

GENERAL GOVERNMENT/ADMINISTRATION

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SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 1990 Fixed Asset Debt Service 9278000		FUND: 1990 FIXED ASSET DEBT SERVICE 278A	
SCHEDULE 16C BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10					
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Services & Supplies	251,552	237,592	311,000	311,000	311,000
Other Charges	6,670,767	6,733,379	8,021,250	8,269,805	8,269,805
Interfund Reimb	-6,922,319	-6,970,970	-8,332,250	-8,580,805	-8,580,805
Total Finance Uses	0	1	0	0	0
Means of Financing					
Total Financing	0	0	0	0	0

PROGRAM DESCRIPTION:

- This budget unit provides for debt service requirements for payment of principal, and interest, and other related costs to the 1990 Certificates of Participation (COP's) borrowing (\$105,750,000) which establish the Fixed Asset (Acquisition) Revolving Fund (see Budget Unit 9277000).
- On October 8, 2002, by Resolution Number 2002-1289, the Board of Supervisors approved a resolution delegating authority to the Director of Finance to execute interest-rate swap on the 1990 Certificates of Participation. The swap transaction fixed the interest rate at 4.534 percent on the balance of \$89.5 million variable rate COP's, and will avoid future exposure to high interest rates (as high as twelve percent). The swap also generated an \$11.3 million one-time financing source for the General Fund. The swap counterparty may terminate the agreement anytime between January 1, 2007 through January 1, 2020. The interest swap agreement was executed and closed on October 9, 2002.
- The 1990 COP's were secured by the leasehold interest on the County's Administration Complex (700 H Street and 827 7th Street) and Superior Court courthouse. In April 2003, the County became aware of the desire of the State of California to take control of the Courthouse as part of Trial Court Funding legislation (Senate Bill 1732) passed during 2002. To facilitate this desired transfer, on April 15, 2003, by Resolution 2003-0378, the Board of Supervisors approved the recommendation of utilizing the equity in the Main Jail to provide leasehold security for the 1990 COP's. The 1990 COP's letter of credit bank, swap counterparty and Trustee all agreed to the substitution of security.

1997 PUBLIC BUILDING FACILITIES - CONSTRUCTION 9309000

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 1997-Public Bldg Facilites-Construction 9309000		FUND: 1997-PUBLIC FACILITIES-CONSTRUCTION 309A	
SCHEDULE 16C BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10					
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Other Charges	990,043	1,413,874	2,937,691	1,688,733	1,688,733
Total Finance Uses	990,043	1,413,874	2,937,691	1,688,733	1,688,733
Means of Financing					
Fund Balance	3,606,195	2,937,691	2,937,691	1,688,733	1,688,733
Use Of Money/Prop	321,538	164,916	0	0	0
Total Financing	3,927,733	3,102,607	2,937,691	1,688,733	1,688,733

PROGRAM DESCRIPTION:

This budget unit provides for the appropriations for the uses of the proceeds of the County of Sacramento 1997 Public Building Facilities Project Certificates of Participation. The bonds were sold in January 1997. The proceeds from the bond issue are used to finance construction of the 448-bed dormitory-style jail at the Rio Cosumnes Correctional Center; purchase of the Bank of America building and associated tenant improvements; and any other authorized acquisitions, construction, and/or improvement projects to be substituted. This budget unit was established for payment of all costs associated with these projects, which included architectural/design costs, contractor payments, construction management costs, consultants, equipment and other miscellaneous construction costs required to complete the projects.

1997 PUBLIC BUILDING FACILITIES - DEBT SERVICE

3080000

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 1997-Public Facilities Debt Service 3080000		FUND: 1997-PUBLIC FACILITIES DEBT SERVICE 308A	
SCHEDULE 16C BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10					
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Services & Supplies	7,216	31,775	242,072	505,979	505,979
Other Charges	3,020,733	3,029,483	3,029,484	3,018,463	3,018,463
Interfund Charges	1,350,000	1,340,550	1,340,550	0	0
Interfund Reimb	-2,793,733	-3,039,483	-3,039,483	-3,048,464	-3,048,464
Total Finance Uses	1,584,216	1,362,325	1,572,623	475,978	475,978
Means of Financing					
Fund Balance	4,021,197	339,726	339,726	475,978	475,978
Use Of Money/Prop	150,250	1,498,577	1,232,897	0	0
Total Financing	4,171,447	1,838,303	1,572,623	475,978	475,978

PROGRAM DESCRIPTION:

- This budget unit provides for the appropriations for the annual lease payments and the Debt Service Reserve Fund for the unrefunded portion (Carol Miller Justice Center facility) of the County of Sacramento 1997 Certificates of Participation (COPs) Public Building Facilities Project.
- On December 10, 1996, the Board of Supervisors approved a financing plan for the 1997 COPs Public Building Facilities Projects, which included the following projects:
 - Construction of the 448-bed dormitory-style jail at the Rio Cosumnes Correctional Center.
 - Purchase of the Bank of America building and associated tenant improvements.
 - Refunding of the 1988 CSAC II and 1990 Public Facilities Project COPs (Carol Miller Justice Center facility).
- The financing (\$58,020,000) was executed and closed on January 28, 1997. At the time of sale, \$5,214,116 was deposited as a reserve with Debt Service Fund. The terms of the agreement authorizing the sale of securities require that this reserve be retained to be used as the final annual lease payment. The debt service payments began on August 1, 1997.
- On March 7, 2006, the Board approved the 2006 COPs (Public Facilities Projects) financing to partially refund and defease approximately \$15,000,000 of the 1997 Public Facilities COPs in order to release the Bank of America Facility as security for those bonds. Since the Carol Miller Justice Center facility portion of the 1997 COPs was already refunded, it could not be part of the 2006 COP transaction.

1997 REFUNDING PUBLIC FACILITY - DEBT SERVICE 9288000

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)	UNIT: 1997-Refunding Public Facilities Debt Service 9288000	FUND: 1997-PUBLIC FACILITIES DEBT SERVICE 288A			
SCHEDULE 16C BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10					
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Services & Supplies	2,561,838	2,866,483	2,871,393	15,000	15,000
Other Charges	6,314,630	6,315,938	6,316,235	6,317,631	6,317,631
Interfund Charges	1,887,743	1,887,743	1,887,743	0	0
Interfund Reimb	-6,147,056	-6,326,235	-6,326,235	-6,337,631	-6,337,631
Total Finance Uses	4,617,155	4,743,929	4,749,136	-5,000	-5,000
Means of Financing					
Fund Balance	8,536,661	4,749,136	4,749,136	-15,735	-15,735
Use Of Money/Prop	829,334	-20,942	0	10,735	10,735
Other Revenues	297	0	0	0	0
Total Financing	9,366,292	4,728,194	4,749,136	-5,000	-5,000

PROGRAM DESCRIPTION:

- This budget unit reflects the debt service requirement for payment of principal, interest, and various other costs related to the 1997 Public Facilities Project Certificates of Participation for the construction of the Coroner/Crime Lab and Data Center (the 1994 Certificates).
- On December 2, 1997, the Board of Supervisors approved the refinancing of the County of Sacramento 1997 Public Facilities Project Certificates of Participation (Coroner/Crime Lab and Data Center). The refunding (\$88,360,000) was executed and closed on January 1, 1998.
- The refunding issue was structured as a crossover refunding which reduced the annual debt service payment by \$575,000 annually. With this structure, the 1997 Refunding Certificates of Participation remained self-supporting to the call date of the 1994 Certificates (October 1, 2004). Through October 1, 2004, the County continued to pay debt service on the outstanding 1994 Certificates.
- On October 1, 2004, (the "crossover" date), the escrow supporting the refunding bonds was released and the proceeds were used to redeem the outstanding 1994 Certificates. After October 1, 2004, the 1994 Certificates were no longer outstanding, and the County began paying debt service on the Refunding Certificates.

2003 PUBLIC FACILITY PROJECTS - DEBT SERVICE

9298000

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 2003 Public Facilities Projects-Debt Service 9298000 FUND: 2003 PUBLIC FACILITES PROJ-DEBT SVC 298A			
SCHEDULE 16C BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10					
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Services & Supplies	5,639	98,902	104,158	26,870	26,870
Other Charges	955,628	962,522	962,608	958,308	958,308
Interfund Charges	225,000	225,000	225,000	0	0
Interfund Reimb	-960,720	-972,608	-972,608	-978,308	-978,308
Total Finance Uses	225,547	313,816	319,158	6,870	6,870
Means of Financing					
Fund Balance	448,668	319,158	319,158	6,870	6,870
Use Of Money/Prop	96,037	1,528	0	0	0
Total Financing	544,705	320,686	319,158	6,870	6,870

PROGRAM DESCRIPTION:

- This budget unit provides for the appropriations for the annual lease payments and the Debt Service Reserve Fund for the County of Sacramento 2003 Public Facilities Projects Certificates of Participation. On April 15, 2003, the Board of Supervisors approved a financing plan for the County of Sacramento 2003 Public Facilities Projects Certificates of Participation to finance various capital projects.
- The financing (\$15,000,000) was executed on May 7, 2003. At the time of sale, \$3,665,930 is to be deposited as a reserve within this Debt Service Fund. The terms of the agreement authorizing the sale of securities require that this reserve be retained to be used as the final annual lease payment.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 2004 Pension Obligation Bonds-Debt Service 9282000		FUND: 2004 PENSION OBLIGATION BOND-DEBT 282A	
SCHEDULE 16C BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10					
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Services & Supplies	360,263,479	160,482	1,670,449	51,285,087	51,285,087
Other Charges	25,973,652	26,095,434	26,459,700	29,436,476	29,436,476
Interfund Reimb	-21,706,644	-23,147,795	-23,147,795	-28,777,921	-28,777,921
Total Finance Uses	364,530,487	3,108,121	4,982,354	51,943,642	51,943,642
Means of Financing					
Fund Balance	2,914,733	4,982,354	4,982,354	2,519,602	2,519,602
Use Of Money/Prop	502,194	309,408	0	0	0
Other Financing	359,577,292	335,960	0	49,424,040	49,424,040
Total Financing	362,994,219	5,627,722	4,982,354	51,943,642	51,943,642

PROGRAM DESCRIPTION:

- This budget unit provides for the appropriations for the annual debt service and related financial services costs, including costs of issuance, for the County of Sacramento Taxable Pension Funding Bonds Series 2004 approved by the Board of Supervisors on June 15, 2004, by Resolution Number 2004-0784. The bonds were sold in June 2004 and closed in July 2004. The proceeds from the bond issue were utilized to pay a portion of the estimated Unfunded Accrued Actuarial Liability (UAAL) as of July 1, 2004, owed by the County to the Sacramento County Employees' Retirement System (SCERS) as of July 1, 2004. The UAAL was incurred as a result of labor agreements, which provided for enhanced retirement benefits for County employees, and negative investment returns by the system during Fiscal Year 2002-03. The bonds were issued as Convertible Auction Rate Securities (CARS), Series 2004C-1 (\$324,582,426.50), 2004C-2 (\$39,147,165.75) and 2004C-3 (\$62,401,528). CARS are a structure that combines the debt service deferral feature of Capital Appreciation Bonds (CABS) with Auction Rate Securities. The CARS pay no debt service until 2006, when they incrementally convert to conventional Auction Rate Securities. At each conversion date (July 10, 2006, 2009 and 2014) the County has the ability to call and pay down any amount of the CARS. The County also has the ability to direct the remarketing agents to sell the converted CARS in any one of several interest rate modes.

PROGRAM DESCRIPTION (CONT.):

- In March 2008, the 2004 C-1 Series was refunded as Floating Rate Notes, and are no longer structured as Auction Rate Securities. The new structure brings a level of certainty to interest payments for these Bonds that are no longer available in the Auction Rate Securities market.
- In June 2009, the 2004C-2 Series was refunded as Floating Rate Notes, purchased by Bank of America as a private placement bond, and are no longer structured as Auction Rate Securities.
- Due to Auction Rate Securities no longer a market product in demand, the 2004C-3 Series will either be restructured or refunded before their conversion dates of July 10, 2014.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 2006 Public Facilities Projects-Construction 9305305		FUND: 2006 PUBLIC FACILITIES PROJ-CONST 305A	
SCHEDULE 16C BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10					
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Services & Supplies	0	0	403,789	0	0
Other Charges	1,392,101	629,567	221,189	0	0
Total Finance Uses	1,392,101	629,567	624,978	0	0
Means of Financing					
Fund Balance	2,036,627	624,978	624,978	0	0
Use Of Money/Prop	-19,548	4,588	0	0	0
Total Financing	2,017,079	629,566	624,978	0	0

PROGRAM DESCRIPTION:

This budget unit provides for the appropriations for the uses of the proceeds of the County of Sacramento 2006 Certificates of Participation (COPs) Public Facilities Projects. The bonds were sold on May 11, 2006. The proceeds from the bond issue will be used to finance construction of the Fleet Maintenance Facility (\$14,525,000), purchase of the Voter Registration and Elections/Sheriff Station House Facility (\$10,980,000) and a partial refunding (\$15,000,000) of the 1997 COPs (Purchase of Bank of America facility and construction of a 448-Bed Dormitory Jail facility at Rio Cosumnes Correctional Center) in order to release the Bank of America facility as security for that financing. This budget unit is established for payment of all costs associated with these projects, which included architectural/design costs, contractor payments, construction management costs, consultants, equipment and other miscellaneous construction costs required to complete the projects. Construction was completed in Fiscal Year 2008-09.

FOR INFORMATION ONLY

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 2006 Public Facilities Projects-Debt Service 9306306 FUND: 2006 PUBLIC FACILITIES PROJ-DEBT SVC 306A			
SCHEDULE 16C BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10					
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Services & Supplies	8,322	23,796	1,441,422	3,623,577	3,623,577
Other Charges	3,121,494	3,119,001	3,119,298	3,123,898	3,123,898
Interfund Reimb	-3,105,724	-3,129,298	-3,129,298	-3,143,898	-3,143,898
Total Finance Uses	24,092	13,499	1,431,422	3,603,577	3,603,577
Means of Financing					
Fund Balance	1,085,367	1,431,422	1,431,422	3,603,577	3,603,577
Use Of Money/Prop	370,147	2,185,654	0	0	0
Total Financing	1,455,514	3,617,076	1,431,422	3,603,577	3,603,577

PROGRAM DESCRIPTION:

This budget unit reflects the debt service requirement for payment of principal, interest, and various other costs related to the 2006 Public Facilities Project Certificates of Participation (COPs). The bonds were sold on May 11, 2006. The proceeds from the bond issue were used to finance construction of the Fleet Maintenance Facility (\$14,525,000), purchase of the Voter Registration and Elections/Sheriff Station House Facility (\$10,980,000) and a partial refunding (\$15,000,000) of the 1997 COPs (Purchase of Bank of America facility and construction of a 448-Bed Dormitory Jail facility at Rio Cosumnes Correctional Center) in order to release the Bank of America facility as security for that financing.

2007 PUBLIC FACILITIES PROJECTS-CONSTRUCTION

9303303

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 2007 Public Facilities Projects-Construction 9303303		FUND: 2007 PUBLIC FACILITIES PROJ-CONST 303A	
SCHEDULE 16C BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10					
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Services & Supplies	0	0	1,293,398	3,251,223	3,251,223
Other Charges	19,484,092	15,287,114	20,785,908	4,318,823	4,318,823
Interfund Reimb	-40,270,000	0	0	0	0
Total Finance Uses	-20,785,908	15,287,114	22,079,306	7,570,046	7,570,046
Means of Financing					
Fund Balance	0	22,079,306	22,079,306	7,570,046	7,570,046
Use Of Money/Prop	1,293,398	774,994	0	0	0
Other Revenues	0	2,859	0	0	0
Total Financing	1,293,398	22,857,159	22,079,306	7,570,046	7,570,046

PROGRAM DESCRIPTION:

This budget unit provides for the appropriations for the uses of the proceeds of the County of Sacramento 2007 Certificates of Participation (COPs) Animal Care Facility/Youth Detention Facilities-120 Bed Expansion projects. The bonds were sold on August 16, 2007. The proceeds from the bond issue will be used to finance construction of a new Animal Care Facility (\$21,800,000) and a 120 bed expansion for the Youth Detention Facility (\$18,470,000). This budget unit is established for payment of all costs associated with these projects, which include architectural/design costs, contractor payments, construction management costs, consultants, equipment and other miscellaneous construction costs required to complete the projects.

2007 PUBLIC FACILITIES PROJECTS - DEBT SERVICE 9304304

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)	UNIT: 2007 Public Facilities Projects-Debt Service 9304304	FUND: 2007 PUBLIC FACILITIES PROJ-DEBT SVC 304A			
SCHEDULE 16C BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10					
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Services & Supplies	815,627	20,484	220,218	1,093,525	1,093,525
Other Charges	1,407,445	2,251,913	2,202,284	3,001,613	3,001,613
Interfund Charges	40,270,000	0	0	0	0
Interfund Reimb	0	-10,000	-10,000	-3,021,613	-3,021,613
Total Finance Uses	42,493,072	2,262,397	2,412,502	1,073,525	1,073,525
Reserve Provision	0	3,005,413	3,005,413	0	0
Total Requirements	42,493,072	5,267,810	5,417,915	1,073,525	1,073,525
Means of Financing					
Fund Balance	0	5,417,915	5,417,915	1,073,525	1,073,525
Use Of Money/Prop	211,229	923,420	0	0	0
Other Financing	47,699,758	0	0	0	0
Total Financing	47,910,987	6,341,335	5,417,915	1,073,525	1,073,525

PROGRAM DESCRIPTION:

This budget unit reflects the debt service requirement for payment of principal, interest and various other costs related to the County of Sacramento 2007 Certificates of Participation (COPs) Animal Care Facility/Youth Detention Facilities, 120-bed expansion projects. The bonds were sold on August 16, 2007. The proceeds from the bond issue will be used to finance construction of a new Animal Care Facility (\$21,800,000) and a 120-bed expansion for the Youth Detention Facility (\$18,470,000).

