

GENERAL GOVERNMENT/ADMINISTRATION

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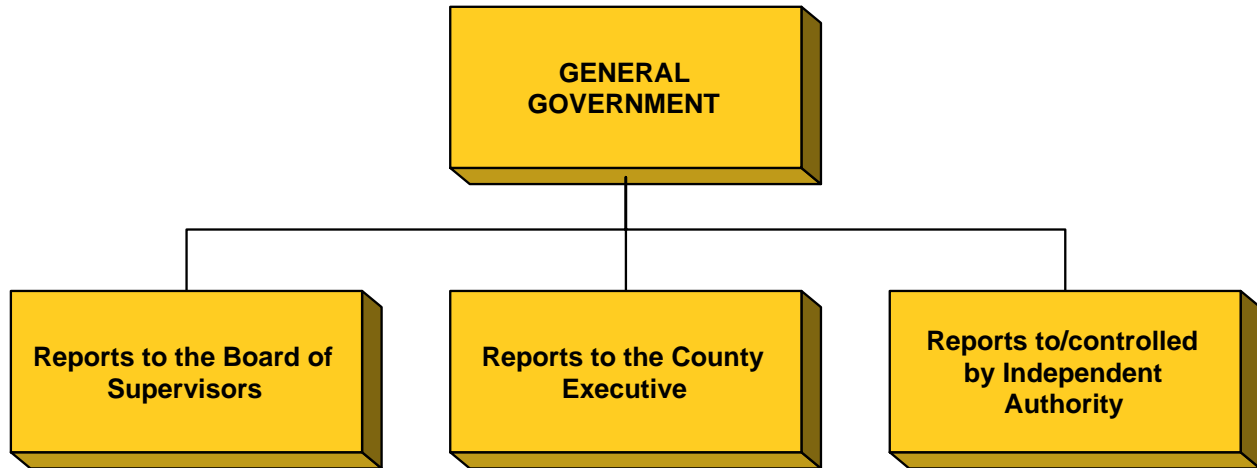
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GENERAL GOVERNMENT/ADMINISTRATION

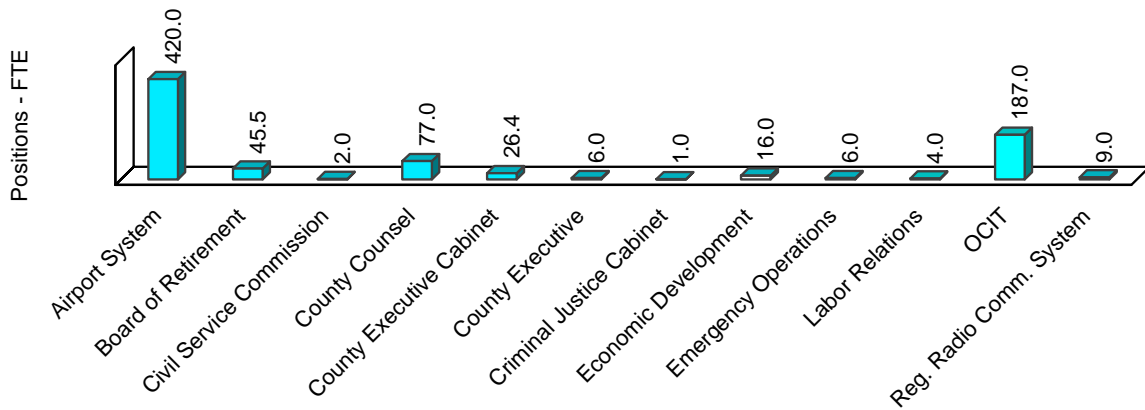
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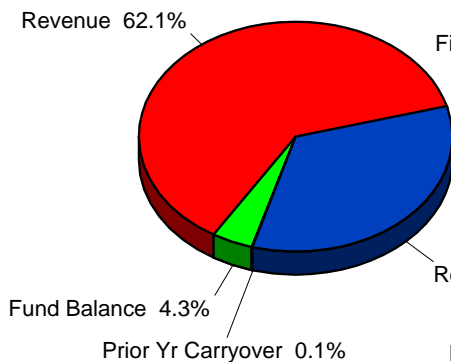
INTRODUCTION



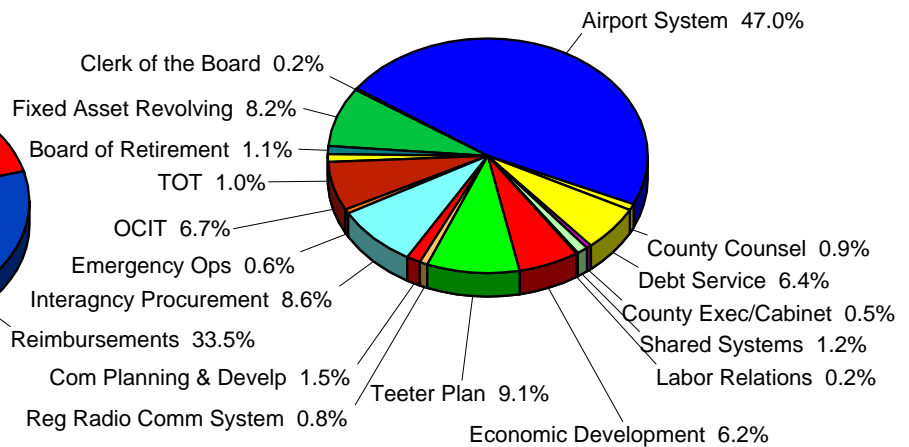
Staffing Trends



Financing Sources



Financing Uses



INTRODUCTION

The County implemented an agency structure in Fiscal Year 1997-98. Effective March 25, 2004, the County reorganized the agency structure from four agencies to three agencies. Although most of the County's departments fall within one of the three agencies, there are a group of departments that report directly to the Board of Supervisors, report to the County Executive or are the responsibility of the Economic Development Director. In addition, the Executive Officer of the Civil Service Commission reports to the Civil Service Commission, the Local Agency Formation Commission (LAFCo) Board controls the utilization of the County's contribution to LAFCo, and the Sacramento County Employees' Retirement System controls the budget for the System's Retirement Administration. Following is a summary of the budget units that fall into these categories:

Reports to the Board of Supervisors: County Counsel and County Executive.

Reports to the County Executive: Airport System, County Executive Cabinet, Community Planning and Development, Emergency Operations, Labor Relations, and Office of Communications and Information Technology. The Director of Economic Development is also responsible for Transient-Occupancy Tax.

Reports to/controlled by Independent Authority: Board of Retirement, Civil Service Commission, Contribution to Human Rights and Fair Housing Commission, Contribution to LAFCo, County Library, Criminal Justice Cabinet, and Natomas Fire District.

INTRODUCTION

General Government Fund Centers/Departments

Fund						
Fund	Center	Department	Appropriations	Financing	Net Cost	Positions
001A	5980000	Appropriation for Contingency	\$1,831,085	\$0	\$1,831,085	0.0
001A	4010000	Clerk of the Board	\$1,401,936	\$657,878	744,058	10.0
001A	4210000	Civil Service Commission	305,233	27,593	277,640	2.0
001A	5720000	Community Planning and Development	9,801,663	8,649,477	1,152,186	57.6
001A	4660000	Contribution to Human Rights & Fair Housing	61,267	0	61,267	0.0
001A	5920000	Contribution to LAFCo	457,666	228,833	228,833	0.0
001A	4810000	County Counsel	5,904,152	4,131,104	1,773,048	77.0
001A	5910000	County Executive	1,334,424	327,809	1,006,615	6.0
001A	5730000	County Executive Cabinet	2,079,324	2,079,324	0	26.4
001A	5750000	Criminal Justice Cabinet	25,079	25,079	0	1.0
001A	5710000	Data Processing-Shared Systems	7,767,638	550,044	7,217,594	0.0
001A	7090000	Emergency Operations	3,994,105	3,764,047	230,058	6.0
001A	5110000	Financing-Transfers/Reimbursement	5,833,163	0	5,833,163	0.0
001A	5970000	Labor Relations	1,030,442	6,456	1,023,986	4.0
001A	5770000	Non-Departmental Costs/General Fund	5,281,946	240,000	5,041,946	0.0
001A	5700000	Non-Departmental Revenues/General Fund	-28,120,094	459,836,361	-487,956,455	0.0
001A	0001000	Reserves-Teeter	1,529,335	1,950,146	-420,811	0.0
GENERAL FUND TOTAL			\$20,518,364	\$482,474,151	-\$461,955,787	190.0
011A	6310000	County Library	\$1,292,743	\$1,292,743	\$0	0.0
015A	4060000	Transient-Occupancy Tax	6,954,821	6,954,821	0	0.0
016A	5940000	Teeter Plan	61,487,909	61,487,909	0	0.0
020A	3870000	Economic Development	41,625,657	41,625,657	0	16.0
030A	9030000	Interagency Procurement	58,124,399	25,700,020	32,424,379	0.0
031A	7600000	Office of Communications and Information Technology (OCIT)	44,784,004	44,058,681	725,323	187.0
041A	3400000	Airport System-Operations	319,152,992	182,495,830	136,657,162	420.0
043A	3480000	Airport Sytem-Capital Outlay	-3,452,803	0	-3,452,803	0.0
059A	7020000	Regional Radio Communications System	5,412,059	5,412,059	0	9.0
060A	7860000	Board of Retirement	7,139,600	7,139,600	0	45.5
229A	2290000	Natomas Fire District	2,279,535	2,279,535	0	0.0
277A	9277000	Fixed Asset Revolving Fund	54,825,335	54,825,335	0	0.0
278A	9278000	1990 Fixed Asset-Debt Service	0	0	0	0.0
280A	9280000	Juvenile Courthouse Project-Debt Service	44,165	44,165	0	0.0
282A	9282000	2004 Pension Obligation Bonds-Debt Service	3,066,535	3,066,535	0	0.0
284A	9284000	Tobacco Litigation Settlement-Capital Project	21,700,861	21,700,861	0	0.0
287A	9287000	Capital Projects-Debt Service	0	0	0	0.0
288A	9288000	1997 Refunding Pub. Facilities-Debt Service	777,701	777,701	0	0.0
292A	2920000	Jail-Debt Service	0	0	0	0.0
298A	9298000	2003 Public Facilities Project-Debt Service	44,571	44,571	0	0.0
300A	9300000	2010 Refunding COPs-Debt Service	271,957	271,957	0	0.0
		2010 Refunding COPs-Parking Garage-Debt				
300B	9300500	Service	58,763	58,763	0	0.0
303A	9303303	2007 Public Facilities Project-Construction	4,899,072	4,899,072	0	0.0
304A	9304304	2007 Public Facilities Project-Debt Service	303,401	303,401	0	0.0
306A	9306306	2006 Pub. Bldg. Facilities-Debt Service	2,624,875	2,624,875	0	0.0
308A	3080000	1997 Pub. Bldg. Facilities-Debt Service	507,247	507,247	0	0.0
309A	9309000	1997 Pub. Bldg. Facilities-Construction	553,981	553,981	0	0.0
311A	9311000	Pension Obligation Rate Stabilization	103,218	103,218	0	0.0
313A	9313000	1995 Pension Obligation Bonds-Debt Service	7,874,308	7,874,308	0	0.0
GRAND TOTAL			\$662,975,270	\$958,576,996	-\$295,601,726	867.5

The negative net cost is General Purpose Financing that is allocated to General Fund departments in other sections of this Budget Book.

SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2011-12				Schedule 15
9278000 - 1990 Fixed Asset Debt Service 278A - 1990 FIXED ASSET DEBT SERVICE						
Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Services & Supplies	\$ 175,409	\$ -	\$ -	\$ -	\$ -	
Other Charges	3,113,705	-	-	-	-	
Interfund Reimb	(3,289,114)	-	-	-	-	
Total Financing Uses	\$ -	\$ -	\$ -	\$ -	\$ -	
Total Expenditures/Appropriations	\$ -	\$ -	\$ -	\$ -	\$ -	
Net Cost	\$ -	\$ -	\$ -	\$ -	\$ -	

PROGRAM DESCRIPTION:

- This budget unit provides for debt service requirements for payment of principal, interest, and other related costs to the 1990 Certificates of Participation (COP's) borrowing (\$105,750,000) which establish the Fixed Asset (Acquisition) Revolving Fund (see Budget Unit 9277000).
- On October 8, 2002, by Resolution Number 2002-1289, the Board of Supervisors approved a resolution delegating authority to the Director of Finance to execute interest-rate swap on the 1990 Certificates of Participation. The swap transaction fixed the interest rate at 4.534 percent on the balance of \$89.5 million variable rate COP's, and will avoid future exposure to high interest rates (as high as 12.0 percent). The swap also generated an \$11.3 million one-time financing source for the General Fund. The swap counterparty may terminate the agreement anytime between January 1, 2007 through January 1, 2020. The interest swap agreement was executed and closed on October 9, 2002.
- The 1990 COP's were secured by the leasehold interest on the County's Administration Complex (700 H Street and 827 7th Street) and Superior Court courthouse. In April 2003, the County became aware of the desire of the State of California to take control of the Courthouse as part of Trial Court Funding legislation (Senate Bill 1732) passed during 2002. To facilitate this desired transfer, on April 15, 2003, by Resolution 2003-0378, the Board of Supervisors approved the recommendation of utilizing the equity in the Main Jail to provide leasehold security for the 1990 COP's. The 1990 COP's letter of credit bank, swap counterparty and Trustee all agreed to the substitution of security.
- On February 9, 2010, by Resolution Number 2010-0091, the Board of Supervisors approved a resolution delegating authority to Chief Operations Officer, to terminate the 1990 Interest Swap and refund the 1990 COP's as part of the 2010 COPs Refunding (see Budget Unit 9300000). The 2010 Refunding is a fixed rated obligation and was executed and closed on March 12, 2010.

FOR INFORMATION ONLY

1997 PUBLIC BUILDING FACILITIES - CONSTRUCTION 9309000

Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	390,057	765,229	1,314,691	553,981	553,981
Total Financing	1,704,748	1,319,211	1,314,691	553,981	553,981
Net Cost	(1,314,691)	(553,982)	-	-	-

PROGRAM DESCRIPTION:

This budget unit provides for the appropriations for the uses of the proceeds of the County of Sacramento 1997 Public Building Facilities Project Certificates of Participation. The bonds were sold in January 1997. The proceeds from the bond issue are used to finance construction of the 448-bed dormitory-style jail at the Rio Cosumnes Correctional Center; purchase of the Bank of America building and associated tenant improvements; and any other authorized acquisitions, construction, and/or improvement projects to be substituted. This budget unit was established for payment of all costs associated with these projects which included architectural/design costs, contractor payments, construction management costs, consultants, equipment and other miscellaneous construction costs required to complete the projects.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$553,981 consisting of capital project costs reimbursed to departments for approved projects. Financing is from available fund balance from Bond proceeds.

SCHEDULE:

State Controller Schedule		County of Sacramento				Schedule 15
County Budget Act January 2010		Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2011-12				
		9309000 - 1997-Public Bldg Facilites-CONSTRUCTION				
		309A - 1997-PUBLIC FACILITIES-CONSTRUCTION				
Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Fund Balance	\$ 1,688,733	\$ 1,314,691	\$ 1,314,691	\$ 553,981	\$ 553,981	
Revenue from Use Of Money & Property	16,015	4,520	-	-	-	
Total Revenue	\$ 1,704,748	\$ 1,319,211	\$ 1,314,691	\$ 553,981	\$ 553,981	
Other Charges	\$ 390,057	\$ 765,229	\$ 1,314,691	\$ 553,981	\$ 553,981	
Total Financing Uses	\$ 390,057	\$ 765,229	\$ 1,314,691	\$ 553,981	\$ 553,981	
Total Expenditures/Appropriations	\$ 390,057	\$ 765,229	\$ 1,314,691	\$ 553,981	\$ 553,981	
Net Cost	\$ (1,314,691)	\$ (553,982)	\$ -	\$ -	\$ -	

2011-12 PROGRAM INFORMATION

BU: 9309000 1997 Public Building Facilities-Construction

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: **001 COP project construction**

553,981	0	0	0	0	0	0	0	553,981	0	0.0	0
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Program Type: Mandated

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: FO -- Financial Obligation

Program Description: capital project funding

FUNDED	553,981	0	0	0	0	0	0	553,981	0	0.0	0
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1997 PUBLIC BUILDING FACILITIES - DEBT SERVICE 3080000

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Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	432,842	(20,057)	268,311	507,247	507,247
Total Financing	701,152	487,189	268,311	507,247	507,247
Net Cost	(268,310)	(507,246)	-	-	-

PROGRAM DESCRIPTION:

- This budget unit provides for the appropriations for the annual lease payments and the Debt Service Reserve Fund for the unrefunded portion (Carol Miller Justice Center facility) of the County of Sacramento 1997 Certificates of Participation (COPs) Public Building Facilities Project.
- On December 10, 1996, the Board of Supervisors approved a financing plan for the 1997 COPs Public Building Facilities Projects, which included the following projects:
 - Construction of the 448-bed dormitory-style jail at the Rio Cosumnes Correctional Center.
 - Purchase of the Bank of America building and associated tenant improvements.
 - Refunding of the 1988 CSAC II and 1990 Public Facilities Project COPs (Carol Miller Justice Center facility).
- The financing (\$58,020,000) was executed and closed on January 28, 1997. At the time of sale, \$5,214,116 was deposited as a reserve with Debt Service Fund. The terms of the agreement authorizing the sale of securities require that this reserve be retained to be used as the final annual lease payment. The debt service payments began on August 1, 1997.
- On March 7, 2006, the Board approved the 2006 COPs (Public Facilities Projects) financing to partially refund and defease approximately \$15,000,000 of the 1997 Public Facilities COPs in order to release the Bank of America Facility as security for those bonds. Since the Carol Miller Justice Center facility portion of the 1997 COPs was already refunded, it could not be part of the 2006 COP transaction.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$3,556,211 consisting of \$527,247 administrative costs, \$2,475,000 in principle payment, and \$553,964 in interest payments. Financing is from payments from various user departments of \$3,048,964 and available fund balance of \$507,247.

SCHEDULE:

State Controller Schedule		County of Sacramento				Schedule 15
County Budget Act January 2010		Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2011-12				
3080000 - 1997-Public Facilities Debt Service 308A - 1997-PUBLIC FACILITIES DEBT SERVICE						
Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Fund Balance	\$ 475,978	\$ 268,311	\$ 268,311	\$ 507,247	\$ 507,247	
Revenue from Use Of Money & Property	225,174	218,878	-	-	-	
Total Revenue	\$ 701,152	\$ 487,189	\$ 268,311	\$ 507,247	\$ 507,247	
Services & Supplies	\$ 462,843	\$ 9,944	\$ 298,311	\$ 527,247	\$ 527,247	
Other Charges	3,018,463	3,026,713	3,026,714	3,028,964	3,028,964	
Interfund Reimb	(3,048,464)	(3,056,714)	(3,056,714)	(3,048,964)	(3,048,964)	
Total Financing Uses	\$ 432,842	\$ (20,057)	\$ 268,311	\$ 507,247	\$ 507,247	
Total Expenditures/Appropriations	\$ 432,842	\$ (20,057)	\$ 268,311	\$ 507,247	\$ 507,247	
Net Cost	\$ (268,310)	\$ (507,246)	\$ -	\$ -	\$ -	

2011-12 PROGRAM INFORMATION

BU: 3080000 1997 Public Building Facilities-Debt Service

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
<i>Program No. and Title:</i> 001 COP debt service												
	3,556,211	3,048,964	0	0	0	0	0	0	507,247	0	0.0	0
<i>Program Type:</i> Mandated												
<i>Countywide Priority:</i> 0 -- Specific Mandated Countywide/Municipal or Financial Obligations												
<i>Strategic Objective:</i> FO -- Financial Obligation												
<i>Program Description:</i> payment of debt service												
FUNDED												
	3,556,211	3,048,964	0	0	0	0	0	0	507,247	0	0.0	0

1997 REFUNDING PUBLIC FACILITIES - DEBT SERVICE 9288000

Summary

Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	(14,918)	(10,449)	385,864	777,701	777,701
Total Financing	370,946	767,251	385,864	777,701	777,701
Net Cost	(385,864)	(777,700)	-	-	-

PROGRAM DESCRIPTION:

- This budget unit reflects the debt service requirement for payment of principal, interest, and various other costs related to the 1997 Public Facilities Project Certificates of Participation for the construction of the Coroner/Crime Lab and Data Center (the 1994 Certificates).
- On December 2, 1997, the Board of Supervisors approved the refinancing of the County of Sacramento 1997 Public Facilities Project Certificates of Participation (Coroner/Crime Lab and Data Center). The refunding (\$88,360,000) was executed and closed on January 1, 1998.
- The refunding issue was structured as a crossover refunding which reduced the annual debt service payment by \$575,000 annually. With this structure, the 1997 Refunding Certificates of Participation remained self-supporting to the call date of the 1994 Certificates (October 1, 2004). Through October 1, 2004, the County continued to pay debt service on the outstanding 1994 Certificates.
- On October 1, 2004, (the "crossover" date), the escrow supporting the refunding bonds was released and the proceeds were used to redeem the outstanding 1994 Certificates. After October 1, 2004, the 1994 Certificates were no longer outstanding, and the County began paying debt service on the Refunding Certificates.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$7,115,602 consisting of \$797,701 administrative costs, \$2,875,000 in principal payment and \$3,442,901 in interest payments. Financing is from payments from various user departments of \$6,337,901 and available fund balance of \$777,701.

SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2011-12				Schedule 15
9288000 - 1997-Refunding Public Facilities Debt Service 288A - 1997-PUBLIC FACILITIES DEBT SERVICE						
Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Fund Balance	\$ (15,735)	\$ 385,864	\$ 385,864	\$ 777,701	\$ 777,701	
Revenue from Use Of Money & Property	386,681	381,387	-	-	-	
Total Revenue	\$ 370,946	\$ 767,251	\$ 385,864	\$ 777,701	\$ 777,701	
Services & Supplies	\$ 5,083	\$ 9,552	\$ 405,864	\$ 797,701	\$ 797,701	
Other Charges	6,317,630	6,320,535	6,320,536	6,317,901	6,317,901	
Interfund Reimb	(6,337,631)	(6,340,536)	(6,340,536)	(6,337,901)	(6,337,901)	
Total Financing Uses	\$ (14,918)	\$ (10,449)	\$ 385,864	\$ 777,701	\$ 777,701	
Total Expenditures/Appropriations	\$ (14,918)	\$ (10,449)	\$ 385,864	\$ 777,701	\$ 777,701	
Net Cost	\$ (385,864)	\$ (777,700)	\$ -	\$ -	\$ -	

2011-12 PROGRAM INFORMATION

BU: 9288000 1997 Refunding Public Facilities-Debt Service

Appropriations Reimbursements Federal Revenues State Revenues Realignment Pro 172 Fees Other Revenues Carryover Net Cost Positions Vehicles

FUNDED

Program No. and Title: 001 COP debt service

7,115,602 6,337,901 0 0 0 0 0 0 777,701 0 0.0 0

Program Type: Mandated

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: FO -- Financial Obligation

Program Description: payment of debt service

FUNDED	7,115,602	6,337,901	0	0	0	0	0	0	777,701	0	0.0	0
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2003 PUBLIC FACILITIES PROJECTS - DEBT SERVICE 9298000

Summary

Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	(16,102)	(8,748)	29,842	44,571	44,571
Total Financing	13,740	35,822	29,842	44,571	44,571
Net Cost	(29,842)	(44,570)	-	-	-

PROGRAM DESCRIPTION:

- This budget unit provides for the appropriations for the annual lease payments and the Debt Service Reserve Fund for the County of Sacramento 2003 Public Facilities Projects Certificates of Participation. On April 15, 2003, the Board of Supervisors approved a financing plan for the County of Sacramento 2003 Public Facilities Projects Certificates of Participation to finance various capital projects.
- The financing (\$15,000,000) was executed on May 7, 2003. At the time of sale, \$3,665,930 is to be deposited as a reserve within this Debt Service Fund. The terms of the agreement authorizing the sale of securities require that this reserve be retained to be used as the final annual lease payment.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$1,029,667 consisting of \$64,571 administrative costs, \$345,000 in principal payment and \$620,096 in interest payments. Financing is from payments from various user departments of \$985,096 and available fund balance of \$44,571.

SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2011-12				Schedule 15
9298000 - 2003 Public Facilities Projects-Debt Service 298A - 2003 PUBLIC FACILITES PROJ-DEBT SVC						
Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Fund Balance	\$ 6,870	\$ 29,842	\$ 29,842	\$ 44,571	\$ 44,571	
Revenue from Use Of Money & Property	6,870	5,980	-	-	-	
Total Revenue	\$ 13,740	\$ 35,822	\$ 29,842	\$ 44,571	\$ 44,571	
Services & Supplies	\$ 3,898	\$ 11,253	\$ 49,842	\$ 64,571	\$ 64,571	
Other Charges	958,308	957,283	957,284	965,096	965,096	
Interfund Reimb	(978,308)	(977,284)	(977,284)	(985,096)	(985,096)	
Total Financing Uses	\$ (16,102)	\$ (8,748)	\$ 29,842	\$ 44,571	\$ 44,571	
Total Expenditures/Appropriations	\$ (16,102)	\$ (8,748)	\$ 29,842	\$ 44,571	\$ 44,571	
Net Cost	\$ (29,842)	\$ (44,570)	\$ -	\$ -	\$ -	

2011-12 PROGRAM INFORMATION

BU: 9298000 2003 Public Facilities Project-Debt Service

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
<i>Program No. and Title:</i> 001 COP debt service												
	1,029,667	985,096	0	0	0	0	0	0	44,571	0	0.0	0
<i>Program Type:</i> Mandated												
<i>Countywide Priority:</i> 0 -- Specific Mandated Countywide/Municipal or Financial Obligations												
<i>Strategic Objective:</i> FO -- Financial Obligation												
<i>Program Description:</i> payment of debt service												
FUNDED	1,029,667	985,096	0	0	0	0	0	0	44,571	0	0.0	0

Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	(527,783)	(124,151)	2,866,109	3,066,535	3,066,535
Total Financing	2,338,327	2,942,384	2,866,109	3,066,535	3,066,535
Net Cost	(2,866,110)	(3,066,535)	-	-	-

PROGRAM DESCRIPTION:

- This budget unit provides for the appropriations for the annual debt service and related financial services costs, including costs of issuance, for the County of Sacramento Taxable Pension Funding Bonds Series 2004 approved by the Board of Supervisors on June 15, 2004, by Resolution Number 2004-0784. The bonds were sold in June 2004 and closed in July 2004. The proceeds from the bond issue were utilized to pay a portion of the estimated Unfunded Accrued Actuarial Liability (UAAL) as of July 1, 2004, owed by the County to the Sacramento County Employees' Retirement System (SCERS) as of July 1, 2004. The UAAL was incurred as a result of labor agreements which provided for enhanced retirement benefits for County employees and negative investment returns by the system during Fiscal Year 2002-03. The bonds were issued as Convertible Auction Rate Securities (CARS), Series 2004C-1 (\$324,582,426.50), 2004C-2 (\$39,147,165.75) and 2004C-3 (\$62,401,528). CARS were a structure that combined the debt service deferral feature of Capital Appreciation Bonds (CABS) with Auction Rate Securities. The CARS paid no debt service until 2006, when they incrementally converted to conventional Auction Rate Securities. At each conversion date (July 10, 2006, 2009 and 2014) the County has the ability to call and pay down any amount of the CARS. The County also has the ability to direct the remarketing agents to sell the converted CARS in any one of several interest rate modes.
- In March 2008, the 2004 C-1 Series was refunded as Floating Rate Notes, and are no longer structured as Auction Rate Securities. The new structure brings a level of certainty to interest payments for these Bonds that are no longer available in the Auction Rate Securities market.
- In June 2009, the 2004C-2 Series was refunded as Floating Rate Notes, purchased by Bank of America as a private placement bond, and are no longer structured as Auction Rate Securities.
- Due to Auction Rate Securities no longer a market product in demand, the 2004C-3 Series will either be restructured or refunded before their conversion dates of July 10, 2014.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$34,407,040 consisting of \$3,226,535 for ongoing financial services and administrative costs, \$2,450,000 in principal payments and \$28,730,505 in interest payments. Financing is from payments from departments of \$31,340,505 and available fund balance of \$3,066,535.

SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2011-12				Schedule 15
9282000 - 2004 Pension Obligation Bonds-Debt Service 282A - 2004 PENSION OBLIGATION BOND-DEBT SERVICE						
Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Fund Balance	\$ 2,519,602	\$ 2,866,109	\$ 2,866,109	\$ 3,066,535	\$ 3,066,535	
Revenue from Use Of Money & Property	154,685	76,275	-	-	-	
Other Financing Sources	(335,960)	-	-	-	-	
Total Revenue	\$ 2,338,327	\$ 2,942,384	\$ 2,866,109	\$ 3,066,535	\$ 3,066,535	
Services & Supplies	\$ (177,967)	\$ 64,089	\$ 3,026,109	\$ 3,226,535	\$ 3,226,535	
Other Charges	28,428,105	31,633,763	31,955,929	31,180,505	31,180,505	
Interfund Reimb	(28,777,921)	(31,822,003)	(32,115,929)	(31,340,505)	(31,340,505)	
Total Financing Uses	\$ (527,783)	\$ (124,151)	\$ 2,866,109	\$ 3,066,535	\$ 3,066,535	
Total Expenditures/Appropriations	\$ (527,783)	\$ (124,151)	\$ 2,866,109	\$ 3,066,535	\$ 3,066,535	
Net Cost	\$ (2,866,110)	\$ (3,066,535)	\$ -	\$ -	\$ -	

2011-12 PROGRAM INFORMATION

BU: 9282000 2004 Pension Obligation Bond-Debt Service

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: 001 POB debt service

34,407,040	31,340,505	0	0	0	0	0	0	3,066,535	0	0.0	0
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Program Type: Mandated

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: FO -- Financial Obligation

Program Description: payment of debt service

FUNDED

34,407,040	31,340,505	0	0	0	0	0	0	3,066,535	0	0.0	0
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Summary

Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	(11,108)	1,068,697	3,666,868	2,624,875	2,624,875
Total Financing	3,655,760	3,693,573	3,666,868	2,624,875	2,624,875
Net Cost	(3,666,868)	(2,624,876)	-	-	-

PROGRAM DESCRIPTION:

This budget unit reflects the debt service requirement for payment of principal, interest and various other costs related to the 2006 Public Facilities Project Certificates of Participation (COPs). The bonds were sold on May 11, 2006. The proceeds from the bond issue will be used to finance construction of the Fleet Maintenance Facility (\$14,525,000), purchase of the Voter Registration and Elections/Sheriff Station House Facility (\$10,980,000) and a partial refunding (\$15,000,000) of the 1997 COPs (Purchase of Bank of America facility and construction of a 448-bed Dormitory Jail facility at Rio Cosumnes Correctional Center) in order to release the Bank of America facility as security for that financing.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$5,768,619 consisting of \$2,644,875 administrative costs, \$1,565,000 in principal payment, and \$1,558,744 in interest payments. Financing is from various user departments of \$3,143,744 and available fund balance of \$2,624,875.

SCHEDULE:

State Controller Schedule		County of Sacramento				Schedule 15
County Budget Act January 2010		Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2011-12				
9306306 - 2006 Public Facilities Projects-Debt Service 306A - 2006 PUBLIC FACILITIES PROJ-DEBT SVC						
Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Fund Balance	\$ 3,603,577	\$ 3,666,868	\$ 3,666,868	\$ 2,624,875	\$ 2,624,875	
Revenue from Use Of Money & Property	52,183	26,705	-	-	-	
Total Revenue	\$ 3,655,760	\$ 3,693,573	\$ 3,666,868	\$ 2,624,875	\$ 2,624,875	
Services & Supplies	\$ 8,901	\$ 1,088,708	\$ 3,686,868	\$ 2,644,875	\$ 2,644,875	
Other Charges	3,123,889	3,126,507	3,126,518	3,123,744	3,123,744	
Interfund Reimb	(3,143,898)	(3,146,518)	(3,146,518)	(3,143,744)	(3,143,744)	
Total Financing Uses	\$ (11,108)	\$ 1,068,697	\$ 3,666,868	\$ 2,624,875	\$ 2,624,875	
Total Expenditures/Appropriations	\$ (11,108)	\$ 1,068,697	\$ 3,666,868	\$ 2,624,875	\$ 2,624,875	
Net Cost	\$ (3,666,868)	\$ (2,624,876)	\$ -	\$ -	\$ -	

2011-12 PROGRAM INFORMATION

BU: 9306306 2006 Public Facilities Project-Debt Service

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: 001 COP debt service

5,768,619	3,143,744	0	0	0	0	0	0	2,624,875	0	0.0	0
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Program Type: Mandated

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: FO -- Financial Obligation

Program Description: payment of debt service

FUNDED	5,768,619	3,143,744	0	0	0	0	0	2,624,875	0	0.0	0
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2007 PUBLIC FACILITIES PROJECTS-CONSTRUCTION 9303303

Summary

Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	2,844,483	214,754	4,899,072	4,899,072	4,899,072
Total Financing	7,743,554	4,911,495	4,899,072	4,899,072	4,899,072
Net Cost	(4,899,071)	(4,696,741)	-	-	-

PROGRAM DESCRIPTION:

This budget unit provides for the appropriations for the uses of the proceeds of the County of Sacramento 2007 Certificates of Participation (COPs) Animal Care Facility/Youth Detention Facilities, 120-bed expansion projects. The bonds were sold on August 16, 2007. The proceeds from the bond issue will be used to finance construction of a new Animal Care Facility (\$21,800,000) and a 120-bed expansion for the Youth Detention Facility (\$18,470,000). This budget unit is established for payment of all costs associated with these projects, which include architectural/design costs, contractor payments, construction management costs, consultants, equipment and other miscellaneous construction costs required to complete the projects.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$4,899,072 consisting of capital project costs reimbursed to departments for approved projects. Financing is from Bond proceeds.

SCHEDULE:

State Controller Schedule		County of Sacramento				Schedule 15
County Budget Act January 2010		Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2011-12				
9303303 - 2007 Public Facilities Projects-Construction 303A - 2007 PUBLIC FACILITIES PROJ-CONST						
Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Fund Balance	\$ 7,570,046	\$ 4,899,072	\$ 4,899,072	\$ 4,899,072	\$ 4,899,072	\$ 4,899,072
Revenue from Use Of Money & Property	173,508	12,423	-	-	-	-
Total Revenue	\$ 7,743,554	\$ 4,911,495	\$ 4,899,072	\$ 4,899,072	\$ 4,899,072	\$ 4,899,072
Services & Supplies	\$ -	\$ -	\$ 2,244,761	\$ 2,990,000	\$ 2,990,000	\$ 2,990,000
Other Charges	2,844,483	857,539	2,654,311	1,909,072	1,909,072	1,909,072
Interfund Reimb	-	(642,785)	-	-	-	-
Total Financing Uses	\$ 2,844,483	\$ 214,754	\$ 4,899,072	\$ 4,899,072	\$ 4,899,072	\$ 4,899,072
Total Expenditures/Appropriations	\$ 2,844,483	\$ 214,754	\$ 4,899,072	\$ 4,899,072	\$ 4,899,072	\$ 4,899,072
Net Cost	\$ (4,899,071)	\$ (4,696,741)	\$ -	\$ -	\$ -	\$ -

2011-12 PROGRAM INFORMATION

BU: 9303303 2007 PUB Fac Projects-Construction

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: **001 COP project construction**

4,899,072	0	0	0	0	0	0	0	4,899,072	0	0.0	0
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Program Type: Mandated

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: FO -- Financial Obligation

Program Description: capital project funding

FUNDED

4,899,072	0	0	0	0	0	0	0	4,899,072	0	0.0	0
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2007 PUBLIC FACILITIES PROJECTS - DEBT SERVICE 9304304

Summary

Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	(3,514)	644,046	938,962	303,401	303,401
Total Financing	935,447	947,447	938,962	303,401	303,401
Net Cost	(938,961)	(303,401)	-	-	-

PROGRAM DESCRIPTION:

This budget unit reflects the debt service requirement for payment of principal, interest and various other costs related to the County of Sacramento 2007 Certificates of Participation (COPs) Animal Care Facility/Youth Detention Facilities, 120-bed expansion projects. The bonds were sold on August 16, 2007. The proceeds from the bond issue will be used to finance construction of a new Animal Care Facility (\$21,800,000) and a 120-bed expansion for the Youth Detention Facility (\$18,470,000).

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$3,326,315 consisting of \$323,401 administrative costs, \$830,000 in principal payment and \$2,172,914 interest payments. Financing is from various user departments of \$3,022,914 and available fund balance of \$303,401.

SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2011-12				Schedule 15
9304304 - 2007 Public Facilities Projects-Debt Service 304A - 2007 PUBLIC FACILITIES PROJ-DEBT SVC						
Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Fund Balance	\$ 1,073,525	\$ 938,962	\$ 938,962	\$ 303,401	\$ 303,401	
Revenue from Use Of Money & Property	(138,078)	8,485	-	-	-	
Total Revenue	\$ 935,447	\$ 947,447	\$ 938,962	\$ 303,401	\$ 303,401	
Services & Supplies	\$ 16,486	\$ 21,261	\$ 958,962	\$ 323,401	\$ 323,401	
Other Charges	3,001,613	3,000,413	3,000,413	3,002,914	3,002,914	
Interfund Charges	-	642,785	-	-	-	
Interfund Reimb	(3,021,613)	(3,020,413)	(3,020,413)	(3,022,914)	(3,022,914)	
Total Financing Uses	\$ (3,514)	\$ 644,046	\$ 938,962	\$ 303,401	\$ 303,401	
Total Expenditures/Appropriations	\$ (3,514)	\$ 644,046	\$ 938,962	\$ 303,401	\$ 303,401	
Net Cost	\$ (938,961)	\$ (303,401)	\$ -	\$ -	\$ -	

2011-12 PROGRAM INFORMATION

BU: 9304304 2007 PUB Fac Projects-Debt Service

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: 001 COP debt service

3,326,315 3,022,914 0 0 0 0 0 0 303,401 0 0.0 0

Program Type: Mandated

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: FO -- Financial Obligation

Program Description: payment of debt service

FUNDED

3,326,315 3,022,914 0 0 0 0 0 0 303,401 0 0.0 0

2010 REFUNDING CERTIFICATE OF PARTICIPATION - 9300000

DEBT SERVICE

Summary

Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	-	(175,562)	283	271,957	271,957
Total Financing	-	84,923	283	271,957	271,957
Net Cost	-	(260,485)	-	-	-

PROGRAM DESCRIPTION:

- This budget unit provides for the annual lease payments for the governmental funds portion of the 2010 Refunding Certificates of Participation issued on March 12, 2010. The annual lease payments for the portion of the refunded debt related to the Parking Garage is segregated and accounted for in Budget Unit 9300500 as an enterprise fund.
- This 2010 Refunding Certificates of Participation refunded the County's 1990 Certificates of Participation (Fixed Asset Acquisition Fund), 2003 Refunding Certificates of Participation (Main Jail) and the 1999 Refunding Certificates of Participation (Cherry Island Golf Course and the County Employees Parking Garage).
- Although the financing for all of these issuances was consolidated into a single issue, the debt service related to each is segregated so that the appropriate amounts are charged to the operating funds/budgets of the departments that operate each facility and/or borrow internally from the Fixed Asset Acquisition Fund.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$14,155,910 consisting of \$301,957 administrative costs, \$8,100,000 in principal payment and \$5,753,953 in interest payments. Financing is from payments from various user departments of \$13,883,953, interest earnings of \$11,471 and available fund balance of \$260,486.

2010 REFUNDING CERTIFICATE OF PARTICIPATION - DEBT SERVICE 9300000

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2011-12				Schedule 15	
9300000 - 2010 Refunding COPs-Debt Svc 300A - 2010 REFUNDING COPs- DEBT SVC						
Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Fund Balance	\$	-	\$ 283	\$ 283	\$ 260,486	\$ 260,486
Revenue from Use Of Money & Property		-	84,640	-	11,471	11,471
Total Revenue	\$	-	\$ 84,923	\$ 283	\$ 271,957	\$ 271,957
Services & Supplies	\$	-	\$ 34,045	\$ 128,142	\$ 301,957	\$ 301,957
Other Charges		-	13,711,627	13,711,629	13,853,953	13,853,953
Interfund Charges		-	20,227	-	-	-
Interfund Reimb		-	(13,941,461)	(13,839,488)	(13,883,953)	(13,883,953)
Total Financing Uses	\$	-	\$ (175,562)	\$ 283	\$ 271,957	\$ 271,957
Total Expenditures/Appropriations	\$	-	\$ (175,562)	\$ 283	\$ 271,957	\$ 271,957
Net Cost	\$	-	\$ (260,485)	\$ -	\$ -	\$ -

2011-12 PROGRAM INFORMATION

BU: 9300000 2010 Refunding COPs-Debt Svcs

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
<i>Program No. and Title:</i> 001 COP debt service												
	14,155,910	13,883,953	0	0	0	0	0	11,471	260,486	0	0.0	0
<i>Program Type:</i> Mandated												
<i>Countywide Priority:</i> 0 -- Specific Mandated Countywide/Municipal or Financial Obligations												
<i>Strategic Objective:</i> FO -- Financial Obligation												
<i>Program Description:</i> payment of debt service												
FUNDED	14,155,910	13,883,953	0	0	0	0	0	11,471	260,486	0	0.0	0

2010 REFUNDING CERTIFICATE OF PARTICIPATION - 9300500 PARKING GARAGE - DEBT SERVICE

Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	-	(56,703)	-	58,763	58,763
Total Financing	-	2,060	-	58,763	58,763
Net Cost	-	(58,763)	-	-	-

PROGRAM DESCRIPTION:

- This budget unit provides for the annual lease payments for the enterprise fund portion of the 2010 Refunding Certificates of Participation issued on March 12, 2010. The annual lease payments for the governmental funds portion of the refunded debt related to the Fixed Asset Acquisition Fund, Main Jail and Cherry Island Golf Course is segregated and accounted for in Budget Unit 9300000.
- This 2010 Refunding Certificates of Participation refunded the County's 1990 Certificates of Participation (Fixed Asset Acquisition Fund), 2003 Refunding Certificates of Participation (Main Jail) and the 1999 Refunding Certificates of Participation (Cherry Island Golf Course and the County Employees Parking Garage).
- Although the financing for all of these issuances was consolidated into a single issue, the debt service related to each is segregated so that the appropriate amounts are charged to the operating funds/budgets of the departments that operate each facility and/or borrow internally from the Fixed Asset Acquisition Fund.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$785,513 consisting of \$68,763 administrative costs, \$640,000 in principal payment, and \$76,750 in interest payments. Financing is from payments from various user departments of \$726,750 and available fund balance of \$58,763.

