board of Equalization in lieu of the board-appointed Assessment Appeals Board.
- Planning Commission staff - provides support to the County Planning Commission. The County Planning Commission hears and makes recommendations related to long-range planning and policy matters and has discretionary authority over current planning matters such as subdivisions and use permits. The County Planning Commission also acts as the Board of Zoning Appeals and hears items that have been previously approved or denied by the Zoning Administrator or Planning Director. In many cases, the County Planning Commission actions are final, unless appealed. The Board of Supervisors hears all appeals of Planning Commission actions.

MISSION:

To provide prompt, accurate information and services to our internal and external customers in a cooperative, positive, team-oriented environment.

GOAL:

Every employee in the Clerk of the Board's Office will make every attempt to provide service to their customers while demonstrating the values of accuracy, courtesy, and promptness.

SIGNIFICANT DEVELOPMENTS DURING 2011-12:

- The Clerk of the Board and the Board of Supervisors began operating under separate budget units effective July 2011.
- Continued to scan Assessment Appeals applications and made the information available to the Assessor's Office electronically. Continued to work with the Assessor on improving and streamlining the appeals process utilizing the Assessor's Valuation System (New AIMS). Prior to the real estate market downturn, Assessment Appeals were generally in the range of 600 to 800 appeals-filed. There were approximately 6,000 appeals filed in Fiscal Year 2011-12.
- Implemented new, biweekly schedule for general government meetings. General government meetings are now held on Tuesdays and Wednesdays. Planning Commission meetings are now scheduled for two Mondays per month.
- Filled the Assistant Clerk position in August 2011. The Assistant Clerk became the main clerk for Sacramento Transportation Authority and Solid Waste Authority. She was also trained to be back up clerk for all other board and commission meetings.
- In order to insure coverage in the event of long term absences or vacancies, began cross training in early 2012 for the following tasks: Assessment Appeals, planning and land use items, agenda and action summary preparation, and clerking.
- Due to budget reductions and the elimination of our receptionist position, the Clerk of the Board staff rotated shifts the majority of the work day at the reception desk throughout the fiscal year. For added efficiency, a new message with an options menu was set up on the Board of Supervisors main phone line. Additionally, a phone was set up in the lobby with the same options menu to help visitors reach their appropriate party in the Board of Supervisors and Clerk of the Board offices.

SIGNIFICANT CHANGES FOR 2012-13:

- The Assessor's office is estimating a decrease in the number of appeals filed this fiscal year to approximately 5,000. The filing period commences July 2, 2012, and staff will strive to remain current with scanning and processing of appeals. Staff will continue to meet with the Assessor's office staff to discuss and implement improvements to the appeal application workflow process.
- Continue to cross train staff in the majority of desk duties, to include Assessment Appeals, planning and land use items, agenda and action summary preparation, and clerking,
- Implement the use of volunteers to work the reception desk in July 2012, allowing for improved customer service and relief for the Clerk of the Board staff from being pulled from their regular duties. The goal is to staff the reception desk full time with qualified volunteers, with Clerk of the Board staff filling in only for breaks or on days that a volunteer is not available.
- Office-wide replacement of computer equipment in October 2012 including the upgrade of the operating system from the Windows XP to Windows 7 and an upgrade to Microsoft Office 2010.

PERFORMANCE MEASURES:

STRATEGIC PRIORITY: General Government						
STRATEGIC OBJECTIVES	OUTCOMES	PERFORMANCE MEASURES	Actual 2010/11	Target 2011/12	Actual 2011/12	Target 2012/13
Internal Support	Legislative information (action summaries from meetings) shall be produced and posted to the county website within 48 hours of commencement of board meetings.	Percent of Tuesday board meeting action summaries made available to the public on the county website within 48 hours of the commencement of the board meeting.	86%	90%	85%	See New Measure
		Percent of Wednesday board meeting action summaries made available to the public on the county website within 48 hours of the commencement of the board meeting.	77%	85%	75%	See New Measure
		Percent of General Government board meeting action summaries made available to the public on the county website within 48 hours of the commencement of the board meeting.	New Measure (Tuesday and Wednesday meetings combined)			85%
		Percent of County Planning Commission board meeting action summaries made available to the public on the county website within 48 hours of the commencement of the board meeting.	77%	85%	100%	95%
		Percent of Sanitation District board meeting action summaries made available to the public on the county website within 48 hours of the commencement of the board meeting.	N/A	90%	91%	95%

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-13	Schedule 9
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Budget Unit **4010000 - Clerk of the Board**
 Function **GENERAL**
 Activity **Legislative & Administrative**
 Fund **001A - GENERAL**

Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Prior Yr Carryover	\$ 376,932	\$ 148,689	\$ 148,689	\$ 89,906	\$ 89,906
Licenses, Permits & Franchises	41,638	31,327	45,000	36,000	36,000
Intergovernmental Revenues	(3,801)	(918)	-	-	-
Charges for Services	4,032	314,778	300,358	179,059	179,059
Miscellaneous Revenues	710,537	181,601	157,892	140,000	140,000
Residual Equity Transfer In	-	5,939	5,939	6,037	6,037
Total Revenue	\$ 1,129,338	\$ 681,416	\$ 657,878	\$ 451,002	\$ 451,002
Salaries & Benefits	\$ 3,412,775	\$ 1,021,863	\$ 1,050,587	\$ 1,026,800	\$ 1,026,800
Services & Supplies	598,088	294,572	328,550	324,371	324,371
Interfund Charges	8,622	-	-	-	-
Intrafund Charges	75,245	22,525	22,799	17,497	17,497
Intrafund Reimb	(3,818)	(3,247)	-	(3,000)	(3,000)
Total Expenditures/Appropriations	\$ 4,090,912	\$ 1,335,713	\$ 1,401,936	\$ 1,365,668	\$ 1,365,668
Net Cost	\$ 2,961,574	\$ 654,297	\$ 744,058	\$ 914,666	\$ 914,666
Positions	33.6	10.0	10.0	10.0	10.0

2012-13 PROGRAM INFORMATION

BU: 4010000 Clerk of the Board

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: 001 Clerk of the Board

972,791	0	0	0	0	0	205,096	0	89,906	677,789	5.0	0
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Program Type: Mandated
Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations
Strategic Objective: IS -- Internal Support

Program Description: Publishes and maintains records for Board of Supervisors' meetings and all related Boards and Commissions. Publishes Board agenda within 72 hours (by law) prior to the Board meetings, legal notices published within 15 days prior to public hearing. Publishes ordinances within 15 days of adoption. Clerk of the Board support staff ensures response to constituent issues within one work day. Assists in preparation of resolutions in a timely manner.

Program No. and Title: 002 Assessment Appeals

162,754	3,000	0	0	0	0	140,000	0	0	19,754	2.0	0
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Program Type: Mandated
Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations
Strategic Objective: IS -- Internal Support

Program Description: The Appeals Board determines the full value of property or to determine other matters of property assessment over which the appeals board has jurisdiction. Section 15606, subdivision (c), of the Government Code authorizes that the State Board of Equalization shall "prescribe rules and regulations to govern local boards of equalization when equalizing ..." Pursuant to that provision, the State Board promulgated Property Tax Rule 302 which enumerates the functions of an appeals board.

Program No. and Title: 003 County Planning Commission, BOS Land Use

233,123	0	0	0	0	0	16,000	0	0	217,123	3.0	0
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Program Type: Mandated
Countywide Priority: 4 -- Sustainable and Livable Communities
Strategic Objective: IS -- Internal Support

Program Description: Publishes and maintains records for the County Planning Commission. Publishes Commission agenda within 72 hours (by law) prior to the Board meetings, legal notices published within 15 days in advance of public hearing, and public notices.

FUNDED	1,368,668	3,000	0	0	0	361,096	0	89,906	914,666	10.0	0
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CONTRIBUTION TO HUMAN RIGHTS AND FAIR HOUSING COMMISSION 4660000

Summary					
Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	75,451	61,267	61,267	61,267	61,267
Total Financing	-	-	-	-	-
Net Cost	75,451	61,267	61,267	61,267	61,267

PROGRAM DESCRIPTION:

Under a Joint Powers Agreement (JPA), provides funding to staff the following programs for residents of the Unincorporated Area:

- Housing Counseling.
- Mediations.
- Investigation of housing discrimination complaints.
- Repartee (off-hour answering services).
- Affiliate and Community Meetings.
- Education and Outreach.
- Material Distribution, including our Fair Housing Handbook.

SIGNIFICANT CHANGES FOR 2012-13:

The Commission's funding for 2012-13 fiscal year has been reduced by \$275,000, a significant loss of redevelopment funds, cut to Community Development Block Grant funding and reductions of general fund contributions have forced the Commission to reduce services to the following levels:

- 1,100 callers will receive service from the Housing Counseling Line.
- 15 Mediations of disputes will be conducted.
- 2 community education and outreach events will be conducted.
- Education materials will be available via our web site.

CONTRIBUTION TO HUMAN RIGHTS AND FAIR HOUSING COMMISSION 4660000

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-13	Schedule 9
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Budget Unit **4660000 - Contribution To Human Rights/Fair Housing Comm**
 Function **PUBLIC PROTECTION**
 Activity **Other Protection**
 Fund **001A - GENERAL**

Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Other Charges	\$ 75,451	\$ 61,267	\$ 61,267	\$ 61,267	61,267
Total Expenditures/Appropriations	\$ 75,451	\$ 61,267	\$ 61,267	\$ 61,267	61,267
Net Cost	\$ 75,451	\$ 61,267	\$ 61,267	\$ 61,267	61,267

2012-13 PROGRAM INFORMATION

BU: 4660000 Contribution to Human Rights/Fair Housing Commission

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: 001 County Share of Fixed Operating Cost

49,000	0	0	0	0	0	0	0	0	49,000	0.0	0
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Program Type: Discretionary

Countywide Priority: 4 -- Sustainable and Livable Communities

Strategic Objective: HS1 -- Ensure that needy residents have adequate food, shelter, and health care

Program Description: Provides basic functional office work space to carry out service mandates of expert legal, mediation and educational assistance to any individual avoiding harsh evictions, lawsuits, homelessness and welfare need serving (4,620 calls; 8,000+ individuals served; 12,000+issues).

Program No. and Title: 002 County Tenant/Landlord Hotline, E&O, Admin Service Level

12,267	0	0	0	0	0	0	0	0	12,267	0.0	0
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Program Type: Discretionary

Countywide Priority: 4 -- Sustainable and Livable Communities

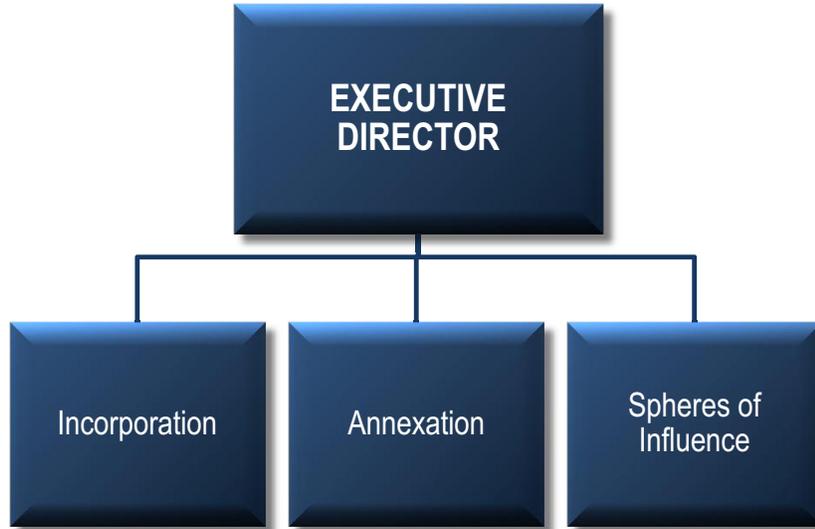
Strategic Objective: HS1 -- Ensure that needy residents have adequate food, shelter, and health care

Program Description: Provides basic functional office work space to carry out service mandates of expert legal, mediation and educational assistance to any individual avoiding harsh evictions, lawsuits, homelessness and welfare need serving (4,620 calls; 8,000+ individuals served; 12,000+issues).

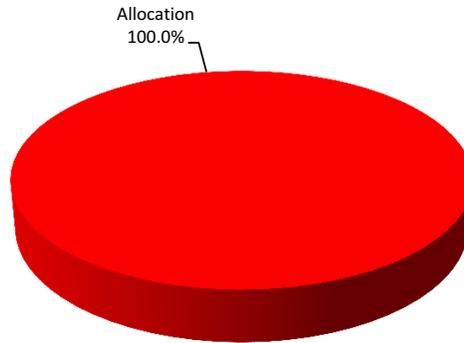
FUNDED

61,267	0	0	0	0	0	0	0	0	61,267	0.0	0
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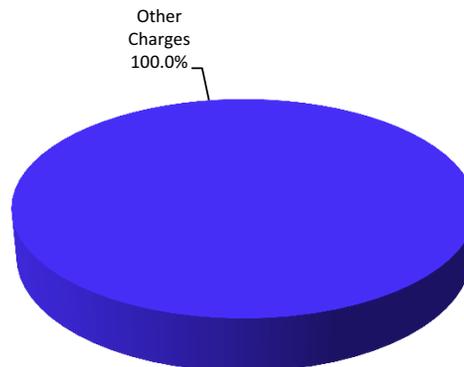
Departmental Structure
PETER BRUNDAGE, EXECUTIVE DIRECTOR



Financing Sources



Financing Uses



Summary					
Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	-	457,666	457,666	228,833	228,833
Total Financing	-	228,833	228,833	-	-
Net Cost	-	228,833	228,833	228,833	228,833

PROGRAM DESCRIPTION:

- The independent Local Agency Formation Commission (LAFCo) reviews and approves, modifies and approves - with or without terms and conditions; or denies proposals for:
 - Incorporation of cities.
 - Annexation, detachment, or reorganization of territory to a city or a special district.
 - Consolidation, merger, and formation or reorganization of special districts which impact the provision of public services within the County.
 - Special district dissolution and city disincorporation.
 - Municipal Service Reviews (MSR) for all special districts and cities within the county.
- Promotes the logical and reasonable development of local governmental agencies to provide for the present and future needs of the County and its communities.
- Adopts, updates and amends Spheres of Influence (SOI), which are defined as plans for the probable ultimate physical boundaries and service area of a local governmental agency for each independent special district and city within the County.
- Protects prime agricultural farmland and open space from urban development where appropriate.
- This budget unit accounts for the county's annual LAFCo assessment.
- LAFCo is funded by application fees and an equal contribution of one-third each from County, Cities and Special Districts.

SIGNIFICANT DEVELOPMENTS DURING 2011-12:

- Ongoing consultations with U.S. Fish and Wildlife Service, U.S. Army Corps of Engineers, CA Department of Fish and Game and County of Sacramento and various cities and stakeholders regarding Habitat Conservation Plans for north and south county.
- Provided support for the independent Special District Advisory Committee.
- Completed several sanitation and water district annexations.
- Completed the Municipal Service Reviews for various recreation and park districts.
- Ongoing Municipal Service Reviews for various rural Fire Protection Districts.
- Ongoing coordination with SMUD staff on various green energy and Greenhouse Gas (GHG) reduction efforts.

SIGNIFICANT DEVELOPMENTS DURING 2011-12 (CONT.):

- Reviewed and commented on the Sacramento Area Council of Governments 2035 Metropolitan Transportation Plan and Sustainable Communities Strategy (MTP/SCS) and Environmental Impact Report.
- City of Folsom – Complete annexation of current Sphere of Influence (SOI) area south of Highway 50.
- Rancho Cordova: Complete citywide detachment from County Service Area #1.

SIGNIFICANT CHANGES FOR 2012-13:

- City of Sacramento – review and comment on the California Environmental Quality Act (CEQA) DEIR review for the Aspen 1/ City of Sacramento Reorganization (annexation and related detachments.)
- Prepare Recirculated Draft EIR (RDEIR) and MSR review process for revised City of Elk Grove Sphere of Influence Amendment Application.
- Complete Municipal Service Reviews for various Rural Fire Districts.
- Complete Municipal Service Review for various Resource Conservation Districts.
- Continue to work with the County of Sacramento for Cordova Hills municipal service provider model.
- Process various Annexations and Sphere of Influence Amendments as initiated by landowners.
- Stakeholders outreach for the Sphere of Influence Amendment to Sacramento Regional County Sanitation District for Sutter Pointe (Sutter County.)
- City of Citrus Heights: Conduct Municipal Service Review.

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-13	Schedule 9
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Budget Unit **5920000 - Contribution To LAFCO**
 Function **PUBLIC PROTECTION**
 Activity **Other Protection**
 Fund **001A - GENERAL**

Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Prior Yr Carryover	\$ -	\$ 228,833	\$ 228,833	\$ -	\$ -
Total Revenue	\$ -	\$ 228,833	\$ 228,833	\$ -	\$ -
Other Charges	\$ -	\$ 457,666	\$ 457,666	\$ 228,833	\$ 228,833
Total Expenditures/Appropriations	\$ -	\$ 457,666	\$ 457,666	\$ 228,833	\$ 228,833
Net Cost	\$ -	\$ 228,833	\$ 228,833	\$ 228,833	\$ 228,833

2012-13 PROGRAM INFORMATION

BU: 5920000 Contribution to LAFCO

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: **001 Administration of LAFCo**

228,833	0	0	0	0	0	0	0	0	228,833	0.0	0
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Program Type: Discretionary

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: FO -- Financial Obligation

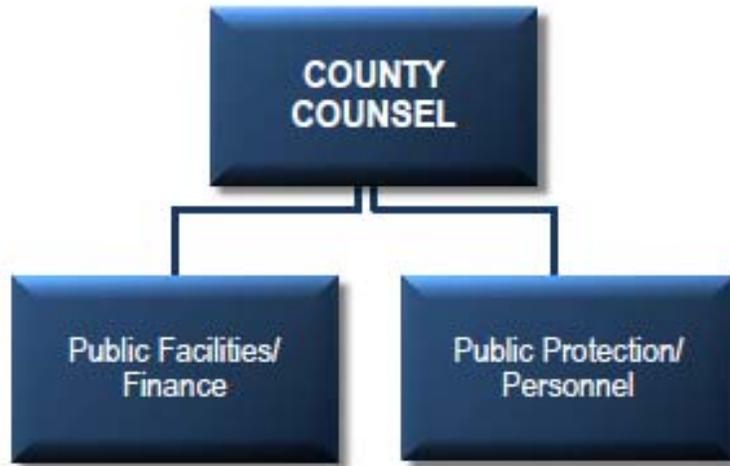
Program Description: Since 1963 this is a state mandated program. Each county is required to have a Local Agency Formation Committee..

FUNDED

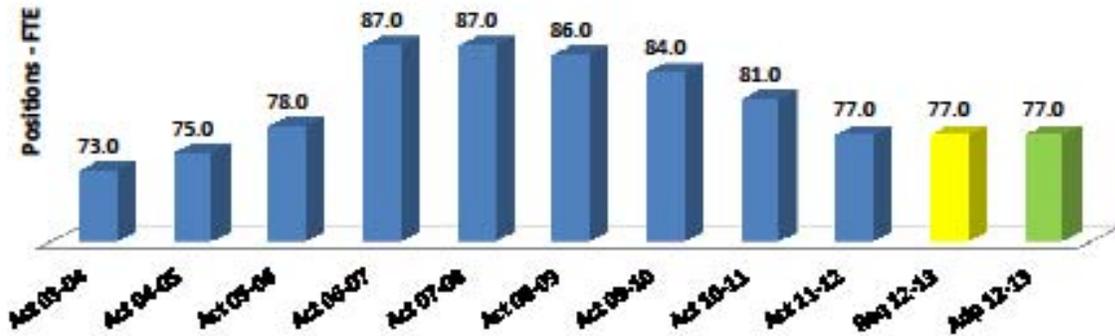
228,833	0	0	0	0	0	0	0	0	228,833	0.0	0
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Departmental Structure

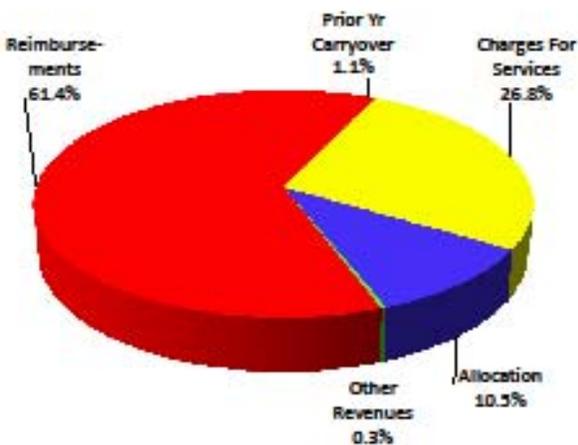
JOHN WHISENHUNT, COUNTY COUNSEL



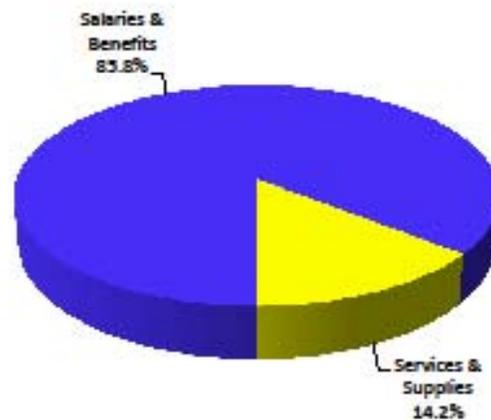
Staffing Trend



Financing Sources



Financing Uses



Summary					
Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	5,842,692	5,670,837	5,904,152	5,790,400	5,790,400
Total Financing	3,812,857	4,189,612	4,131,104	4,222,858	4,222,858
Net Cost	2,029,835	1,481,225	1,773,048	1,567,542	1,567,542
Positions	81.0	77.0	77.0	77.0	77.0

PROGRAM DESCRIPTION:

- Acts as general legal counsel to the County, its officers, and related constituent local governmental entities and other, independent local agencies.
- Provides counsel and prepares the legal instruments by which the County transacts business, including ordinances, resolutions, and contracts.
- Prosecutes major caseloads of conservatorships and probate, labor relations, grievance arbitration and related litigation, personnel discipline, zoning, building, and other code enforcement.
- Defends litigation brought against actions of the Board of Supervisors including, but not limited to, actions related to the County’s budget, programs and County land use regulations.
- Provides significant training to County officers and employees in ethics, contracts, and the Public Records Act.
- The services of this Office continue to be incorporated into a number of countywide committees and task forces including the, the Executive Technology Committee, the Debt Utilization Advisory Committee, E-Government, Health Insurance Portability and Accountability Act (HIPAA) Steering Committee, and the Nuisance Response Cabinet.

MISSION:

To serve and protect the County, its treasury, and its governing body, by providing timely and accurate legal services and aggressively representing the County in litigation. Legal services shall be performed maintaining the highest professional and ethical standards while fostering high morale and productivity in the workplace through collaborative efforts dedicated to continuous improvement.

GOALS:

- Continue in-service training program for the attorney staff to improve the overall quality of legal services delivered to county clients.
- Continue and refine the performance measure plan.
- Continue staff self-assessment process.
- Continue external quality surveys.

SIGNIFICANT DEVELOPMENTS DURING 2011-12:

- Continued in-service training programs for attorneys to improve the overall quality of legal services delivered to county clients. The Office maintained its certification as a continuing legal education provider and expanded its training to the general county workforce.
- Provided significant legal efforts to support finalization of Terminal Modernization Project.
- Continued significant work on McClellan reuse and privatization of environmental remediation.
- Continued strategic planning and succession planning within the Office.
- Continued staffing of the Freeport Regional Water Authority.
- Provided County Counsel services on debt restructuring.
- Assisted the California State Association of Counties (CSAC) on state budget and other issues.
- Significant efforts on County budget issues.
- Significant efforts in relation to County labor issues.
- Continued litigation on retiree health issues.

SIGNIFICANT CHANGES FOR 2012-13:

- Strategic planning and succession planning will continue.
- Significant social service litigation.
- Oversee provision of legal services regarding significant Bay-Delta initiatives.
- Continue to provide the bulk of the substantive, legal county training program.
- Continue to prosecute significant eminent domain actions.
- Assist in defense of University of California at Davis litigation. Assist CSAC in efforts to secure required funding for health and social service programs.
- Assist CSAC on state budget issues.
- Assist CSAC on realignment and other cost shift issues.