AIRPORT ENTERPRISE/CAPITAL OUTLAY

3400000/3480000

SCHEDULE:

COUNTY OF SACRAMENTO
STATE OF CALIFORNIA
COUNTY BUDGET ACT (1985)

FUND: Airport Enterprise (041) (042) (043) (044) (045)
ACTIVITY: Airport Operations 3400
and Capital Outlay 3480

SCHEDULE 11 - OPERATIONS OF
PUBLIC SERVICE ENTERPRISE FUND
FISCAL YEAR: 2009-10

Financing Uses Classification	Actual 2007-08	Actuals 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
OPERATING REVENUES					
Charges For Services	119,239,783	118,556,873	131,736,726	147,269,311	147,269,311
Total Operating Revenues	119,239,783	118,556,873	131,736,726	147,269,311	147,269,311
OPERATING EXPENSES					
Salaries/Benefits	32,042,826	33,475,970	35,866,592	36,582,343	36,582,343
Services & Supplies	53,783,792	48,435,455	70,706,205	57,181,313	57,181,313
Depreciation/Amortization	23,964,975	26,281,832	24,503,878	26,544,776	26,544,776
Other Charges	1,782,248	1,901,624	1,839,576	1,835,700	1,835,700
Cost of Goods Sold	697,160	468,617	800,000	600,000	600,000
Total Operating Expenses	112,271,001	110,563,498	133,716,251	122,744,132	122,744,132
Net Operating Income (Loss)	6,968,782	7,993,375	-1,979,525	24,525,179	24,525,179
NONOPERATING REVENUES (EXPENSES)					
Interest Income	10,821,971	13,649,551	3,988,530	3,473,450	3,473,450
Interest Expense	-16,198,053	-34,322,143	-11,397,005	-58,000,000	-58,000,000
Intergovernmental Revenue	13,232,699	8,128,492	8,068,345	4,818,032	4,818,032
Passenger Facility Charges Revenue	19,489,153	15,238,166	23,000,000	20,700,000	20,700,000
Total Nonoperating Revenues (Income)	27,345,770	2,694,066	23,659,870	-29,008,518	-29,008,518
NET INCOME (LOSS)	34,314,552	10,687,441	21,680,345	-4,483,339	-4,483,339
Positions	406.0	406.0	414.0	411.0	411.0
Memo Only:					
Land	0	0	200,000	0	0
Improvements	64,203,352	211,571,557	1,018,756,453	579,308,730	579,308,730
Equipment	3,469,547	3,692,041	2,721,000	625,000	625,000
TOTAL CAPITAL	67,672,899	215,263,598	1,021,677,453	579,933,730	579,933,730

COUNTY OF SACRAMENTO
 STATE OF CALIFORNIA
 COUNTY BUDGET ACT (1985)

FUND: Airport Enterprise (041) (042) (043) (044) (045)

ACTIVITY: Airport Operations 3400
 and Capital Outlay 3480

SCHEDULE 11 - OPERATIONS OF
 PUBLIC SERVICE ENTERPRISE FUND
 FISCAL YEAR: 2009-10

Financing Uses Classification	Actual 2007-08	Actuals 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
RESERVES AT YEAR-END					
Renewal and Replacement Reserve	1,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Imprest Cash	2,250	2,250	2,250	2,250	2,250
Capitalized Interest Fund	54,833,331	36,901,852		34,232,537	34,232,537
Maintenance/Operations Reserve	19,125,670	39,000,000	24,179,400	30,804,321	30,804,321
Total Reserves	74,961,251	77,904,102	26,181,650	67,039,108	67,039,108
SOURCES OF WORKING CAPITAL					
Net Income	34,314,552	10,687,441	21,680,345	-4,483,339	-4,483,339
Transfer from Capital Interest Fund		11,211,932		29,043,006	29,043,006
Depreciation	23,964,975	26,281,832	24,503,878	26,544,776	26,544,776
Bond Issuance Proceeds	546,320,041	0	915,000,000	700,000,000	700,000,000
Contributions - Fed Aid		1,522,943		3,896,521	3,896,521
State Construction Grants		0		921,511	921,511
Interim Construction Loan					
Total Sources	604,599,568	49,704,148	981,184,223	755,922,475	755,922,475
USES OF WORKING CAPITAL					
Bond Principal Payment	8,130,000	10,710,000	10,000,000	12,035,000	12,035,000
Acquisition of Fixed Assets	67,672,899	215,263,598	1,021,677,453	579,933,730	579,933,730
Payment of Long Term Debt	241,560,000	0	0	0	0
SAFCA Payment	0	0	0	0	0
Bond Issuance Costs	20,061,380	0	104,000,000	100,000,000	100,000,000
Total Uses	337,424,279	225,973,598	1,135,677,453	691,968,730	691,968,730
Increase (Decrease) in Working Capital	267,175,289	-176,269,450	-174,493,230	63,953,745	63,953,745
Beginning Working Capital	505,087,588	772,262,877	529,020,061	595,993,427	595,993,427
Ending Working Capital	772,262,877	595,993,427	354,526,831	659,947,172	659,947,172

COUNTY OF SACRAMENTO
 STATE OF CALIFORNIA
 COUNTY BUDGET ACT (1985)

FUND: Airport Enterprise (041) (042) (043) (044) (045)

ACTIVITY: Airport Operations 3400
 and Capital Outlay 3480

SCHEDULE 11 - OPERATIONS OF
 PUBLIC SERVICE ENTERPRISE FUND
 FISCAL YEAR: 2009-10

Financing Uses Classification	Actual 2007-08	Actuals 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
WORK LOAD AND STATISTICAL DATA					
Enplaned Passengers	5,413,435	4,603,182	5,521,704	4,660,000	4,660,000
Deplaned Passengers	5,413,955	4,605,605	5,522,234	4,670,000	4,670,000
Total Passengers	10,827,390	9,208,787	11,043,938	9,330,000	9,330,000
Air Mail	2,971,404	4,014,090	3,030,832	4,094,372	4,970,963
Air Freight	178,934,349	150,085,052	182,513,036	153,086,753	141,793,105
Total-All Cargo (Pounds)	181,905,753	154,099,142	185,543,868	157,181,125	146,764,068
Air Carrier Operations	118,332	98,278	120,699	96,000	96,000
Commuter Operations-International	30,131	18,089	30,734	20,000	20,000
General Aviation Operations				0	0
International	24,439	21,662	24,928	20,000	20,000
General Aviation Operations-				0	0
Executive	95,887	93,798	97,805	101,000	101,000
Military Operations-International	1,382	2,150	1,410	1,900	1,900
Military Operations-Executive	391	237	399	400	400
Total Operations	270,562	234,214	275,975	239,300	239,300
Aircraft Hangared	160	160	160	160	160
Aircraft Tied Down	100	100	100	100	100
Total-Based Aircraft	260	260	260	260	260
Fuel Contract Deliveries	0	0	0	0	0
Fuel Retail Sales-International	0	0	0	0	0
Total-Fuel Sales	143,419	0	0	0	0
County Employment (Including Other County Depts.)	506	498	505	498	498
Other Government Agencies	200	200	200	200	200
Airline	623	623	623	623	623
Airport Concessionaires	1,333	1,333	1,333	1,333	1,333
Other-Airport Tenants	262	262	262	262	262
Total Employment	2,923	2,916	2,923	2,916	2,916

AIRPORT ENTERPRISE/CAPITAL OUTLAY

3400000/3480000

PROJECT LIST:

COUNTY OF SACRAMENTO
 STATE OF CALIFORNIA
 COUNTY BUDGET ACT (1985)

FUND: Airport Enterprise (041) (042) (043) (044) (045)
 ACTIVITY: Airport Operations 3400
 and Capital Outlay 3480

SCHEDULE 11 - OPERATIONS OF
 PUBLIC SERVICE ENTERPRISE FUND
 FISCAL YEAR: 2009-2010

Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Land	0	0	200,000	0	0
Equipment	3,469,547	3,692,041	2,721,000	625,000	625,000
AFS costs for contract services	0	0	10,453	0	0
CCTV Camera & VCR Replacement	323,074	218,053	0	0	0
Taxiway W extension to Existing Taxiway D	0	0	0	30,000,000	30,000,000
American with Disabilities Act (ADA) Transition allowance	0	0	0	100,000	100,000
Runway 16R-34L Rehabilitation	1,506,100	0	0	0	0
Intrusion Detection & Fence Replacement Phase (AIP 31)	125	1,572,579	0	0	0
Crossfield Taxiway	0	0	0	0	0
Land Acquisition For West Runway	0	0	0	0	0
Extend RW 34R & New ILS & Extend RW16L & Relocate ILS	0	46,836	0	0	0
Relocate Air Traffic Control Tower	0	0	0	0	0
High Speed Sweeper replacement	0	0	0	200,000	200,000
Terminal A Apron Expansion (Phase I,II), East	7,980,687	112,459	0	0	0
Sacramento Area Flood Control Agency (SAFCA) Payment	0	0	0	2,036,859	2,036,859
Gate 25 & 31 Jet Loading Bridge	1,015	0	0	0	0
Terminal A Flooring Allowance	0	0	0	400,000	400,000
Waste Water Treatment Improvement Allowance	55,108	0	0	0	0
ARFF Remodel Phase I	30,719	900	0	0	0
Terminal B Underground Hydrant Fueling System	0	4,423	0	14,000,000	14,000,000
Prichard Lake Restoration - Mitigation	119,979	0	0	0	0
Propworks And Network Infrastructure	0	0	0	0	0
PMCS Upgrades Allowance	0	0	0	0	0
System Improvement Allowance	0	0	650,000	650,000	650,000
Automotive Car Wash Facility Allowance	0	53,529	0	0	0
City Water Connection	181,695	-2,893,128	0	0	0
Mitigation/Land Acquisition	400	0	0	0	0
Flight Inspection Field Office Heating & Central Air	0	0	200,000	0	0
Master Plan EIR and EIS	0	0	100,000	0	0
Cargo Area Security Enhancements (AIP-31)	0	4,034	0	0	0
Refuse Collection & Recycle Site	690,741	0	0	0	0
Radio Building Replacement	43	0	0	0	0
Central Utility Plant	-41,109	0	0	0	0
Water Well Conversion for Fire Fighting Backup and Irrigation	0	5,748	0	0	0
Automated Vehicle Identification System	8,123	0	0	0	0
Rehabilitate Roadways/Parking Lots	0	0	0	0	0
Parking Lot Revenue Control System Replacement Allowance	275,584	0	0	0	0
I-5/Airport Blvd. Landscape	18,786	0	0	0	0
Terminal Development Progra Parking Structure & Roadways	-99,821	0	0	0	0
Replace Carpeting In Terminal A	166,332	0	0	0	0
Metal Building Package Terminal B1 & B2	250	1,323	0	0	0
Integrated Electronic Aviation System	112,295	-13,830	0	0	0
Terminal Modification for Security Enhancements (AIP-XX)	-327,988	0	0	0	0
Terminal A Cooling Tower	0	0	0	120,000	120,000
TB Architectural Improvements	3,751	3,096	0	0	0
Aboveground Storage Tank Installations	166,278	0	0	0	0
Air Cargo Building Re-Roof	1,004	0	0	0	0
Sanitary Sewer CSD-1 and SRCSD Connection Fee	0	0	0	0	0
System Wide Revenue Enhancement Allowance	0	0	2,000,000	2,000,000	2,000,000
Terminal A Lighted Crosswalk	6,388	0	0	0	0
Install Canopy (Trash Compactor, Sweeper Dump and Biffy Dump Areas)	194,575	0	0	0	0
Demo Ag Property Sites	218,291	126	0	0	0
Temporary Parking in the GA Area	0	822	0	0	0
Backflow Device Assessment	0	219,847	500,000	500,000	500,000
Widen and Rehab Taxiway G1 or G2	0	0	1,691,000	250,000	250,000
East and West Drainage Ditch Improvements	38,637	0	0	0	0
Airport Noise Monitoring System Upgrade	0	0	0	0	0
Passenger Boarding Bridge Electric Meters	43,397	0	0	0	0
Computer Aided Dispatch for Airport Communications	697	0	350,000	0	0
ARFF Station Apparatus Bay Rehab	97,325	90,836	0	0	0

AIRPORT ENTERPRISE/CAPITAL OUTLAY

3400000/3480000

COUNTY OF SACRAMENTO
STATE OF CALIFORNIA
COUNTY BUDGET ACT (1985)

FUND: Airport Enterprise (041) (042) (043) (044) (045)
ACTIVITY: Airport Operations 3400
and Capital Outlay 3480

SCHEDULE 11 - OPERATIONS OF
PUBLIC SERVICE ENTERPRISE FUND
FISCAL YEAR: 2009-2010

Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Air Cargo Building Chiller Replacement	0	166,523	0	0	0
Terminal A and RAC Restroom Rehab	0	0	150,000	0	0
Economy Parking Lot Reconstruction	16,935	1,107,265	2,759,000	0	0
Terminal A Flooring	0	0	0	0	0
Terminal B1 and B2 Flooring	805,017	211,933	400,000	0	0
Terminal B Conditional Gate Capacity	250,000	0	0	0	0
Terminal A Misc Improvements	187,323	4,577	0	0	0
CASS Upgrade	85,300	-75	0	0	0
DOC Reconfiguration	50,836	32,763	0	0	0
General Services Storage Area	553,374	0	0	0	0
Enhanced Vapor recovery system	1,262	64,500	0	0	0
Replace West Electrical Vault Emergency Generator	90,423	816,292	0	0	0
New Surface Parking lot and RAC storage Area	395,225	67,279	0	0	0
Terminal A Security Screening Checkpoint Modification	91,811	0	315,000	0	0
West Terminals Apron Rehab	165	0	0	0	0
Taxiway D Between TW D3 & D7 Asphalt Concrete Repair	186,314	588,069	0	0	0
Water Tank Facility Enhancement	0	0	400,000	400,000	400,000
Department Ops Center Audio/Visual/Net Solution Upgrade	0	0	375,000	0	0
Back up Communication Center Requirements Study	0	0	125,000	0	0
Emergency Power Systems Evaluation	0	0	1,300,000	0	0
Computerized Sanitary Sewer Maint. System (CMMS) for Sewer System MP (SSMP)	0	0	225,000	0	0
Administration Building Modification	0	0	229,000	0	0
North Communications Tower	0	0	567,000	0	0
Parks Hazmat Storage/Nursery Bldg. Relocation	0	1,551	125,000	0	0
North Airfield Outside Sir Ops Area (AOA) Vehicle Parking	0	0	1,200,000	0	0
Code Bravo Visual Alerting System	0	0	125,000	0	0
Terminal A Baggage Claim Control for Security Threat Level Red	0	0	250,000	0	0
Taxiway C2 & C3 transition repair	0	170,673	0	0	0
Remove and Replace asphalt (various locations)	0	19,919	0	0	0
IP News Cameras	0	20,057	0	0	0
Buffy Station Improvement	0	25,533	0	0	0
Wildlife Environmental Database Software	0	0	100,000	0	0
Terminal Modernization Program Facilities Airside	0	93,126,534	145,856,000	169,831,479	169,831,479
Terminal Modernization Program - Ancillary Facilities	0	7,235,853	0	7,771,918	7,771,918
Terminal Modernization Program - Early Projects	0	11,276,829	0	874,480	874,480
Terminal Modernization Program - Special Systems	0	6,115,005	0	57,400,799	57,400,799
Terminal Modernization Program - Terminal Facilities - Landside	45,871,069	88,497,291	849,321,000	288,012,195	288,012,195
Total International Airport	63,832,831	212,662,318	1,012,244,453	575,172,730	575,172,730
EXECUTIVE AIRPORT:					
American with Disabilities Act (ADA) Transition allowance	0	0	0	25,000	25,000
Airport Immigration Infrastructure Rehab Phase 1	0	0	0	38,000	38,000
Runway 2-20 South Safety Area Ditch Cover- Design	0	0	0	967,000	967,000
Entrance Sign	3,477	105,902	0	0	0
Airfield Pavement Rehab & Electrical Improvement	0	0	0	0	0
Airfield Security Improvements - Construction	0	0	150,000	25,000	25,000
Runway 12/30 PAPI and REILs Replacement - Design	0	0	803,000	0	0
North Commercial Ramp Pavement Improvements (Tenant)	202,818	142	0	0	0
Master Plan EIS/EIR	0	0	0	550,000	550,000
North and South Apron Tie-Down Pavement Rehab	249,735	539,970	0	0	0
Terminal Building Fire Alarm Systems	0	0	100,000	0	0
Total Executive Airport	456,030	646,014	1,053,000	1,605,000	1,605,000
MATHER FIELD:					
Air Cargo Access Road Reconstruction	29,263	33,204	0	0	0
Deluge System Valve, Pump and Control Panel Repair (AIP10)	159,101	0	0	0	0
Deluge System Pipeline Extension	37,423	62,936	0	0	0

AIRPORT ENTERPRISE/CAPITAL OUTLAY

3400000/3480000

COUNTY OF SACRAMENTO
 STATE OF CALIFORNIA
 COUNTY BUDGET ACT (1985)

FUND: Airport Enterprise (041) (042) (043) (044) (045)

ACTIVITY: Airport Operations 3400
 and Capital Outlay 3480

SCHEDULE 11 - OPERATIONS OF
 PUBLIC SERVICE ENTERPRISE FUND
 FISCAL YEAR: 2009-2010

Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
American with Disabilities Act (ADA) Transition Allowance	0	0	0	25,000	25,000
Heating Ventilation Air Conditioning (HVAC) Replacement Allowance	0	0	0	50,000	50,000
Building 7000 Roof Replacement	973	0	0	0	0
Hangar Building 4260 Upgrade (AIP 11)	501,856	583,760	0	0	0
Airfield Sweeper Dump Station (Deisgn Only)	141,911	142	0	0	0
Runway 22L Centerline & Touchdown Zone Lights,CAT III (AIP-XX)	1,063,561	47	0	0	0
Master Plan EIR/EIS	298,655	495,764	0	0	0
Install 22L RVR's (AIP-XX)	0	0	100,000	931,000	931,000
MacReady Avenue Rehabilitation, Phase I Design (MAP-12)	-309,746	604,191	0	0	0
Security Drainage Grates (Part I Design)	0	0	75,000	350,000	350,000
Bldg 7015 & 7040 Hangar Floor Drains	3,800	0	0	0	0
Access Road Construction	0	0	2,029,000	0	0
Building 7005 & 7010 Fire Sprinklers	0	0	1,050,000	0	0
Roof Repair/Replacement	544,950	59,529	953,000	650,000	650,000
Building 7075 Firehouse Lead-based Paint Testing	2,285	0	0	0	0
Mather Taxiway D Asphalt Overlay	0	0	595,000	0	0
Hangar Building 4260 Roof Replacement	889,637	10,000	0	0	0
Airfield Signage Replacement	16,460	0	0	0	0
Multiple Hangar Deluge System Evaluation and Improvements	0	0	1,400,000	800,000	800,000
Building 4260 Exterior Paint	0	0	500,000	0	0
Total Mather Field	3,380,129	1,849,573	6,702,000	2,806,000	2,806,000
<hr/>					
FRANKLIN FIELD:					
Taxiway A, B, D, and E Aircraft Aprons and Drainage - Design	0	104,602	1,528,000	0	0
Airfield Pavement Improvements	3,909	0	0	0	0
Runway 18-36, Taxiways B & C, Apron Pavement Rehab	0	1,091	0	0	0
Access Road Improvements	0	0	150,000	0	0
Master Plan EIS/EIR	0	0	0	350,000	350,000
Total Franklin Field	3,909	105,693	1,678,000	350,000	350,000
Department Total	67,672,899	215,263,598	1,021,677,453	579,933,730	579,933,730

PROGRAM DESCRIPTION:

- The Sacramento County Airport System is responsible for planning, developing, operating and maintaining four public use airport facilities in Sacramento County. The Airport System is comprised of Sacramento International Airport (a commercial air carrier facility), Mather Airport (a cargo and general aviation facility), Executive Airport (a general aviation facility) and Franklin Field (a general aviation facility). The Airport System also maintains the McClellan Airport airfield under a contract with the County Department of Economic Development and Intergovernmental Affairs. Operated as an Enterprise Fund, the Airport System is financially self-supporting, with expenses paid for by revenue generated from businesses and individuals who use the airports.
- The Airport System primarily serves the Sacramento region, a six-county area consisting of Sacramento, El Dorado, Yuba, Sutter, Placer and Yolo counties, as well as a large secondary surrounding area. In addition to promoting the safe and efficient use of air transportation facilities, the Airport System is responsible for managing the environmental impacts within the Sacramento region associated with the operation and development of the Airport System facilities.