2010 REFUNDING CERTIFICATE OF PARTICIPATION - PARKING GARAGE - DEBT SERVICE 9300500

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2011-12				Schedule 15
	9300500 - 2010 Refunding COPs-PG- Debt Svcs 300B - 2010 REFUNDING COPs-PG-DEBT SVCS				
Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Fund Balance	\$	-	\$	-	\$ 58,763
Revenue from Use Of Money & Property		2,060		-	-
Total Revenue	\$	-	\$ 2,060	\$	\$ 58,763
Services & Supplies	\$	-	\$ 532	\$ 13,948	\$ 68,763
Other Charges		715,478	715,479	716,750	716,750
Interfund Reimb		(772,713)	(729,427)	(726,750)	(726,750)
Total Financing Uses	\$	-	\$ (56,703)	\$	\$ 58,763
Total Expenditures/Appropriations	\$	-	\$ (56,703)	\$	\$ 58,763
Net Cost	\$	-	\$ (58,763)	\$	-

2011-12 PROGRAM INFORMATION

BU: 9300500 2010 Refunding COPs-PG-Debt Svcs

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: **001 COP debt service**

785,513	726,750	0	0	0	0	0	0	58,763	0	0.0	0
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Program Type: Mandated

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: FO -- Financial Obligation

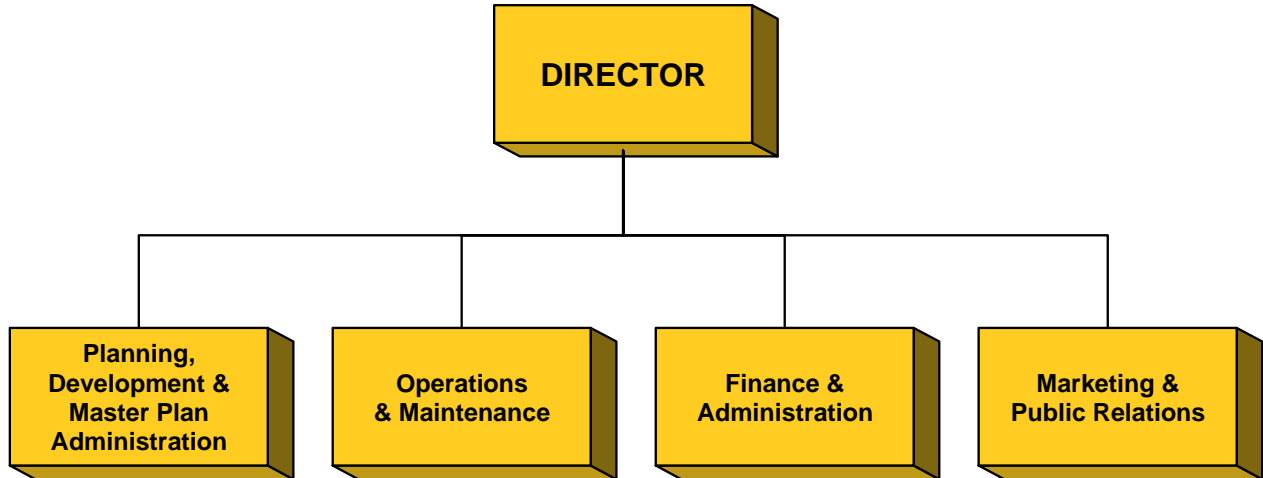
Program Description: payment of debt service

FUNDED

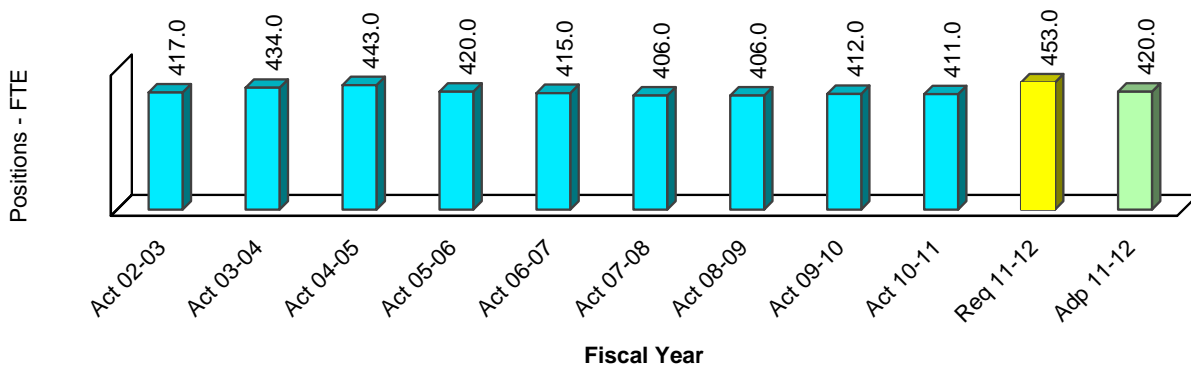
785,513	726,750	0	0	0	0	0	0	58,763	0	0.0	0
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Departmental Structure

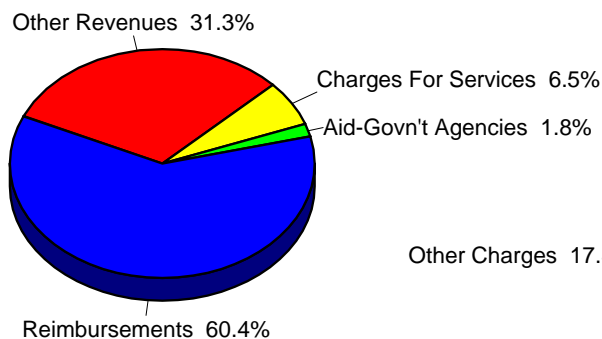
G. HARDY ACREE, Director



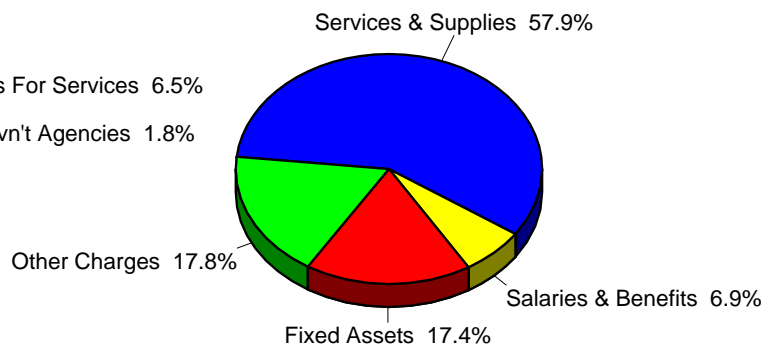
Staffing Trend



Financing Sources



Financing Uses



Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	486,251,030	451,435,576	271,938,047	315,700,189	315,700,189
Total Financing	335,196,887	456,751,792	160,443,442	182,495,830	182,495,830
Net Cost	151,054,143	-5,316,216	111,494,605	133,204,359	133,204,359
Positions	412.0	411.0	387.0	420.0	420.0

PROGRAM DESCRIPTION:

- The Sacramento County Airport System is responsible for planning, developing, operating and maintaining four public use airport facilities in Sacramento County. The Airport System is comprised of Sacramento International Airport (a commercial air carrier facility), Mather Airport (a cargo and general aviation facility), Executive Airport (a general aviation facility) and Franklin Field (a general aviation facility). The Airport System also maintains the McClellan Airport airfield under a contract with the Economic Development Division of the Department of Community Planning and Development. Operated as an Enterprise Fund, the Airport System is financially self-supporting, with expenses paid for by revenue generated from businesses and individuals who use the airports.
- The Airport System primarily serves the Sacramento region, a six-county area consisting of Sacramento, El Dorado, Yuba, Sutter, Placer and Yolo counties, as well as a large secondary surrounding area. In addition to promoting the safe and efficient use of air transportation facilities, the Airport System is responsible for managing the environmental impacts within the Sacramento region associated with the operation and development of the Airport System facilities.

MISSION:

Consistent with our community’s values, we will operate, maintain and develop the County Airport System in a safe, convenient and economical manner. We will be a leader in the airport industry by exceeding expectations and providing customer service second to none.

GOALS:

- Complete the Executive Airport and Franklin Field Master Plans process to help guide the future of Executive Airport and Franklin Field.
- Develop and implement independent but integrated plan(s) for Sacramento County Airport System, Federal Aviation Administration (FAA) and environmental regulatory compliance.
- Actively reinforce the positive impact of the Sacramento County Airport System on the Northern California region and increase the level at which community members value each of the airports within the system.
- Maintain a structure of reasonable and competitive rates and fees for the users of Airport System facilities consistent with managerial policy, regulatory compliance and fiscal obligations.
- Successfully produce a sixth annual California Capital Air Show thus resulting in positive perception of the Sacramento County Airport System by the public.

GOALS (CONT.):

- Continue implementation of the Continuous Descent Approach (CDA) arrival procedure at Mather Airport for the various night cargo carrier aircraft types that do not already utilize the CDA and develop a Standard Terminal Arrival procedure to improve the rate at which arriving aircraft utilize the CDA. CDA procedures have been shown to significantly reduce aircraft noise, fuel burn, and emissions along the extent of the approach course.
- Assess the feasibility and effectiveness of alternative arrival and departure procedures at Mather to minimize aircraft over-flight impacts associated with flight operations at Mather Airport.
- Further develop air cargo business at Mather Airport.
- Increase awareness among the public and public agencies regarding the need to reduce potential interactions between aircraft and hazardous wildlife through land use decisions that minimize wildlife attractants.

SIGNIFICANT DEVELOPMENTS DURING 2010-11:

- **Department-Wide:**
 - Maintained the financial strength of the Airport System and continued to operate all facilities in a safe and efficient manner.
 - Government Finance Officers Association (GFOA) of the United States and Canada awarded the Airport System a Certificate of Achievement for Excellence in Financial Reporting for the 22nd consecutive year.
- **Sacramento International Airport:**
 - Construction of both elements of "The Big Build" (Central Terminal Building and Airside Concourse) proceeded on schedule and within budget toward anticipated operational status of both facilities on October 6th, 2011.
 - First medium/large airport to put Southwest Airlines on a virtualized common use reservation system. Southwest now operates their reservation system on our PC's/ printers over our Multiprotocol Label Switching network.
 - Installed 98 self service units in Terminals A and B which allow passengers to receive boarding passes without the aid of an airline agent.
 - Planning efforts to connect the Airport sewer collection system to a newly completed extension of the Sacramento Area Sewer District (SASD) interceptor extension into the northern portion of the County reached fruition in 2010 and 2011. Modifications in design and construction methods facilitated expedited environmental review and issuance of construction Notice to Proceed in May 2011. The new sewer line is expected to become operational by September 30, 2011, after which the existing waste water treatment ponds will be deactivated.
 - Initiated a comprehensive 12-month Wildlife Hazard Assessment (WHA) in August 2010. Conducted jointly by County Airport System biologists and a wildlife damage management consultant, the WHA entails monitoring and analyzing wildlife activity on airport property to identify potential actions for reducing identified hazards to aircraft operations. It is anticipated that the WHA will be completed in early 2012 and submitted to the Federal Aviation Administration (FAA) for approval. The approved WHA will form the basis of a revised airport Wildlife Hazard Management Plan (WHMP).

SIGNIFICANT DEVELOPMENTS DURING 2010-11(CONT.):

- **Sacramento International Airport (Cont.):**
 - Supported regional air quality efforts:
 - Scheduled public bus service continued to be offered to and from International Airport. Continued to increase the number of alternatively fueled vehicles, thus maintaining a fleet with one of the highest percentages of clean air vehicles in the County.
 - Worked with the Sacramento Metropolitan Air Quality Management District to produce an aircraft operations and emissions data base for the County's five airports, including McClellan.
- **Sacramento Executive Airport and Franklin Field:**
 - Prepared plans and permit documents to allow installation of a diesel fuel tank at Executive Airport. The installation will reduce the number and frequency of trips from Executive to International for pickup of diesel fuel needed for airfield maintenance equipment.
- **Mather Airport:**
 - In September 2010, Mather Airport was the site of the fifth annual California Capital Air Show, featuring military demonstrations, aerobatic performers, and static displays of military, cargo, and general aviation aircraft.

SIGNIFICANT CHANGES FOR 2011-12:

- Construction of both elements of "The Big Build" (Central Terminal Building and Airside Concourse) is expected to continue on schedule and within budget. The new Central Terminal B will open October 6th and serve as Sacramento's gateway to the world. The grand opening will be celebrated with a series of events, including a public party and a free community day. Several thousand people are expected to attend the events.
- The Airport System's Capital Improvement Program for Fiscal Years 2012-2016 is designed to meet forecast demands for the Airport System facilities.
- Continue efforts to develop and enhance the facilities and operations at Executive and Mather Airports. The Airport System is committed to accomplishing these objectives while continuing to provide a high level of service to the public.
- Big Build Stationary Source Air Quality Permits: The County Airport System collaborated with the Big Build contractors to obtain Authority to Construct permits for an innovative natural gas-fired cogeneration (Cogen) unit that will use process heat to meet the heating and air conditioning requirements of the new Central Terminal Building and Airside Concourse while simultaneously utilizing waste heat to produce hot water. A cogeneration unit is a very efficient system that provides power and thermal energy from a single fuel source. Cogen emissions will be minimized by deployment of an advanced Selective Catalytic Reduction System and chemical treatment. Final testing of the system began in June 2011.

SUPPLEMENTAL INFORMATION:

- **Operating Revenues:**
 - Budgeted operating revenues of \$170,947,159 are up approximately \$23.3 million over the prior-year budgeted operating revenues. The increase is due to an increase in parking rates and Terminal Rental associated with the opening of the new Terminal B.

SUPPLEMENTAL INFORMATION (CONT.):

- **Operating Expenses (Cont.):**

- Budgeted operating expenses of \$152,925,888 are up \$27.5 million compared to the budgeted operating expenses from the prior year.
- The increase in budgeted operating expenses over the prior year is primarily due to an increase in depreciation of \$18.5 million resulting from the completion of the new Terminal B. The large increase also includes the cost of service contracts related to the operations and maintenance of equipment in the new Terminal B, as well as the projected increases in the cost of utilities for the new terminal.

- **Capital Outlay:**

- In order to meet future demands caused by growth in the Sacramento Region the County Airport System must continue its endeavor to improve facilities and enhance services. Projects included in the Airport System's capital budget will contribute to the traveling experience of airport customers, provide the infrastructure needed to accommodate future growth, and help meet the future demand of air travel.
- The following details budgeted capital projects:

- **Improvements – \$103,054,336**

This reflects improvements at Sacramento International Airport unless otherwise indicated. The following improvements are expected to be financed by bond proceeds, Passenger Facility Charges (PFC), federal and state construction grants, and department retained earnings:

- \$30,120,603 Terminal Modernization Program Airside
- 4,660,020 Terminal Modernization Program Ancillary
- 1,129,725 Terminal Modernization Program Early Projects
- 5,922,539 Terminal Modernization Program Special Systems
- 9,374,846 Terminal Modernization Program
- 16,940,603 Miscellaneous Improvements at International Airport
- 1,517,000 Miscellaneous Improvements at Executive Airport
- 3,389,000 Miscellaneous Improvements at Mather Airport

- **Equipment – \$365,000**

- \$ 40,000 Replace Police Interceptor
- 261,000 Communication Center Phone System
- 25,000 T-3's - Clean Energy vehicle
- 39,000 Miscellaneous Equipment

STAFFING LEVEL CHANGES 2011-12:

- Administrative additions, deletions and/or reclassifications resulting in a net zero change in positions consist of the following:

Added Positions:

Principal Information Technology Analyst	1.0
Warehouse and Purchasing Manager.....	<u>1.0</u>
Total:	2.0

Deleted Positions

Senior Information Technology Analyst.....	1.0
Airport Manager, Properties.....	<u>1.0</u>
Total:	2.0

- The following 33.0 positions were added: 12.0 Airport Operations Workers; 9.0 Airport Operations Dispatcher Level 2; 1.0 Airport Operations Dispatcher, Range B; 1.0 Real Estate Specialist; 1.0 Senior Airport Operations Worker; 3.0 Park Maintenance Workers; 5.0 Stock Clerks; and 1.0 Storekeeper II.

PERFORMANCE MEASURES:

STRATEGIC PRIORITY: Transportation						
STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	Actual 2009/10	Target 2010/11	Actual 2010/11	Target 2011/12
Achieve a high degree of public satisfaction with the quality, timeliness of response, and coordination of transportation services.	New airlines beginning service	# of airlines that begin service	0	1	0	1
	Existing airlines increase service	# of new city pairs	0	1	0	1
	Additional travelers come through Sacramento	% increase in passenger activity	(3.5%)	.7%	(1.5)	.2
Bolster safe and efficient movement of people and goods.	Airfield and facilities are in compliance with FAA regulations	# of violations noted in FAA inspection reports	0	0	0	0
	Airfield and facilities pass FAA inspections	\$\$ amount of fines from FAA for airfield safety violations	0	0	0	0
	Corrective action can be scheduled and completed at appropriate times	# of delays due to runways not being available	0	0	0	0
	Flight are not delayed due to unscheduled airfield repairs	# of aviation accidents resulting from unsafe airfield conditions	0	0	0	0
	Airfield and facilities are safe for use					

SCHEDULE:

State Controller Schedules		County of Sacramento			Schedule 11	
County Budget Act January 2010		Operation of Enterprise Fund Fiscal Year 2011-12			Fund Title Service Activity Budget Unit	Airport Enterprise and Capital Outlay 3400000 & 3480000
Operating Detail	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Operating Revenues						
Licenses, Permits and Franchises	\$ 15,865	\$ 16,175	\$ 20,878	\$ 27,221	\$ 27,221	
Revenue From Use of Money and Property	101,224,502	95,331,463	101,644,781	121,232,912	121,232,912	
Charges for Services	24,802,539	19,571,446	32,716,546	30,108,712	30,108,712	
Miscellaneous Sales	16,693,509	16,004,324	13,239,391	19,578,314	19,578,314	
Total Operating Revenues	\$ 142,738,415	\$ 130,923,408	\$ 147,621,596	\$ 170,947,159	\$ 170,947,159	
Operating Expenses						
Salaries and Employee Benefits	\$ 32,880,646	\$ 35,706,864	\$ 38,012,676	\$ 40,910,269	\$ 40,910,269	
Services and Supplies	46,837,547	43,555,544	58,219,023	65,081,783	65,081,783	
Other Charges	4,918,800	5,558,613	5,595,644	4,809,992	4,809,992	
Depreciation	24,553,788	27,185,373	23,118,524	41,673,844	41,673,844	
Cost of Goods Sold	429,463	544,973	450,000	450,000	450,000	
Total Operating Expenses	\$ 109,620,244	\$ 112,551,367	\$ 125,395,867	\$ 152,925,888	\$ 152,925,888	
Operating Income (Loss)	\$ 33,118,171	\$ 18,372,041	\$ 22,225,729	\$ 18,021,271	\$ 18,021,271	
Non-Operating Revenues (Expenses)						
Interest/Investment Income and/or Gain	\$ 9,945,464	\$ 4,280,291	\$ 1,505,225	\$ 3,100,000	\$ 3,100,000	
Interest/Investment (Expense) and/or (Loss)	(55,328,009)	(61,133,786)	(61,000,000)	(59,354,965)	(59,354,965)	
Gain or Loss on Sale of Capital Assets	13,721	10,183	35,150	27,051	27,051	
Total Non-Operating Revenues (Expenses)	\$ (45,368,824)	\$ (56,843,312)	\$ (59,459,625)	\$ (56,227,914)	\$ (56,227,914)	
Income Before Capital Contributions and Transfers	\$ (12,252,653)	\$ (38,471,271)	\$ (37,233,896)	\$ (38,206,643)	\$ (38,206,643)	
Capital Contributions - Grant, extraordinary items, etc.	\$ 14,254,426	\$ 20,256,452	\$ 11,281,471	\$ 8,421,620	\$ 8,421,620	
Transfers-In/(Out)						
Change in Net Assets	\$ 2,001,773	\$ (18,214,819)	\$ (25,952,425)	\$ (29,785,023)	\$ (29,785,023)	
Net Assets - Beginning Balance	779,682,726	781,684,499	781,684,499	763,469,680	763,469,680	
Net Assets - Ending Balance	\$ 781,684,499	\$ 763,469,680	\$ 755,732,074	\$ 733,684,657	\$ 733,684,657	
Positions	412.0	411.0	387.0	420.0	420.0	
Revenues Tie To					SCH 1, COL 5	
Expenses Tie To					SCH 1, COL 7	
Memo Only:						
Improvements	321,137,097	286,859,313	85,239,180	103,054,336	103,054,336	
Equipment	179,174	460,993	303,000	365,000	365,000	
Total Capital	\$ 321,316,271	\$ 287,320,306	\$ 85,542,180	\$ 103,419,336	\$ 103,419,336	

2011-12 PROGRAM INFORMATION

BU: 3400000 Airport Enterprise

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: 001 Sacramento International Airport System

487,471,531	171,000,000	8,279,777	0	0	0	169,437,997	0	0	138,753,757	405.0	184
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Program Type: Self-Supporting

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: T -- Bolster safe and efficient movement of people and goods

Program Description: Developing, operating, and maintaining Airport System to provide the safe and efficient movement of people and goods.

Program No. and Title: 002 Executive Airport

1,360,830	0	0	0	0	0	1,300,533	0	0	60,297	7.0	6
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Program Type: Self-Supporting

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: T -- Bolster safe and efficient movement of people and goods

Program Description: Developing, operating, and maintaining general aviation airport

Program No. and Title: 003 Mather Airport

1,320,631	0	141,843	0	0	0	3,335,680	0	0	-2,156,892	8.0	14
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Program Type: Self-Supporting

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: T -- Bolster safe and efficient movement of people and goods

Program Description: Developing, operating, and maintaining regional cargo airport

FUNDED	490,152,992	171,000,000	8,421,620	0	0	0	174,074,210	0	0	136,657,162	420.0	204
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2011-12 PROGRAM INFORMATION

BU: 3480000 Airport-Capital Outlay (Info Only)

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: **004 Capital Improvement Program**

103,547,197	107,000,000	0	0	0	0	0	0	0	-3,452,803	0.0	0
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Program Type: Self-Supporting

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: T -- Bolster safe and efficient movement of people and goods

Program Description: Developed to meet the needs of expanding service

FUNDED	103,547,197	107,000,000	0	0	0	0	0	0	-3,452,803	0.0	0
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Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	-	-	2,005,237	1,831,085	1,831,085
Total Financing	-	-	-	-	-
Net Cost	-	-	2,005,237	1,831,085	1,831,085

PROGRAM DESCRIPTION:

This budget unit provides for expenditure requirements that may be incurred during the year for which no specific appropriation has been made. The level of contingencies in each fund is established by law at a maximum of 15 percent of the appropriated operating expenses.

SIGNIFICANT DEVELOPMENTS DURING 2010-11:

- Midyear adjustment of \$26,000 to fund the Law Library shortfall.
- Midyear adjustment of \$420,588 to fund Conflict Criminal Defenders' increased costs of mandated legal services.

SIGNIFICANT CHANGES FOR 2011-12:

Appropriation increase by \$260,570 from the Approved Recommended Budget.

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2011-12	Schedule 9
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Budget Unit **5980000 - Appropriation For Contingency**
 Function **APPROPRIATION FOR CONTINGENCY**
 Activity **Appropriation for Contingency**
 Fund **001A - GENERAL**

Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Appropriation for Contingencies	\$ -	\$ -	\$ 2,005,237	\$ 1,831,085	\$ 1,831,085
Total Expenditures/Appropriations	\$ -	\$ -	\$ 2,005,237	\$ 1,831,085	\$ 1,831,085
Net Cost	\$ -	\$ -	\$ 2,005,237	\$ 1,831,085	\$ 1,831,085

2011-12 PROGRAM INFORMATION

BU: 5980000 Appropriation for Contingency

Appropriations Reimbursements Federal Revenues State Revenues Realignment Pro 172 Fees Other Revenues Carryover Net Cost Positions Vehicles

FUNDED

Program No. and Title: 001 General Fund Contingencies

1,831,085 0 0 0 0 0 0 0 0 0 1,831,085 0.0 0

Program Type: Discretionary

Countywide Priority: 5 -- General Government

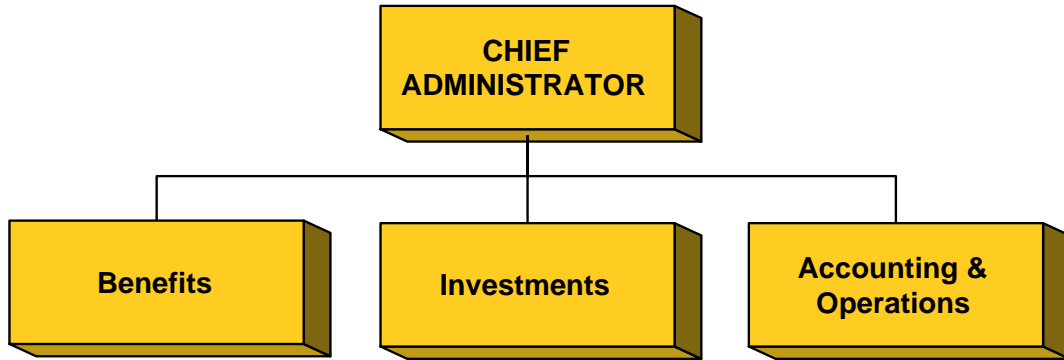
Strategic Objective: FO -- Financial Obligation

Program Description: The program provides for expenditure requirements that may be incurred during the year for which no specific appropriation has been made.

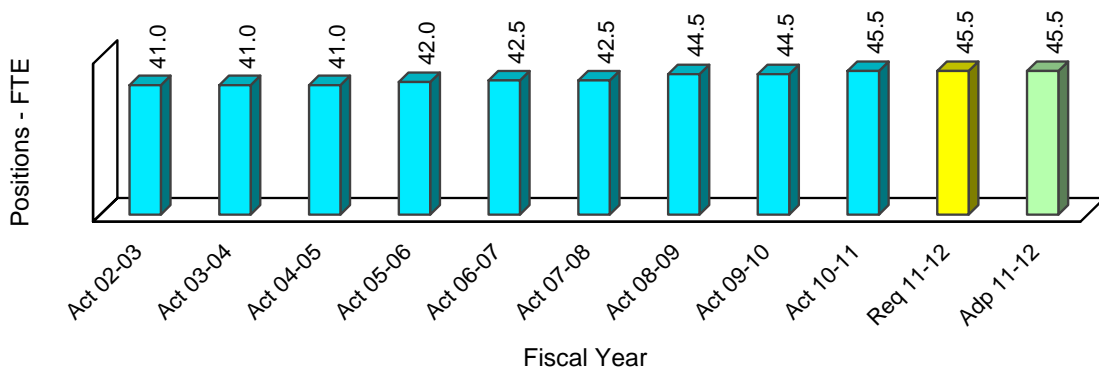
FUNDED	1,831,085	0	0	0	0	0	0	0	0	0	1,831,085	0.0	0
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Departmental Structure

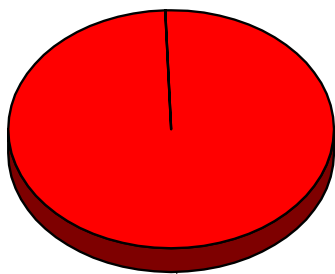
RICHARD STENSRUD, Chief Administrator



Staffing Trend

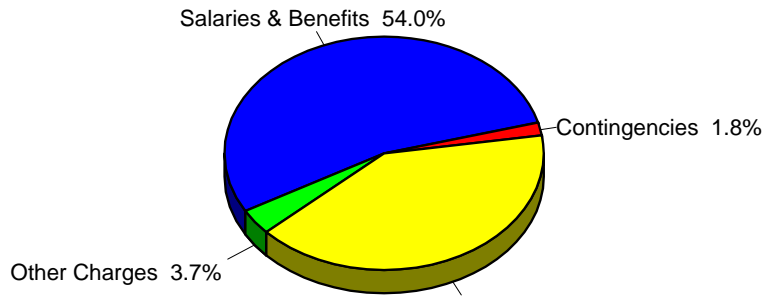


Financing Sources



Charges For Services 100.0%

Financing Uses



Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	5,680,233	5,849,286	7,153,397	7,139,600	7,139,600
Total Financing	(211,259)	(141,331)	7,153,397	7,139,600	7,139,600
Net Cost	5,891,492	5,990,617	-	-	-
Positions	44.5	45.5	44.5	45.5	45.5

PROGRAM DESCRIPTION:

Pursuant to the provisions of the County Employees’ Retirement Law of 1937 (“1937 Act”), management of the Sacramento County Employees’ Retirement System (SCERS) is vested in the Board of Retirement which:

- Is responsible for the administration and maintenance of the records of the System in accordance with the provisions of the 1937 Act and Retirement Board Bylaws.
- Sets policy for the investment of the assets of the System and monitors its investments.
- Appoints a Retirement Administrator who serves as Chief Executive Officer for the System, who is not subject to County Civil Service or merit system rules but serves at the will and pleasure of the Retirement Board.
 - Additionally, the Chief Investment Officer, General Counsel, Chief Operations Officer, Chief Benefits Officer, and Deputy Chief Investment Officer for the System are not subject to County Civil Service or merit systems rules and are appointed by the Retirement Administrator.
 - All other staff positions are appointed by the Retirement Administrator from County Civil Service lists. These employees are subject to County Civil Service and personnel rules, and as applicable, are covered by the collective bargaining agreements that cover other county employees. It is the policy of the SCERS Board that all SCERS employees receive the cost-of-living adjustments and other employee benefits provided to other county employees in their respective job classifications or representation groups. All positions are included in the Salary Resolution and the Summary of Positions that are adopted by the Board of Supervisors.
- Annually adopts a budget covering the entire expense of administration of the System which is included in the County budget as information only.

MISSION:

To provide the highest level of retirement services and manage system resources in an effective and prudent manner.

CORE VALUES:

In fulfilling out the mission as a retirement system, the Board of Retirement is committed to:

- The highest level of professionalism and fiduciary responsibility.
- Acting with integrity.

CORE VALUES (CONT.):

- Competent, courteous and respectful service to all.
- Open and fair processes.
- Safeguarding confidential information.
- Cost-effective operations.
- Stable funding and minimal contribution volatility.
- Effective communication and helpful education.
- Maintaining a highly competent and committed staff.
- Continuous improvement.
- Planning strategically for the future.

SIGNIFICANT DEVELOPMENTS DURING 2010-11:

- Worked with the Voter Registration and Elections Office to conduct a SCERS Board election for new three-year terms for one Board Member who represents the Miscellaneous Members, and for Board Members to serve as the Retiree representative and the Alternate Retiree representative. Diana Gin was elected to represent the Miscellaneous Members, Nancy Wolford-Landers was re-elected as the Retiree representative, and Michael DeBord was elected as the Alternate Retiree representative.
- Worked with a real estate professional to identify and evaluate options for SCERS' administrative office lease space needs in light of the anticipated lease expiration in December 2011. Negotiated and entered into a new ten-year lease term at a substantial cost savings, while upgrading the technology, security and professional appearance of the space. Successfully relocated SCERS office in February 2011 on an accelerated construction schedule while remaining open for business throughout the move.
- Designed and implemented new audio-visual technologies into SCERS Board Room and conference rooms.
- Implemented new security system and policy, securing the work area. New technology added included employee badges, a security camera system and duress alarms.
- Upgraded phone system to a digital Voice-over Internet Protocol (VoIP) System with features that turn the user's phone into a complete communication system integrated with the user's computer.
- Continued to review, revise and upgrade the appearance and effectiveness of written materials and the SCERS websites. Commenced working on a comprehensive communications plan and integration of new SCERS logo.
- Worked with a consultant to redesign SCERS public website.
- Worked with consultant to enhance business resumption planning in the event of a disaster by developing a comprehensive business continuity plan.
- Received the Certificate of Achievement for Excellence in Financial Reporting award from the Government Finance Officers Association (GFOA) for the SCERS Comprehensive Annual Financial Report for the years ended June 30, 2010 and 2009.

SIGNIFICANT DEVELOPMENTS DURING 2010-11 (CONT.):

- Received the Award for Outstanding Achievement in Popular Annual Financial Reporting from the GFOA for the SCERS Annual Financial Report Summary for the year ended June 30, 2010.
- Engaged human resources consultant to develop, implement, and train staff on a comprehensive Human Resources Plan including a performance evaluation system and general human resources policies and procedures.
- Created the job specification and salary range for the Deputy Chief Investment Officer (Deputy CIO) position and collaborated with the County Department of Personnel Services to solicit and interview for one vacant Investment Officer position. Appointed Scott Chan as Deputy CIO.
- Developed and implemented additional educational programs and materials for SCERS members.
- Standardized and enhanced communications for disability retirement applicants.
- Revised and updated the service retirement application package.
- Obtained a substantial preliminary distribution in litigation against Westridge Capital Management.
- Submitted Application for Internal Revenue Service Determination Letter.
- Favorably settled litigation against the Weyerhaeuser Corporation involving a real property transaction.
- Continued to analyze, assess and develop recommendations regarding ways to improve the performance of SCERS' investment portfolio, improve the selection of investment managers, and enhance the services provided by outside consultants.
- Developed plans to refine SCERS' alternative assets portfolio structure to achieve the goals of lowering risk, enhancing returns and lowering the cost of the alternative assets program by: (1) Diversifying the types of investment strategies employed by alternative asset managers; (2) Investing directly with managers; and, (3) Hiring an alternative assets consultant.
- Established an enhanced protocol for request for proposals (RFP) and conducted searches for an alternative assets consultant and general investment consultant. SCERS hired Cliffwater, LLC as the alternative assets consultant in January 2011 and Strategic Investment Solutions, Inc. (SIS) as the general investment consultant in February 2011. SIS replaced Mercer Investment Consulting, Inc..
- Began work with SIS on the asset liability study to determine SCERS' asset allocation policy and targets. This study is completed typically every three to five years and was last conducted at SCERS in 2007.
- Established a direct Private Equity program by developing: (1) A long-term Private Equity Asset Allocation Structure; (2) A twelve month Private Equity Plan; (3) Delegating greater authority to Staff and consultant in the selection of investment managers; and, (4) Hiring the first direct Private Equity investment manager.
- Began transformation of SCERS' alternative assets Fund of Funds relationships into strategic partnerships, whereby the Fund of Funds provide investment advice and education to SCERS' Board and Staff.

SIGNIFICANT DEVELOPMENTS DURING 2010-11 (CONT.):

- Enhanced SCERS' capabilities for assuring investment manager compliance with SCERS' investment policies, individual manager agreements, and SCERS' portfolio guidelines with a systematic approach to compliance monitoring services provided by State Street Bank (SSB).
- Hired Turner Investment Partners to manage a U.S. small capitalization growth investment strategy. Hired Mondrian Investment Partners to manage an international small capitalization strategy. Terminated European Credit Management Limited.
- Conducted Board education sessions pertaining to investment opportunities, an approach to refine the alternative assets portfolio structure, anticipated changes to the public markets portfolio, private equity, asset allocation, liabilities forecasting and actuarial matters.
- SCERS Chief Executive Officer Richard Stensrud testified before the Little Hoover Commission and presented the overview of the 1937 Act Retirement Systems to the Joint Assembly and Senate PERS Committees.

SIGNIFICANT CHANGES FOR FISCAL YEAR 2011-12:

- Develop and implement additional educational programs and materials for SCERS members.
- Develop a new long-range strategic plan.
- Complete the review and revision of SCERS Bylaws/Regulations. Combine the materials with applicable statutes, policies and procedures to form a consolidated plan document.
- Undertake a facilitated analysis of retirement system governance culminating in the development of governance policies outlining Board and staff roles and responsibilities.
- Develop a process and parameters for Board evaluation of its own performance.
- Implement a structured goal setting and performance evaluation process for SCERS employees.
- Revise and update the retirement handbook.
- Review and update the survivor handbook.
- Develop and implement a comprehensive communications plan, integrating a SCERS 'brand' concept.
- Develop and implement a program for establishing a baseline for member satisfaction, enhancing member feedback, measuring improvements in service, and benchmarking against best practices in customer service.
- Analyze and develop recommendations regarding the issues, costs and benefits of adding new lines of business or business products that are compatible with the existing SCERS business model.
- Create and implement the new design of SCERS public website.
- Integrate wireless networking to SCERS office space.
- Complete the asset liability study and implement changes to asset allocation and portfolio structure.
- Continue to implement refinements in SCERS' alternative assets portfolio structure to achieve the goals of lowering risk, enhancing returns and lowering the cost of the alternative assets program.

SIGNIFICANT CHANGES FOR FISCAL YEAR 2011-12 (CONT.):

- Continue to develop the internal investment staff necessary to achieve SCERS' investment objectives by completing the hire of a second Investment Officer.
- Establish a direct Hedge Fund program similar to the creation of a direct Private Equity program in Fiscal Year 2010-11.
- Revise the Investment Policy Statement to reflect the definition of the roles of asset classes resulting from both the asset liability study and the implementation of refinements in the alternative asset classes.
- Change the investment protocol delegating greater authority to Staff and consultants to select investment managers in all asset classes similar to the investment protocol adopted for Private Equity.
- Investigate, engage and implement a systematic risk system across SCERS asset classes and portfolio.
- Continue to assess whether SCERS needs to engage additional specialist consultants such as a Real Estate consultant.
- Continue to evaluate options for SCERS' securities lending program.

FOR INFORMATION ONLY

SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Operation of Internal Service Fund Fiscal Year 2011-12			Schedule 10	
		Fund Title Service Activity Budget Unit		060A - BOARD OF RETIREMENT Administration 7860000		
Operating Detail	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Operating Revenues						
Charges for Service	\$ -	\$ -	\$ 7,153,397	\$ 7,138,679	\$ 7,138,679	
Total Operating Revenues	\$ -	\$ -	\$ 7,153,397	\$ 7,138,679	\$ 7,138,679	
Operating Expenses						
Salaries/Benefits	\$ 3,270,697	\$ 3,426,621	\$ 3,960,237	\$ 3,853,465	\$ 3,853,465	
Services & Supplies	1,966,251	2,164,497	2,806,975	2,900,450	2,900,450	
Other Charges	438,314	255,185	255,185	255,185	255,185	
Depreciation	4,971	2,983	6,000	5,500	5,500	
Total Operating Expenses	\$ 5,680,233	\$ 5,849,286	\$ 7,028,397	\$ 7,014,600	\$ 7,014,600	
Operating Income (Loss)	\$ (5,680,233)	\$ (5,849,286)	\$ 125,000	\$ 124,079	\$ 124,079	
Non-Operating Revenues (Expenses)						
Other Financing	\$ -	\$ -	\$ -	\$ 921	\$ 921	
Interest Income	(211,259)	(141,331)	-	-	-	
Contingencies	-	-	(125,000)	(125,000)	(125,000)	
Total Non-Operating Revenues (Expenses)	\$ (211,259)	\$ (141,331)	\$ (125,000)	\$ (124,079)	\$ (124,079)	
Income Before Capital Contributions and Transfers	\$ (5,891,492)	\$ (5,990,617)	\$ -	\$ -	\$ -	
Change In Net Assets	\$ (5,891,492)	\$ (5,990,617)	\$ -	\$ -	\$ -	
Net Assets - Beginning Balance	6,407,310	515,818	515,818	(5,474,799)	(5,474,799)	
Equity and Other Account Adjustments	-	-	-	-	-	
Net Assets - Ending Balance	\$ 515,818	\$ (5,474,799)	\$ 515,818	\$ (5,474,799)	\$ (5,474,799)	
Positions	44.5	45.5	44.5	45.5	45.5	
Revenues Tie To					SCH 1, COL 4	
Expenses Tie To					SCH 1, COL 6	

2011-12 PROGRAM INFORMATION

BU: 7860000 Board of Retirement (Info Only)

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: **001 Management of the Sacramento County Employees' Retirement System (SCERS)**

7,139,600	0	0	0	0	0	7,139,600	0	0	0	45.5	0
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Program Type: Mandated

Countywide Priority: 5 -- General Government

Strategic Objective: FO -- Financial Obligation

Program Description: Pursuant to the provisions of the County Employees' Retirement Law of 1937, management of the Sacramento County Employees' Retirement System (System) is vested in the Board of Retirement which is responsible for the administration and maintenance of the records of the System in accordance with the 1937 Act and Retirement Board Bylaws

FUNDED	7,139,600	0	0	0	0	7,139,600	0	0	0	45.5	0
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SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2011-12			Schedule 15	
9287000 - Capital Projects-Debt Service 287A - CAPITAL PROJECTS-DEBT SERVICE						
Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Fund Balance	\$ 25,546	\$ -	\$ -	\$ -	\$ -	
Revenue from Use Of Money & Property	345	(7)	-	-	-	
Total Revenue	\$ 25,891	\$ (7)	\$ -	\$ -	\$ -	
Services & Supplies	\$ 38,294	\$ -	\$ -	\$ -	\$ -	
Other Charges	1,486,201	-	-	-	-	
Interfund Charges	-	6,845,704	-	-	-	
Interfund Reimb	(1,506,202)	(6,818,697)	-	-	-	
Total Financing Uses	\$ 18,293	\$ 27,007	\$ -	\$ -	\$ -	
Total Expenditures/Appropriations	\$ 18,293	\$ 27,007	\$ -	\$ -	\$ -	
Net Cost	\$ (7,598)	\$ 27,014	\$ -	\$ -	\$ -	

PROGRAM DESCRIPTION:

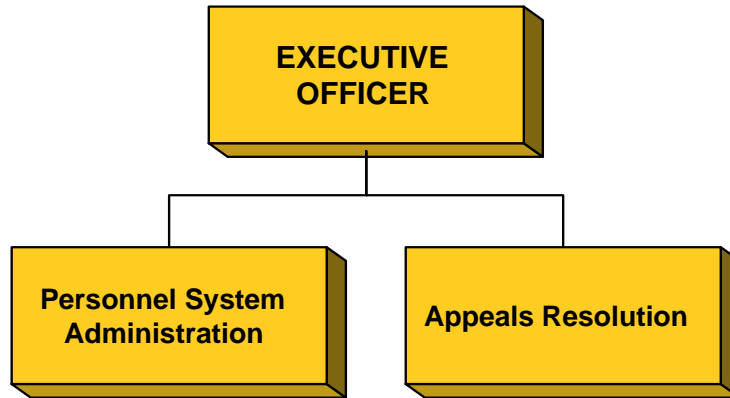
- This budget unit provided for the annual lease payments for the 1999 Refunding Certificates of Participation (Capital Projects). On November 23, 1999, the Board of Supervisors approved the refinancing of the Cherry Island Golf Course and the County Employees Parking Garage facilities. Although the financing for both facilities was consolidated into a single issue, the debt service related to each facility was segregated so that the appropriate amounts are charged to the operating funds/budgets of the departments that operate each facility. The refunding of \$15,960,000 was executed and closed on December 14, 1999, resulting in reduced annual debt service payments for the Parking Garage Project and additional financing of \$495,000 for several golf projects, hence no change in the Golf debt service level.
- On March 12, 2010, the County refinanced the 1999 borrowing with the 2010 Refunding Certificates of Participation

FOR INFORMATION ONLY

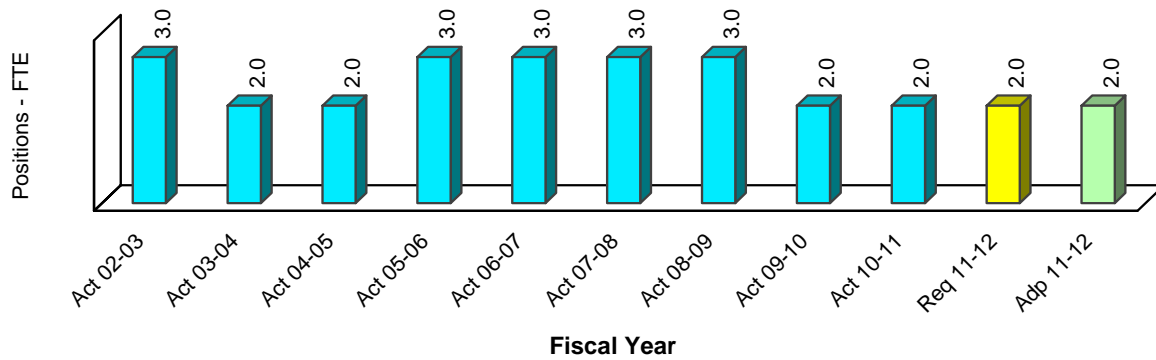
See new Budget Unit 9300000 for Cherry Island Golf Course portion and 9300500 for Parking Garage portion.

Departmental Structure

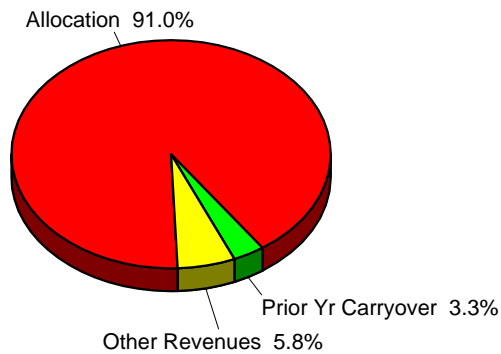
LESLIE LEAHY, Executive Officer



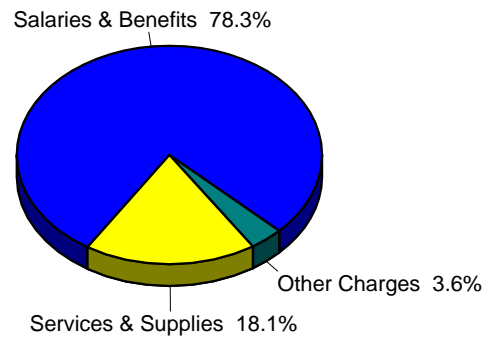
Staffing Trend



Financing Sources



Financing Uses



Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	304,592	294,088	322,794	305,233	305,233
Total Financing	16,612	34,525	53,275	27,593	27,593
Net Cost	287,980	259,563	269,519	277,640	277,640
Positions	2.0	2.0	2.0	2.0	2.0

PROGRAM DESCRIPTION:

- Develop policies and rules for the administration of a personnel system based upon merit.
- Review and approve County Classification Plan.
- Provide for resolution of appeals related to disciplinary actions and releases from probation.
- Provide for resolution of appeals related to Civil Service examinations and classification.
- Ensure that county personnel procedures are consistent with all federal and state laws.

MISSION:

To improve the quality of the delivery of county services by providing the citizens, management, and employees of Sacramento County with a responsive personnel system dedicated to the fair and impartial hiring of the most qualified employees on the basis of merit. To provide policy direction and oversight for the merit selection, promotion, retention, classification, and discipline of civil service employees pursuant to Article XVI of the Sacramento County Charter and accepted principles of public personnel administration.

GOAL:

Improve the efficiency of all staff processes and provide assistance to human resources personnel, department personnel countywide, and the public on a continuing basis regarding the Civil Service Rules and Commission policies and procedures.

SIGNIFICANT DEVELOPMENTS DURING 2010-11:

- The remaining 2.0 positions continued to distribute workload previously managed by three employees, making every effort to prevent backlogs and to serve everyone’s business needs.
- Staff began initial preparation for celebrating the “75 Year Anniversary of the Commission” which occurs on February 8, 2012.
- There was a slight decrease in classification studies being filed due in part to the County’s budget situation and a priority shift to matters of seniority and lay-offs as well as the moratorium on hiring. The Department of Personnel Services submitted 34 classification studies for Commission review, with a total of 76 individual classes.
- The Commission processed 18 appeals, a decrease over the previous year due to the County’s budget situation and resulting lay-offs. The Commission continued to track appeal inquiries (58) necessitating a large portion of staff’s time.

SIGNIFICANT DEVELOPMENTS DURING 2010-11 (CONT.):

- The Commission was unable to fund the transfer of class studies and non-confidential appeal files to electronic format to reduce storage space; removal of older appeal records to warehouse storage was begun.
- Staff prioritized customer service and conservation of office supplies. Overhead costs, printing, and mailing were reduced by utilizing electronic messaging and correspondence when feasible.

SIGNIFICANT CHANGES FOR 2011-2012:

- The number of discipline appeals filed has increased recently and the number of appeals filed from discipline, release from probation, medical, psychological, and examination disqualifications are expected to grow in the coming year.
- Fixed Asset Acquisition Fund financing was arranged for computer equipment upgrades as old computers are unable to be supported and failures/downtime has impacted business needs. An eleven year old switch is being replaced in order to move to Voice Over Internet Phone technology to facilitate savings in phone expenses. The fax line was disconnected and computer faxing was initiated to increase savings.