PERFORMANCE MEASURES:

STRATEGIC PRIORITY: Internal Services						
STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2010	TARGET 2011	ACTUAL 2011	TARGET 2012 ¹
Internal Services	Legal Services in Juvenile Dependency	Appeals and Writs Writ Petitions Filed	6	NA	6	NA
		Notices of Appeal Filed	219	NA	148	NA
		Cases Reversed on Appeal (non-ICWA)	2	NA	1	NA
		Cases Reversed on Appeal (ICWA)	4	NA	1	NA
		Writ Petitions Granted	0	NA	1	NA
		General Counsel Requests: Requests for Advice	943	NA	1053	NA
		Record Requests Received & Reviewed	348	NA	424	NA
		Protective Custody Warrants Reviewed	377	NA	278	NA
		WIC §294 Notices Reviewed	167	NA	172	NA
		Subpoenas Received & Reviewed	471	NA	348	NA
		General Counsel Requests Responded to w/in 3 Days	100%	100%	100%	100%
		Detentions: Number of Cases	792	NA	709	NA
		Number of Children	1,190	NA	1079	NA
		Monthly Average: Cases	66	NA	59	NA
		Children	99	NA	90	NA
		Cases: Number of Non-Trial Court Appearances	12,603	NA	13,615	NA
		Monthly Average:	1,050	NA	1134	NA
		Number of Non-Trial Court Continuances	7,804	NA	4,005	NA
		Monthly Average:	650	NA	334	NA
		Number of Cases Set for Trial	768	NA	549	NA

¹ NA in this column reflects the fact that the volumes are externally driven and outside the control of this department.

PERFORMANCE MEASURES (CONT.):

STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2010	TARGET 2011	ACTUAL 2011	TARGET 2012	
Internal Services	Legal Services in Juvenile Dependency	Monthly Average:	64	NA	46	NA	
		Number of Trial Court Appearances	2,701	NA	1,995	NA	
		Monthly Average:	225	NA	166	NA	
		Number of Trial Court Continuances	907	NA	501	NA	
		Monthly Average:	76	NA	42	NA	
		Average Number of Court Appearances Per Case	5.7	NA	1.5	NA	
	Provide legal representation to assist the Public Guardian/Public Administrator (PG/PA), Sacramento County Mental Health Treatment Center (SCMHTC) and Jail Psychiatric Services (JPS) with issues relating to mentally ill, demented or vulnerable adults, and decedent estates	Lanterman-Petris-Short (LPS)	Number of Active Cases	284 Avg.	NA	261 Avg.	NA
			Number of openings	78	NA	110	NA
			Number of trials set	16 court 0 jury	NA	28	NA
			Avg. number of days per trial	1 court Jury NA	NA	1-court 3-jury	NA
			Avg. hours of prep time per case set for trial	40 court 0 jury	NA	40-court 90-jury	NA
			Percent of cases set for trial	1%	NA	7%	NA
			Percent of cases set for trial that go to trial	17%	NA	8%	NA
			Number and percent of successful trial outcomes	4 100%	NA 100%	2 100%	NA 100%
			Actual Decedent Estates: Number of active cases (includes no Letters of Administration)	51 avg.	NA	45 avg.	NA
			Number of Openings	243	NA	139	NA

PERFORMANCE MEASURES (CONT.):

STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2010	TARGET 2011	ACTUAL 2011	TARGET 2012
Internal Services	Provide legal representation to assist the Public Guardian/Public Administrator (PG/PA), Sacramento County Mental Health Treatment Center (SCMHTC) and Jail Psychiatric Services (JPS) with issues relating to mentally ill, demented or vulnerable adults, and decedent estates	Avg. number of attorney hours to close case ²	80	80	80	80
		Actual Probate Conservatorships: Number of Active Cases	112 avg.	NA	111 avg.	NA
		Number of Openings	88	NA	64	NA
		Avg. amount of time between receipt of case and issuance of letters ³	90	87	90 days	87
		Avg. number of attorney hours to stabilize the estate ⁴	22	20	22 avg.	20
		Actual Capacity Hearings: Sacramento County Mental Health Treatment Center (SCMHTC) – JAIL – Electro Convulsive Treatment (ECT) Number of capacity hearings filed	591	NA	319	NA
		Number of petitions filed that went to hearing	253	NA	52	NA
	Provide legal services to retirement system in connection with disability retirement applications	SCERS % of cases where Retirement Board decision is rendered within one year date on which the matter is set for hearing by the Retirement System	66%	90%	100%	90%
		Number and percentage of cases where applicant files writ petition challenging decision of Retirement Board	2-66%	6 – 25%	1-14%	6 – 25%
		% of writ petitions where Retirement Board decision is upheld	100%	75%	NA ⁵	75%

² This figure is an estimate since it typically will take an average of three years to close an estate and statistics are not available for an exact figure.

³ This is the average amount of time between receipt of request for filing of the conservatorship petition and stabilization of estate (authority to marshal all assets of the estate upon issuance of letters of administration).

⁴ Average number of attorney hours between receipt of request for filing of the conservatorship petition and stabilization of the estate (authority to marshal all assets of the estate upon issuance of letters of administration). This figure includes estimates of time.

⁵ NA in this column reflects the fact that the volumes are externally driven and outside the control of this department.

PERFORMANCE MEASURES (CONT.):

STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2010	TARGET 2011	ACTUAL 2011	TARGET 2012
Internal Services Internal Services	Provide legal services to County departments in connection with employee discipline matters	Personnel Discipline Appeals from disciplinary action resolved by Office	36	NA	62	NA
		% of appeals where outcome of the appeal results in the same discipline as discipline that was imposed and appealed. (Desired outcome would be 85% or more of the cases)	1%	95%	74%	95%
		% of appeals where department requested advice as to appropriate level of discipline and followed advice rendered	1%	95%	13 cases	95%
		% of cases with a successful outcome where department followed advice rendered	90%	95%	10 cases	95%
		% of cases with a successful outcome where department failed to follow advice rendered	0% (3 cases)	NA	1 case	NA
		% of cases with a successful outcome where department did not request advice prior to imposing discipline	0 cases	NA	37 cases	NA
		Provide legal services to County departments in connection with initiation and defense of eminent domain actions	Eminent Domain Cases referred to & retained by Office after adoption of Resolution of Necessity	12	NA	9
	Cases handled by Office where litigation expenses are awarded		0	0	0	0
	Number and percentage of cases where just compensation paid is greater than 50% of updated appraisal obtained after action is filed		0	0	1 (2009 case 13%)	0
	Cases handled by Office where County is served as defendant in eminent domain action		0	NA	0	NA

PERFORMANCE MEASURES (CONT.):

STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2010	TARGET 2011	ACTUAL 2011	TARGET 2012
Internal Services	Provide legal services to Planning Department and Building Inspection Division in connection with enforcement of County Code provisions	Code Enforcement Previous code compliance matters carried over to 2011:				
		Zoning Code	Z-26	NA	Z-32	NA
		Building Code	B-109		B-96	
		Number of code compliance matters referred from:				
		Zoning	Z-36	NA	Z-69	NA
		Building	B-26		B-10	
		Number of matters resolved voluntarily	47	NA	*See Note	NA
		Administrative Compliance Average time to resolve matters voluntarily or in compliance with an administrative order	9 months	NA	Z-3 mos. B-9 to18 mos.	NA
		Number of matters working towards voluntary compliance	56	NA	28	NA
		Court Compliance Number of matters currently in litigation	Z-2 B-22	NA	Z-7 B-23	NA
Number of matters pending Court action for lack of compliance	Z-7 B-8		Z-12 B-53			
Active matters						
Zoning:	Z-32	NA	Z-19	NA		
Building:	B-96		B-76			

*We receive referrals from Code and Building when they cannot be resolved at the Department level.

The level of legal services provided by this Department is largely driven by service demands from other departments. These performance measures are designed to quantify the demand for case-driven legal services so that trends in legal service demands can be identified and resources can be appropriately allocated consistent with the County's strategic priorities and objectives. Certain performance measures are also designed to identify potential sources of inefficiencies from both internal and external sources so that collaborative approaches can be identified to reduce or eliminate such inefficiencies.

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-13	Schedule 9
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Budget Unit **4810000 - County Counsel**
 Function **GENERAL**
 Activity **Counsel**
 Fund **001A - GENERAL**

Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Prior Yr Carryover	\$ 352,277	\$ 83,210	\$ 83,210	\$ 159,224	\$ 159,224
Intergovernmental Revenues	(765)	(98)	-	-	-
Charges for Services	3,381,727	4,065,368	4,017,957	4,021,277	4,021,277
Miscellaneous Revenues	79,618	21,195	10,000	25,000	25,000
Residual Equity Transfer In	-	19,937	19,937	17,357	17,357
Total Revenue	\$ 3,812,857	\$ 4,189,612	\$ 4,131,104	\$ 4,222,858	\$ 4,222,858
Salaries & Benefits	\$ 13,039,997	\$ 12,595,669	\$ 12,868,075	\$ 12,875,527	\$ 12,875,527
Services & Supplies	1,713,230	1,618,710	1,996,717	1,982,305	1,982,305
Equipment	-	9,024	-	-	-
Interfund Charges	26,054	-	-	-	-
Interfund Reimb	(233,908)	-	-	(300,000)	(300,000)
Intrafund Charges	175,011	136,194	137,412	140,952	140,952
Intrafund Reimb	(8,877,692)	(8,688,760)	(9,098,052)	(8,908,384)	(8,908,384)
Total Expenditures/Appropriations	\$ 5,842,692	\$ 5,670,837	\$ 5,904,152	\$ 5,790,400	\$ 5,790,400
Net Cost	\$ 2,029,835	\$ 1,481,225	\$ 1,773,048	\$ 1,567,542	\$ 1,567,542
Positions	81.0	77.0	77.0	77.0	77.0

2012-13 PROGRAM INFORMATION

BU: 4810000 County Counsel

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: 001 Legal Services

	14,998,784	9,208,384	0	0	0	0	0	4,063,634	159,224	1,567,542	77.0	1
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Program Type: Mandated

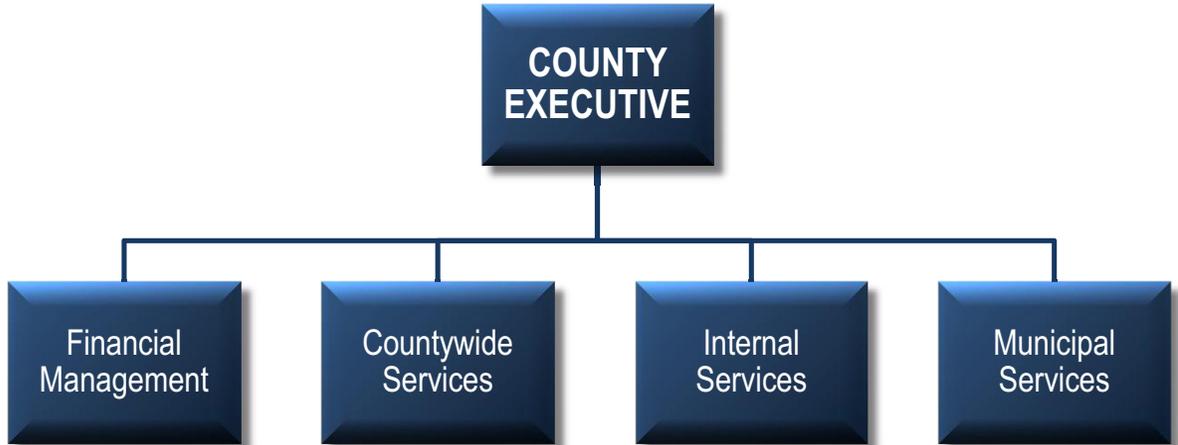
Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: IS -- Internal Support

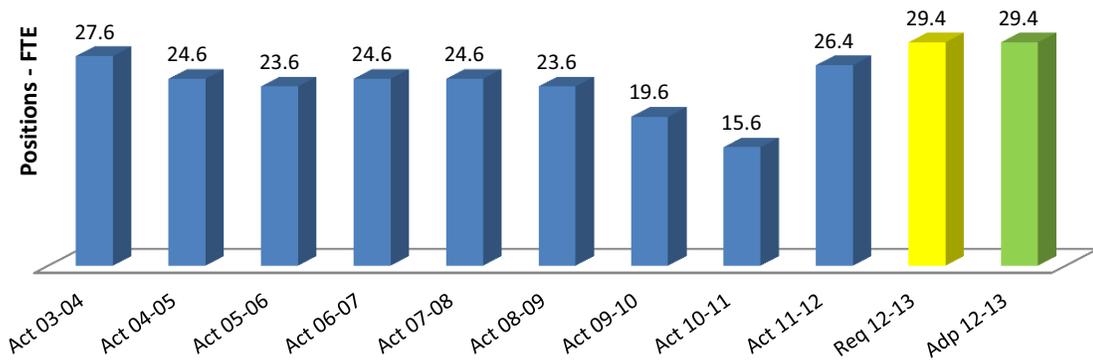
Program Description: Delivery of legal services to the County

FUNDED	14,998,784	9,208,384	0	0	0	0	0	4,063,634	159,224	1,567,542	77.0	1
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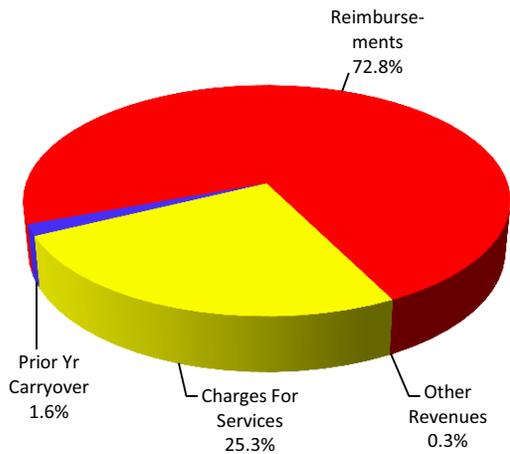
Departmental Structure
BRADLEY J. HUDSON, COUNTY EXECUTIVE



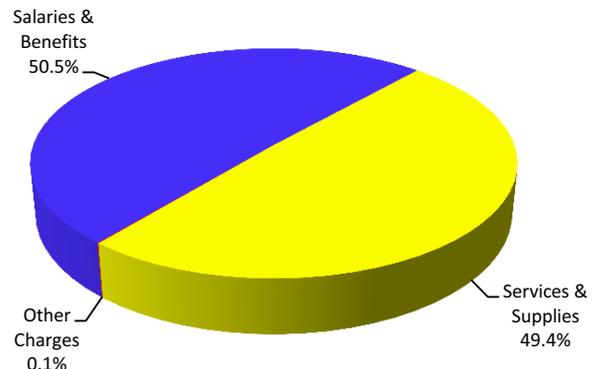
Staffing Trend



Financing Sources



Financing Uses



Summary					
Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	1,658,973	1,347,349	1,334,424	940,300	940,300
Total Financing	855,497	329,138	327,809	6,066	6,066
Net Cost	803,476	1,018,211	1,006,615	934,234	934,234
Positions	14.8	6.0	6.0	3.0	3.0

PROGRAM DESCRIPTION:

The County Executive is responsible to the Board of Supervisors for planning, organizing, directing, controlling, and coordinating virtually all county activities. These responsibilities include serving in an advisory capacity to the Board of Supervisors with respect to the functions of joint powers authorities, officials, and boards not under the direct jurisdiction or control of the County Executive. The functions and activities of the County Executive are mandated by the County Charter. The County Executive’s Office (CEO) budget unit also includes the Assistant County Executive, the County’s Communication and Media Office, and related analytical and support staff.

Summary					
Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	1,341,288	1,770,921	2,079,324	2,571,797	2,571,797
Total Financing	1,324,599	1,927,033	2,079,324	2,571,797	2,571,797
Net Cost	16,689	(156,112)	-	-	-
Positions	15.6	26.4	26.4	29.4	29.4

PROGRAM DESCRIPTION:

The County Executive Cabinet is responsible to the County Executive for: program oversight; monitoring and reporting of major systems indicators; coordinated policy development and implementation; analysis of proposed legislation and state/federal initiatives; development of agency-related legislative platforms; analysis of agency-related departmental budgets; and coordination with elected officials. The County Executive Cabinet consists of Office of Financial Management, the County’s Communications and Media Office, and the following agencies’ Chief Deputy County Executive and their respective support staff: Countywide Services, Internal Services, and Municipal Services. The assignment of departments within each agency, and the functions and activities of the agencies are enacted by county ordinance.

MISSION:

- To ensure all county activities are geared toward efficiency, economy, and maximum service effectiveness. To guide the County toward this vision, it is the mission of the County Executive's Office to ensure proper, efficient, and effective administration of county business on behalf of the Board of Supervisors and their constituents.

GOALS:

- County Management – Continue to develop innovative and effective solutions to the problem of delivering effective and cost-efficient services to the residents of Sacramento County.
- Budget Preparation and Debt Management – Oversee a fair and impartial budget process that guides the Board of Supervisors to make difficult budget decisions; obtain lowest cost and maximum return on cash flow and capital debt financings.
- Communication and Media Office – Provide the public and county employees with better information regarding current county activities.

SIGNIFICANT DEVELOPMENTS DURING 2011-12:

- Bradley J. Hudson was appointed County Executive effective August 14, 2011.
- Ann Edwards was appointed Countywide Services Chief Deputy County Executive.
- Adopted a Fiscal Year 2012-13 budget that included significant program reductions in order to balance the budget, making significant strides towards sizing County programs to available revenues.
- Development of a 3-1-1 one-stop phone system to connect citizens with County Services.
- Issued \$183,365,000 in County of Sacramento Taxable Pension Obligation Bonds, Series 2011A, as fixed rate bonds, to refund the variable rate 1995 Series B and C Pension Obligation Bonds, and terminated the related interest rate swap agreement.
- Issued \$73,875,000 in County of Sacramento Taxable Pension Obligation Bonds, Series 2011B, as fixed rate bonds, to refund the variable rate 2009 Refunding Pension Obligation Bonds, and terminated the related interest rate swap agreement.
- Issued \$10,395,000 in County of Sacramento McClellan Park Community Facilities District No. 2004-1 Special Tax Bonds, Series 2011.
- Updated County Portal to enhance outreach for constituents: multiple headlines now rotate on the home page showing more news in a more dynamic way and moved social media icons to a more prominent location.

SIGNIFICANT CHANGES FOR 2012-13:

- Recruit Chief Financial Officer.
- Launch new Public Information and Economic Development and Marketing websites.
- Launch an Economic Development and Marketing program: Shop Local, Buy Local campaign to encourage residents to keep the sales tax dollars in the region which will improve services.
- Implement 3-1-1 as a one-stop phone number for constituents to connect with County services.
- Begin a Neighborhood Livability Initiative that will address issues such as maintenance of vacant and neglected buildings, abatement of public nuisances, and roadway conditions in targeted neighborhoods in the unincorporated area of Sacramento County.

SIGNIFICANT CHANGES FOR 2012-13 (CONT.):

- Redevelopment – Implement the dissolution of redevelopment in Sacramento County per state legislation. Fulfill all required obligations and projects as approved by the successor agency, oversight board and State Department of Finance. Return unobligated funds to taxing entities.
- Implement a more efficient management system of federal legislative and governmental relations, including the adoption of Federal Legislative Policies and Priorities. Improve relationships with other governmental entities and associations with whom the County works closely. Maintain collaborative relationships with outside organizations and associations to help influence government legislation impacting the County.
- Continue efforts to represent Sacramento County interests in the Delta.
- Amend 2004C-1 Interest Rate Swap Agreement to reduce the risk of possible payment of a swap termination fee in the case of a credit ratings downgrade.
- Transition responsibility for managing Public Finance Authority-issued bonds from Sacramento Housing and Rehabilitation Agency to County Executive’s Office
- Anticipate partial defeasance of 2006 Certificates of Participation from proceeds of building sale originally financed with bond proceeds

STAFFING LEVEL CHANGES FOR 2012-13:

- The following 3.0 FTE positions were transferred from the County Executive’s Office Budget to the County Executive’s Cabinet Budget:

Administrative Services Officer	1.0
Principal Administrative Analyst	1.0
Communication and Media Director	<u>1.0</u>
Total	3.0

- Administrative additions, deletions and/or reclassifications resulting in a net zero change in positions consist of the following:

Added Positions:

Chief Financial Officer	1.0
County Executive Office Management Analyst I	1.0
County Executive Office Management Analyst II	7.6
County Executive Office Management Analyst III	2.0
Governmental Relations and Legislative Officer	<u>1.0</u>
Total	12.6

STAFFING LEVEL CHANGES FOR 2012-13 (CONT.):

Deleted Positions:

County Budget Officer	1.0
Associated Administrative Analyst Level 2.....	1.0
Senior Administrative Analyst Range B	1.0
Senior Administrative Analyst Range B Confidential.....	7.6
Principal Administrative Analyst Confidential.....	<u>2.0</u>
Total	12.6

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-13	Schedule 9
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Budget Unit **5910000 - County Executive**
 Function **GENERAL**
 Activity **Legislative & Administrative**
 Fund **001A - GENERAL**

Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Prior Yr Carryover	\$ (118,558)	\$ 13,890	\$ 13,890	\$ 5,705	5,705
Licenses, Permits & Franchises	21,931	-	-	-	-
Charges for Services	709,502	315,248	313,919	-	-
Miscellaneous Revenues	242,622	-	-	-	-
Residual Equity Transfer In	-	-	-	361	361
Total Revenue	\$ 855,497	\$ 329,138	\$ 327,809	\$ 6,066	6,066
Salaries & Benefits	\$ 2,267,042	\$ 1,244,140	\$ 1,246,345	\$ 797,387	797,387
Services & Supplies	465,447	95,846	81,621	82,129	82,129
Other Charges	-	957	-	5,907	5,907
Interfund Charges	7,002	-	-	-	-
Intrafund Charges	45,924	6,406	6,458	54,877	54,877
Intrafund Reimb	(1,126,442)	-	-	-	-
Total Expenditures/Appropriations	\$ 1,658,973	\$ 1,347,349	\$ 1,334,424	\$ 940,300	940,300
Net Cost	\$ 803,476	\$ 1,018,211	\$ 1,006,615	\$ 934,234	934,234
Positions	14.8	6.0	6.0	3.0	3.0

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-13	Schedule 9
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Budget Unit **5730000 - County Executive Cabinet**
 Function **GENERAL**
 Activity **Legislative & Administrative**
 Fund **001A - GENERAL**

Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Prior Yr Carryover	\$ -	\$ 60,028	\$ 60,028	\$ 153,402	\$ 153,402
Licenses, Permits & Franchises	-	18,400	10,000	-	-
Charges for Services	1,324,276	1,828,782	1,880,217	2,394,285	2,394,285
Miscellaneous Revenues	323	15	109,271	8,853	8,853
Residual Equity Transfer In	-	19,808	19,808	15,257	15,257
Total Revenue	\$ 1,324,599	\$ 1,927,033	\$ 2,079,324	\$ 2,571,797	\$ 2,571,797
Salaries & Benefits	\$ 2,613,903	\$ 3,855,408	\$ 4,297,728	\$ 4,780,443	\$ 4,780,443
Services & Supplies	199,466	683,055	861,612	885,182	885,182
Other Charges	-	-	-	5,905	5,905
Interfund Charges	4,971	-	-	-	-
Interfund Reimb	(84,096)	(43,573)	(5,617)	-	-
Intrafund Charges	731,570	3,015,459	3,515,003	3,792,660	3,792,660
Intrafund Reimb	(2,124,526)	(5,739,428)	(6,589,402)	(6,892,393)	(6,892,393)
Total Expenditures/Appropriations	\$ 1,341,288	\$ 1,770,921	\$ 2,079,324	\$ 2,571,797	\$ 2,571,797
Net Cost	\$ 16,689	\$ (156,112)	\$ -	\$ -	\$ -
Positions	15.6	26.4	26.4	29.4	29.4

2012-13 PROGRAM INFORMATION

BU: 5910000 County Executive

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: 001 Agency/County Executive Administration

940,300	0	0	0	0	0	0	0	361	5,705	934,234	3.0	0
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Program Type: Mandated

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: IS -- Internal Support

Program Description: County Executive and related direct staff support

FUNDED	940,300	0	0	0	0	0	0	361	5,705	934,234	3.0	0
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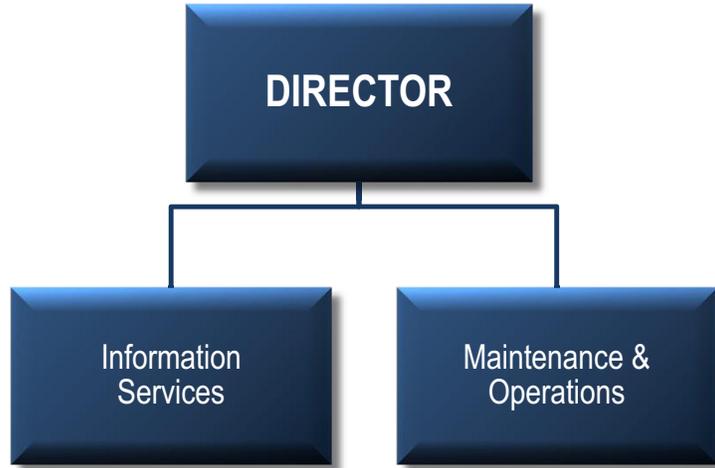
2012-13 PROGRAM INFORMATION