MISSION:

Consistent with our community's values, we will operate, maintain and develop the County Airport System in a safe, convenient and economical manner. We will be a leader in the airport industry by exceeding expectations and providing customer service second to none.

GOALS:

- Complete the Executive Airport and Franklin Field Master Plans process to help guide the future of Executive Airport and Franklin Field.
- Develop and implement independent but integrated plan(s) for Sacramento County Airport System, Federal Aviation Agency and environmental regulatory compliance.
- Actively reinforce the positive impact of the Sacramento County Airport System on the Northern California region and increase the level at which community members value each of the airports within the system.
- Maintain reasonable and competitive rates and fees for the users of Airport System facilities.
- Successfully produce the annual California Capital Air Show thus resulting in positive perception of the Sacramento County Airport System by the public.
- Continue implementation of the Continuous Descent Approach (CDA) arrival procedure at Mather Airport for the various night cargo carrier aircraft types that do not already utilize the CDA and develop a standard terminal arrival procedure to improve the rate at which arriving aircraft utilize the CDA. CDA procedures have been shown to significantly reduce aircraft noise, fuel burn, and emissions along the extent of the approach course.
- Assess the feasibility and effectiveness of alternative arrival and departure procedures at Mather to minimize aircraft over-flight impacts associated with flight operations at Mather Airport.
- Further develop air cargo business at Mather Airport.
- Increase awareness among the public and public agencies regarding the need to reduce potential interactions between aircraft and hazardous wildlife through land use decisions that minimize wildlife attractants.

SIGNIFICANT DEVELOPMENTS DURING 2008-09:

- **Department-wide:**
 - Maintained the financial strength of the Airport System and continued to operate all facilities in a safe and efficient manner.
 - Government Finance Officers Association (GFOA) of the United States and Canada awarded the Airport System a Certificate of Achievement for Excellence in Financial Reporting for the twentieth consecutive year.
- **Sacramento International Airport:**
 - The Big Build completed excavation of the Landside Terminal Basement.
 - Implemented Family Lanes at the screening checkpoints in an effort to improve customer service and satisfaction
 - The new Sacramento International Jet Center construction was completed and opened in early 2009.
 - On February 24, 2009 the County Board of Supervisors approved a Master Agreement between the County of Sacramento and the Sacramento Area Flood Control Agency (SAFCA) regarding the Natomas Levee Improvement Program (NLIP). The NLIP will provide enhanced flood protection to the airport and the entire Natomas Basin through improvements that will address levee height deficiencies, potential under-seepage, and stream-bank corrosion conditions along the forty-two mile Natomas Basin perimeter levee system. Upon completion of the NLIP, the levee system will comply with Federal and State standards for protecting urban areas.
 - Supported regional air quality efforts:
 - Scheduled public bus service continued to be offered to and from International.
 - Continued to increase the number of alternatively fueled vehicles, thus maintaining a fleet with one of the highest percentages of clean air vehicles in the County.
 - Sacramento Air Quality Management District (SMAQMD) issued an Emission Reduction Certificate (ERC) for the Compressed Natural Gas (CNG) buses acquired by the County Airport System.
 - The County Airport System Maintenance Division received a Certificate of Appreciation from the Sacramento Environmental Commission for reducing paint flush disposal by 77.5 percent, with annual cost savings of approximately \$61,000 per year in hazardous waste disposal costs.
- **Sacramento Executive Airport and Franklin Field:**
 - Preparation of the new master plans for Executive Airport and Franklin Field continued. Working paper two was completed and covers airport development alternatives for Executive Airport and airport development alternatives, environmental overview and implementation plan for Franklin Field.
- **Mather Airport:**
 - Mather Airport was the site of the annual California Capital Air show featuring the United States Air Forces Thunderbirds, military demonstrations, aerobatic performers, and static displays of military, cargo, and general aviation aircraft on September 12th and 13th.

SIGNIFICANT CHANGES FOR 2009-10:

- The Airport System's Capital Improvement Program for Fiscal Years 2008-2012 is designed to meet forecast demands for the Airport System facilities.
- Construction for the new Terminal B will be in full swing throughout the year.
- In August the California legislature unanimously passed SB 481, which will amend the State Fish and Game Code to recognize bird removal activities conducted by the airport staff. Once signed by the Governor, this will provide for a safer Airport for our users and passengers.
- Additionally, the Airport System will continue its efforts to develop and enhance the facilities and operations at Executive and Mather Airports. The Airport System is committed to accomplishing these objectives while continuing to provide a high level of service to the public.

APPROPRIATION FOR CONTINGENCIES

5980000

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 5980000 Appropriation For Contingency			
SCHEDULE 9 BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10		CLASSIFICATION FUNCTION: APPROPRIATION FOR CONTINGENCY ACTIVITY: Appropriation for Contingency FUND: GENERAL			
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Contingencies	0	0	3,000,000	6,609,587	1,700,000
NET TOTAL	0	0	3,000,000	6,609,587	1,700,000
Revenues	0	0	0	0	0
NET COST	0	0	3,000,000	6,609,587	1,700,000

PROGRAM DESCRIPTION:

This budget unit provides for expenditure requirements that may be incurred during the year for which no specific appropriation has been made. The level of contingencies in each fund is established by law at a maximum of fifteen percent of the appropriated operating expenses.

SIGNIFICANT DEVELOPMENTS DURING 2008-09:

Midyear adjustments of \$3,000,000 (Appropriation Adjustment Request Number 29-018) to the Public Defender and the Conflict Criminal Defender for Indigent Defense.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		FUND: BOARD OF RETIREMENT 060A		ACTIVITY: Administration UNIT: 7860000	
SCHEDULE 10 OPERATIONS OF INTERNAL SERVICE FUND FISCAL YEAR: 2009-10					
Operating Details	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Charges for Service	0	0	6,900,839	6,962,738	6,962,738
Total Operating Rev	0	0	6,900,839	6,962,738	6,962,738
Salaries/Benefits	3,129,935	3,183,242	3,596,234	3,617,181	3,617,181
Services & Supplies	2,142,699	2,124,658	2,706,500	2,776,243	2,776,243
Other Charges	401,463	467,105	467,105	438,314	438,314
Depreciation/Amort	5,425	5,425	6,000	6,000	6,000
Total Operating Exp	5,679,522	5,780,430	6,775,839	6,837,738	6,837,738
Interest Income	-397,455	-169,927	0	0	0
Other Financing	0	13,270	0	0	0
Total Nonoperating Rev	-397,455	-156,657	0	0	0
Contingencies	0	0	125,000	125,000	125,000
Total Nonoperating Exp	0	0	125,000	125,000	125,000
Net Income (Loss)	-6,076,977	-5,937,087	0	0	0
Positions	42.5	44.5	42.5	44.5	44.5
Board Members	5.0	5.0	5.0	5.0	5.0

PROGRAM DESCRIPTION:

Management of the Sacramento County Employees' Retirement System (SCERS), pursuant to the provisions of the County Employees' Retirement Law of 1937 (1937 Act), is vested in the Board of Retirement which:

- Is responsible for the administration and maintenance of the records of the System in accordance with the provisions of the 1937 Act and Retirement Board Bylaws.
- Sets policy for the investment of the assets of the System and monitors its investments.
-

PROGRAM DESCRIPTION (CONT.):

- Appoints a Retirement Administrator who serves as Chief Executive Officer for the System, who is not subject to County Civil Service or merit system rules, but serves at the will and pleasure of the Retirement Board.
- Additionally, the Chief Investment Officer, General Counsel, Chief Benefits Officer and Chief Operations Officer for the System are not subject to County Civil Service or merit systems rules and are appointed by the Retirement Administrator subject to confirmation by the Board of Retirement.
- All other staff positions are also appointed by the Retirement Administrator but are selected from County Civil Service lists. These personnel are county employees subject to County Civil Service and personnel rules and, as applicable, are covered by the collective bargaining agreements that cover other county employees. All positions are included in the Salary Resolution and the Summary of Positions that are adopted by the Board of Supervisors.
- Annually adopts a budget covering the entire expense of administration of the System. This budget is not approved by the Board of Supervisors and is included in the county budget as information only.

MISSION:

The mission of the Sacramento County Employees' Retirement System Board and Administration is to provide the highest level of retirement services and managing system resources in an effective and prudent manner.

CORE VALUES:

In carrying out this mission, the Board of Retirement is committed to:

- The highest level of professionalism and fiduciary responsibility.
- Acting with integrity.
- Competent, courteous and respectful services to all.
- Open and fair processes.
- Safeguarding confidential information.
- Cost-effective operations.
- Stable funding and minimal contribution volatility.
- Effective communication and helpful education.
- Maintaining a highly competent and committed staff.
- Continuous improvement.
- Planning strategically for the future.

SIGNIFICANT DEVELOPMENTS DURING 2008-09:

- President James A. Diepenbrock and Winston H. Hickox were re-appointed by the County Board of Supervisors to new three-year terms on the SCERS Board commencing July 1, 2009.
- Worked with County Department of Personnel Services to create two new investment staff positions to support the Chief Investment Officer.
- Evaluated the staffing support for the General Counsel.
- Worked with the Department of Personnel Services to reallocate the existing Executive Secretary position to a Paralegal position. Recruited and filled the Executive Secretary position.

SIGNIFICANT DEVELOPMENTS DURING 2008-09 (CONT.):

- Evaluated the effectiveness of the 'full service' benefit team concept and determined that it would become a permanent component of the Benefits staff structure.
- Worked with the Department of Personnel Services to reallocate one Office Specialist position to a Retirement Services Analyst. Promoted a SCERS staff member to fill the position.
- Actively participated with the leadership of other 1937 Act Systems to evaluate whether it would be beneficial to work with the Internal Revenue Service to obtain a qualified plan determination letter.
- Completed implementation of the optional past service upgrade for former Miscellaneous Tier 2 members who converted to Miscellaneous Tier 3 status.
- Continued to enhance the SCERS web site by changing the layout and adding a "News and Developments" section, an education page, and sections of interest for both active and retired members.
- Created a secure web site for SCERS Board members to access Retirement Board materials. Substantially reduced express mailing charges as a result of materials being available electronically to Board members.
- Modified Retirement Board Meeting Agendas to include a 'Consent Calendar', where multiple items could be approved in one vote.
- Enhanced the look and information contained in the annual member statement.
- Received the Certificate of Achievement for Excellence in Financial Reporting award from the Government Finance Officers Association (GFOA) for the SCERS Comprehensive Annual Financial Report (CAFR) for the years ended June 30, 2008 and 2007.
- Hosted a delegation of Australian retirement officials as part of the Global Dialogue 2008 Conference.
- Developed a Policy on Subrogation Claims.
- Revised forms for Disability Retirement Applications.
- Worked with outside counsel and County Counsel to assist the County with its desired goal of implementing a furlough program that did not impact retirement compensation and service credit.
- Conducted a search for a Global ex-US REIT investment manager and funded the new account in December 2008.
- Evaluated several opportunistic credit strategies for the opportunities asset class and made commitments totaling two percent of SCERS assets to four funds.
- Conducted a survey of SCERS' investment managers to gather information on their brokerage and custody relationships and assess third-party counterparty exposure.
- Expanded annual benefit testing to recognize and apply changes affected with final 415(b) regulations.
- Prepared mailer to all service-connected disability recipients reviewing tax treatment of benefits and expanded reporting on IRS Form 1099-R.
- Updated retirement seminars for beginning-career and advanced-career employees by modifying retirement materials and changing presentation times and orders for all other topics.

SIGNIFICANT CHANGES FOR 2009-10:

- Work with the Voter Registration and Elections Office to conduct a SCERS Board election for new three-year terms for one Board Member who represents the Miscellaneous Members, and for Board Members to serve as the Safety representative and the Alternate Safety representative.
- Create a new abbreviated annual financial report for members.
- Create an annual information statement for retired members.
- Continue to work with contractors to design a more secure reception area and provide other enhancements to increase the overall security of the administrative office.
- Evaluate options and propose recommendations for SCERS' administrative office space needs following the expiration of the building lease in December 2011.
- Complete the facilitated long-range strategic planning process through development of a comprehensive five-year plan.
- Complete the review and revision of SCERS Bylaws/Regulations. Combine the materials with applicable statutes, policies and procedures to form a consolidated plan document.
- Undertake a facilitated analysis of retirement system governance culminating in the development of governance policies outlining Board and staff roles and responsibilities.
- Develop a process and parameters for Board evaluation of its own performance.
- Implement a structured goal setting and performance evaluation process for SCERS employees.
- Review and update the Conflict of Interest Code.
- Revise and update the retirement handbook.
- Review and update the survivor handbook.
- Develop and implement a comprehensive communications plan, integrating a SCERS 'brand' concept.
- Develop and implement additional educational programs and materials for SCERS members.
- Continue to review, revise and upgrade the appearance and effectiveness of written materials and publications, including the SCERS website.
- Develop and implement a program for establishing a baseline for member satisfaction, enhancing member feedback, measuring improvements in service, and benchmarking against best practices in customer service.
- Analyze and develop recommendations regarding the issues, costs and benefits of adding new lines of business or business products that are compatible with the existing SCERS business model.
- Continue to enhance business resumption planning in the event of a disaster by developing a comprehensive disaster recovery plan with the assistance of an external consultant.
- Fill the new investment staff positions and develop assignments, responsibilities, work product, and training programs for the positions.
- Work with the County Department of Personnel Services to reallocate an existing Accountant 2 position to an Accounting Manager position.

SIGNIFICANT CHANGES FOR 2009-10 (CONT.):

- Conduct investment consultant Request For Proposal to evaluate consulting service providers, determine the number and types of investment consultants needed to assist the Board and staff in managing SCERS' investment program and select the best investment consultant(s).
- Continue to analyze, assess and develop recommendations regarding ways to improve the performance of SCERS' investment portfolio, improve the selection of investment managers, and enhance the services provided by outside consultants.
- Conduct a search for additional real estate value-added funds to complete the allocation within the real estate strategy.
- Continue to evaluate and identify possible alternative investment strategies for the opportunities portfolio.
- Enhance investment compliance and investment program governance via online reports and monitoring.
- Expand Board education sessions to include actuarial and benefit plan features.
- Revise and update the service retirement application package.
- Continue to enhance the monitoring and evaluation of securities litigation cases.
- Introduce and refine new disability retirement forms.
- Adopt a policy on post-retirement employment.

FOR INFORMATION ONLY

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: Capital Projects-Debt Service 9287000		FUND: CAPITAL PROJECTS-DEBT SERVICE 287A	
SCHEDULE 16C BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10					
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Services & Supplies	116,112	182,907	252,394	45,546	45,546
Other Charges	1,491,482	1,490,652	1,490,733	1,486,202	1,486,202
Interfund Charges	250,000	83,530	127,900	0	0
Interfund Reimb	-1,510,501	-1,505,732	-1,505,732	-1,506,202	-1,506,202
Total Finance Uses	347,093	251,357	365,295	25,546	25,546
Means of Financing					
Fund Balance	583,782	270,213	270,213	25,546	25,546
Use Of Money/Prop	33,523	6,691	95,082	0	0
Total Financing	617,305	276,904	365,295	25,546	25,546

PROGRAM DESCRIPTION:

This budget unit provides for the annual lease payments for the 1999 Refunding Certificates of Participation (Capital Projects). On November 23, 1999, the Board of Supervisors approved the refinancing of the Cherry Island Golf Course and the County Employees Parking Garage facilities. Although the financing for both facilities was consolidated into a single issue, the debt service related to each facility was segregated so that the appropriate amounts are charged to the operating funds/ budgets of the departments that operate each facility. The refunding of \$15,960,000 was executed and closed on December 14, 1999, resulting in reduced annual debt service payments for the Parking Garage Project and additional financing of \$495,000 for several golf projects, hence no change in the Golf debt service level.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 4210000 Civil Service Commission DEPARTMENT HEAD: LESLIE LEAHY CLASSIFICATION FUNCTION: GENERAL ACTIVITY: Personnel FUND: GENERAL			
SCHEDULE 9 BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10					
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Salaries/Benefits	250,176	302,059	306,341	305,270	268,464
Services & Supplies	86,314	80,097	65,737	91,146	91,146
Intrafund Charges	4,596	8,340	9,320	9,187	9,187
NET TOTAL	341,086	390,496	381,398	405,603	368,797
Prior Yr Carryover	614	13,031	13,031	999	999
Revenues	13,889	37,484	27,385	35,411	35,411
NET COST	326,583	339,981	340,982	369,193	332,387
Positions	3.0	3.0	3.0	3.0	2.5

PROGRAM DESCRIPTION:

- Develop policies and rules for the administration of a personnel system based upon merit.
- Review and approve County Classification Plan.
- Provide for resolution of appeals related to disciplinary actions and releases from probation.
- Provide for resolution of appeals related to Civil Service examinations and classification.
- Ensure that county personnel procedures are consistent with all federal and state laws.

MISSION:

To improve the quality of the delivery of county services by providing the citizens, management, and employees of Sacramento County with a responsive personnel system dedicated to the fair and impartial hiring of the most qualified employees on the basis of merit. To provide policy direction and oversight for the merit selection, promotion, retention, classification, and discipline of civil service employees pursuant to Article XVI of the Sacramento County Charter and accepted principles of public personnel administration.

GOAL:

Improve the efficiency of all staff processes and provide assistance to human resources personnel, department personnel countywide and the public on a continuing basis regarding the Civil Service Rules and Commission policies and procedures.

SIGNIFICANT DEVELOPMENTS DURING 2008-09:

- Due to the County's budget and staff related constraints, the transfer of Civil Service Commission (Commission) classification study files to an electronic format so that they may be shared with other departments did not occur. The Commission put this project on hold until funds and additional staff becomes available or other means of accomplishing it are found.
- The Executive Secretary transferred to another department because of the uncertainty involved with potential budget cuts to the Civil Service Commission. A temporary hire was obtained and utilized for two months until the budget was finalized. Subsequently, once the 71-J contracts were suspended, the temporary hire was let go and the Executive Secretary position remained vacant.
- The Executive Secretary position was cut to part-time due to budget reductions and the Civil Service Commission delayed filling the Executive Secretary position until the budget was finalized, so as not to potentially disadvantage a County employee who might transfer into the position. The Commission did a benchmark of other counties with similar civil service commissions throughout California, and found that other commissions with like responsibilities maintained staffing levels at four FTE. Leaving two full-time positions intact and reducing the Executive Secretary position to part-time caused the Commission office to work at nearly a third less of its capacity; however, every effort was made to keep backlogs at a minimum and maintain the service level needs of County employees, recognized employee organizations, County Management, the public and the Commission.
- A maximum effort was made to conserve on all office supplies and business machines. Reduced overhead costs of printing and mailing by utilizing electronic messaging, greatly reducing the use of paper for correspondence, publishing agendas and minutes, and for appeals and classification studies in the daily operations of the office.
- The Commission processed 103 appeals including: thirty application rejections; forty-six general examination related appeals; seven disciplinary; thirty-four releases from probation; and fourteen pre-employment medical, drug, and/or psychological examination appeals. The Commission continued to keep track of appeal inquiries, which necessitates a good portion of staff's time, and a total of 117 appeal inquiries were processed.
- The Commission reviewed new and revised classifications recommended by the Director of Personnel Services. Forty-seven classification studies were presented to the Commission, involving sixty-two total classes, with thirty-two studies finalized by the Commission.
- In appeals filed from medical or psychological disqualifications, appellants are notified that, at their own expense, they may submit a second opinion medical or psychological evaluation that states they are free of any medical or psychological condition which might adversely affect the exercise of the duties of the position from which they have been disqualified. When the appellant's second opinion evaluation conflicts with the initial Sacramento County medical disqualification, the Commission arranges for a third opinion examination with an independent medical or psychological examiner. The cost of these third opinion examinations are at the County's expense. In the past, these costs were paid for out of the Commission's budget; however, the departments initiate these costs and the claims are directly related to their departments. The Commission, with approval from the Office of Budget and Debt Management, recovered these costs from the initiating departments.