PERFORMANCE MEASURES:

STRATEGIC PRIORITY: Internal Support Activities						
STRATEGIC OBJECTIVES	OUTCOMES	PERFORMANCE MEASURES	Actual 2009/10	Target 2010/11	Actual 2010/11	Target 2011/12
Achieve satisfaction that Classifications reflect needs of County and its current and future employees	The Classification plan is fair and objective and creates clear qualifications required to perform duties of County positions.	Total # classification studies received requiring CSC action. (# class studies / # individual class positions)	39 / 97	40 / 98	34 / 76	39 / 80
		% Class studies modified by CSC (# studies / % modified)	39 / 54%	40 / 40%	34 / 35%	39 / 30%
Achieve a high degree of satisfaction with timely responses and resolutions to Appeals.	The merit system is upheld, the County Charter and Civil Service Rules are adhered to.	# Appeals received / % administratively resolved, settled, withdrawn or abandoned before CSC hearing.	28 / 63%	27 / 60%	18 / 56%	22 / 50%
		% Appeals heard by CSC (Including Ratification of Withdrawal of Appeals)	35%	34%	22%	21%
		# Pending Appeals (yr. end)	2	3	4	4

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2011-12	Schedule 9
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Budget Unit **4210000 - Civil Service Commission**
 Function **GENERAL**
 Activity **Personnel**
 Fund **001A - GENERAL**

Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Prior Yr Carryover	\$ 999	\$ 33,275	\$ 33,275	\$ 9,956	\$ 9,956
Miscellaneous Revenues	15,613	1,250	20,000	10,000	10,000
Residual Equity Transfer In	-	-	-	7,637	7,637
Total Revenue	\$ 16,612	\$ 34,525	\$ 53,275	\$ 27,593	\$ 27,593
Salaries & Benefits	\$ 241,110	\$ 250,899	\$ 256,121	\$ 238,967	\$ 238,967
Services & Supplies	57,315	36,940	59,691	50,481	50,481
Other Charges	-	-	-	11,112	11,112
Interfund Charges	-	775	775	-	-
Intrafund Charges	6,167	5,474	6,207	4,673	4,673
Total Expenditures/Appropriations	\$ 304,592	\$ 294,088	\$ 322,794	\$ 305,233	\$ 305,233
Net Cost	\$ 287,980	\$ 259,563	\$ 269,519	\$ 277,640	\$ 277,640
Positions	2.0	2.0	2.0	2.0	2.0

2011-12 PROGRAM INFORMATION

BU: 4210000 Civil Service Commission

Appropriations Reimbursements Federal Revenues State Revenues Realignment Pro 172 Fees Other Revenues Carryover Net Cost Positions Vehicles

FUNDED

Program No. and Title: 001 Civil Service Commission

305,233 0 0 0 0 0 0 17,637 9,956 **277,640** 2.0 0

Program Type: Mandated

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: IS -- Internal Support

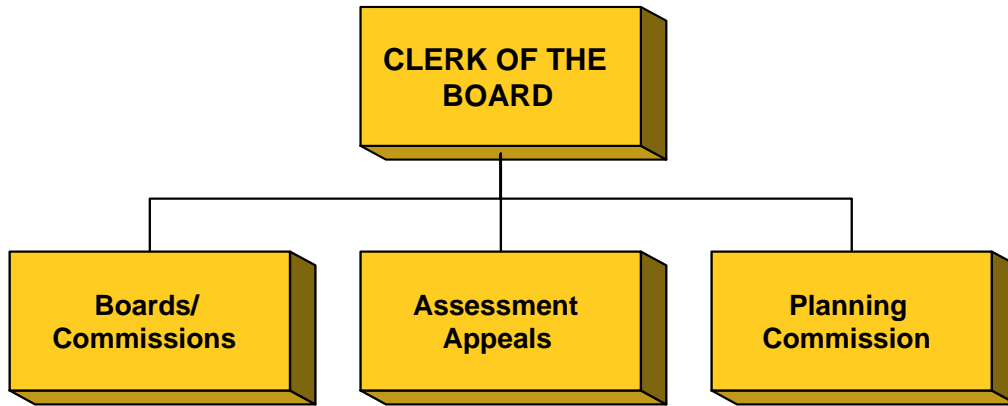
Program Description: Sacramento County citizens approved the Civil Service Commission's (CSC) existence by adopting Sacramento County Charter, Article XVI, Section 71, to ensure the merit system is upheld.

FUNDED

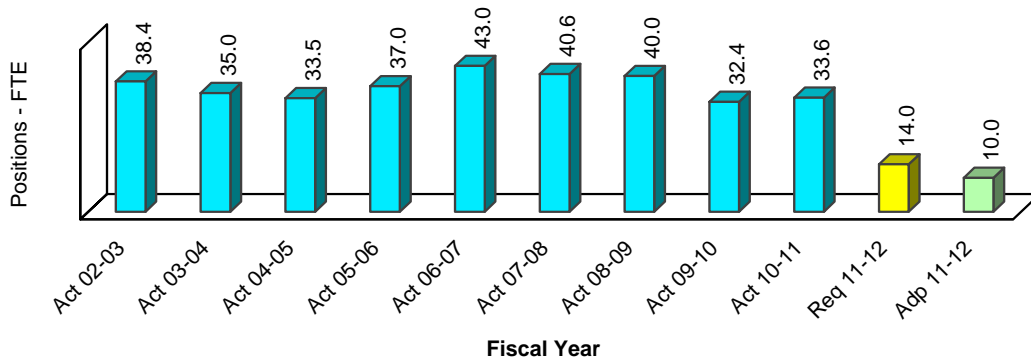
305,233 0 0 0 0 0 0 17,637 9,956 **277,640** 2.0 0

Departmental Structure

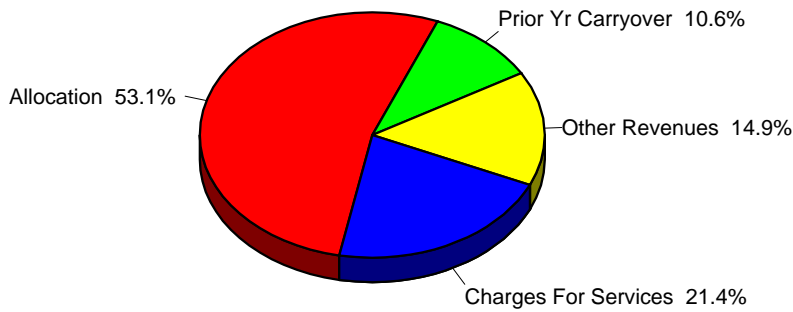
CYNDI LEE, Clerk of the Board



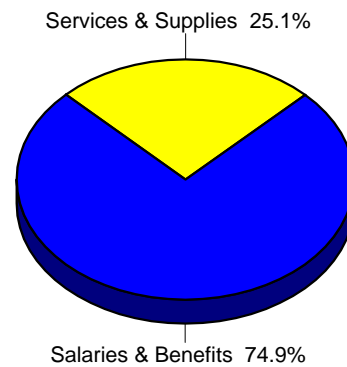
Staffing Trend



Financing Sources



Financing Uses



Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	4,065,669	4,090,912	4,249,514	1,401,936	1,401,936
Total Financing	972,331	1,129,338	1,064,148	657,878	657,878
Net Cost	3,093,338	2,961,574	3,185,366	744,058	744,058
Positions	32.4	33.6	29.8	10.0	10.0

PROGRAM DESCRIPTION:

- This budget unit provides funds supporting the operations of the Clerk of the Board’s Office, three Assessment Appeals Boards, and the County Planning Commission.
- The Office of the Clerk of the Board provides clerical and administrative services to the Assessment Appeals Boards, the Planning Commission, and other boards and commissions. The Clerk of the Board maintains the official records of the Board of Supervisors’ legislative actions and receives, certifies, and preserves all documents as specified by the Sacramento County Charter and state and local statutes.
- The Assessment Appeals Board acts as the County’s Board of Equalization to hear taxpayers’ appeals of the County Assessor’s property appraisals. Assessment Appeals Board members are appointed by the Board of Supervisors. Administrative hearing officers are also provided. Appeals of assessments may be heard by the Board of Supervisors as well as the Assessment Appeals Board and hearing officers.
- The Planning Commission staff provides support to the County Planning Commission. The County Planning Commission hears and makes recommendations related to long-range planning, policy matters and has discretionary authority over current planning matters such as subdivisions and use permits on entitlement applications not located within the boundaries of a community planning commission. The County Planning Commission also acts as the Board of Zoning Appeals and hears items that have been previously approved or denied by the Zoning Administrator or Planning Director. In many cases, the County Planning Commission actions are final, unless appealed. The Board of Supervisors hears all appeals of planning commission actions.

MISSION:

To provide prompt, accurate information and services to our internal and external customers in a cooperative, positive, team-oriented environment.

GOAL:

Every employee in the Clerk of the Board’s Office will make every attempt to provide service to their customers while demonstrating the values of accuracy, courtesy, and promptness.

SIGNIFICANT DEVELOPMENTS DURING 2010-11:

- Prior to the real estate market downturn, Assessment Appeals were generally in the range of 600 to 800 appeals-filed. There were approximately 6,500 appeals filed in Fiscal Year 2010-11 and a similar number of filings are expected in Fiscal Year 2011-12. Staff is required to log and submit the appeals to the Assessor’s Office in a timely manner so they may be investigated, resolved and/or set for hearing before the State statutory deadline. Failure to meet the timeframe can result in loss of property tax revenue to the County.
- Continued to scan Assessment Appeals applications and made the information available to the Assessor’s Office electronically. Additional work and refinement was done on the implementation of a routing and workflow process to be utilized by the Assessor’s Office. Substantial work was done with the Assessor’s office in implementing the Assessor’s Valuation System (New AIMS) which will streamline the process for all when it is completed and fully functioning.
- With the exception of two employees in the Board of Supervisors offices all 4/5th part-time employees returned to full time schedules on March 27, 2011. The Board of Supervisors office and Office of the Clerk of the Board resumed being open to the public on Fridays.

SIGNIFICANT CHANGES FOR 2011-12:

- The Clerk of the Board and the Board of Supervisors began operating under separate budget units effective July 2011.
- Anticipate the filing of applications for changed assessment to be at or near the same level as in Fiscal Year 2010-11. The filing period commences July 1, 2011 and we will strive to remain current with scanning and processing of appeals. Due to staff shortages, processing delays are likely to occur.
- Filling of the Assistant Clerk position in August 2011.
- Due to the loss of the front counter receptionist position, the front counter will not have continuous coverage. For added efficiency, and to help offset the loss of a receptionist and the additional duties being absorbed by remaining staff, a new message with an options menu has been set up on the Board of Supervisors main phone line. Additionally, a phone has also been set up in the lobby with the same options menu to help visitors reach their appropriate party in the Board of Supervisors and Clerk of the Board offices.
- Receiving higher than usual number of requests for preparation of administrative records which can be time-consuming and detailed, combined with staff reductions, may result in delays in providing necessary records for litigation.
- Implementation of the Performance Enhancement Program (employee performance evaluation program). Targeted for kick-off in October 2011.

STAFFING LEVEL CHANGES FOR 2011-12:

- Administrative additions, deletions and/or reclassifications resulting in a net zero change in positions consist of the following:

Added Positions:

Special Assistant Board of Supervisors, Limited Term.....	1.6
Administrative Services Officer 2, Confidential	1.0
Information Technology Analyst, Level 2, Confidential	<u>2.0</u>
Total:	4.6

STAFFING LEVEL CHANGES FOR 2011-12 (CONT.):

Deleted Positions

Administrative Services Officer 1	0.8
Special Assistant Board of Supervisors	0.8
Administrative Services Officer 2	1.0
Information Technology Analyst, Level 2	<u>2.0</u>
Total	4.6

- The following 4.2 FTE positions were added: 1.0 Secretary to Member, Board of Supervisors; 0.2 Special Assistant to Board of Supervisors; 0.6 Special Assistant to Board of Supervisors, Limited Term; 0.2 Administrative Services Officer 2; 1.4 Deputy Clerk, Board of Supervisors; 0.4 Information Technology Analyst , Level 2; 0.2 Senior Office Assistant, Confidential; and 0.2 Supervising Deputy Clerk, Board of Supervisors.
- The following 3.0 FTE positions were deleted: 1.0 Information Technology Analyst Level 2, Confidential; 1.0 Senior Office Assistant, Confidential; and 1.0 Supervising Deputy Clerk, Board of Supervisors.
- The following 15.0 FTE positions were transferred from the Board of Supervisors/Clerk of the Board department to the Board of Supervisors department: 5.0 FTE Administrative Assistant to Board of Supervisors, 5.0 FTE Secretary to the Member Board of Supervisors and 5.0 Special Assistant to Board of Supervisors Limited Term.
- The following 1.0 FTE position was transferred to the Department of Technology: 1.0 Information Technology Analyst, Confidential.
- The 5.0 FTE Member, Board of Supervisor positions are reflected in the Board of Supervisors budget unit rather than the Clerk of the Board budget unit.

PERFORMANCE MEASURES:

STRATEGIC PRIORITY: General Government						
STRATEGIC OBJECTIVES	OUTCOMES	PERFORMANCE MEASURES	Actual 2009/10	Target 2010/11	Actual 2010/11	Target 2011/12
Internal Support	Legislative information (action summaries from meetings) shall be produced and posted to the county website within 48 hours of commencement of board meetings.	Percent of Tuesday board meeting action summaries made available to the public on the county website within 48 hours of the commencement of the board meeting.	86%	90%	86%	90%
		Percent of Wednesday board meeting action summaries made available to the public on the county website within 48 hours of the commencement of the board meeting.	74%	75%	77%	85%
		Percent of County Planning Commission board meeting action summaries made available to the public on the county website within 48 hours of the commencement of the board meeting.	81%	85%	77%	85%
		Percent of Sanitation District board meeting action summaries made available to the public on the county website within 48 hours of the commencement of the board meeting.	New Measure			90%

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2011-12	Schedule 9
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Budget Unit **4010000 - Clerk of the Board**
 Function **GENERAL**
 Activity **Legislative & Administrative**
 Fund **001A - GENERAL**

Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Prior Yr Carryover	\$ 105,926	\$ 376,932	\$ 376,932	\$ 148,689	\$ 148,689
Licenses, Permits & Franchises	42,189	41,638	38,000	45,000	45,000
Intergovernmental Revenues	-	(3,801)	-	-	-
Charges for Services	4,331	4,032	1,750	300,358	300,358
Miscellaneous Revenues	819,885	710,537	647,466	157,892	157,892
Residual Equity Transfer In	-	-	-	5,939	5,939
Total Revenue	\$ 972,331	\$ 1,129,338	\$ 1,064,148	\$ 657,878	\$ 657,878
Salaries & Benefits	\$ 3,346,235	\$ 3,412,775	\$ 3,516,303	\$ 1,050,587	\$ 1,050,587
Services & Supplies	669,861	598,088	652,831	328,550	328,550
Interfund Charges	-	8,622	8,622	-	-
Intrafund Charges	87,734	75,245	71,758	22,799	22,799
Intrafund Reimb	(38,161)	(3,818)	-	-	-
Total Expenditures/Appropriations	\$ 4,065,669	\$ 4,090,912	\$ 4,249,514	\$ 1,401,936	\$ 1,401,936
Net Cost	\$ 3,093,338	\$ 2,961,574	\$ 3,185,366	\$ 744,058	\$ 744,058
Positions	32.4	33.6	29.8	10.0	10.0

2011-12 PROGRAM INFORMATION

BU: 4010000 Clerk of the Board

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: 001 Clerk of the Board

977,538	0	0	0	0	0	330,297	0	148,689	498,552	6.0	0
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Program Type: Mandated

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: IS -- Internal Support

Program Description: Publishes and maintains records for Board of Supervisors' meetings and all related Boards and Commissions. Publishes Board agenda within 72 hours (by law) prior to the Board meetings, legal notices published within 15 day prior to public hearing. Publishes ordinances within 15 days of adoption. Clerk of the Board support staff ensures response to constituent issues within one work day. Assists in preparation of resolutions in a timely manner.

Program No. and Title: 002 Assessment Appeals

111,115	0	0	0	0	0	153,392	0	0	-42,277	1.0	0
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Program Type: Mandated

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: IS -- Internal Support

Program Description: The Appeals Board determines the full value of property or to determine other matters of property assessment over which the appeals board has jurisdiction. Section 15606, subdivision (c), of the Government Code authorizes that the State Board of Equalization shall "prescribe rules and regulations to govern local boards of equalization when equalizing ..." Pursuant to that provision, the State Board promulgated Property Tax Rule 302 which enumerates the functions of an appeals board.

Program No. and Title: 003 County Planning Commission, BOS Land Use

313,283	0	0	0	0	0	25,500	0	0	287,783	3.0	0
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Program Type: Mandated

Countywide Priority: 4 -- Sustainable and Livable Communities

Strategic Objective: IS -- Internal Support

Program Description: Publishes and maintains records for Policy and Project Planning Commissions. Publishes Commission agenda within 72 hours (by law) prior to the Board meetings, legal notices published within 15 days in advance of public hearing, and public notices. Publishing Commission agenda within 72 hours (by law) prior to Board meetings, legal noticed published within 15 days of public hearing, and public notices.

FUNDED

1,401,936	0	0	0	0	0	509,189	0	148,689	744,058	10.0	0
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CONTRIBUTION TO HUMAN RIGHTS AND FAIR HOUSING COMMISSION 4660000

Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	84,218	75,451	75,451	61,267	61,267
Total Financing	-	-	-	-	-
Net Cost	84,218	75,451	75,451	61,267	61,267

PROGRAM DESCRIPTION:

Under a Joint Powers Agreement (JPA), provides funding to staff the following programs for residents of the Unincorporated Area:

- HUD Certified Housing Counseling phone service.
- Brief Services.
- Mediations.
- Repartee (off-hour answering services).
- Affiliate and Community Meetings.
- Education and Outreach.
- Material Distribution, including our Fair Housing Handbook.

SIGNIFICANT CHANGES FOR 2011-12:

Based on significant budget reductions the following goals have been established by the Commission for services to residents of the unincorporated area of the county:

- 2,200 callers will receive service from the Housing Counseling Line.
- 29 Mediations of disputes will be conducted.
- 4 community education and outreach events will be conducted.
- Education materials will be available via our web site.

CONTRIBUTION TO HUMAN RIGHTS AND FAIR HOUSING COMMISSION 4660000

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2011-12	Schedule 9			
Budget Unit 4660000 - Contribution To Human Rights/Fair Housing Comm Function PUBLIC PROTECTION Activity Other Protection Fund 001A - GENERAL					
Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Other Charges	\$ 84,218	\$ 75,451	\$ 75,451	\$ 61,267	\$ 61,267
Total Expenditures/Appropriations	\$ 84,218	\$ 75,451	\$ 75,451	\$ 61,267	\$ 61,267
Net Cost	\$ 84,218	\$ 75,451	\$ 75,451	\$ 61,267	\$ 61,267

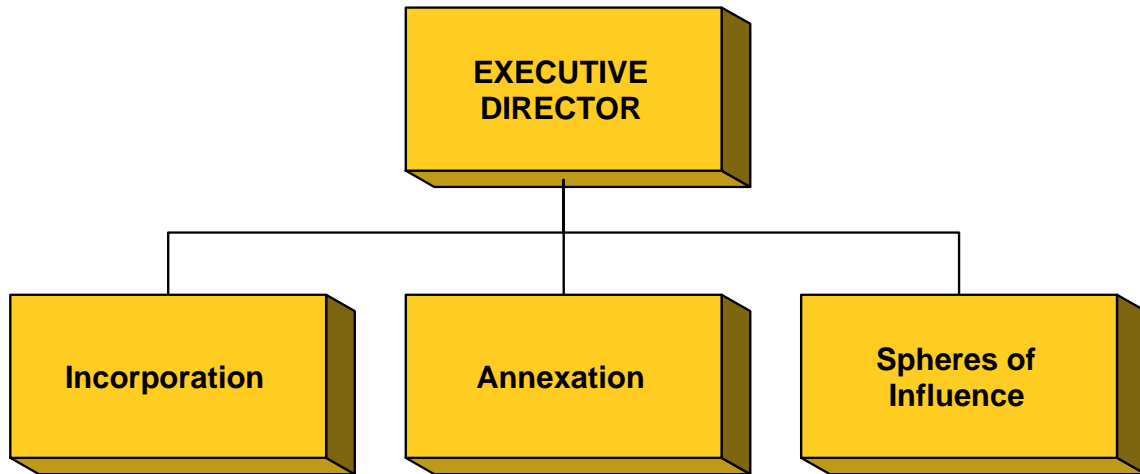
2011-12 PROGRAM INFORMATION

BU: 4660000 Contribution to Human Rights/Fair Housing Commission

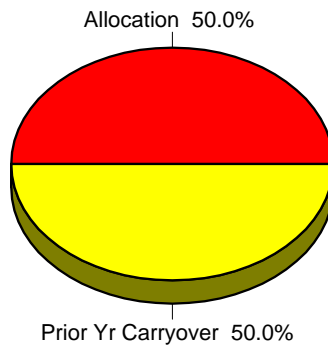
	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
<i>Program No. and Title: 001 County Share of Fixed Operating Cost</i>												
	49,000	0	0	0	0	0	0	0	0	49,000	0.0	0
<i>Program Type:</i> Discretionary												
<i>Countywide Priority:</i> 4 -- Sustainable and Livable Communities												
<i>Strategic Objective:</i> HS1 -- Ensure that needy residents have adequate food, shelter, and health care												
<i>Program Description:</i> Provides basic functional office work space to carry out service mandates of expert legal, mediation and educational assistance to any individual avoiding harsh evictions, lawsuits, homelessness and welfare need serving (4,620 calls; 8,000+ individuals served; 12,000+issues).												
<i>Program No. and Title: 002 County Tenant/Landlord Hotline, E&O, Admin Service Level</i>												
	12,267	0	0	0	0	0	0	0	0	12,267	0.0	0
<i>Program Type:</i> Discretionary												
<i>Countywide Priority:</i> 4 -- Sustainable and Livable Communities												
<i>Strategic Objective:</i> HS1 -- Ensure that needy residents have adequate food, shelter, and health care												
<i>Program Description:</i> Provides basic functional office work space to carry out service mandates of expert legal, mediation and educational assistance to any individual avoiding harsh evictions, lawsuits, homelessness and welfare need serving (4,620 calls; 8,000+ individuals served; 12,000+issues).												
FUNDED												
	61,267	0	0	0	0	0	0	0	0	61,267	0.0	0

Departmental Structure

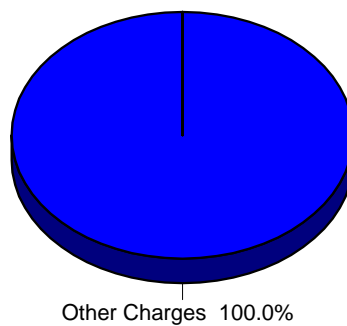
PETER BRUNDAGE, Executive Director



Financing Sources



Financing Uses



Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	228,833	-	228,833	457,666	457,666
Total Financing	-	-	-	228,833	228,833
Net Cost	228,833	-	228,833	228,833	228,833

PROGRAM DESCRIPTION:

- The Local Agency Formation Commission (LAFCo) approves or modifies - with or without terms and conditions, or denies proposals for:
 - Incorporation of cities.
 - Annexation, detachment, or reorganization of territory to a city or a special district.
 - Consolidation, merger, and formation or reorganization of special districts which impact the provision of public services within the County.
- Promotes the logical and reasonable development of local governmental agencies to provide for the present and future needs of the County and its communities.
- Adopts and amends Spheres of Influence (SOI), which are defined as plans for the probable ultimate physical boundaries and service area of a local governmental agency for each independent special district and city within the County.
- Protects prime agricultural farmland and open space from urban development where appropriate.
- This budget unit accounts for the County’s annual LAFCo assessment.
- LAFCo is funded by application fees and an equal contribution of one-third each from the County, cities and Special Districts.

SIGNIFICANT DEVELOPMENTS DURING 2010-11:

- Ongoing consultations with U.S. Fish and Wildlife Service, United States Army Corps of Engineers, California Department of Fish and Game and County of Sacramento and various cities and stakeholders regarding Habitat Conservation Plans for north and south county.
- Provided support for the independent Special District Advisory Committee.
- Completed several sanitation and water district annexations.
- Completed the City of Galt Sphere of Influence Amendment.
- Completed the Municipal Service Reviews for various recreation and park districts.
- Completed the Municipal Service Reviews for various north area water districts
- Completed the Aspen 1/ City of Sacramento Sphere of Influence Amendment.
- Commenced the Municipal Service Review for various Fire Districts.
- Reviewed County of Sacramento General Plan Update and EIR.

SIGNIFICANT DEVELOPMENTS DURING 2010-11 (CONT.):

- Worked with SMUD staff on various green energy and GHG reduction efforts.

SIGNIFICANT CHANGES FOR 2011-12:

- City of Folsom – Process annexation of current Sphere of Influence (SOI) area south of Highway 50.
- City of Sacramento – discuss annexation process for the Aspen 1 area.
- Initiated Environmental Impact Report and Municipal Service Review process for revised City of Elk Grove Sphere of Influence Amendment Application
- Complete MSR's for various Rural Fire Districts.
- Complete MSR's for Resource Conservation Districts.
- Continue to work with the County of Sacramento for Cordova Hills municipal service provider model .
- Process various Annexations and Sphere of Influence Amendments as requested.
- Process Sphere of Influence Amendment to Sacramento Regional County Sanitation District for Sutter Pointe (Sutter County.)

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2011-12	Schedule 9
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Budget Unit **5920000 - Contribution To LAFCo**
 Function **PUBLIC PROTECTION**
 Activity **Other Protection**
 Fund **001A - GENERAL**

Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Prior Yr Carryover	\$ -	\$ -	\$ -	\$ 228,833	\$ 228,833
Total Revenue	\$ -	\$ -	\$ -	\$ 228,833	\$ 228,833
Other Charges	\$ 228,833	\$ -	\$ 228,833	\$ 457,666	\$ 457,666
Total Expenditures/Appropriations	\$ 228,833	\$ -	\$ 228,833	\$ 457,666	\$ 457,666
Net Cost	\$ 228,833	\$ -	\$ 228,833	\$ 228,833	\$ 228,833

2011-12 PROGRAM INFORMATION

BU: 5920000 Contribution to LAFCo

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: **001 Administration of LAFCo**

457,666	0	0	0	0	0	0	0	228,833	228,833	0.0	0
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Program Type: Discretionary

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

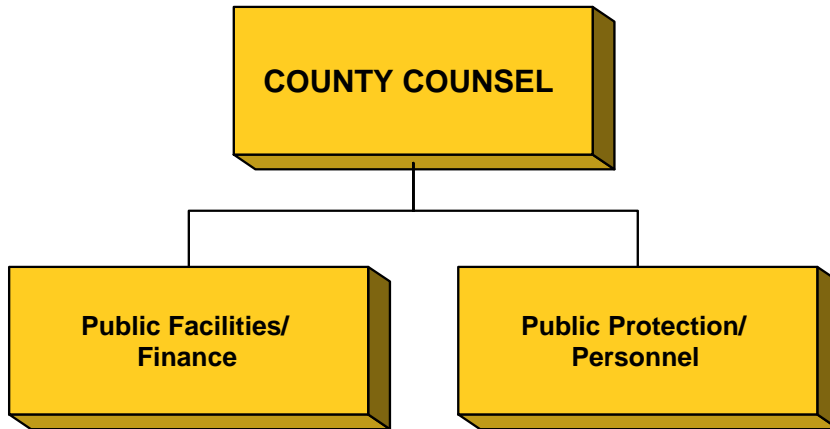
Strategic Objective: FO -- Financial Obligation

Program Description: Since 1963 this is a state mandated program. Each county is required to have a Local Agency Formation Committee..

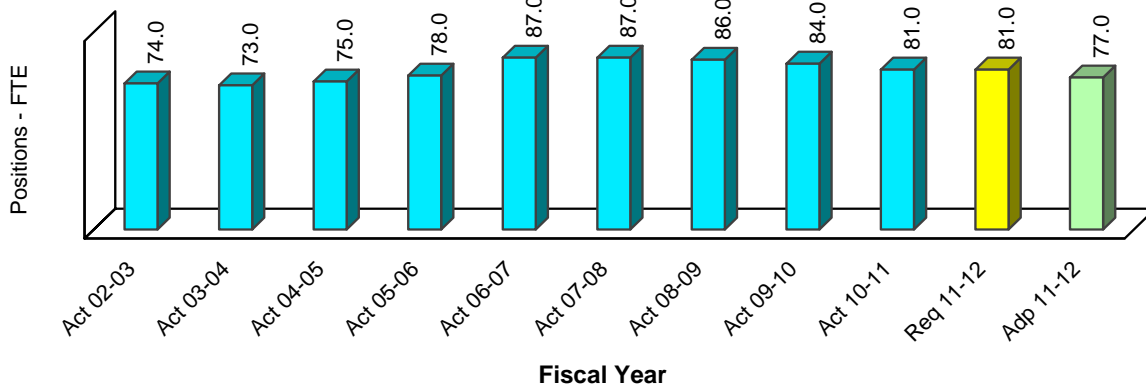
FUNDED	457,666	0	0	0	0	0	0	228,833	228,833	0.0	0
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Departmental Structure

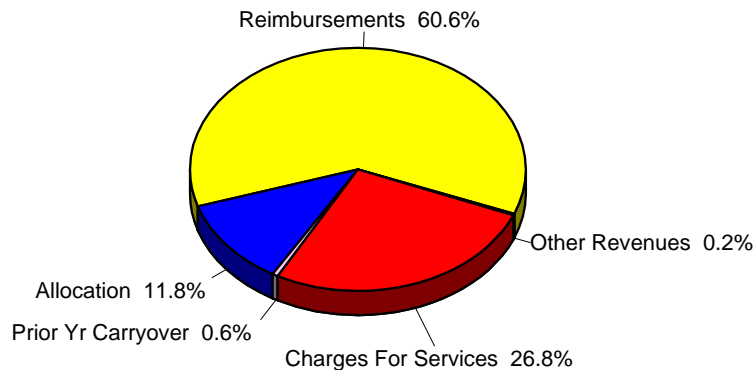
ROBERT A. RYAN, JR., County Counsel



Staffing Trend



Financing Sources



Financing Uses



Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	4,738,198	5,842,692	6,307,507	5,904,152	5,904,152
Total Financing	3,541,371	3,812,857	4,555,478	4,131,104	4,131,104
Net Cost	1,196,827	2,029,835	1,752,029	1,773,048	1,773,048
Positions	84.0	81.0	81.0	77.0	77.0

PROGRAM DESCRIPTION:

- Acts as general legal counsel to the County, its officers, and related constituent local governmental entities and other, independent local agencies.
- Provides general legal advice and prepares the legal instruments by which the County transacts business, including ordinances, resolutions, and contracts.
- Prosecutes major caseloads of conservatorships and probate, labor relations, grievance arbitration and related litigation, personnel discipline, zoning, building, and other code enforcement.
- Defends litigation brought challenging actions of the Board of Supervisors including, but not limited to, actions related to the County’s budget and to the County’s land use regulations.
- Provides significant training to County officers and employees in ethics, contracts, and the Public Records Act.
- The services of this Office continue to be incorporated into a number of countywide committees and task forces including the County Executive’s Leadership Group, the Information Technology Policy Board, the Debt Utilization Advisory Committee, E-Government, Health Insurance Portability and Accountability Act (HIPAA) Steering Committee, and the Nuisance Response Cabinet.

MISSION:

To serve and protect the County, its treasury, and its governing body, by providing timely and accurate legal services and aggressively representing the County in litigation. Legal services shall be performed maintaining the highest professional and ethical standards while fostering high morale and productivity in the workplace through collaborative efforts dedicated to continuous improvement.

GOALS:

- Remodel the delivery of general fund advisory services.
- Continue the in-service training program for the attorney staff to improve the overall quality of legal services delivered to county clients.
- Continue and expand the performance measure plan.
- Continue staff self-assessment process.
- Continue external quality surveys.

SIGNIFICANT DEVELOPMENTS DURING 2010-11:

- Continued in-service training programs for attorneys to improve the overall quality of legal services delivered to county clients. The Office maintained its certification as a continuing legal education provider and expanded its training to the general county workforce.
- Provided significant legal efforts for contract administration for Terminal Modernization Project.
- Continued significant work on McClellan reuse and privatization of environmental remediation.
- Continued strategic planning and succession planning within the Office.
- Continued staffing of the Freeport Regional Water Authority.
- Provided County Counsel services on debt restructuring.
- Further refined the internal performance measures including implementation of office-wide self-assessment processes and implementation of external qualitative data gathering.
- Assisted the California State Association of Counties (CSAC) on state budget and other issues.
- Significant efforts on County budget issues.
- Significant efforts in relation to County labor issues.
- Litigation before Public Employment Relations Board (PERB) on retiree health issues.

SIGNIFICANT CHANGES FOR 2011-12:

- Remodel delivery of general fund legal services.
- Strategic planning and succession planning will continue.
- Significant social service litigation.
- Oversee provision of legal services regarding significant Bay-Delta initiatives.
- Continue to provide the bulk of the substantive, legal county training program.
- Continue to prosecute significant eminent domain actions.
- Defend legal challenges to Probation operations at Juvenile Hall.
- Assist CSAC in efforts to secure required funding for health and social service programs.
- Assist CSAC on state budget issues.

STAFFING LEVEL CHANGES FOR 2011-12:

The following 4.0 FTE positions were deleted: 3.0 Attorney Level 4, Civil Range B; 1.0 Supervising Civil Attorney.

PERFORMANCE MEASURES:

STRATEGIC PRIORITY: Internal Services							
STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2009	TARGET 2010	ACTUAL 2010	TARGET 2011 ¹	
Internal Services	Legal Services in Juvenile Dependency	Appeals and Writs					
		Writ Petitions Filed	5	NA	6	NA	
		Notices of Appeal Filed	247	NA	219	NA	
		Cases Reversed on Appeal (non-ICWA)	5	NA	2	NA	
		Cases Reversed on Appeal (ICWA)	7	NA	4	NA	
		Writ Petitions Granted	0	NA	0	NA	
		General Counsel Requests:					
		Requests for Advice	746	NA	943	NA	
		Record Requests Received & Reviewed	281	NA	348	NA	
		Protective Custody Warrants Reviewed	434	NA	377	NA	
		WIC §294 Notices Reviewed	154	NA	167	NA	
		Subpoenas Received & Reviewed	711	NA	471	NA	
		General Counsel Requests Responded to w/in 3 Days	100%	100%	100%	100%	
		Detentions:					
		Number of Cases	1,216	NA	792	NA	
		Number of Children	2,015	NA	1,190	NA	
		Monthly Average:					
		Cases	101	NA	66	NA	
		Children	168	NA	99	NA	
		Cases:					
		Number of Non-Trial Court Appearances	15,571	NA	12,603	NA	
		Monthly Average:	1,298	NA	1,050	NA	
		Number of Non-Trial Court Continuances	6,622	NA	7,804	NA	
552	479	NA	650	NA			
Number of Cases Set for Trial	1,023	NA	768	NA			
Monthly Average:	85	NA	64	NA			

¹ NA in this column reflects the fact that the volumes are externally driven and outside the control of this department.

STRATEGIC PRIORITY: Internal Services							
STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2009	TARGET 2010	ACTUAL 2010	TARGET 2011 ²	
Internal Services	Legal Services in Juvenile Dependency (cont.)	Number of Trial Court Appearances	3,272	NA	2,701	NA	
		Monthly Average:	273	NA	225	NA	
		Number of Trial Court Continuances	1,095	NA	907	NA	
		Monthly Average:	91	NA	76	NA	
		Average Number of Court Appearances Per Case	5.1	NA	5.7	NA	
		Monthly Average:	1.7	NA	1.9	NA	
	Provide legal representation to assist the Public Guardian/Public Administrator (PG/PA), Sacramento County Mental Health Treatment Center (SCMHTC) and Jail Psychiatric Services (JPS) with issues relating to mentally ill, demented or vulnerable adults, and decedent estates	Lanterman-Petris-Short (LPS)		345 Avg.	NA	284 Avg.	NA
		Number of Active Cases					
		Number of openings		129	NA	78	NA
		Number of trials set		74 court 25 jury	NA	16 court 0 jury	NA
		Avg. number of days per trial		1 court Jury NA	NA	1 court Jury NA	NA
		Avg. hours of prep time per case set for trial		40 court 120 jury	NA	40 court 0 jury	NA
		Percent of cases set for trial		5%	NA	1%	NA
		Percent of cases set for trial that go to trial		11%	NA	17%	NA
		Number and percent of successful trial outcomes		6 100%	NA 100%	4 100%	NA 100%
		Actual Decedent Estates:					
		Number of active cases (includes no Letters of Administration)		42 avg.	NA	51 avg.	NA
		Number of Openings		265	NA	243	NA
		Avg. number of attorney hours to close case ³		80	80	80	80
		Actual Probate Conservatorships:					
Number of Active Cases		110 avg.	NA	112 avg.	NA		

² NA in this column reflects the fact that the volumes are externally driven and outside the control of this department.

³ This figure is an estimate since it typically will take an average of three years to close an estate and statistics are not available for an exact figure.

STRATEGIC PRIORITY: Internal Services						
STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2009	TARGET 2010	ACTUAL 2010	TARGET 2011 ⁴
Internal Services	Provide legal representation to assist the Public Guardian/Public Administrator (PG/PA), Sacramento County Mental Health Treatment Center (SCMHTC) and Jail Psychiatric Services (JPS) with issues relating to mentally ill, demented or vulnerable adults, and decedent estates (cont.)	Number of Openings	39	NA	88	NA
		Avg. amount of time between receipt of case and issuance of letters ⁵	88	90	90	87
		Avg. number of attorney hours to stabilize the estate ⁶	22	20	22	20
		Actual Capacity Hearings: Sacramento County Mental Health Treatment Center (SCMHTC) – JAIL – Electro Convulsive Treatment (ECT) Number of capacity hearings filed	387	NA	591	NA
		Number of petitions filed that went to hearing	165	NA	253	NA
		Number of Openings	39	NA	88	NA
		Avg. amount of time between receipt of case and issuance of letters ⁷	88	90	90	87
		Avg. number of attorney hours to stabilize the estate ⁸	22	20	22	20
		Actual Capacity Hearings: Sacramento County Mental Health Treatment Center (SCMHTC) – JAIL – Electro Convulsive Treatment (ECT) Number of capacity hearings filed	387	NA	591	NA
		Number of petitions filed that went to hearing	165	NA	253	NA

⁴ NA in this column reflects the fact that the volumes are externally driven and outside the control of this department.

⁵ This is the average amount of time between receipt of request for filing of the conservatorship petition and stabilization of estate (authority to marshal all assets of the estate upon issuance of letters of administration).

⁶ Average number of attorney hours between receipt of request for filing of the conservatorship petition and stabilization of the estate (authority to marshal all assets of the estate upon issuance of letters of administration). This figure includes estimates of time.

⁷ This is the average amount of time between receipt of request for filing of the conservatorship petition and stabilization of estate (authority to marshal all assets of the estate upon issuance of letters of administration).

⁸ Average number of attorney hours between receipt of request for filing of the conservatorship petition and stabilization of the estate (authority to marshal all assets of the estate upon issuance of letters of administration). This figure includes estimates of time.

STRATEGIC PRIORITY: Internal Services						
STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2009	TARGET 2010	ACTUAL 2010	TARGET 2011 ⁹
Internal Services Internal Services	Provide legal services to retirement system in connection with disability retirement applications	SCERS % of cases where Retirement Board decision is rendered within one year date on which the matter is set for hearing by the Retirement System	100%	90%	66%	90%
		Number and percentage of cases where applicant files writ petition challenging decision of Retirement Board	0%	6 – 25%	2-66%	6 – 25%
		% of writ petitions where Retirement Board decision is upheld	67%	75%	100%	75%
	Provide legal services to County departments in connection with employee discipline matters	Personnel Discipline Appeals from disciplinary action resolved by Office	53	NA	36	NA
		% of appeals where outcome of the appeal results in the same discipline as discipline that was imposed and appealed. (Desired outcome would be 85% or more of the cases)	92%	95%	1%	95%
		% of appeals where department requested advice as to appropriate level of discipline and followed advice rendered	92%	95%	1%	95%
		% of cases with a successful outcome where department followed advice rendered	88%	95%	90%	95%
		% of cases with a successful outcome where department failed to follow advice rendered	82%	NA	0% (3 cases)	NA
		% of cases with a successful outcome where department did not request advice prior to imposing discipline	93%	NA	0 cases	NA

⁹ NA in this column reflects the fact that the volumes are externally driven and outside the control of this department.

STRATEGIC PRIORITY: Internal Services						
STRATEGIC OBJECTIVES	OUTPUTS/ OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2009	TARGET 2010	ACTUAL 2010	TARGET 2011 ¹⁰
Internal Services	Provide legal services to County departments in connection with initiation and defense of eminent domain actions	Eminent Domain Cases referred to & retained by Office after adoption of Resolution of Necessity	8	NA	12	NA
		Cases handled by Office where litigation expenses are awarded	0	0	0	0
		Number and percentage of cases where just compensation paid is greater than 50% of updated appraisal obtained after action is filed	0	0	0	0
		Cases handled by Office where County is served as defendant in eminent domain action	2	NA	0	NA
Internal Services	Provide legal services to Planning Department and Building Inspection Division in connection with enforcement of County Code provisions	Code Enforcement Pending code compliance matters: Zoning Code Building Code	Z-34 B-92	NA	Z-26 B-109	NA
		Number of code compliance matters referred from: Zoning Building	Z-44 B-64	NA	Z-36 B-26	NA
		Number of matters resolved voluntarily	44	NA	47	NA
		Administrative Compliance Average time to resolve matters voluntarily <u>or</u> in compliance with an administrative order	6 months	NA	9 months	NA
		Number of matters working towards voluntary compliance	29	NA	56	NA
		Court Compliance Number of matters currently in litigation	12	NA	Z-2 B-22	NA
		Number of matters pending Court action for lack of compliance	3		Z-7 B-8	
		Active matters Zoning:	26	NA	Z-32	NA
Building	109		B-96			

¹⁰ NA in this column reflects the fact that the volumes are externally driven and outside the control of this department.

PERFORMANCE MEASURES:

NARRATIVE:

The level of legal services provided by this Department is largely driven by service demands from other departments. These performance measures are designed to quantify the demand for case-drive legal services so that trends in legal service demands can be identified and resources can be appropriately allocated consistent with the County’s strategic priorities and objectives. Certain performance measures are also designed to identify potential sources of inefficiencies from both internal and external sources so that collaborative approaches can be identified to reduce or eliminate such inefficiencies.

SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2011-12				Schedule 9
		Budget Unit	4810000 - County Counsel			
		Function	GENERAL			
		Activity	Counsel			
		Fund	001A - GENERAL			
Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Prior Yr Carryover	\$ 126,859	\$ 352,277	\$ 352,277	\$ 83,210	\$ 83,210	
Intergovernmental Revenues	-	(765)	-	-	-	
Charges for Services	3,402,064	3,381,727	4,155,256	4,017,957	4,017,957	
Miscellaneous Revenues	12,448	79,618	47,945	10,000	10,000	
Residual Equity Transfer In	-	-	-	19,937	19,937	
Total Revenue	\$ 3,541,371	\$ 3,812,857	\$ 4,555,478	\$ 4,131,104	\$ 4,131,104	
Salaries & Benefits	\$ 12,167,445	\$ 13,039,997	\$ 13,350,147	\$ 12,868,075	\$ 12,868,075	
Services & Supplies	1,634,007	1,713,230	1,932,148	1,996,717	1,996,717	
Interfund Charges	-	26,054	26,054	-	-	
Interfund Reimb	(203,357)	(233,908)	(139,500)	-	-	
Intrafund Charges	158,679	175,011	166,387	137,412	137,412	
Intrafund Reimb	(9,018,576)	(8,877,692)	(9,027,729)	(9,098,052)	(9,098,052)	
Total Expenditures/Appropriations	\$ 4,738,198	\$ 5,842,692	\$ 6,307,507	\$ 5,904,152	\$ 5,904,152	
Net Cost	\$ 1,196,827	\$ 2,029,835	\$ 1,752,029	\$ 1,773,048	\$ 1,773,048	
Positions	84.0	81.0	81.0	77.0	77.0	

2011-12 PROGRAM INFORMATION

BU: 4810000 County Counsel

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: 001 Legal Services

15,002,204	9,098,052	0	0	0	0	0	4,047,894	83,210	1,773,048	77.0	1
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Program Type: Mandated

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

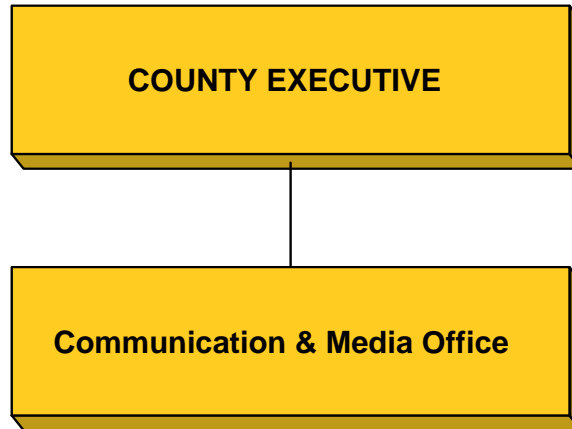
Strategic Objective: IS -- Internal Support

Program Description: Delivery of legal services to the County

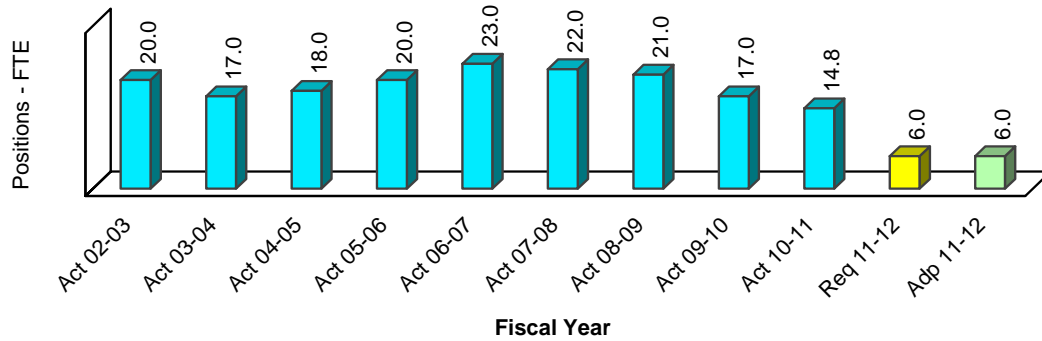
FUNDED	15,002,204	9,098,052	0	0	0	0	4,047,894	83,210	1,773,048	77.0	1
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Departmental Structure

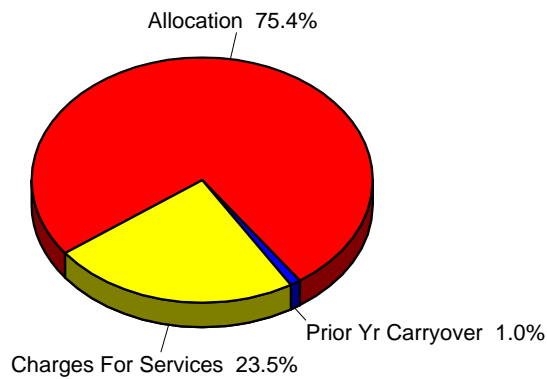
BRADLEY J. HUDSON, County Executive



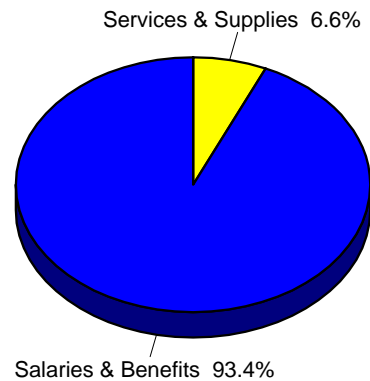
Staffing Trend



Financing Sources



Financing Uses



Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	1,597,569	1,658,973	1,763,207	1,334,424	1,334,424
Total Financing	1,032,517	855,497	921,080	327,809	327,809
Net Cost	565,052	803,476	842,127	1,006,615	1,006,615
Positions	17.0	14.8	14.8	6.0	6.0

PROGRAM DESCRIPTION:

The County Executive is responsible to the Board of Supervisors for planning, organizing, directing, controlling, and coordinating virtually all county activities. These responsibilities include serving in an advisory capacity to the Board of Supervisors with respect to the functions of joint powers authorities, officials, and boards not under the direct jurisdiction or control of the County Executive. The functions and activities of the County Executive are mandated by the County Charter. The County Executive’s Office (CEO) budget unit also includes the Chief Operations Officer, the County’s Communication and Media Office, and related analytical and support staff.

MISSION:

To ensure all county activities are geared toward efficiency, economy, and maximum service effectiveness. To guide the County toward this vision, it is the mission of the County Executive's Office to ensure proper, efficient, and effective administration of county business on behalf of the Board of Supervisors and their constituents.

GOALS:

- County Management – Continue to develop innovative and effective solutions to the problem of delivering effective and cost-efficient services to the residents of Sacramento County.
- Budget Preparation and Debt Management – Oversee a fair and impartial budget process that guides the Board of Supervisors to make difficult budget decisions; obtain lowest cost and maximum return on cash flow and capital debt financings.
- Communication and Media Office – Provide the public and county employees with better information regarding current county activities.

SIGNIFICANT DEVELOPMENTS DURING 2010-11:

- Continued new efficiencies projects and studies in several areas of County operations in an effort to streamline programs, reduce costs, increase revenues and improve services.
- Began review of existing department structure to evaluate the potential benefit of consolidation.
- To analyze the effectiveness of County’s communication function, launched a countywide study of communication organization. Recommendations will be integrated into Countywide Communication Plan to effectively promote the County to our audiences and keep residents informed.

SIGNIFICANT DEVELOPMENTS DURING 2010-11 (CONT.):

- Created communication plan for labor relations to facilitate effective communication with the public and employees during Fiscal Year 2010-11 labor negotiations.
- Created Economic Development Promotion Plan to help promote County services and the organization to businesses and stakeholders.
- Updated internal County communication tools, resources and training to enhance County communications and effectiveness.
- To better communicate with stakeholders, stimulate economic development in the region, and improve internal communications, the websites for Economic Development, Budget Office, the County Executive, and Chief Operations Officer were upgraded.
- Created new online tools to communicate vision and activities of County leadership: New Efficiencies website and Direct Connection website (internal).
- Issued \$128,300,000 in County of Sacramento Airport System Senior Revenue Bonds to finance the Airport Terminal Modernization Program.
- Issued \$12,830,000 in Laguna Creek Ranch/Elliott Ranch Community Facilities District No. 1, Improvement Area No 1 Special Tax Refunding Bonds
- Issued \$17,075,000 in Laguna Creek Ranch/Elliott Ranch Community Facilities District No. 1, Improvement Area No 2 Special Tax Refunding Bonds

SIGNIFICANT CHANGES FOR 2011-12:

- Bradley J. Hudson was appointed County Executive effective August 14, 2011.
- Successfully guided the County in adopting a Fiscal Year 2011-12 budget that included significant program reductions in order to balance the budget, making significant strides towards sizing County programs to available revenues.
- As part of the reorganization to provide cost effective and efficient services to County departments, the staff of the Office of Budget and Debt Management has been transferred to the County Executive Cabinet.
- To streamline and coordinate communication functions across the County, the Efficiency Study undertaken in Fiscal Year 2010-11 was finalized and the Communication and Media Officers were reorganized into one resource pool. Their offices were moved to a common area, and new coordination processes initiated.
- Bi-monthly meetings were set up with Economic Development to promote their activities, coordinate promotion events.
- To improve internal communication, created internal newsletter to be distributed every week or every other week to employees. Intranet visits average about 1600-1900 a day, but newsletter increased those visits to up to 8,000 visits a day on date of distribution.
- To improve communication with constituents improved outreach on Gov Delivery subscription tools increasing subscription rates from 24,183 in September 2010 to 44,282 subscribers in August 2011.
- Improve process for County website news: home page changes news every 2-3 days resulting in 214,820 Page views in March 2011 and 356 Twitter followers.
- To improve County imaging, coordinate Administration Building Bulletin Board Processes to insure all bulletin boards are full at all times.

STAFFING LEVEL CHANGES FOR 2011-12:

The following 8.8 FTE positions were transferred to the County Executive Cabinet:

Associated Administrative Analyst, Level 2, Confidential	1.0
County Budget Officer	1.0
County Debt Officer	1.0
County Hearing Officer	0.8
Office Assistant Level 2, Confidential	1.0
Office Specialist Level 2, Confidential.....	1.0
Senior Accountant Confidential	1.0
Senior Administrative Analyst Range B	1.0
Senior Administrative Analyst Range B, Confidential.....	<u>1.0</u>
Total	8.8

Administrative additions, deletions, and/or reclassifications resulting in a net zero change in positions consist of the following:

Added Positions

Associated Administrative Analyst, Level 2, Confidential	1.0
Administrative Services Officer 1, Confidential.....	<u>1.0</u>
Total	2.0

Deleted Positions

Associated Administrative Analyst, Level 2.....	1.0
Administrative Services Officer 1	<u>1.0</u>
Total	2.0

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2011-12	Schedule 9
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Budget Unit **5910000 - County Executive**
 Function **GENERAL**
 Activity **Legislative & Administrative**
 Fund **001A - GENERAL**

Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Prior Yr Carryover	\$ 77,404	\$ (118,558)	\$ (118,558)	\$ 13,890	\$ 13,890
Licenses, Permits & Franchises	9,290	21,931	-	-	-
Charges for Services	726,558	709,502	777,740	313,919	313,919
Miscellaneous Revenues	219,265	242,622	261,898	-	-
Total Revenue	\$ 1,032,517	\$ 855,497	\$ 921,080	\$ 327,809	\$ 327,809
Salaries & Benefits	\$ 2,426,248	\$ 2,267,042	\$ 2,401,392	\$ 1,246,345	\$ 1,246,345
Services & Supplies	545,814	465,447	482,484	81,621	81,621
Interfund Charges	-	7,002	7,002	-	-
Interfund Reimb	(1,161)	-	-	-	-
Intrafund Charges	49,679	45,924	40,282	6,458	6,458
Intrafund Reimb	(1,423,011)	(1,126,442)	(1,167,953)	-	-
Total Expenditures/Appropriations	\$ 1,597,569	\$ 1,658,973	\$ 1,763,207	\$ 1,334,424	\$ 1,334,424
Net Cost	\$ 565,052	\$ 803,476	\$ 842,127	\$ 1,006,615	\$ 1,006,615
Positions	17.0	14.8	14.8	6.0	6.0

2011-12 PROGRAM INFORMATION

BU: 5910000 County Executive

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: 001 LAFCo Staff Support

313,919	0	0	0	0	0	0	313,919	0	0	2.0	0
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Program Type: Mandated

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: EG -- Promote a healthy and growing regional economy and county revenue base through business growth and workforce employability

Program Description: Provides staff support to LAFCo

Program No. and Title: 002 Agency/County Executive Administration

1,020,505	0	0	0	0	0	0	0	13,890	1,006,615	4.0	0
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Program Type: Mandated

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

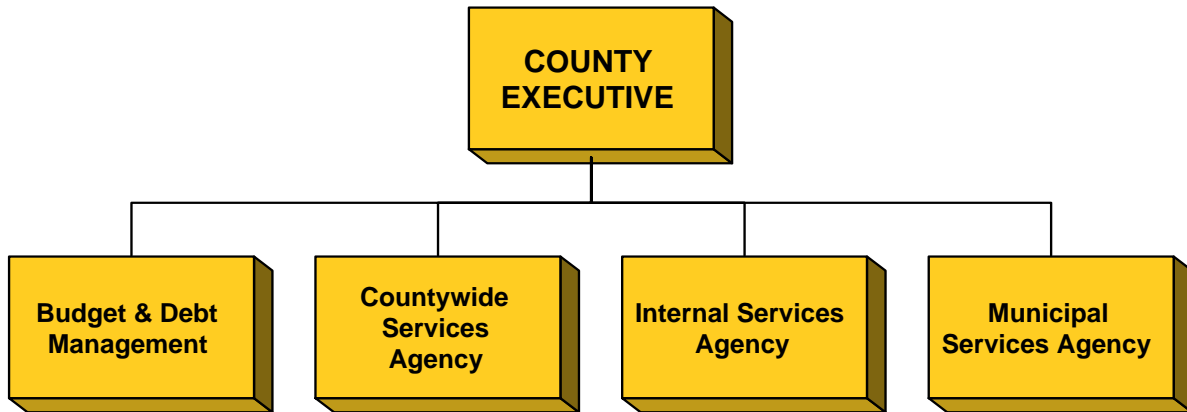
Strategic Objective: IS -- Internal Support

Program Description: County Executive and related direct staff support

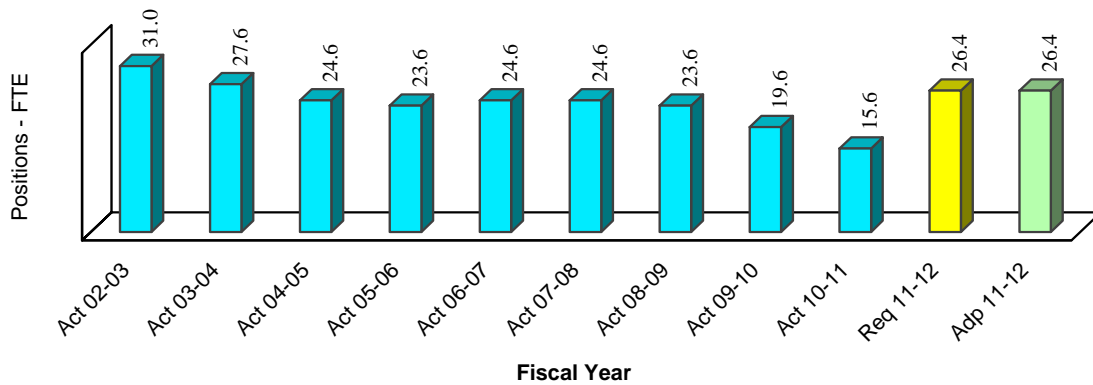
FUNDED	1,334,424	0	0	0	0	0	313,919	13,890	1,006,615	6.0	0
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Departmental Structure

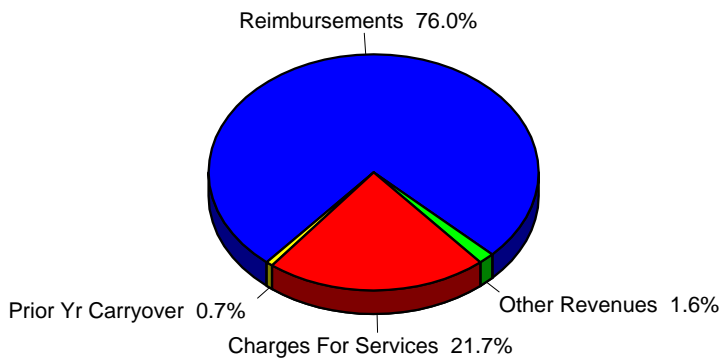
BRADLEY J. HUDSON, County Executive



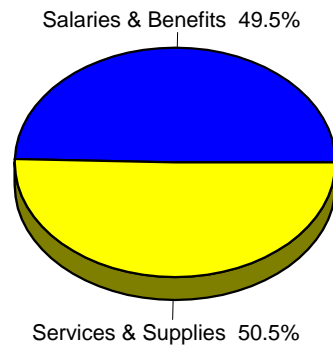
Staffing Trend



Financing Sources



Financing Uses



Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	1,521,077	1,341,288	1,655,662	2,079,324	2,079,324
Total Financing	1,529,916	1,324,599	1,655,662	2,079,324	2,079,324
Net Cost	(8,839)	16,689	-	-	-
Positions	19.6	15.6	15.6	26.4	26.4

PROGRAM DESCRIPTION:

The County Executive Cabinet is responsible to the County Executive for: program oversight; monitoring and reporting of major systems indicators; coordinated policy development and implementation; analysis of proposed legislation and state and federal initiatives; development of agency-related legislative platforms; analysis of agency-related departmental budgets; and coordination with elected officials. The County Executive Cabinet consists of Office of Budget and Debt Management and the following agencies, agency administrators, and their respective analytical and support staff: Countywide Services Agency, Internal Services Agency, and Municipal Services Agency. The assignment of departments within each agency, and the functions and activities of the agencies are enacted by county ordinance. The agency administrators report directly to the County Executive.

SIGNIFICANT DEVELOPMENTS DURING 2010-11:

- The Board appointed Bruce Wagstaff as the permanent Countywide Services Agency Administrator effective August 1, 2010.
- The Board appointed Robert Leonard as the permanent Municipal Services Agency Administrator effective January 2, 2011.
- The Board appointed David Villanueva as the permanent Internal Services Agency Administrator effective February 13, 2011.
- Began efficiencies projects and studies in the following areas:
 - Examine the benefits and disadvantages of merging the Department of Environmental Management and the Agricultural Commission.
 - Examine the benefits and disadvantages of reorganizing the Coroner’s Office and merging the Office into the Sheriff’s Department.
 - Conduct a peer county analysis on Probation Adult Field Services.
 - Review options for providing Indigent and Conflict Criminal Defense services.
 - Analyze the roles and responsibilities of the Communication and Media Officers county wide to define and prioritize communications needs and determine the most efficient staffing model.
 - Review the purpose of all the County’s Boards, Commissions and Committees whose members are appointed by the Board of Supervisors.
 - Review the Assessor’s Office staffing needs.

SIGNIFICANT DEVELOPMENTS DURING 2010-11(CONT.):

- Review the County’s current cost allocation system and determine appropriateness of the methodology.
- Review all county revenue opportunities to determine if any can be enhanced.
- Review the County’s Child Welfare System for the purpose of optimizing staff and available funding; identify system functions and the options for cost effective streamlining.
- Review the Regional Parks Small Maintenance Construction Fund; explore sources and uses of funding for smaller fixed asset maintenance projects
- Assisted the Office of Labor Relations with financial calculations and projections during labor negotiations with the Recognized Employee Organizations.
- Assisted departments to implement the Fiscal Year 2010-11 budget reductions approved by the Board.

SIGNIFICANT CHANGES FOR 2011-12:

- As part of the reorganization to provide cost effective and efficient services to County departments, the staff of the Office of Budget and Debt Management has been transferred from the County Executive’s Office.
- To streamline and coordinate communication functions across the County, the Efficiency Study undertaken in Fiscal Year 2010-11 was finalized and the Communication and Media Officers were reorganized into one resource pool. This “pool” concept will be a more efficient and cost effective method of providing public relations services to County departments.
- Successfully assisted the County in adopting a Fiscal Year 2011-12 budget that included significant program reductions in order to balance the budget, making significant strides towards sizing County programs to available revenues.
- The County Executive Cabinet has agreed to provide the funding to support the County’s E-Pledge system. As a result, County employees can donate to the Employees’ giving Campaign by making the contribution online instead of using the paper form.
- Continue to assist the Office of Labor Relations with financial calculations and projections during labor negotiations with the Recognized Employee Organizations.
- Anticipate issuance of approximately \$250,000,000 in Refunding Pension Obligation Bonds.
- Anticipate issuance of approximately \$10,000,000 in McClellan Park Community Facilities District No. 2004-1 Special Tax Bonds to finance infrastructure in the McClellan Park Community Facilities District.

STAFFING LEVEL CHANGES FOR 2011-12:

- The following 13.8 FTE positions were transferred from the County Executive’s Office, Office of Communication and Technology, Department of Human Assistance, Department of Transportation, Department of Water Resources and Municipal Services Agency-Administrative Services:
 - Associated Administrative Analyst, Level 2, Confidential..... 1.0
 - County Budget Officer 1.0
 - County Debt Officer 1.0
 - County Hearing Officer 0.8

STAFFING LEVEL CHANGES FOR 2011-12 (CONT.):

Office Assistant Level 2, Confidential	1.0
Office Specialist Level 2, Confidential.....	1.0
Senior Accountant, Confidential	1.0
Senior Administrative Analyst Range B.....	1.0
Senior Administrative Analyst Range B, Confidential	1.0
Communication and Media Officer 1	1.0
Communication and Media Office 2.....	2.0
Communication and Media Office 3.....	<u>2.0</u>
Total	13.8

- The following 3.0 FTE positions were deleted:

Senior Administrative Analyst Range B, Confidential.....	1.0
Executive Secretary	<u>2.0</u>
Total	3.0

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2011-12	Schedule 9
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Budget Unit **5730000 - County Executive Cabinet**
 Function **GENERAL**
 Activity **Legislative & Administrative**
 Fund **001A - GENERAL**

Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Prior Yr Carryover	\$ -	\$ -	\$ -	60,028	60,028
Licenses, Permits & Franchises	-	-	-	10,000	10,000
Charges for Services	1,529,916	1,324,276	1,655,662	1,880,217	1,880,217
Miscellaneous Revenues	-	323	-	109,271	109,271
Residual Equity Transfer In	-	-	-	19,808	19,808
Total Revenue	\$ 1,529,916	\$ 1,324,599	\$ 1,655,662	\$ 2,079,324	\$ 2,079,324
Salaries & Benefits	\$ 2,897,953	\$ 2,613,903	\$ 2,777,634	\$ 4,297,728	\$ 4,297,728
Services & Supplies	251,319	199,466	338,879	861,612	861,612
Interfund Charges	-	4,971	4,971	-	-
Interfund Reimb	(253,335)	(84,096)	-	(5,617)	(5,617)
Intrafund Charges	890,850	731,570	707,141	3,515,003	3,515,003
Intrafund Reimb	(2,265,710)	(2,124,526)	(2,172,963)	(6,589,402)	(6,589,402)
Total Expenditures/Appropriations	\$ 1,521,077	\$ 1,341,288	\$ 1,655,662	\$ 2,079,324	\$ 2,079,324
Net Cost	\$ (8,839)	\$ 16,689	\$ -	\$ -	\$ -
Positions	19.6	15.6	15.6	26.4	26.4

2011-12 PROGRAM INFORMATION

BU: 5730000 County Executive Cabinet

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
Program No. and Title:	<u>001 Countywide Administration and Budget - Countywide Services Agency</u>											
	1,884,699	1,791,699	0	0	0	0	0	50,666	42,334	0	1.0	0
Program Type:	Discretionary											
Countywide Priority:	5 -- General Government											
Strategic Objective:	IS -- Internal Support											
Program Description:	Agency leadership includes program/policy/budget/community relations and accountability to the citizens of the county.											
Program No. and Title:	<u>002 Countywide Administration and Budget - Internal Services Agency</u>											
	722,991	441,278	0	0	0	0	0	402,748	-121,035	0	1.0	0
Program Type:	Discretionary											
Countywide Priority:	5 -- General Government											
Strategic Objective:	IS -- Internal Support											
Program Description:	Agency leadership includes program/policy/budget/community relations and accountability to the citizens of the county.											
Program No. and Title:	<u>003 Countywide Administration and Budget - Municipal Services Agency</u>											
	1,053,351	78,079	0	0	0	0	0	899,037	76,235	0	1.0	0
Program Type:	Discretionary											
Countywide Priority:	5 -- General Government											
Strategic Objective:	IS -- Internal Support											
Program Description:	Agency leadership includes program/policy/budget/community relations and accountability to the citizens of the county.											
Program No. and Title:	<u>004 Debt Management</u>											
	162,003	0	0	0	0	0	0	162,003	0	0	0.8	0
Program Type:	Mandated											
Countywide Priority:	0 -- Specific Mandated Countywide/Municipal or Financial Obligations											
Strategic Objective:	IS -- Internal Support											
Program Description:	Capital and cash-flow borrowing, covenant compliance											
Program No. and Title:	<u>005 County Hearing Officer</u>											
	149,425	101,425	0	0	0	0	10,000	38,000	0	0	0.8	0
Program Type:	Discretionary											
Countywide Priority:	5 -- General Government											
Strategic Objective:	IS -- Internal Support											
Program Description:	1) Provide administrative hearing services to County departments who have a legal mandate to provide violators (citizens and businesses) with an appeal process and/or independent review of penalty to be imposed. 2) Protect the community by identifying a vicious animal and determining disposition of same.											

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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Program No. and Title: **006** Countywide Administration and Budget

	4,701,874	4,182,538	0	0	0	0	0	456,842	62,494	0	21.8	0
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Program Type: Self-Supporting

Countywide Priority: 5 -- General Government

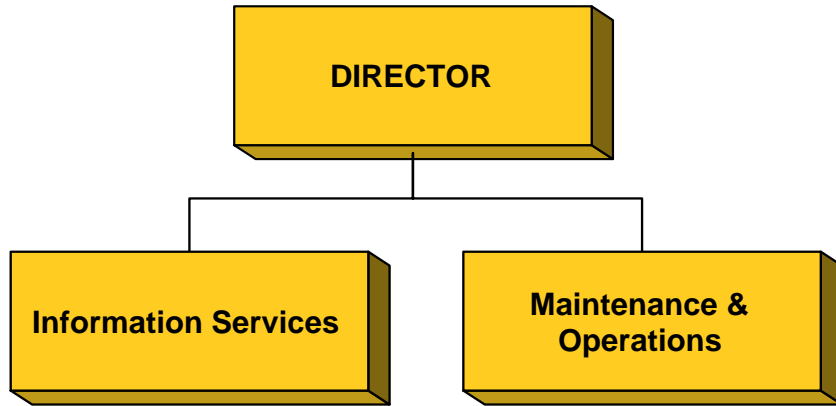
Strategic Objective: IS -- Internal Support

Program Description: Provides countywide central budget review, budget recommendations on programs/policies, and agenda oversight.

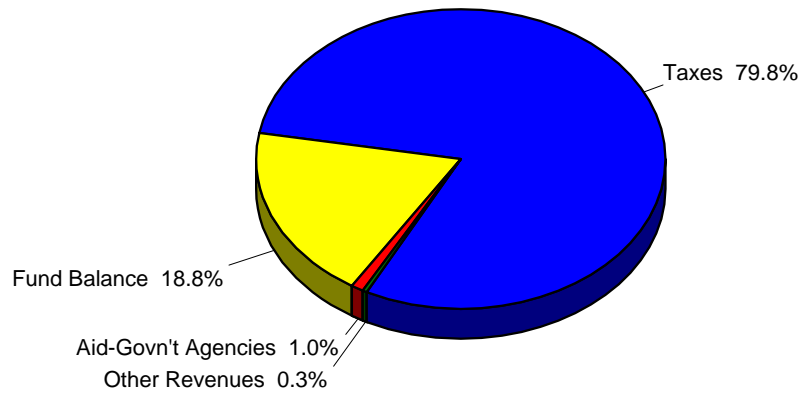
FUNDED	8,674,343	6,595,019	0	0	0	0	10,000	2,009,296	60,028	0	26.4	0
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Departmental Structure

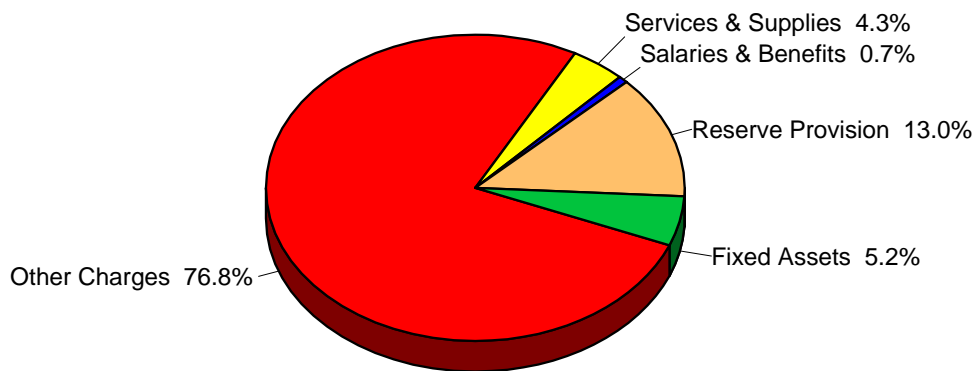
RIVKAH SASS, Director



Financing Sources



Financing Uses



Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	15,803,585	9,754,616	10,156,497	1,292,743	1,292,743
Total Financing	21,124,286	10,167,689	10,156,497	1,292,743	1,292,743
Net Cost	(5,320,701)	(413,073)	-	-	-

PROGRAM DESCRIPTION:

This Budget Unit provides funding for capital maintenance and related costs at Sacramento County owned Sacramento Public Library Authority branches.

- The Sacramento Public Library Authority (SPLA) provides all public library services in Sacramento County, except the City of Folsom. The County and City of Sacramento established the SPLA as a Joint Powers Authority (JPA) in 1993. The governing board is a 15-member body consisting of five members of the County Board of Supervisors, five members of the Sacramento City Council, two members from Elk Grove, one member each representing the cities of Citrus Heights, and Rancho Cordova, with the remaining member shared by the cities of Galt and Isleton. SPLA funding is provided primarily by a dedicated property tax source and other revenue sources received directly by the SPLA.
- This County Library Budget provides funding for capital maintenance, capital repairs, preventative maintenance, property insurance and related costs at 16 SPLA branches owned by the County of Sacramento. Of these, 12 branches are strategically located throughout the Unincorporated Area of Sacramento County and the remaining four branches are in the cities of Citrus Heights, Elk Grove, Galt and Isleton. City of Sacramento library services consist of 11 branches, supported by separate City of Sacramento funding sources.
- SPLA provides public library services to all citizens of the County. A broad range of services includes: books, Digital Versatile and Video Discs (DVD's) and videos, reference and information services, inter-branch and inter-library loans, youth and adult literacy, books-by-mail, ethno-cultural services, and special programming for children and adults. All library branches provide public access to computers and the internet, including wireless internet service. Materials in the collection are available in a number of languages and in several different media such as print and electronic. The catalog is available 24 hours a day via the internet at www.saclibrary.org. Reservation and renewal of materials can be done on-line.
- As a benefit to SPLA and the community, the Sacramento Public Library Foundation and the Friends of the Sacramento Public Library provide additional funding for various pre-approved programs, projects and materials.
- Under terms of the JPA, funding for construction and maintenance of the county facilities is the responsibility of the County of Sacramento. Capital funding collected through developer fees are accumulated in separate county funds and are only available for construction and renovation of Library facilities and cannot be used for operations.

MISSION:

To provide open access to diverse resources and ideas that inspire learning, promote reading, and enhance community life.

SIGNIFICANT DEVELOPMENTS FOR 2010-11:

- Total circulation of 8.0 million, a 3.8 percent increase above Fiscal Year 2009-10 circulation, exceeded expectations.
- The Library recorded 4,391,093 visits to its facilities, and database searches increased 338 percent from Fiscal Year 2009-10 to 2.9 million.
- Program attendance was 133,695, a 22.9 percent increase from Fiscal Year 2009-10.
- Summer Reading registrations increased 20.8 percent and finishers increased 17.4 percent from Fiscal Year 2009-10 to Fiscal Year 2010-11.
- Installed an automated materials handling system at the Rancho Cordova branch, reducing staff time handling materials. The new system was funded with a bequest to the Library.
- Worked on radio frequency identification (RFID) tagging the library system collection, making materials processing easier for staff and making checkout for the public much faster.
- Added to the library system collection more than 300 eReaders with more than 40 titles each. A \$100,000 grant from the State Library (Library Services and Technology Act, administered by the California State Library), and \$25,000 from the Friends of Sacramento Public Library, provided funding for this project.
- Made improvements to the Southgate branch children's area. The Family Place and the Library Foundation provided funding for this project.
- Changed the Colonial Heights branch to a one-desk model, increasing usable space by the public for study, leisure reading and computer access.
- A project serving students at the Isleton Elementary School (River-Delta School District) resulted in 78 percent of the students in the study improving their reading scores at least two grade levels. A grant from the State Library (Library Services and Technology Act, administered by the California State Library) provided funding for this project.
- Installed a new shade trellis at the Courtland branch on the west side to provide additional public seating and reduce cooling costs.
- Installed at the Rancho Cordova branch a patio cover and a large heritage oak tree round, on permanent display outside the building.
- Replaced the roof at the Sylvan Oaks library, correcting a long-standing problem with leaks in multiple areas of the building.
- Worked on repairs and improvements to the exterior siding at the Fair Oaks Library.
- Replaced restroom counters in the Southgate, Arcade and King branches.
- Completed in partnership with the City of Galt a storage outbuilding to be used by Friends of the Galt Library and reconfigured the staff workroom to improve safety and efficiency.
- Worked on improvements to Arden-Dimick due to a fire. The Branch interior was restored to like-new condition following a January 2011 fire bomb incident in the book drop. Most of the restoration costs were paid by the insurance claim.

SIGNIFICANT DEVELOPMENTS FOR 2010-11 (CONT.):

- Worked on improvements at the North Sacramento branch due to a flood resulting from a water main break.

SIGNIFICANT CHANGES FOR 2011-12:

- Total circulation is expected to exceed 8.0 million for the second year in a row.
- Summer Reading registrations and finishers are expected to increase.
- The feasibility of housing the Rio Linda Branch in a larger 7,600 square foot building on the closed Rio Linda Elementary School campus will continue to be studied.
- Complete eReader additions to the library system collection funded through grants received from the State Library and Friends of the Sacramento Public Library.
- The Library will work with the County and provide data to County staff in connection with the Folsom Sphere of Influence (SOI) study.
- The Library will launch the I Street Independent Press, a community-based publishing effort, funded by the State Library (Library Services and Technology Act, administered by the California State Library).
- Due to current economic conditions, the Sacramento Public Library is anticipating reductions in funding from dedicated County and City of Sacramento funding sources for Sacramento Public Library activities and operations. Funding reductions may impact library hours of operation, purchases of books and other materials, and planned capital improvement requests.

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2011-12	Schedule 9
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Budget Unit **6310000 - County Library**
 Function **EDUCATION**
 Activity **Library Services**
 Fund **011A - LIBRARY**

Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Fund Balance	\$ 2,989,763	\$ 8,821,484	\$ 8,821,484	\$ 413,073	\$ 413,073
Reserve Release	-	501,625	501,625	-	-
Taxes	17,797,508	-	-	-	-
Revenue from Use Of Money & Property	68,170	16,192	5,000	5,000	5,000
Intergovernmental Revenues	268,844	-	-	-	-
Miscellaneous Revenues	1	828,388	828,388	850,537	850,537
Residual Equity Transfer In	-	-	-	24,133	24,133
Total Revenue	\$ 21,124,286	\$ 10,167,689	\$ 10,156,497	\$ 1,292,743	\$ 1,292,743
Reserve Provision	\$ 500,000	-	-	\$ 200,000	\$ 200,000
Services & Supplies	1,398,022	763,093	1,186,859	919,866	919,866
Other Charges	13,905,563	8,991,523	8,969,638	172,877	172,877
Total Expenditures/Appropriations	\$ 15,803,585	\$ 9,754,616	\$ 10,156,497	\$ 1,292,743	\$ 1,292,743
Net Cost	\$ (5,320,701)	\$ (413,073)	\$ -	\$ -	\$ -

2011-12 PROGRAM INFORMATION

BU: 6310000 County Library

Appropriations Reimbursements Federal Revenues State Revenues Realignment Pro 172 Fees Other Revenues Carryover Net Cost Positions Vehicles

FUNDED

Program No. and Title: **001 Capital maintenance and repair funding for Sacramento County owned Sacramento Public Library Authority branches**

1,292,743 0 0 0 0 0 0 879,670 413,073 0 0.0 0

Program Type: Mandated

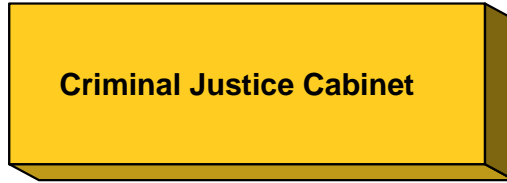
Countywide Priority: 4 -- Sustainable and Livable Communities

Strategic Objective: FO -- Financial Obligation

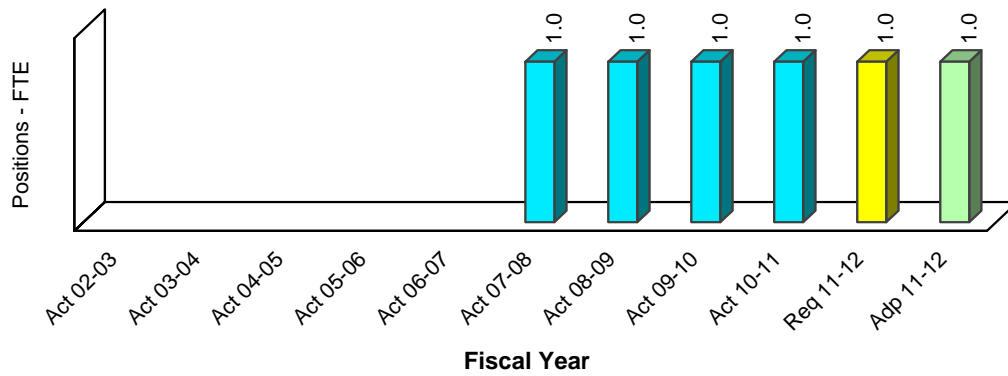
Program Description: The Sacramento Public Library Authority (SPLA) provides public library services to all citizens of the County. This Program, the County Library Budget Unit, provides funding for capital maintenance, capital repairs, preventative maintenance, property insurance and related costs at sixteen Sacramento Public Library Authority branches owned by the County of Sacramento. Of these, twelve branches are strategically located throughout the Unincorporated Area of Sacramento County and the remaining four branches are in the cities of Citrus Heights, Elk Grove, Galt and Isleton. City of Sacramento library services consist of eleven branches, supported by separate City of Sacramento funding sources. All community members and many community groups rely on SPLA Library resources. Students, from grade school to college, use library resources for research, homework and a quiet place to study. Teens and children use the Library as a safe public space for after school time for reading, studying or being with their friends. Families use the Library's many programs for reading with their children and promoting literacy. Many people rely on libraries for access to public computers and job search resources. They are able to update their resumes, access resources on how to create a resume, and apply for jobs online through the Library's computer network. Many business people use the Library's extensive wireless network system to access e-mail, and conduct business while away from home.

FUNDED	1,292,743	0	0	0	0	0	0	879,670	413,073	0	0.0	0
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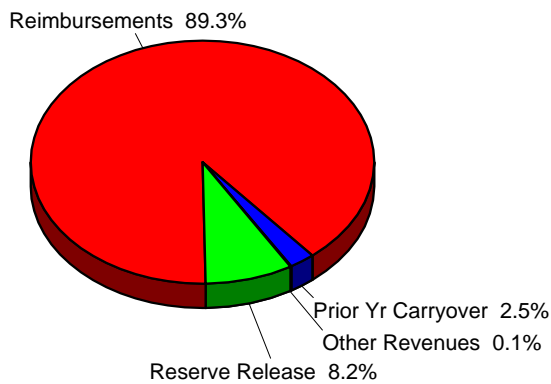
Departmental Structure



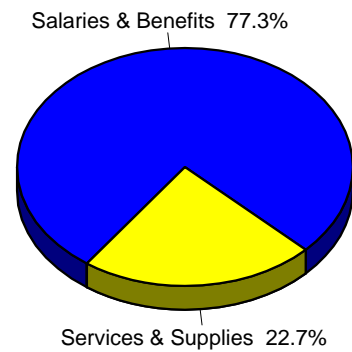
Staffing Trend



Financing Sources



Financing Uses



Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	(20,234)	12,531	19,132	25,079	25,079
Total Financing	85,380	20,183	19,132	25,079	25,079
Net Cost	(105,614)	(7,652)	-	-	-
Positions	1.0	1.0	1.0	1.0	1.0

PROGRAM DESCRIPTION:

The Criminal Justice Cabinet brings together the various institutions of the Sacramento County justice system. The Cabinet is committed to providing the coordinated leadership necessary to establish cohesive public policies that are based on research, evaluation, and monitoring of policy decisions and programs. The Cabinet is committed to innovative corrections programs for adult and juvenile offenders. Through a coordinated planning effort, the Cabinet reviews, evaluates, and makes policy recommendations on vital criminal justice system issues.

MISSION:

To establish cohesive juvenile and adult criminal justice system policies based on research, evaluation, and monitoring of policy decisions and program implementations; to identify deficiencies, and implement plans and programs for change when opportunities present themselves. In addition, communicate and present planning, financial, operational, managerial, and programmatic recommendations to the agencies represented on the Cabinet.

GOALS:

- Implement policies and programs to facilitate an efficient and effective criminal justice system.
- Provide collaborative leadership in the planning and implementation of new programs.
- Through a coordinated planning effort, review, evaluate, and make policy recommendations on vital criminal justice system issues.

SIGNIFICANT DEVELOPMENTS DURING 2010-11:

- The Cabinet approved a new alternative sentencing program – Ascend – which provides cognitive behavior and life skills training in order to reduce recidivism.
- The Cabinet was selected from over 40 applicants as one of 12 jurisdictions in the nation to participate in a National Criminal Justice Coordinating Council project sponsored by the Justice Management Institute.
- Members of the Cabinet representing the Court, Probation, District Attorney and Public Defender participated in Evidence Based Sentencing training sponsored by the Justice Management Institute.
- The Cabinet’s Violation of Probation In Lieu Night Court program received an Achievement Award from the National Association of Counties which recognized the value of the program in reducing jail overcrowding and saving \$12.6 million over two years for the County and Courts by reducing court appearances through early resolution of cases.

SIGNIFICANT DEVELOPMENTS DURING 2010-11 (CONT.):

- The Cabinet set aside \$5,748 in carryover funds for future use in accordance with the County's Board approved Carryover Policy.

SIGNIFICANT CHANGES FOR 2011-12:

- On-going budget and staffing reductions within the Cabinet member departments will continue to result in delays and other problems that will affect the criminal justice system.
- Assembly Bill 109 and subsequent trailer bills created Public Safety Realignment which shifted the State's responsibility for low level offenders to Counties which will take effect on October 1, 2011. This will be a significant impact to the County, its justice partners, and to the community.
- The Cabinet will provide the venue for the Courts, Sheriff, Probation, District Attorney, Public Defender, Conflict Criminal Defender and others to develop and implement the policy and procedural changes necessary to use realignment as an opportunity for improvements in the criminal justice system,

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2011-12	Schedule 9
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Budget Unit **5750000 - Criminal Justice Cabinet**
 Function **PUBLIC PROTECTION**
 Activity **Judicial**
 Fund **001A - GENERAL**

Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Reserve Release	\$ -	\$ -	\$ -	\$ 19,132	\$ 19,132
Prior Yr Carryover	85,380	19,132	19,132	5,748	5,748
Miscellaneous Revenues	-	1,051	-	-	-
Residual Equity Transfer In	-	-	-	199	199
Total Revenue	\$ 85,380	\$ 20,183	\$ 19,132	\$ 25,079	\$ 25,079
Reserve Provision	\$ -	\$ 19,132	\$ 19,132	\$ -	\$ -
Salaries & Benefits	169,603	188,932	180,809	180,496	180,496
Services & Supplies	9,080	10,933	25,657	47,699	47,699
Interfund Charges	8,132	310	310	3,563	3,563
Intrafund Charges	996	1,581	1,581	1,678	1,678
Intrafund Reimb	(208,045)	(208,357)	(208,357)	(208,357)	(208,357)
Total Expenditures/Appropriations	\$ (20,234)	\$ 12,531	\$ 19,132	\$ 25,079	\$ 25,079
Net Cost	\$ (105,614)	\$ (7,652)	\$ -	\$ -	\$ -
Positions	1.0	1.0	1.0	1.0	1.0

2011-12 PROGRAM INFORMATION

BU: 5750000 Criminal Justice Cabinet

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: **001 Criminal Justice Cabinet**

233,436	208,357	0	0	0	0	0	19,331	5,748	0	1.0	0
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Program Type: Self-Supporting

Countywide Priority: 5 -- General Government

Strategic Objective: CJ -- Ensure a fair and just criminal justice system

Program Description: To provide the coordinated leadership necessary to ensure a fair & just criminal justice system. To provide a forum for addressing criminal justice issues & policies on a coordinated basis. To develop programs & policies that provide an efficient and effective criminal justice system.

FUNDED	233,436	208,357	0	0	0	0	19,331	5,748	0	1.0	0
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Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	10,539,078	8,226,976	8,878,250	7,767,638	7,767,638
Total Financing	3,591,850	1,156,053	1,148,808	550,044	550,044
Net Cost	6,947,228	7,070,923	7,729,442	7,217,594	7,217,594

PROGRAM DESCRIPTION:

- This budget unit accounts for the cost of services provided by the Office of Communications and Information Technology (OCIT) and the Department of Finance to support countywide shared computer systems and applications.
- The shared systems functional areas are as follows:
 - Law and Justice — Provides funds for the County Criminal Justice Information System (CJIS) which supports critical services for the District Attorney, Sheriff, Probation, Public Defender, Coroner, Human Assistance, Revenue Recovery, Superior Court, California Highway Patrol, 14 area city and county law enforcement agencies, 38 state agencies, and ten federal agencies including the FBI and Homeland Security.
 - Special District Payroll — Provides funds for Special District payroll, Wells Fargo Bank costs and related equipment and software.
 - Property Tax Systems — Provides funds for Secured and Unsecured Property Tax Bill systems, the Homeowner’s Exemption system, and the Computer Assisted Appraisal system.
 - Fiscal and Management Systems — Provides funds for the Sacramento County Agenda Management Application (AgendaNet), the support and enhancement of the County’s Web presence and Web portal, and the General Fund share of the Geographic Information System (GIS) support and maintenance.
 - COMPASS — Provides funds for the Comprehensive Online Management Personnel and Accounting System for Sacramento County (COMPASS).

SIGNIFICANT DEVELOPMENTS DURING 2010-11:

Completed the migration of several County departments from a paper time sheet process to the Employee Self Service (ESS) within COMPASS.

SIGNIFICANT CHANGES FOR 2011-12:

- Continue the migration of County departments from a paper time sheet process to the Employee Self Service (ESS) within COMPASS.
- Continue the migration of the SacJustice server environment to virtual servers.
- Provide funding for ongoing support for the AgendaNet Application.