BU: 5730000 County Executive Cabinet

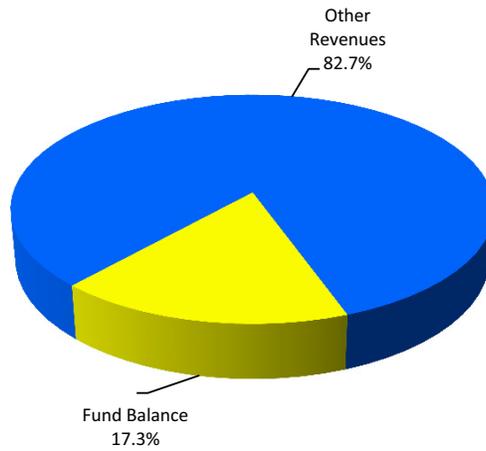
	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
Program No. and Title:	<u>001 Countywide Administration and Budget - Countywide Services Agency</u>											
	1,856,079	1,661,762	0	0	0	0	0	85,506	75,168	33,643	1.0	0
Program Type:	Discretionary											
Countywide Priority:	5 -- General Government											
Strategic Objective:	IS -- Internal Support											
Program Description:	Agency leadership includes program/policy/budget/community relations and accountability to the citizens of the county.											
Program No. and Title:	<u>002 Countywide Administration and Budget - Internal Services Agency</u>											
	799,971	409,941	0	0	0	0	0	369,596	59,922	-39,488	1.0	0
Program Type:	Discretionary											
Countywide Priority:	5 -- General Government											
Strategic Objective:	IS -- Internal Support											
Program Description:	Agency leadership includes program/policy/budget/community relations and accountability to the citizens of the county.											
Program No. and Title:	<u>003 Countywide Administration and Budget - Municipal Services Agency</u>											
	1,063,517	66,364	0	0	0	0	0	982,274	-39,380	54,259	1.0	0
Program Type:	Discretionary											
Countywide Priority:	5 -- General Government											
Strategic Objective:	IS -- Internal Support											
Program Description:	Agency leadership includes program/policy/budget/community relations and accountability to the citizens of the county.											
Program No. and Title:	<u>004 Debt Management</u>											
	108,979	0	0	0	0	0	0	108,979	0	0	0.5	0
Program Type:	Mandated											
Countywide Priority:	0 -- Specific Mandated Countywide/Municipal or Financial Obligations											
Strategic Objective:	IS -- Internal Support											
Program Description:	Capital and cash-flow borrowing, covenant compliance											
Program No. and Title:	<u>005 Communication and Media</u>											
	1,010,143	728,569	0	0	0	0	0	281,574	0	0	6.0	0
Program Type:	Discretionary											
Countywide Priority:	5 -- General Government											
Strategic Objective:	IS -- Internal Support											
Program Description:	Public information to media and to County residents											

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
Program No. and Title: 006 LAFCo Staff Support												
	323,167	0	0	0	0	0	0	323,167	0	0	2.0	0
<i>Program Type:</i> Mandated												
<i>Countywide Priority:</i> 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations												
<i>Strategic Objective:</i> EG -- Promote a healthy and growing regional economy and county revenue base through business growth and workforce employability												
<i>Program Description:</i> Provides staff support to LAFCo												
Program No. and Title: 007 Countywide Administration and Budget												
	4,302,334	4,025,757	0	0	0	0	0	267,299	57,692	-48,414	17.9	0
<i>Program Type:</i> Self-Supporting												
<i>Countywide Priority:</i> 5 -- General Government												
<i>Strategic Objective:</i> IS -- Internal Support												
<i>Program Description:</i> Provides countywide central budget review, budget recommendations on programs/policies, and agenda oversight.												
FUNDED	9,464,190	6,892,393	0	0	0	0	0	2,418,395	153,402	0	29.4	0

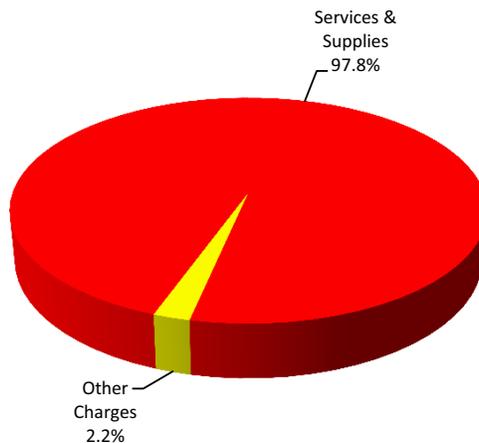
Departmental Structure RIVKAH SASS, DIRECTOR



Financing Sources



Financing Uses



Summary					
Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	9,754,616	1,096,281	1,292,743	1,077,932	1,077,932
Total Financing	10,167,689	1,282,600	1,292,743	1,077,932	1,077,932
Net Cost	(413,073)	(186,319)	-	-	-

PROGRAM DESCRIPTION:

- This Budget Unit provides funding for capital maintenance and related costs at Sacramento County owned Sacramento Public Library Authority branches.
- The Sacramento Public Library Authority (SPLA) provides all public library services in Sacramento County, except the City of Folsom. The County and City of Sacramento established the SPLA as a Joint Powers Authority (JPA) in 1993. The governing board is a 15 member body consisting of five members of the County Board of Supervisors, five members of the Sacramento City Council, two members from Elk Grove, and one member each representing the cities of Citrus Heights and Rancho Cordova, with the remaining member shared by the cities of Galt and Isleton. SPLA funding is provided primarily by a dedicated property tax source and other revenue sources received directly by the SPLA.
- The SPLA provides library services through 28 branches. This County Library Budget provides funding for capital maintenance, capital repairs, preventative maintenance, property insurance, and related costs at the nine SPLA branches owned by the County of Sacramento, which are:
 - Arcade
 - Arden-Dimick
 - Carmichael
 - Fair Oaks
 - North Highlands-Antelope
 - Rancho Cordova (City of Rancho Cordova)
 - Southgate
 - Sylvan Oaks (City of Citrus Heights)
 - Walnut Grove.
 - The other nineteen SPLA branches, including branches located in Courtland, Orangevale, and Rio Linda, and the cities of Sacramento, Elk Grove, Galt and Isleton, are supported by separate SPLA funding sources.

PROGRAM DESCRIPTION (CONT.):

- SPLA provides public library services to all citizens of the County. A broad range of services includes: books, DVD's, reference and information services, inter-branch and inter-library loans, youth and adult literacy, books-by-mail, ethno-cultural services, and special programming for children, teens, and adults. All library branches provide public access to computers and the Internet, including wireless Internet service. Materials in the collection are available in a number of languages and in several different media such as print and electronic. Seventeen locations provide community rooms for use by non-profit groups. The catalog is available 24 hours a day via the Internet at www.saclibrary.org. Reservation and renewal of materials, and sign ups for programs and community rooms can be done on-line.
- As a benefit to SPLA and the community, the Sacramento Public Library Foundation and the Friends of the Sacramento Public Library provide additional funding for various pre-approved programs, projects and materials.
- Under terms of the JPA, funding for construction and maintenance of the county facilities is the responsibility of the County of Sacramento. Capital funding collected through developer fees are accumulated in separate county funds and are only available for construction and renovation of Library facilities and cannot be used for operations.

MISSION:

To provide open access to diverse resources and ideas that inspire learning, promote reading, and enhance community life.

SIGNIFICANT DEVELOPMENTS FOR 2011-12:

- Total circulation of print materials of 7.6 million, a 4.7 percent decrease from Fiscal Year 2010-11 circulation.
- eBook and audio book downloads totaled nearly 209,000, an increase of nearly 40 percent from Fiscal Year 2010-11.
- The Library recorded 4,053,689 visits to its facilities, and database searches increased 355 percent from Fiscal Year 2010-11 to 10.3 million.
- Program attendance was 154,817, a 15 percent increase from Fiscal Year 2010-11.
- Summer Reading registrations increased 15 percent and finishers increased 33 percent from Fiscal Year 2010-11 to Fiscal Year 2011-12.
- Worked on radio frequency identification (RFID) tagging of the library collection, making materials processing easier for staff and making checkout for the public much faster.
- A project serving students at the Isleton Elementary School (River-Delta School District) resulted in 89 percent of the students in the study improving their reading scores at least two grade levels. A grant from the State Library (Library Services and Technology Act, administered by the California State Library) provided funding for this project.
- Operating hours were reduced due to funding reductions from dedicated County and City of Sacramento funding sources for Sacramento Public Library activities and operations.
- The Library launched the I Street Independent Press, a community-based publishing effort, funded by the State Library (Library Services and Technology Act, administered by the California State Library). In the first ten months of operations, more than 2,800 books, representing 43 titles, were printed.

SIGNIFICANT DEVELOPMENTS FOR 2011-12 (CONT.):

- Siding, roofing, and window installation continued at Sylvan Oaks library to correct a long-standing problem with leaks in multiple areas of the building, and a new EV charging station was installed.
- Library facility improvements were made at many branches, including Arden-Dimick, Rancho Cordova, and Walnut Grove.

SIGNIFICANT CHANGES FOR 2012-13:

- eBook use is expected to continue rising, while print circulation is expected to remain level or decrease due to increase in eBook downloads.
- Complete the Rio Linda Branch relocation to a larger 7,600 square foot building on the closed Rio Linda Elementary School campus. The County of Sacramento provided a grant of Tobacco Bond proceeds to fund this project.
- The Library will add text-to-speech devices for blind patrons to hear eBooks. Funding for this project includes a grant received from the California State Library.
- Complete siding, roofing, and window installation at Sylvan Oaks library.
- Funding reductions from dedicated County and City of Sacramento funding sources for Sacramento Public Library activities and operations may continue to impact library hours of operation, purchases of books and other materials, and planned capital improvement requests.

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-13	Schedule 9
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Budget Unit **6310000 - County Library**
 Function **EDUCATION**
 Activity **Library Services**
 Fund **011A - LIBRARY**

Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Fund Balance	\$ 8,821,484	\$ 413,073	\$ 413,073	\$ 186,320	\$ 186,320
Reserve Release	501,625	-	-	-	-
Revenue from Use Of Money & Property	16,192	3,441	5,000	5,000	5,000
Miscellaneous Revenues	828,388	850,537	850,537	873,794	873,794
Residual Equity Transfer In	-	15,549	24,133	12,818	12,818
Total Revenue	\$ 10,167,689	\$ 1,282,600	\$ 1,292,743	\$ 1,077,932	\$ 1,077,932
Reserve Provision	\$ -	\$ 200,000	\$ 200,000	\$ -	\$ -
Services & Supplies	763,093	751,809	919,866	1,054,486	1,054,486
Other Charges	8,991,523	144,472	172,877	23,446	23,446
Total Expenditures/Appropriations	\$ 9,754,616	\$ 1,096,281	\$ 1,292,743	\$ 1,077,932	\$ 1,077,932
Net Cost	\$ (413,073)	\$ (186,319)	\$ -	\$ -	\$ -

2012-13 PROGRAM INFORMATION

BU: 6310000 County Library

Appropriations Reimbursements Federal Revenues State Revenues Realignment Pro 172 Fees Other Revenues Carryover Net Cost Positions Vehicles

FUNDED

Program No. and Title: 001 Capital maintenance and repair funding for Sacramento County owned Sacramento Public Library Authority branches

1,077,932 0 0 0 0 0 0 891,612 186,320 0 0.0 0

Program Type: Mandated

Countywide Priority: 4 -- Sustainable and Livable Communities

Strategic Objective: FO -- Financial Obligation

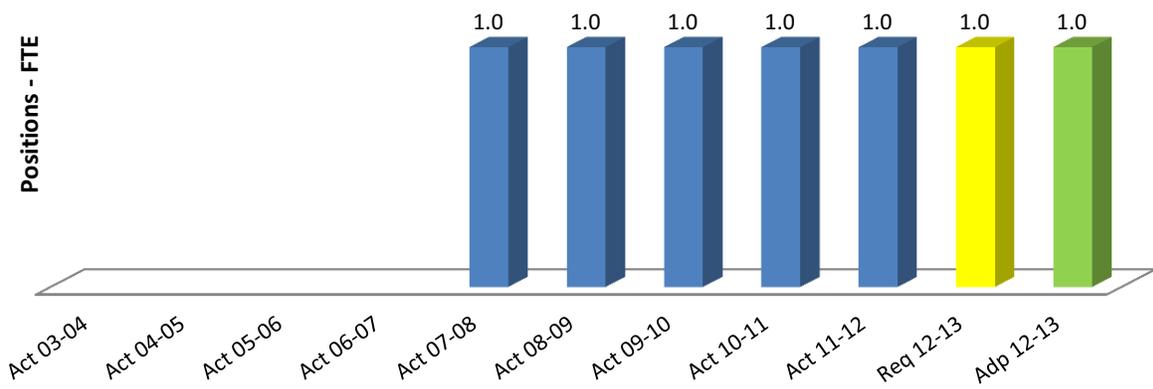
Program Description: The Sacramento Public Library Authority (SPLA) provides public library services to all citizens of the County. This Program, the County Library Budget Unit, provides funding for capital maintenance, capital repairs, preventative maintenance, property insurance and related costs at the nine SPLA branches owned by the County of Sacramento. The other nineteen SPLA branches are supported by separate SPLA funding sources. All community members and many community groups rely on SPLA Library resources. Students, from grade school to college, use library resources for research, homework and a quiet place to study. Teens and children use the Library as a safe public space for after school time for reading, studying or being with their friends. Families use the Library's many programs for reading with their children and promoting literacy. Many people rely on libraries for access to public computers and job search resources. They are able to update their resumes, access resources on how to create a resume, and apply for jobs online through the Library's computer network. Many business people use the Library's extensive wireless network system to access e-mail, and conduct business while away from home.

FUNDED	1,077,932	0	0	0	0	0	0	891,612	186,320	0	0.0	0
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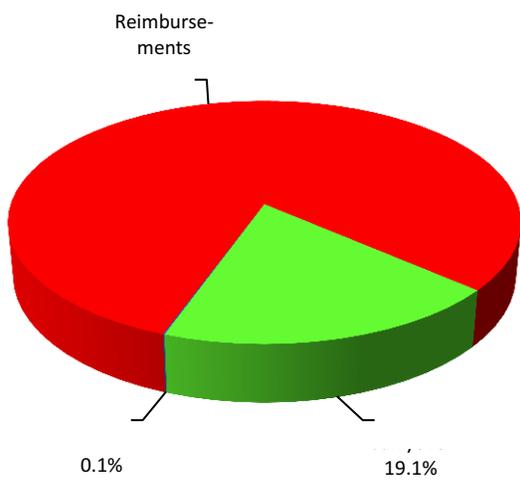
Departmental Structure



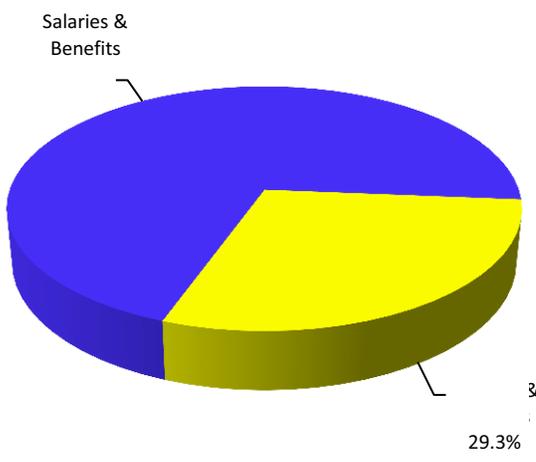
Staffing Trend



Financing Sources



Financing Uses



Summary					
Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	12,531	(1,369)	25,079	49,525	49,525
Total Financing	20,183	46,079	25,079	49,525	49,525
Net Cost	(7,652)	(47,448)	-	-	-
Positions	1.0	1.0	1.0	1.0	1.0

PROGRAM DESCRIPTION:

- The Criminal Justice Cabinet brings together the various institutions of the Sacramento County justice system. The Cabinet is committed to providing the coordinated leadership necessary to establish cohesive public policies that are based on research, evaluation and monitoring of policy decisions and programs. The Cabinet is committed to innovative corrections programs for adult and juvenile offenders. Through a coordinated planning effort, the Cabinet reviews, evaluates and makes policy recommendations on vital criminal justice system issues.
- With the Governor’s passing of public safety realignment legislation in the Fiscal Year 2011-12 budget, Cabinet members now participate, along with members from community based organizations, education, workforce development and the public on the *Community Corrections Partnership* (CCP) committee. The CCP is implementing new programs and services to serve this new population of offenders and the members are committed to ensuring that funds used are consistent with the approved Realignment Plan.

MISSION:

To establish cohesive juvenile and adult criminal justice system policies based on research, evaluation and monitoring of policy decisions and program implementations, to identify deficiencies, and implement plans and programs for change when opportunities present themselves. In addition, communicate and present planning, financial, operational, managerial and programmatic recommendations to the agencies represented on the Cabinet.

GOALS:

- Implement policies and programs to facilitate an efficient and effective criminal justice system.
- Provide collaborative leadership in the planning and implementation of new programs.
- Through a coordinated planning effort, review, evaluate and make policy recommendations on vital criminal justice system issues.

SIGNIFICANT DEVELOPMENTS DURING 2011-12:

- Cabinet staff facilitated a multi-jurisdictional stakeholder group to revise and update the model for the Dependency Drug Court which assists families in the dependency system that have substance abuse issues to provide treatment in order to improve family reunification outcomes.
- The Cabinet participated as one of 12 jurisdictions in the nation as part of the National Criminal Justice Coordinating Council project sponsored by the Justice Management Institute, the Pretrial Management Institute and the National Association of Counties by attending a conference in Pinellas County, Clearwater, Florida.

SIGNIFICANT DEVELOPMENTS DURING 2011-12 (CONT.):

- The Cabinet's Jail Discharge and Community Reentry Taskforce applied for and received \$300,000 from the 2nd Chance Act Grant to implement "Project Renewed Families" over a two-year period. This grant provides substance abuse and mental health treatment and family reunification services to women incarcerated at the Rio Cosumnes Correctional Center.
- The Cabinet's Violation of Probation In Lieu Night Court program received a Challenge Award from the California State Association of Counties which recognized the value of the program in reducing jail overcrowding and saving \$12.6 million over two years for the County and Courts by reducing court appearances through early resolution of cases.
- The Cabinet celebrated its 20th anniversary as a collaborative criminal justice system partnership.
- The Community Corrections Partnership (CCP) was formed and began meeting regularly. The CCP completed the Fiscal Year 2011-12 Realignment Plan in accordance with new legislation, AB 109, which shifted the responsibility for non-violent, non-serious, non-sexual offenders from state prison to county responsibility, effective October 1, 2011.
- In the first nine months of AB 109 implementation, 400 inmates were sentenced to "county jail prison" instead of state prison with sentences ranging from 6 months to 13 years.

SIGNIFICANT CHANGES FOR 2012-13:

- The Cabinet will develop a strategic plan for juvenile housing to address the possibility of the State Division of Juvenile Justice closing and shifting the responsibility of housing long-term sentenced and high-risk juvenile offenders to county responsibility.
- The Community Corrections Partnership (CCP) will issue the second year realignment plan utilizing a state allocation of \$28.5 million and \$1.4 million of carryover funds from Fiscal Year 2011-12.
- The CCP will gather and post statistics through an automated report on county jail prison inmates and post release community supervision probationers
- The CCP will begin to evaluate and measure funded programs for performance outcomes and reductions in recidivism rates.

STAFFING LEVEL CHANGES FOR 2012-13:

Staffing level did not change from the prior fiscal year.

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-13	Schedule 9
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Budget Unit **5750000 - Criminal Justice Cabinet**
 Function **PUBLIC PROTECTION**
 Activity **Judicial**
 Fund **001A - GENERAL**

Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Reserve Release	\$ -	\$ 19,132	\$ 19,132	\$ -	-
Prior Yr Carryover	19,132	5,748	5,748	49,354	49,354
Intergovernmental Revenues	-	21,000	-	-	-
Miscellaneous Revenues	1,051	-	-	-	-
Residual Equity Transfer In	-	199	199	171	171
Total Revenue	\$ 20,183	\$ 46,079	\$ 25,079	\$ 49,525	\$ 49,525
Reserve Provision	\$ 19,132	\$ -	\$ -	\$ -	-
Salaries & Benefits	188,932	168,473	180,496	182,368	182,368
Services & Supplies	10,933	33,292	47,699	68,288	68,288
Interfund Charges	310	3,562	3,563	5,424	5,424
Intrafund Charges	1,581	1,661	1,678	1,802	1,802
Intrafund Reimb	(208,357)	(208,357)	(208,357)	(208,357)	(208,357)
Total Expenditures/Appropriations	\$ 12,531	\$ (1,369)	\$ 25,079	\$ 49,525	\$ 49,525
Net Cost	\$ (7,652)	\$ (47,448)	\$ -	\$ -	-
Positions	1.0	1.0	1.0	1.0	1.0

2012-13 PROGRAM INFORMATION

BU: 5750000 Criminal Justice Cabinet

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: **001 Criminal Justice Cabinet**

257,882	208,357	0	0	0	0	0	171	49,354	0	1.0	0
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Program Type: Self-Supporting

Countywide Priority: 5 -- General Government

Strategic Objective: CJ -- Ensure a fair and just criminal justice system

Program Description: To provide the coordinated leadership necessary to ensure a fair & just criminal justice system. To provide a forum for addressing criminal justice issues & policies on a coordinated basis. To develop programs & policies that provide an efficient and effective criminal justice system.

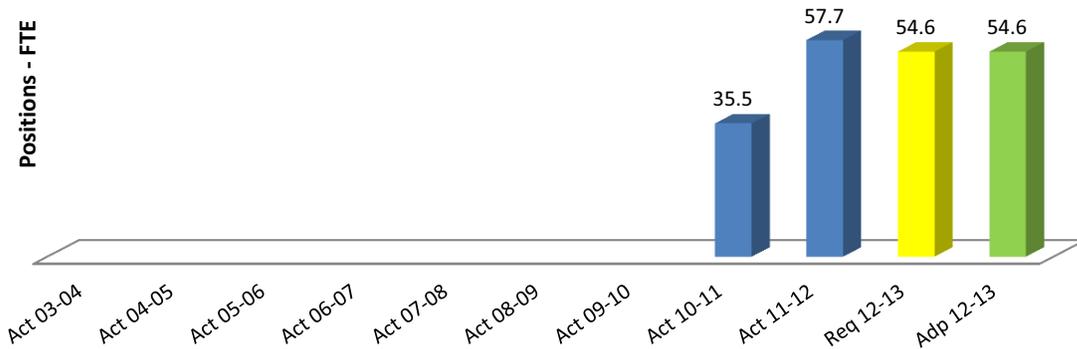
FUNDED	257,882	208,357	0	0	0	0	171	49,354	0	1.0	0
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Departmental Structure

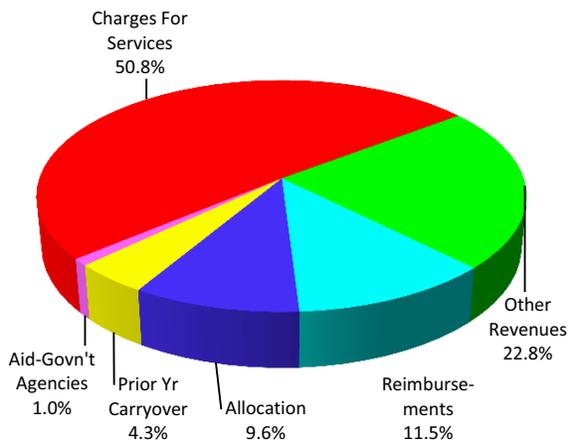
LORI MOSS, DIRECTOR



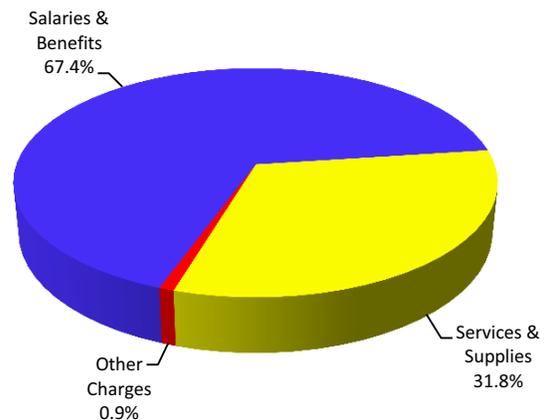
Staffing Trend



Financing Sources



Financing Uses



Summary					
Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	-	7,037,555	9,801,663	9,524,687	9,524,687
Total Financing	-	6,266,393	8,649,477	8,493,287	8,493,287
Net Cost	-	771,162	1,152,186	1,031,400	1,031,400
Positions	0.0	57.7	57.6	54.6	54.6

PROGRAM DESCRIPTION:

The Department of Community Development is composed of the following divisions: Building, Permits and Inspection, County Engineering, Code Enforcement and Planning and Environmental Review

- Building, Permits and Inspection, County Engineering and Code Enforcement – (See Budget Unit 2400000 for description).
- Processes and makes recommendations on all applications for the development of land involving a discretionary action.
- Maintains and updates Sacramento County’s General Plan pursuant to state law mandates.
- Participates and contributes to the creation of the South Sacramento Habitat Conservation Plan, a complex multi-agency effort to streamline regulatory permitting and conserve endangered species.
- Develops master plans for proposed new growth areas as proposed by private development interests while ensuring adequate public outreach and input.
- Prepares corridor plans as a mean of revitalizing existing communities.
- Provides the general public with information, answers and resources concerning development requirements.
- Reviews business licenses and building permits for compliance with zoning requirements.
- Manages the County’s climate change and sustainability programs.
- Implements the provisions of the California Environmental Quality Act (CEQA) and the National Environmental Policy Act as they apply to Sacramento County.
- Prepares and processes environmental documents for private and public projects that require public agency approval.
- Reviews, provides comments, and acts as a clearinghouse of comments provided by other County departments on environmental documents prepared by other jurisdictions.
- Assists County departments in obtaining federal and state regulatory permits.
- Prepares and ensures implantation of mitigation monitoring and reporting programs in accordance with California Public Resources Code and adopted County ordinances.
- Conducts wetland delineations and arborist surveys/reports.
- Seeks, applies for and manages community development related grants.