SIGNIFICANT CHANGES FOR 2009-10:

- Due to physical storage constraints, the Commission will continue to research funding of potential ways for classification studies and non-confidential appeals files to be transferred to an electronic format.
- Identify and prioritize key business processes to be improved, resulting in greater efficiencies and consistency in operations pertaining to customer service.
- Fill the half-time Executive Secretary position which will reduce some of the workload of the Commission office, and which will increase efficiency and maintain a majority of the service levels required. In the meantime, every effort will be made to keep backlogs at a minimum and maintain the service level needs of County employees, recognized employee organizations, County Management, the public and the Commission.
- A maximum effort will continue to be made to conserve on all office supplies and business machines. Reducing overhead costs of printing and mailing by utilizing electronic messaging, greatly reducing the use of paper for correspondence, publishing agendas and minutes, and for appeals and classification studies in the daily operations of the office.
- Trends from past budget-related crisis periods reveal that classification studies received by the Commission office remained fairly constant, with only slight decreases. It is anticipated that there may be minimum decreases in classification studies submitted to the Commission by Personnel Services, due in part to Personnel Services' priority shift to matters of seniority and lay-off procedures associated with the County's budget situation.
- Trends from past budget-related crisis periods also reveal that appeals received by the Commission office remained fairly constant, with only slight decreases. Again, it is also anticipated that there may be minimum decreases in examination, releases from probation, and discipline appeals submitted to the Commission, due in part to Personnel Services' priority shift to matters of seniority and lay-off procedures associated with the County's budget situation.

CONTRIBUTION TO HUMAN RIGHTS AND FAIR HOUSING 4660000 COMMISSION

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 4660000 Contribution To Human Rights/Fair Housing Comm			
SCHEDULE 9 BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10		CLASSIFICATION FUNCTION: PUBLIC PROTECTION ACTIVITY: Other Protection FUND: GENERAL			
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Other Charges	161,100	161,100	161,100	161,100	84,218
NET TOTAL	161,100	161,100	161,100	161,100	84,218
Revenues	0	0	0	0	0
NET COST	161,100	161,100	161,100	161,100	84,218

PROGRAM DESCRIPTION:

Under a Joint Powers Agreement (JPA), provides funding to staff the following programs for residents of the Unincorporated Area:

- Tenant-Landlord Hotline.
- Brief Services.
- Mediations.
- Repartee (off-hour answering services).
- Affiliate and Community Meetings.
- Education and Outreach.
- Material Distribution, including our Fair Housing Handbook.

SIGNIFICANT DEVELOPEMENTS DURING 2008-09:

- Discussed 12,189 Tenant/Landlord related issues with clients.
- Conducted 305 mediations, serving 762 persons.
- Mediations resulted in an eighty-two percent success rate.
- Distributed over 12,777 Fair Housing Handbooks and related flyers.
- Attended thirty-seven Affiliate and Community Based Organization meetings.
- Provided education and outreach to over 455 persons.

SIGNIFICANT CHANGES FOR 2009-10:

Due to a fifty-two percent budget reduction the Commission will not be able to accept unincorporated county cases. All resources will only support the Commission's operational costs to include just four hours per week of administrative labor.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 5920000 Contribution To LAFCo			
SCHEDULE 9 BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10		CLASSIFICATION FUNCTION: PUBLIC PROTECTION ACTIVITY: Other Protection FUND: GENERAL			
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Other Charges	228,833	228,833	228,833	228,833	228,833
NET TOTAL	228,833	228,833	228,833	228,833	228,833
Revenues	0	0	0	0	0
NET COST	228,833	228,833	228,833	228,833	228,833

PROGRAM DESCRIPTION:

- The Local Agency Formation Commission (LAFCo) approves or modifies, with or without terms and conditions, or denies proposals for:
 - Incorporation of cities.
 - Annexation, detachment, or reorganization of territory to a city or a special district.
 - Consolidation, merger, and formation or reorganization of special districts which impact the provision of public services within the County.
- Promotes the logical and reasonable development of local governmental agencies to provide for the present and future needs of the County and its communities.
- Adopts and amends Spheres of Influence (SOI), which are defined as plans for the probable ultimate physical boundaries and service area of a local governmental agency for each independent special district and city within the County.
- Protects prime agricultural farmland and open space from urban development where appropriate.
- This budget unit accounts for the county’s annual LAFCo assessment.
- LAFCo is funded by application fees and an equal contribution of one-third each from County, Cities and Special Districts.

SIGNIFICANT DEVELOPMENTS DURING 2008-09:

- Tracked legislation impacting LAFCo and planning law.
- Maintained LAFCo Website.

SIGNIFICANT DEVELOPMENTS DURING 2008-09 (CONT.):

- Ongoing meetings with U.S. Fish and Wildlife Service, State Department of Fish and Game and County of Sacramento and City of Sacramento staff on habitat preservation for the Natomas Joint Vision area.
- Provided support for the Special District Advisory Committee.
- Commenced Environmental Impact Report and Comprehensive Fiscal Analysis for the proposed Arden Arcade Incorporation.
- Completed several sanitation and water district annexations.
- Completed the Aspen I Sphere of Influence Amendment to the City of Sacramento.
- Completed the Municipal Service Review for Fulton-El Camino Recreation and Park District.
- Completed the Municipal Service Review for the Arden Manor Recreation and Park District.
- Completed the Municipal Service Review for Arcade Creek Recreation and Park District.
- Completed the Municipal Service Review for Arden Park Recreation and Park District.
- Completed the Municipal Service Review for Mission Oaks Recreation and Park District.
- Attended community meetings as needed related to several on-going projects.
- Approved a fee increase for applications.
- Developed Lobbying and Disclosure Policies.
- Reviewed City of Sacramento General Plan and Environmental Impact Report.
- Reviewed City of Galt General Plan update.

SIGNIFICANT CHANGES FOR 2009-10:

- City of Rancho Cordova – Process annexation of current Sphere of Influence (SOI) area along Sunrise Boulevard and Folsom Boulevard.
- Process City of Sacramento – SOI Amendment for the Natomas Joint Vision area.
- Process City of Elk Grove Sphere of Influence Amendment Application.
- Process Panhandle Annexation to the City of Sacramento.
- Process Camino Norte Sphere of Influence Application to the City of Sacramento.
- Process Galt Sphere of Influence Amendment.
- Complete Municipal Service Review for Rural Fire Districts.
- Complete Municipal Service Review for Resource Conservation Districts.
- Complete formation of County Service Area No.12- McClellan Air Field Operations.
- Work with the County of Sacramento for Cordova Hills municipal service provider model.
- Process other Annexations and Sphere of Influence Amendments as needed.
- Complete studies for Arden Arcade Incorporation and commence public hearings.
- Process Sphere of Influence Amendment to Sacramento Regional County Sanitation District for Sutter Pointe (Yuba County).
- Complete Sacramento Municipal Utility District approval of a latent power to provide thermal energy.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 4810000 County Counsel DEPARTMENT HEAD: ROBERT A. RYAN, JR. CLASSIFICATION FUNCTION: GENERAL ACTIVITY: Counsel FUND: GENERAL			
SCHEDULE 9 BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10					
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Salaries/Benefits	11,902,124	12,947,294	13,323,526	12,408,060	12,295,452
Services & Supplies	1,811,274	1,814,369	2,711,956	2,140,151	2,140,151
Other Charges	53,159	3,037	0	0	0
Intrafund Charges	84,253	195,703	217,910	181,296	181,296
SUBTOTAL	13,850,810	14,960,403	16,253,392	14,729,507	14,616,899
Interfund Reimb	-250,280	-282,737	-333,800	-123,200	-123,200
Intrafund Reimb	-8,078,781	-9,270,013	-9,717,479	-8,771,189	-8,771,189
NET TOTAL	5,521,749	5,407,653	6,202,113	5,835,118	5,722,510
Prior Yr Carryover	773,406	785,677	785,677	126,859	126,859
Revenues	3,212,901	3,032,153	3,560,871	4,014,499	4,014,499
NET COST	1,535,442	1,589,823	1,855,565	1,693,760	1,581,152
Positions	87.0	86.0	86.8	84.0	84.0

PROGRAM DESCRIPTION:

- Acts as general legal counsel to the County, its officers, and related constituent local governmental entities.
- Provides general legal advice and prepares the legal instruments by which the County transacts business, including ordinances, resolutions, and contracts.
- Defends labor, planning, environmental, and public works litigation.
- Prosecutes major caseloads with respect to the formation and administration of: juvenile dependency proceedings; conservatorships and probate; labor relations; eminent domain; grievance arbitration and related litigation; personnel discipline; zoning, and other code enforcement.
- The services of this Office continue to be incorporated into a number of countywide committees and task forces including the Information Technology Policy Board, the Debt Utilization Advisory Committee, E-Government, Health Insurance Portability and Accountability Act (HIPAA) Steering Committee, and the Performance Measures Steering Committee.

MISSION:

To serve and protect the County, its treasury, and its governing body, by providing timely and accurate legal services and aggressively representing the County in litigation. Legal services shall be performed maintaining the highest professional and ethical standards while fostering high morale and productivity in the workplace through collaborative efforts dedicated to continuous improvement.

GOALS:

- Expand the in-service training program for the attorney staff to improve the overall quality of legal services delivered to county clients.
- Continue and expand the performance measure plan.
- Continue staff self-assessment process.
- Continue external quality surveys.

SIGNIFICANT DEVELOPMENTS DURING 2008-09:

- Continued in-service training programs for attorneys to improve the overall quality of legal services delivered to county clients. The Office maintained its certification as a continuing legal education provider and expanded its training to the general county workforce.
- Provided significant legal efforts for contract administration for Terminal Modernization Project.
- Continued significant work on McClellan reuse and privatization of environmental remediation.
- Continued strategic planning and succession planning within the Office.
- Continued staffing of the Freeport Regional Water Authority .
- Further refined the internal performance measures including implementation of office-wide self-assessment processes and implementation of external qualitative data gathering.
- Assisted the California State Association of Counties (CSAC) on state budget and other issues.
- Significant efforts on county budget issues.
- Significant efforts in relation to county labor issues.
- Litigation before Public Employment Relations Board on retiree health issues.

SIGNIFICANT CHANGES FOR 2009-10:

- Strategic planning and succession planning will continue.
- Intensive legal resources will be devoted to labor issues before the Appellate Court on Retiree Health.
- Continue efforts to assist on labor issues.
- Continue ongoing advice regarding county budget issues.
- Provide legal guidance for current and next year budget issues.
- Oversee provision of legal services regarding significant Bay-Delta initiatives.
- Provide County Counsel services on debt restructuring.
- Continue to provide the bulk of the substantive, legal county training program.
- Continue to prosecute significant eminent domain actions.

SIGNIFICANT CHANGES FOR 2009-10 (CONT.):

- Provide advisory work for the Sacramento International Terminal Modernization Program.
- Defend significant legal challenges to Probation operations at Juvenile Hall. Assist the County and CSAC in efforts to secure required funding for health and social service programs.
- Assist the County and CSAC in efforts to secure required funding for health and social service programs.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 5910000 County Executive DEPARTMENT HEAD: TERRY SCHUTTEN CLASSIFICATION FUNCTION: GENERAL ACTIVITY: Legislative & Administrative FUND: GENERAL			
SCHEDULE 9 BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10					
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Salaries/Benefits	2,646,202	2,684,576	2,957,478	2,860,573	2,516,159
Services & Supplies	600,239	626,687	673,000	695,483	653,851
Intrafund Charges	8,738	63,308	65,485	154,142	58,604
SUBTOTAL	3,255,179	3,374,571	3,695,963	3,710,198	3,228,614
Interfund Reimb	-126,843	-150,203	-146,687	0	0
Intrafund Reimb	-1,527,030	-1,846,905	-2,018,043	-2,055,840	-1,685,547
NET TOTAL	1,601,306	1,377,463	1,531,233	1,654,358	1,543,067
Prior Yr Carryover Revenues	907,854	573,369	573,369	77,404	77,404
	701,647	722,339	782,432	1,025,651	1,019,816
NET COST	-8,195	81,755	175,432	551,303	445,847
Positions	22.0	21.0	22.0	21.0	18.0

PROGRAM DESCRIPTION:

The County Executive is responsible to the Board of Supervisors for planning, organizing, directing, controlling, and coordinating virtually all county activities. These responsibilities include serving in an advisory capacity to the Board of Supervisors with respect to the functions of joint powers authorities, officials and boards not under the direct jurisdiction or control of the County Executive. The functions and activities of the County Executive are mandated by the County Charter. The County Executive's Office (CEO) budget unit also includes the Offices of the Chief Financial Officer and Chief Operations Officer, Office of Budget and Debt Management, the County's Communication and Media Office, and related analytical/support staff.

MISSION:

To ensure all county activities are geared toward efficiency, economy, and maximum service effectiveness. To guide the County toward this vision, it is the mission of the County Executive's Office to ensure proper, efficient, and effective administration of county business on behalf of the Board of Supervisors and their constituents.

GOALS:

- County Management – Continue to develop innovative and effective solutions to the problem of delivering effective and cost-efficient services to the residents of Sacramento County.
- Budget Preparation and Debt Management – Oversee a fair and impartial budget process that guides the Board of Supervisors making difficult budget decisions; obtain lowest cost and maximum return on cash flow and capital debt financings.
- Communication and Media Office – Provide the public and county employees with better information regarding current county activities.

SIGNIFICANT DEVELOPMENTS DURING 2008-09:

- **Office of Budget and Debt Management:**
 - Oversaw the development and production of the Fiscal Year 2009-10 Proposed and Final Budgets, which involved significant changes in the county's budget process. Countywide budget priorities were reaffirmed by the Board of Supervisors. These priorities are used to guide resource allocation and budget reduction decisions throughout the budget process. The County also utilized the practice of determining early allocation of the anticipated general purpose financing, the county's local financial resources. In essence, General Fund departments were given bottom-line spending targets very early in the budget process and were instructed to develop budget requests around these allocation targets.
 - Organized and conducted budget workshops before the Board of Supervisors. In these workshops, held before the formal budget hearings, the Board of Supervisors and the public were informed of the potential budget modifications which would result from meeting the bottom-line budget spending targets.
 - Continued publishing the entire county budget document and numerous budget announcements on the county's Internet website, and also continued updating the intranet site for use by county departments to receive budgetary information and download budget forms.
 - Continued coordination of the Five-Year Capital Improvement Plan as a formal part of the budget document.
 - Refunded part of the County's Taxable Pension Funding Bonds in the amount of approximately \$50 million to remove these Bonds from the auction rate market.
 - Participated in issuance of approximately \$480 million in additional debt to finance the Airport Terminal Modernization Program.
 - Replaced an interest rate swap agreement as a result of the Lehman Brothers bankruptcy filing.
- **Communication and Media Office:**
 - Completed and distributed tabloid with news of county projects and service reference guide.
 - Executed soft launch of new county logo.
 - Promoted major accomplishments of the Economic Development Department through the news media and advertising.
 - Managed communication functions with Operations of Emergency Services during level one activation (excessive daytime heat).

SIGNIFICANT DEVELOPMENTS DURING 2008-09(CONT.):

- **Communication and Media Office (Cont.):**
 - Assisted with the development and execution of Community Meetings/ Expos in District Two and District Four.
 - Formed team for strategic budget communications.
 - Assisted in development of communications strategies for Performance Measures project including performance report card.

SIGNIFICANT CHANGES FOR 2009-10:

- **Office of Budget and Debt Management:**
 - Continue to prepare a sophisticated multiyear budget projection for the county's General Fund for use in guiding the budget process and budget decisions over the next several years.
 - Continue to actively pursue new sources of financing and identify cost reductions.
 - Anticipate replacement of letters of credit for two of the County's variable rate debt issues.
 - Anticipate issuance of approximately \$170 million of Airport Revenue Bonds to continue construction of the Airport Terminal Modernization Program.
- **Communications and Media Office:**
 - Complete, distribute and provide training for guidelines for county logo and seal.
 - Manage communication elements of disaster planning and emergency operations exercises.
 - Participation in region-wide U. S. Census 2010 communication effort.
 - Editing/presentation of Performance Measures/Report Card to the general public and the Board of Supervisors. Formed team for strategic budget communications.
 - Assisted in development of communications strategies for Performance Measures project including performance report card.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 5730000 County Executive Cabinet			
SCHEDULE 9 BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10		CLASSIFICATION FUNCTION: GENERAL ACTIVITY: Legislative & Administrative FUND: GENERAL			
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Salaries/Benefits	3,574,617	3,703,096	4,115,140	4,060,802	3,180,434
Services & Supplies	345,662	415,163	491,638	591,358	411,648
Intrafund Charges	911,165	968,948	1,091,420	1,151,669	982,411
SUBTOTAL	4,831,444	5,087,207	5,698,198	5,803,829	4,574,493
Interfund Reimb	-221,796	-282,191	-292,975	0	0
Intrafund Reimb	-2,873,022	-3,028,558	-3,404,979	-3,613,993	-2,722,042
NET TOTAL	1,736,626	1,776,458	2,000,244	2,189,836	1,852,451
Prior Yr Carryover Revenues	1,988	-1,988	-1,988	0	0
	1,749,322	1,786,773	2,002,232	2,189,836	1,852,451
NET COST	-14,684	-8,327	0	0	0
Positions	24.6	23.6	24.6	23.6	20.6

PROGRAM DESCRIPTION:

The County Executive Cabinet is responsible to the County Executive for: program oversight; monitoring and reporting of major systems indicators; coordinated policy development and implementation; analysis of proposed legislation and state/federal initiatives; development of agency-related legislative platforms; analysis of agency-related departmental budgets; and coordination with elected officials. The County Executive Cabinet consists of the following agencies, agency administrators and their respective analytical and support staff: Countywide Services Agency, Internal Services Agency, and Municipal Services Agency. The assignment of departments within each agency, and the functions and activities of the agencies are enacted by county ordinance. The agency administrators report directly to the County Executive.