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2011-12	Schedule 9
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Budget Unit **5710000 - Data Processing-Shared Systems**
 Function **GENERAL**
 Activity **Other General**
 Fund **001A - GENERAL**

Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Prior Yr Carryover	\$ 2,105,795	\$ 1,083,808	\$ 1,083,808	\$ 440,044	\$ 440,044
Revenue from Use Of Money & Property	10	-	-	-	-
Charges for Services	52,258	72,245	57,900	110,000	110,000
Miscellaneous Revenues	6,620	-	7,100	-	-
Residual Equity Transfer In	1,427,167	-	-	-	-
Total Revenue	\$ 3,591,850	\$ 1,156,053	\$ 1,148,808	\$ 550,044	\$ 550,044
Services & Supplies	\$ 10,317,289	\$ 7,769,126	\$ 8,713,850	\$ 7,445,752	\$ 7,445,752
Intrafund Charges	221,789	457,850	164,400	321,886	321,886
Total Expenditures/Appropriations	\$ 10,539,078	\$ 8,226,976	\$ 8,878,250	\$ 7,767,638	\$ 7,767,638
Net Cost	\$ 6,947,228	\$ 7,070,923	\$ 7,729,442	\$ 7,217,594	\$ 7,217,594

2011-12 PROGRAM INFORMATION

BU: 5710000 Data Processing-Shared Systems

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
Program No. and Title:	<u>001 Law & Justice Systems</u>											
	2,066,945	0	0	0	0	0	65,000	0	297,030	1,704,915	0.0	0
Program Type:	Mandated											
Countywide Priority:	2 -- Discretionary Law-Enforcement											
Strategic Objective:	PS1 -- Protect the community from criminal activity, abuse and violence											
Program Description:	Provides a central point for funding the maintenance and enhancement of the Law Enforcement Systems (CJIS, JIMS, IJIS and CLETS) which are accessible to multiple law enforcement entities.											
Program No. and Title:	<u>002 Payroll Systems</u>											
	306,860	0	0	0	0	0	0	0	0	306,860	0.0	0
Program Type:	Mandated											
Countywide Priority:	5 -- General Government											
Strategic Objective:	IS -- Internal Support											
Program Description:	Provides a central point for funding of Special District Payroll which supports multiple departments and local entities											
Program No. and Title:	<u>003 Property & Tax Systems</u>											
	1,013,985	0	0	0	0	0	0	0	0	1,013,985	0.0	0
Program Type:	Mandated											
Countywide Priority:	5 -- General Government											
Strategic Objective:	IS -- Internal Support											
Program Description:	Provides a central point for funding the maintenance and enhancement of the Secured and Unsecured Tax which are used by multiple county departments.											
Program No. and Title:	<u>004 COMPASS</u>											
	3,636,904	0	0	0	0	0	35,000	0	52,527	3,549,377	0.0	0
Program Type:	Mandated											
Countywide Priority:	5 -- General Government											
Strategic Objective:	IS -- Internal Support											
Program Description:	Provides a central point for funding the maintenance and enhancement of the Human Resources, Materials Management, Financial Reporting and Budget Systems which are countywide systems and used by virtually all county employees.											

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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Program No. and Title: **005 Other Shared Applications**

	742,944	0	0	0	0	0	10,000	0	90,487	642,457	0.0	0
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Program Type: Discretionary

Countywide Priority: 5 -- General Government

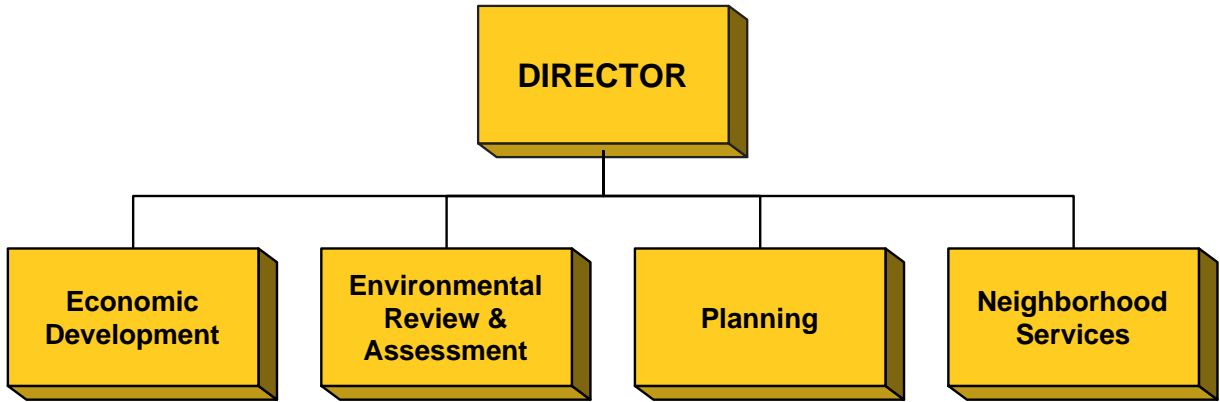
Strategic Objective: IS -- Internal Support

Program Description: Provides a central point for funding the maintenance and enhancement of the countywide Shared Systems (E-Govt. WEB, AgendaNet, Shared Property Database [GIS])

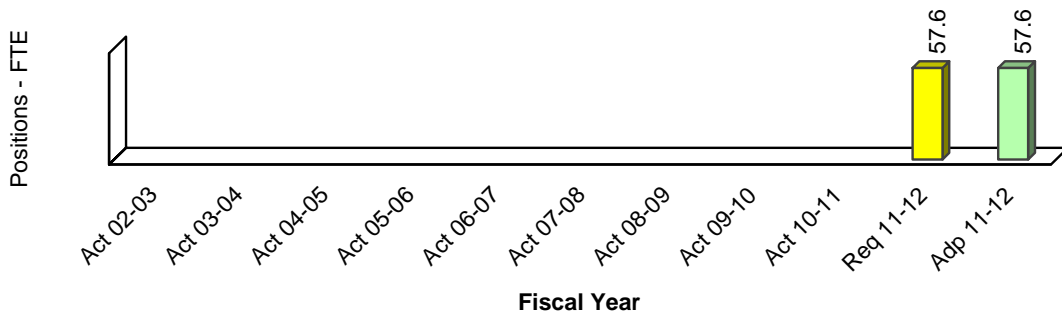
FUNDED	7,767,638	0	0	0	0	0	110,000	0	440,044	7,217,594	0.0	0
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Departmental Structure

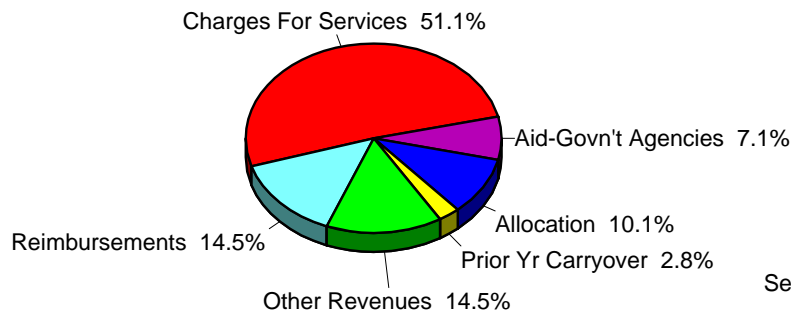
Navdeep S. Gill, Chief Operations Officer



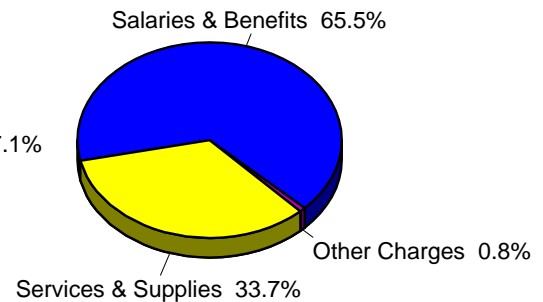
Staffing Trend



Financing Sources



Financing Uses



Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	-	-	-	9,801,663	9,801,663
Total Financing	-	-	-	8,649,477	8,649,477
Net Cost	-	-	-	1,152,186	1,152,186
Positions	0.0	0.0	0.0	57.6	57.6

PROGRAM DESCRIPTION:

- The Department of Community Planning and Development is composed of the following divisions: Economic Development, Environmental Review and Assessment, Planning, and Neighborhood Services.
- Economic Development Division: (See Budget Unit 3870000 for description)

Planning Division:

- Processes and makes recommendations on all applications for the development of land involving a discretionary action, which includes applications processed through the Zoning Administrator, the Subdivision Review Committee, the County Planning Commission, and the Board of Supervisors.
- Maintains and updates Sacramento County’s General Plan pursuant to state law mandates including overseeing, at Board direction, strategic initiatives to revitalize existing communities and work with development interests to create new communities.
- Participates and contributes to the creation of the South Sacramento Habitat Conservation Plan, a complex multi-agency effort to streamline regulatory permitting of private and public investments while also creating more cohesive habitat preserves for the conservation of threatened and endangered species.
- Develops master plans for proposed new growth areas as proposed by private development interests while ensuring adequate public outreach. Current initiatives include: Natomas Joint Vision area in the Natomas area; the New Brighton, Excelsior Estates and Newbridge master plans in the Jackson Highway area; and the Cordova Hills master plan in the Grant Line East area.
- Prepares corridor plans as a means of revitalizing existing communities while improving both private and county fiscal health along aging commercial corridors throughout the county. Current initiatives include: North Watt Avenue; Florin Road, Folsom Boulevard, Fair Oaks Boulevard and Old Florin Town area.
- Provides the general public with information, answers and resources concerning development requirements.
- Reviews business licenses and building permits for compliance with zoning requirements.
- Supports Planning and County needs for Planning related Geographic Information Systems (GIS) and cartographic services.

PROGRAM DESCRIPTION (CONT.):

Planning Division (Cont.):

- Manages the County's climate change and sustainability programs.
- Oversees private mining activities throughout the county including processing permits for new mining operations and monitoring on-going existing mining operations.

Neighborhood Services Division:

- Provides County and Municipal services directly to communities through the North and East Service Centers with a focus on exceptional customer service and a one-stop shop approach.
- Improves communication between County of Sacramento agencies and departments and the residents, associations, businesses and stakeholders in the unincorporated areas of Sacramento County by disseminating information in an efficient, cost effective and timely manner.
- Engages, informs and educates residents, associations, businesses and stakeholders on how to resolve issues in their communities.
- Partners with the local small business community to improve economic health and vitality.
- Participates in activities focused on neighborhood and community building.
- Coordinates with multiple departments and agencies to resolve issues in communities.
- Assists in developing and supporting business/civic/neighborhood links and associations as the basis for ongoing community improvement and sustainability.

Division of Environmental Review and Assessment (DERA):

- Implements the provisions of the California Environmental Quality Act (CEQA) and the National Environmental Policy Act as they apply to Sacramento County.
- Prepares and processes environmental documents for all projects initiated by various county departments and all projects initiated by the private sector within the county that require public agency approval.
- Reviews, provides comments, and acts as a clearinghouse of comments provided by other County departments on environmental documents prepared by other jurisdictions; and provides a coordinated response to other jurisdictions for all County departments commenting on those jurisdictions' environmental documents.
- Assists County departments in obtaining federal and state regulatory permits.
- Prepares and ensures implementation of mitigation monitoring and reporting programs in accordance with California Public Resources Code and adopted County ordinances.
- Conducts wetland delineations and arborist surveys/reports.

MISSION:

Planning Division:

To lead the development of Sacramento County by advocating a long-term, comprehensive approach to planning which balances the diverse needs of its citizens.

MISSION (CONT.):

Neighborhood Services Division:

- To assist with improving the physical, social and economic health of communities by:
 - Establishing the neighborhood associations as the primary vehicle for information distribution, feedback and communication; building consensus, developing resident cohesiveness, and unity; establishing self reliance and determination; and as the basis of local governance.
 - Helping to organize, develop, and empower neighborhoods, and serving as an advocate for involvement in the decision making process.
 - Providing support to the local small business community to improve economic health and vitality.
 - Proactively educating and engaging residents in code compliance efforts.

DERA:

- Implement the requirements of CEQA in an objective and unbiased manner.
- Produce clear, concise, objective and legally defensible environmental documents to inform decision makers and the general public.
- Formulate reasonable mitigation measures and project alternatives that avoid, minimize, rectify or compensate for adverse impacts to the environment.
- Provide quality customer services in a timely and efficient manner.

GOALS:

Planning Division:

- Complete the General Plan Update.
- Provide for open space protection through the completion of the South Sacramento Habitat conservation Plan and other open space programs.
- Promote smart growth and sustainability principles through the implementation of the General Plan, New Growth Area Plans, and Commercial Corridor Planning.
- Maintain customer service standards through implementation of audit recommendations.
- Engage the community early in all aspects of the planning process through community outreach programs, maintenance of the website, and neighborhood outreach for development application.
- Initiate at least one master plan initiative with the expectation for approval of community plan or specific plan level entitlements within a four-year timeframe.

Neighborhood Services Division:

- Increase the number of newly formed or newly identified Neighborhood Associations, Business Associations, or Community Associations annually.
- Improve dissemination of information to residents and enhance communication between communities and the County of Sacramento.
- Continue expansion of the Community Service Center program. Expand offered services with County Departments/Agencies increasing the level of service to the community.

GOALS (CONT.):

Neighborhood Services Division (Cont.):

- Partner with residents and businesses to enhance quality of life in their neighborhoods and communities including but not limited to: issues related to neighborhood blight, weed abatement, illegal dumping, neighborhood traffic and road issues, supporting community identity projects.

DERA:

- Achieve 100 percent annual cost recovery.
- Implement new CEQA requirements.
- Assign work such that all staff can achieve minimum billable hours.
- Continue to incorporate use of project management (scheduling) tools to improve customer service and transparency in the process.
- Continue to provide planning level environmental constraints analysis or site selection background analysis for public projects.
- Continue to embrace new technology to streamline process.
- Identify new revenue sources.
- Do more with less.

SIGNIFICANT DEVELOPMENTS DURING 2010-11:

Planning Division:

- General:
 - Addressed the reorganization of the Planning Department as part of the new Department of Community Planning and Development.
- Advance Planning:
 - Continued public hearings on the General Plan Update before the County Board of Supervisors, focusing on the Growth Management criteria and the Conservation, Agricultural, Open Space, Public Facilities and Noise Elements.
 - Represented Sacramento County on the working team including staff of the cities of Elk Grove, Rancho Cordova, and Galt, Water Agency, Sacramento Regional County Sanitation District, and the Capitol Southeast Connector JPA to finalize the public review draft of the South Sacramento Habitat Conservation Plan with integrated 404 permitting. Actively engaged Federal and State regulatory agencies.
 - Continued the current phase of the Natomas Joint Vision project which was focused on the technical studies for the conservation strategy for a new or amended Habitat Conservation Plan and the framework planning for future development by either the City of Sacramento or County of Sacramento.
 - Continued a pre-application process for development of the New Brighton project by Stonebridge Properties in the Jackson Highway area.
 - Continued a pre-application process for the Newbridge project area, adjacent to the County's South Mather project.
 - Initiated a pre-application process for the Excelsior Estates project area in the Jackson Highway area.

SIGNIFICANT DEVELOPMENTS DURING 2010-11 (CONT.):

Planning Division (Cont.):

- Advance Planning (Cont.):
 - Completed public hearings for the Teichert Quarry, one of three major aggregate quarry projects in eastern Sacramento County, and began working on the staff report for the Stoneridge Quarry, the second of the three major quarry projects in this same area.
 - Continued coordination with other County Departments and Agencies on the Folsom Sphere of Influence.
 - Continued coordination with the County Department of Transportation on the East County Truck Management Plan.
- Current Planning:
 - Adopted the Fulton Avenue and Old Florin Town Special Planning Areas, commercial corridor plans for two districts.
 - Completed Community Planning Commission hearing on the draft Fair Oaks Boulevard Corridor Plan.
 - Environmental Impact Report (EIR) work in progress for the North Watt Avenue, Florin Road, and Folsom Boulevard Corridor Plans. Adoption of the Florin-Vineyard Community Plan and accompanying 18 projects.
 - Major progress on the Cordova Hills Master Plan, including initiation of Development Agreement terms.
 - Major progress on the Development Agreement for the Easton Place/Glenborough Land Use Master Plans.
 - Fully implemented the Fee for Services Model for application processing, including Accela upgrades for time tracking, invoicing and reporting.
 - Implementation of Board approved new Review Fee to fund certain reviews and research.
 - Reorganized the CPAC function to increase the level of service to the CPAC's.
 - Near completion of nine applications for solar facilities to implement SMUD's Fee Tariff Program.
 - Completed expedited Clearwire projects for 25 cellular facilities.
 - Participated in the proposed Urgency Ordinance for the regulation of Medical Marijuana.
 - Significant progress on Ag – Tourism Zoning Code amendments.
 - Improved coordination with Code Enforcement activities.

Neighborhood Services Division:

- Participated in the first year of Building Healthy Communities Steering Committee implementation.
- Coordinated Orangevale community clean-up.
- Worked with the Rio Linda - Elverta Visions Task Force in the implementation of the community driven Vision endorsed by the Board of Supervisors.
- Continued to provide excellent customer service at the North and East Service Centers, although hours and staffing levels were reduced.

SIGNIFICANT DEVELOPMENTS DURING 2010-11 (CONT.):

Neighborhood Services Division (Cont.):

- Formed or identified nine new Neighborhood Associations, Business Associations, and Community Associations.
- Coordinated Greenback Lane Orangevale Envisioning (GLOVE) community-driven vision process.
- Completed Fair Oaks Village Enhancement Committee (FOVEC) Strategic Plan process.
- Handbook for North Highlands Town Center Development Code.
- Chaired multi-departmental Permit Operations Group.
- Supported outreach for SOFA implementation.

DERA:

- Reorganized staff to maintain staffing appropriate to the level of work.
- Continued cross training management, environmental analysts and support staff.
- Increased availability of on-line environmental forms to project applicants for their information, use and download.
- Continue to update active project status and review bi-weekly to project accurate workload and revenue assumptions.
- Staff teams continue to engage in process streamlining efforts internally and in conjunction with the countywide effort.
- Participated in weekly Development Streamlining meetings with MSA management, Planning Division and MIS staff.
- Continued cost estimate/upfront payment process for new applications with balance notifications to applicants throughout project process.
- Division has continued transparency efforts in various areas and has continued to receive positive feedback from applicants.
- Completed environmental documents for multiple commercial corridor plans, quarries, solar facilities and the Zinfandel Drive Extension.
- Obtained regulatory permits for several public infrastructure projects.

SIGNIFICANT CHANGES FOR 2011-12:

Planning Division:

- Advance Planning:
 - Board of Supervisors adoption of the General Plan Update 2030.
 - Resolve key issues with the regulatory agencies on the conservation strategy for the South Sacramento Habitat Conservation Plan and see significant progress on preparation of the Environmental Impact Report/Environmental Impact Statement.
 - Conclude the next phase of the Natomas Joint Vision project focused on an approach to a conservation strategy for a new or amended Habitat Conservation Plan and initiate a next phase for development by either the City of Sacramento or County of Sacramento.

SIGNIFICANT CHANGES FOR 2011-12 (CONT.):

Planning Division (Cont.):

- Advance Planning (Cont.):
 - Conclude pending pre-application processes and, upon adoption of the General Plan, recommend the Board of Supervisors initiate or accept subsequent master planning projects.
 - Board of Supervisors approval of the Stoneridge Quarry mining application in eastern Sacramento County.
 - In coordination with the County Department of Transportation, conclude the hearings for adoption of the East County Truck Management Plan by the Board of Supervisors.
 - Initiate the two year process to update the Housing Element. Participate in discussions at SACOG on the Regional Housing Needs Allocation.
 - Upon adoption, begin implementation of the 2030 General Plan.
- Current Planning:
 - Board of Supervisors adoption of the remaining Commercial Corridor Plans, including the North Watt, Fair Oaks Boulevard, Folsom Boulevard, and Florin Road.
 - Initiate public hearings for the Cordova Hills Project, a proposed mixed-use community.
 - Board of Supervisors approval of a Development Agreement for Easton Place.
 - Revise Planning's Fees for Services to simplify the methodology and to correct several items based on information from the first year of implementation.
 - Increase public front counter hours and reduce response time for public information requests.
 - Prepare amendments to the Zoning Code regulating medical marijuana dispensaries and cultivation.
 - Board of Supervisors adoption of the Ag-Tourism Zoning Code amendments.
 - Implement the new Accela Business License Program, in conjunction with the Department of Finance.

Neighborhood Services Division:

- Complete Greenback Lane Orangevale Vision.
- Continue to work with the Orangevale business community on the Greenback Lane Orangevale Envisioning (GLOVE) committee to implement their vision document and create a five-year work plan.
- Continue to work with Fair Oaks Village Enhancement Committee (FOVEC) on implementation of a strategic plan and vision.
- Continue to work with the Rio Linda - Elverta Visions Task Force in the implementation of the community driven Rio Linda Visions Plan.
- Initiate the first step in implementation of the Rio Linda Elverta Visions Plan through an amended Special Planning Area for downtown Rio Linda.
- Initiate Freedom Park Drive street improvement project.

SIGNIFICANT CHANGES FOR 2011-12 (CONT.):

Neighborhood Services Division (Cont.):

- Foster community health and identity by assisting in establishing the Orangevale and the Rio Linda community farmer’s markets.
- Partner with Building Healthy Communities steering committee in South Sacramento as government representative to develop land use and other policies to prevent gang violence, provide access to healthy food, and improve health of the community.

DERA:

- Meet the challenges of workload with reduced staffing.
- Examine organizational structure to maximize efficiency in light of budgetary constraints.
- Maintain standards with a high level of customer service.
- Continue to refine and Increase accuracy of cost estimates.
- Continuing work on environmental documents for Corridor Plans, quarries, South Sacramento Habitat Conservation Plan, Mather Specific Plan, Cordova Hills, and Bridge Rehabilitation Projects.
- Integrating into the new Community Planning and Development Department.

STAFFING LEVEL CHANGES 2011-12:

Planning Division:

- Administrative additions, deletions and/or reclassifications resulting in an increase in positions consist of the following:

Added Positions

Principal Environmental Analyst	1.0
Principal Planner	2.0
Senior Planner	1.0
Planner Level 3	<u>1.0</u>
Total	5.0

Deleted Positions

Principal Planner	0.8
Neighborhood Services Area Manager	1.0
Planner Level 2	2.0
Planner Level 2	0.5
Planner Level 2	<u>0.6</u>
Total	4.9

- The following positions were deleted by Board of Supervisors action: 1.0 Director of Planning and Community Development and 1.0 Director of Environmental Review and Assessment.

STAFFING LEVEL CHANGES 2011-12 (CONT.):

Planning Division (Cont.):

- The following one position was added by the Board of Supervisors action: 1.0 Director of Community Planning and Development
- The following one position was added by the Board of Supervisors action: 1.0 Principal Environmental Analyst.
- The following one position was changed by the Board of Supervisors during budget hearings: 0.8 Planner level 2 to 1.0 Planner level 2.

DERA:

- The following positions was deleted: 1.0 Director.
- The following position was added: 1.0 Principal Environmental Analyst.
- 3.0 Assistant Environmental Analysts who had been demoted were promoted back to Associate Environmental Analysts.

PERFORMANCE MEASURES:

STRATEGIC PRIORITY: Sustainable and Livable Communities						
STRATEGIC OBJECTIVES	OUTCOMES	PERFORMANCE MEASURES	Actual 2009/10	Target 2010/11	Actual 2010/11	Target 2011/12
Achieve a high degree of public satisfaction with the quality, timeliness of responses, and coordination of county services to neighborhoods	Timely processing of Applications	Percentage of staff reports completed within 60 days of receipt from Environmental Review and Assessment Division	49%	70%	41%	70%
	Timely response to requests for services	Percentage of service area issues and complaints responded to within 1 to 2 business days	100%	100%	100%	100%
	Customer satisfaction with the coordination of County services in the community	Percentage of responses on random surveys conducted at service centers that are satisfaction level 4 or higher based upon a rating scale from 1 to 5, with 5 being the highest level of satisfaction	90%	90%	90%	95%

STRATEGIC PRIORITY: Sustainable and Livable Communities						
STRATEGIC OBJECTIVES	OUTCOMES	PERFORMANCE MEASURES	Actual 2009/10	Target 2010/11	Actual 2010/11	Target 2011/12
Develop and sustain livable and attractive neighborhoods	Technically correct and adequate environmental documents produced in a timely and cost effective manner	Accuracy of estimated project costs for Negative Declarations quoted to the applicant compared to actual invoiced amount	80%	85%	N/A	N/A
		Actual costs for Negative Declarations not to exceed actual costs by more than 20%	New Measure		84%	85%
		Estimated costs for Negative Declarations not to exceed actual costs by more than 20%	New Measure		87%	85%
		Private project Negative Declarations released within target date – 120 days to complete the document	95%	90%	95%	90%
		Private project Exemptions released within target date – 7 day to complete the document	100%	90%	100%	90%
	Increase Open Space acreage within the County	Number of acres of open space permanently protected within the County*	5.7 acres	200 acres	36 acres	200 acres
Promote opportunities for civic involvement	Increase participation at the local level by supporting the development of neighborhood associations	Number of neighborhood associations listed/registered with the County	104	108	113	117
	Increase communication and information distribution to residents/communities increasing awareness of County projects, happenings and contacts for service	Number of community members/groups on service area distribution lists	2,261	2,487	2,575	2,833

*The new amount of open space lands permanently protected (e.g. via easements on private property or in nature preserves) was lower than in prior years generally due to mitigation associated with private development activities. However, despite a lower rate of increase, additional lands were protected for their long-term habitat and agricultural values.

DEPARTMENT OF COMMUNITY PLANNING AND DEVELOPMENT 5720000

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2011-12	Schedule 9
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Budget Unit **5720000 - Department of Community Planning and Development**
 Function **PUBLIC PROTECTION**
 Activity **Other Protection**
 Fund **001A - GENERAL**

Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Prior Yr Carryover	\$ -	\$ -	\$ -	\$ 319,279	\$ 319,279
Licenses, Permits & Franchises	-	-	-	312,267	312,267
Intergovernmental Revenues	-	-	-	819,161	819,161
Charges for Services	-	-	-	5,854,718	5,854,718
Miscellaneous Revenues	-	-	-	1,267,408	1,267,408
Residual Equity Transfer In	-	-	-	76,644	76,644
Total Revenue	\$ -	\$ -	\$ -	\$ 8,649,477	\$ 8,649,477
Salaries & Benefits	\$ -	\$ -	\$ -	7,508,457	7,508,457
Services & Supplies	-	-	-	3,278,445	3,278,445
Other Charges	-	-	-	89,044	89,044
Interfund Reimb	-	-	-	(831,389)	(831,389)
Intrafund Charges	-	-	-	585,957	585,957
Intrafund Reimb	-	-	-	(828,851)	(828,851)
Total Expenditures/Appropriations	\$ -	\$ -	\$ -	\$ 9,801,663	\$ 9,801,663
Net Cost	\$ -	\$ -	\$ -	\$ 1,152,186	\$ 1,152,186
Positions	0.0	0.0	0.0	57.6	57.6

2011-12 PROGRAM INFORMATION

BU: 5720000 Department of Community Planning and Development

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
Program No. and Title:	<u>001 Office of the Director</u>											
	665,523	436,526	0	0	0	0	0	228,997	0	0	4.0	0
Program Type:	Self-Supporting											
Countywide Priority:	1 -- Flexible Mandated Countywide/Municipal or Financial Obligations											
Strategic Objective:	IS -- Internal Support											
Program Description:	Provides for departmental management and oversight, budgetary, accounting and executive secretarial functions.											
Program No. and Title:	<u>002 Application Processing</u>											
	1,552,611	0	0	0	0	0	405,267	661,795	66,781	418,768	7.4	0
Program Type:	Mandated											
Countywide Priority:	4 -- Sustainable and Livable Communities											
Strategic Objective:	C1 -- Develop and sustain livable and attractive neighborhoods and communities											
Program Description:	Develops staff reports for private development entitlement applications. Activities include researching and analyzing the requests, field checks, responding to public information requests regarding pending projects and to internal inquires from other County agencies and departments, attending Community Planning Advisory Council (CPAC) meetings, attending Project Review Committee (PRC) and Subdivision Review Committee (SRC) meetings, and attending public hearings as required. This program includes maintenance and amendments to the Zoning Code. Program includes Design Review Advisory Committee and Zoning Administrator.											
Program No. and Title:	<u>003 Growth Area Plans</u>											
	608,839	0	0	0	0	0	0	608,839	0	0	3.1	0
Program Type:	Self-Supporting											
Countywide Priority:	4 -- Sustainable and Livable Communities											
Strategic Objective:	C1 -- Develop and sustain livable and attractive neighborhoods and communities											
Program Description:	Privately funded activities related to creating new communities. Relates to new growth identified in the Draft 2030 General Plan. Currently includes: Cordova Hills application; Natomas Joint Vision; New Brighton and New Bridge pre-application processes; and the West of Watt area.											
Program No. and Title:	<u>004 Business Licensing Review and Inspection</u>											
	392,325	392,325	0	0	0	0	0	0	0	0	2.2	1
Program Type:	Self-Supporting											
Countywide Priority:	1 -- Flexible Mandated Countywide/Municipal or Financial Obligations											
Strategic Objective:	EG -- Promote a healthy and growing regional economy and county revenue base through business growth and workforce employability											
Program Description:	Provides for the review of business license applications and renewals to determine consistency with the County Code and Zoning Code.											

DEPARTMENT OF COMMUNITY PLANNING AND DEVELOPMENT 5720000

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<hr/>												
Program No. and Title:	<u>005 Open Space / South Sacramento Habitat Conservation Plan (SSHCP) Management</u>											
	263,602	0	0	0	0	0	0	263,602	0	0	0.6	0
Program Type:	Discretionary											
Countywide Priority:	4 -- Sustainable and Livable Communities											
Strategic Objective:	C1 -- Develop and sustain livable and attractive neighborhoods and communities											
Program Description:	Implements ordinances such as those for Swainsons' Hawk and Wetlands related to open space, agriculture, habitat and recreation. The focus remains on completion and approval of the South Sacramento Habitat Conservation Plan (SSHCP) and related 404 permit streamlining process, including publication in the Federal Register, contract administration, and outreach to stakeholders and the public.											
<hr/>												
Program No. and Title:	<u>006 General Plan Update Implementation and Update</u>											
	855,794	0	0	0	0	0	283,999	392,670	35,000	144,125	4.4	0
Program Type:	Mandated											
Countywide Priority:	1 -- Flexible Mandated Countywide/Municipal or Financial Obligations											
Strategic Objective:	C1 -- Develop and sustain livable and attractive neighborhoods and communities											
Program Description:	Produce the 2030 General Plan upon Board adoption. Perform minimal mandated implementation activities, such as annual housing report required for the County/Sacramento Housing and Redevelopment Agency (SHRA) to apply for grant funding, responses to State Department of Finance housing surveys with fiscal implications, County Capital Improvement Program (CIP) review, County responses to Local Agency Formation Commission (LAFCO) activities, and Board and public inquiries with General Plan policy implications. Initiate the next State-mandated Housing Element consistent with State-mandated schedule.											
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Program No. and Title:	<u>007 Commercial Corridor Planning</u>											
	287,819	0	0	0	0	0	0	287,819	0	0	1.2	0
Program Type:	Self-Supporting											
Countywide Priority:	4 -- Sustainable and Livable Communities											
Strategic Objective:	EG -- Promote a healthy and growing regional economy and county revenue base through business growth and workforce employability											
Program Description:	Adopt three comprehensive corridor plans and three Special Planning Areas (SPA) for other corridors to aid in revitalization and smart growth. The six planning efforts include North Watt, Fair Oaks Blvd, Florin Road, Fulton Ave, Old Florin Town and Folsom Blvd Transit Area Plans. This program is a key implementation activity of the General Plan.											
<hr/>												
Program No. and Title:	<u>008 Plan Check</u>											
	246,459	0	0	0	0	0	246,459	0	0	0	1.5	0
Program Type:	Self-Supporting											
Countywide Priority:	4 -- Sustainable and Livable Communities											
Strategic Objective:	C1 -- Develop and sustain livable and attractive neighborhoods and communities											
Program Description:	Review of all building permits and improvement plans for compliance with Zoning Code requirements.											

DEPARTMENT OF COMMUNITY PLANNING AND DEVELOPMENT 5720000

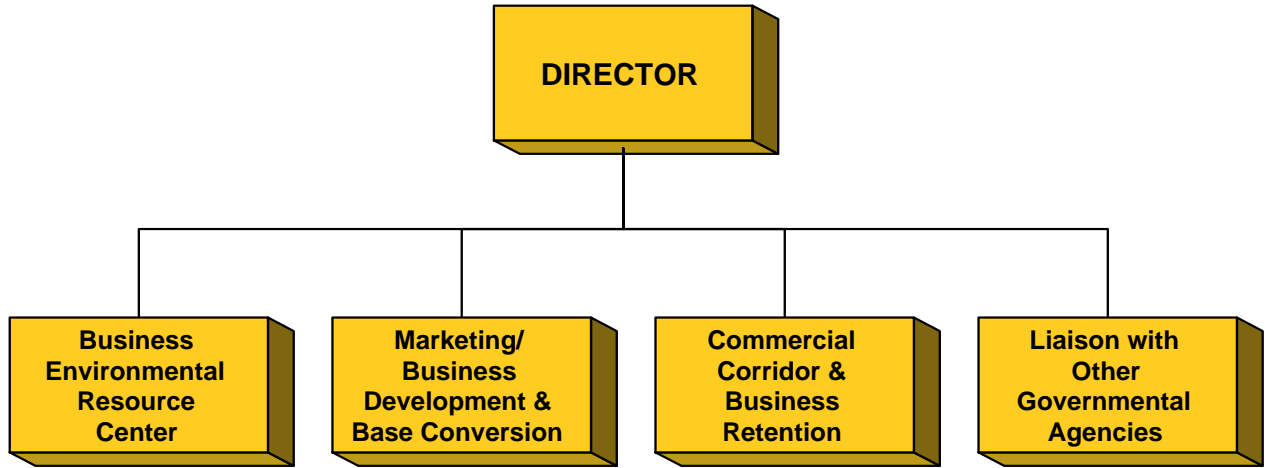
	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<hr/>												
Program No. and Title:	<u>009 Aggregate Resources Management</u>											
	315,582	0	0	0	0	0	0	315,582	0	0	1.6	0
Program Type:	Self-Supporting											
Countywide Priority:	1 -- Flexible Mandated Countywide/Municipal or Financial Obligations											
Strategic Objective:	EG -- Promote a healthy and growing regional economy and county revenue base through business growth and workforce employability											
Program Description:	Management of all general Zoning Code and General Plan revisions related to mining; all mining and mining related applications; conducting of annual inspections as required by the State Mining and Reclamation Act (SMARA); ensuring compliance with mitigation, monitoring and reporting conditions of individual projects; contributing to aggregated producers mining project entitlement applications.											
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Program No. and Title:	<u>010 Public Information/ Front Counter</u>											
	284,253	0	0	0	0	0	0	0	0	284,253	1.8	0
Program Type:	Discretionary											
Countywide Priority:	4 -- Sustainable and Livable Communities											
Strategic Objective:	C1 -- Develop and sustain livable and attractive neighborhoods and communities											
Program Description:	Provide public information and staffing of application processing public counter.											
<hr/>												
Program No. and Title:	<u>011 Neighborhood Services</u>											
	977,925	669,385	0	0	0	0	0	3,500	0	305,040	4.0	0
Program Type:	Self-Supporting											
Countywide Priority:	4 -- Sustainable and Livable Communities											
Strategic Objective:	C1 -- Develop and sustain livable and attractive neighborhoods and communities											
Program Description:	Neighborhood Services Division provides services to the unincorporated areas of the county. The North Area Neighborhood Service Center is a one stop center bringing County and other Municipal Services Agency services to 150,000 residents of Antelope, Arden Arcade, North Highlands, Rio Linda, Elverta, Foothills Farms/ Old Foothill Fars, and North Natomas. Residents can obtain services including a pet license, building permits, planning and zoning information, code compliance, traffic control, fire inspection, neighborhood services, and utility payment collection. The North Area Service Center is opened to all County residents and businesses. The East Area Neighborhood Service Center is a one stop center bringing County and other Municipal Services Agency services to communities of Orangevale, Fair Oaks, Carmichael, Butterfield-Riviera East, Gold River, and Mather. Residents can obtain services including a pet license, building permits, planning and zoning information, code compliance, traffic control, fire inspection, neighborhood services, certified copies of birth, death and marriage certificates; and utility payment collection. The East Area Service Center is opened to all County residents and businesses.											
<hr/>												
Program No. and Title:	<u>012 Sustainability Program</u>											
	927,161	0	777,161	0	0	0	0	80,000	70,000	0	2.0	0
Program Type:	Self-Supporting											
Countywide Priority:	1 -- Flexible Mandated Countywide/Municipal or Financial Obligations											
Strategic Objective:	C1 -- Develop and sustain livable and attractive neighborhoods and communities											
Program Description:	Management of County sustainability programs.											
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DEPARTMENT OF COMMUNITY PLANNING AND DEVELOPMENT 5720000

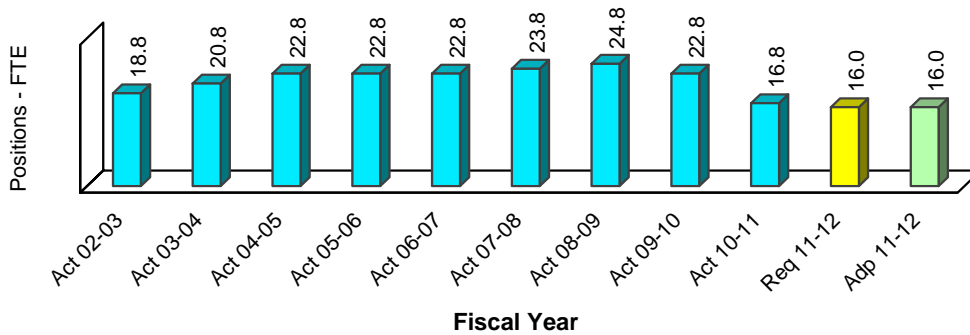
	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<hr/>												
Program No. and Title:	<u>013 Infill Coordination</u>											
	204,004	162,004	42,000	0	0	0	0	0	0	0	1.0	0
Program Type:	Self-Supporting											
Countywide Priority:	4 -- Sustainable and Livable Communities											
Strategic Objective:	C1 -- Develop and sustain livable and attractive neighborhoods and communities											
Program Description:	Infill Coordinator provides support to Municipal Services Agency (MSA) and other county departments. Provides coordination, and project management between MSA departments and other entities both within and outside the County when dealing with infill incentives, implementation and development projects.											
<hr/>												
Program No. and Title:	<u>014 Environmental Review and Assessment</u>											
	3,880,006	0	0	0	0	0	3,732,508	0	147,498	0	22.8	0
Program Type:	Mandated											
Countywide Priority:	1 -- Flexible Mandated Countywide/Municipal or Financial Obligations											
Strategic Objective:	C1 -- Develop and sustain livable and attractive neighborhoods and communities											
Program Description:	Division implements the provisions of the California Environmental Quality Act (CEQA) as they apply to Sacramento County and provides the following services: prepares and processes environmental documents for all projects initiated by various county departments and for all projects initiated by the private sector that require discretionary approval by Sacramento County; implements mitigation monitoring and reporting program requirements for approved projects; reviews environmental documents prepared by other entities and coordinates the review of such documents by other departments of the County.											
<hr/>												
FUNDED	11,461,903	1,660,240	819,161	0	0	0	4,668,233	2,842,804	319,279	1,152,186	57.6	1

Departmental Structure

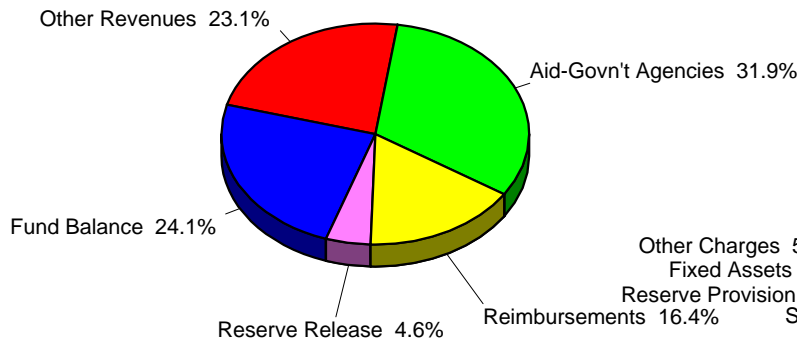
NAVDEEP S. GILL, Chief Operations Officer



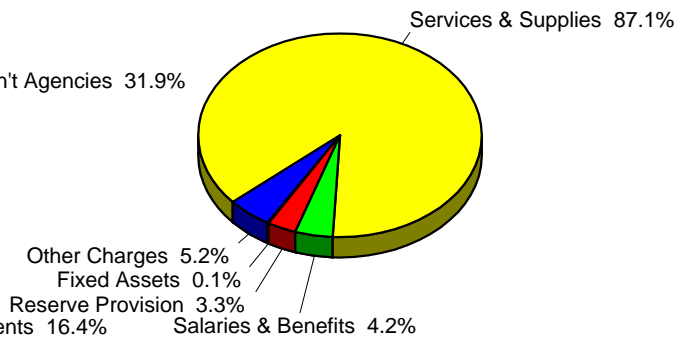
Staffing Trend



Financing Sources



Financing Uses



Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	13,191,721	25,460,615	50,626,536	41,625,657	41,625,657
Total Financing	27,506,489	37,517,125	50,626,536	41,625,657	41,625,657
Net Cost	(14,314,768)	(12,056,510)	-	-	-
Positions	22.8	16.8	17.8	16.0	16.0

PROGRAM DESCRIPTION:

- The Economic Development Budget Unit is a Special Revenue Fund. The Economic Development Division of the Department of Community Planning and Development manages this Budget Unit which is responsible for administering Sacramento County's economic development and job creation and retention programs. More specifically, these programs focus on business development, retention and attraction; and attraction of key sales, property, transient occupancy and utility user tax revenue generators. The Economic Development Division is also actively engaged with revitalization of various commercial corridors in the County. The Economic Development Division works with other organizations in the promotion of sports, tourism and the arts. The Economic Development Division provides support to the Chief Operations Officer in negotiations with cities, special districts, and others on matters associated with the Local Agency Formation Commission.
- Economic Development Division responsibilities also include the Mather Field and McClellan Park reuse programs and the Business Environmental Resource Center (BERC) program. The Mather Field and McClellan Park reuse programs are self funded with grants and proceeds generated from sale or lease of former military base assets. Enterprise cost sharing agreements are the primary sources of funding for the BERC program. Activities in these three programs also have resulted in tax revenues and increased job growth.
- The General Fund supports ongoing core general economic development activities with a transfer of funds from the County General Fund. This General Fund support is for countywide and unincorporated area specific activities that are not a part of the Mather Field and McClellan Park reuse programs or BERC. General economic development activities promote a sustainable community and have resulted in increased General Fund revenues, including sales and property tax from projects within the major commercial corridors, as well as job growth.

PROGRAM DESCRIPTION (CONT.):

- Due to extraordinary issues with the economy and the County's budget, the Economic Development Division has aggregated non-General Fund financing resources to maintain a minimal level of ongoing core general economic development services in Fiscal Year 2011-12. This approach was taken in the two prior Fiscal Years and will be taken again in Fiscal Year 2011-12 to allow the annual General Fund transfer to be used to meet other critical County needs in Fiscal Year 2011-12. In previous years there had been a transfer of County General Fund revenue to the County's Economic Development Special Projects fund. For a period of time this transfer was \$1.5 million annually. The purpose of the Economic Development Special Projects fund is to provide assistance to county departments, governmental and quasi-projects as approved by the Board of Supervisors. This fund did not receive a transfer of County General Fund revenue in Fiscal Year 2009-10 or Fiscal Year 2010-11. No revenue is being requested in Fiscal Year 2011-12, which limits the services in this program in Fiscal Year 2011-12 to completing projects and activities approved prior to Fiscal Year 2011-12 that are underway but not complete yet.

MISSION:

Maintain and promote economic prosperity and improve the quality of life in the County and the region.

GOALS:

- Continuously support economic growth and prosperity in a changing region through cooperative relationships with local community groups, private businesses and other governmental agencies.
- Continue the successful reuse activities of Mather and McClellan.
- Continue to provide environmental assistance to hundreds of businesses.
- Revitalize the County's Commercial Corridors.
- Promote tourism, the Arts and amateur sports development in the County.

SIGNIFICANT DEVELOPMENTS DURING 2010-11:**General Economic Development:**

- Worked with the Fulton Avenue Business Association to encourage private sector development and investment in the Arden-Arcade community.
- Worked with Maita Toyota on major expansion of auto dealership located on Auburn Boulevard creating, new investment and jobs.
- Provided support to development of a new Mercedes dealership located at Howe and Alta-Arden.
- Provided support to development of a new Fiat dealership located at 2329 Fulton Avenue.
- Coordinated with Sacramento Housing and Redevelopment Agency on the West Auburn Boulevard Streetscape Master Plan.
- Worked with RagingWire Enterprise Solutions Inc. to retain and expand its data center facilities creating high quality jobs, capital investment and increasing County revenue.
- Worked with US Foods on incentives to locate at McClellan Park.
- Continued business retention and outreach through the Arden Arcade Business Walk.

SIGNIFICANT DEVELOPMENTS DURING 2010-11 (CONT.):**General Economic Development (Cont.):**

- Supported local grape growers and winery development through streamlining regulatory entitlement process for winery facilities in agriculture or industrial land use zones.
- Developed economic participation terms for a Development Agreement to support a large scale transit oriented urban village development.
- Worked on Sacramento Enterprise Zone approvals which will provide economic incentives to companies locating or expanding in Sacramento County.
- Provided bridge loan to Sacramento Sports Commission supporting their financing of upfront costs hosting the World Masters Athletics competitions held July 6-17, 2011, in Sacramento, generating revenue and economic benefits to Sacramento County.
- Provided Siemens permitting assistance support on expansion of their Sacramento manufacturing facilities.
- Supported capital investment and job creation by providing 289 Sewer Credits to 31 homeowners and businesses locating or expanding in the unincorporated area.