PROGRAM DESCRIPTION(CONT.):

- Oversees mining activities and monitors compliance with County Codes and State's Surface Mining and Reclamation Act (SMARA) requirements.

MISSION:

Enhance the quality of life for current and future generations and balance their diverse needs by advancing a long term, comprehensive approach to planning while protecting and preserving the natural and man-made environment.

GOALS:

- Promote smart growth and sustainability principles through the implementation of the General Plan, New Growth Area Plans and Commercial Corridor Planning.
- Implement the requirements of CEQA in an objective and unbiased manner.
- Produce clear, concise, objective and legally defensible environmental documents to inform decision makers and general public.
- Formulate reasonable mitigation measures and project alternatives that avoid, minimize, rectify or compensate for adverse impacts to the environment.
- Engage the community early in all aspects of the planning process through community outreach programs, maintenance of the website and neighborhood outreach for development applications.

SIGNIFICANT DEVELOPMENTS DURING 2011-12:

- Board of Supervisors adoption/approval of the following:
 - the County General Plan Update 2030.
 - Fair Oaks Boulevard and the North Watt Corridor Plans.
 - Development Agreement for Easton Place.
 - Ag-Tourism Zoning Code amendments.
 - Entitlements for nine solar facilities and CarMax - a major Auto Dealership enhancing economic development efforts.
 - Zoning Code Amendment to regulate Recycling Facilities and implementation of enforcement program.
- Resolved key issues with the regulatory agencies on the vernal pool component of the conservation strategy for the South Sacramento Habitat Conservation Plan.
- Initiated applications for the Northwest Special Planning Area and Master Plan (formally the Natomas Joint Vision project), for NewBridge Specific Plan, West Jackson Master Plan (formally New Brighton) and the Jackson Township Specific Plan (formally Excelsior Estates).
- In coordination with the County Department of Transportation, completed hearings for the East County Truck Management Plan by the Board of Supervisors.
- Continued work on the Climate Action Plan for County Government Operations.
- Continued work on the Property Assessed Clean Energy (PACE) financing program(s).
- Completed public hearings for the Stoneridge Quarry mining application in eastern Sacramento County.

SIGNIFICANT DEVELOPMENTS DURING 2011-12 (CONT.):

- Increased public front counter hours and reduced response time for public information requests.
- Implemented the new Accela Business License Program, in conjunction with the Department of Finance.
- Initiation of a major update to the Zoning Code and Development User Handbook.
- Completed environmental documents for multiple commercial corridor plans, quarries, solar facilities and the Zinfandel Road Extension.
- Increased availability of on-line environmental forms to project applicants for their information, use and download.
- Increased financial incentives for residential infill projects by negotiating two Agreements with North Highlands and Fulton-El Camino Recreation and Park Districts for Quimby/developer fee credits, valued at \$388,050 in exchange for Prop 1C funds.
- Prepared and submitted grant for Sustainable Communities funding of the Development Code update that included a green parking lot design guidebook.
- Prepared and submitted application that was selected to receive technical and related assistance to advance a transit priority project under a HUD grant.
- Led a multi-departmental and jurisdictional partnership that advances quality, and sustainable community infill development along the Folsom Boulevard Transit Corridor.

SIGNIFICANT CHANGES FOR 2012-13:

- Implement the “one stop shop” permitting program as part of the overall Community Development Department initiative.
- Completion of Public Review Draft of the Zoning Code Update and Development User Handbook and initiation of the public hearing process.
- Board of Supervisors adoption of the Cordova Hills Master Plan including Final Environmental Impact Report certification.
- Continue work on the Growth Area Applications including initiating CEQA analysis as directed by the Board. Projects include: the Northwest SPA and Master Plan in Natomas, NewBridge Specific Plan, West Jackson Master Plan and the Jackson Township Specific Plan.
- Complete the Housing Element Update of the Sacramento County General Plan and begin the hearing process. This includes making a recommendation on an Inclusionary/Affordable Housing Program.
- Board of Supervisors adoption of the Delta Protection Element of the Sacramento County General Plan.
- Conclude the first annual review of the Sacramento County 2030 General Plan.
- Board of Supervisors adoption of the Climate Action Plan for County Government Operations.
- Board of Supervisors adoption of a PACE financing program(s).
- Complete an Administrative Draft of the South Sacramento Habitat Conservation Plan along with a Draft Programmatic 4040 Permit and move forward with preparation of the Environmental Impact Report/Environmental Impact Statement.

SIGNIFICANT CHANGES FOR 2012-13 (CONT.):

- Adoption of a revised Planning Fee Program to simplify the methodology and refine and increase cost estimate accuracy for both planning and environmental review documents.
- Complete implementation and enforcement of the Recycling Facility Ordinance.
- Complete draft final report for Folsom Boulevard Transit Corridor Implementation Plan, the Folsom Boulevard Corridor Plan and Smart Growth Street Project through the Planning Commission and to the Board of Supervisors for adoption including CEQA analysis.

STAFFING LEVEL CHANGES FOR 2012-13

Administrative additions, deletions and/or reclassifications resulting in a decrease in positions consist of the following:

Deleted Positions:

Environmental Program Manager 2.....	1.0
Planner level 2.....	0.1
Assistant Environmental Analyst	<u>2.0</u>
Total	3.1

PERFORMANCE MEASURES:

STRATEGIC PRIORITY: Sustainable and Livable Communities						
STRATEGIC OBJECTIVES	OUTCOMES	PERFORMANCE MEASURES	Actual 2010/11	Target 2011/12	Actual 2011/12	Target 2012/13
Achieve a high degree of public satisfaction with the quality, timeliness of responses, and coordination of county services to neighborhoods	Timely processing of Applications	Percentage of staff reports completed within 60 days of receipt from Environmental Review and Assessment	50%	70%	55%	70%
	Timely response to inquiries and requests for services	Percentage of calls and complaints responded to within 1 to 5 business days	100%	100%	100%	100%
Develop and sustain livable and attractive neighborhoods	Technically correct and adequate environmental documents produced in a timely and cost effective manner	Actual costs for Negative Declarations not to exceed estimated costs by more than 20%	84%	85%	87%	85%
		Estimated costs for Negative Declarations not to exceed actual costs by more than 20%	87%	85%	87%	85%
		Private project Negative Declarations released within target date – 120 days to complete the document	95%	90%	93%	90%
		Private project Exemptions released within target date – 7 day to complete the document	100%	90%	100%	90%
	Increase Open Space acreage within the County	Number of acres of open space permanently protected within the County*	36 acres	200 acres	93 acres	200 acres

*The new amount of open space lands permanently protected (e.g. via easements on private property or in nature preserves) was lower than in prior years generally due to mitigation associated with private development activities. However, despite a lower rate of increase, additional lands were protected for their long-term habitat and agricultural values.

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-13	Schedule 9
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Budget Unit **5720000 - Department of Community Planning and Development**
 Function **PUBLIC PROTECTION**
 Activity **Other Protection**
 Fund **001A - GENERAL**

Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Prior Yr Carryover	\$ -	\$ 319,279	\$ 319,279	\$ 466,443	\$ 466,443
Licenses, Permits & Franchises	-	16,502	312,267	556,434	556,434
Intergovernmental Revenues	-	115,623	819,161	103,368	103,368
Charges for Services	-	4,940,530	5,854,718	5,467,518	5,467,518
Miscellaneous Revenues	-	847,814	1,267,408	1,861,310	1,861,310
Residual Equity Transfer In	-	26,645	76,644	38,214	38,214
Total Revenue	\$ -	\$ 6,266,393	\$ 8,649,477	\$ 8,493,287	\$ 8,493,287
Salaries & Benefits	\$ -	\$ 6,151,427	\$ 7,508,457	\$ 7,253,714	\$ 7,253,714
Services & Supplies	-	1,841,352	3,278,445	2,870,222	2,870,222
Other Charges	-	32,442	89,044	93,040	93,040
Interfund Reimb	-	(745,971)	(831,389)	(429,000)	(429,000)
Intrafund Charges	-	339,136	585,957	549,810	549,810
Intrafund Reimb	-	(580,831)	(828,851)	(813,099)	(813,099)
Total Expenditures/Appropriations	\$ -	\$ 7,037,555	\$ 9,801,663	\$ 9,524,687	\$ 9,524,687
Net Cost	\$ -	\$ 771,162	\$ 1,152,186	\$ 1,031,400	\$ 1,031,400
Positions	0.0	57.7	57.6	54.6	54.6

2012-13 PROGRAM INFORMATION

BU: 5720000 Department of Community Planning and Development

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
Program No. and Title:	<u>001 Office of Director</u>											
	642,266	425,046	0	0	0	0	0	217,220	0	0	4.0	0
Program Type:	Self-Supporting											
Countywide Priority:	1 -- Flexible Mandated Countywide/Municipal or Financial Obligations											
Strategic Objective:	IS -- Internal Support											
Program Description:	Provides for departmental management and oversight, budgetary, accounting and executive secretarial functions.											
Program No. and Title:	<u>002 Application Processing</u>											
	1,534,309	0	0	0	0	0	725,770	622,725	51,125	134,689	8.7	0
Program Type:	Mandated											
Countywide Priority:	4 -- Sustainable and Livable Communities											
Strategic Objective:	C1 -- Develop and sustain livable and attractive neighborhoods and communities											
Program Description:	Develops staff reports for private development applications. Activities include researching and analyzing the requests, field checks, responding to public information requests regarding pending projects, internal inquires from other county agencies and departments, attending Community Planning Advisory Council (CPAC) meetings, attending Project Review Committee (PRC), Subdivision Review Committee (SRC) meetings and attending public hearings as required. This program includes maintenance and amendments to the zoning code.											
Program No. and Title:	<u>003 Growth Area Plans</u>											
	708,247	0	0	0	0	0	0	708,247	0	0	2.9	0
Program Type:	Self-Supporting											
Countywide Priority:	4 -- Sustainable and Livable Communities											
Strategic Objective:	C1 -- Develop and sustain livable and attractive neighborhoods and communities											
Program Description:	Privately funded activities related to creating new communities. Relates to new growth identified in the adopted 2030 General Plan.											
Program No. and Title:	<u>004 Business Licensing Review and Inspection</u>											
	388,053	388,053	0	0	0	0	0	0	0	0	2.1	1
Program Type:	Self-Supporting											
Countywide Priority:	1 -- Flexible Mandated Countywide/Municipal or Financial Obligations											
Strategic Objective:	EG -- Promote a healthy and growing regional economy and county revenue base through business growth and workforce employability											
Program Description:	Provides for the review of business license applications and renewals to determine consistency with the County Code and Zoning Code.											

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<i>Program No. and Title: 005 Open Space / South Sacramento Habitat Conservation Plan</i>												
	162,368	0	0	0	0	0	162,368	0	0	0	0.8	0
<i>Program Type:</i>	Discretionary											
<i>Countywide Priority:</i>	4 -- Sustainable and Livable Communities											
<i>Strategic Objective:</i>	C1 -- Develop and sustain livable and attractive neighborhoods and communities											
<i>Program Description:</i>	Implements ordinances such as those for Swainson's Hawk and Wetlands related to open space, agriculture, habitat and recreation. The focus remains on completion and approval of the South Sacramento Habitat Conservation (SSHCP) and related 404 permit streamlining process, including publication in the Federal Register, contract administration, and outreach to stakeholders and the public.											
<hr/>												
<i>Program No. and Title: 006 General Plan Update Implementation</i>												
	785,873	0	0	0	0	0	107,681	482,977	0	195,215	3.5	0
<i>Program Type:</i>	Mandated											
<i>Countywide Priority:</i>	1 -- Flexible Mandated Countywide/Municipal or Financial Obligations											
<i>Strategic Objective:</i>	C1 -- Develop and sustain livable and attractive neighborhoods and communities											
<i>Program Description:</i>	Produced the 2030 General Plan which was adopted by the Board in November 2011. Perform minimal mandated implementation activities, such as annual housing report required for the County. Responses to State Department of Finance housing surveys with fiscal implications, County Capital Improvement Program (CIP) review, County responses to Local Agency Formation Commission (LAFCO) activities, and Board and public inquiries with General Plan Policy implications. Continue working on the State-mandated Housing Element consistent with State-mandated schedule.											
<hr/>												
<i>Program No. and Title: 007 Commercial Corridor Planning</i>												
	332,675	0	0	0	0	0	0	332,675	0	0	1.2	0
<i>Program Type:</i>	Self-Supporting											
<i>Countywide Priority:</i>	4 -- Sustainable and Livable Communities											
<i>Strategic Objective:</i>	C1 -- Develop and sustain livable and attractive neighborhoods and communities											
<i>Program Description:</i>	Planning efforts on corridor plans and special planning areas.											
<hr/>												
<i>Program No. and Title: 008 Plan Check</i>												
	288,317	0	0	0	0	0	288,317	0	0	0	1.6	0
<i>Program Type:</i>	Self-Supporting											
<i>Countywide Priority:</i>	4 -- Sustainable and Livable Communities											
<i>Strategic Objective:</i>	C1 -- Develop and sustain livable and attractive neighborhoods and communities											
<i>Program Description:</i>	Review of all building permits and improvement plans for compliance with Zoning Code requirements.											
<hr/>												
<i>Program No. and Title: 009 Aggregate Resources Management</i>												
	305,985	0	0	0	0	0	0	305,985	0	0	1.0	0
<i>Program Type:</i>	Self-Supporting											
<i>Countywide Priority:</i>	1 -- Flexible Mandated Countywide/Municipal or Financial Obligations											
<i>Strategic Objective:</i>	EG -- Promote a healthy and growing regional economy and county revenue base through business growth and workforce employability											
<i>Program Description:</i>	Management of all general Zoning Codes and General Plan revisions related to mining.											

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<hr/>												
Program No. and Title:	<u>010 Public Information / Front Counter</u>											
	396,456	0	0	0	0	0	0	0	0	396,456	2.0	0
Program Type:	Discretionary											
Countywide Priority:	4 -- Sustainable and Livable Communities											
Strategic Objective:	C1 -- Develop and sustain livable and attractive neighborhoods and communities											
Program Description:	Provide public information and staffing of application processing public counter.											
<hr/>												
Program No. and Title:	<u>011 Neighborhood Services</u>											
	960,534	429,000	0	0	0	0	0	119,973	106,521	305,040	4.0	0
Program Type:	Self-Supporting											
Countywide Priority:	4 -- Sustainable and Livable Communities											
Strategic Objective:	C1 -- Develop and sustain livable and attractive neighborhoods and communities											
Program Description:	Neighborhood Services Division provides services to the unincorporated areas of the county. The North Area Neighborhood Service Center is a one stop center bringing County services to 150,000 residents of Antelope, Arden Arcade, North Highlands, Rio Linda, Elverta, Foothills Farms and North Natomas. Residents can obtain services including a pet license, building permits, planning and zoning information, code compliance, traffic control, fire inspection, neighborhood services and utility payment collections. The East Area Neighborhood Services Center is a one stop center bringing County services to communities of Orangevale, Fair Oaks, Carmichael, Butterfield-Riviera East, Gold River and Mather. Residents can obtain services including a pet license, building permits, planning and zoning information, code compliance, traffic control, fire inspection, neighborhood services, certified copies of birth, death and marriage certificates and utility payment collection.											
<hr/>												
Program No. and Title:	<u>012 Sustainability Program</u>											
	207,291	0	64,388	0	0	0	0	142,546	357	0	1.0	0
Program Type:	Self-Supporting											
Countywide Priority:	1 -- Flexible Mandated Countywide/Municipal or Financial Obligations											
Strategic Objective:	C1 -- Develop and sustain livable and attractive neighborhoods and communities											
Program Description:	Management of County sustainability programs.											
<hr/>												
Program No. and Title:	<u>013 Infill Coordination</u>											
	233,582	0	38,980	0	0	0	0	194,502	100	0	1.0	0
Program Type:	Self-Supporting											
Countywide Priority:	4 -- Sustainable and Livable Communities											
Strategic Objective:	C1 -- Develop and sustain livable and attractive neighborhoods and communities											
Program Description:	Infill Coordinator provides support to Municipal Services Agency and other county departments. Provides coordination, and project management between MSA departments and other entities both within and outside the County when dealing with infill incentives, implementation and development projects.											

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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Program No. and Title: 014 Environmental Review and Assessment

	3,820,830	0	0	0	0	0	0	3,512,490	308,340	0	20.8	0
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Program Type: Mandated

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: C1 -- Develop and sustain livable and attractive neighborhoods and communities

Program Description: The division implements the provisions of the California Environmental Quality Act (CEQA) as they apply to Sacramento County and provides the following services: prepares and processes environmental documents for all projects initiated by various county departments and for all projects initiated by the private sector that require discretionary approval by Sacramento County; implements mitigation monitoring and reporting program requirements for approved projects; reviews environmental documents by other departments of the County.

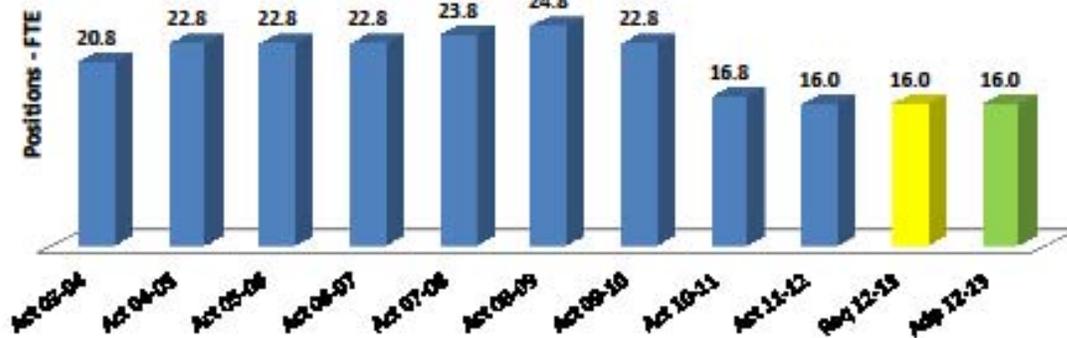
FUNDED	10,766,786	1,242,099	103,368	0	0	0	1,284,136	6,639,340	466,443	1,031,400	54.6	1
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Departmental Structure

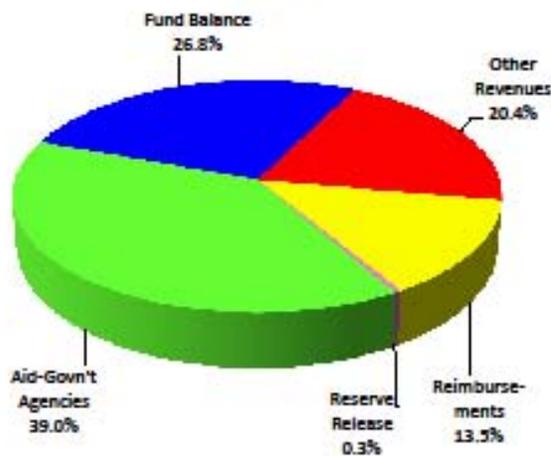
NAV S. GILL, ASSISTANT COUNTY EXECUTIVE



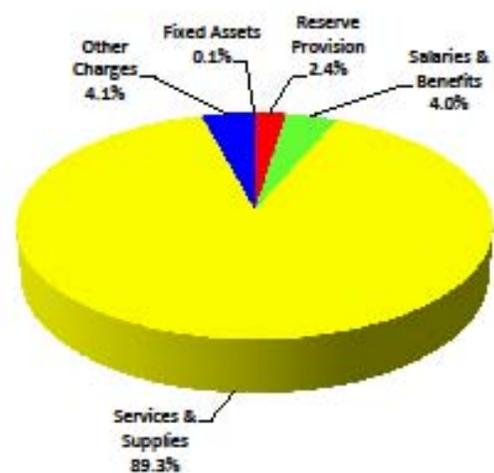
Staffing Trend



Financing Sources



Financing Uses



Summary					
Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	25,460,615	19,998,938	41,625,657	44,533,496	44,533,496
Total Financing	37,517,125	32,559,897	41,625,657	44,533,496	44,533,496
Net Cost	(12,056,510)	(12,560,959)	-	-	-
Positions	16.8	16.0	16.0	16.0	16.0

PROGRAM DESCRIPTION:

- The Office of Economic Development and Marketing oversees and is responsible for economic development matters within the County including, but not limited to, economic development issues in the following areas: the operation of the County’s Business Environmental Resource Center (BERC), and activities related to the redevelopment of the former McClellan and Mather air force bases. The Office is also responsible for marketing efforts of the County and oversight of Neighborhood Services.
- The Office is responsible for administering Sacramento County’s economic development and job creation and retention programs. These programs focus on business development, retention and attraction; and attraction of key sales, property, transient occupancy and utility user tax revenue generators. The Office is also actively engaged with revitalization of various commercial corridors in the County; working with other organizations in the promotion of sports, tourism and the arts; and providing support to the Assistant County Executive in negotiations with cities, special districts, and others on matters associated with the Local Agency Formation Commission.
- General economic development activities promote a sustainable community and have resulted in increased General Fund revenues, including sales and property tax from projects within the major commercial corridors, as well as job growth. The Economic Development Special Projects fund provides assistance to County departments, governmental and quasi-governmental entities, and public and private interests to support economic development projects as approved by the Board of Supervisors.

Neighborhood Services:

- Provides County and Municipal services directly to communities through the North and East Service Centers with a focus on exceptional customer service and a one-stop shop approach.
- Improves communication between County of Sacramento agencies and departments and the residents, associations, businesses and stakeholders in the unincorporated areas of Sacramento County by disseminating information in an efficient, cost effective and timely manner.
- Engages, informs and educates residents, associations, businesses and stakeholders on how to resolve issues in their communities.
- Partners with the local small business community to improve economic health and vitality.
- Participates in activities focused on neighborhood and community building.

PROGRAM DESCRIPTION (CONT.):**Neighborhood Services (cont.):**

- Coordinates with multiple departments and agencies to resolve issues in communities.
- Assists in developing and supporting business/civic/neighborhood links and associations as the basis for ongoing community improvement and sustainability.

MISSION:**Office of Economic Development and Marketing:**

- Maintain and promote economic prosperity and improve the quality of life in the County and the region.

Neighborhood Services:

- Assist with improving the physical, social and economic health of communities by:
 - Establishing the neighborhood associations as the primary vehicle for information distribution, feedback and communication.
 - Building consensus, and developing resident cohesiveness, unity, self-reliance and determination.
 - Helping to organize, develop, and empower neighborhoods, and serving as an advocate for involvement in the decision making process.
 - Providing support to the local small business community to improve economic health and vitality.
 - Proactively educating and engaging residents in code compliance efforts.