SIGNIFICANT DEVELOPMENTS DURING 2008-09:**Countywide Services Agency (CSA)**

- Countywide Services Agency Administrator Penelope Clarke retired in December 2008. The County executed a contract with James W. Hunt to be Acting Administrator until a permanent replacement is identified.
- The Coroner received full accreditation in November 2008 from the National Association of Medical Examiners (NAME) for meeting the standards, inspection and accreditation criteria established by NAME for providing and operating an effective medicolegal death investigation system.
- Environmental Management Department (EMD) received the Clean Water Act Recognition Award from the United States Environmental Protection Agency for EMD's Commercial/Industrial Stormwater Compliance Program. Additionally, as the Certified Unified Program Agency (CUPA) for Sacramento County, EMD received an Outstanding CUPA award from the State CUPA Forum Board.
- Voter Registration and Elections implemented the Ballot-On-Demand system for printing official ballots in-house on a limited basis for the May Special Election and implemented expanded web reporting tools for election night results.
- First 5 Sacramento worked with the San Juan Water District, a water wholesaler, to complete a feasibility study for the fluoridation of several unincorporated areas of Sacramento County.
- Agricultural Commissioner added a canine fruit and plant material detection team to the pest exclusion program. Funded through a United States Department of Agriculture grant, the canine is working the Sacramento region with primary inspection in Sacramento County, but also providing inspection services at parcel shipping facilities in surrounding counties.
- Conflict Criminal Defender implemented a one-year pilot project with Sacramento County Superior Court in Department 8 designed to negotiate and process cases more efficiently and effectively. This project involved collaboration with the Court, District Attorney's Office, and Office of Communications and Information Technology.
- The Department of Child Support Services converted from its local call center to a statewide call center in November 2008. This required a change in the public phone number to contact the department. As a result of converting to the statewide call center, customers now have the ability to self-serve their requests for child support services.
- The Public Defender's Major Crimes Unit was absorbed by the Felony Trial Unit. This allows the Department to handle more homicide cases by distributing them to Level V Attorneys in the Felony Trial Unit and to Supervising Attorneys. This should result in a decrease in overloads declared in homicide cases.
- The Probation Department's Neighborhood Alternative Center, which offered crisis resolution, truancy services and a shelter care program for juveniles and their families, closed due to budget reductions. The Probation Department implemented Performance-based Standards, Jireh Crisis Prevention Safe Management Principles and Techniques training; continued implementation of Evidence Based Practices; and began Global Positioning System monitoring of high risk sex offenders.

SIGNIFICANT DEVELOPMENTS DURING 2008-09 (CONT.):**Countywide Services Agency (CSA) (Cont.)**

- The Department of Behavioral Health Services was created in March 2009, comprised of the Divisions of Mental Health, Alcohol and Drug Services, and the Public Guardian/Public Conservator/Public Administrator, all formerly in the Department of Health and Human Services.
- Adult Mental Health Services made significant reductions in response to a severe budgetary shortfall. Reductions eliminated all discretionary programs and reduced core outpatient and subacute services. Partial mitigation occurred through transformation of some core services for priority populations with Mental Health Service Act (MHSA) funding. Services were also redesigned to assist with changing business needs. This included county operated services as well as partnerships with key care providers.
- Sacramento County commissioned MGT of America to conduct a review of Child Protective Services (CPS). This review began in September 2008 and concluded with a report to the Board of Supervisors on March 31, 2009, outlining findings and recommendations. Concurrently, the Sacramento County Grand Jury conducted an investigation of CPS to determine the cause of increased child deaths. The final Grand Jury report, issued in April 2009, identified issues within CPS and contained numerous recommendations for systemic improvement. The Department of Health and Human Services Child Protective Services division is aggressively pursuing recommended improvements from both reports.
- Senior and Adult Services developed and implemented a Work Plan based on recommendations made in the Grand Jury Report which required intensive training, and a structural reorganization of the In-Home Supportive Services program. The department is also working collaboratively with the District Attorney's Office to address fraud occurring in the program.
- Senior Volunteer Services – Consisting of three programs, Senior Volunteer Services provides volunteers to 160 community-based and county agencies. During Fiscal Year 2008-09 the programs provided 332,152 hours of service to the community valued at more than \$6 million dollars. Special projects included: Foster Grandparent Program volunteers providing outreach to Children of Incarcerated Parents through a special 2009 national initiative; Senior Companion Program volunteers increased outreach to limited English speaking seniors; and, through the Neighborhood Emergency Training Project, thirty Retired Senior Volunteer Program volunteers trained more than 2,000 community members to be more prepared for disasters.
- Homeless Services - Through increased collaboration with community providers the Shelter Plus Care program was able to increase the number of units to over 500 per month serving over 750 families and individuals at no additional cost to the County. Homeless Programs opened two new programs increasing the homeless bed capacity by eighty beds for chronically homeless (MLK forty beds and Friendship Housing Exp forty beds) and an additional program with sixty beds at Colonia San Martin serving low income and HIV/AIDS individuals and families. The 10 Year Plan to End Chronic Homelessness decreased chronic homelessness by thirty-five percent from 2007 to 2009.
- Mather Community Campus - MCC identified new service and funding opportunities including: implementing an agreement with Sacramento Employment and Training Agency (SETA) to jointly provide Job Club/Job Search for clients of the Rancho Cordova bureau and MCC. At the end of the fiscal year the Program replaced contract Case Managers with county employees as a result of 71-J reductions.

SIGNIFICANT DEVELOPMENTS DURING 2008-09 (CONT.):**Internal Services Agency (ISA)**

- The Department of Revenue Recovery (DRR) implemented Phase I of the new Debt Management and Collection System (DMACS) in February 2009. The DMACS project was financed through a combination of a fixed asset loan and allocations in DRR's budget. DMACS replaces an old, outdated collection system, and provides significant new functionality.
- The Department of Finance completed a major upgrade to the FileNET system. The upgrade entailed replacement of the FileNET library and repository servers; migration from the Office of Communication and Information Technology web server, which required coding changes to seven websites; and replacement of the front-end scanning/capture component.
- The Office of Agency Administration – Office of Compliance continued to work with the Department of General Services, Procurement Division to identify those current and future countywide contracts that must be amended to include HIPAA Business Associate language.
- The Office of Compliance continued, in order to fulfill mandated oversight activities, audits of HIPAA covered component sites, focusing on those sites that have been identified as posing the highest risk for information breaches, as well as recent modifications to facilities that might impact security.
- Implemented the Real Estate Division Sales Title Reports Acquisitions Recording Document (REDSTAR) database, a secured application in support of real estate business processes.
- The Department of General Services (DGS) received the Board's approval to increase monthly public parking rates by \$10 per month and public hourly rates by \$0.25 per half hour, or fraction thereof, effective July 1, 2009.
- DGS transferred \$6.83 million of retained earnings to the General Fund to assist in balancing the General Fund budget; and rebated over \$11.6 million of retained earnings to customer departments.
- DGS completed application and received notification of \$5.3 million award for Energy-related Federal Stimulus grant.
- DGS applied for and received the 2009 Achievement of Excellence in Procurement Award.
- The County Clerk Recorder finalized conversion of all vital records from microfilm to images.
- The Department of Personnel Services implemented an on line benefit enrollment for open enrollment; implemented electronic notification system for examination results; and implemented automatic scoring of examinations, decreasing the amount of time needed to create an eligible list.

Municipal Services Agency (MSA)

- Department of Regional Parks celebrated its 50th Anniversary with a summer season of events and activities.
- The American River Parkway Plan was adopted locally and forwarded to the State Legislature for adoption.

SIGNIFICANT DEVELOPMENTS DURING 2008-09 (CONT.):

Municipal Services Agency (MSA) (Cont.)

- Continued construction of the Freeport Regional Water Authority (FRWA) Intake Facility, which is nearing completion. The sedimentation basins have been completed and all of the major mechanical and electrical equipment has been installed, including the pumps and motors. The building is in the last stages of being enclosed. Installation of FRWA Pipeline Segments 1, 2, 3 and 4 (~13 miles of 84” pipeline, 1 mile of 66” pipeline and 3 miles of 72” pipeline) from the Sacramento River, near the Freeport Bend, to the SCWA Vineyard Surface Water Treatment Plant and the Folsom South Canal has been completed. Environmental restoration has started in limited areas for Pipeline Segments 1 and 3.
- Reorganized the Department of Neighborhood Services from four Service Areas to three Service Areas.
- Coordinated volunteers to conduct a neighborhood clean-up in North Highlands (2500 parcels), Norcade Avenue (forty units) and the first City/County clean-up in the Fruitridge Pocket area (3600 parcels) partnering with a California State University, Sacramento fraternity, Sheriff work crews and Graffiti Abatement, Probation, the Conservation Corps, AmeriCorps, other county staff, and volunteers from other municipalities to remove tons of blight, overgrown vegetation, and abandoned vehicles.
- Completed construction of the new state of the art Animal Care Shelter with the opening scheduled for October 2009. The new 49,000 square foot facility was built to a Leeds Silver Certification and contains over 300 animal housing units, twenty-six large animal habitat rooms, exercise areas, a public dog park and a separate public spay and neuter clinic.

SIGNIFICANT CHANGES FOR 2009-10:

Countywide Services Agency (CSA)

- As part of routine food safety inspections, Environmental Management Department (EMD) started checking the disclosure of nutritional information at chain food facilities as part of a new statewide law that went into effect July 1, 2009. Beginning January 1, 2010, EMD will also incorporate into their inspections a new state law banning the use of trans fat in food preparation at all food facilities.
- Environmental Management Department will inspect over 2,000 public pools and spas to ensure they are in compliance with anti-entrapment device or system requirements. A new state law is anticipated to go into effect in Fiscal Year 2009-10 that will provide the department with local authority to enforce the federal law that is designed to prevent accidental drowning from drain entrapments in public swimming pools and spas.
- First 5 Sacramento and the San Juan Water District, a water wholesaler, continue to work together to fluoridate several unincorporated areas of Sacramento County. Should the Water District elect to contract for an implementation grant, the goal of providing fluoridated water to over seventy percent of the children ages zero to five years in Sacramento County will be realized.
- The Probation Department eliminated several programs including the Warren E. Thornton Youth Center, Juvenile Work Project, and Proposition 36, as well as reductions in Adult Field Services.

SIGNIFICANT CHANGES FOR 2009-10 (CONT.):

Countywide Services Agency (CSA) (Cont.)

- The State reduced the Mental Health managed care allocation by fifty percent, or \$9.6 million, and realignment revenues were reduced by \$1.2 million. This has necessitated the reduction in bed capacity of the Mental Health Treatment Center by fifty beds and the closure of the adult crisis stabilization unit. The Department received a \$1 million increase in General Fund to work with community partners to fund and locate Medi-Cal eligible psychiatric health facilities in order to mitigate the impact of the reduced capacity at the Mental Health Treatment Center, provide a more appropriate therapeutic setting for care, and draw down Medi-Cal revenue
- Homeless Services - Department of Human Assistance will partner with Sacramento Housing and Redevelopment Agency and community providers to develop and implement a plan to prevent homelessness and rapidly re-house families and individuals using multiple sources of American Recovery and Reinvestment Act (ARRA) stimulus funding. New homeless programs are anticipated to open with twenty-one beds for chronically homeless individuals and two programs serving seventeen homeless families with disabilities. (Mutual Housing at the Highlands twenty-one beds, Omega Expansion seven families, St. John's ten families).
- Mather Community Campus (MCC) - Staff is restructuring functions to maintain program outcomes and occupancy levels, and is continuing to explore new funding sources to secure continuation of the program. MCC will also be implementing a new collaboration/job training program with St. Francis Pet Education Center and a new Food Services training program with Volunteers of America through a grant from SETA.

Internal Services Agency (ISA)

- The completion of the DMACS collection system Phase II and Phase III will set the foundation for DRR to share this technology and functionality with other departments within the County. The Sacramento Multi Agency Revenue Team (SMART) members are interested in developing the "One-Stop" cashiering functionality so that citizens have more options in locations to make payments to the County. The team is also interested in developing the debtor database to reduce countywide redundancies and costs incurred in locating debtor information including addresses, telephone numbers, employment, assets, custody status, bankruptcy information and death verification.
- DRR will continue to work with the Sacramento Superior Court to further improve fine collections by accelerating the civil assessment and license suspension actions. Accelerating this process has the potential to increase fine collections by approximately \$1 million per year. It is early in this project and the implementation costs are unknown; however, the increased collections will outweigh any cost increases.
- The Department of Finance continues the process for replacing the Business License/Fictitious Business Name (FBN) legacy mainframe system by completing documentation of high-level requirements, release of a Request For Proposal (RFP), and development of Data Flow Diagram.
- The Department of Finance is working with third party vendor to implement Web W-2; whereby, county and special district employees and retirees can have on-line access to W-2's and 1099R's respectively.

SIGNIFICANT CHANGES FOR 2009-10 (CONT.):**Internal Services Agency (ISA) (Cont.)**

- The Office of Compliance will continue to work with the Department of General Services, Procurement Division to identify those current and future countywide contracts that must be amended to include Health Insurance Portability and Accountability Act (HIPAA) Business Associate language. Business Associate language will be updated as contracts are renewed, or new contracts are established, to respond to changes in federal standards imposed by the American Recovery and Reinvestment Act.
- Due to the Internal Services Agency restructuring, the Department of Facility Planning, Architecture and Real Estate was dissolved and the Real Estate Division became part of the County Clerk Recorder's Office.
- The Department of General Services will start and complete construction of Rio Cosumnes Correctional Center Energy Efficiency Retrofit Project (funded by Federal Stimulus grant and energy savings). This project will replace a high maintenance HVAC chiller, obsolete Dependency Drug Court system and old lighting with high efficiency equipment. This project is expected to reduce energy usage and greenhouse gas emissions by over ten percent.
- The Department of General Services has obtained approval from Board of Supervisors to make improvements to the Procurement Opportunities Program (POP).
- General Services is to complete the Countywide Space Utilization study to investigate cost effectiveness of consolidating county staff to achieve facility cost savings, and initiate a calendar of moves over a three-year period, consistent with contractual lease termination periods.
- The County Clerk Recorder finalizes implementation of the Social Security Number Truncation Program as mandated by Assembly Bill 1168.
- The County Clerk Recorder is collaborating with the Department of Finance to issue a Request for Proposal for a Business License System to include FBNs, which is a Clerk/Recorder mandated responsibility.
- The Department of Personnel Services (DPS) will work with labor relations to develop a negotiation strategy regarding employee benefits.
- DPS implements county decisions to layoff staff due to budget reduction, which includes developing process timelines, producing seniority lists, updating employee information on the COMPASS system, and providing tracking data.
- DPS will provide assistance to departments in meeting budget reduction goals through personnel actions such as layoffs and position reductions.
- Workers' Compensation continues the development of an integrated leave policy and process, focusing on modules non-disability leave and State Disability Insurance.
- Liability plans to develop an informative brochure for county departments providing an overview of operations and role of the Liability Office and Safety Office.

SIGNIFICANT CHANGES FOR 2009-10 (CONT.):**Internal Services Agency (ISA) (Cont.)**

- Due to the unprecedented number of layoffs resulting from the budget reduction process, the associated Unemployment Insurance (UI) claims and the increased number of UI claims due to reemploying laid off employees as temporary workers, the percentage of claims disputed by the County receiving a favorable determination by the State of California Employment Development Department, is expected to be lower than the Fiscal Year 2008-09 actual of ninety percent. Our goal is to achieve an eighty percent favorable determination rate from Employment Development Department.

Municipal Services Agency (MSA)

- FRWA Intake testing and final acceptance of entire FRWA project (Intake and Pipelines) is expected by January 2010, with project operations beginning around the same time.
- Loss of eight positions in the Department of Neighborhood Services including administrative positions, Code Enforcement Officers, and all contract positions.
- Increase Department of Animal Care field response time to service calls from twelve hours to twenty-four hours due to the reduction in field staff. In addition, with the loss of administrative staff, general public inquires and administrative functions will be delayed.
- Change Animal Care shelter hours of operation due to staff reductions in an effort to improve accessibility to the public.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 6310000 County Library DEPARTMENT HEAD: RIVKAH K. SASS CLASSIFICATION FUNCTION: EDUCATION ACTIVITY: Library Services FUND: LIBRARY			
SCHEDULE 9 BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10					
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Salaries/Benefits	0	0	200,000	0	0
Services & Supplies	1,293,848	1,231,762	1,163,792	1,221,822	1,221,822
Other Charges	20,344,451	18,924,553	20,720,286	21,716,741	21,716,741
Improvements	227,030	754	1,391,882	0	0
Total Finance Uses	21,865,329	20,157,069	23,475,960	22,938,563	22,938,563
Reserve Provision	0	3,500,000	3,500,000	500,000	500,000
Total Requirements	21,865,329	23,657,069	26,975,960	23,438,563	23,438,563
Means of Financing					
Fund Balance	5,300,156	5,083,164	5,083,164	2,989,763	2,989,763
Taxes	21,185,550	21,019,439	21,529,608	20,173,800	20,173,800
Use Of Money/Prop	179,363	242,581	70,000	25,000	25,000
Aid-Gov'n't Agencies	274,511	267,156	273,300	250,000	250,000
Residual Eq Trn In	0	19,888	19,888	0	0
Total Financing	26,939,580	26,632,228	26,975,960	23,438,563	23,438,563

PROGRAM DESCRIPTION:

- The Sacramento Public Library Authority (SPLA) provides all public library services in Sacramento County, except the City of Folsom. The County and City of Sacramento established the SPLA as a Joint Powers Authority (JPA) in 1993. The governing board is a fourteen-member body consisting of five members of the County Board of Supervisors, five members of the Sacramento City Council, one member each representing the cities of Citrus Heights, Elk Grove and Rancho Cordova, with the remaining member shared by the cities of Galt and Isleton. Funding is provided primarily by a dedicated property tax source collected by the County and managed through Fund 11 for Library service. A variety of revenue sources received directly by the Library Authority supplement the property tax funding.
- The County Library budget unit provides funding for the provision of services to all areas of the County not covered directly by the City of Sacramento library service area and the City of Folsom Library. Beginning in Fiscal Year 2009-10, the County Library Property Tax funds will flow directly to the Library Authority. The County's budget in future years will only reflect those costs necessary to maintain and support the Library buildings and agreed-upon services requested by the Library Authority.

PROGRAM DESCRIPTION (CONT.):

- The County Library budget provides operating funds for sixteen branches. Of these, twelve branches are strategically located throughout the Unincorporated Area of Sacramento County and the remaining four branches are in the cities of Citrus Heights, Elk Grove, Galt, and Isleton. City of Sacramento library services consist of eleven branches, supported by separate City of Sacramento funding sources.
- SPLA provides public library services to all citizens of the County. A broad range of services includes: books, Digital Versatile/Video Discs (DVD's) and videos, reference and information services, inter-branch and inter-library loans, youth and adult literacy, books-by-mail, ethno-cultural services, and special programming for children and adults. All library branches provide public access to computers and the internet, including wireless internet service. Materials in the collection are available in a number of languages and in several different media, such as print and electronic. The catalog is available twenty-four hours a day via the internet at www.saclibrary.org. Reservation and renewal of materials can be done on-line.
- As a benefit to SPLA and the community, the Sacramento Public Library Foundation and the Friends of the Sacramento Public Library provide additional funding for various pre-approved programs, projects and materials.
- Under terms of the JPA, funding for construction and maintenance of the county facilities is the responsibility of the County of Sacramento. Capital funding collected through developer fees are accumulated in separate county funds and are only available for construction and renovation of Library facilities and cannot be used for operations.

MISSION:

To provide open access to diverse resources and ideas that inspire learning, promote reading, and enhance community life.