Mather:

- Entered into a Purchase and Sale Agreement supporting planned development, capital investment and job creation on approximately 639 acres of South Mather properties.
- Entered into a cost share agreement with multiple development firms to support and fund program management responsibilities in connection with infrastructure development, infrastructure financing, and marketing efforts associated with South Mather properties.
- Worked with the Air Force and environmental regulatory agencies on the Wetlands Management Plan that is required for the creation of the proposed Mather wetlands preserve comprising an estimated 1,272 acres. The completed Management Plan will support establishment of the preserve and regulatory approvals that will be required in connection with development of future County land uses in South Mather.
- Completed design, secured environmental and project funding approvals and began construction of Zinfandel Drive roadway and utility improvements which will extend Zinfandel Drive south to connect with Douglas Road. This will provide better Highway 50 access, while improving access through and supporting development planned for this area of Mather.
- Worked with the City of Rancho Cordova on roadway design plans for the Femoyer Street renovation and widening project. This project will tie Femoyer Street into International Drive and support investment and job creation in Mather Commerce Center properties.

McClellan:

- Worked with McClellan Business Park on the siting of a new company at McClellan Park that provides cold food storage and distribution throughout the United States. The prospective company's planned development on 40 acres, beginning in 2012, will include a multi-million dollar investment in site improvements, and construction of a 300,000 square foot warehouse, which will serve as a cold food storage and distribution center for their Northern California operations. Employment at the new facility is expected to reach up to 500 new jobs by 2013. The site is capable of supporting a planned building expansion to 500,000 square feet. Development on the 40 acre site is made possible due to environmental remediation activities and roadway and utility infrastructure improvements managed and financed by Economic Development with federal and local grants and private sector investment.

SIGNIFICANT DEVELOPMENTS DURING 2010-11 (CONT.):**McClellan (Cont.):**

- Provided Western Area Power Authority Energy Efficiency Projects (WAPA) funding totaling approximately \$106,000 to Sacramento Container Corporation and Northern California Regional Public Safety Authority for energy efficiency projects carried out by these companies resulting in energy and electricity cost savings.
- Secured McClellan Qualified Investment funding for key redevelopment projects which promote economic development, job creation and continued reinvestment at McClellan Park.
- Worked with McClellan Business Park, Sacramento Area Sanitation District (SASD) and Sacramento Regional County Sanitation District (SRCSD) to update plans and agreements for funding and construction of sewer infrastructure serving McClellan Business Park and adjacent development. The completed sewer infrastructure will support the continued development and marketing of McClellan Park to prospective businesses and, in particular, marketing to potential manufacturing companies.
- Continued support of Coast Guard operations at McClellan Park by providing services to the Coast Guard for Airport Operations and Aircraft Rescue and Fire Fighting services at McClellan Airfield.
- Completed construction of a significant portion of the McClellan Gateway 5 project improving circulation on Dudley Boulevard in McClellan Park areas south of the McClellan Airfield. Gateway 5 project elements constructed during this period included renovating Dudley Boulevard to meet current roadway standards including installation of sidewalks, bicycle lanes and drainage improvements.
- Worked with McClellan Business Park and the Air Force to secure funding and implement remediation activities to expedite the second early property transfer and environmental cleanup ahead of Air Force schedules using privatized remediation. These actions supported the transfer of 545 acres of property for development activities.
- Successfully completed a two year effort to obtain California Public Utilities Commission (CPUC) acceptance of the McClellan Rail System. CPUC now provides regulatory oversight of the McClellan Rail system, which includes seven public and ten private crossings.

BERC:

- Coordinated and sponsored the 4th Annual Sacramento Area Sustainable Business Awards and Expo.
- Added, in partnership with the Sacramento Metropolitan Air Quality Management District, a brand new, sixth certification category – Transportation and Air Quality – to the Sacramento Area Sustainable Business recognition program for organizations that voluntarily implement sustainable measures and practices.
- Partnered with City of Roseville and other cities in Placer County to extend the Sacramento Area Sustainable Business Program to their jurisdictions.
- Participated in “Business Walk” events coordinated or sponsored by the County of Sacramento, City of Sacramento Economic Development, and Sacramento Metro Chamber.

SIGNIFICANT DEVELOPMENTS DURING 2010-11 (CONT.):**BERC (Cont.):**

- Collaborated with other local jurisdictions and business assistance agencies, with U.S. Small Business Administration, Sacramento District to help develop and hold the first-ever Small Business Resource Summit.
- Assisted SRCSD with conducting outreach to dental community on mercury reduction.
- Participated with City of Sacramento's "Greenwise Initiative" on both the Energy Committee and Solid Waste/Recycling Committee.
- Developed and implemented a database to track funding allocations for BERC Steering Committee Members/Funding Partners.

SIGNIFICANT CHANGES FOR 2011-12:**General Economic Development:**

- Work with automotive retail industry to develop new automotive dealerships within the unincorporated portion of Sacramento County.
- Provide ongoing support to new Chrysler dealership on Fulton Avenue.
- Provide support to Kuni dealership located on Fulton and El Camino.
- Continue to provide support to development and opening of new Mercedes dealership located at Howe and Alta-Arden.
- Provide support to development of Total Wine's first retail outlet in Sacramento which is locating a Total Wine franchise on Arden Way.
- Provide ongoing assistance for projects in commercial corridors that the County is in process of revitalizing.
- Work on business retention and outreach in the South Sacramento community through the Franklin Boulevard Business Walk in September.
- Work with local grape growers and the winery industry through approval of new winery, produce stand and farm stay ordinances supporting winery development in the unincorporated area.
- Continue to work on developing economic participation terms for a Development Agreement to support a large scale transit oriented urban village development.
- Provide permitting assistance to SMUD on their new East Campus Operation Center scheduled to begin construction 4th Quarter 2011.

Mather:

- Complete negotiations and enter into agreements with Sares Regis/RAMCO Enterprises and Mather South LLC for development of Mather Opportunity Sites.
- Complete the Wetlands Management Plan for the proposed Mather wetlands preserve comprising an estimated 1,272 acres and select a firm for the role of Mather Preserve manager.

SIGNIFICANT CHANGES FOR 2011-12 (CONT.):**Mather (Cont.):**

- Complete construction of Zinfandel Drive and associated utility improvements which will improve South Mather circulation by providing direct access to Highway 50 and support economic development and investment in South Mather properties.
- Begin planning and design of roadway and utility infrastructure supporting future development, capital investment and job creation on South Mather properties in the area of Eagle Nest Road.
- Complete design and begin construction of the Femoyer Street renovation and widening project. This joint County - City of Rancho Cordova project will tie Femoyer Street into International Drive and support investment and job creation in Mather Commerce Center properties.

McClellan:

- Complete acquisition of education facilities from the Air Force and then transfer the education facilities to the Twin Rivers Unified School District and Los Rios Community College District in support of education in the Sacramento Community.
- Maintain efforts with McClellan Business Park and the Air Force to secure funding and implement remediation activities to expedite property transfer and environmental cleanup ahead of Air Force schedules using privatized remediation. These actions will accelerate the transfer of the next 515 acres in a series of privatized remediation transfers supporting economic development activity at McClellan Park.
- Provide McClellan Business Park and U.S. Foodservice Inc. permitting assistance supporting capital investment and job creation associated with the anticipated construction of a new 300,000 square foot, cold food storage facility and associated site improvements on a 40 acre site at McClellan Park. U.S. Foodservice Inc. is anticipated to create 500 jobs at McClellan Park when in operation.
- Complete construction of remaining McClellan Gateway 5 project elements improving circulation on Dudley Boulevard in McClellan Park areas south of the McClellan Airfield. Remaining Gateway 5 project elements include installation of frontage and median landscape improvements and upgrading the railroad crossing in Dudley Boulevard to current standards including CPUC-approved crossing arms/warning devices.
- Complete design of McClellan Gateway 5A project which will continue to improve circulation to commercial and industrial properties on Dudley Boulevard in McClellan Park Airfield Industrial Area.
- Continue working with McClellan Business Park, the US Environmental Protection Agency and State Agencies on remediation efforts connected with the 545 acre Early Transfer with Privatized Remediation project.

BERC:

- Enter into a partnership agreement with the Sacramento Metro Chamber to (1) grant the Metro Chamber BERC membership and an advisory seat on the BERC Steering Committee, (2) co-brand the 5th Sacramento Area Sustainable Business Awards, and (3) establish BERC as an official member of the Metro Pulse Steering Committee.
- Present the co-branded 5th Annual Sacramento Area Sustainable Business Awards and Expo.

SIGNIFICANT CHANGES FOR 2011-12 (CONT.):

BERC (Cont.):

- Enter into an agreement with the Sacramento Metropolitan Air Quality Management District to (1) make the agency an official sponsor of the Sacramento Area Sustainable Business Program and (2) to fund additional BERC staffing to enhance participation in the new Air Quality and Transportation certification category.
- Establish BERC Steering Committee Members/Funding Partner distributions for funding from database results.
- Relaunch BERC website and program portals to make more user-friendly for businesses and to enhance IT support to BERC from Department of Technology staff.
- Assist the SCRSD with conducting outreach to dental community on mercury reduction.
- Provide special project support to the Sacramento County Airport System to conduct a wastewater discharge inventory for connection to the SCRSD sewer system.

STAFFING LEVEL CHANGES FOR 2011-12:

Fiscal Year 2010-11 approved staffing level of 17.8 positions was reduced by 1.8 positions to 16 positions in Fiscal Year 2011-12. The reduction was due to the deletion of 1.0 Assistant to the County Executive for Economic Development and Intergovernmental Affairs position and 0.8 Business Citizen Assistance Representative Level 2 position.

FUND BALANCE CHANGES FOR 2011-12:

Approved fund balance for Fiscal Year 2010-11 of \$12,999,602 decreased by \$1,022,488 to \$11,977,114 for Fiscal Year 2011-12 due to expenditures and contributions to reserves exceeding revenues and reimbursements by \$1,022,488. This figure includes a \$79,393 adjustment for encumbrances.

PERFORMANCE MEASURE:

STRATEGIC PRIORITY: Economic Growth						
STRATEGIC OBJECTIVE	OUTCOMES	PERFORMANCE MEASURES	Actual 2009/10	Target 2010/11	Actual 2010/11	Target 2011/12
Promote a healthy and growing regional economy and county revenue base through business growth, quality, job creation, and workforce employability.	New and existing businesses are attracted, relocated, retained and expanded	Number of business licenses in Sacramento County	22,441	22,665	21,845	22,100

Weak economic conditions and high unemployment continue to impact County revenue and economic growth. Business license growth, among other economic indicators, continues to reflect a regional economy impacted by furloughs and downturns in construction and other former high performing industry sectors.

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2011-12	Schedule 9
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Budget Unit **3870000 - Economic Development**
 Function **GENERAL**
 Activity **Promotion**
 Fund **020A - ECONOMIC DEVELOPMENT**

Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Fund Balance	\$ 11,025,816	\$ 12,999,602	\$ 12,999,602	\$ 11,977,114	\$ 11,977,114
Reserve Release	-	-	-	2,300,000	2,300,000
Licenses, Permits & Franchises	115,796	42,534	33,367	34,288	34,288
Revenue from Use Of Money & Property	2,727,581	2,880,583	3,872,706	3,532,098	3,532,098
Intergovernmental Revenues	5,266,872	11,438,413	23,460,321	15,870,146	15,870,146
Charges for Services	25,307	36,621	-	10,000	10,000
Miscellaneous Revenues	7,840,116	8,023,277	9,915,261	7,809,482	7,809,482
Other Financing Sources	505,001	2,096,095	345,279	85,001	85,001
Residual Equity Transfer In	-	-	-	7,528	7,528
Total Revenue	\$ 27,506,489	\$ 37,517,125	\$ 50,626,536	\$ 41,625,657	\$ 41,625,657
Reserve Provision	\$ -	\$ 3,500,000	\$ 3,500,000	\$ 1,664,380	\$ 1,664,380
Salaries & Benefits	2,419,529	2,208,489	2,430,879	2,101,268	2,101,268
Services & Supplies	10,349,573	19,700,968	43,545,576	35,306,239	35,306,239
Other Charges	446,807	134,084	1,233,009	2,583,770	2,583,770
Equipment	154,496	-	-	60,000	60,000
Interfund Charges	11,630	7,072	7,072	-	-
Interfund Reimb	(190,316)	(90,000)	(90,000)	(90,000)	(90,000)
Intrafund Charges	7,267,914	4,249,388	5,233,033	8,048,324	8,048,324
Intrafund Reimb	(7,267,912)	(4,249,386)	(5,233,033)	(8,048,324)	(8,048,324)
Total Expenditures/Appropriations	\$ 13,191,721	\$ 25,460,615	\$ 50,626,536	\$ 41,625,657	\$ 41,625,657
Net Cost	\$ (14,314,768)	\$ (12,056,510)	- \$	- \$	-
Positions	22.8	16.8	17.8	16.0	16.0

2011-12 PROGRAM INFORMATION

BU: 3870000 Economic Development

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: 001 General Economic Development

520,506	337,447	0	0	0	0	0	85,004	98,055	0	3.0	0
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Program Type: Self-Supporting

Countywide Priority: 4 -- Sustainable and Livable Communities

Strategic Objective: EG -- Promote a healthy and growing regional economy and county revenue base through business growth and workforce employability

Program Description: The Economic Development Division engages in general economic development and job creation and retention programs including: business development, retention and attraction; attraction of key sales, property, transient occupancy and utility users tax revenue generators; involvement with regional and local partnerships and programs; promotion of sports, tourism, and the arts; and commercial corridor revitalization. These programs promote a sustainable community and have resulted in increased General Fund revenues and job growth. The Division provides support to the Chief Operations Officer in negotiations with cities, special districts, and others on matters associated with the Local Agency Formation Commission. Due to extraordinary issues with the economy and the County's budget, the Division has aggregated non-General Fund financing sources to maintain a minimal level of ongoing core program services in Fiscal Year 2011-12. This approach was taken in the two prior fiscal years and will be taken in Fiscal Year 2011-12 to allow the annual General Fund transfer to be used to meet other critical county needs in Fiscal Year 2011-12.

Program No. and Title: 002 Economic Development Special Projects Fund

42,847	0	0	0	0	0	0	0	42,847	0	0.0	0
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Program Type: Self-Supporting

Countywide Priority: 4 -- Sustainable and Livable Communities

Strategic Objective: EG -- Promote a healthy and growing regional economy and county revenue base through business growth and workforce employability

Program Description: The Economic Development Division administers the County's Economic Development Special Projects fund. This fund provides financial assistance to county departments, governmental and quasi-governmental entities, and public and private interests to support economic development projects as approved by the Board of Supervisors. Funding for this program is separate and distinct from Program 001. This program has promoted a sustainable community and resulted in increased General Fund revenues and job growth. In previous years there had been a transfer of County General Fund revenue to this fund. For a period of time this transfer was \$1.5 million annually. This fund did not receive a transfer of County General Fund revenue in Fiscal Year 2009-10 or Fiscal Year 2010-11. No revenue is being requested in Fiscal Year 2011-12 which limits the services in this program in Fiscal Year 2011-12 to completing approximately \$40,000 in projects and activities approved prior to Fiscal Year 2011-12 that are underway but not complete yet. This approach has allowed the annual General Fund transfer to be used to meet other critical County needs in the past two fiscal years, and it will allow the annual General Fund transfer to be used to meet other critical County needs in Fiscal Year 2011-12.

Program No. and Title: 003 McClellan

31,826,305	1,086,420	15,860,146	10,000	0	0	0	12,504,460	2,365,279	0	3.0	1
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Program Type: Self-Supporting

Countywide Priority: 4 -- Sustainable and Livable Communities

Strategic Objective: EG -- Promote a healthy and growing regional economy and county revenue base through business growth and workforce employability

Program Description: McClellan reuse. Economic redevelopment of the former McClellan Air Force Base to promote employment and self-sufficiency through the job market. Achieve continual business and job growth in the unincorporated area, particularly among businesses that generate tax revenue for the County. This program is self funded with grants and proceeds generated from sale or lease of former military base assets. This program promotes a sustainable community and has resulted in increased General Fund revenues and job growth.

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
<hr/>												
Program No. and Title:	<u>004 Business Environmental Resource Center (BERC)</u>											
	1,192,894	0	0	0	0	0	0	919,103	273,791	0	5.0	0
Program Type:	Self-Supporting											
Countywide Priority:	4 -- Sustainable and Livable Communities											
Strategic Objective:	EG -- Promote a healthy and growing regional economy and county revenue base through business growth and workforce employability											
Program Description:	This program is a one-stop, non-regulatory Permit Assistance Center to help Sacramento County businesses understand and comply with federal, state, and local environmental and non-environmental regulations. Economic growth and sustainability is facilitated through assistance with permitting and regulations. Enterprise cost sharing agreements are the primary sources of funding for this program. Activities in this program have promoted a sustainable community and resulted in tax revenues and increased job growth.											
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Program No. and Title:	<u>005 Mather</u>											
	13,295,990	4,163,319	0	0	0	0	0	134,743	8,997,928	0	3.0	0
Program Type:	Self-Supporting											
Countywide Priority:	4 -- Sustainable and Livable Communities											
Strategic Objective:	EG -- Promote a healthy and growing regional economy and county revenue base through business growth and workforce employability											
Program Description:	Mather reuse. Economic redevelopment of the former Mather Air Force Base to promote employment and self-sufficiency through the job market. Achieve continual business and job growth in the unincorporated area, particularly among businesses that generate tax revenue for the County. This program is self funded with proceeds generated from sale or lease of former military base assets. This program promotes a sustainable community and has resulted in increased revenues and job growth.											
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Program No. and Title:	<u>006 Administration</u>											
	2,885,439	2,551,138	0	0	0	0	0	135,087	199,214	0	2.0	1
Program Type:	Self-Supporting											
Countywide Priority:	4 -- Sustainable and Livable Communities											
Strategic Objective:	EG -- Promote a healthy and growing regional economy and county revenue base through business growth and workforce employability											
Program Description:	Economic Development Division administration and Division personnel resources directly engaged in implementing Division programs. This program is primarily funded with reimbursements from the above programs and funds salary and benefit costs of Division employees, funds Department administration costs and funds County allocated costs.											
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FUNDED	49,763,981	8,138,324	15,860,146	10,000	0	0	0	13,778,397	11,977,114	0	16.0	2

Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	6,115,283	4,710,694	6,516,341	218,217	218,217
Total Financing	6,368,080	4,553,123	6,139,586	218,217	218,217
Net Cost	(252,797)	157,571	376,755	-	-
Positions	38.8	38.8	38.8	0.0	0.0

PROGRAM DESCRIPTION:

- Effective April 24, 2011, the Department of Neighborhood Services code enforcement function consolidated into the Building and Code Enforcement Department, Code Enforcement Division (see Budget Unit 2400000 for description).
- Effective April 24, 2011, the Department of Neighborhood Services neighborhood services function consolidated into the Department of Community Planning and Development, Neighborhood Services Division (see Budget Unit 5720000 for description).

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2011-12	Schedule 9
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Budget Unit **5760000 - Neighborhood Services**
 Function **GENERAL**
 Activity **Promotion**
 Fund **001A - GENERAL**

Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Prior Yr Carryover	\$ 578,365	\$ 386,208	\$ 386,208	\$ 218,217	\$ 218,217
Licenses, Permits & Franchises	1,038,949	1,035,791	1,104,045	-	-
Fines, Forfeitures & Penalties	50,262	45,700	-	-	-
Charges for Services	1,851,456	1,536,077	2,934,333	-	-
Miscellaneous Revenues	2,849,048	1,549,347	1,715,000	-	-
Total Revenue	\$ 6,368,080	\$ 4,553,123	\$ 6,139,586	\$ 218,217	\$ 218,217
Salaries & Benefits	\$ 3,460,368	\$ 3,696,124	\$ 3,799,994	-	-
Services & Supplies	1,597,139	1,826,094	2,345,638	-	-
Other Charges	1,432,161	(458,086)	850,000	-	-
Interfund Charges	-	11,414	11,414	218,217	218,217
Interfund Reimb	(625,295)	(664,038)	(809,733)	-	-
Intrafund Charges	251,290	301,739	319,028	-	-
Intrafund Reimb	(380)	(2,553)	-	-	-
Total Expenditures/Appropriations	\$ 6,115,283	\$ 4,710,694	\$ 6,516,341	\$ 218,217	\$ 218,217
Net Cost	\$ (252,797)	\$ 157,571	\$ 376,755	-	-
Positions	38.8	38.8	38.8	0.0	0.0

2011-12 PROGRAM INFORMATION

BU: 5760000 Neighborhood Services

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: **001 Neighborhood Services**

218,217	0	0	0	0	0	0	0	218,217	0	0.0	0
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Program Type: Self-Supporting

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

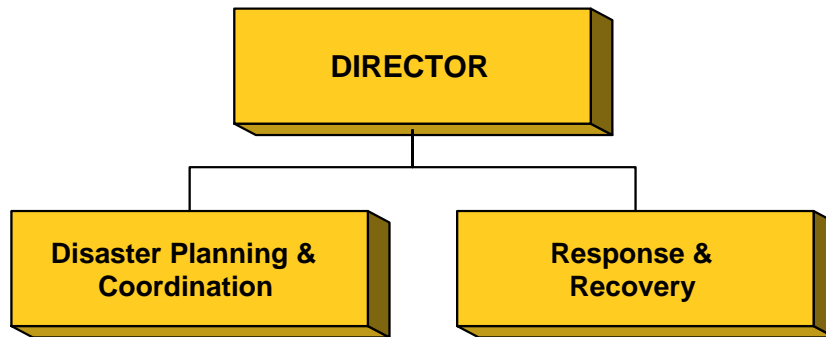
Strategic Objective: PS2 -- Keep the community safe from environmental hazards and natural disasters

Program Description: Fund Balance transfer to Building and Code Enforcement

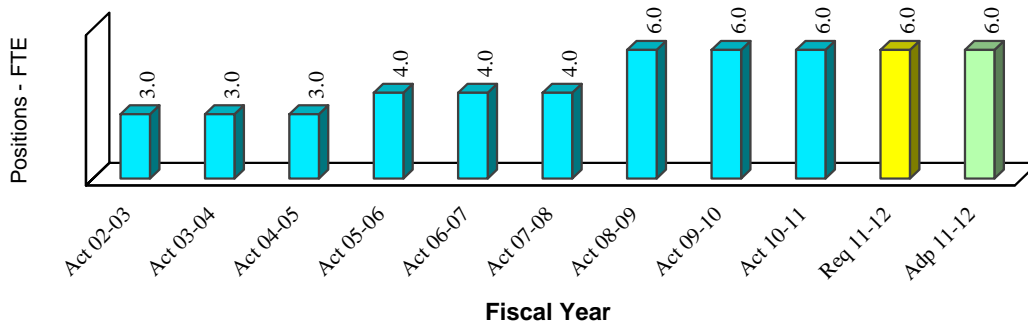
FUNDED	218,217	0	0	0	0	0	0	218,217	0	0.0	0
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Departmental Structure

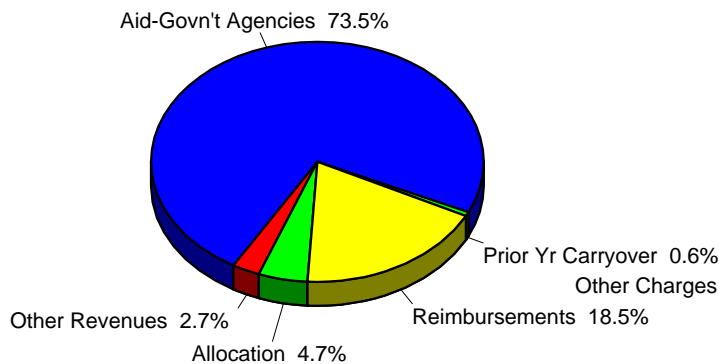
CHIEF RICK MARTINEZ, Director



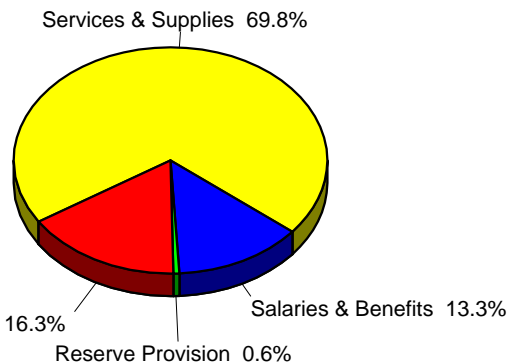
Staffing Trend



Financing Sources



Financing Uses



Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	5,117,732	5,178,112	6,648,806	3,994,105	3,994,105
Total Financing	4,844,980	5,009,461	6,398,557	3,764,047	3,764,047
Net Cost	272,752	168,651	250,249	230,058	230,058
Positions	6.0	6.0	6.0	6.0	6.0

PROGRAM DESCRIPTION:

Responsible for planning, coordinating, and implementing emergency/disaster plans for Sacramento County. Responsible for operational area coordination and administration/oversight of Homeland Security Grants.

MISSION:

To provide for the development of Sacramento’s Emergency Response Plan and for the coordination of that plan with the county’s emergency response organization and other local, state, and federal agencies in order to mitigate, prepare for, respond to and recover from the effects of a natural or technological disaster. To provide for coordination of Operational Area (OA) resources, information and priorities among local governments within the County and between local governments and the state.

GOALS:

- Ensure integrated response to disasters by using the Standardized Emergency Management Systems (SEMS) and the National Incident Management System (NIMS), developing response capabilities, maintaining and improving the county’s Emergency Operations Center (EOC), providing for immediate and sustained response operations, and enabling a smooth transition into long-term recovery.
- Provide for timely, effective, efficient, and coordinated government response to potential and/or actual emergencies and disasters.
- Ensure that emergency managers, county staff, and the affected public receive comprehensive and relevant skill development through training and exercises in emergency management and public awareness programs.
- Integrate hazard identification, risk assessment, and prevention into a comprehensive approach to hazard mitigation.
- Ensure enhanced local government capability to respond to terrorism events by coordinating the acquisition, distribution, and oversight of federal Homeland Security grants.
- Conduct exercises in emergency management, public awareness programs, and professional job-specific training.

SIGNIFICANT DEVELOPMENTS DURING 2010-11:

- **Golden Guardian 2011 Exercise** – An exercise of the EOC and field focused on coordination of care and shelter and evacuation was held in spring 2011.
- **Evacuation Planning** – An evacuation route map project was completed. Evacuation Movement Unit training was provided to EOC staff involved in evacuation coordination, then tested during the exercise. Procedures were revised based on lessons learned.
- **COOP Plan** – A Continuity of Operations Plan process was completed by all county departments in 2011.
- **Hazard Mitigation Plan** – An update of the countywide hazard mitigation plan was completed and is in final review prior to submission to the California Emergency Management Agency and the Federal Emergency Management Agency for approval.
- **Mass Care and Shelter Plan Annexes** – Annexes to the Mass Care and Shelter Plan were completed including a Medically Fragile Care Annex and an Animal Sheltering Annex. The People with Access and Functional Needs Annex was updated to current standards.
- **Homeland Security Grants** – The federal government provided two grants, one for medical response preparedness, and one focused on general preparedness and capability enhancement open to all disciplines involved in emergency response and management. The grants were reduced 33 percent from the previous year. The Office of Emergency Services coordinated the grant application for the Operational Area, provided oversight, grant administration, reimbursement distribution and audit support for sub-recipients and ensured compliance with grant requirements.

SIGNIFICANT CHANGES FOR 2011-12:

- **Emergency Operations Budget** – The general fund contribution to the Office of Emergency Services decreased eight percent, a \$20,191 reduction. Water Resources extended the gap funding provided since Fiscal Year 2009-10 for Fiscal Year 2011-12.
- **Merger with Sacramento City Emergency Services Office** – The County Office of Emergency Services has been functionally merged with the City of Sacramento Office of Emergency Services for the last three years. An official merger is being reviewed.
- **2012 Critical Facilities Assessment** – A project to assess county critical facilities prioritization and tracking, and to recommend improvements to information systems used in the EOC will be completed in fall 2011.
- **County Emergency Operations Plan (EOP)** – An update of the County's EOP to meet new federal guidance and address people with access and functional needs will be completed this year.
- **Homeland Security Grants** – Additional grants are anticipated to be forthcoming from the federal government in this fiscal year. Funding is declining each year.
- **Carryover** – The department set aside \$28,568 in carryover funds for future use in accordance with the County's Board approved Carryover Policy.

PERFORMANCE MEASURES:

STRATEGIC PRIORITY: Public Safety						
STRATEGIC OBJECTIVES	OUTCOMES	PERFORMANCE MEASURES	ACTUAL 2009/10	TARGET 2010/11	ACTUAL 2010/11	TARGET 2011/12
Keep the community safe from environmental hazards and natural disasters	Minimize injury and property loss caused by emergencies and natural disasters	Percentage of response departments with written SOPs	60%	70%	65%	75%
		Number of emergency plans completed or updated	1	1	2	2
		Number of training classes held (number of people trained)	9 (194)	4 (100)	15 (268)	4 (100)
		Number of training exercises held (number of participants)	1 (125)	1 (75)	1 (68)	1 (35)
		Number of critical deficiencies identified during exercises or emergencies	1	0	1	0
		Percentage of corrective actions completed after exercises or emergencies	40%	75%	75%	80%
		Number of emergency incidents responded to or coordinated	29	0	14	0
		Meetings to coordinate emergency plans and procedures	510	250	433	250
		Presentations on emergency preparedness (number of people attended)	27 (5166)	20 (1000)	39 (7089)	20 (1000)

Performance measures for the Sacramento Office of Emergency Services measure how effectively the program reaches out to the emergency organization to ensure our collective readiness to respond to a disaster through planning, training, exercise, coordinating response issues, correcting identified gaps in our ability to respond to an emergency and preparing the public to take care of themselves during the early hours of a disaster. One target was not achieved during 2010-11, the one affected by the ability of departments to allocate personnel to emergency planning. Departments most impacted by continuing budget cuts have reduced capacity to develop or update emergency procedures.

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2011-12	Schedule 9
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Budget Unit **7090000 - Emergency Operations**
 Function **PUBLIC PROTECTION**
 Activity **Other Protection**
 Fund **001A - GENERAL**

Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Prior Yr Carryover	\$ 2,911	\$ 15,580	\$ 15,580	\$ 28,568	\$ 28,568
Intergovernmental Revenues	4,771,344	4,892,980	6,253,027	3,602,097	3,602,097
Miscellaneous Revenues	70,725	100,901	129,950	120,386	120,386
Residual Equity Transfer In	-	-	-	12,996	12,996
Total Revenue	\$ 4,844,980	\$ 5,009,461	\$ 6,398,557	\$ 3,764,047	\$ 3,764,047
Reserve Provision	\$ -	\$ 15,580	\$ 15,580	\$ 28,568	\$ 28,568
Salaries & Benefits	601,696	644,046	657,752	653,169	653,169
Services & Supplies	778,879	1,008,309	1,378,541	1,092,972	1,092,972
Other Charges	633,199	910,428	1,302,888	797,176	797,176
Interfund Charges	-	53,795	237,443	5,842	5,842
Intrafund Charges	3,717,293	3,365,716	4,216,681	2,325,760	2,325,760
Intrafund Reimb	(613,335)	(819,762)	(1,160,079)	(909,382)	(909,382)
Total Expenditures/Appropriations	\$ 5,117,732	\$ 5,178,112	\$ 6,648,806	\$ 3,994,105	\$ 3,994,105
Net Cost	\$ 272,752	\$ 168,651	\$ 250,249	\$ 230,058	\$ 230,058
Positions	6.0	6.0	6.0	6.0	6.0

2011-12 PROGRAM INFORMATION

BU: 7090000 Emergency Operations

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: 001 Emergency Operations Office

913,968	101,034	372,494	0	0	0	0	275,382	0	165,058	4.0	3
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Program Type: Mandated
Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations
Strategic Objective: PS2 -- Keep the community safe from environmental hazards and natural disasters
Program Description: Develop and maintain Sacramento County's Emergency Operations Plan, annexes to the plan and supporting communications plan, and coordinate the plan and all emergency management issues with the County's emergency response organization and other local, state and federal agencies. Plan, prepare, train and exercise to ensure the readiness of the County's emergency response organization. Provide operational area coordination for cities and special districts. Act as the conduit between local government and the state emergency's services organization for the coordination of resources, information and priorities during disasters.

Program No. and Title: 002 EOC Maintenance

158,568	0	0	0	0	0	0	65,000	28,568	65,000	0.0	0
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Program Type: Mandated
Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations
Strategic Objective: PS2 -- Keep the community safe from environmental hazards and natural disasters
Program Description: To provide and maintain a functional emergency operations center for Sacramento County and the Operational Area as a suitable location for emergency management during disasters, coordination of alert and warning, public information, management of critical resources, situational awareness for establishing priorities for management of the emergency, coordination among responding jurisdictions, agencies and levels of government to protect people, property and the environment, and coordination of recovery from the disaster.

Program No. and Title: 003 Emergency Operations Grant Projects

808,348	808,348	0	0	0	0	0	0	0	0	0.0	0
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Program Type: Mandated
Countywide Priority: 5 -- General Government
Strategic Objective: PS2 -- Keep the community safe from environmental hazards and natural disasters
Program Description: Homeland Security grant funded projects to enhance emergency management capabilities in Sacramento County in the areas of planning, communication, equipment acquisition, training and exercises for County staff and other operational area partners focusing on projects with regional benefits.

Program No. and Title: 004 Homeland Security Grant Administration

3,022,603	0	3,022,603	0	0	0	0	0	0	0	2.0	0
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Program Type: Mandated
Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations
Strategic Objective: PS2 -- Keep the community safe from environmental hazards and natural disasters
Program Description: Obtain, administer and disperse Homeland Security grants on behalf of the operational area.

FUNDED	4,903,487	909,382	3,395,097	0	0	0	340,382	28,568	230,058	6.0	3
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Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	5,156,384	5,493,183	5,493,183	5,833,163	5,833,163
Total Financing	-	-	-	-	-
Net Cost	5,156,384	5,493,183	5,493,183	5,833,163	5,833,163

PROGRAM DESCRIPTION:

This budget unit accounts for transfers from the General Fund to other county funds.

SIGNIFICANT DEVELOPMENTS DURING 2010-11:

Transferred \$5,493,183 to the Tobacco Litigation Settlement Fund to backfill the reallocation of deallocated revenues.

SIGNIFICANT CHANGES FOR 2011-12:

Transfer of \$5,833,163 to the Tobacco Litigation Settlement Fund to backfill the reallocation of deallocated revenues for Fiscal Year 2011-12.

SCHEDULE:

Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Interfund Charges	\$ 5,156,384	\$ 5,493,183	\$ 5,493,183	\$ 5,833,163	\$ 5,833,163
Total Expenditures/Appropriations	\$ 5,156,384	\$ 5,493,183	\$ 5,493,183	\$ 5,833,163	\$ 5,833,163
Net Cost	\$ 5,156,384	\$ 5,493,183	\$ 5,493,183	\$ 5,833,163	\$ 5,833,163

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2011-12	Schedule 9
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Budget Unit **5110000 - Financing-Transfers/Reimbursement**
 Function **GENERAL**
 Activity **Finance**
 Fund **001A - GENERAL**

2011-12 PROGRAM INFORMATION

BU: 5110000 Financing-Transfers/Reimbursements

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
<i>Program No. and Title: 001 Transfer to Tobacco Litigation Settlement Fund</i>												
	5,833,163	0	0	0	0	0	0	0	0	5,833,163	0.0	0
<i>Program Type:</i> Discretionary												
<i>Countywide Priority:</i> 4 -- Sustainable and Livable Communities												
<i>Strategic Objective:</i> FO -- Financial Obligation												
<i>Program Description:</i> Transfer to backfill the reallocation of deallocated revenues.												
FUNDED												
	5,833,163	0	0	0	0	0	0	0	0	5,833,163	0.0	0

Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	21,112,831	17,684,168	45,280,908	54,825,335	54,825,335
Total Financing	18,799,948	17,499,712	45,280,908	54,825,335	54,825,335
Net Cost	2,312,883	184,456	-	-	-

PROGRAM DESCRIPTION:

This budget unit provides for transfer of funds, as necessary, to the 2010 Refunding COPs - Fixed Asset Debt Service (see Budget Unit 930000) for payment of debt service and other costs of the program. Since completion of the drawdown of proceeds from the initial borrowing, this budget unit has provided funds for continuing acquisition of fixed assets and will provide funds throughout the life of the program.

SUPPLEMENTAL INFORMATION:

- Interest earnings on the borrowed funds will be transferred from the Interagency Procurement Fund (see Budget Unit 9030000) to cover all associated debt service costs.
- For Fiscal Year 2011-12, the following large expenditures are anticipated: vehicles for General Services; electronic medical record (EMR) project, Department of Health and Human Services; capital lease purchase, Department of Human Assistance.
- Financing for the Fiscal Year 2011-12 appropriation is estimated to be \$54,825,335 provided from payments transferred from the Interagency Procurement Fund, and from reimbursements by departments/entities that previously financed their fixed asset acquisitions through the Fixed Asset Financing Program.

SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2011-12				Schedule 15
9277000 - Fixed Asset Revolving 277A - FIXED ASSET REVOLVING						
Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Fund Balance	\$ 1,346	\$ (981,936)	\$ (981,936)	\$ 300,898	\$ 300,898	
Miscellaneous Revenues	18,798,602	18,481,648	46,262,844	54,524,437	54,524,437	
Total Revenue	\$ 18,799,948	\$ 17,499,712	\$ 45,280,908	\$ 54,825,335	\$ 54,825,335	
Services & Supplies	\$ 8,055,536	\$ 2,747,355	\$ 7,018,064	\$ 13,318,882	\$ 13,318,882	
Capital Assets						
Improvements	-	-	-	1,000,000	1,000,000	
Equipment	9,768,181	6,335,163	30,508,830	32,809,728	32,809,728	
Computer Software	-	915,636	-	-	-	
Total Capital Assets	9,768,181	7,250,799	30,508,830	33,809,728	33,809,728	
Interfund Charges	\$ 3,289,114	\$ 7,686,014	\$ 7,754,014	\$ 7,696,725	\$ 7,696,725	
Total Financing Uses	\$ 21,112,831	\$ 17,684,168	\$ 45,280,908	\$ 54,825,335	\$ 54,825,335	
Total Expenditures/Appropriations	\$ 21,112,831	\$ 17,684,168	\$ 45,280,908	\$ 54,825,335	\$ 54,825,335	
Net Cost	\$ 2,312,883	\$ 184,456	\$ -	\$ -	\$ -	

2011-12 PROGRAM INFORMATION

BU: 9277000 Fixed Asset - Revolving Fund

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: 001 Fixed Asset Financing Program

54,825,335	0	0	0	0	0	0	54,524,437	300,898	0	0.0	0
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Program Type: Self-Supporting

Countywide Priority: 5 -- General Government

Strategic Objective: IS -- Internal Support

Program Description: This program provides for the transfer of funds for 2010 Refunding COP's - Fixed Asset Debt Service payments. It also provides financing for county departments to purchase fixed assets.

FUNDED	54,825,335	0	0	0	0	0	54,524,437	300,898	0	0.0	0
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Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	18,840,509	18,506,050	51,103,821	58,124,399	58,124,399
Total Financing	24,977,167	22,221,749	22,727,587	25,700,020	25,700,020
Net Cost	(6,136,658)	(3,715,699)	28,376,234	32,424,379	32,424,379

PROGRAM DESCRIPTION:

The Interagency Procurement Fund was established with the adoption of the Fiscal Year 1990-91 Final Budget to facilitate the use of the County's Fixed Asset Financing Program (FAFP) by various county departments and by other agencies as permitted by the financing documents. The drawdown of the original proceeds of the borrowing was completed as of April 28, 1994, per the bond covenant requirements. The activities of this fund provide for the following:

- User agencies are authorized to charge the FAFP to acquire budgeted fixed assets and encumber funds for future payment of related service charges.
- Collecting user charges from user agencies.
- Accounting for the annual life/debt service aspects of the acquired fixed assets in accordance with the provisions of the financing documents.
- Making appropriate reimbursements/transfers to the Fixed Asset Revolving Fund (Budget Unit 9277000) in accordance with requirements of the financing documents.
- Other acquisitions and activities as necessary to facilitate the FAFP.

SUPPLEMENTAL INFORMATION:

- During Fiscal Year 2011-12, appropriate payments/transfers will be made from this fund to the Fixed Asset Revolving Fund (Budget Unit 9277000) in accordance with requirements of the financing documents.
- The activities of this fund are managed by the Office of Budget and Debt Management, and necessary support is provided by staff.

Financing:

Charges (lease payments and cash revolving purchases)	\$23,271,811
Interest Income	2,428,209
Retained Earnings (Fund Balance)	<u>32,424,379</u>

Total Financing \$58,124,399

SUPPLEMENTAL INFORMATION (CONT.):

Uses:

Administrative Costs	\$ 160,000
Other Charges:	
Transfer for Debt Service:	
Principal and Interest Costs	7,686,725
Debt Service Administrative Costs	10,000
Specific Projects Identified for Fiscal Year 2010-11	34,827,712
Contingency	3,439,962
Anticipated Fixed Asset Cash Purchases During Fiscal Year 2010-11	<u>12,000,000</u>
Total Uses	\$58,124,399

SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Operation of Internal Service Fund Fiscal Year 2011-12				Schedule 10
		Fund Title Service Activity Budget Unit				030A - INTERAGENCY PROCUREMENT Interagency Procurement 9030000
Operating Detail	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Operating Revenues						
Charges for Service	\$ 21,659,592	\$ 19,663,394	\$ 20,052,955	\$ 23,271,811	\$ 23,271,811	
Total Operating Revenues	\$ 21,659,592	\$ 19,663,394	\$ 20,052,955	\$ 23,271,811	\$ 23,271,811	
Operating Expenses						
Services & Supplies	\$ 41,907	\$ 24,402	\$ 260,000	\$ 160,000	\$ 160,000	
Other Charges	18,798,602	18,481,648	46,262,844	54,524,437	54,524,437	
Total Operating Expenses	\$ 18,840,509	\$ 18,506,050	\$ 46,522,844	\$ 54,684,437	\$ 54,684,437	
Operating Income (Loss)	\$ 2,819,083	\$ 1,157,344	\$ (26,469,889)	\$ (31,412,626)	\$ (31,412,626)	
Non-Operating Revenues (Expenses)						
Interest Income	\$ 3,317,575	\$ 2,558,355	\$ 2,674,632	\$ 2,428,209	\$ 2,428,209	
Contingencies	-	-	(4,580,977)	(3,439,962)	(3,439,962)	
Total Non-Operating Revenues (Expenses)	\$ 3,317,575	\$ 2,558,355	\$ (1,906,345)	\$ (1,011,753)	\$ (1,011,753)	
Income Before Capital Contributions and Transfers	\$ 6,136,658	\$ 3,715,699	\$ (28,376,234)	\$ (32,424,379)	\$ (32,424,379)	
Intrafund Charges	3,239,969	24,402	260,000	160,000	160,000	
Intrafund Reimb	(3,239,969)	(24,402)	(260,000)	(160,000)	(160,000)	
Change In Net Assets	\$ 6,136,658	\$ 3,715,699	\$ (28,376,234)	\$ (32,424,379)	\$ (32,424,379)	
Net Assets - Beginning Balance	29,799,510	35,936,168	35,936,168	39,651,867	39,651,867	
Equity and Other Account Adjustments	-	-	-	-	-	
Net Assets - Ending Balance	\$ 35,936,168	\$ 39,651,867	\$ 7,559,934	\$ 7,227,488	\$ 7,227,488	
Revenues Tie To					SCH 1, COL 4	
Expenses Tie To					SCH 1, COL 6	

2011-12 PROGRAM INFORMATION

BU: 9030000 Interagency Procurement

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: **001 Interagency Procurement**

58,284,399	160,000	0	0	0	0	0	25,700,020	0	32,424,379	0.0	0
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Program Type: Self-Supporting

Countywide Priority: 5 -- General Government

Strategic Objective: IS -- Internal Support

Program Description: This program provides funding to the 2010 Refunding COP's - Fixed Asset Debt Service to meet its financial obligations, and it allows for the continuous acquisition of fixed assets by departments.

FUNDED	58,284,399	160,000	0	0	0	0	25,700,020	0	32,424,379	0.0	0
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SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2011-12				Schedule 15
2920000 - Jail Debt Service 292A - JAIL DEBT SERVICE						
Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Fund Balance	\$ 23,015	\$ -	\$ -	\$ -	\$ -	
Revenue from Use Of Money & Property	32,639	(22)	-	-	-	
Miscellaneous Revenues	453	-	-	-	-	
Total Revenue	\$ 56,107	\$ (22)	\$ -	\$ -	\$ -	
Services & Supplies	\$ 6,576	\$ -	\$ -	\$ -	\$ -	
Other Charges	629,200	-	-	-	-	
Interfund Charges	-	20,210,967	-	-	-	
Interfund Reimb	(681,641)	(20,108,994)	-	-	-	
Total Financing Uses	\$ (45,865)	\$ 101,973	\$ -	\$ -	\$ -	
Total Expenditures/Appropriations	\$ (45,865)	\$ 101,973	\$ -	\$ -	\$ -	
Net Cost	\$ (101,972)	\$ 101,995	\$ -	\$ -	\$ -	

PROGRAM DESCRIPTION:

- This budget unit reflected the debt service requirements for payment of principal, interest, and various other costs related to the Certificates of Participation borrowing (originally \$62,900,000 in October 1984), for the partial financing of the construction of the Lorenzo E. Patino Hall of Justice (Main Jail).
- The original borrowing covenants required the County to appropriate principal and interest payments at the amount that would be due if the maximum interest rate allowed under the documents was effective (fifteen percent). On June 1, 1993, the County refinanced this borrowing and converted to a fixed-rate financing. The fixed-rate financing requires the County to appropriate only the scheduled principal and interest payments actually due each year.
- On May 7, 2003, the County refinanced the 1993 borrowing (due to a call-date on the existing Certificates of Participation) to reduce debt service payments due to significantly lower interest rates in the current market and to provide additional financing for other projects:
 - Expansion of the Warren E. Thornton Youth Center.
 - Complete acquisition of Mather Golf Course.
 - Expansion of the Boys Ranch.
 - Various other improvement projects in county facilities to accommodate the Americans With Disabilities Act.