GOALS:**Office of Economic Development and Marketing:**

- Continuously support economic growth and prosperity in a changing region through cooperative relationships with local community groups, private businesses and other governmental agencies.
- Continue the successful reuse activities of Mather and McClellan.
- Continue to provide environmental assistance to hundreds of businesses.
- Revitalize the County's Commercial Corridors.
- Promote tourism, the Arts and amateur sports development in the County.

Neighborhood Services:

- Increase the number of newly formed or newly identified Neighborhood Associations, Business Associations, or Community Associations annually.
- Improve dissemination of information to residents, and enhance communication between communities and the County.
- Continue expansion of the Community Service Center program. Expand offered services with County departments, increasing the level of service to the community.
- Partner with residents and businesses to enhance quality of life in their neighborhoods and communities by addressing issues related to, but not limited to: neighborhood blight, weed abatement, illegal dumping, neighborhood traffic, road issues, and community identity projects.

SIGNIFICANT DEVELOPMENTS DURING 2011-12:**General Economic Development:**

- Worked with Advanced Call Center Technologies to retain and expand its data center facilities creating over 2,000 high quality jobs, creating capital investment and increasing County revenue.
- Continued business retention and outreach through the Arden Arcade Business Walk.
- Worked with local agricultural producers to support direct sales and revenue streams.
- Expanded Enterprise Zone to further provide economic incentives to companies locating or expanding in Sacramento County.
- Worked on Sacramento Enterprise Zone marketing through the Industrial Broker Outreach Event and a series of workshops through Venture Capital Entrepreneurship.
- Provided Siemens permitting assistance support on expansion of their Sacramento manufacturing facilities.
- Supported capital investment and job creation by providing 253 Sewer Credits to 35 businesses locating or expanding in the unincorporated area.
- Provided support to new Chrysler dealership on Fulton Avenue.
- Provided support to development and opening of new Mercedes dealership located on Howe Avenue and Alta-Arden.
- Provided development support to Total Wine's first retail outlet in Sacramento, on Arden Way.
- Worked on business retention and outreach in the South Sacramento community through the Franklin Boulevard Business Walk.

Mather:

- Initiated preparation of documents supporting transfer of property and facilities for education uses from the US Air Force to the Sacramento County Office of Education.
- Received Mather Biological Opinion from the U.S. Fish and Wildlife Service in connection with the transfer of the remaining 4,500 acres of property from the Air Force to the County.
- Completed design of Phase 1 of the Zinfandel Sanitary Sewer.
- Completed construction of Zinfandel Drive roadway and utility improvements.
- Held the 1st Annual Mather Tenant mixer. The event was attended by over 150 local Mather Field tenants and owners.

McClellan:

- Initiated preparation of documents supporting transfer of property and facilities for education and museum uses from the US Air Force to the Twin Rivers Unified School District, Los Rios Community College District, and the Aerospace Museum of California.
- Worked with Sacramento Area Council of Governments (SACOG) and Sacramento County Airport System on the McClellan Airport Land Use Compatibility Plan (ALUCP) update project. The purpose of the ALUCP update is to establish appropriate planning boundaries and land use compatibility standards for McClellan airport.
- Worked with McClellan Business Park and regulatory agencies to implement remedial activities on properties associated with the second Early Transfer with Privatized Remediation Project.

SIGNIFICANT DEVELOPMENTS DURING 2011-12 (CONT.):**McClellan (cont.):**

- Worked with McClellan Business Park, the US Air Force and regulatory agencies to secure funding and implement remediation documentation to expedite the third early property transfer and environmental cleanup ahead of US Air Force schedules using privatized remediation. These actions support the transfer of 528 acres of property for development activities.
- Completed design of McClellan Gateway 5A project, which will improve circulation to commercial and industrial properties on Dudley Boulevard in McClellan Park Airfield Industrial Area.
- Worked with Sacramento Area Sanitation District (SASD), Sacramento Regional County Sanitation District (SRCSA) and McClellan Business Park to finalize agreement for funding and construction of sewer infrastructure serving McClellan Business Park and adjacent development. The completed sewer infrastructure will support the continued development and marketing of McClellan Park to prospective businesses and, in particular, marketing to potential manufacturing companies.
- Initiated a condition assessment on McClellan Airfield capital facilities including runways, taxiways, lights, signs, and navigation aids. The assessment will support estimating and planning for future costs for Airfield capital improvements and operations.

BERC:

- Provided 1,096 free and confidential consultations to local businesses with compliance and regulatory issues.
- Coordinated and sponsored the 5th Annual Sacramento Area Sustainable Business Awards and Expo.
- Certified 375th business in the Sacramento area as sustainable through BERC's Sustainable Business Program.
- Rebranded Sustainable Business Program with a new logo.
- Partnered with City of Roseville and other cities in Placer County to extend the Sacramento Area Sustainable Business Program to their jurisdictions.
- Participated in "Business Walk" events coordinated or sponsored by the County of Sacramento, City of Sacramento Economic Development, and Sacramento Metro Chamber.
- Assisted the Sacramento Regional County Sanitation District with conducting outreach to dental community on mercury reduction.
- Participated with City of Sacramento's "Greenwise Initiative" on both the Energy Committee and Solid Waste/Recycling Committee.
- Redesigned BERC's website.

Neighborhood Services:

- Formed or identified 30 new Neighborhood Associations, Business Associations, and Community Associations.
- Continued working with the Orangevale business community on the Greenback Lane Orangevale Envisions (GLOVE) committee to implement their vision document and update this segment of the Greenback Lane SPA.

SIGNIFICANT DEVELOPMENTS DURING 2011-12 (CONT.):**Neighborhood (cont.):**

- Continued working with Fair Oaks Village Enhancement Committee (FOVEC) on implementation of the strategic plan and vision.
- Increased visits to 28,596 at the two Neighborhood Service Centers, a six percent increase from the previous fiscal year.
- Continued to provide excellent customer service at the North and East Neighborhood Service Centers.
- Reduced number of Neighborhood Service Areas from three to two.
- Chaired multi-departmental Permit Operations Group.
- Participated in North Watt Community Clean-Up effort.
- Participated in the North Highlands Jubilee.
- Fostered community identity by supporting second successful year of the community driven Orangevale Farmer's Market.
- Facilitated completion of the Fair Oaks Donor Plaza Project.

SIGNIFICANT CHANGES FOR 2012-13:**General Economic Development:**

- Work with automotive retail industry to develop new automotive dealerships within the unincorporated portion of Sacramento County.
- Provide support to Kuni dealership located on Fulton and El Camino.
- Provide ongoing assistance for projects in commercial corridors that the County is in process of revitalizing.
- Work with local grape growers and the winery industry on winery development and agricultural tourism in the unincorporated area.
- Continue to work on developing economic participation terms for a Development Agreement to support a large scale transit oriented urban village development.
- Continue providing permitting assistance to SMUD on their new East Campus Operation Center.
- Collaborate with Sacramento Employment and Training Agency and Sacramento Area Commerce and Trade Organization to provide Advanced Call Center Technologies with qualified employees for its new call center.
- Support Planning in creation of updated zoning code to support business retention, attraction and expansion efforts.
- Work with independent retailers and brokerage community to place businesses within existing vacant space.
- Support marketing and branding of the County through development of marketing collateral, websites and other outlets.
- Work with Metro Air Park property owners to position the business park for vertical development.

SIGNIFICANT CHANGES FOR 2012-13 (CONT.):**Mather:**

- Receive Programmatic Environmental Impact Statement from US Army Corps of Engineers supporting 1,200 acres of development in South Mather. Complete transfer of the remaining 4,500 acres from the Air Force to the County.
- Complete the Wetlands Management Plan for the proposed Mather wetlands preserve comprising an estimated 1,272 acres and select a firm for the role of Mather Preserve manager.
- Record a conservation easement for a 1,272 acre wildlife preserve.
- Complete design of the southern portion of Zinfandel Drive roadway and utility infrastructure that will support future development, capital investment, and job creation in the South Mather area. Complete design and begin construction of the Femoyer Street renovation and widening project. This joint County - City of Rancho Cordova project will tie Femoyer Street into International Drive and support investment and job creation in Mather Commerce Center properties.

McClellan:

- Complete the McClellan Airport Land Use Compatibility Plan (ALUCP) update project.
- Begin Gateway 5A construction to improve circulation to commercial and industrial properties on Dudley Boulevard in McClellan Park Airfield Industrial Area.
- Complete McClellan Airfield Condition Assessment. The assessment results will be used to update the McClellan Airfield Capital Improvement Plan and associated financing and operating plans.
- Maintain efforts with McClellan Business Park and the US Air Force to secure funding and implement remediation activities to expedite property transfer and environmental cleanup ahead of US Air Force schedules using privatized remediation. These actions accelerate property transfers supporting economic development activity at McClellan Park.
- Continue working with McClellan Business Park, the US Environmental Protection Agency and State Agencies on remediation efforts connected with the 545 acre and 528 acre Early Transfer with Privatized Remediation projects.

BERC:

- Provide over 500 free and confidential consultations to local businesses with compliance and regulatory issues.
- Continue partnership agreement with the Sacramento Metro Chamber. Present the Sixth Annual Sacramento Area Sustainable Business Awards & Expo.
- Certify 500th business in the Sacramento area as sustainable through BERC's Sustainable Business Program.
- Assist the Sacramento Regional County Sanitation District with conducting outreach to dental community on mercury reduction.
- Continue to partner with City of Roseville and other cities in Placer County to extend the Sacramento Area Sustainable Business Program to their jurisdictions.

SIGNIFICANT CHANGES FOR 2012-13 (CONT.):**BERC (cont.):**

- Participate in “Business Walk” events coordinated or sponsored by the County of Sacramento, City of Sacramento Economic Development, and Sacramento Metro Chamber.

Neighborhood Services:

- Continue to work with the Orangevale business community on the Greenback Lane Orangevale Envisioning (GLOVE) committee to implement their vision document and update this segment of the Greenback Lane SPA.
- Develop design standards for the Old Orangevale Business District.
- Foster community identity by supporting third successful year of the community driven Orangevale Farmer’s Market.
- Continue to work with Fair Oaks Village Enhancement Committee (FOVEC) on implementation of the strategic plan and vision.
- Continue to work with the Rio Linda - Elverta Visions Task Force in the implementation of the community driven Rio Linda Visions Plan.
- Continue working on Handbook for North Highlands Development Code.
- Complete Freedom Park Drive street improvement project.
- Continue to foster economic and community development along the Watt Avenue corridor.
- Continue to provide excellent customer service at the two Neighborhood Service Centers.
- Initiate the first step in implementation of the Rio Linda Elverta Visions Plan through an amended SPA for downtown Rio Linda.

STAFFING LEVEL CHANGES FOR 2012-13:

The approved Fiscal Year 2011-12 staffing level for Budget Unit 3870000 of 16 positions did not change in Fiscal Year 2012-13. However, 1.0 FTE vacant Business Citizen Assistance Representative Level 2 position was reallocated to 1.0 FTE Economic Development and Marketing Director.

FUND BALANCE CHANGES FOR 2011-12:

Approved fund balance for Fiscal Year 2011-12 of \$11,977,114 increased by \$1,822,686 to \$13,799,800 for Fiscal Year 2012-13 to adjust for actual expenditures and revenues in Fiscal Year 2011-12.

PROFORMANCE MEASURES:

ECONOMIC DEVELOPMENT

STRATEGIC PRIORITY: Economic Growth						
STRATEGIC OBJECTIVE	OUTCOMES	PERFORMANCE MEASURES	Actual 2010/11	Target 2011/12	Actual 2011/12	Target 2012/13
Promote a healthy and growing regional economy and county revenue base through business growth, quality, job creation, and workforce employability.	New and existing businesses are attracted, relocated, retained and expanded.	Number of business licenses in Sacramento County.	21,845	22,100	22,419	22,650

Weak economic conditions and high unemployment continue to impact County revenue and economic growth. Business license growth, among other economic indicators, continues to reflect a regional economy impacted by furloughs and downturns in construction and other former high performing industry sectors.

PROFORMANCE MEASURES:

NEIGHBORHOOD SERVICES

STRATEGIC PRIORITY: Sustainable and Livable Communities						
STRATEGIC OBJECTIVE	OUTCOMES	PERFORMANCE MEASURES	Actual 2010/11	Target 2011/12	Actual 2011/12	Target 2012/13
Achieve a high degree of public satisfaction with the quality, timeliness of responses, and coordination of County services to neighborhoods	Timely response to requests for services	Percentage of service area issues and complaints responded to within 1 to 2 business days	100%	100%	100%	100%
	Customer satisfaction with the coordination of County services in the community	Percentage of responses on random surveys conducted at service centers that are satisfaction level 4 or higher based upon a rating scale from 1 to 5, with 5 being the highest level of satisfaction	90%	95%	95%	95%
Promote opportunities for civic involvement	Increase participation at the local level by supporting the development of neighborhood associations	Number of neighborhood associations listed/registered with the County	113	117	143	148
	Increase communication and information distribution to residents/communities increasing awareness of County projects, happenings and contacts for service	Number of community members/groups on service area distribution lists	2,575	2,833	2,696	2,966

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-13	Schedule 9
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Budget Unit **3870000 - Economic Development**
 Function **GENERAL**
 Activity **Promotion**
 Fund **020A - ECONOMIC DEVELOPMENT**

Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Fund Balance	\$ 12,999,602	\$ 11,977,114	\$ 11,977,114	\$ 13,799,800	\$ 13,799,800
Reserve Release	-	2,300,000	2,300,000	178,710	178,710
Licenses, Permits & Franchises	42,534	-	34,288	73,106	73,106
Revenue from Use Of Money & Property	2,880,583	3,923,847	3,532,098	3,386,051	3,386,051
Intergovernmental Revenues	11,438,413	7,161,098	15,870,146	20,061,835	20,061,835
Charges for Services	36,621	10,489	10,000	-	-
Miscellaneous Revenues	8,023,277	7,097,126	7,809,482	6,930,148	6,930,148
Other Financing Sources	2,096,095	82,695	85,001	103,846	103,846
Residual Equity Transfer In	-	7,528	7,528	-	-
Total Revenue	\$ 37,517,125	\$ 32,559,897	\$ 41,625,657	\$ 44,533,496	\$ 44,533,496
Reserve Provision	\$ 3,500,000	\$ 1,664,380	\$ 1,664,380	\$ 1,250,000	\$ 1,250,000
Salaries & Benefits	2,208,489	1,944,602	2,101,268	2,082,536	2,082,536
Services & Supplies	19,700,968	16,330,980	35,306,239	39,139,485	39,139,485
Other Charges	134,084	125,405	2,583,770	2,121,475	2,121,475
Equipment	-	23,570	60,000	30,000	30,000
Interfund Charges	7,072	-	-	-	-
Interfund Reimb	(90,000)	(90,000)	(90,000)	(90,000)	(90,000)
Intrafund Charges	4,249,388	5,020,304	8,048,324	6,838,966	6,838,966
Intrafund Reimb	(4,249,386)	(5,020,303)	(8,048,324)	(6,838,966)	(6,838,966)
Total Expenditures/Appropriations	\$ 25,460,615	\$ 19,998,938	\$ 41,625,657	\$ 44,533,496	\$ 44,533,496
Net Cost	\$ (12,056,510)	\$ (12,560,959)	- \$	- \$	-
Positions	16.8	16.0	16.0	16.0	16.0

2012-13 PROGRAM INFORMATION

BU: 3870000 Economic Development

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: 001 General Economic Development

709,428	726,574	0	0	0	0	0	1,128,846	-1,145,992	0	3.0	0
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Program Type: Self-Supporting

Countywide Priority: 4 -- Sustainable and Livable Communities

Strategic Objective: EG -- Promote a healthy and growing regional economy and county revenue base through business growth and workforce employability

Program Description: This program engages in general economic development and job creation and retention programs including: business development, retention and attraction; attraction of key sales, property, transient occupancy and utility users tax revenue generators; involvement with regional and local partnerships and programs; promotion of sports, tourism, and the arts; and commercial corridor revitalization. These activities promote a sustainable community and have resulted in increased General Fund revenues and job growth. This program provides support to the Assistant County Executive in negotiations with cities, special districts, and others on matters associated with the Local Agency Formation Commission. Due to extraordinary issues with the economy and the County's budget, the program has aggregated non-General Fund financing sources to maintain a minimal level of ongoing core program services in Fiscal Year 2012-13. This approach was taken in the three prior fiscal years and will be taken in Fiscal Year 2012-13 to allow the annual General Fund transfer to be used to meet other critical county needs in Fiscal Year 2012-13.

Program No. and Title: 002 Economic Development Special Projects Fund

21,869	0	0	0	0	0	0	0	21,869	0	0.0	0
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Program Type: Self-Supporting

Countywide Priority: 4 -- Sustainable and Livable Communities

Strategic Objective: EG -- Promote a healthy and growing regional economy and county revenue base through business growth and workforce employability

Program Description: This program administers the County's Economic Development Special Projects fund. This fund provides financial assistance to county departments, governmental and quasi-governmental entities, and public and private interests to support economic development projects as approved by the Board of Supervisors. Funding for this program is separate and distinct from Program 001. This program has promoted a sustainable community and resulted in increased General Fund revenues and job growth. In previous years there had been a transfer of County General Fund revenue to this fund. For a period of time this transfer was \$1.5 million annually. This fund did not receive a transfer of County General Fund revenue in Fiscal Year 2009-10, Fiscal Year 2010-11, or Fiscal Year 2011-12. No revenue is being requested in Fiscal Year 2012-13 which limits the services in this program in Fiscal Year 2012-13 to completing approximately \$20,000 in projects and activities approved prior to Fiscal Year 2012-13 that are underway but not complete yet. This approach has allowed the annual General Fund transfer to be used to meet other critical County needs in the past three fiscal years, and it will allow the annual General Fund transfer to be used to meet other critical County needs in Fiscal Year 2012-13.

Program No. and Title: 003 McClellan

35,616,098	1,448,146	20,051,835	10,000	0	0	0	7,836,760	6,269,357	0	3.0	1
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Program Type: Self-Supporting

Countywide Priority: 4 -- Sustainable and Livable Communities

Strategic Objective: EG -- Promote a healthy and growing regional economy and county revenue base through business growth and workforce employability

Program Description: Economic redevelopment of the former McClellan Air Force Base to promote employment and self-sufficiency through the job market. Achieve continual business and job growth in the unincorporated area, particularly among businesses that generate tax revenue for the County. This program is self funded with grants, revenues derived from the McClellan Airfield and proceeds generated from sale or lease of former military base assets. This program promotes a sustainable community and has resulted in increased General Fund revenues and job growth.

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
Program No. and Title: 004 Business Environmental Resource Center (BERC)												
	1,450,711	0	0	0	0	0	0	981,535	469,176	0	4.0	0
Program Type:	Self-Supporting											
Countywide Priority:	4 -- Sustainable and Livable Communities											
Strategic Objective:	EG -- Promote a healthy and growing regional economy and county revenue base through business growth and workforce employability											
Program Description:	This program is a one-stop, non-regulatory Permit Assistance Center to help Sacramento County businesses understand and comply with federal, state, and local environmental and non-environmental regulations. Economic growth and sustainability is facilitated through assistance with permitting and regulations. Enterprise cost sharing agreements are the primary sources of funding for this program. Activities in this program have promoted a sustainable community and resulted in tax revenues and increased job growth.											
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Program No. and Title: 005 Mather												
	10,505,897	1,916,470	0	0	0	0	0	636,976	7,952,451	0	3.0	0
Program Type:	Self-Supporting											
Countywide Priority:	4 -- Sustainable and Livable Communities											
Strategic Objective:	EG -- Promote a healthy and growing regional economy and county revenue base through business growth and workforce employability											
Program Description:	Economic redevelopment of the former Mather Air Force Base to promote employment and self-sufficiency through the job market. Achieve continual business and job growth in the unincorporated area, particularly among businesses that generate tax revenue for the County. This program is self funded with proceeds generated from sale or lease of former military base assets. This program promotes a sustainable community and has resulted in increased revenues and job growth.											
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Program No. and Title: 006 Administration												
	3,158,459	2,837,776	0	0	0	0	0	87,744	232,939	0	3.0	1
Program Type:	Self-Supporting											
Countywide Priority:	4 -- Sustainable and Livable Communities											
Strategic Objective:	EG -- Promote a healthy and growing regional economy and county revenue base through business growth and workforce employability											
Program Description:	Administration and personnel resources directly engaged in program implementation. This program is primarily funded with reimbursements from the above programs and funds personnel salary and benefit costs, administration costs, and County allocated costs.											
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FUNDED	51,462,462	6,928,966	20,051,835	10,000	0	0	0	10,671,861	13,799,800	0	16.0	2

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-13	Schedule 9
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Budget Unit **5760000 - Neighborhood Services**
 Function **GENERAL**
 Activity **Promotion**
 Fund **001A - GENERAL**

Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Prior Yr Carryover	\$ 386,208	\$ 218,217	\$ 218,217	\$ -	-
Licenses, Permits & Franchises	1,035,791	-	-	-	-
Fines, Forfeitures & Penalties	45,700	-	-	-	-
Charges for Services	1,536,077	-	-	-	-
Miscellaneous Revenues	1,549,347	-	-	-	-
Total Revenue	\$ 4,553,123	\$ 218,217	\$ 218,217	\$ -	-
Salaries & Benefits	\$ 3,696,124	\$ -	\$ -	\$ -	-
Services & Supplies	1,826,094	(9,669)	-	-	-
Other Charges	(458,086)	-	-	-	-
Interfund Charges	11,414	218,217	218,217	-	-
Interfund Reimb	(664,038)	-	-	-	-
Intrafund Charges	301,739	-	-	-	-
Intrafund Reimb	(2,553)	-	-	-	-
Total Expenditures/Appropriations	\$ 4,710,694	\$ 208,548	\$ 218,217	\$ -	-
Net Cost	\$ 157,571	\$ (9,669)	\$ -	\$ -	-
Positions	38.8	0.0	0.0	0.0	0.0

PROGRAM DESCRIPTION:

- Effective April 24, 2011, the Department of Neighborhood Services code enforcement function consolidated into the Building and Code Enforcement Department, Code Enforcement Division (see Budget Unit 2400000 for description).
- Effective April 24, 2011, the Department of Neighborhood Services neighborhood services function consolidated into the Department of Community Planning and Development, Neighborhood Services Division (see Budget Unit 5720000 for description).

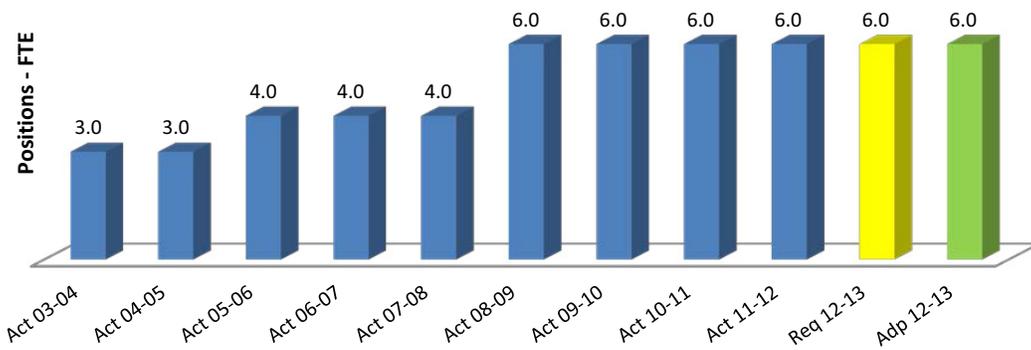
FOR INFORMATION ONLY

Department Structure

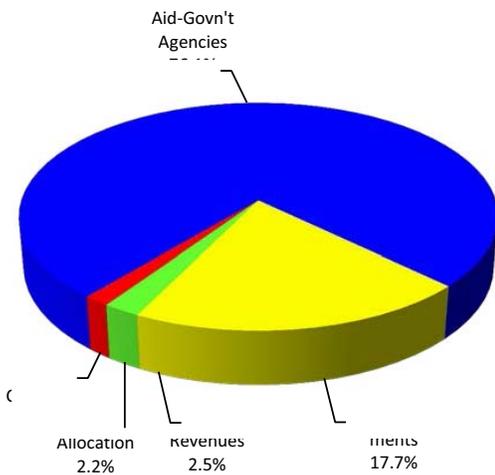
CHIEF RICK MARTINEZ, DIRECTOR



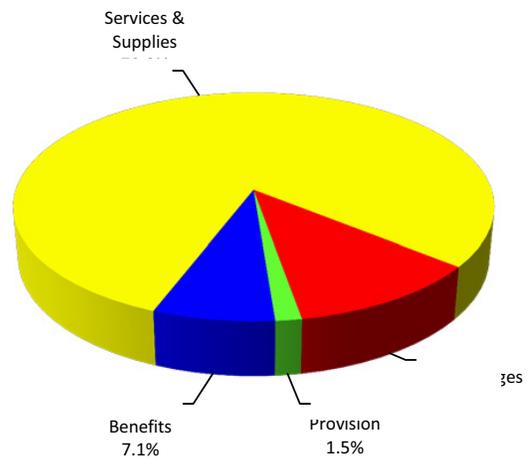
Staffing Trend



Financing Sources



Financing Uses



Summary					
Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	5,178,112	4,700,182	3,994,105	7,765,002	7,765,002
Total Financing	5,009,461	4,562,600	3,764,047	7,555,379	7,555,379
Net Cost	168,651	137,582	230,058	209,623	209,623
Positions	6.0	6.0	6.0	6.0	6.0

PROGRAM DESCRIPTION:

Responsible for planning, coordinating, and implementing emergency/disaster plans for Sacramento County. Responsible for operational area coordination and administration/oversight of Homeland Security Grants.