SIGNIFICANT DEVELOPMENTS FOR 2008-09:

- Maintained the existing Library Materials budget of \$1.8 million and existing branch service hours, while seeing revenue growth slow significantly.
- Completed the Courtland Library expansion, increasing from 1,365 to 2,205 square feet of space funded by a Community Development Block Grant. The project also included new and expanded furniture, fixtures and equipment.
- Project planning and search for project funding continues for the replacement of the current Rio Linda/Elverta and Orangevale libraries. Construction of the new Elk Grove Library was completed in December 2008.
- Installed new self-service check out stations at all branches.
- Completed installation of security cameras at Arden-Dimick, Arcade, Carmichael, North Highland and Rancho Cordova Branches.
- The Library completed a system-wide performance audit, with the report to the Library Board provided in December 2008.
- Library staff compiled a comprehensive internal Assessment Report consisting of over 300 action items to upgrade business processes and library operations, including development of a system-wide policies and procedures manual. The list was over sixty percent complete by June 2009.

SIGNIFICANT CHANGES FOR 2009-10:

- Maintained the existing Library Materials budget of \$1.8 million and existing branch service hours, while experiencing the first reduction of property tax revenue collection in over twenty years (reduced over \$1 million).
- Total circulation is projected to be 7.3 million items, the first time the Library will exceed seven million items circulated.
- New customers registered in Fiscal Year 2009-10 are projected to be over 86,000, a 6.9 percent increase from Fiscal Year 2008-09.
- Total program attendance is projected to be 108,000, a 15.6 percent increase from Fiscal Year 2008-09 and the first time the Library will exceed attendance over 100,000 for the system.
- Project planning and search for project funding continues for the replacement of the current Rio Linda/Elverta and Orangevale libraries. The Rancho Cordova Branch will receive a significant remodel of the staff work-space, new carpet and upgrade of the customer service are primarily funded by a bequest. Three new libraries are funded within the City of Sacramento with one opening in 2009 and two opening in 2010.
- Installation of security cameras is planned to include the Fair Oaks and Southgate Branches.
- Library staff compiled a comprehensive internal Assessment Report consisting of over 300 action items to upgrade business processes and library operations, including development of a system-wide policies and procedures manual in Fiscal Year 2008-09. The list will be one-hundred percent complete by June 2010.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 5750000 Criminal Justice Cabinet			
SCHEDULE 9 BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10		CLASSIFICATION FUNCTION: PUBLIC PROTECTION ACTIVITY: Judicial FUND: GENERAL			
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Salaries/Benefits	119,606	172,770	166,336	165,960	165,960
Services & Supplies	10,573	9,363	33,343	32,565	32,565
Other Charges	10,000	8,109	100,000	100,000	0
Interfund Charges	0	8,117	8,117	8,132	8,132
Intrafund Charges	0	1,143	1,270	1,700	1,700
SUBTOTAL	140,179	199,502	309,066	308,357	208,357
Intrafund Reimb	0	-191,960	-216,289	-209,205	-209,205
NET TOTAL	140,179	7,542	92,777	99,152	-848
Prior Yr Carryover Revenues	206,609 65,084	223,294 218	223,294 213	85,380 0	85,380 0
NET COST	-131,514	-215,970	-130,730	13,772	-86,228
Positions	1.0	1.0	1.0	1.0	1.0

PROGRAM DESCRIPTION:

The Criminal Justice Cabinet brings together the various institutions of the Sacramento County justice system. The Cabinet is committed to providing the coordinated leadership necessary to establish cohesive public policies that are based on research, evaluation and monitoring of policy decisions and programs. The Cabinet is committed to innovative corrections programs for adult and juvenile offenders. Through a coordinated planning effort, the Cabinet reviews, evaluates and makes policy recommendations on vital criminal justice system issues.

MISSION:

To establish cohesive juvenile and adult criminal justice system policies based on research, evaluation and monitoring of policy decisions and program implementations, to identify deficiencies, and implement plans and programs for change when opportunities present themselves. In addition, communicate and present planning, financial, operational, managerial and programmatic recommendations to the agencies represented on the Cabinet.

GOALS:

- Implement policies and programs to facilitate an efficient and effective criminal justice system.
- Provide collaborative leadership in the planning and implementation of new programs.
- Through a coordinated planning effort, review, evaluate and make policy recommendations on vital criminal justice system issues.

SIGNIFICANT DEVELOPMENTS DURING 2008-09:

- The Violation of Probation Night Court pilot project began operations on January 14, 2008. The six-month funding approved by the Board of Supervisors was not extended. This caused the Probation Department to no longer be able to provide dedicated staffing. Due to the success of the program for the first six months, the Superior Court and the offices of the District Attorney and Public Defender agreed to provide in-kind staffing, recognizing that cases may take longer to resolve without the dedicated Probation Officer. The program has produced a nine percent reduction in felony caseloads from the high-volume daily arraignment courts, which helps all the criminal justice partners.
- Funding for the Sacramento County Mental Health Court was eliminated due to the loss of the Mentally Ill Offender Crime Reduction (MIOCR) grant funding. The program has continued with in-kind support from the Superior Court and offices of the District Attorney and Public Defender for the remaining defendants in the program.
- In March 2009 the Cabinet held the first annual meeting with Mayors from the incorporated cities to discuss criminal justice issues and potential budget reductions.
- In May 2009 the Cabinet approved an additional expenditure of \$8,109 for translation services and the purchase of television monitors and other equipment for the Juvenile Court and Juvenile Hall Orientation Video on the Delinquency Process. In June 2009 filming was completed for the video.
- In May 2009 the Cabinet submitted the Violation of Probation Night Court project to the California Association of Counties for the 2009 Challenge Awards.
- The Cabinet created the Child Protective Services Response and Intervention Committee. This is a multi-jurisdictional team to ensure a coordinated and effective response to intervention for child abuse reports and investigations, which includes members from the County, Courts, Law Enforcement and Hospitals.
- The Integrated Justice Information System (IJIS), which provides law and justice computer program operations, had its budget reduced by \$2.8 million. This resulted in the loss of the IJIS program manager and the reduction in CPU maintenance by not upgrading hardware and software.

SIGNIFICANT CHANGES FOR 2009-10:

- Due to fiscal and staffing reductions in the County and Court budgets there will be significant operational impacts to the criminal justice system.
- The Superior Court will be closed on the third Wednesday of every month due to State budget reductions.
- The Cabinet created a Court Efficiencies and Cost Savings subcommittee to look for operational efficiencies and cost saving ideas.
- The Cabinet did not receive its \$100,000 general fund allocation which has been used for project seed money in the past. This will limit the Cabinet's ability to implement innovative programs.
- Due to loss of funding at the County and State levels, the Proposition 36 and Drug Court programs will be significantly reduced. The Intermediate Punishments Committee is working on re-designing and combining the programs in order to achieve efficiencies. The most significant reduction comes from the loss of Probation involvement in the Proposition 36 program which will result in no oversight, drug testing or monitoring of defendants and writing of court reports. Treatment providers will become responsible for this.
- The Violation of Probation Night Court will be expanding the filing criteria to add more cases to the night court thereby reducing the cases in the high volume daily arraignment courts.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 5710000 Data Processing-Shared Systems			
SCHEDULE 9 BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10		CLASSIFICATION FUNCTION: GENERAL ACTIVITY: Other General FUND: GENERAL			
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Services & Supplies	16,058,335	13,428,565	16,456,694	16,417,395	11,393,143
Intrafund Charges	278,758	317,717	517,670	325,624	275,000
NET TOTAL	16,337,093	13,746,282	16,974,364	16,743,019	11,668,143
Prior Yr Carryover	669,064	669,064	669,064	2,105,795	2,105,795
Revenues	12,048	585,943	550,000	1,465,032	1,465,032
NET COST	15,655,981	12,491,275	15,755,300	13,172,192	8,097,316

PROGRAM DESCRIPTION:

- This budget unit accounts for the cost of services provided by the Office of Communications and Information Technology (OCIT) and the Department of Finance to support countywide shared computer systems and applications.
- The shared systems functional areas are as follows:
 - Law and Justice. Costs associated with the Criminal Justice Information Systems (CJIS), the Jail Inmate Management System (JIMS), the California Law Enforcement Telecommunications System (CLETS), and the Integrated Justice Information System (IJIS).
 - Special District Payroll. Costs associated with the processing of payroll and tax reporting for Special District employees and Elected Officials.
 - Property Tax Systems. Costs associated with the Secured and Unsecured Tax system, the Homeowner's Exemption system, the Computer Assisted Appraisal system and the Property database.
 - Administration. Costs associated with the Sacramento County Agenda Management Application (AgendaNet), the support and enhancement of the county's web presence and web portal, and the Spatial Data Base costs for the maintenance of public infrastructure environments that are shared countywide and the General Fund share of the Geographic Information System (GIS) support and maintenance.
 - COMPASS. Costs associated with the Comprehensive Online Management Personnel and Accounting System for Sacramento County (COMPASS) and the Sacramento County Budget Development Application (SCBDA).

SIGNIFICANT DEVELOPMENTS DURING 2008-09:

- Completed Phase I of the upgrade of COMPASS to the latest version of SAP (ECC 6.0).
- Completed the Criminal Justice Information System Replacement Requirements Project.
- Updated the law enforcement connection with the State Department of Justice to the new security and encryption requirements.
- Completed the plan for the re-design of the Sacramento County Internet Portal.
- Completed upgrade to COMPASS Budget Control System

SIGNIFICANT CHANGES FOR 2009-10:

- Complete the re-design of the Sacramento County Internet Portal.
- Migrate County Departments from a paper time sheet process to the Employee and Manager Self Service Portal within COMPASS.

ECONOMIC DEVELOPMENT & INTERGOVERNMENTAL AFFAIRS

3870000

SCHEDULE:

COUNTY OF SACRAMENTO
STATE OF CALIFORNIA
County Budget Act (1985)

UNIT: 3870000 Economic Development & Intergovernmental Affairs
DEPARTMENT HEAD: ROBERT LEONARD

CLASSIFICATION
FUNCTION: GENERAL
ACTIVITY: Promotion
FUND: ECONOMIC DEVELOPMENT

SCHEDULE 9
BUDGET UNIT FINANCING USES DETAIL
FISCAL YEAR: 2009-10

Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Salaries/Benefits	2,269,660	2,491,513	2,971,515	2,805,219	2,805,219
Services & Supplies	10,078,386	22,175,380	42,672,411	41,913,523	41,913,523
Other Charges	996,615	695,525	2,349,595	801,842	801,842
Interfund Charges	754,629	578,629	800,264	0	0
Interfund Reimb	-1,216,501	-863,924	-865,186	0	0
Intrafund Charges	5,192,633	2,961,057	7,334,372	7,332,389	7,332,389
Intrafund Reimb	-5,192,629	-2,961,056	-7,334,372	-7,332,389	-7,332,389
Total Finance Uses	12,882,793	25,077,124	47,928,599	45,520,584	45,520,584
Means of Financing					
Fund Balance	17,061,824	12,511,511	12,511,511	11,025,816	11,025,816
Licenses/Permits	106,193	24,526	36,852	40,266	40,266
Use Of Money/Prop	3,734,493	3,061,645	2,897,578	3,581,651	3,581,651
Aid-Gov'n't Agencies	2,956,851	8,679,918	21,485,633	22,020,324	22,020,324
Charges for Service	43,500	35,027	0	10,000	10,000
Other Revenues	4,824,040	7,659,520	9,214,806	8,162,527	8,162,527
Other Financing	3,115	1	1,750,000	680,000	680,000
Residual Eq Trn In	0	32,760	32,219	0	0
Total Financing	28,730,016	32,004,908	47,928,599	45,520,584	45,520,584
Positions	23.8	24.8	23.8	22.8	22.8

PROGRAM DESCRIPTION:

- The Department of Economic Development and Intergovernmental Affairs is a Special Revenue Fund. The Department administers economic development and job creation and retention programs. More specifically, these programs focus on business development, retention and attraction; and attraction of key sales, property, transient occupancy and utility user tax revenue generators. The Department is also actively engaged with revitalization of various commercial corridors in the County. The Department works with other organizations in the promotion of sports, tourism and the arts. The Department represents the County in negotiations with cities, special districts, and others on matters associated with the Local Agency Formation Commission. The Department coordinates the prioritization of county federal issues and funding requests and manages the county's federal strategy.
- The Department responsibilities also include the Mather Field and McClellan Park reuse programs and the Business Environmental Resource Center (BERC) program. The Mather Field and McClellan Park reuse programs are self funded with grants and proceeds generated from sale or lease of former military base assets. Enterprise cost sharing agreements and state/federal funding assistance are the primary sources of funding for the BERC program. Activities in these three programs also have resulted in tax revenues and increased job growth.
- The General Fund supports ongoing core general economic development and intergovernmental affairs activities with a transfer of funds from the County General Fund. This General Fund support is for countywide and unincorporated area specific activities that are not a part of the Mather Field and McClellan Park reuse programs or BERC. General economic development activities promote a sustainable community and have resulted in increased General Fund revenues, including sales and property tax from projects within the major commercial corridors, as well as job growth.
- Due to the critical overall reductions in County General Fund revenues, the Department has aggregated non-General Fund financing resources to maintain a minimal level of ongoing core general economic development and intergovernmental affairs activities for Fiscal Year 2009-10. This approach allows the annual General Fund transfer to be used to meet other critical county needs in Fiscal Year 2009-10. In previous years there had been a transfer of County General Fund revenue to an Economic Development Special Projects fund. For a period of time this transfer was \$1.5 million annually. The purpose of the Economic Development Special Projects Fund is to support county departments, quasi-governmental entities, and other public and private interests with economic development projects approved by the Board of Supervisors. The Special Projects Fund is not budgeted to receive an annual transfer from the General Fund, which limits this Fund's program activities in Fiscal Year 2009-10 to projects and activities approved in previous years but not yet completed.

MISSION:

Maintain and promote economic prosperity and improve the quality of life in the County and the region.

GOALS:

- Continuously support economic growth and prosperity in a changing region through cooperative relationships with local community groups, private businesses and other governmental agencies.
- Continue the successful reuse activities of Mather and McClellan.
- Continue to provide environmental assistance to hundreds of businesses.

GOALS (CONT.):

- Revitalize the County's Commercial Corridors.
- Promote tourism, the Arts and amateur sports development in the County.

SIGNIFICANT DEVELOPMENTS DURING 2008-09:

- Worked with Siemens Transportation Systems to facilitate the expansion of the company's North American Headquarters.
- Worked collaboratively with the Sacramento Housing and Redevelopment Agency (SHRA), the City of Sacramento and the City of Rancho Cordova to renew and expand the Enterprise Zone, an important tool for attracting private sector investment and jobs.
- Facilitated the opening of two new automobile dealerships in the unincorporated area.
- Expedited the expansion of the Campbell Soup cold storage facility providing for increased production capacity and transportation efficiencies.
- Expedited the expansion of two data centers in the unincorporated area. The two centers created over 100 high quality jobs.
- Facilitated the expansion of Buetler Heating and Air-Conditioning at McClellan Park. Federal Stimulus funds will support employee training at the expanded operation.
- Facilitated permits for a new United Parcel Service facility which employs approximately 200 individuals in the Sacramento Region.
- Expedited tenant improvements at AAR Composites creating a 90,000 square foot aviation component manufacturing facility and in excess of fifty new jobs.
- Initiated the Fulton Avenue Special Planning Area to provide flexible zoning and spur private sector development.

Mather:

- Selected and entered into negotiations with Sares Regis/RAMCO Enterprises, Jackson Properties and RCH Group/West Coast Championship Sports for development of Mather Opportunity Sites.
- Constructed roadway and storm drainage improvements along Macready Avenue that improve access to the Commerce Center and Airport and support attraction of additional jobs and investment to Mather. A combination of grants and tax increment bond proceeds funded this \$4.5 million project.
- Constructed roadway and storm drainage improvements along Grissom Avenue that improve pedestrian and automobile access to existing businesses and properties in the Commerce Center and support attraction of additional jobs and investment to Mather. Tax increment bond proceeds funded this \$0.6 million project.
- Initiated design of Zinfandel Drive roadway and utility improvements that will extend Zinfandel Drive south to connect with Douglas Road, improving access through and supporting development planned for this area of Mather.
- Completed the Mather Boulevard Median Landscaping Project, which installed irrigation and landscape that will support development of properties in the Commerce Center.
- Provided the Department of Regional Parks funding to operate and maintain Mather Regional Park facilities.

SIGNIFICANT DEVELOPMENTS DURING 2008-09 (CONT.):

McClellan:

- Resurfaced four miles of public roads in the eastern area of McClellan Park and worked on improving two Watt Avenue entrances with federal grant funds totaling \$2.4 million dollars.
- Constructed sewer and storm drainage infrastructure in the western area of McClellan Park totaling \$4 million dollars. These projects will improve infrastructure services supporting current needs of many large tenants and efforts to attract additional tenants to McClellan Park.
- Completed Gateway 2 project in South McClellan District. This project provides a new entrance to South McClellan via Winters Avenue and increases accessibility to the West and East McClellan Districts on Kilzer Avenue and Dudley, respectively. This project also enhanced storm drainage in the South McClellan District.
- Supported Cal Fire's DC-10 aircraft operations providing state-wide fire fighting efforts from McClellan airport.
- Updated a portion of the McClellan Investment Strategy enabling immediate blight-removal and building-demolition projects to proceed.
- Oversaw removal of environmental contamination and replacement of the sanitary sewer system. This work supports efforts to transfer the sanitary sewer system to CSD-1.
- Managed the initial \$11.2 million Environmental Services Cooperative Agreement with the Air Force designed to expedite property transfer and environmental cleanup ahead of Air Force schedules using privatized remediation.
- Installed various lighting, power, security systems, and a new VHF Omni Directional Radio Range (VOR) navigation system at McClellan Airport. The VOR system allows aircraft to fix their position and follow a specific course to the airport runway.

BERC:

- Coordinated and cosponsored the 3rd Annual Sacramento Sustainable Business Awards.
- Continued updating and maintaining the Sacramento Area Stormwater Industrial Outreach database project.
- Began partnership with Sacramento Area Stormwater Program to develop a River Friendly Carwash project.
- Continued partnership with the California Air Resources Board (CARB) and Sacramento Metropolitan Air Quality Management District (SMAQMD) to outline multiple local agency permit requirements in order to help gasoline dispensing facility owners, operators and contractors navigate the permit process and complete costly equipment upgrades by April 1, 2009.
- Began partnership with the Sacramento Metropolitan Air Quality Management District (SMAQMD) to develop and manage a Woodsmoke Violators Compliance School.
- Increased collaboration with Business Information Centers and conducted six workshops at their locations.

SIGNIFICANT CHANGES FOR 2009-10:

- Complete and implement Fulton Special Planning Area to encourage private sector development and investment.

SIGNIFICANT CHANGES FOR 2009-10 (CONT.):

- Implement the West Auburn Boulevard Special Planning Area and Streetscape Master plan.
- Provide support to Tesco Controls on relocation and expansion of their corporate headquarters and manufacturing facility in the unincorporated area.
- Provide support to Sacramento Container Corporation with \$14 million expansion which will create forty new manufacturing jobs.
- Provide assistance to Zeta Communities Zero Energy Homes establishing a 200,000 square foot manufacturing facility at McClellan Park. This company will produce Platinum rated modular homes beginning in October 2009 and at full capacity will employ 200 people.
- Provide employment recruitment assistance to the recently constructed Golden Coral Restaurant which will create approximately 175 jobs.