PROGRAM DESCRIPTION (CONT.):

- On March 12, 2010, the County refinanced the 2003 borrowing with the 2010 Refunding Certificates of Participation.

FOR INFORMATION ONLY - See new Budget Unit 9300000

Summary

Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	(11,784)	(4,996)	27,497	44,165	44,165
Total Financing	15,713	39,168	27,497	44,165	44,165
Net Cost	(27,497)	(44,164)	-	-	-

PROGRAM DESCRIPTION:

- This budget unit provides for the appropriations for the annual lease payments and the Debt Service Reserve Fund for the County of Sacramento 2003 Juvenile Courthouse Project. On April 15, 2003, the Board of Supervisors approved a financing plan for the 2003 Juvenile Courthouse Project Certificates of Participation.
- The financing (\$32,178,972) was executed and closed on June 17, 2003. At the time of sale, \$2,034,250 was deposited as a reserve within this Debt Service Fund. The terms of the agreement authorizing the sale of securities require that this reserve be retained to be used as the final annual lease payment.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$2,280,978 consisting of \$64,165 administrative costs, \$785,000 in principal payment, and \$1,431,813 in interest payments. Financing is from payments from the Courts of \$2,236,813 and available fund balance of \$44,165.

SCHEDULE:

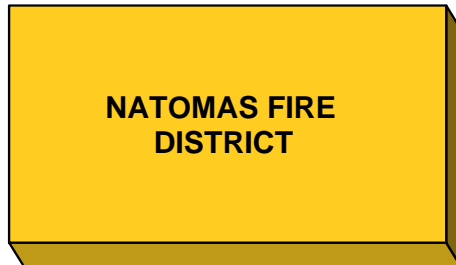
State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2011-12				Schedule 15
9280000 - Juvenile Courthouse Project-Debt Service 280A - JUVENILE COURTHOUSE PROJECT-DEBT SERVICE						
Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Fund Balance	\$ (695)	\$ 27,497	\$ 27,497	\$ 44,165	\$ 44,165	
Revenue from Use Of Money & Property	16,408	11,671	-	-	-	
Total Revenue	\$ 15,713	\$ 39,168	\$ 27,497	\$ 44,165	\$ 44,165	
Services & Supplies	\$ 3,473	\$ 10,006	\$ 42,497	\$ 64,165	\$ 64,165	
Other Charges	2,215,381	2,214,986	2,214,988	2,216,813	2,216,813	
Interfund Reimb	(2,230,638)	(2,229,988)	(2,229,988)	(2,236,813)	(2,236,813)	
Total Financing Uses	\$ (11,784)	\$ (4,996)	\$ 27,497	\$ 44,165	\$ 44,165	
Total Expenditures/Appropriations	\$ (11,784)	\$ (4,996)	\$ 27,497	\$ 44,165	\$ 44,165	
Net Cost	\$ (27,497)	\$ (44,164)	\$ -	\$ -	\$ -	

2011-12 PROGRAM INFORMATION

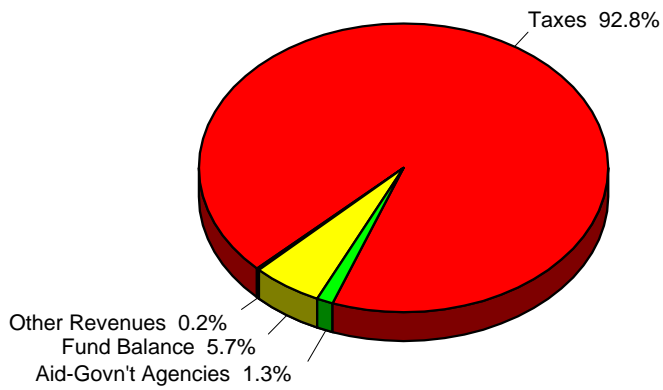
BU: 9280000 Juvenile Courthouse Proj-Debt Service

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
<i>Program No. and Title:</i> 001 COP debt service												
	2,280,978	2,236,813	0	0	0	0	0	0	44,165	0	0.0	0
<i>Program Type:</i> Mandated												
<i>Countywide Priority:</i> 0 -- Specific Mandated Countywide/Municipal or Financial Obligations												
<i>Strategic Objective:</i> FO -- Financial Obligation												
<i>Program Description:</i> payment of debt service												
FUNDED	2,280,978	2,236,813	0	0	0	0	0	0	44,165	0	0.0	0

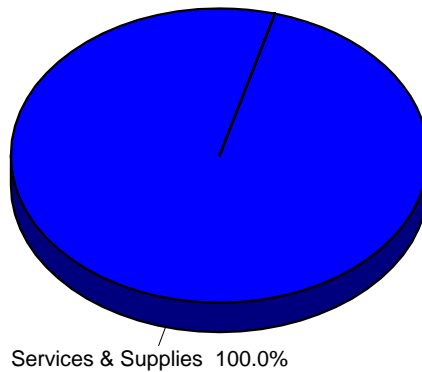
Departmental Structure



Financing Sources



Financing Uses



Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	2,446,542	3,043,412	3,323,212	2,279,535	2,279,535
Total Financing	3,647,755	3,072,648	3,323,212	2,279,535	2,279,535
Net Cost	(1,201,213)	(29,236)	-	-	-

PROGRAM DESCRIPTION:

- Natomas Fire District funds the provision of fire protection services to approximately 40 square miles of the Unincorporated Area in the northwestern portion of Sacramento County. Natomas Fire District is a dependent special district and the Board of Supervisors serves as the Board of Directors for the District.
- Fire protection service is contracted to the Fire Department of the City of Sacramento. The District and the City entered into the contract in Fiscal Year 1984-85. All district assets, including equipment and real property, were turned over to the City. The City absorbed all district employees who did not retire at the time.
- The contract calls for the annual payment to the City for the fire protection service to amount to all available financing, less administrative expenditures such as biannual audits, property tax administration fees, and administrative service charges.
- District financing consists of property taxes (including the homeowners' subvention), interest earnings, and fund balances.
- The Economic Development Division of the Department of Community Planning and Development is responsible for managing the contract with the City, making payments, and preparing the district budget.

MISSION:

To provide fire protection to a special district in the Unincorporated Area in the northwestern part of Sacramento County through the City of Sacramento.

GOAL:

To provide timely and effective fire protection services to the special district area.

SCHEDULE:

<p>State Controller Schedule County Budget Act January 2010</p>	<p>County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2011-12</p>	<p>Schedule 15</p>
<p>2290000 - Natomas Fire District 229A - NATOMAS FIRE DISTRICT</p>		

Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Fund Balance	\$ 1,544,007	\$ 1,201,212	\$ 1,201,212	\$ 129,235	\$ 129,235
Taxes	2,066,666	1,841,960	2,087,000	2,115,300	2,115,300
Revenue from Use Of Money & Property	8,450	2,903	5,000	5,000	5,000
Intergovernmental Revenues	28,632	26,573	30,000	30,000	30,000
Total Revenue	\$ 3,647,755	\$ 3,072,648	\$ 3,323,212	\$ 2,279,535	\$ 2,279,535
Services & Supplies	\$ 2,431,542	\$ 3,043,412	\$ 3,323,212	\$ 2,279,535	\$ 2,279,535
Interfund Charges	15,000	-	-	-	-
Total Financing Uses	\$ 2,446,542	\$ 3,043,412	\$ 3,323,212	\$ 2,279,535	\$ 2,279,535
Total Expenditures/Appropriations	\$ 2,446,542	\$ 3,043,412	\$ 3,323,212	\$ 2,279,535	\$ 2,279,535
Net Cost	\$ (1,201,213)	\$ (29,236)	\$ -	\$ -	\$ -

2011-12 PROGRAM INFORMATION

BU: 2290000 Natomas Fire District

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: **001 Fire Protection Services**

2,279,535	0	0	0	0	0	0	2,150,300	129,235	0	0.0	0
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Program Type: Mandated

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

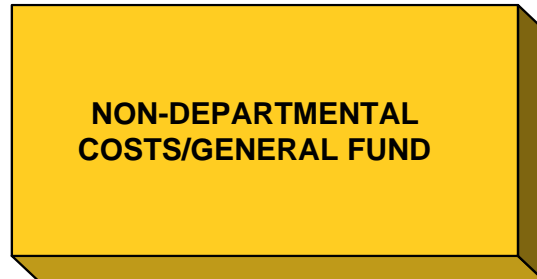
Strategic Objective: PS2 -- Keep the community safe from environmental hazards and natural disasters

Program Description: Service is a fundamental public service protecting health and safety.

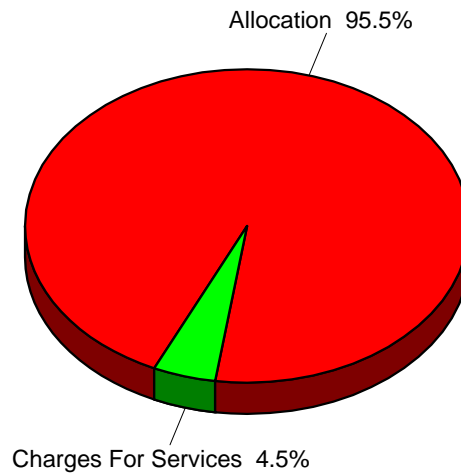
FUNDED

2,279,535	0	0	0	0	0	0	2,150,300	129,235	0	0.0	0
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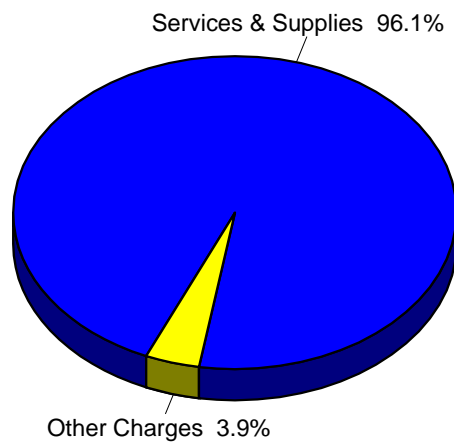
Departmental Structure



Financing Sources



Financing Uses



Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	4,554,021	4,503,861	5,643,830	5,281,946	5,281,946
Total Financing	(6,658)	37,942	240,000	240,000	240,000
Net Cost	4,560,679	4,465,919	5,403,830	5,041,946	5,041,946

PROGRAM DESCRIPTION:

There are two categories of appropriations in the Non-Departmental Costs/General Fund budget unit:

- Costs associated with mandated contributions and contractual obligations including countywide annual financial audits, search and rescue claims, and contribution to Sacramento Area Council of Governments (SACOG).
- Costs associated with central support of countywide operations which include: transit subsidies, Legislative Advocate; subsidy for fire protection at McClellan, Youth Commission support; and memberships to statewide and national organizations.

SIGNIFICANT DEVELOPMENTS DURING 2010-11:

Costs associated with the county transit program decreased by 12.4 percent from prior year actuals due to fewer riders as a result of layoffs.

SIGNIFICANT CHANGES FOR 2011-12:

New centrally-budgeted projects include funding for the In-Home Supportive Services Prosecutor position for the District Attorney’s Office and funding for legal costs associated with the enhanced marijuana enforcement program.

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2011-12	Schedule 9
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Budget Unit **5770000 - Non-Departmental Costs/General Fund**
 Function **GENERAL**
 Activity **Finance**
 Fund **001A - GENERAL**

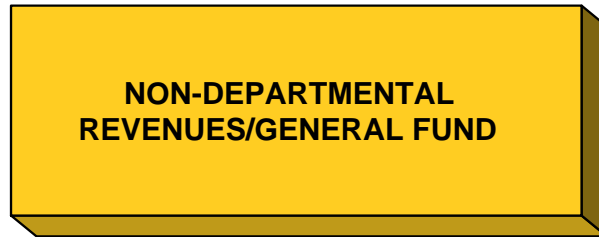
Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Charges for Services	\$ (12,629)	\$ -	\$ 240,000	\$ 240,000	\$ 240,000
Miscellaneous Revenues	5,971	37,942	-	-	-
Total Revenue	\$ (6,658)	\$ 37,942	\$ 240,000	\$ 240,000	\$ 240,000
Salaries & Benefits	\$ 832	\$ -	\$ 1,000	\$ -	\$ -
Services & Supplies	4,436,040	3,810,754	5,383,653	4,687,477	4,687,477
Other Charges	682	521,430	95,000	208,469	208,469
Interfund Charges	-	109,177	109,177	-	-
Intrafund Charges	116,467	62,500	55,000	386,000	386,000
Total Expenditures/Appropriations	\$ 4,554,021	\$ 4,503,861	\$ 5,643,830	\$ 5,281,946	\$ 5,281,946
Net Cost	\$ 4,560,679	\$ 4,465,919	\$ 5,403,830	\$ 5,041,946	\$ 5,041,946

2011-12 PROGRAM INFORMATION

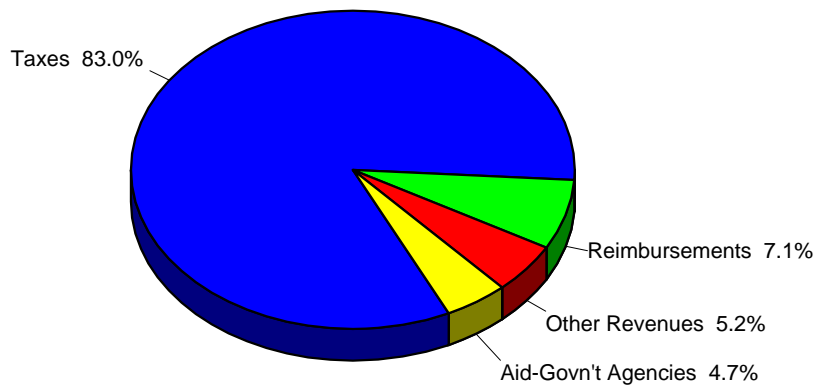
BU: 5770000 Non-Departmental Costs/General Fund

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
Program No. and Title:	<u>001 Countywide Contributions and Contractual Obligations</u>											
	1,956,143	0	0	0	0	0	0	0	0	1,956,143	0.0	0
Program Type:	Mandated											
Countywide Priority:	1 -- Flexible Mandated Countywide/Municipal or Financial Obligations											
Strategic Objective:	FO -- Financial Obligation											
Program Description:	Projects include Search and Rescue claims, contribution to SACOG, and payments for fire protection at McClellan.											
Program No. and Title:	<u>002 Central Support of Countywide Operations</u>											
	2,082,859	0	0	0	0	0	0	240,000	0	1,842,859	0.0	0
Program Type:	Discretionary											
Countywide Priority:	5 -- General Government											
Strategic Objective:	IS -- Internal Support											
Program Description:	Projects include annual audit, Cost Plan preparation, budget printing and distribution, County Executive Outreach, sales tax audits, performance measures and other countywide operations.											
Program No. and Title:	<u>003 Countywide Special Projects and Services</u>											
	1,242,944	0	0	0	0	0	0	0	0	1,242,944	0.0	0
Program Type:	Discretionary											
Countywide Priority:	5 -- General Government											
Strategic Objective:	IS -- Internal Support											
Program Description:	Projects and services include Legislative Advocate, Membership Dues, Service Awards, Transit Subsidy, and Youth Commission Support.											
FUNDED												
	5,281,946	0	0	0	0	0	0	240,000	0	5,041,946	0.0	0

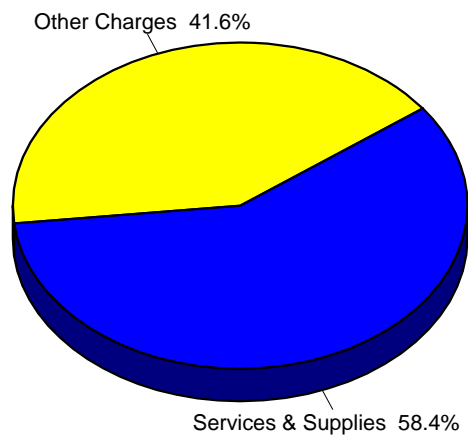
Departmental Structure



Financing Sources



Financing Uses



Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	(26,808,091)	(23,331,582)	(22,569,008)	(28,120,094)	(28,120,094)
Total Financing	483,132,708	475,459,683	483,137,186	459,836,361	459,836,361
Net Cost	(509,940,799)	(498,791,265)	(505,706,194)	(487,956,455)	(487,956,455)

PROGRAM DESCRIPTION:

- The major general purpose revenues, such as property taxes, sales tax, vehicle license fees and the utility tax, not linked to a specific program or activity, are accounted for in this budget unit. These revenues, along with General Fund balance and net reserve changes, are the sources of the net general purpose financing allocations to General Fund departments and the Courts.
- The financing sources include both revenues and transfers from other funds, which show in the budget as negative appropriations.
- Property taxes, sales tax and vehicle license fees make up 75 percent of the total general purpose financing for the County.
- The general purpose revenues come from differing geographic areas. The County’s property taxes are derived from the entire county. Sales tax, utility tax and franchise fees come from the Unincorporated Area only. Vehicle license fees are allocated to the County from a statewide pool on the basis of population and the assessed values of property, not on the basis of fees paid within the County.

SIGNIFICANT DEVELOPMENTS DURING 2010-11:

- General revenue collections were lower than prior-year actual and adjusted budget levels by \$7.7 million. Overall revenues and transfers-in from other funds were \$7.7 million higher than adjusted budget levels but \$10.3 million lower than prior-year actual levels. This decline from prior-year actual levels is due primarily to reductions in property taxes and interfund transfers from other funds.
- Property tax-related and Teeter Plan revenues and transfers were lower than prior-year actual levels by \$18.6 million.
- Property Tax In Lieu of Vehicle License Fees were \$3.0 million below prior-year actual levels.
- Sales and Use Tax revenues and In Lieu Local Sales and Use Tax revenues were \$0.3 million above estimated levels and \$1.0 million above prior-year actual levels. Several key factors influenced sales taxes in Fiscal Year 2010-11 including high gasoline prices and instability in housing and job markets.
- The County’s Utility User Tax revenues increased slightly due to one-time adjustments. Actual levels were \$1.0 million higher than prior-year actuals and \$1.2 million higher than estimated levels.

SIGNIFICANT CHANGES FOR 2011-12:

- Property tax-related and Teeter Plan revenues and transfers are estimated to decrease by \$2.5 million from prior-year actual levels.
- Property Tax In Lieu of Vehicle License Fees are estimated to be \$3.4 million below prior-year actual levels, a decrease of 2.6 percent.
- Sales and Use Tax revenues and In Lieu Local Sales and Use Tax revenues associated with the state’s “Triple Flip” are estimated to increase by \$3.4 million from prior-year actual levels.
- The county’s Utility User Tax is budgeted at \$16.1 million, a reduction of \$0.9 million from prior-year actual levels. This reduction is due primarily to the continual trend of customers shifting from home-based telephone usage to non-taxable cellular telephone usage.

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2011-12	Schedule 9
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Budget Unit **5700000 - Non-Departmental Revenues/General Fund**
 Function **GENERAL**
 Activity **Finance**
 Fund **001A - GENERAL**

Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Taxes	\$ 421,973,545	\$ 408,109,669	\$ 413,710,450	\$ 410,634,933	\$ 410,634,933
Licenses, Permits & Franchises	5,166,069	5,195,612	4,998,000	5,074,500	5,074,500
Fines, Forfeitures & Penalties	13,250,511	14,236,685	17,016,000	16,587,836	16,587,836
Revenue from Use Of Money & Property	265,477	97,730	-	-	-
Intergovernmental Revenues	21,020,285	21,248,650	21,548,139	23,319,574	23,319,574
Charges for Services	-	174,453	-	-	-
Miscellaneous Revenues	10,239,321	8,396,884	7,864,597	4,219,518	4,219,518
Other Financing Sources	11,217,500	18,000,000	18,000,000	-	-
Total Revenue	\$ 483,132,708	\$ 475,459,683	\$ 483,137,186	\$ 459,836,361	\$ 459,836,361
Services & Supplies	\$ 102,864	\$ -	\$ -	\$ -	\$ -
Other Charges	1,199,032	2,680,000	2,680,000	2,860,000	2,860,000
Interfund Reimb	(31,891,654)	(29,231,394)	(29,231,394)	(35,000,893)	(35,000,893)
Intrafund Charges	3,781,667	3,219,812	3,982,386	4,020,799	4,020,799
Total Expenditures/Appropriations	\$ (26,808,091)	\$ (23,331,582)	\$ (22,569,008)	\$ (28,120,094)	\$ (28,120,094)
Net Cost	\$ (509,940,799)	\$ (498,791,265)	\$ (505,706,194)	\$ (487,956,455)	\$ (487,956,455)

2011-12 PROGRAM INFORMATION

BU: 5700000 Non-Departmental Revenues/General Fund

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: **001 General Purpose Financing Revenues**

6,880,799	35,000,893	0	21,810,359	0	0	0	438,026,002	0	-487,956,455	0.0	0
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Program Type: Discretionary

Countywide Priority: 5 -- General Government

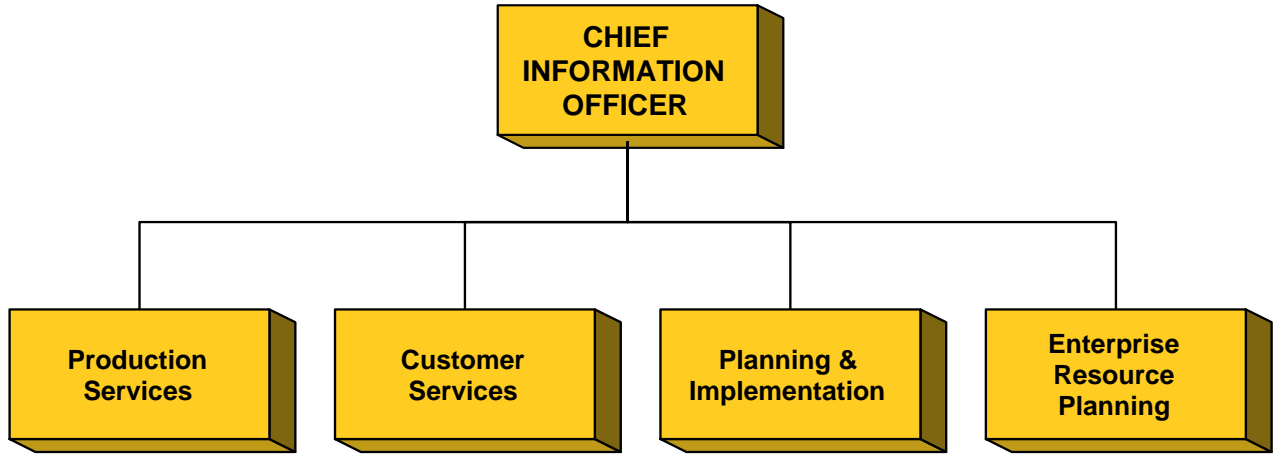
Strategic Objective: IS -- Internal Support

Program Description: The major general purpose revenues, such as property taxes, sales tax, property tax in lieu of vehicle license fees, and the utility user tax, not linked to a specific program or activity, are accounted for in this budget unit.

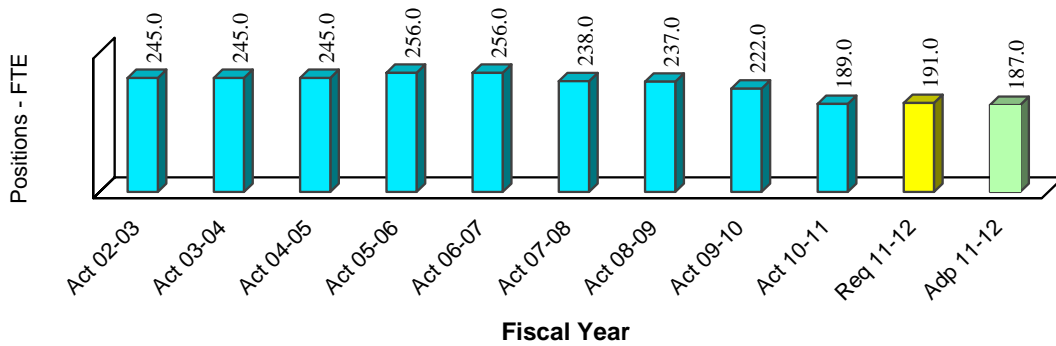
FUNDED	6,880,799	35,000,893	0	21,810,359	0	0	0	438,026,002	0	-487,956,455	0.0	0
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Departmental Structure

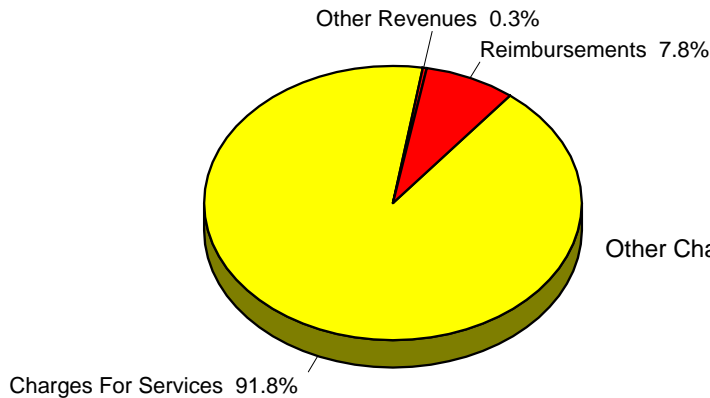
DAVID VILLANUEVA, Interim Chief Information Officer



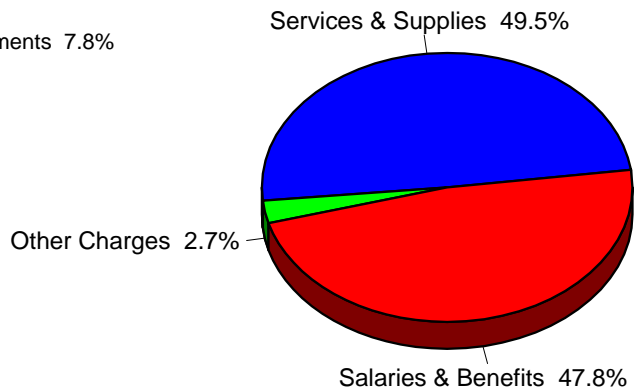
Staffing Trend



Financing Sources



Financing Uses



OFFICE OF COMMUNICATIONS AND INFORMATION TECHNOLOGY 7600000

Summary

Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	44,768,114	38,139,205	40,432,425	44,784,004	44,784,004
Total Financing	43,199,580	39,495,703	40,366,170	44,058,681	44,058,681
Net Cost	1,568,534	(1,356,498)	66,255	725,323	725,323
Positions	222.0	189.0	189.0	187.0	187.0

PROGRAM DESCRIPTION:

The Office of Communications and Information Technology (OCIT) is a central information technology and telecommunications provider for Sacramento County. OCIT delivers a broad range of shared countywide information technology services to employees, departments and regional partners, and also develops customized solutions for specific departmental business applications.

- Core areas include:
 - Application Development and Support (Custom Applications Development; Content Management Storage and Retrieval; Enterprise Application Printing).
 - Servers and Data Center (Backup and Recovery; Consolidated Storage; Server Hosting; Installation and Support; Server Virtualization).
 - Electronic Security Systems for Buildings (Card Access; Intrusion, Fire, Panic Alarms).
 - Network Communication (Email; Anti-Virus; Remote Access; Wide Area Network; Local Area Network Installation and Support).
 - PC Installation and Support (Installation and Procurement of hardware and software).
 - Technology Support (Service Desk, System Logon Administration; Forensic Audits; Project Management).
 - Telephones and PDA's (Voice over Internet Protocol; Phones; Personal Digital Assistant's – new and changes to existing).
 - Websites Development and Support (Internet/Intranet Website Development and Support; Web Content Management System, Custom Application Development; Website Hosting).
 - 2-Way Radio and Paging Services (Local government Radio Program, County Pager Service; Communications Center).

MISSION:

To provide efficient, reliable, high-quality telecommunications and information technology services to employees, departments, businesses, and the community.

GOALS:

- **Enhance Customer Services** - Build relationships with customers and determine key factors that lead to customer satisfaction, retention, and innovation.

GOALS (CONT.):

- **Enhance Customer Services (Cont.)**
 - Establish a customer-focused performance measurement, evaluation, and improvement process for all services.
 - Build relationships with customers and determine key factors that lead to customer satisfaction, retention, and innovation.
 - Have at least 90 percent of customer projects operating within time and budget.
 - Implement communication processes for OCIT Services.
- **Invest in the Workforce** - Enable employees to develop and utilize their full potential in alignment with the overall goals and objectives of OCIT. Build and maintain a quality of work life that is conducive to performance excellence, customer service, and personal and organizational growth.
 - Maintain at least 80 percent favorable rating on employee quality of work life survey.
 - Establish a program to develop employee knowledge and skills in critical business segments.
- **Enhance and Promote Services and Products** - Provide effective performance management systems for measuring, aligning, communicating, and improving performance. Ensure the continuing relevance of our services and develop new business opportunities.
 - Partner with departments and vendors to accomplish Enterprise-wide IT initiatives.
 - Establish regional partnerships to enhance customer services.
 - Enhance the value, cost effectiveness, and efficiency of the services that we provide.
 - Support Enterprise-wide E-government.
 - Ensure continuity of operations and services.

SIGNIFICANT DEVELOPMENTS DURING 2010-11:

- Partnered with the Department of Finance (DOF) in the publication of prior year tax payments on the e-Prop Tax Internet website to assist taxpayers with income tax preparation and completed documentation of the detailed requirements for replacing the Tax System.
- Implemented a county portal website formatted for mobile devices and partnered with the Environmental Management Department in the development and deployment of a mobile application for food inspection data.
- Provided the ability to view the county internet websites in Spanish, Chinese, Russian, Hindi, and Tagalog.
- Implemented changes in the countywide data center to reduce electrical usage and cooling needs. This includes facility changes to improve equipment infrastructure and retrofitting of existing cooling equipment and continued implementation of an enterprise server virtualization infrastructure.
- Reduction of paper usage by elimination of the need to print most pay advices, online publication of monthly customer statement of work reports and OCIT budget and resources and a 50 percent reduction of printing state generated "MEDS" reports for DHA.

SIGNIFICANT DEVELOPMENTS DURING 2010-11 (CONT.):

- Converted more than 600 legacy phones in the District Attorney's Office to VoIP ahead of schedule and converted more than 1100 legacy phones for Department of Health and Human Services, Department of Human Assistance, and Retirement Office to VoIP.
- OCIT has completed an effort to validate the county's circuit inventory against the bills received from circuit vendors including AT&T, Integra, and Surewest. This was to ensure that the County only pays for the services it is using from these vendors. In Fiscal Year 2010-11, OCIT identified \$720,556 in circuit savings.
- Expansion of services provided by Countywide Service Desk including web based service request tracking, expanded use of self-service ticket creation to additional customers, providing first level support for DOF and Department of Personnel Services, established support readiness for the Department of Health and Human Services' (DHHS) affiliated organizations and providing first level support for all phone related problems.
- Activation of a manager substitution process in COMPASS Manager Self Service plus additional enhancements to the Employee and Manager Self Service System.
- Performed year-end updates in COMPASS to support modified benefits and tax changes and implementation of modifications to support generation of the county's W-2's and 1099's.
- Creation of a new warrants series in COMPASS in support of Special District payroll.
- Activated the Manager Substitution process for MySacCounty.
- Completed suppression of Pay Advice Printing unless specifically requested by employees using Employee Self Service.
- Completed archiving Feasibility Study and began implementation.
- Added a new Payment Method for Special District Payroll.

SIGNIFICANT CHANGES FOR 2011-12:

- Continue implementing the VoIP Conversion Project to increase savings on telephone infrastructure costs and decommission aging equipment.
- Continue implementing data circuit cost reductions by installing new connections between the Regional Transit fiber and county facilities as well as exploring construction projects with SMUD and the City of Sacramento.
- Complete Countywide Service Desk Customer self-service ticket status online query function.
- Complete additional PC Refresh assistance to DHHS.
- Complete the Local Government portion of re-banding of the Sacramento Regional Radio Communication System operating frequency range from 866-869 MHz to 851-854 MHz to comply with a mandate from the Federal Communications Commission (FCC).
- Continue COMPASS enhancements to support negotiated changes between the county and bargaining units.
- Enhance COMPASS inventory functionality to support new Airports warehouse.
- Implement a purchase order emailing and faxing capability and creation of new material groups within COMPASS materials management.

SIGNIFICANT CHANGES FOR 2011-12 (CONT.):

- Continue implementation of COMPASS Employee and Manager Self Service System to allow timesheets to be completed and submitted paperless instead of manually. Rollout extension to additional county departments will allow more than 9,000 employees to be using this more efficient method by the end of June 2012.
- Implement the merger of OCIT and MSA MIS to form the Department of Technology which will enable the county to enhance service levels, realize efficiencies and streamline operations.

STAFFING LEVEL CHANGES 2011-12:

- Board Approved additions, deletions and/or reclassifications resulting in a net zero change in positions consist of the following:

Added Positions:

Business Systems Analyst Level 2..... 2.0

Deleted Position:

Information Technology Level 2..... 2.0

- The following staffing changes were approved by the Board of Supervisors during Budget Hearings resulting in a decrease of two positions consist of the following:

Positions Transferred to Office of Communications and Technology

Information Technology Analyst II (from the Board of Supervisors)..... 1.0

Information Technology Analyst II (from Revenue Recovery) 2.0

Total 3.0

Deleted Positions

Communication Media Officer 3 1.0

Communication Media Officer 1 1.0

Information Technology Technician II 1.0

Senior Information Technology Analyst 2.0

Total 5.0

OFFICE OF COMMUNICATIONS AND INFORMATION TECHNOLOGY 7600000

PERFORMANCE MEASURES:

STRATEGIC PRIORITY: Internal Services						
STRATEGIC OBJECTIVES	OUTCOMES	PERFORMANCE MEASURES	Actual 2009/10	Target 2010/11	Actual 2010/11	Target 2011/12
Enhance OCIT Customer Service	Services delivered and supported in line with customer expectations	TSR Completion (Telephone Service Request) (Target is 15 days)	93.429%	90%	87.604%	90%
		Resolution of Priority 1 incidents in under 2 hours	94.342%	90%	92%	90%
		Incidents Resolved by the OCIT Service Desk on the First Call	81.25%	77%	80.917%	81%
		Speed to Answer Calls (Service Desk)	20.10	<30 seconds	21.9 seconds	<30 sec
		Average Vendor Response Time per Maintenance Contract	99.519%	99%	100%	99%
		Average Vendor Repair time per Maintenance Contract	98.821%	90%	98.971%	98%
		COMPASS Acct Creation, Deletion, Wk Role Mod. – completed within 3 business days	95.968%	90%	95.81%	95%
Improve OCIT Operations	Reliable and stable delivery of service in line with service standard	Percent of time web portal available to public (www.saccounty.net)	99.526%	99.999%	100%	99.99%
		Percent of time web portal available to county staff (Intranet)	99.947%	99.95%	100%	99.95%
		Percent of time data network available to customers	99.995%	99.999%	99.998%	99.99%
		Percent of time Remote Access (VPN) available to customers	99.92%	99.999%	100%	99.999%
		Percent of time voice network available to customers	99.92%	99.999%	99.19%	99.99%
		Percent of time COMPASS Systems available to customers (7:00 am – 6:00 pm, M-F)	99.917%	99.70%	99.958%	99.70%
		Percent of time CJIS/Mainframe available to customers	99.948%	99.9%	100%	99.9%

OFFICE OF COMMUNICATIONS AND INFORMATION TECHNOLOGY7600000

STRATEGIC PRIORITY: Internal Services						
STRATEGIC OBJECTIVES	OUTCOMES	PERFORMANCE MEASURES	Actual 2009/10	Target 2010/11	Actual 2010/11	Target 2011/12
Improve OCIT Operations	Reliable and stable delivery of service in line with service standard	Percent of time IJIS (SQL Server) available to customers	99.65%	99.9%	100%	99.9%
		Percent of time Oracle/PSD – Apps available to customer	99.972%	99.9%	99.998%	99.9%
		Percent of time Property Tax (Mainframe) available to customers (6:30 am – 5:00 pm, M-F)	99.943%	99.7%	100%	99.7%
		Percent of time Email network available to customers	99.93%	99.999%	99.954%	99.99%
		Percent of time Shared File Server is available to customers	99.943%	99.99%	99.997%	99.99%
		Percent of time Microwave Radio is available to customers	100%	99.999%	100%	99.999%
		Percent of time the Sacramento Regional Radio Communications Systems is available to customers	99.999%	100%	100%	100%
		Request for Radio system Access Placed in Queue	0%	≤1%	0%	≤1%
		Percent of changes that stayed within Change Management Window	91.833	90%	93.817%	90%

OCIT has revised the Performance measures for fiscal year 2010-11. The new measures and monthly performance reporting can be found on the OCIT Intranet website at http://inside.ocit.sacounty.net/AboutOCIT/Intra_OCIT_DF_Performance

OFFICE OF COMMUNICATIONS AND INFORMATION TECHNOLOGY 7600000

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Operation of Internal Service Fund Fiscal Year 2011-12				Schedule 10						
	<table border="1" style="margin: auto; border-collapse: collapse;"> <tr> <td style="padding: 2px;">Fund Title</td> <td style="padding: 2px;">031A - OCIT</td> </tr> <tr> <td style="padding: 2px;">Service Activity</td> <td style="padding: 2px;">OCIT</td> </tr> <tr> <td style="padding: 2px;">Budget Unit</td> <td style="padding: 2px;">7600000</td> </tr> </table>					Fund Title	031A - OCIT	Service Activity	OCIT	Budget Unit	7600000
Fund Title	031A - OCIT										
Service Activity	OCIT										
Budget Unit	7600000										
Operating Detail	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors						
1	2	3	4	5	6						
Operating Revenues											
Charges for Service	\$ 43,151,991	\$ 39,477,407	\$ 40,366,170	\$ 43,896,006	\$ 43,896,006						
Total Operating Revenues	\$ 43,151,991	\$ 39,477,407	\$ 40,366,170	\$ 43,896,006	\$ 43,896,006						
Operating Expenses											
Salaries/Benefits	\$ 22,317,043	\$ 22,197,625	\$ 23,173,979	\$ 23,215,618	\$ 23,215,618						
Services & Supplies	16,256,109	14,256,369	15,617,361	16,592,100	16,592,100						
Other Charges	402,103	563,122	291,047	141,679	141,679						
Depreciation	1,337,489	1,053,234	1,281,182	1,157,934	1,157,934						
Total Operating Expenses	\$ 40,312,744	\$ 38,070,350	\$ 40,363,569	\$ 41,107,331	\$ 41,107,331						
Operating Income (Loss)	\$ 2,839,247	\$ 1,407,057	\$ 2,601	\$ 2,788,675	\$ 2,788,675						
Non-Operating Revenues (Expenses)											
Other Financing	\$ -	\$ -	\$ -	162,675	162,675						
Other Revenues	42,440	18,296	-	-	-						
Gain/Sale/Property	4,757	-	-	-	-						
Interest Income	392	-	-	-	-						
Residual Eq Trn Out	(1,427,167)	-	-	-	-						
Debt Retirement	(3,028,203)	(68,856)	(68,856)	(3,676,673)	(3,676,673)						
Total Non-Operating Revenues (Expenses)	\$ (4,407,781)	\$ (50,560)	\$ (68,856)	\$ (3,513,998)	\$ (3,513,998)						
Income Before Capital Contributions and Transfers	\$ (1,568,534)	\$ 1,356,497	\$ (66,255)	\$ (725,323)	\$ (725,323)						
Intrafund Charges	-	2,716,536	3,921,064	3,748,078	3,748,078						
Intrafund Reimb	-	(2,716,537)	(3,921,064)	(3,748,078)	(3,748,078)						
Change In Net Assets	\$ (1,568,534)	\$ 1,356,498	\$ (66,255)	\$ (725,323)	\$ (725,323)						
Net Assets - Beginning Balance	10,594,277	5,998,679	5,998,679	8,048,737	8,048,737						
Equity and Other Account Adjustments	(3,027,064)	693,560	-	-	-						
Net Assets - Ending Balance	\$ 5,998,679	\$ 8,048,737	\$ 5,932,424	\$ 7,323,414	\$ 7,323,414						
Positions	222.0	189.0	189.0	187.0	187.0						
<hr/>											
Revenues Tie To					SCH 1, COL 4						
Expenses Tie To					SCH 1, COL 6						

OFFICE OF COMMUNICATIONS AND INFORMATION TECHNOLOGY 7600000

2011-12 PROGRAM INFORMATION

BU: 7600000 Office of Communication and Information Technology

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
Program No. and Title: <u>001 Application Support</u>												
	5,759,026	505,054	0	0	0	0	5,176,780	0	0	77,192	36.3	0
Program Type: Self-Supporting												
Countywide Priority: 5 -- General Government												
Strategic Objective: IS -- Internal Support												
Program Description: Develop, implement and maintain software applications such as law and justice, tax collection and payroll												
<hr/>												
Program No. and Title: <u>002 Equipment Support</u>												
	1,423,678	502,743	0	0	0	0	726,413	0	0	194,522	9.4	0
Program Type: Self-Supporting												
Countywide Priority: 5 -- General Government												
Strategic Objective: IS -- Internal Support												
Program Description: Equipment maintenance and administration for countywide services such as email, computer equipment and central servers.												
<hr/>												
Program No. and Title: <u>003 County Data Center</u>												
	7,230,853	2,065,111	0	0	0	0	5,080,136	0	0	85,606	34.0	0
Program Type: Self-Supporting												
Countywide Priority: 5 -- General Government												
Strategic Objective: IS -- Internal Support												
Program Description: Operates a 24/7/365 data center for centralized hardware, software, databases and high volume printers												
<hr/>												
Program No. and Title: <u>004 COMPASS</u>												
	6,075,564	0	0	0	0	0	5,742,943	0	0	332,621	29.4	0
Program Type: Self-Supporting												
Countywide Priority: 5 -- General Government												
Strategic Objective: IS -- Internal Support												
Program Description: Enhance and support the Human Resources, Financial and Materials Management application (COMPASS)												
<hr/>												
Program No. and Title: <u>005 Communication Networks</u>												
	19,713,067	675,170	0	0	0	0	18,994,989	0	0	42,908	59.5	17
Program Type: Self-Supporting												
Countywide Priority: 5 -- General Government												
Strategic Objective: IS -- Internal Support												
Program Description: Voice and data communication connectivity between county staff, their contacts and information storage.												

OFFICE OF COMMUNICATIONS AND INFORMATION TECHNOLOGY 7600000

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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Program No. and Title: **006** Countywide IT Services

	8,329,894	0	0	0	0	0	8,337,420	0	0	-7,526	18.4	0
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Program Type: Self-Supporting

Countywide Priority: 5 -- General Government

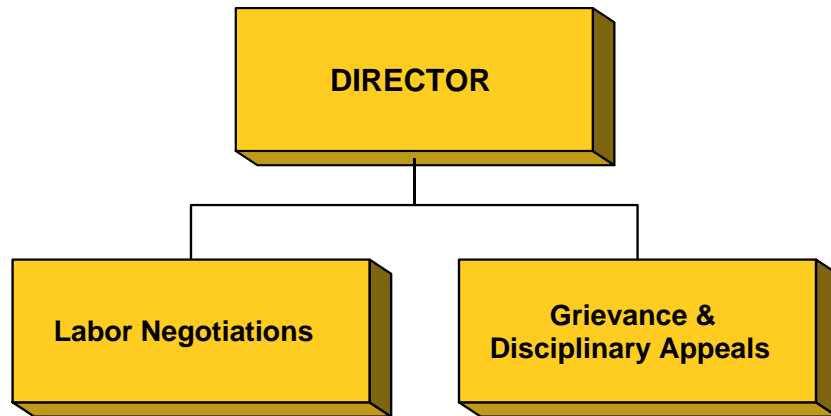
Strategic Objective: IS -- Internal Support

Program Description: Services provided for the benefit of everyone in the county. These include the countywide communications center, the County's data center, the office of the CIO and the countywide service desk.