MISSION:

To provide for the development of Sacramento’s Emergency Response Plan and for the coordination of that plan with the county’s emergency response organization and other local, state, and federal agencies in order to mitigate, prepare for, respond to, and recover from the effects of a natural or technological disaster. To provide for coordination of Operational Area (OA) resources, information, and priorities among local governments within the County and between local governments and the state.

GOALS:

- Ensure integrated response to disasters by using the Standardized Emergency Management Systems (SEMS) and the National Incident Management System (NIMS), developing response capabilities, maintaining and improving the county’s Emergency Operations Center (EOC), providing for immediate and sustained response operations, and enabling a smooth transition into long-term recovery.
- Provide for timely, effective, efficient and coordinated government response to potential and/or actual emergencies and disasters.
- Ensure that emergency managers, county staff, and the affected public receive comprehensive and relevant skill development through training and exercises in emergency management and public awareness programs.
- Integrate hazard identification, risk assessment, and prevention into a comprehensive approach to hazard mitigation.
- Ensure enhanced local government capability to respond to all types of disaster events by coordinating the acquisition, distribution and oversight of federal Homeland Security grants.
- Conduct emergency management exercises, public awareness programs, and professional job-specific training.

SIGNIFICANT DEVELOPMENTS DURING 2011-12:

- **Alert and Warning** – Reverse 9-1-1 was selected to continue as the system to alert and warn the public during disasters. The system is being upgraded to include alternative warning methods for citizens not served by traditional warnings.
- **Emergency Operations Plan** – New federal standards for emergency operations plans (EOP) require the update of the County EOP to a new format and to address access and functional needs.
- **Hazard Mitigation Plan** – The update of the county-wide hazard mitigation plan was approved by the California Emergency Management Agency and the Federal Emergency Management Agency.
- **Emergency Operations Center (EOC)** – Homeland Security Grants can no longer be used for lease payment for the EOC effective April 2013. Alternatives for funding and/or location are being researched.
- **Homeland Security Grants** – The federal government provided two grants, one for medical response preparedness, and one focused on general preparedness and capability enhancement open to all disciplines involved in emergency response and management. The grants were reduced 30 percent from the previous year.
- **Yolo County Emergency Management Program Support** – Yolo County contracted with Sacramento County to temporarily support Yolo's emergency management program and grant administration while they search for new staff after the departure of their Emergency Coordinator.

SIGNIFICANT CHANGES FOR 2012-13:

- **Emergency Operations Budget** – The General Fund contribution to the Office of Emergency Services decreased 8.9 percent, a \$20,435 reduction. Water Resources extended the gap funding provided since Fiscal Year 2009-10 for Fiscal Year 2012-13.
- **Merger with Sacramento City Emergency Services Office** – The County Office of Emergency Services has been functionally merged with the City of Sacramento Office of Emergency Services for the last four years. An official merger is being reviewed.
- **County Emergency Operations Plan (EOP)** – An update of the County's EOP to meet new federal guidance and address people with access and functional needs will be completed this year.
- **Homeland Security Grants** – Additional grants are anticipated to be forthcoming from the federal government in this fiscal year. Funding is declining each year.
- **Carryover** – The department set aside \$145,343 in carryover funds for future use.

STAFFING LEVEL CHANGES FOR 2012-13:

Staffing level did not change from the prior year.

PERFORMANCE MEASURES:

STRATEGIC PRIORITY: Public Health and Safety – PS2 Keeps the Community Safe From Environmental Hazards and Natural Disasters						
STRATEGIC OBJECTIVES	OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2010/11	TARGET 2011/12	ACTUAL 2011/12	TARGET 2012/13
	Minimize injury and property loss caused by emergencies and natural disasters	Percentage of response departments with written SOPs	65%	70%	65%	70%
		Number of emergency plans completed or updated	2	1	1	1
		Number of training classes held (number of people trained)	15 (268)	4 (100)	14 (280)	10 (200)
		Number of training exercises held (number of participants)	1 (68)	1 (35)	4 (74)	1 (40)
		Number of critical deficiencies identified during exercises or emergencies	1	0	1	0
		Percentage of corrective actions completed after exercises or emergencies	75%	80%	85%	90%
		Number of emergency incidents responded to or coordinated	14	0	94	0
		Meetings to coordinate emergency plans and procedures	433	250	602	400
		Presentations on emergency preparedness (number of people attended)	39 (7089)	20 (1000)	40 (6815)	30 (5000)

Performance measures for the Sacramento Office of Emergency Services measure how effectively the program reaches out to the emergency organization to ensure our collective readiness to respond to a disaster through planning, training, exercise, coordinating response issues, correcting identified gaps in our ability to respond to an emergency and preparing the public to take care of themselves during the early hours of a disaster. One target was not achieved during 2011/12, the one affected by the ability of departments to allocate personnel to emergency planning. Departments most impacted by continuing budget cuts have reduced capacity to develop or update emergency procedures.

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-13	Schedule 9
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Budget Unit **7090000 - Emergency Operations**
 Function **PUBLIC PROTECTION**
 Activity **Other Protection**
 Fund **001A - GENERAL**

Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Prior Yr Carryover	\$ 15,580	\$ 28,568	\$ 28,568	\$ 145,343	\$ 145,343
Intergovernmental Revenues	4,892,980	4,360,862	3,602,097	7,177,627	7,177,627
Miscellaneous Revenues	100,901	160,174	120,386	209,513	209,513
Residual Equity Transfer In	-	12,996	12,996	22,896	22,896
Total Revenue	\$ 5,009,461	\$ 4,562,600	\$ 3,764,047	\$ 7,555,379	\$ 7,555,379
Reserve Provision	\$ 15,580	\$ 28,568	\$ 28,568	\$ 145,343	\$ 145,343
Salaries & Benefits	644,046	662,463	653,169	673,603	673,603
Services & Supplies	1,008,309	985,525	1,092,972	1,989,929	1,989,929
Other Charges	910,428	1,120,097	797,176	1,083,133	1,083,133
Equipment	-	12,303	-	-	-
Interfund Charges	53,795	164,358	5,842	-	-
Intrafund Charges	3,365,716	2,473,802	2,325,760	5,545,969	5,545,969
Intrafund Reimb	(819,762)	(746,934)	(909,382)	(1,672,975)	(1,672,975)
Total Expenditures/Appropriations	\$ 5,178,112	\$ 4,700,182	\$ 3,994,105	\$ 7,765,002	\$ 7,765,002
Net Cost	\$ 168,651	\$ 137,582	\$ 230,058	\$ 209,623	\$ 209,623
Positions	6.0	6.0	6.0	6.0	6.0

2012-13 PROGRAM INFORMATION

BU: 7090000 Emergency Operations

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: 001 Emergency Operations Office

1,012,739	103,434	390,273	0	0	0	0	374,409	0	144,623	4.5	4
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Program Type: Mandated
Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations
Strategic Objective: PS2 -- Keep the community safe from environmental hazards and natural disasters
Program Description: Develop and maintain Sacramento County's Emergency Operations Plan, annexes to the plan and supporting communications plan, and coordinate the plan and all emergency management issues with the County's emergency response organization and other local, state and federal agencies. Plan, prepare, train and exercise to ensure the readiness of the County's emergency response organization. Provide operational area coordination for cities and special districts. Act as the conduit between local government and the state emergency's services organization for the coordination of resources, information and priorities during disasters.

Program No. and Title: 002 EOC Maintenance

275,343	0	0	0	0	0	0	65,000	145,343	65,000	0.0	0
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Program Type: Mandated
Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations
Strategic Objective: PS2 -- Keep the community safe from environmental hazards and natural disasters
Program Description: To provide and maintain a functional emergency operations center for Sacramento County and the Operational Area as a suitable location for emergency management during disasters, coordination of alert and warning, public information, management of critical resources, situational awareness for establishing priorities for management of the emergency, coordination among responding jurisdictions, agencies and levels of government to protect people, property and the environment, and coordination of recovery from the disaster.

Program No. and Title: 003 Emergency Operations Grant Projects

1,569,541	1,569,541	0	0	0	0	0	0	0	0	0.0	0
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Program Type: Mandated
Countywide Priority: 5 -- General Government
Strategic Objective: PS2 -- Keep the community safe from environmental hazards and natural disasters
Program Description: Homeland Security grant funded projects to enhance emergency management capabilities in Sacramento County in the areas of planning, communication, equipment acquisition, training and exercises for County staff and other operational area partners focusing on projects with regional benefits.

Program No. and Title: 004 Homeland Security Grant Administration

6,580,354	0	6,580,354	0	0	0	0	0	0	0	1.5	0
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Program Type: Mandated
Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations
Strategic Objective: PS2 -- Keep the community safe from environmental hazards and natural disasters
Program Description: Obtain, administer and disperse Homeland Security grants on behalf of the operational area.

FUNDED	9,437,977	1,672,975	6,970,627	0	0	0	0	439,409	145,343	209,623	6.0	4
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Summary

Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	5,493,183	5,833,163	5,833,163	6,519,596	6,519,596
Total Financing	-	-	-	-	-
Net Cost	5,493,183	5,833,163	5,833,163	6,519,596	6,519,596

PROGRAM DESCRIPTION:

This budget unit accounts for transfers from the General Fund to other county funds.

SIGNIFICANT DEVELOPMENTS DURING 2011-12:

Transferred \$5,833,163 to the Tobacco Litigation Settlement Fund to backfill the reallocation of deallocated revenues.

SIGNIFICANT CHANGES FOR 2012-13:

- Transfer of \$6,519,596 to the Tobacco Litigation Settlement Fund to backfill the reallocation of deallocated revenues for Fiscal Year 2012-13.
- Fiscal Year 2012-13 is the final fiscal year with deallocated amounts available. Departments will need to plan to pay their allocated debt service from their respective budgets the next fiscal year.

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-13	Schedule 9
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Budget Unit **5110000 - Financing-Transfers/Reimbursement**
 Function **GENERAL**
 Activity **Finance**
 Fund **001A - GENERAL**

Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Interfund Charges	\$ 5,493,183	\$ 5,833,163	\$ 5,833,163	\$ 6,519,596	\$ 6,519,596
Total Expenditures/Appropriations	\$ 5,493,183	\$ 5,833,163	\$ 5,833,163	\$ 6,519,596	\$ 6,519,596
Net Cost	\$ 5,493,183	\$ 5,833,163	\$ 5,833,163	\$ 6,519,596	\$ 6,519,596

2012-13 PROGRAM INFORMATION

BU: 5110000 Financing-Transfers/Reimbursements

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: **001** Transfer to Tobacco Litigation Settlement Fund

6,519,596	0	0	0	0	0	0	0	0	6,519,596	0.0	0
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Program Type: Discretionary

Countywide Priority: 4 -- Sustainable and Livable Communities

Strategic Objective: FO -- Financial Obligation

Program Description: Transfer to backfill the reallocation of deallocated revenues.

FUNDED

6,519,596	0	0	0	0	0	0	0	0	6,519,596	0.0	0
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Summary					
Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	17,684,168	17,578,837	54,825,335	49,303,755	49,303,755
Total Financing	17,499,712	17,310,115	54,825,335	49,303,755	49,303,755
Net Cost	184,456	268,722	-	-	-

PROGRAM DESCRIPTION:

This budget unit provides for transfer of funds, as necessary, to the 2010 Refunding COPs – Fixed Asset Debt Service (see Budget Unit 930000) for payment of debt service and other costs of the program. Since completion of the drawdown of proceeds from the initial borrowing, this budget unit has provided funds for continuing acquisition of fixed assets and will provide funds throughout the life of the program.

SUPPLEMENTAL INFORMATION:

- Interest earnings on the borrowed funds will be transferred from the Interagency Procurement Fund (see Budget Unit 9030000) to cover all associated debt service costs.
- For Fiscal Year 2012-13, the large expenditures anticipated are vehicles for General Services.
- Financing for the Fiscal Year 2012-13 appropriation is estimated to be \$49,568,817 provided from payments transferred from the Interagency Procurement Fund, and from reimbursements by departments/entities that previously financed their fixed asset acquisitions through the Fixed Asset Financing Program.

SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2012-13				Schedule 15
		9277000 - Fixed Asset Revolving 277A - FIXED ASSET REVOLVING				
Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Fund Balance	\$ (981,936)	\$ 300,898	\$ 300,898	\$ (265,062)	\$ (265,062)	
Miscellaneous Revenues	18,481,648	17,008,819	54,524,437	49,568,817	49,568,817	
Residual Equity Transfer In	-	398	-	-	-	
Total Revenue	\$ 17,499,712	\$ 17,310,115	\$ 54,825,335	\$ 49,303,755	\$ 49,303,755	
Services & Supplies	\$ 2,747,355	\$ 3,196,828	\$ 13,318,882	\$ 8,000,000	\$ 8,000,000	
Capital Assets						
Improvements	-	1,740,717	1,000,000	1,000,000	1,000,000	
Equipment	6,335,163	4,466,889	32,809,728	30,508,830	30,508,830	
Computer Software	915,636	477,678	-	2,000,000	2,000,000	
Total Capital Assets	7,250,799	6,685,284	33,809,728	33,508,830	33,508,830	
Interfund Charges	\$ 7,686,014	\$ 7,696,725	\$ 7,696,725	\$ 7,794,925	\$ 7,794,925	
Total Financing Uses	\$ 17,684,168	\$ 17,578,837	\$ 54,825,335	\$ 49,303,755	\$ 49,303,755	
Total Expenditures/Appropriations	\$ 17,684,168	\$ 17,578,837	\$ 54,825,335	\$ 49,303,755	\$ 49,303,755	
Net Cost	\$ 184,456	\$ 268,722	\$ -	\$ -	\$ -	

2012-13 PROGRAM INFORMATION

BU: 9277000 Fixed Asset - Revolving Fund

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
Program No. and Title: <u>001 Fixed Asset Financing Program</u>												
	49,303,755	0	0	0	0	0	0	49,568,817	-265,062	0	0.0	0
Program Type: Self-Supporting												
Countywide Priority: 5 -- General Government												
Strategic Objective: IS -- Internal Support												
Program Description: This program provides for the transfer of funds for 2010 Refunding COP's - Fixed Asset Debt Service payments. It also provides financing for county departments to purchase fixed assets.												
FUNDED	49,303,755	0	0	0	0	0	0	49,568,817	-265,062	0	0.0	0

Summary					
Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	18,506,050	17,033,202	58,124,399	54,943,822	54,943,822
Total Financing	22,221,749	17,848,842	25,700,020	21,850,912	21,850,912
Net Cost	(3,715,699)	(815,640)	32,424,379	33,092,910	33,092,910

PROGRAM DESCRIPTION:

The Interagency Procurement Fund was established with the adoption of the Fiscal Year 1990-91 Final Budget to facilitate the use of the County's Fixed Asset Financing Program (FAFP) by various county departments and by other agencies as permitted by the financing documents. The drawdown of the original proceeds of the borrowing was completed as of April 28, 1994, per the bond covenant requirements. The activities of this fund provide for the following:

- User agencies are authorized to charge the FAFP to acquire budgeted fixed assets; and encumber funds for future payment of related service charges.
- Collecting user charges from user agencies.
- Accounting for the annual life/debt service aspects of the acquired fixed assets in accordance with the provisions of the financing documents.
- Making appropriate reimbursements/transfers to the Fixed Asset Revolving Fund (Budget Unit 9277000) in accordance with requirements of the financing documents.
- Other acquisitions and activities as necessary to facilitate the FAFP.

SUPPLEMENTAL INFORMATION:

- During Fiscal Year 2012-13, appropriate payments/transfers will be made from this fund to the Fixed Asset Revolving Fund (Budget Unit 9277000) in accordance with requirements of the financing documents.
- The activities of this fund are managed by the Office of Financial Management, and necessary support is provided by staff.

Financing:

Charges (lease payments and cash revolving purchases).....	\$20,363,931
Interest Income.....	1,486,981
Retained Earnings (Fund Balance).....	<u>33,092,910</u>
Total Financing	\$54,943,822

SUPPLEMENTAL INFORMATION (CONT.):

Uses:

Administrative Costs	\$160,000
Other Charges:	
Interfund Transfer to General Fund.....	0
Transfer for Debt Service:	
Principal and Interest Costs	7,784,925
Debt Service Administrative Costs	10,000
Specific Projects Identified for Fiscal Year 2012-13.....	27,508,830
 Contingency.....	 5,480,067
 Anticipated Fixed Asset Cash Purchases During Fiscal Year 2012-13.....	 <u>14,000,000</u>
Total Uses	\$54,943,822

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Operation of Internal Service Fund Fiscal Year 2012-13				Schedule 10
	Fund Title		030A - INTERAGENCY PROCUREMENT		
	Service Activity		Interagency Procurement		
	Budget Unit		9030000		
Operating Detail	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Operating Revenues					
Charges for Service	\$ 19,663,394	\$ 15,810,892	\$ 23,271,811	\$ 20,363,931	\$ 20,363,931
Total Operating Revenues	\$ 19,663,394	\$ 15,810,892	\$ 23,271,811	\$ 20,363,931	\$ 20,363,931
Operating Expenses					
Services & Supplies	\$ 24,402	\$ 24,383	\$ 160,000	\$ 160,000	\$ 160,000
Other Charges	18,481,648	17,008,819	54,524,437	49,303,755	49,303,755
Total Operating Expenses	\$ 18,506,050	\$ 17,033,202	\$ 54,684,437	\$ 49,463,755	\$ 49,463,755
Operating Income (Loss)	\$ 1,157,344	\$ (1,222,310)	\$ (31,412,626)	\$ (29,099,824)	\$ (29,099,824)
Non-Operating Revenues (Expenses)					
Interest Income	\$ 2,558,355	\$ 2,037,950	\$ 2,428,209	\$ 1,486,981	\$ 1,486,981
Contingencies	-	-	(3,439,962)	(5,480,067)	(5,480,067)
Total Non-Operating Revenues (Expenses)	\$ 2,558,355	\$ 2,037,950	\$ (1,011,753)	\$ (3,993,086)	\$ (3,993,086)
Income Before Capital Contributions and Transfers	\$ 3,715,699	\$ 815,640	\$ (32,424,379)	\$ (33,092,910)	\$ (33,092,910)
Intrafund Charges	24,402	24,383	160,000	160,000	160,000
Intrafund Reimb	(24,402)	(24,383)	(160,000)	(160,000)	(160,000)
Change In Net Assets	\$ 3,715,699	\$ 815,640	\$ (32,424,379)	\$ (33,092,910)	\$ (33,092,910)
Net Assets - Beginning Balance	35,936,168	39,651,867	39,651,867	40,467,507	40,467,507
Equity and Other Account Adjustments	-	-	-	-	-
Net Assets - Ending Balance	\$ 39,651,867	\$ 40,467,507	\$ 7,227,488	\$ 7,374,597	\$ 7,374,597
					SCH 1, COL 4
					SCH 1, COL 6

2012-13 PROGRAM INFORMATION

BU: 9030000 Interagency Procurement

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: **001 Interagency Procurement**

55,103,822	160,000	0	0	0	0	0	21,850,912	0	33,092,910	0.0	0
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Program Type: Self-Supporting

Countywide Priority: 5 -- General Government

Strategic Objective: IS -- Internal Support

Program Description: This program provides funding to the 2010 Refunding COP's - Fixed Asset Debt Service to meet its financial obligations, and it allows for the continuous acquisition of fixed assets by departments.

FUNDED

55,103,822	160,000	0	0	0	0	0	21,850,912	0	33,092,910	0.0	0
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SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2012-13			Schedule 15 2920000 - Jail Debt Service 292A - JAIL DEBT SERVICE	
Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Revenue from Use Of Money & Property	(22)	\$ -	\$ -	\$ -	\$ -	
Total Revenue	\$ (22)	\$ -	\$ -	\$ -	\$ -	
Interfund Charges	\$ 20,210,967	\$ -	\$ -	\$ -	\$ -	
Interfund Reimb	(20,108,994)	-	-	-	-	
Total Financing Uses	\$ 101,973	\$ -	\$ -	\$ -	\$ -	
Total Expenditures/Appropriations	\$ 101,973	\$ -	\$ -	\$ -	\$ -	
Net Cost	\$ 101,995	\$ -	\$ -	\$ -	\$ -	

PROGRAM DESCRIPTION:

- This budget unit reflected the debt service requirements for payment of principal, interest, and various other costs related to the Certificates of Participation borrowing (originally \$62,900,000 in October 1984), for the partial financing of the construction of the Lorenzo E. Patino Hall of Justice (Main Jail).
- The original borrowing covenants required the County to appropriate principal and interest payments at the amount that would be due if the maximum interest rate allowed under the documents was effective (15 percent). On June 1, 1993, the County refinanced this borrowing and converted to a fixed-rate financing. The fixed-rate financing requires the County to appropriate only the scheduled principal and interest payments actually due each year.
- On May 7, 2003, the County refinanced the 1993 borrowing (due to a call-date on the existing Certificates of Participation) to reduce debt service payments due to significantly lower interest rates in the current market and to provide additional financing for other projects:
 - Expansion of the Warren E. Thornton Youth Center..
 - Complete acquisition of Mather Golf Course.
 - Expansion of the Boys Ranch.
 - Various other improvement projects in county facilities to accommodate the Americans With Disabilities Act.
- On March 12, 2010, the County refinanced the 2003 borrowing with the 2010 Refunding Certificates of Participation.

FOR INFORMATION ONLY - See new Budget Unit 9300000

Summary

Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	(4,996)	(9,109)	44,165	60,126	60,126
Total Financing	39,168	51,018	44,165	60,126	60,126
Net Cost	(44,164)	(60,127)	-	-	-

PROGRAM DESCRIPTION:

- This budget unit provides for the appropriations for the annual lease payments and the Debt Service Reserve Fund for the County of Sacramento 2003 Juvenile Courthouse Project. On April 15, 2003, the Board of Supervisors approved a financing plan for the 2003 Juvenile Courthouse Project Certificates of Participation.
- The financing (\$32,178,972) was executed and closed on June 17, 2003. At the time of sale, \$2,034,250 was deposited as a reserve within this Debt Service Fund. The terms of the agreement authorizing the sale of securities require that this reserve be retained to be used as the final annual lease payment.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$2,297,083 consisting of \$85,126 administrative costs, \$805,000 in principal payment, and \$1,406,957 in interest payments. Financing is from payments from the Courts of \$2,236,957 and available fund balance of \$60,126.

SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2012-13				Schedule 15
9280000 - Juvenile Courthouse Project-Debt Service 280A - JUVENILE COURTHOUSE PROJECT-DEBT SERVICE						
Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Fund Balance	\$ 27,497	\$ 44,165	\$ 44,165	\$ 60,126	\$ 60,126	
Revenue from Use Of Money & Property	11,671	6,853	-	-	-	
Total Revenue	\$ 39,168	\$ 51,018	\$ 44,165	\$ 60,126	\$ 60,126	
Services & Supplies	\$ 10,006	\$ 10,892	\$ 64,165	\$ 85,126	\$ 85,126	
Other Charges	2,214,986	2,216,812	2,216,813	2,211,957	2,211,957	
Interfund Reimb	(2,229,988)	(2,236,813)	(2,236,813)	(2,236,957)	(2,236,957)	
Total Financing Uses	\$ (4,996)	\$ (9,109)	\$ 44,165	\$ 60,126	\$ 60,126	
Total Expenditures/Appropriations	\$ (4,996)	\$ (9,109)	\$ 44,165	\$ 60,126	\$ 60,126	
Net Cost	\$ (44,164)	\$ (60,127)	\$ -	\$ -	\$ -	

2012-13 PROGRAM INFORMATION

BU: 9280000 Juvenile Courthouse Proj-Debt Service

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: 001 COP debt service

2,297,083	2,236,957	0	0	0	0	0	0	60,126	0	0.0	0
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Program Type: Mandated

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: FO -- Financial Obligation

Program Description: payment of debt service

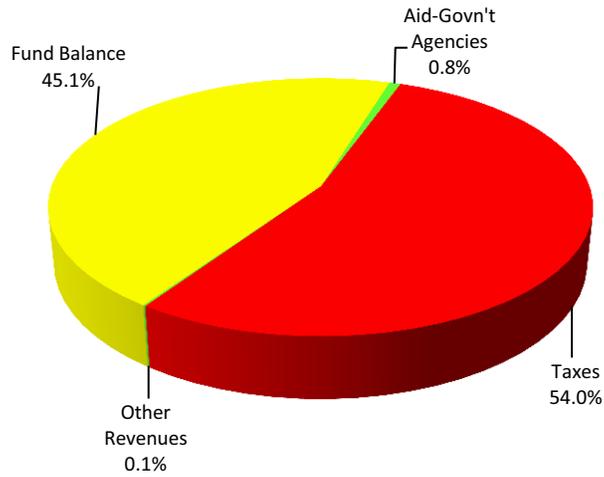
FUNDED

2,297,083	2,236,957	0	0	0	0	0	0	60,126	0	0.0	0
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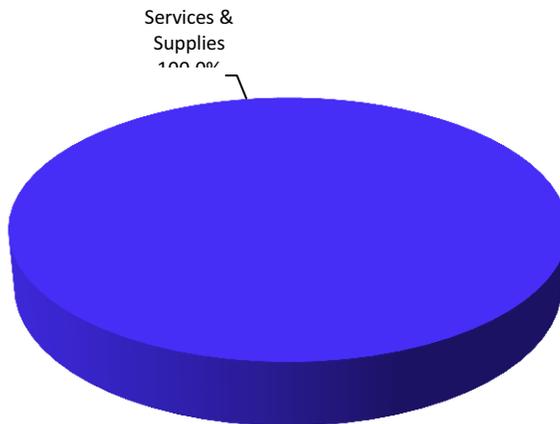
Departmental Structure



Financing Sources



Financing Uses



Summary					
Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	3,043,412	994,881	2,279,535	3,865,578	3,865,578
Total Financing	3,072,648	2,838,459	2,279,535	3,865,578	3,865,578
Net Cost	(29,236)	(1,843,578)	-	-	-

PROGRAM DESCRIPTION:

- Natomas Fire District funds the provision of fire protection services to approximately 40 square miles of the Unincorporated Area in the northwestern portion of Sacramento County. Natomas Fire District is a dependent special district and the Board of Supervisors serves as the Board of Directors for the District.
- Fire protection service is contracted to the Fire Department of the City of Sacramento. The District and the City entered into the contract in Fiscal Year 1984-85. All district assets, including equipment and real property, were turned over to the City. The City absorbed all district employees who did not retire at the time.
- The contract calls for the annual payment of all available financing to the City for the fire protection service, less County administrative expenditures such as biannual audits, property tax administration fees, and administrative service charges.
- District financing consists of property taxes (including the homeowners' subvention), interest earnings, and fund balances.
- The Office of Economic Development and Marketing is responsible for managing the contract with the City, making payments and preparing the district budget.

MISSION:

To provide fire protection to a special district in the Unincorporated Area in the northwestern part of Sacramento County through the City of Sacramento.

GOAL:

To provide timely and effective fire protection services to the special district area.

FUND BALANCE CHANGES FOR 2011-12:

The increase in fund balance from the previous year of \$1,614,343 is associated with an incorrect transfer of \$900,000 made during 2011-12 that will be returned to Fund 020A in 2012-13 and a \$900,000 expense which was budgeted during 2011-12 but will instead be paid during 2012-13. The remaining variance is an adjustment for actual expenditures and revenues in 2011-12, as well as a correction to the calculation of the fund balance used for the 2011-12 budget.

SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2012-13				Schedule 15
		2290000 - Natomas Fire District 229A - NATOMAS FIRE DISTRICT				
Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Fund Balance	\$ 1,201,212	\$ 129,235	\$ 129,235	\$ 1,743,578	\$ 1,743,578	
Taxes	1,841,960	1,781,719	2,115,300	2,087,000	2,087,000	
Revenue from Use Of Money & Property	2,903	1,347	5,000	5,000	5,000	
Intergovernmental Revenues	26,573	26,158	30,000	30,000	30,000	
Other Financing Sources	-	900,000	-	-	-	
Total Revenue	\$ 3,072,648	\$ 2,838,459	\$ 2,279,535	\$ 3,865,578	\$ 3,865,578	
Services & Supplies	\$ 3,043,412	\$ 994,881	\$ 2,279,535	\$ 3,865,578	\$ 3,865,578	
Total Financing Uses	\$ 3,043,412	\$ 994,881	\$ 2,279,535	\$ 3,865,578	\$ 3,865,578	
Total Expenditures/Appropriations	\$ 3,043,412	\$ 994,881	\$ 2,279,535	\$ 3,865,578	\$ 3,865,578	
Net Cost	\$ (29,236)	\$ (1,843,578)	\$ -	\$ -	\$ -	

2012-13 PROGRAM INFORMATION

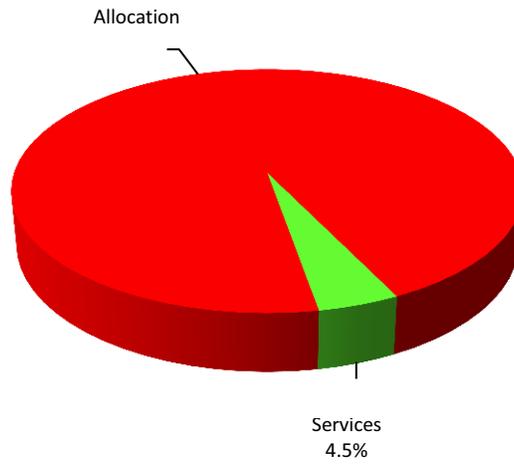
BU: 2290000 Natomas Fire District

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
Program No. and Title: 001 Fire Protection Services												
	3,865,578	0	0	0	0	0	0	2,122,000	1,743,578	0	0.0	0
Program Type:	Mandated											
Countywide Priority:	1 -- Flexible Mandated Countywide/Municipal or Financial Obligations											
Strategic Objective:	PS2 -- Keep the community safe from environmental hazards and natural disasters											
Program Description:	Service is a fundamental public service protecting health and safety.											
FUNDED	3,865,578	0	0	0	0	0	0	2,122,000	1,743,578	0	0.0	0

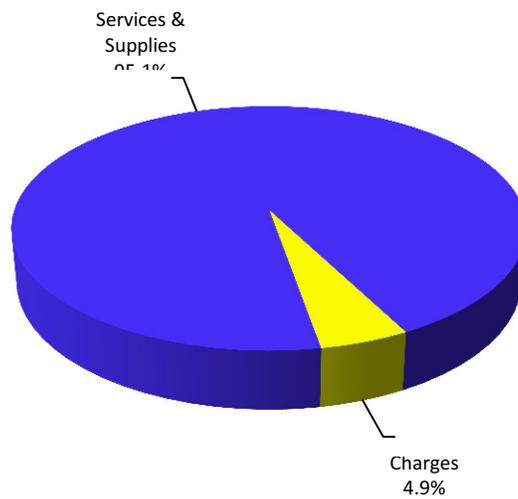
Departmental Structure



Financing Sources



Financing Uses



Summary					
Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	4,503,861	4,569,198	5,281,946	5,964,898	5,318,374
Total Financing	37,942	-	240,000	240,000	240,000
Net Cost	4,465,919	4,569,198	5,041,946	5,724,898	5,078,374

PROGRAM DESCRIPTION:

There are two categories of appropriations in the Non-Departmental Costs/General Fund budget unit:

- Costs associated with mandated contributions and contractual obligations including countywide annual financial audits, search and rescue claims, and contribution to Sacramento Area Council of Governments (SACOG).
- Costs associated with central support of countywide operations which include: transit subsidies, Legislative Advocate; subsidy for fire protection at McClellan, Youth Commission support; and memberships to statewide and national organizations.

SIGNIFICANT DEVELOPMENTS DURING 2011-12:

Costs associated with the county transit program decreased by 9.9 percent from prior year actuals due to fewer riders.

SIGNIFICANT CHANGES FOR 2012-13:

- New centrally-budgeted projects include Interfund Transfers repayments, Internal Revenue Service payments, and auditing assistance for the Schedule of Expenditures of Federal Awards (SEFA) Single Audit.
- The In-Home Supportive Services Prosecutor position is now budgeted directly in the District Attorney’s budget.

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-13	Schedule 9
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Budget Unit **5770000 - Non-Departmental Costs/General Fund**
 Function **GENERAL**
 Activity **Finance**
 Fund **001A - GENERAL**

Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Charges for Services	\$ -	\$ -	\$ 240,000	\$ 240,000	\$ 240,000
Miscellaneous Revenues	37,942	-	-	-	-
Total Revenue	\$ 37,942	\$ -	\$ 240,000	\$ 240,000	\$ 240,000
Services & Supplies	\$ 3,810,754	\$ 4,049,503	\$ 4,687,477	\$ 4,914,440	\$ 4,914,440
Other Charges	521,430	183,695	208,469	908,458	261,934
Interfund Charges	109,177	-	-	-	-
Intrafund Charges	62,500	336,000	386,000	142,000	142,000
Total Expenditures/Appropriations	\$ 4,503,861	\$ 4,569,198	\$ 5,281,946	\$ 5,964,898	\$ 5,318,374
Net Cost	\$ 4,465,919	\$ 4,569,198	\$ 5,041,946	\$ 5,724,898	\$ 5,078,374

2012-13 PROGRAM INFORMATION

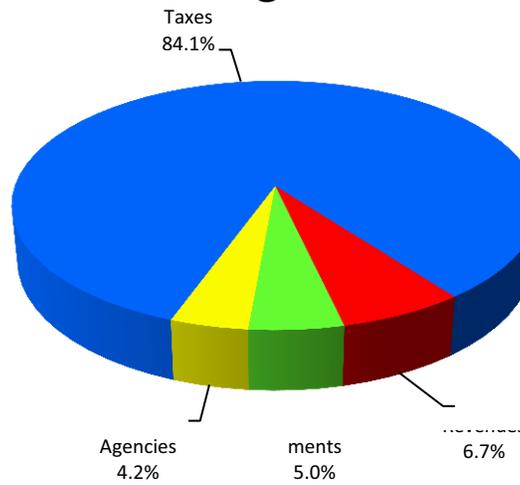
BU: 5770000 Non-Departmental Costs/General Fund

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
<i>Program No. and Title:</i>	001 Countywide Contributions and Contractual Obligations											
	2,054,358	0	0	0	0	0	0	0	0	2,054,358	0.0	0
<i>Program Type:</i>	Mandated											
<i>Countywide Priority:</i>	1 -- Flexible Mandated Countywide/Municipal or Financial Obligations											
<i>Strategic Objective:</i>	FO -- Financial Obligation											
<i>Program Description:</i>	Projects include Search and Rescue claims, contribution to SACOG, and payments for fire protection at McClellan.											
<i>Program No. and Title:</i>	002 Central Support of Countywide Operations and Special Projects											
	3,264,016	0	0	0	0	0	0	240,000	0	3,024,016	0.0	0
<i>Program Type:</i>	Discretionary											
<i>Countywide Priority:</i>	5 -- General Government											
<i>Strategic Objective:</i>	IS -- Internal Support											
<i>Program Description:</i>	Countywide operations and special projects include annual audits, Cost Plan preparation, budget printing and distribution, County Executive Outreach, sales tax audits, Legislative Advocate, transit subsidies, youth commission support, and memberships to s											
FUNDED	5,318,374	0	0	0	0	0	0	240,000	0	5,078,374	0.0	0

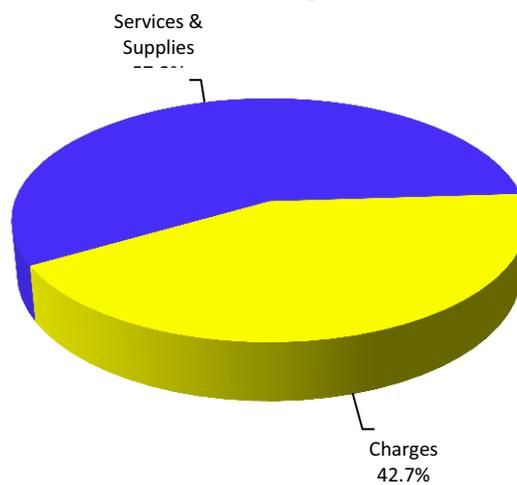
Departmental Structure



Financing Sources



Financing Uses



Summary					
Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	(23,331,582)	(21,090,018)	(28,120,094)	(17,366,723)	(17,366,723)
Total Financing	475,459,683	464,692,096	459,836,361	454,981,786	454,981,786
Net Cost	(498,791,265)	(485,782,114)	(487,956,455)	(472,348,509)	(472,348,509)

PROGRAM DESCRIPTION:

- The major general purpose revenues, such as property taxes, sales tax, property tax in lieu of vehicle license fees, and the utility tax, not linked to a specific program or activity, are accounted for in this budget unit. These revenues, along with General Fund balance and net reserve changes, are the sources of the net general purpose financing allocations to General Fund departments and the Courts.
- The financing sources include both revenues and transfers from other funds, which show in the budget as negative appropriations.
- Property taxes, sales tax, and property tax in lieu of vehicle license fees make up 75 percent of the total general purpose financing for the County.
- The general purpose revenues come from differing geographic areas. The County’s property taxes are derived from the entire county. Sales tax, utility tax, and franchise fees come from the Unincorporated Area only. Vehicle license fees are allocated to the County from a statewide pool on the basis of population and the assessed values of property, not on the basis of fees paid within the County. Property tax in lieu of vehicle license fees is a swap of vehicle license fee revenues for ad valorem property tax revenues.

SIGNIFICANT DEVELOPMENTS DURING 2011-12:

- General revenue collections were lower than prior-year actual levels by \$10.8 million. Overall revenues and transfers-in from other funds were \$5.3 million lower than adjusted budget levels and \$15.1 million lower than prior-year actual levels. This decline from prior-year actual levels is due primarily to reductions in property taxes and interfund transfers from other funds.
- Property tax-related and Teeter Plan revenues and transfers were lower than prior-year actual levels by \$11.3 million.
- Property Tax In Lieu of Vehicle License Fees were \$4.3 million below prior-year actual levels.
- Sales and Use Tax revenues and In Lieu Local Sales and Use Tax revenues were \$1.4 million above budgeted levels and \$4.8 million above prior-year actual levels. Several key factors influenced sales taxes in Fiscal Year 2011-12 including high gasoline prices and instability in job markets.
- The County’s Utility User Tax revenues increased slightly due to one-time adjustments. Actual levels were \$0.5 million higher than prior-year actuals and \$1.4 million higher than budgeted levels.

SIGNIFICANT CHANGES FOR 2012-13:

- Property tax-related and Teeter Plan revenues and transfers are estimated to decrease by \$7.7 million from prior-year actual levels.

SIGNIFICANT CHANGES FOR 2012-13 (CONT.):

- Property Tax In Lieu of Vehicle License Fees are estimated to be \$4.1 million below prior-year actual levels, a decrease of 3.3 percent.
- Sales and Use Tax revenues and In Lieu Local Sales and Use Tax revenues associated with the state’s “Triple Flip” are estimated to increase by \$3.7 million from prior-year actual levels.
- The county’s Utility User Tax is budgeted at \$16.9 million, a reduction of \$0.6 million from prior-year actual levels. This reduction is due primarily to the continual trend of customers shifting from home-based telephone usage to non-taxable cellular telephone usage.

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-13	Schedule 9
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Budget Unit **5700000 - Non-Departmental Revenues/General Fund**
 Function **GENERAL**
 Activity **Finance**
 Fund **001A - GENERAL**

Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Taxes	\$ 408,109,669	\$ 405,398,849	\$ 410,634,933	\$ 403,007,811	\$ 403,007,811
Licenses, Permits & Franchises	5,195,612	5,068,689	5,074,500	4,708,886	4,708,886
Fines, Forfeitures & Penalties	14,236,685	14,115,776	16,587,836	17,276,192	17,276,192
Revenue from Use Of Money & Property	97,730	332,110	-	-	-
Intergovernmental Revenues	21,248,650	25,908,033	23,319,574	19,890,556	19,890,556
Charges for Services	174,453	-	-	-	-
Miscellaneous Revenues	8,396,884	13,868,639	4,219,518	10,098,341	10,098,341
Other Financing Sources	18,000,000	-	-	-	-
Total Revenue	\$ 475,459,683	\$ 464,692,096	\$ 459,836,361	\$ 454,981,786	\$ 454,981,786
Other Charges	\$ 2,680,000	\$ 53,996	\$ 2,860,000	\$ 2,860,000	\$ 2,860,000
Interfund Reimb	(29,231,394)	(24,852,388)	(35,000,893)	(24,069,149)	(24,069,149)
Intrafund Charges	3,219,812	3,708,374	4,020,799	3,842,426	3,842,426
Total Expenditures/Appropriations	\$ (23,331,582)	\$ (21,090,018)	\$ (28,120,094)	\$ (17,366,723)	\$ (17,366,723)
Net Cost	\$ (498,791,265)	\$ (485,782,114)	\$ (487,956,455)	\$ (472,348,509)	\$ (472,348,509)

2012-13 PROGRAM INFORMATION

BU: 570000 Non-Departmental Revenues/General Fund

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: 001 General Purpose Financing Revenues

6,702,426	24,069,149	0	19,958,400	0	0	0	435,023,386	0	-472,348,509	0.0	0
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Program Type: Discretionary

Countywide Priority: 5 -- General Government

Strategic Objective: IS -- Internal Support

Program Description: The major general purpose revenues, such as property taxes, sales tax, property tax in lieu of vehicle license fees, and the utility user tax, not linked to a specific program or activity, are accounted for in this budget unit.

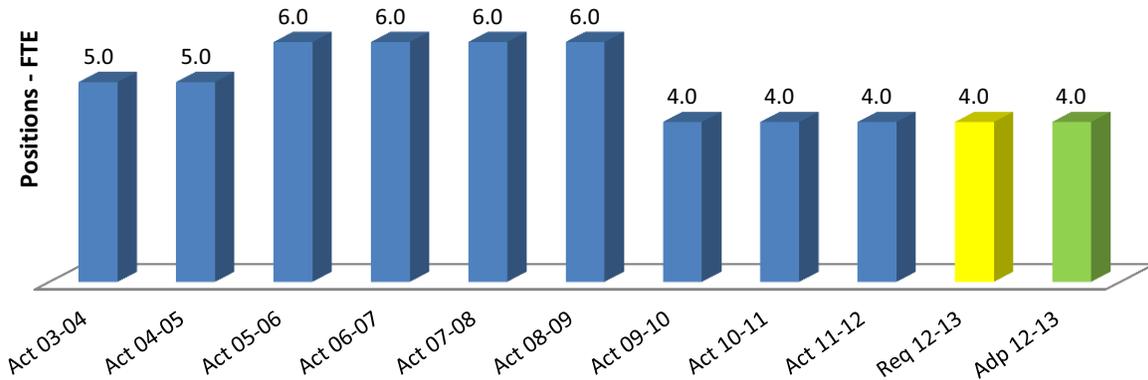
FUNDED	6,702,426	24,069,149	0	19,958,400	0	0	0	435,023,386	0	-472,348,509	0.0	0
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Departmental Structure

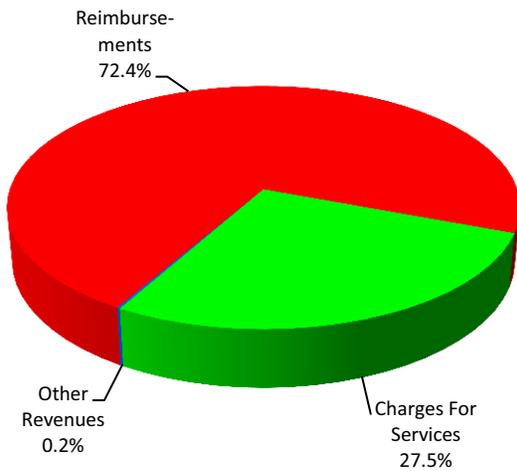
DAVID DEVINE, DIRECTOR



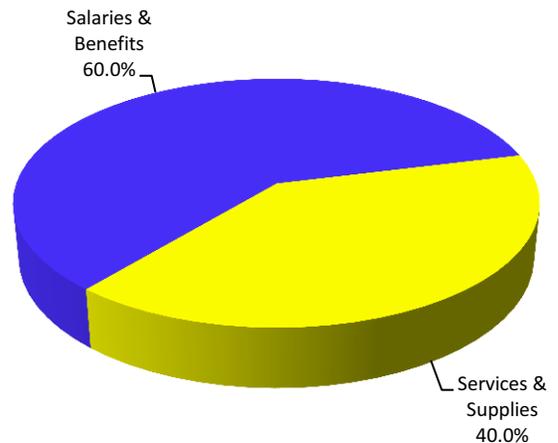
Staffing Trend



Financing Sources



Financing Uses



Summary					
Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	1,066,568	984,543	1,030,442	282,505	282,505
Total Financing	40,383	3,443	6,456	282,505	282,505
Net Cost	1,026,185	981,100	1,023,986	-	-
Positions	4.0	4.0	4.0	4.0	4.0

PROGRAM DESCRIPTION:

The Office of Labor Relations is responsible for preparing for and conducting labor negotiations; advising and hearing grievance and disciplinary appeals; and administering employee relations statutes, ordinances, and policies.

MISSION:

Support the County and its Departments by:

- Negotiating labor agreements within authorized parameters.
- Protecting the County's ability to effectively manage its workforce.
- Administering labor agreements, seeking to resolve interest and rights disputes through mediation, arbitration, and administrative hearings.
- Designing and presenting training services in support of new employee orientation, discipline processes, contract interpretation, grievance processing, labor-management problem solving.
- Representing county interests in meet and confer processes.
- Promoting greater efficiency through the development of more harmonious relationships with employee organizations.

GOAL:

Promote and achieve harmonious labor relations for the County through administration of labor agreements and support to the departments.

SIGNIFICANT DEVELOPMENTS DURING 2011-12:

- Negotiated a successor Agreement with SEIU-UHW for IHSS Unit with the term of December 1, 2011 to November 30, 2012.
- Conducted Joint Labor-Management meetings to discuss County-wide issues, i.e., new retirement tiers and benefits.

SIGNIFICANT CHANGES FOR 2012-13:

- Negotiate 20 successor Labor Agreements, covering the terms and conditions of roughly 8,000 employees, for contracts expiring June 30, 2013.
- Implement features of Pension Reform bill for new employees, inclusive of establishing a new tier and new contribution rates, and bargain any effects on current employees.

SIGNIFICANT CHANGES FOR 2012-13 (CONT.):

- Towards the end of the fiscal year, meet with Represented Employees Organizations (REOs) in preparation for changes associated with healthcare reform scheduled to begin calendar year 2014. This may include bargaining significant changes to the County's health plans.

STAFFING LEVEL CHANGES FOR 2012-13:

Staffing level did not change from the prior year.