Mather:

- Negotiate and gain Board approval for long-term agreements with multiple firms for the program management responsibilities in connection with the development of South Mather properties. The responsibilities will include: infrastructure development, infrastructure financing; marketing; environmental issues; and planning for park development and open space.
- Select firm for the role of Mather Preserve manager to support the creation of a Wetlands Preserve and regulatory approvals that will be required in connection with development of future county land uses in South Mather.
- Complete design of Zinfandel Drive roadway and utility improvements that will extend Zinfandel Drive south to connect with Douglas Road, improving access through and supporting development planned for this area of Mather.
- Complete design of Femoyer Street retrofits and two-lane extension north to Airpark Drive.

McClellan:

- Update the McClellan Investment Strategy to identify and prioritize key redevelopment projects which promote economic development, job creation, and continued reinvestment at McClellan over the next five years.
- Execute five-year renewal of the agreement between the County and the United States Coast Guard (USCG) for Airport Operations and Aircraft Rescue and Fire Fighting services.
- Assist the Northern California Regional Public Safety Joint Power Authority with the future development of their training facility used by first responders from Northern California, including the California Highway Patrol, the Army Reserve, law enforcement, and various fire agencies.
- Complete Gateway 2A project design, which will provide modern infrastructure to South Forcum and Bell Avenue to facilitate redevelopment efforts and enhance public facilities for existing McClellan Business Park tenants.

BERC:

- Implement partnership with the California Air Resources Board (CARB) and Sacramento Metropolitan Air Quality Management District (SMAQMD) to assist auto body coating facility owners and operators to implement changes in record keeping and reporting mandates.
- Collaborate with Business Information Centers and conduct eight workshops at their respective locations.

SIGNIFICANT CHANGES FOR 2009-10 (CONT.):

BERC (cont.):

- Enter into pilot project with Mechanics Bank and the Sacramento Green Cabinet, a non-profit organization. Under this program these entities will facilitate certification of Sustainable Businesses.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 7090000 Emergency Operations DEPARTMENT HEAD: CHIEF RICK MARTINEZ CLASSIFICATION FUNCTION: PUBLIC PROTECTION ACTIVITY: Other Protection FUND: GENERAL			
SCHEDULE 9 BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10					
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Salaries/Benefits	377,141	479,267	453,242	648,979	648,979
Services & Supplies	646,243	732,248	1,346,196	1,661,911	1,639,992
Other Charges	17,627	733,586	1,494,252	262,769	262,769
Equipment	12,072	0	0	0	0
Intrafund Charges	4,323,276	3,727,945	2,950,226	5,192,988	5,192,988
SUBTOTAL	5,376,359	5,673,046	6,243,916	7,766,647	7,744,728
Intrafund Reimb	0	0	0	-1,241,478	-1,241,478
NET TOTAL	5,376,359	5,673,046	6,243,916	6,525,169	6,503,250
Prior Yr Carryover Revenues	538,739	-465,714	-465,714	2,911	2,911
	4,289,891	5,099,513	5,667,643	5,991,506	6,198,506
NET COST	547,729	1,039,247	1,041,987	530,752	301,833
Positions	4.0	6.0	4.0	6.0	6.0

PROGRAM DESCRIPTION:

Responsible for planning, coordinating and implementing emergency/disaster plans for Sacramento County. Responsible for operational area coordination and administration/oversight of Homeland Security Grants.

MISSION:

To provide for the development of Sacramento's Emergency Response Plan and for the coordination of that plan with the county's emergency response organization and other local, state, and federal agencies in order to mitigate, prepare for, respond to and recover from the effects of a natural or technological disaster. To provide for coordination of Operational Area (OA) resources, information and priorities among local governments within the County and between local governments and the state.

GOALS:

- Ensure integrated response to disasters by using the Standardized Emergency Management Systems (SEMS) and the National Incident Management System (NIMS), developing response capabilities, maintaining and improving the county's Emergency Operations Center (EOC), providing for immediate and sustained response operations, and enabling a smooth transition into long-term recovery.
- Provide for timely, effective, efficient and coordinated government response to potential and/or actual emergencies and disasters.
- Ensure that emergency managers, county staff, and the affected public receive comprehensive and relevant skill development through training and exercises in emergency management and public awareness programs.
- Integrate hazard identification, risk assessment and prevention into a comprehensive approach to hazard mitigation.
- Ensure enhanced local government capability to respond to terrorism events by coordinating the acquisition, distribution and oversight of federal Homeland Security grants.
- Conduct exercises in emergency management, public awareness programs and professional job-specific training.

SIGNIFICANT DEVELOPMENTS DURING 2008-09:

- **Emergency Operations Center (EOC):** Technology and infrastructure improvements were made to the EOC with Homeland Security grant funds.
- **Evacuation Plan:** The Sacramento County Evacuation Plan was adopted in December 2008.
- **Emergency Operations Plan:** The County's Emergency Operations Plan was updated and adopted by the Board in December 2008.
- **Mass Care & Shelter Planning:** A Mass Care and Shelter Planning process occurred with Homeland Security Grant funding to address sheltering needs county-wide, particularly for catastrophic disasters.
- **Delta Flood Planning:** A five-county emergency response planning group developed procedures for integrated management of response in the Delta during Delta flooding. The group continues to work with the Delta Protection Commission and State and Federal agencies with jurisdiction in the Delta to improve flood response.
- **Homeland Security Grants:** The federal government through the Office of Homeland Security provided four grants, two to law enforcement for terrorism prevention and threat assessment, one for medical response preparedness, and one focused on general preparedness and capability enhancement open to all disciplines involved in emergency response and management. The Emergency Operations Office coordinated the grant application for the Operational Area, provided oversight, grant administration, reimbursement distribution and audit support for sub-recipients and ensured compliance with grant requirements.
- **CalEMA:** Our state partner in emergency management, State OES, joined with the State Office of Homeland Security to become the California Emergency Management Agency (CalEMA).

SIGNIFICANT CHANGES FOR 2009-10:

- **Emergency Operations Budget:** The general fund contribution to Emergency Operations decreased forty-five percent, a \$252,181 reduction. One time revenue was provided by Water Resources to fill \$207,000 of the gap.
- **Volunteer Programs Management:** Management of volunteer programs that support disaster response was assumed by Emergency Operations. Those programs include Medical Reserve Corps, Spontaneous Volunteers Management, Donations Management, coordination of the Northern California Volunteers Active in Disasters (VOAD), coordination with 2-1-1 and Community Emergency Response Teams (CERT).
- **Special Needs Populations Planning:** Funding from Homeland Security grants was obtained to develop a public education campaign targeted towards assisting vulnerable populations to prepare themselves for emergencies. Program implementation will occur this year.
- **Evacuation Exercise:** A Sacramento County Emergency Operations Center exercise focused on evacuation will be held in Fall 2009.
- **Mass Care and Shelter Plan:** A Mass Care and Shelter draft plan will be ready for review by Winter 2009.
- **Continuity of Operations Planning:** Funding from Homeland Security grants was obtained to develop a Sacramento County Continuity of Operations and Continuity of Government Plan. The planning process will begin this year.
- **Hazard Mitigation Plan:** The first update of the County-wide Hazard Mitigation Plan will begin in Spring 2010 and will be coordinated with all jurisdictions in the Sacramento Operational Area.
- **Homeland Security Grants:** Additional grants are anticipated to be forthcoming from the federal government in this fiscal year for first responders and the general emergency management community. Funding is declining each year. Where possible, the Emergency Operations Office plans to request funding to accomplish emergency planning projects.
- **National Incident Management System (NIMS):** Additional requirements from the federal government are anticipated this year to maintain NIMS compliance.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 5110000 Financing-Transfers/Reimbursement			
SCHEDULE 9 BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10		CLASSIFICATION FUNCTION: GENERAL ACTIVITY: Finance FUND: GENERAL			
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Interfund Charges	4,598,792	5,390,330	5,390,330	5,156,384	5,156,384
NET TOTAL	4,598,792	5,390,330	5,390,330	5,156,384	5,156,384
Revenues	0	0	0	0	0
NET COST	4,598,792	5,390,330	5,390,330	5,156,384	5,156,384

PROGRAM DESCRIPTION:

This budget unit accounts for transfers from the General Fund to other county funds.

SIGNIFICANT DEVELOPMENTS DURING 2008-09:

- Transferred \$546,817 to the Economic Development Department to finance economic development activities and projects.
- Transferred \$4,843,513 to the Tobacco Litigation Settlement Fund to backfill the reallocation of deallocated revenues.

SIGNIFICANT CHANGES FOR 2009-10:

Transfer of \$5,156,384 to the Tobacco Litigation Settlement Fund to backfill the reallocation of deallocated revenues for Fiscal Year 2009-10.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: Fixed Asset Revolving 9277000		FUND: FIXED ASSET REVOLVING 277A	
SCHEDULE 16C BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10					
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Services & Supplies	5,915,007	5,318,811	14,998,210	13,001,346	13,001,346
Land	0	0	2,000,000	2,000,000	2,000,000
Improvements	334,409	142,332	0	3,000,000	3,000,000
Equipment	19,159,931	19,295,020	42,329,666	42,193,370	42,193,370
Interfund Charges	6,922,319	8,554,153	15,332,250	8,580,805	8,580,805
Total Finance Uses	32,331,666	33,310,316	74,660,126	68,775,521	68,775,521
Means of Financing					
Fund Balance	125,878	-1,790	-1,790	1,346	1,346
Other Revenues	33,624,194	33,421,707	74,661,916	68,774,175	68,774,175
Total Financing	33,750,072	33,419,917	74,660,126	68,775,521	68,775,521

PROGRAM DESCRIPTION:

This budget unit provides for transfer of funds, as necessary, to the 1990 Fixed Asset Debt Service Fund (see Budget Unit 9278000) for payment of debt service and other costs of the program. Since completion of the drawdown of proceeds from the initial borrowing, this budget unit has provided funds for continuing acquisition of fixed assets and will provide funds throughout the life of the program.

SCHEDULE:

CITY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		FUND: INTERAGENCY PROCUREMENT 030A		ACTIVITY: Interagency Procurement UNIT: 9030000	
SCHEDULE 10 OPERATIONS OF INTERNAL SERVICE FUND FISCAL YEAR: 2009-10					
Operating Details	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Charges for Service	24,407,492	24,135,630	41,043,411	43,854,643	43,854,643
Total Operating Rev	24,407,492	24,135,630	41,043,411	43,854,643	43,854,643
Services & Supplies	171,358	68,953	260,000	260,000	260,000
Other Charges	33,624,194	33,421,707	73,551,914	68,774,175	68,774,175
Total Operating Exp	33,795,552	33,490,660	73,811,914	69,034,175	69,034,175
Interest Income	4,035,464	3,381,299	3,582,424	4,213,880	4,213,880
Total Nonoperating Rev	4,035,464	3,381,299	3,582,424	4,213,880	4,213,880
Contingencies	0	0	6,587,162	8,356,884	8,356,884
Total Nonoperating Exp	0	0	6,587,162	8,356,884	8,356,884
Net Income (Loss)	-5,352,596	-5,973,731	-35,773,241	-29,322,536	-29,322,536
Retained Earnings-July 1	41,125,837	35,773,241	35,773,241	0	0

PROGRAM DESCRIPTION:

The Interagency Procurement Fund was established with the adoption of the Fiscal Year 1990-91 Final Budget to facilitate the use of the County's Fixed Asset Financing Program (FAFP) by various county departments and by other agencies as permitted by the financing documents. The drawdown of the original proceeds of the borrowing was completed as of April 28, 1994, per the bond covenant requirements. The activities of this fund provide for the following:

- User agencies are authorized to charge the FAFP to acquire budgeted fixed assets and encumber funds for future payment of related service charges.
- Collecting user charges from user agencies.
- Accounting for the annual life/debt service aspects of the acquired fixed assets in accordance with the provisions of the financing documents.
- Making appropriate reimbursements/transfers to the Fixed Asset Revolving Fund (Budget Unit 9277000) in accordance with requirements of the financing documents.
- Other acquisitions and activities as necessary to facilitate the FAFP.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: Jail Debt Service 2920000		FUND: JAIL DEBT SERVICE 292A	
SCHEDULE 16C BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10					
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Services & Supplies	6,030	409,907	410,903	38,015	38,015
Other Charges	5,209,445	5,258,723	5,262,326	5,313,400	5,313,400
Interfund Charges	500,000	500,000	500,000	0	0
Interfund Reimb	-5,309,664	-5,269,325	-5,269,325	-5,328,400	-5,328,400
Total Finance Uses	405,811	899,305	903,904	23,015	23,015
Means of Financing					
Fund Balance	1,066,560	903,904	903,904	23,015	23,015
Use Of Money/Prop	243,155	18,417	0	0	0
Total Financing	1,309,715	922,321	903,904	23,015	23,015

PROGRAM DESCRIPTION:

- This budget unit reflects the debt service requirements for payment of principal, interest, and various other costs related to the Certificates of Participation borrowing (originally \$62,900,000 in October 1984) for the partial financing of the construction of the Lorenzo E. Patino Hall of Justice (Main Jail).
- The original borrowing covenants required the County to appropriate principal and interest payments at the amount that would be due if the maximum interest rate allowed under the documents was effective (fifteen percent). On June 1, 1993, the County refinanced this borrowing and converted to a fixed-rate financing. The fixed-rate financing requires the County to appropriate only the scheduled principal and interest payments actually due each year.
- On May 7, 2003, the County refinanced the 1993 borrowing (due to a call-date on the existing Certificates of Participation) to reduce debt service payments due to significantly lower interest rates in the current market and to provide additional financing for other projects:
 - Expansion of the Warren E. Thornton Youth Center.
 - Complete acquisition of Mather Golf Course.
 - Expansion of the Boys Ranch.
 - Various other improvement projects in county facilities to accommodate the American's With Disabilities Act.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: Juvenile Courthouse Project-Debt Service 9280000 FUND: JUVENILE COURTHOUSE PROJECT-DEBT 280A			
SCHEDULE 16C BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10					
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Services & Supplies	7,025	152,525	152,546	14,305	14,305
Other Charges	2,211,777	2,212,398	2,212,538	2,215,638	2,215,638
Interfund Charges	440,000	440,000	440,000	0	0
Interfund Reimb	-2,218,238	-2,222,538	-2,222,538	-2,230,638	-2,230,638
Total Finance Uses	440,564	582,385	582,546	-695	-695
Means of Financing					
Fund Balance	834,832	582,546	582,546	-695	-695
Use Of Money/Prop	188,278	-856	0	0	0
Total Financing	1,023,110	581,690	582,546	-695	-695

PROGRAM DESCRIPTION:

- This budget unit provides for the appropriations for the annual lease payments and the Debt Service Reserve Fund for the County of Sacramento 2003 Juvenile Courthouse Project. On April 15, 2003, the Board of Supervisors approved a financing plan for the 2003 Juvenile Courthouse Project Certificates of Participation.
- The financing (\$32,178,972) was executed and closed on June 17, 2003. At the time of sale, \$2,034,250 was deposited as a reserve within this Debt Service Fund. The terms of the agreement authorizing the sale of securities require that this reserve be retained to be used as the final annual lease payment.

SUPPLEMENTAL INFORMATION:

Total requirement for this fiscal year is \$2,229,943 consisting of \$14,305 administrative costs, \$740,000 in principal payment, and \$1,475,638 in interest payments. Financing is from payments from the Courts of \$2,230,638 and offset by a negative fund balance of \$695.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: Natomas Fire District 2290000		FUND: NATOMAS FIRE DISTRICT 229A	
SCHEDULE 16C BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10					
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Services & Supplies	2,592,060	1,025,654	2,072,841	3,109,807	3,109,807
Interfund Charges	15,000	15,000	15,000	15,000	15,000
Total Finance Uses	2,607,060	1,040,654	2,087,841	3,124,807	3,124,807
Means of Financing					
Fund Balance	1,167,822	507,041	507,041	1,544,007	1,544,007
Taxes	1,870,029	2,021,610	1,550,800	1,550,800	1,550,800
Use Of Money/Prop	51,980	30,196	10,000	10,000	10,000
Aid-Gov'n't Agencies	24,270	25,814	20,000	20,000	20,000
Total Financing	3,114,101	2,584,661	2,087,841	3,124,807	3,124,807

PROGRAM DESCRIPTION:

- Natomas Fire District funds the provision of fire protection services to approximately forty square miles of the Unincorporated Area in the northwestern portion of Sacramento County. Natomas Fire District is a dependent special district; and the Board of Supervisors serves as the Board of Directors for the District.
- Fire protection service is contracted to the Fire Department of the City of Sacramento. The District and the City entered into the contract in Fiscal Year 1984-85. All district assets, including equipment and real property, were turned over to the City. The City absorbed all district employees who did not retire at the time.
- The contract calls for the annual payment to the City for the fire protection service to amount to all available financing, less administrative expenditures such as biannual audits, property tax administration fees, and administrative service charges.
- District financing consists of property taxes (including the homeowners' subvention), interest earnings, and fund balances.
- The Department of Economic Development and Intergovernmental Affairs is responsible for monitoring the contract with the City, making payments and preparing the district budget.

MISSION:

To provide fire protection to a special district in the Unincorporated Area in the northwestern part of Sacramento County through the City of Sacramento.

GOAL:

To provide timely and effective fire protection services to the special district area.

NON-DEPARTMENTAL COSTS/GENERAL FUND

5770000

SCHEDULE:

CITY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 5770000 Non-Departmental Costs/General Fund			
SCHEDULE 9 BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10		CLASSIFICATION FUNCTION: GENERAL ACTIVITY: Finance FUND: GENERAL			
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Salaries/Benefits	0	2,163	2,933,920	3,550,700	4,008,503
Services & Supplies	4,583,500	4,358,830	4,939,318	6,310,714	5,512,326
Other Charges	87,581	306,602	95,000	95,000	95,000
Interfund Charges	92,928	5,000	5,000	0	0
Intrafund Charges	1,095,000	254,094	435,419	369,775	151,601
SUBTOTAL	5,859,009	4,926,689	8,408,657	10,326,189	9,767,430
Interfund Reimb	-1,464	0	-15,000	0	0
Intrafund Reimb	-50,000	-50,000	-179,793	602,012	-924,804
NET TOTAL	5,807,545	4,876,689	8,213,864	10,928,201	8,842,626
Revenues	117,733	134,652	518,370	350,000	352,405
NET COST	5,689,812	4,742,037	7,695,494	10,578,201	8,490,221

PROGRAM DESCRIPTION:

There are two categories of appropriations in the Non-Departmental Costs/General Fund budget unit:

- Costs associated with mandated contributions and contractual obligations including countywide annual financial audits, economic incentives, contribution to Sacramento Area Council of Governments (SACOG), and transit subsidies.
- Costs associated with central support of countywide operations which include: central labor costs; Legislative Advocate; youth commission support; service awards; employee recognition; employee campaign; and memberships to statewide and national organizations.

SIGNIFICANT DEVELOPMENTS DURING 2008-09:

- Approximately \$1.9 million in centrally budgeted appropriations were transferred to thirteen General Fund departments to help fund terminal pay costs related to the retirement of management employees.
- Approximately \$0.3 million in centrally budgeted appropriations were transferred to the Probation Department to fund Jireh Training and Performance-based Standards (PbS) implementation costs for the Department.