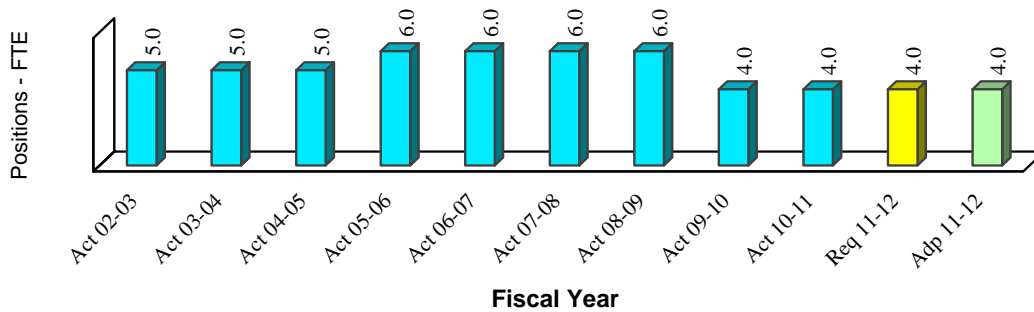
FUNDED	48,532,082	3,748,078	0	0	0	0	44,058,681	0	0	725,323	187.0	17
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Departmental Structure

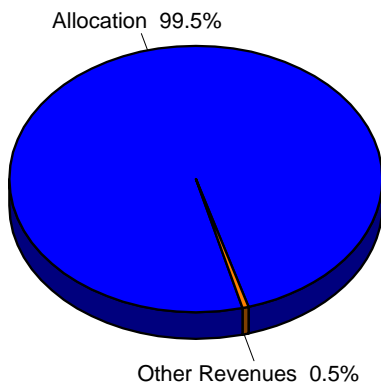
STEVE KEIL, Director



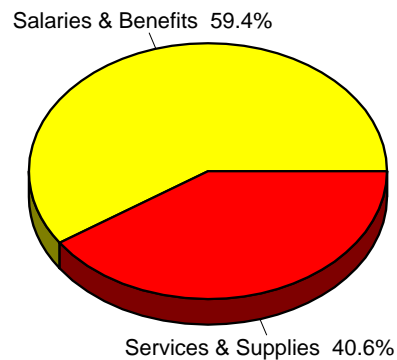
Staffing Trend



Financing Sources



Financing Uses



Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	961,824	1,066,568	1,081,422	1,030,442	1,030,442
Total Financing	90,538	40,383	41,151	6,456	6,456
Net Cost	871,286	1,026,185	1,040,271	1,023,986	1,023,986
Positions	4.0	4.0	4.0	4.0	4.0

PROGRAM DESCRIPTION:

The Office of Labor Relations is responsible for preparing for and conducting labor negotiations; advising and hearing grievance and disciplinary appeals; and administering employee relations statutes, ordinances and policies.

MISSION:

Support the County and its Departments by:

- Negotiating labor agreements within authorized parameters.
- Protecting the County’s ability to effectively manage its workforce.
- Administering labor agreements, seeking to resolve interest and rights disputes through mediation, arbitration, and administrative hearings.
- Designing and presenting training services in support of new employee orientation, discipline processes, contract interpretation, grievance processing and labor-management problem solving.
- Representing county interests in meet-and-confer processes.
- Promoting greater efficiency through the development of more harmonious relationships with employee organizations.

GOAL:

Promote and achieve harmonious labor relations for the County through administration of labor agreements and support to the departments.

SIGNIFICANT DEVELOPMENTS DURING 2010-11:

- Held weekly meetings with all chief negotiators to prepare for 2011 negotiations with 22 bargaining units.
- Conducted and concluded contract extension negotiations with the following bargaining units:
 - General Supervisory Unit: Addendum #8 – Tier 4 Miscellaneous Employee Retirement, two-year extension on 2006-11 Agreement with no changes in salaries.
 - Law Enforcement Support and Supervisory Law Enforcement Support Unit: Addendum #2 – Tier 3 Safety Employee Retirement, Tier 4 Miscellaneous Employee Retirement, two-year extension on the 2006-11 Agreement with no changes in salaries.
 - Office-Technical Unit Addendum #5 – Tier 4 Miscellaneous Employee Retirement, two-year extension on the 2006-11 Agreement with no changes in salaries.

SIGNIFICANT DEVELOPMENTS DURING 2010-11(CONT.):

- Operations and Maintenance Unit: Addendum #5 – Tier 4 Miscellaneous Employee Retirement, two-year extension on the 2006-11 Agreement with no changes to salaries.
- Welfare Non-Supervisory Unit: Addendum #4 – Tier 4 Miscellaneous Employee Retirement, two-year extension on the 2006-11 Agreement with no changes in salaries.
- Accountants Non-Supervisory Unit: Addendum #2 – Tier 4 Miscellaneous Employee Retirement, two-year extension on the 2006-11 Agreement with compensation parity.
- Environmental Supervisory and Non-Supervisory Unit: Addendum #2 – Tier 4 Miscellaneous Employee Retirement, two-year extension on the 2006-11 Agreement with no changes to salaries.
- Water Quality/Stationary Engineering Unit: Addendum #3 – Tier 4 Miscellaneous Employee Retirement, two-year extension on the 2006-11 Agreement with no changes in salaries.
- Building Trades Unit: Addendum #2 – Tier 4 Miscellaneous Employee Retirement, two-year extension on the 2006-11 Agreement with no changes in salaries.
- Supervisory and Non-Supervisory Attorneys Unit: Negotiated new Agreement for 2011-13.
- American Physicians and Dentists Unit: Addendum #3 two-year contract extension on the 2006-11 Agreement with no salaries changes.
- Firefighters - Aircraft Rescue and Firefighting Unit: Addendum #3 two-year contract extension on the 2006-11 Agreement there will be neither salary increases nor equity adjustments.
- Peace Officers Unit: Addendum #3 two-year contract extension on the 2006-11 Agreement there will be neither salary increases nor equity adjustments.
- Conducted budget mitigation discussions with three major safety units:
 - Probation Non-Supervisory Unit: Addendum #3 – Suspension of payment for the Retiree Health Savings Plan (RHSP) will allow the Department of Probations to hire 12 FTE Probation Assistants and 4 FTE Deputy Probation Officers for the Youth Detention Facility, Safety Retirement Tier 3.
 - Non-Supervisory Law Enforcement Unit: Addendum #4 – Full employee payment for employee retirement contribution, RHSP suspension for 26 pay periods, Safety Retirement Tier 3, Miscellaneous Retirement Tier 4, sick leave, cash retirement incentive.
 - Law Enforcement Management Unit: Addendum #2 - Safety Retirement Tier 3, early retirement incentive – 200 vacation cashout.
- Supervisory and Non-Supervisory Attorneys Unit: Negotiated new Agreement for 2011-13, Tier 4 Miscellaneous Retirement.
- Concluded negotiations with the Management and Attorneys Civil bargaining units.
- New Data Processing Unit and Administrative Professionals bargaining units – negotiated appropriate classes for inclusion in the two bargaining units, conducted elections, continuing contract negotiations.
- Met and responded to reduction-in-force grievances.

SIGNIFICANT CHANGES FOR 2011-12:

- Negotiate a successor Agreement with SEIU-UHW for In-Home Supportive Services Unit with the term of December 1, 2011 to November 30, 2012.
- Conduct Joint Labor-Management meetings to discuss countywide issues, i.e., new retirement tiers and benefits.
- Towards the end of 2012, Labor Relations will be preparing for 2013 negotiations.

PERFORMANCE MEASURES:

STRATEGIC PRIORITY: Internal Services						
STRATEGIC OBJECTIVES	OUTCOMES	PERFORMANCE MEASURES	Actual 2009/10	Target 2010/11	Actual 2010/11	Target 2011/12
Effective Management of County workforce	Foster harmonious & cooperative labor relations between the County and Recognized Employee Organizations	Number of addenda to labor agreements	7	20	25	5
		Number of letters of clarification	20	10	17	8
		Contract Extensions	0	19	17	2
		New Agreements	0	4	2	3
		Number of Unfair Labor Practices (ULPs) filed	16	10	10	4
		Number of adverse ULP decisions	0	0	0	0
Efficient delivery of services	Assist departments in carrying out mission & delivery of services	Number of class studies reviewed	22	17	21	15
		Percent of class studies reviewed	100	100	100	100
		Training Sessions	2	3	5	2
		Number of invitations to REO's to meet & confer on 71-j issues	12	15	19	7
		Meet & Confers Setting Salaries	4	3	6	2
		Unit Modifications	0	4	4	0
		Average Contacts with Departments per day	17	20	35	40
Efficient administration of labor agreements	Promote the resolution of interest & rights disputes	Number of grievances filed	122	95	165	90
		Percent of grievances resolved at or between Steps 1 & 2	43%	50%	68%	85%
		Number of grievances advanced to arbitration	28	25	12	8

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2011-12	Schedule 9
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Budget Unit **5970000 - Office of Labor Relations**
 Function **GENERAL**
 Activity **Personnel**
 Fund **001A - GENERAL**

Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Prior Yr Carryover	\$ 90,519	\$ 41,151	\$ 41,151	\$ 1,086	\$ 1,086
Intergovernmental Revenues	-	(768)	-	-	-
Miscellaneous Revenues	19	-	-	4,500	4,500
Residual Equity Transfer In	-	-	-	870	870
Total Revenue	\$ 90,538	\$ 40,383	\$ 41,151	\$ 6,456	\$ 6,456
Salaries & Benefits	\$ 554,952	\$ 613,802	\$ 615,098	\$ 612,020	\$ 612,020
Services & Supplies	226,920	284,922	303,430	263,098	263,098
Interfund Charges	-	1,241	1,241	-	-
Interfund Reimb	-	-	(4,500)	-	-
Intrafund Charges	179,952	166,603	166,153	155,324	155,324
Total Expenditures/Appropriations	\$ 961,824	\$ 1,066,568	\$ 1,081,422	\$ 1,030,442	\$ 1,030,442
Net Cost	\$ 871,286	\$ 1,026,185	\$ 1,040,271	\$ 1,023,986	\$ 1,023,986
Positions	4.0	4.0	4.0	4.0	4.0

2011-12 PROGRAM INFORMATION

BU: 5970000 Labor Relations

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: 001 Administration of labor agreements & effective management of County workforce

1,025,942	0	0	0	0	0	0	870	1,086	1,023,986	4.0	0
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Program Type: Mandated

Countywide Priority: 1 -- Flexible Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: IS -- Internal Support

Program Description: Assist departments in carrying out mission & delivery of services, promote the resolution of interest & rights disputes, and foster harmonious & cooperative labor relations between the County & Recognized Employee Organizations

Program No. and Title: 002 IHSS labor agreement

4,500	0	0	0	0	0	0	4,500	0	0	0.0	0
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Program Type: Mandated

Countywide Priority: 5 -- General Government

Strategic Objective: IS -- Internal Support

Program Description: Negotiate and administer an agreement that addresses IHSS Public Authority and provider needs.

FUNDED	1,030,442	0	0	0	0	0	5,370	1,086	1,023,986	4.0	0
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PENSION OBLIGATION BOND - INTEREST RATE STABILIZATION

9311000

Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	298,463	211,509	211,509	103,218	103,218
Total Financing	509,972	314,727	211,509	103,218	103,218
Net Cost	(211,509)	(103,218)	-	-	-

PROGRAM DESCRIPTION:

- The County of Sacramento Taxable Pension Funding Bonds Series 1995 were sold in June 1995 and closed in July 1995. The proceeds from the bond issue were utilized to pay the Unfunded Accrued Actuarial Liability owed by the County to the Sacramento County Employees' Retirement System as of July 5, 1995. Most of the bonds are fixed-interest rate bonds (\$404,060,207.55). Approximately one-quarter of the bonds (\$134,000,000) are variable-interest rate bonds. The variable-rate portions of the bonds were sold with an initial marketing term of three years; therefore, the rate for those bonds was fixed until Fiscal Year 1998-99.
- This budget unit provides for interest earnings on the Pension Obligation Bond-Debt Service Fund (Budget Unit 9313000). In the Pension Obligation Bond Trust Indenture, the County has covenanted to use the proceeds from interest earnings on the Debt Service Fund to purchase interest rate "cap" contracts on the variable-rate portion of the bonds, to make up the difference between the early set aside of funds in the Debt Service Fund and actual debt service, and/or to mitigate budgetary impact from high variable-rate interest rates by withdrawing funds from this fund and utilizing them for any lawful purpose of the County. At this time, it is expected that the interest rate earnings from the Debt Service Fund will accumulate in this fund. The County's exposure to higher interest rate risk could easily exceed the projected balance of this fund, but the balance of this fund would be available to offset the possibility of higher interest costs.

SUPPLEMENTAL INFORMATION:

The funding for this budget unit is provided through anticipated interest earnings on the Pension Obligation Bond-Debt Service Fund and available fund balance. For this fiscal year there are no estimated interest earnings due to a drawdown of fund balance in recent years to pay debt service interest costs, and fund balance is \$103,218. This funding will be placed in a Reserve for Interest Rate Mitigation in this fund, bringing the reserve fund balance to \$1,043,794.

PENSION OBLIGATION BOND - INTEREST RATE STABILIZATION 9311000

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2011-12				Schedule 15
9311000 - Pension Obligation Bond-Int Rate Stabilization 311A - PENSION BOND-INT RATE STABILIZATION					
Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Fund Balance	\$ 298,463	\$ 211,509	\$ 211,509	\$ 103,218	\$ 103,218
Revenue from Use Of Money & Property	211,509	103,218	-	-	-
Total Revenue	\$ 509,972	\$ 314,727	\$ 211,509	\$ 103,218	\$ 103,218
Reserve Provision	\$ 298,463	\$ 211,509	\$ 211,509	\$ 103,218	\$ 103,218
Total Financing Uses	\$ 298,463	\$ 211,509	\$ 211,509	\$ 103,218	\$ 103,218
Total Expenditures/Appropriations	\$ 298,463	\$ 211,509	\$ 211,509	\$ 103,218	\$ 103,218
Net Cost	\$ (211,509)	\$ (103,218)	-	-	-

2011-12 PROGRAM INFORMATION

BU: 9311000 Pension Obligation Bond-Interest Rate Stabilization

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: 001 POB Interest Rate Stabilization

103,218	0	0	0	0	0	0	0	103,218	0	0.0	0
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Program Type: Mandated

Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: FO -- Financial Obligation

Program Description: account for POB fund interest earnings

FUNDED

103,218	0	0	0	0	0	0	0	103,218	0	0.0	0
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Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	2,680,550	(1,974,081)	5,900,227	7,874,308	7,874,308
Total Financing	8,580,777	5,900,227	5,900,227	7,874,308	7,874,308
Net Cost	(5,900,227)	(7,874,308)	-	-	-

PROGRAM DESCRIPTION:

- This budget unit provides for the appropriations for the annual debt service and related financial services costs, including costs of issuance, for the County of Sacramento Taxable Pension Funding Bonds Series 1995. The bonds were sold in June 1995 and closed in July 1995. The proceeds from the bond issue were utilized to pay the Unfunded Accrued Actuarial Liability owed by the County to the Sacramento County Employees' Retirement System as of July 5, 1995. Most of the bonds are fixed-interest rate bonds (\$404,060,207.55). Approximately one-quarter of the bonds (\$134,000,000) are variable-interest rate bonds. The variable-rate portions of the bonds were sold with an initial marketing term of three years; therefore, the rate for those bonds was fixed until Fiscal Year 1998-99.
- On March 18, 1997, by Resolution Number 97-0253, the Board of Supervisors approved an amendment to the original Pension Obligation Bond Resolution which provided additional flexibility for the County to execute an interest rate swap. The swap transaction fixed the interest rate on the \$134.0 million variable rate Pension Obligation Bonds for a three-year period beginning July 1, 1998, and ending July 1, 2002 at 6.169 percent, below the first three years' level of 6.195 percent. The swap counterparty has opted to extend the swap through July 1, 2007. The interest swap agreement financing was executed and closed on March 18, 1997.
- Debt service on the bonds began on August 15, 1995, and the County is required to deposit the anticipated annual debt service into this fund by July 31 of each fiscal year.
- On June 17, 2003, by Resolution Number 2003-0768, the Board of Supervisors approved the restructuring of the 1995 Pension Obligation Bonds, Series B and C Variable Rate Bonds (\$134,000,000) to provide significant budgetary relief over the next three to seven years during which the County is expected to experience significant budgetary stress. The restructuring provided near-term budgetary relief in the form of a premium payment from the swap provider (\$8,072,500) but there was an overall net cost to the transaction due to the additional debt service added-on beginning in Fiscal Year 2011-12 and terminating on July 1, 2022. The restructuring swap transaction fixed interest rate is 5.935 percent.
- On October 22, 2008, by Resolution Number 2008-1025, the Board of Supervisors approved terminating the existing agreement with Lehman Brothers due to Lehman's bankruptcy filing and subsequent failure to perform under the terms of the agreement. The Board in the same action authorized the County to enter into a replacement swap transaction with Deutsche Bank. The replacement swap transaction fixed rate remains unchanged at 5.935 percent, and changes to 6.04 percent on July 1, 2009.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$80,412,672 consisting of \$10,945,966 for ongoing financial services costs (Letter of Credit fees, Trustee fees, rating agency fees, and possible increased variable interest costs), \$12,199,348 in principal payments and \$57,267,358 in interest payments. Financing is from payments from departments of \$72,538,364 and available fund balance of \$7,874,308.

SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2011-12				Schedule 15
9313000 - Pension Obligation Bond-Debt Service 313A - PENSION OBLIGATION BOND-DEBT SERVICE						
Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Fund Balance	\$ 5,151,382	\$ 5,900,227	\$ 5,900,227	\$ 7,874,308	\$ 7,874,308	
Miscellaneous Revenues	3,429,395	-	-	-	-	
Total Revenue	\$ 8,580,777	\$ 5,900,227	\$ 5,900,227	\$ 7,874,308	\$ 7,874,308	
Services & Supplies	\$ 975,085	\$ 3,104,822	\$ 7,593,727	\$ 10,945,966	\$ 10,945,966	
Other Charges	63,435,708	65,838,128	69,877,753	69,466,706	69,466,706	
Interfund Reimb	(61,730,243)	(70,917,031)	(71,571,253)	(72,538,364)	(72,538,364)	
Total Financing Uses	\$ 2,680,550	\$ (1,974,081)	\$ 5,900,227	\$ 7,874,308	\$ 7,874,308	
Total Expenditures/Appropriations	\$ 2,680,550	\$ (1,974,081)	\$ 5,900,227	\$ 7,874,308	\$ 7,874,308	
Net Cost	\$ (5,900,227)	\$ (7,874,308)	\$ -	\$ -	\$ -	

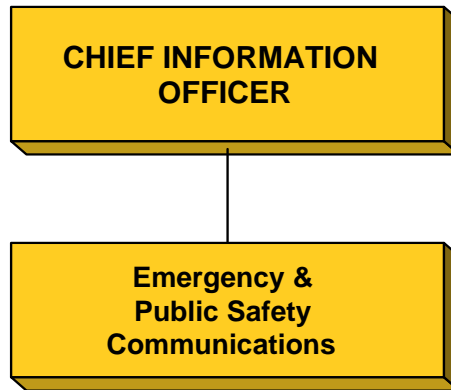
2011-12 PROGRAM INFORMATION

BU: 9313000 Pension Obligation Bond-Debt Service

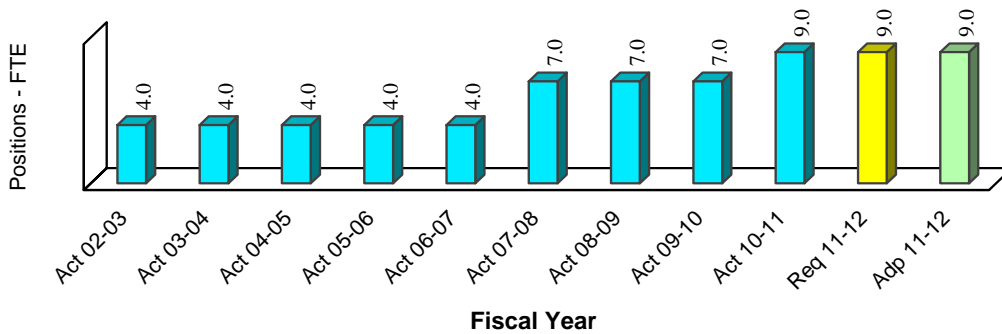
	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
<i>Program No. and Title:</i>	001 POB debt service											
	80,412,672	72,538,364	0	0	0	0	0	0	7,874,308	0	0.0	0
<i>Program Type:</i>	Mandated											
<i>Countywide Priority:</i>	0 -- Specific Mandated Countywide/Municipal or Financial Obligations											
<i>Strategic Objective:</i>	FO -- Financial Obligation											
<i>Program Description:</i>	payment of debt service											
FUNDED												
	80,412,672	72,538,364	0	0	0	0	0	0	7,874,308	0	0.0	0

Departmental Structure

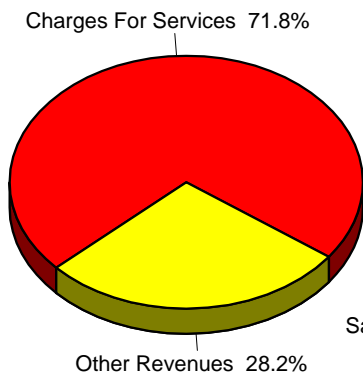
DAVID VILLANUEVA, Interim Chief Information Officer



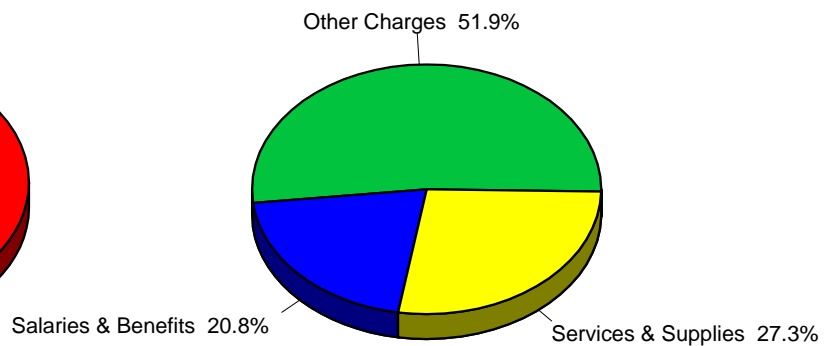
Staffing Trend



Financing Sources



Financing Uses



Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	3,820,316	4,499,830	4,692,410	5,412,059	5,412,059
Total Financing	5,206,153	5,258,704	4,692,410	5,412,059	5,412,059
Net Cost	(1,385,837)	(758,874)	-	-	-
Positions	7.0	9.0	9.0	9.0	9.0

PROGRAM DESCRIPTION:

- The Sacramento Regional Radio Communications System (SRRCS) operates and maintains two-way mobile communications for Sacramento County Departments, the cities of Sacramento, West Sacramento and Folsom, the Sacramento Regional Transit District, the Grant Joint Union High School District Police Department, Los Rios Community College District, and all fire districts. The majority of the communication activities on SRRCS involve emergency response and other public safety activities.
 - These activities include regional law enforcement and fire suppression, emergency medical response, hazardous material responses, coordination of mutual aid, and interoperability between all participating agencies.
- The Office of Communications and Information Technology (OCIT) is the lead agency in the maintenance of the system.
- The Radio and Electronics Division of OCIT provides management and administrative oversight, technical support, preventative and corrective maintenance of the system.
- All expenses incurred by the division in managing and maintaining the systems are fully reimbursed by the system participants.

SIGNIFICANT DEVELOPMENTS DURING 2010-11:

- Acquired two Communications on Wheels (COW) trailers. A COW can be towed to a location to provide interoperable communications between SRRCS agencies and non SRRCS agencies outside the coverage area of SRRCS.
- Completed the migration study to move from a SmartZone 4.1 system to an all digital P-25 system.
- Continued the re-banding of the SRRCS operating frequency range from 866-869 MHz to 851-854 MHz. This project began in 2005 and will be completed in 2011. Public Safety has been completed and infrastructure is scheduled to complete in early October 2011.
- Continued work on the radio site at the City of Sacramento's north corporation yard and tower relocation from Brighton Heights to North Area Corporation Yard (NACY).
- Completed microwave connections to Yolo and Bay Area counties from SRRCS.
- Obtained FCC licenses for California Highway Patrol low band repeater.
- Finished installing 18 new mutual aid repeaters for SRRCS; two powered by fuel cells.
- Filed a waiver for 700MHz frequency spectrum for regional mobile broadband.

SIGNIFICANT DEVELOPMENTS DURING 2010-11 (CONT.):

- Implemented a new asset management/work ticket application and completed a radio audit that corrected several billing errors resulting in significant savings for county departments and SRRCS members.

SIGNIFICANT CHANGES FOR 2011-12:

- Complete the re-banding of the SRRCS operating frequency range from 866-869 MHz to 851-854 MHz. This project began in 2005 and the expected completion is fall of 2011.
- Purchase site hardware for new radio sites in Rancho Cordova and Delta areas as part of COPS07 Grant.
- Add satellite communications to COWS.
- Complete Chevy Suburban communications build out.
- Kick off P25 Feasibility Study by Willdan Homeland Security
- Create five-county Delta Interoperability Group between Contra Costa, Sacramento, San Joaquin, Solano and Yolo Counties.
- Create Sacramento Tactical Interoperability Communications Plan (TICP).

SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Operation of Internal Service Fund Fiscal Year 2011-12				Schedule 10
		Fund Title 059A - REGIONAL RADIO Service Activity Communications System Budget Unit 7020000				
Operating Detail	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Operating Revenues						
Charges for Service	\$ 4,058,883	\$ 3,915,690	\$ 3,817,410	\$ 3,886,725	\$ 3,886,725	
Total Operating Revenues	\$ 4,058,883	\$ 3,915,690	\$ 3,817,410	\$ 3,886,725	\$ 3,886,725	
Operating Expenses						
Salaries/Benefits	\$ 540,568	\$ 991,451	\$ 1,112,499	\$ 1,125,316	\$ 1,125,316	
Services & Supplies	1,123,402	1,002,416	1,209,768	1,473,095	1,473,095	
Other Charges	595,658	300,861	321,563	9,448	9,448	
Depreciation	1,560,688	2,202,969	2,046,409	2,801,900	2,801,900	
Total Operating Expenses	\$ 3,820,316	\$ 4,497,697	\$ 4,690,239	\$ 5,409,759	\$ 5,409,759	
Operating Income (Loss)	\$ 238,567	\$ (582,007)	\$ (872,829)	\$ (1,523,034)	\$ (1,523,034)	
Non-Operating Revenues (Expenses)						
Other Financing	\$ -	\$ -	\$ -	\$ 10,163	\$ 10,163	
Other Revenues	1,056,809	1,302,698	700,000	1,411,125	1,411,125	
Gain/Sale/Property	-	968	-	-	-	
Interest Income	90,461	39,348	175,000	104,046	104,046	
Improvements	-	38	-	-	-	
Debt Retirement	-	(2,171)	(2,171)	(2,300)	(2,300)	
Total Non-Operating Revenues (Expenses)	\$ 1,147,270	\$ 1,340,881	\$ 872,829	\$ 1,523,034	\$ 1,523,034	
Income Before Capital Contributions and Transfers	\$ 1,385,837	\$ 758,874	\$ -	\$ -	\$ -	
Change In Net Assets	\$ 1,385,837	\$ 758,874	\$ -	\$ -	\$ -	
Net Assets - Beginning Balance	11,340,582	12,703,503	12,703,503	13,454,383	13,454,383	
Equity and Other Account Adjustments	(22,916)	(7,994)	-	-	-	
Net Assets - Ending Balance	\$ 12,703,503	\$ 13,454,383	\$ 12,703,503	\$ 13,454,383	\$ 13,454,383	
Positions	7.0	9.0	9.0	9.0	9.0	
<hr/>						
Revenues Tie To					SCH 1, COL 4	
Expenses Tie To					SCH 1, COL 6	

2011-12 PROGRAM INFORMATION

BU: 7020000 Regional Radio Communications System

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: **001** SRRCS 800 Mhz trunked radio backbone services

5,412,059	0	0	0	0	0	5,412,059	0	0	0	9.0	7
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Program Type: Self-Supporting

Countywide Priority: 2 -- Discretionary Law-Enforcement

Strategic Objective: PS1 -- Protect the community from criminal activity, abuse and violence

Program Description: SRRCS maintains a network of radio communications equipment that supports a regional partnership of local, state and federal government jurisdictions in our region with a two-way mobile radio system. This system is used by law enforcement, fire services, regional transit, and general public services.

FUNDED	5,412,059	0	0	0	0	5,412,059	0	0	0	9.0	7
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Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	79,279,859	69,491,488	82,466,344	61,487,909	61,487,909
Total Financing	79,726,522	74,884,840	82,466,344	61,487,909	61,487,909
Net Cost	(446,663)	(5,393,352)	-	-	-

PROGRAM DESCRIPTION:

- This budget unit comprises the Teeter Plan Debt Service Fund. The Teeter Plan of property tax apportionment (otherwise known as the Alternative Method of Tax Apportionment) was first implemented in Fiscal Year 1993-94 following the Board of Supervisors' formal adoption on June 29, 1993. Under the Teeter Plan, secured property taxes are distributed by the County to local taxing entities on an accrual basis. In addition, when the Teeter Plan was first implemented, local taxing entities received a one-time acceleration of prior years' delinquent secured property taxes from the County. The County is thereafter entitled to retain all penalties and interest charges on the delinquent secured property taxes.
- The first financing for the distribution of the "purchase" of the delinquencies in the County's redemption file as of June 30, 1993, was provided through a borrowing arrangement through the Treasurer's Pooled Fund administered by the Treasurer-Tax Collector. The terms of the note were approved by the Board of Supervisors on August 3, 1993. Subsequently, annual purchases of secured property tax delinquencies as of June 30th of each year were financed through the Treasurer's Pooled Fund in August of the same year. Following the purchase of the redemption file, actual collections from delinquent taxpayers are transferred into the debt service fund (when apportioned by the Auditor-Controller), for eventual transfer to the Treasurer's Pooled Fund according to the payment schedule set in each borrowing.
- Interest earned on the debt service reserve will reduce the net borrowing costs owed by the County to the Treasurer's Pooled Fund.
- As actual collections are received from the delinquent taxpayers, the principal amount of the borrowing is reduced, and interest collected from delinquent taxpayers is used to pay interest on each borrowing. Also, the net penalty/interest revenue remaining after debt service interest costs is transferred to the General Fund (Budget Unit 5705701) by the close of the final accounting period each year.
- A separate "Tax Losses Reserve Fund" has been established in the General Fund pursuant to Section 4703 of the Revenue and Taxation Code. That reserve is a statutory prerequisite of the Teeter Plan and has no relationship to the borrowing through the Treasurer's Pooled Fund. In the event that a shortfall exists following the forced sale of a delinquent parcel(s), the Tax Losses Reserve Fund would be utilized to fund the shortfall and provide full apportionment of the taxes due.

SUPPLEMENTAL INFORMATION:

The total Fiscal Year 2011-12 requirement for the Teeter Plan debt service is \$61,487,909, consisting of \$46,021,596 for principal and interest payments, and \$15,466,313 for transfer to the General Fund. Financing is from \$56,094,525 in anticipated collections from delinquent taxpayers, and \$5,393,384 from Fiscal Year 2010-11 year-end-unreserved fund balance. The debt service requirement includes a quarterly and annual payment which is payable on or about August 1st after close of each fiscal year. It is anticipated that a fund balance will be rolled forward each year to finance the August 1st payments.

FUND BALANCE CHANGES FOR 2010-11:

The significant increase in available fund balance of \$4,946,753 from the prior year is due to higher than anticipated delinquent tax collection at year end.

SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2011-12			Schedule 9	
		Budget Unit	5940000 - Teeter Plan			
		Function	DEBT SERVICE			
		Activity	Retirement of Long-Term Debt			
		Fund	016A - TEETER PLAN			
Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Fund Balance	\$ 9,075,654	\$ 446,631	\$ 446,631	\$ 5,393,384	\$ 5,393,384	
Revenue from Use Of Money & Property	1,975	3,423	-	-	-	
Miscellaneous Revenues	70,648,893	73,909,553	82,019,713	56,094,525	56,094,525	
Other Financing Sources	-	525,233	-	-	-	
Total Revenue	\$ 79,726,522	\$ 74,884,840	\$ 82,466,344	\$ 61,487,909	\$ 61,487,909	
Other Charges	\$ 58,656,913	\$ 51,995,553	\$ 64,970,409	\$ 46,021,596	\$ 46,021,596	
Interfund Charges	20,622,946	17,495,935	17,495,935	15,466,313	15,466,313	
Total Expenditures/Appropriations	\$ 79,279,859	\$ 69,491,488	\$ 82,466,344	\$ 61,487,909	\$ 61,487,909	
Net Cost	\$ (446,663)	\$ (5,393,352)	\$ -	\$ -	\$ -	

2011-12 PROGRAM INFORMATION

BU: 5940000 Teeter Plan

	Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
FUNDED												
<i>Program No. and Title:</i>	<u>001 Teeter Plan Debt Service</u>											
	61,487,909	0	0	0	0	0	0	56,094,525	5,393,384	0	0.0	0
<i>Program Type:</i>	Mandated											
<i>Countywide Priority:</i>	0 -- Specific Mandated Countywide/Municipal or Financial Obligations											
<i>Strategic Objective:</i>	IS -- Internal Support											
<i>Program Description:</i>	Delinquent property tax collection and debt service payments											
FUNDED	61,487,909	0	0	0	0	0	0	56,094,525	5,393,384	0	0.0	0

TOBACCO LITIGATION SETTLEMENT - CAPITAL PROJECTS

9284000

Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	22,158,585	4,860,701	26,531,209	21,700,861	21,700,861
Total Financing	48,689,794	26,561,562	26,531,209	21,700,861	21,700,861
Net Cost	(26,531,209)	(21,700,861)	-	-	-

PROGRAM DESCRIPTION:

- This budget unit provides for the appropriations for the uses of the proceeds of the 2001 and 2005 Tobacco Litigation Settlement Securitization Capital Projects.
- The 2001 Bonds were executed and closed on August 23, 2001, through a negotiated bid process. The proceeds from the bond issue are being used to finance the construction of a Juvenile Court facility (\$46.3 million), Primary Care Clinic facility (\$30.5 million), Refuse Fleet Clean Air Conversion (\$15.0 million), Senior Nutrition Services Kitchen Facility (\$2.0 million), Clinic Pharmacy Automation System (\$0.8 million), 911 Call Center (\$6.0 million), Carmichael/Rio Linda Branch Library (\$5.2 million) and any other authorized acquisitions, construction, and/or improvement projects to be substituted therefore (\$7.4 million).
- The 2005 Bonds were executed and closed on December 6, 2005, through a negotiated bid process. The proceeds from the bond issue are being used to finance the construction of a Juvenile Justice Center Juvenile Hall Expansion facility Phases II and III (\$40.0 million), Juvenile Justice Center Wing-A (Maintenance) (\$4.0 million), Bikeway Project Sunset Avenue/Main Avenue (\$1.024 million), Carmichael Library (\$2.8 million), Park Repairs (\$2.0 million), Pavement Repairs (\$1.3 million), Unincorporated Area Sidewalk/Gutter/Curbs Repairs (\$11.797 million), Main Jail Fire Alarm (\$0.304 million) and any other authorized acquisitions, construction, and/or improvement projects to be substituted thereafter.
- This budget unit was established for payment of all costs associated with these projects which include architectural/design costs, contractor payments, construction management costs, consultants, equipment and other miscellaneous construction costs required to complete the projects.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$21,700,861 consisting of capital project costs reimbursed to departments for approved projects. Financing is from available fund balance from Bond proceeds and interest earnings thereon.

SCHEDULE:

State Controller Schedule County Budget Act January 2010		County of Sacramento Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2011-12				Schedule 15
9284000 - Tobacco Litigation Settlement-Capital Projects 284A - TOBACCO LITIGATION SETTLEMENT-CAPITAL PROJECTS						
Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors	
1	2	3	4	5	6	
Fund Balance	\$ 48,628,568	\$ 26,531,209	\$ 26,531,209	\$ 21,700,861	\$ 21,700,861	
Revenue from Use Of Money & Property	61,226	30,353	-	-	-	
Total Revenue	\$ 48,689,794	\$ 26,561,562	\$ 26,531,209	\$ 21,700,861	\$ 21,700,861	
Other Charges	\$ 22,158,585	\$ 4,860,701	\$ 26,531,209	\$ 21,700,861	\$ 21,700,861	
Total Financing Uses	\$ 22,158,585	\$ 4,860,701	\$ 26,531,209	\$ 21,700,861	\$ 21,700,861	
Total Expenditures/Appropriations	\$ 22,158,585	\$ 4,860,701	\$ 26,531,209	\$ 21,700,861	\$ 21,700,861	
Net Cost	\$ (26,531,209)	\$ (21,700,861)	\$ -	\$ -	\$ -	

2011-12 PROGRAM INFORMATION

BU: 9284000 Tobacco Litigation Settlement-Capital Projects

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: **001 Tobacco Litigation Securitization**

21,700,861	0	0	0	0	0	0	0	21,700,861	0	0.0	0
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Program Type: Mandated

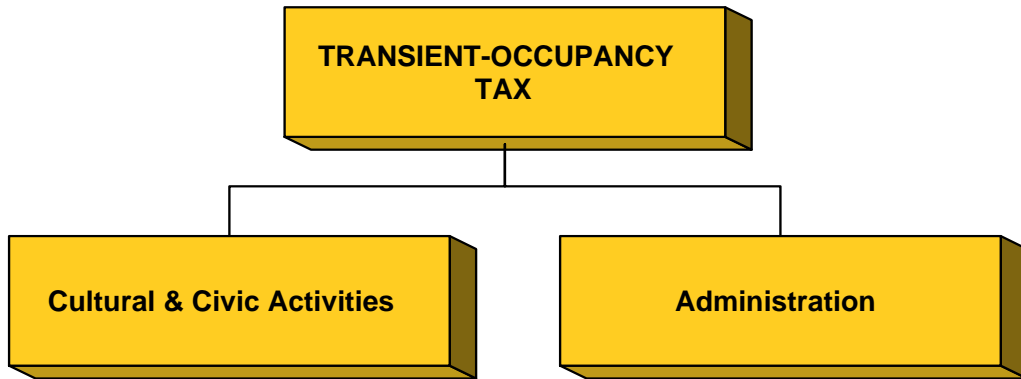
Countywide Priority: 0 -- Specific Mandated Countywide/Municipal or Financial Obligations

Strategic Objective: FO -- Financial Obligation

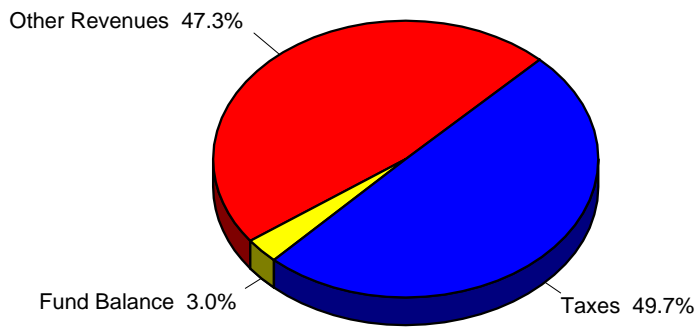
Program Description: capital project funding

FUNDED	21,700,861	0	0	0	0	0	0	21,700,861	0	0.0	0
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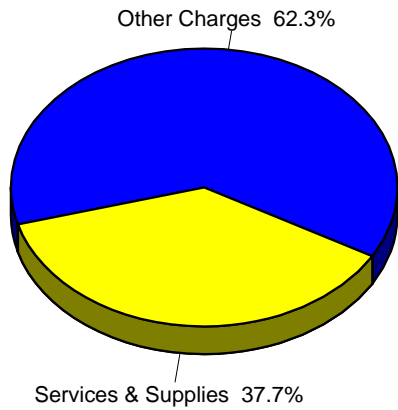
Departmental Structure



Financing Sources



Financing Uses



Summary					
Classification	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommend	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Total Requirements	2,166,841	8,147,025	9,864,741	6,954,821	6,954,821
Total Financing	6,241,554	8,301,596	9,864,741	6,954,821	6,954,821
Net Cost	(4,074,713)	(154,571)	-	-	-

PROGRAM DESCRIPTION:

- Sacramento County imposes a Transient-Occupancy Tax (TOT) in the amount of 12 percent of the rent charged at hotels, motels and similar structures for short-term lodging.
- The Board of Supervisors makes allocations from this budget for artistic, cultural, civic and other activities which enhance the image and quality of life of the community.

MISSION:

To provide funding for artistic, cultural, civic and other activities which enhance the image of the community and quality of life in Sacramento.

SIGNIFICANT DEVELOPMENTS DURING 2010-11:

- Appropriations for this fund totaled \$9,864,741. Budgeted revenues totaled \$9,864,741, which included \$4,336,067 in fund balance. Approximately \$4.2 million of the fund balance was the result of the General Fund transfer that did not occur in Fiscal Year 2009-10.
- Funding included pass-through budgeting of \$350,000 in costs and revenues associated with the City of Sacramento contribution to Cultural Arts Awards.
- Funding included pass-through budgeting of \$23,423 in costs and revenues associated with the City of Sacramento contribution to the Operating Grant Program.
- Transient Occupancy Tax collections totaled \$3,483,409.
- The transfer to the County General Fund totaled \$6,609,882. This transfer was comprised of both the Fiscal Year 2009-10 and Fiscal Year 2010-11 transfers in the amounts of \$4,166,709 and \$2,443,173, respectively.
- Allocations to the Board of Supervisors Neighborhood Programs for Fiscal Year 2010-11 totaled \$91,301. \$54,780 of this amount supported Sacramento Sports Commission, Sheriff's Department and General fund activities.
- Allocations for Sports, Tourism, Arts, and Quality of Life activities for Fiscal Year 2010-11 totaled \$570,328.
- Allocations for Sacramento Metropolitan Arts Commission (SMAC) activities for Fiscal Year 2010-11 totaled \$525,000, which included the \$350,000 contribution from the City of Sacramento for Cultural Arts Awards.
- Allocations for the City of Sacramento funded Operating Grant Program for Fiscal Year 2010-11 totaled \$23,423.

SIGNIFICANT CHANGES FOR 2011-12:

- Appropriations for this fund total \$6,954,821. Budgeted revenues total \$6,954,821, which include \$208,205 in fund balance.
- Funding includes a required pass-through budgeting of \$2,902,442 in costs and revenues associated with bond financing for Raley Field and Sacramento Regional Arts Facilities.
- Funding includes pass-through budgeting of \$350,000 in costs and revenues associated with the City of Sacramento contribution to Cultural Arts Awards.
- Funding includes pass-through budgeting of \$23,423 in costs and revenues associated with the City of Sacramento contribution to the Operating Grant Program.
- Budgeted Transient Occupancy Tax collections total \$3,460,000.
- The budgeted transfer to the County General Fund totals \$2,421,707.
- No new allocations were made to the Board of Supervisors Neighborhood Programs.
- New allocations for Sports, Tourism, Arts, and Quality of Life activities total \$553,439.
- New allocations for Sacramento Metropolitan Arts Commission activities total \$548,424, which include contributions from the City of Sacramento of \$350,000 for Cultural Arts Awards and \$23,423 for the Operating Grant Program.

FUND BALANCE CHANGES FOR 2010-11:

Fund Balance decreased from Fiscal Year 2010-11 to Fiscal Year 2011-12 by \$4,127,862. This decrease is primarily due to the timing of the \$4,166,709 transfer for Fiscal Year 2009-10 to the General Fund made during Fiscal Year 2010-11.

SCHEDULE:

State Controller Schedule County Budget Act January 2010	County of Sacramento Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2011-12	Schedule 9
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Budget Unit **4060000 - Transient-Occupancy Tax**
 Function **RECREATION & CULTURAL SERVICES**
 Activity **Cultural Services**
 Fund **015A - TRANSIENT OCCUPANCY**

Detail by Revenue Category and Expenditure Object	2009-10 Actual	2010-11 Actual	2010-11 Adopted	2011-12 Recommended	2011-12 Adopted by the Board of Supervisors
1	2	3	4	5	6
Fund Balance	\$ 142,920	\$ 4,336,067	\$ 4,336,067	\$ 208,205	\$ 208,205
Reserve Release	1,250,000	-	-	-	-
Taxes	4,467,284	3,483,409	2,258,401	3,460,000	3,460,000
Revenue from Use Of Money & Property	29,100	12,938	-	10,000	10,000
Miscellaneous Revenues	352,250	469,182	353,000	374,174	374,174
Other Financing Sources	-	-	2,917,273	2,902,442	2,902,442
Total Revenue	\$ 6,241,554	\$ 8,301,596	\$ 9,864,741	\$ 6,954,821	\$ 6,954,821
Reserve Provision	\$ 3,154	\$ -	\$ -	\$ -	\$ -
Services & Supplies	-	107,500	75,000	110,000	110,000
Other Charges	1,966,187	2,593,830	4,311,546	4,333,114	4,333,114
Interfund Charges	197,500	5,445,695	5,478,195	2,511,707	2,511,707
Total Expenditures/Appropriations	\$ 2,166,841	\$ 8,147,025	\$ 9,864,741	\$ 6,954,821	\$ 6,954,821
Net Cost	\$ (4,074,713)	\$ (154,571)	\$ -	\$ -	\$ -

2011-12 PROGRAM INFORMATION

BU: 4060000 Transient-Occupancy Tax

Appropriations	Reimbursements	Federal Revenues	State Revenues	Realignment	Pro 172	Fees	Other Revenues	Carryover	Net Cost	Positions	Vehicles
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FUNDED

Program No. and Title: **001 Transient-Occupancy Tax**

6,954,821	0	0	0	0	0	0	6,746,616	208,205	0	0.0	0
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Program Type: Discretionary

Countywide Priority: 4 -- Sustainable and Livable Communities

Strategic Objective: C1 -- Develop and sustain livable and attractive neighborhoods and communities

Program Description: Sacramento County imposes a Transient-Occupancy Tax (TOT) in the amount of 12.0 percent of the rent charged at hotels, motels, and similar structures for short-term lodging. The Board of Supervisors makes allocations from this budget for artistic, cultural, civic, and other activities which enhance the image and quality of life of the community.

FUNDED	6,954,821	0	0	0	0	0	6,746,616	208,205	0	0.0	0
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