PERFORMANCE MEASURES:

STRATEGIC PRIORITY: Internal Services						
STRATEGIC OBJECTIVES	OUTCOMES	PERFORMANCE MEASURES	Actual 2010/11	Target 2011/12	Actual 2011/12	Target 2012/13
Effective Management of County workforce	Foster harmonious & cooperative labor relations between the County and Recognized Employee Organizations	Number of addenda to labor agreements	25	5	10	21
		Number of letters of clarification	17	8	19	7
		Contract Extensions and New Agreements	17	2	2	21
		Percentage of favorable decisions or settlements of Unfair Labor Practices (ULPs) filed	**10	**4	** 7	100%
Efficient delivery of services	Assist departments in carrying out mission & delivery of services	Percentage of meetings for Class Studies concluded within 60 days of notice	21	15	13	80%
		Training Sessions	5	2	4	5
		Percentage of 71-j Meet & Confers completed within 35 days	*	*	*	80%
		Meet & Confers Setting Salaries: Percentage completed within 60 days	6	2	*	60%
		Percentage completed within 90 days	*	*	*	80%
		Average Contacts with Departments per day	35	40	40	40
Efficient administration of labor agreements	Promote the resolution of interest & rights disputes	Percent of grievances resolved at Step 3	*	*	51%	50%
		Percentage of favorable grievance arbitration decisions	*	*	40%	60%

* Previously not tracked

** Previously tracked number ULP's filed

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-13	Schedule 9
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Budget Unit **5970000 - Office of Labor Relations**
 Function **GENERAL**
 Activity **Personnel**
 Fund **001A - GENERAL**

Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Prior Yr Carryover	\$ 41,151	\$ 1,086	\$ 1,086	-	-
Intergovernmental Revenues	(768)	-	-	-	-
Charges for Services	-	-	-	280,835	280,835
Miscellaneous Revenues	-	1,487	4,500	-	-
Residual Equity Transfer In	-	870	870	1,670	1,670
Total Revenue	\$ 40,383	\$ 3,443	\$ 6,456	\$ 282,505	\$ 282,505
Salaries & Benefits	\$ 613,802	\$ 678,440	\$ 612,020	\$ 613,554	\$ 613,554
Services & Supplies	284,922	152,499	263,098	286,456	286,456
Interfund Charges	1,241	-	-	-	-
Intrafund Charges	166,603	153,604	155,324	122,194	122,194
Intrafund Reimb	-	-	-	(739,699)	(739,699)
Total Expenditures/Appropriations	\$ 1,066,568	\$ 984,543	\$ 1,030,442	\$ 282,505	\$ 282,505
Net Cost	\$ 1,026,185	\$ 981,100	\$ 1,023,986	\$ -	\$ -
Positions	4.0	4.0	4.0	4.0	4.0

2012-13 PROGRAM INFORMATION

BU: 5970000 Labor Relations

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: **001 Administration of labor agreements & effective management of County workforce**

	1,022,204	739,699	0	0	0	0	0	282,505	0	0	4.0	0
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Program Type: Mandated

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: IS -- Internal Support

Program Description: Assist departments in carrying out mission & delivery of services, promote the resolution of interest & rights disputes, and foster harmonious & cooperative labor relations between the County & Recognized Employee Organizations

FUNDED	1,022,204	739,699	0	0	0	0	0	282,505	0	0	4.0	0
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Summary

Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	(1,974,081)	189,508,790	7,874,308	1,730,520	1,730,520
Total Financing	5,900,227	191,239,309	7,874,308	1,730,520	1,730,520
Net Cost	(7,874,308)	(1,730,519)	-	-	-

PROGRAM DESCRIPTION:

- This budget unit provides for the appropriations for the annual debt service and related financial services costs, including costs of issuance, for the County of Sacramento Taxable Pension Funding Bonds Series 1995. The bonds were sold in June 1995 and closed in July 1995. The proceeds from the bond issue were utilized to pay the Unfunded Accrued Actuarial Liability owed by the County to the Sacramento County Employees' Retirement System as of July 5, 1995. Most of the bonds are fixed-interest rate bonds (\$404,060,207.55). Approximately one-quarter of the bonds (\$134,000,000) were issued as variable-interest rate bonds, with an initial marketing term of three years, and converted to a weekly variable reset mode in Fiscal Year 1998-99, with a related interest rate swap agreement.
- On June 17, 2003, by Resolution Number 2003-0768, the Board of Supervisors approved the restructuring of the Series 1995 Bonds to provide significant budgetary relief over the next three to seven years during which the County was expected to experience significant budgetary stress. The restructuring provided near-term budgetary relief in the form of a premium payment from the swap provider (\$8,072,500) but there was an overall net cost to the transaction due to the additional debt service added on beginning in Fiscal Year 2011-12 and terminating on July 1, 2022.
- On October 22, 2008, by Resolution Number 2008-1025, the Board of Supervisors approved terminating the swap agreement with Lehman Brothers due to Lehman's bankruptcy filing and subsequent failure to perform under the terms of the agreement. The Board in the same action authorized the County to enter into a replacement swap transaction with Deutsche Bank.
- In September 2011 the Series 1995B&C variable rate bonds were refunded as fixed rate bonds by the 2011A Refunding Bonds, and the related interest rate swap agreement was terminated.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$76,617,358 consisting of \$330,520 administrative costs, \$1,400,000 General Fund contribution as a result of accumulated interest earnings and a reduction in administrative costs, \$12,765,597 in principal payments and \$62,121,241 in interest payments. Financing is from payments from departments of \$74,886,838 and available fund balance of \$1,730,520.

SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2012-13				Schedule 15
9313000 - Pension Obligation Bond-Debt Service 313A - PENSION OBLIGATION BOND-DEBT SERVICE						
Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Fund Balance	\$ 5,900,227	\$ 7,874,308	\$ 7,874,308	\$ 1,730,520	\$ 1,730,520	
Miscellaneous Revenues	-	1	-	-	-	
Other Financing Sources	-	183,365,000	-	-	-	
Total Revenue	\$ 5,900,227	\$ 191,239,309	\$ 7,874,308	\$ 1,730,520	\$ 1,730,520	
Services & Supplies	\$ 3,104,822	\$ 193,817,448	\$ 10,945,966	\$ 1,730,520	\$ 1,730,520	
Other Charges	65,838,128	68,229,706	69,466,706	74,886,838	74,886,838	
Interfund Reimb	(70,917,031)	(72,538,364)	(72,538,364)	(74,886,838)	(74,886,838)	
Total Financing Uses	\$ (1,974,081)	\$ 189,508,790	\$ 7,874,308	\$ 1,730,520	\$ 1,730,520	
Total Expenditures/Appropriations	\$ (1,974,081)	\$ 189,508,790	\$ 7,874,308	\$ 1,730,520	\$ 1,730,520	
Net Cost	\$ (7,874,308)	\$ (1,730,519)	\$ -	\$ -	\$ -	

2012-13 PROGRAM INFORMATION

BU: 9313000 Pension Obligation Bond-Debt Service

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: **001 POB debt service**

76,617,358	74,886,838	0	0	0	0	0	0	1,730,520	0	0.0	0
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Program Type: Mandated

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: FO -- Financial Obligation

Program Description: payment of debt service

FUNDED	76,617,358	74,886,838	0	0	0	0	0	1,730,520	0	0.0	0
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Summary					
Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	211,509	103,218	103,218	1,111,329	1,111,329
Total Financing	314,727	170,753	103,218	1,111,329	1,111,329
Net Cost	(103,218)	(67,535)	-	-	-

PROGRAM DESCRIPTION:

- The County of Sacramento Taxable Pension Funding Bonds Series 1995 were sold in June 1995 and closed in July 1995. The proceeds from the bond issue were utilized to pay the Unfunded Accrued Actuarial Liability owed by the County to the Sacramento County Employees' Retirement System as of July 5, 1998. Most of the bonds were fixed-interest rate bonds (\$404,060,207.55). Approximately one-quarter of the bonds (\$134,000,000) were issued as variable-interest rate bonds, with an initial marketing term of three years, and converted to a weekly variable rate reset mode in Fiscal Year 1998-99, with a related interest rate swap agreement.
- This budget unit has provided for interest earnings on the Pension Obligation Bond-Debt Service Fund (Budget Unit 9313000). In the Pension Obligation Bond Trust Indenture, the County has covenanted to use the proceeds from interest earnings on the Debt Service Fund to purchase interest rate "cap" contracts on the variable-rate portion of the bonds, to make up the difference between the early set aside of funds in the Debt Service Fund and actual debt service, and/or to mitigate budgetary impact from high variable-rate interest rates by withdrawing funds from this fund and utilizing them for any lawful purpose of the County.
- In September 2011 the Series 1995B&C variable rate bonds were refunded as fixed rate bonds by the 2011A Refunding Bonds, and the related interest rate swap agreement was terminated, and it is no longer necessary to maintain this separate fund, which will be closed in Fiscal Year 2012-13.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$1,111,329, consisting of a General Fund contribution. Financing is from accumulated interest earnings on the Pension Obligation Bond-Debt Service Fund and available fund balance from the Interest Rate Mitigation Reserve. This funding is no longer required due to the variable rate 1995 B&B Pension Obligation Bonds being refunded in September 2011 with the fixed rate Series 2011A Bonds, eliminating the risk that the Reserve will be needed to pay unanticipated increases in debt service interest.

SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2012-13				Schedule 15
9311000 - Pension Obligation Bond-Int Rate Stabilization 311A - PENSION BOND-INT RATE STABILIZATION						
Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Fund Balance	\$ 211,509	\$ 103,218	\$ 103,218	\$ 67,535	\$ 67,535	
Reserve Release	-	-	-	1,043,794	1,043,794	
Revenue from Use Of Money & Property	103,218	67,535	-	-	-	
Total Revenue	\$ 314,727	\$ 170,753	\$ 103,218	\$ 1,111,329	\$ 1,111,329	
Reserve Provision	\$ 211,509	\$ 103,218	\$ 103,218	\$ -	\$ -	
Services & Supplies	-	-	-	1,111,329	1,111,329	
Total Financing Uses	\$ 211,509	\$ 103,218	\$ 103,218	\$ 1,111,329	\$ 1,111,329	
Total Expenditures/Appropriations	\$ 211,509	\$ 103,218	\$ 103,218	\$ 1,111,329	\$ 1,111,329	
Net Cost	\$ (103,218)	\$ (67,535)	\$ -	\$ -	\$ -	

2012-13 PROGRAM INFORMATION

BU: 9311000 Pension Obligation Bond-Interest Rate Stabilization

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
<i>Program No. and Title:</i> 001 POB Interest Rate Stabilization												
	1,111,329	0	0	0	0	0	0	1,043,794	67,535	0	0.0	0
<i>Program Type:</i> Mandated												
<i>Countywide Priority:</i> 0 -- Specific Mandated Countywide/Municipal or Financial Obligations												
<i>Strategic Objective:</i> FO -- Financial Obligation												
<i>Program Description:</i> account for POB fund interest earnings												
FUNDED	1,111,329	0	0	0	0	0	0	1,043,794	67,535	0	0.0	0

Summary

Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	69,491,488	51,513,563	61,487,909	57,141,174	57,141,174
Total Financing	74,884,840	57,152,148	61,487,909	57,141,174	57,141,174
Net Cost	(5,393,352)	(5,638,585)	-	-	-

PROGRAM DESCRIPTION:

- This budget unit comprises the Teeter Plan Debt Service Fund. The Teeter Plan of property tax apportionment (otherwise known as the Alternative Method of Tax Apportionment) was first implemented in Fiscal Year 1993-94 following the Board of Supervisors' formal adoption on June 29, 1993. Under the Teeter Plan, secured property taxes are distributed by the County to local taxing entities on an accrual basis. In addition, when the Teeter Plan was first implemented, local taxing entities received a one-time acceleration of prior years' delinquent secured property taxes from the County. The County is thereafter entitled to retain all penalties and interest charges on the delinquent secured property taxes.
- The first financing for the distribution of the "purchase" of the delinquencies in the County's redemption file as of June 30, 1993, was provided through a borrowing arrangement through the Treasurer's Pooled Fund administered by the Treasurer-Tax Collector. The terms of the note were approved by the Board of Supervisors on August 3, 1993. Subsequently, annual purchases of secured property tax delinquencies as of June 30th of each year were financed through the Treasurer's Pooled Fund in August of the same year. Following the purchase of the redemption file, actual collections from delinquent taxpayers are transferred into the debt service fund (when apportioned by the Auditor-Controller) for eventual transfer to the Treasurer's Pooled Fund according to the payment schedule set in each borrowing.
- Interest earned on the debt service reserve will reduce the net borrowing costs owed by the County to the Treasurer's Pooled Fund.
- As actual collections are received from the delinquent taxpayers, the principal amount of the borrowing is reduced, and interest collected from delinquent taxpayers is used to pay interest on each borrowing. Also, the net penalty/interest revenue remaining after debt service interest costs is transferred to the General Fund (Budget Unit 5705701) by the close of the final accounting period each year.
- A separate "Tax Losses Reserve Fund" has been established in the General Fund pursuant to Section 4703 of the Revenue and Taxation Code. That reserve is a statutory prerequisite of the Teeter Plan and has no relationship to the borrowing through the Treasurer's Pooled Fund. In the event that a shortfall exists following the forced sale of a delinquent parcel(s), the Tax Losses Reserve Fund would be utilized to fund the shortfall and provide full apportionment of the taxes due.

SUPPLEMENTAL INFORMATION:

The total Fiscal Year 2012-13 requirement for the Teeter Plan debt service is \$57,141,174, consisting of \$42,923,994 for principal and interest payments, and \$14,217,180 for transfer to the General Fund. Financing is from \$51,502,590 in anticipated collections from delinquent taxpayers, and \$5,638,584 from Fiscal Year 2011-12 year-end unreserved fund balance. The debt service requirement includes a quarterly and annual payment which is payable on or about August 1st after close of each fiscal year. It is anticipated that a fund balance will be rolled forward each year to finance the August 1st payments.

FUND BALANCE CHANGES FOR 2011-12:

The increase in available fund balance of \$245,200 from the prior year is due to higher than anticipated delinquent tax collection at year end.

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-13	Schedule 9
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Budget Unit **5940000 - Teeter Plan**
 Function **DEBT SERVICE**
 Activity **Retirement of Long-Term Debt**
 Fund **016A - TEETER PLAN**

Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Fund Balance	\$ 446,631	\$ 5,393,384	\$ 5,393,384	\$ 5,638,584	\$ 5,638,584
Revenue from Use Of Money & Property	3,423	2,780	-	-	-
Miscellaneous Revenues	73,909,553	50,950,582	56,094,525	51,502,590	51,502,590
Other Financing Sources	525,233	805,402	-	-	-
Total Revenue	\$ 74,884,840	\$ 57,152,148	\$ 61,487,909	\$ 57,141,174	\$ 57,141,174
Other Charges	\$ 51,995,553	\$ 37,062,776	\$ 46,021,596	\$ 42,923,994	\$ 42,923,994
Interfund Charges	17,495,935	14,450,787	15,466,313	14,217,180	14,217,180
Total Expenditures/Appropriations	\$ 69,491,488	\$ 51,513,563	\$ 61,487,909	\$ 57,141,174	\$ 57,141,174
Net Cost	\$ (5,393,352)	\$ (5,638,585)	\$ -	\$ -	\$ -

2012-13 PROGRAM INFORMATION

BU: 5940000 Teeter Plan

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: **001 Teeter Plan Debt Service**

57,141,174	0	0	0	0	0	0	51,502,590	5,638,584	0	0.0	0
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Program Type: Mandated

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: IS -- Internal Support

Program Description: Delinquent property tax collection and debt service payments

FUNDED	57,141,174	0	0	0	0	0	51,502,590	5,638,584	0	0.0	0
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Summary

Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	4,860,701	8,438,039	21,700,861	13,268,476	13,268,476
Total Financing	26,561,562	21,706,515	21,700,861	13,268,476	13,268,476
Net Cost	(21,700,861)	(13,268,476)	-	-	-

PROGRAM DESCRIPTION:

- This budget unit provides for the appropriations for the uses of the proceeds of the 2001 and 2005 Tobacco Litigation Settlement Securitization Capital Projects.
- The 2001 Bonds were executed and closed on August 23, 2001, through a negotiated bid process. The proceeds from the bond issue were used to finance the construction of a Juvenile Court facility (\$46.3 million), Primary Care Clinic facility (\$30.5 million), Refuse Fleet Clean Air Conversion (\$15.0 million), Senior Nutrition Services Kitchen Facility (\$2.0 million), Clinic Pharmacy Automation System (\$0.8 million), 911 Call Center (\$6.0 million), Carmichael/Rio Linda Branch Library (\$5.2 million) and any other authorized acquisitions, construction, and/or improvement projects to be substituted therefore (\$7.4 million).
- The 2005 Bonds were executed and closed on December 6, 2005, through a negotiated bid process. The proceeds from the bond issue were used to finance the construction of a Juvenile Justice Center Juvenile Hall Expansion facility Phases II and III (\$40.0 million), Juvenile Justice Center Wing-A (Maintenance) (\$4.0 million), Bikeway Project Sunset Avenue/Main Avenue (\$1.024 million), Carmichael Library (\$2.8 million), Park Repairs (\$2.0 million), Pavement Repairs (\$1.3 million), Unincorporated Area Sidewalk/Gutter/Curbs Repairs (\$11.797 million), Main Jail Fire Alarm (\$0.304 million) and any other authorized acquisitions, construction, and/or improvement projects to be substituted thereafter.
- This budget unit was established for payment of all costs associated with these projects which include architectural/design costs, contractor payments, construction management costs, consultants, equipment and other miscellaneous construction costs required to complete the projects.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$13,268,476 consisting of capital project costs reimbursed to departments for approved projects. Financing is from available fund balance from Bond proceeds and interest earnings thereon.

SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2012-13				Schedule 15
9284000 - Tobacco Litigation Settlement-Capital Projects 284A - TOBACCO LITIGATION SETTLEMENT-CAPITAL PROJECTS						
Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Fund Balance	\$ 26,531,209	\$ 21,700,861	\$ 21,700,861	\$ 13,268,476	\$ 13,268,476	
Revenue from Use Of Money & Property	30,353	5,654	-	-	-	
Total Revenue	\$ 26,561,562	\$ 21,706,515	\$ 21,700,861	\$ 13,268,476	\$ 13,268,476	
Other Charges	\$ 4,860,701	\$ 8,438,039	\$ 21,700,861	\$ 13,268,476	\$ 13,268,476	
Total Financing Uses	\$ 4,860,701	\$ 8,438,039	\$ 21,700,861	\$ 13,268,476	\$ 13,268,476	
Total Expenditures/Appropriations	\$ 4,860,701	\$ 8,438,039	\$ 21,700,861	\$ 13,268,476	\$ 13,268,476	
Net Cost	\$ (21,700,861)	\$ (13,268,476)	\$ -	\$ -	\$ -	

2012-13 PROGRAM INFORMATION

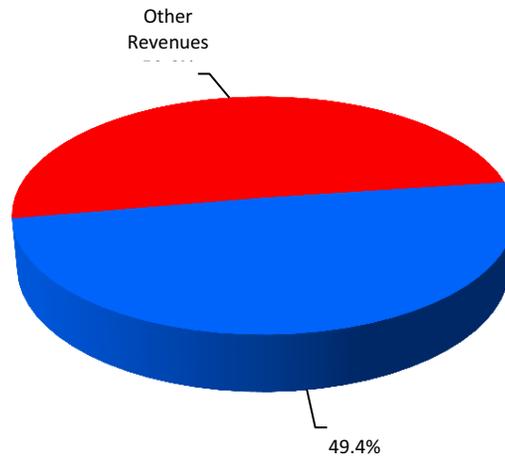
BU: 9284000 Tobacco Litigation Settlement-Capital Projects

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
<i>Program No. and Title:</i> 001 Tobacco Litigation Securitization												
	13,268,476	0	0	0	0	0	0	0	13,268,476	0	0.0	0
<i>Program Type:</i> Mandated												
<i>Countywide Priority:</i> 0 -- Specific Mandated Countywide/Municipal or Financial Obligations												
<i>Strategic Objective:</i> FO -- Financial Obligation												
<i>Program Description:</i> capital project funding												
FUNDED	13,268,476	0	0	0	0	0	0	0	13,268,476	0	0.0	0

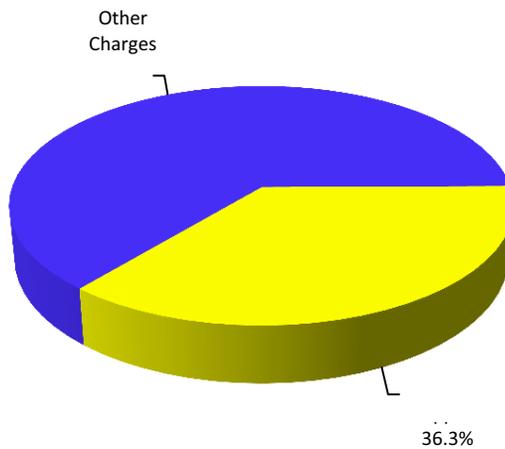
Departmental Structure



Financing Sources



Financing Uses



Summary					
Classification	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommend	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	8,147,025	3,834,750	6,954,821	6,689,005	6,689,005
Total Financing	8,301,596	3,657,299	6,954,821	6,689,005	6,689,005
Net Cost	(154,571)	177,451	-	-	-

PROGRAM DESCRIPTION:

- Sacramento County imposes a Transient-Occupancy Tax (TOT) in the amount of 12 percent of the rent charged at hotels, motels and similar structures for short-term lodging.
- The Board of Supervisors makes allocations from this budget for artistic, cultural, civic and other activities which enhance the image and quality of life of the community.

MISSION:

To provide funding for artistic, cultural, civic and other activities which enhance the image of the community and quality of life in Sacramento.

SIGNIFICANT DEVELOPMENTS DURING 2011-12:

- Appropriations for this fund totaled \$6,954,821. Budgeted revenues totaled \$6,954,821 which included \$208,205 in fund balance.
- Transient Occupancy Tax collections totaled \$3,383,027.
- The transfer to the County General Fund totaled \$2,333,729.
- No new allocations were made to the Board of Supervisors Neighborhood Programs.
- New allocations for Sports, Tourism, Arts, and Quality of Life activities totaled \$553,439.
- New allocations for Sacramento Metropolitan Arts Commission (SMAC) activities totaled \$521,045, which included a \$60,369 contribution from the Friends of SMAC and \$285,676 from the City of Sacramento.

SIGNIFICANT CHANGES FOR 2012-13:

- Appropriations for this fund total \$6,689,005. Budgeted revenues total \$6,689,005.
- Funding includes a required pass-through budgeting of \$2,901,365 in costs and revenues associated with bond financing for Raley Field and Sacramento Regional Arts Facilities.
- Funding includes pass-through budgeting of \$285,676 in costs and revenues associated with the City of Sacramento contribution to the Fiscal Year 2012-13 Cultural Arts Awards.
- Budgeted Transient Occupancy Tax collections total \$3,391,622.
- The budgeted transfer to the County General Fund totals \$2,210,492.
- New allocations for the Board of Supervisors Neighborhood Programs total \$100,000.
- New allocations for Sports, Tourism, Arts, and Quality of Life activities total \$603,440.
- New allocations for Sacramento Metropolitan Arts Commission activities total \$460,676, which include contributions from the City of Sacramento of \$285,676 for Cultural Arts Awards.

FUND BALANCE CHANGES:

Fund Balance decreased from Fiscal Year 2011-12 to Fiscal Year 2012-13 by \$386,539. This decrease is primarily due to a Fiscal Year 2011-12 Cultural Arts Award payment of \$285,676 from the City of Sacramento, which was budgeted for receipt during Fiscal Year 2011-12 but was actually received in Fiscal Year 2012-13. The remaining variance is an adjustment for actual expenditures and revenues in Fiscal Year 2011-12.

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-13	Schedule 9
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Budget Unit **4060000 - Transient-Occupancy Tax**
 Function **RECREATION & CULTURAL SERVICES**
 Activity **Cultural Services**
 Fund **015A - TRANSIENT OCCUPANCY**

Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2011-12 Adopted	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6
Fund Balance	\$ 4,336,067	\$ 208,205	\$ 208,205	\$ (178,334)	\$ (178,334)
Taxes	3,483,409	3,383,027	3,460,000	3,391,622	3,391,622
Revenue from Use Of Money & Property	12,938	4,698	10,000	3,000	3,000
Miscellaneous Revenues	469,182	61,369	374,174	571,352	571,352
Other Financing Sources	-	-	2,902,442	2,901,365	2,901,365
Total Revenue	\$ 8,301,596	\$ 3,657,299	\$ 6,954,821	\$ 6,689,005	\$ 6,689,005
Services & Supplies	\$ 107,500	\$ 90,200	\$ 110,000	\$ 125,000	\$ 125,000
Other Charges	2,593,830	1,320,821	4,333,114	4,263,513	4,263,513
Interfund Charges	5,445,695	2,423,729	2,511,707	2,300,492	2,300,492
Total Expenditures/Appropriations	\$ 8,147,025	\$ 3,834,750	\$ 6,954,821	\$ 6,689,005	\$ 6,689,005
Net Cost	\$ (154,571)	\$ 177,451	\$ -	\$ -	\$ -

2012-13 PROGRAM INFORMATION

BU: 4060000 Transient-Occupancy Tax

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: **001 Transient-Occupancy Tax**

6,689,005	0	0	0	0	0	0	6,867,339	-178,334	0	0.0	0
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Program Type: Discretionary

Countywide Priority: 4 -- Sustainable and Livable Communities

Strategic Objective: C1 -- Develop and sustain livable and attractive neighborhoods and communities

Program Description: Sacramento County imposes a Transient-Occupancy Tax (TOT) in the amount of 12.0 percent of the rent charged at hotels, motels, and similar structures for short-term lodging. The Board of Supervisors makes allocations from this budget for artistic, cultural, civic, and other activities which enhance the image and quality of life of the community.

FUNDED

6,689,005	0	0	0	0	0	0	6,867,339	-178,334	0	0.0	0
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