SIGNIFICANT DEVELOPMENTS DURING 2008-09(CONT.):

- Costs associated with the countywide transit subsidy program increased by 29.5 percent from prior year actuals due to a high volume of transit riders as a result of high gasoline prices and an increase in the transit subsidy from \$35 to \$65 approved by the Board of Supervisors.

SIGNIFICANT CHANGES FOR 2009-10:

- The Leadership Academy program has been suspended due to budgetary shortfalls.
- There is no centrally-budgeted appropriation for management retirement terminal pay and labor increases.

NON-DEPARTMENTAL REVENUES/GENERAL FUND

5700000

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 5700000 Non-Departmental Revenues/General Fund			
SCHEDULE 9 BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10		CLASSIFICATION FUNCTION: GENERAL ACTIVITY: Finance FUND: GENERAL			
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Services & Supplies	217,959	194,139	200,000	200,000	120,000
Other Charges	17,395,092	11,064,787	11,136,360	6,453,960	2,453,960
Intrafund Charges	3,266,543	3,527,688	4,527,705	4,349,487	4,342,411
SUBTOTAL	20,879,594	14,786,614	15,864,065	11,003,447	6,916,371
Interfund Reimb	-26,963,739	-30,517,222	-31,048,027	-24,630,672	-26,920,584
NET TOTAL	-6,084,145	-15,730,608	-15,183,962	-13,627,225	-20,004,213
Revenues	560,675,787	601,941,546	563,965,670	497,763,292	492,087,834
NET COST	-566,759,932	-617,672,154	-579,149,632	-511,390,517	-512,092,047

PROGRAM DESCRIPTION:

- The major general purpose revenues, such as property taxes, sales tax, vehicle license fees and the utility tax, not linked to a specific program or activity, are accounted for in this budget unit. These revenues, along with General Fund balance and net reserve changes, are the sources of the net general purpose financing allocations to General Fund departments and the Courts.
- The financing sources include both revenues and transfers from other funds, which show in the budget as negative appropriations.
- Property taxes, sales tax and vehicle license fees make up seventy-five percent of the total general purpose financing for the County.
- The general purpose revenues come from differing geographic areas. The County's property taxes are derived from the entire county. Sales tax, utility tax and franchise fees come from the Unincorporated Area only. Vehicle license fees are allocated to the County from a statewide pool on the basis of population and the assessed values of property, not on the basis of fees paid within the County.

SIGNIFICANT DEVELOPMENTS DURING 2008-09:

- General revenue collections were higher than prior-year levels but lower than budgeted levels. Overall revenues and transfers-in from other funds were \$0.6 million lower than adjusted budget levels but \$44.8 million higher than prior-year actual levels. This increase from prior-year actual levels is due primarily to one-time transactions such as interfund transfers and return of debt service payments.
- Property tax-related and Teeter Plan revenues and transfers exceeded prior-year actual levels by \$20.3 million.
- Property Tax In Lieu of Vehicle License Fees were \$0.5 million above budgeted levels.
- Sales and Use Tax revenues and In Lieu Local Sales and Use Tax revenues were \$5.8 million below adjusted budget levels and \$11.8 million below prior-year actual levels. Several key factors influenced the decline in sales taxes including the housing market troubles, decreased revenue from auto sales, and a decline in consumer spending in general retail.
- The County's Utility User Tax revenues increased slightly. Actual levels were \$1.5 million higher than prior-year actuals and \$2.2 million higher than estimated levels.

SIGNIFICANT CHANGES FOR 2009-10:

- Property tax-related and Teeter Plan revenues and transfers are estimated to decrease by \$39.2 million from prior-year actual levels.
- Property Tax In Lieu of Vehicle License Fees are estimated to be \$10.7 million below prior-year actual levels, a decrease of 7.5 percent.
- Sales and Use Tax revenues and In Lieu Local Sales and Use Tax revenues associated with the state's "Triple Flip" are estimated to decrease by \$9.6 million from prior-year actual levels, a decrease of 14 percent.
- The County's Utility User Tax is budgeted at \$16.6 million. This represents a reduction of \$0.2 million from prior-year actual levels. This reduction is due to accrual and timing adjustments which occurred in Fiscal Year 2008-09 but are not expected to occur in Fiscal Year 2009-10.
- Approximately \$1.4 million in one-time funding of investment earnings revenues will be transferred from the Debt Service Funds to the General Fund to help close the budget gap in the General Fund.

SCHEDULE:

COUNTY OF SACRAMENTO
STATE OF CALIFORNIA
County Budget Act (1985)

FUND: OCIT
031A

ACTIVITY: OCIT
UNIT: 7600000

**SCHEDULE 10
OPERATIONS OF INTERNAL SERVICE FUND
FISCAL YEAR: 2009-10**

Operating Details	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Use Of Money/Prop Charges for Service	6,577 53,616,788	10,249 47,505,290	0 54,539,117	0 53,676,377	0 47,276,271
Total Operating Rev	53,623,365	47,515,539	54,539,117	53,676,377	47,276,271
Salaries/Benefits	23,954,592	23,343,955	27,094,950	26,888,875	23,072,929
Services & Supplies	23,124,865	20,600,799	25,313,355	22,475,200	19,941,959
Other Charges	346,321	404,141	350,000	402,027	402,027
Depreciation/Amort	1,424,219	1,667,351	1,869,869	1,750,353	1,740,353
Intrafund Chgs/Reimb	-1,931	0	0	0	0
Total Operating Exp	48,848,066	46,016,246	54,628,174	51,516,455	45,157,268
Interest Income	68,689	334,355	0	0	0
Gain/Sale/Property	568	0	0	0	0
Other Revenues	22,540	30,917	45,482	49,694	49,694
Other Financing	0	386,844	379,181	0	0
Total Nonoperating Rev	91,797	752,116	424,663	49,694	49,694
Debt Retirement	3,097,518	3,022,758	3,022,758	3,028,203	3,028,203
Total Nonoperating Exp	3,097,518	3,022,758	3,022,758	3,028,203	3,028,203
Net Income (Loss)	1,769,578	-771,349	-2,687,152	-818,587	-859,506
Retained Earnings-July 1	0	2,687,152	2,687,152	0	0
Positions	238.0	237.0	238.0	237.0	222.0

OFFICE OF COMMUNICATION AND INFORMATION TECHNOLOGY 760000

PROGRAM DESCRIPTION:

The Office of Communications and Information Technology (OCIT) provides central telecommunications and data processing support to county departments and other authorized agencies. Primary areas of focus include the following:

- Enterprise Information Technology (IT) Business services including E-Government, Comprehensive Online Management Personnel and Accounting System for Sacramento County (COMPASS), E-mail, Networking, wireless, and Voice Over Internet Protocol (VoIP).
- Internet and Intranet portals and enterprise E-Government services and applications.
- Mainframe, Client Server and Enterprise Content Management applications development and support.
- Enterprise server maintenance and support.
- Telephone, two-way radios, paging, electronic security and voice processing services.
- Centralized computer help-desk support and technical computer training.

MISSION:

To provide efficient, reliable, high-quality telecommunications and information technology services to employees, departments, businesses and the community.

GOALS:

- **Enhance Customer Services** - Build relationships with customers and determine key factors that lead to customer satisfaction, retention and innovation.
 - Establish a customer-focused performance measurement, evaluation and improvement process for all services.
 - Have at least ninety percent of customer projects operating with time and budget.
 - Implement communication processes of OCIT Services.
- **Invest in the Workforce** - Enable employees to develop and utilize their full potential in alignment with the overall goals and objectives of OCIT. Build and maintain a quality of work life that is conducive to performance excellence, customer service, and personal and organizational growth.
 - Maintain at least eighty percent favorable rating on employee quality of work life survey.
 - Establish a program to develop employee knowledge and skills in critical business segments.
- **Enhance and Promote Services and Products** - Provide effective performance management systems for measuring, aligning, communicating and improving performance. Ensure the continuing relevance of our services and develop new business opportunities.
 - Partner with departments and vendors to accomplish enterprise wide IT initiatives.
 - Establish regional partnerships to enhance customer services.
 - Enhance the value, cost effectiveness and efficiency of the services that we provide.
 - Support Enterprise-wide E-government.
 - Ensure continuity of operations and services.

SIGNIFICANT DEVELOPMENTS DURING 2008-09:

- Completed Phase I of the upgrade of COMPASS to the latest version of SAP (ECC 6.0).
- Completed the final phase of the Airports maintenance management system in COMPASS.
- Replaced Report Distribution System (RDS) with a new cost effective solution.
- Began a redesign of the County Internet Portal.
- Converted the Department of Revenue Recovery call center to use the VoIP enterprise call center infrastructure.
- Migrated the County Intranet Content to the new Web Content Management System;
- Completed data gathering and requirements, prepared an Request For Proposal to implement a Computer Aided Dispatch System for the County Communications Center.
- Designed, developed, and implemented a Case Management System for Conflict Criminal Defenders.
- Integrated/absorbed Department of Human Health Services and General Services Help Desk functions into OCIT's Service Desk.
- Decommissioned legacy mainframe tape and disk infrastructures, saving money on equipment maintenance, power and cooling.

SIGNIFICANT CHANGES FOR 2009-10:

- Initiate County-wide rollout of Employee Self Service in COMPASS.
- Complete the conversion of departments FileNet Applications to the county standard.
- Complete the Portal Internet Redesign and provide department templates to all county departments.
- Begin implementation of a PC Power management Solution for desktops.
- Gather and document requirements for a new tax system.
- Convert 3000 phones from our legacy telephone infrastructure to VoIP. This will result in savings from telephone circuits, maintenance, power and cooling which will allow OCIT to lower rates for VoIP telephony customers.
- Consolidate network, email and active directory support and infrastructures resulting in the elimination of duplication of efforts and equipment and savings in the way of reduced rates.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 5970000 Office of Labor Relations DEPARTMENT HEAD: STEVE KEIL CLASSIFICATION FUNCTION: GENERAL ACTIVITY: Personnel FUND: GENERAL			
SCHEDULE 9 BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10					
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Salaries/Benefits	689,856	616,252	718,411	704,802	589,473
Services & Supplies	148,122	230,042	235,647	382,218	226,967
Intrafund Charges	181,419	197,259	230,000	268,697	195,235
SUBTOTAL	1,019,397	1,043,553	1,184,058	1,355,717	1,011,675
Interfund Reimb	0	0	-1,000	-7,700	-7,700
NET TOTAL	1,019,397	1,043,553	1,183,058	1,348,017	1,003,975
Prior Yr Carryover	8,573	94,481	94,481	90,519	90,519
Revenues	0	1,484	1,484	0	0
NET COST	1,010,824	947,588	1,087,093	1,257,498	913,456
Positions	6.0	6.0	6.0	6.0	4.0

PROGRAM DESCRIPTION:

The Office of Labor Relations is responsible for preparing for and conducting labor negotiations; advising and hearing grievance and disciplinary appeals; and administering employee relations statutes, ordinances and policies.

MISSION:

Support the County and its Departments by:

- Negotiating labor agreements within authorized parameters.
- Protecting the County’s ability to effectively manage its workforce.
- Administering labor agreements, seeking to resolve interest and rights disputes through mediation, arbitration and administrative hearings.

MISSION (CONT.):

- Designing and presenting training services in support of new employee orientation, discipline processes, contract interpretation, grievance processing and labor-management problem solving.
- Representing county interests in meet and confer processes.
- Promoting greater efficiency through the development of more harmonious relationships with employee organizations.

GOAL:

Promote and achieve harmonious labor relations for the County through administration of labor agreements and support to the departments.

SIGNIFICANT DEVELOPMENTS DURING 2008-09:

- Concluded negotiations on three-year successor labor agreement in the Supervisory Law Enforcement Support and Law Enforcement Support Units.
- Conducted wage and benefit reopener negotiations for the In-Home Supportive Services Public Authority labor agreement.
- Developed and conducted training for interest-based bargaining.
- Developed departmental website.
- Reorganized assignments to incorporate staff from Department of Personnel Services.
- Conducted meet and confers with recognized employee organizations to identify means of mitigating budget impacts on employees.
- Met and responded to reduction-in-force grievances.

SIGNIFICANT CHANGES FOR 2009-10:

- Continue discussions with recognized employee organizations to explore options to mitigate budget impacts on employees.
- Negotiate successor labor agreement for the IHSS Public Authority.
- Meet and respond to reduction-in-force grievances.
- Arbitrate unresolved consolidated reduction-in-force grievances.
- Conclude and implement Certification Pay Incentive.
- Conduct Joint Labor-Management meetings to discuss budget reductions.
- Continue training for 2011 negotiations.

PENSION OBLIGATION BOND - INTEREST RATE STABILIZATION

9311000

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: Pension Obligation Bond-Int Rate Stabilization 9311000		FUND: PENSION BOND-INT RATE STABILIZATION 311A	
SCHEDULE 16C BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10					
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Total Finance Uses	0	0	0	0	0
Reserve Provision	747,648	430,604	430,604	298,463	298,463
Total Requirements	747,648	430,604	430,604	298,463	298,463
Means of Financing					
Fund Balance	497,648	430,604	430,604	298,463	298,463
Use Of Money/Prop	680,604	298,463	0	0	0
Total Financing	1,178,252	729,067	430,604	298,463	298,463

PROGRAM DESCRIPTION:

- The County of Sacramento Taxable Pension Funding Bonds Series 1995 were sold in June 1995 and closed in July 1995. The proceeds from the bond issue were utilized to pay the Unfunded Accrued Actuarial Liability owed by the County to the Sacramento County Employees' Retirement System as of July 5, 1998. Most of the bonds are fixed-interest rate bonds (\$404,060,207.55). Approximately one-quarter of the bonds (\$134,000,000) are variable-interest rate bonds. The variable-rate portions of the bonds were sold with an initial marketing term of three years; therefore, the rate for those bonds was fixed until Fiscal Year 1998-99.
- This budget unit provides for interest earnings on the Pension Obligation Bond-Debt Service Fund (Budget Unit 9313000). In the Pension Obligation Bond Trust Indenture, the County has covenanted to use the proceeds from interest earnings on the Debt Service Fund to purchase interest rate "cap" contracts on the variable-rate portion of the bonds, to make up the difference between the early set aside of funds in the Debt Service Fund and actual debt service, and/or to mitigate budgetary impact from high variable-rate interest rates by withdrawing funds from this fund and utilizing them for any lawful purpose of the County. At this time, it is expected that the interest rate earnings from the Debt Service Fund will accumulate in this fund. The County's exposure to higher interest rate risk could easily exceed the projected balance of this fund, but the balance of this fund would be available to offset the possibility of higher interest costs.

PENSION OBLIGATION BOND - DEBT SERVICE

9313000

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: Pension Obligation Bond-Debt Service 9313000			
		FUND: PENSION OBLIGATION BOND-DEBT SERVICE 313A			
SCHEDULE 16C BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10					
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Services & Supplies	459,895	621,846	1,370,014	4,376,320	4,376,320
Other Charges	42,147,114	48,799,000	53,077,212	67,505,305	67,505,305
Interfund Reimb	-43,422,790	-53,552,212	-53,552,212	-66,730,243	-66,730,243
Total Finance Uses	-815,781	-4,131,366	895,014	5,151,382	5,151,382
Means of Financing					
Fund Balance	4,508,870	895,014	895,014	5,151,382	5,151,382
Other Revenues	0	125,001	0	0	0
Total Financing	4,508,870	1,020,015	895,014	5,151,382	5,151,382

PROGRAM DESCRIPTION:

- This budget unit provides for the appropriations for the annual debt service and related financial services costs, including costs of issuance, for the County of Sacramento Taxable Pension Funding Bonds Series 1995. The bonds were sold in June 1995 and closed in July 1995. The proceeds from the bond issue were utilized to pay the Unfunded Accrued Actuarial Liability owed by the County to the Sacramento County Employees' Retirement System as of July 5, 1995. Most of the bonds are fixed-interest rate bonds (\$404,060,207.55). Approximately one-quarter of the bonds (\$134,000,000) are variable-interest rate bonds. The variable-rate portions of the bonds were sold with an initial marketing term of three years; therefore, the rate for those bonds was fixed until Fiscal Year 1998-99.
- On March 18, 1997, by Resolution Number 97-0253, the Board of Supervisors approved an amendment to the original Pension Obligation Bond Resolution which provided additional flexibility for the County to execute an interest rate swap. The swap transaction fixed the interest rate on the \$134.0 million variable rate Pension Obligation Bonds for a three-year period beginning July 1, 1998, and ending July 1, 2002 at 6.169 percent, below the first three years' level of 6.195 percent. The swap counterparty has opted to extend the swap through July 1, 2007. The interest swap agreement financing was executed and closed on March 18, 1997.

PROGRAM DESCRIPTION (CONT.):

- Debt service on the bonds began on August 15, 1995, and the County is required to deposit the anticipated annual debt service into this fund by July 31 of each fiscal year.
- On June 17, 2003, by Resolution Number 2003-0768, the Board of Supervisors approved the restructuring of the 1995 Pension Obligation Bonds, Series B and C Variable Rate Bonds (\$134,000,000) to provide significant budgetary relief over the next three to seven years during which the County is expected to experience significant budgetary stress. The restructuring provided near-term budgetary relief in the form of a premium payment from the swap provider (\$8,072,500) but there was an overall net cost to the transaction due to the additional debt service added-on beginning in Fiscal Year 2011-12 and terminating on July 1, 2022. The restructuring swap transaction fixed interest rate is 5.935 percent.
- On October 22, 2008, by Resolution Number 2008-1025, the Board of Supervisors approved terminating the existing swap agreement with Lehman Brothers due to Lehman's bankruptcy filing and subsequent failure to perform under the terms of the agreement. The Board in the same action authorized the County to enter into a replacement swap transaction wherein the fixed rate remains unchanged at 5.935%, and changes to 6.04% on July 1, 2009.

SCHEDULE

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		FUND: REGIONAL RADIO COMMUNICATIONS SYSTEM 059A		ACTIVITY: Communications System UNIT: 7020000	
SCHEDULE 10 OPERATIONS OF INTERNAL SERVICE FUND FISCAL YEAR: 2009-10					
Operating Details	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Charges for Service	4,250,932	4,058,834	3,541,028	3,803,442	3,803,442
Total Operating Rev	4,250,932	4,058,834	3,541,028	3,803,442	3,803,442
Salaries/Benefits	482,968	616,989	704,518	728,558	728,558
Services & Supplies	906,968	1,494,749	1,086,336	1,182,071	1,182,071
Other Charges	452,050	636,963	746,000	799,070	799,070
Depreciation/Amort	1,499,366	1,045,313	1,919,331	1,956,524	1,956,524
Total Operating Exp	3,341,352	3,794,014	4,456,185	4,666,223	4,666,223
Interest Income	375,014	242,402	175,000	175,000	175,000
Other Revenues	25	96,052	735,864	687,781	687,781
Other Financing	0	4,293	4,293	0	0
Total Nonoperating Rev	375,039	342,747	915,157	862,781	862,781
Net Income (Loss)	1,284,619	607,567	0	0	0
Positions	7.0	7.0	7.0	7.0	7.0

PROGRAM DESCRIPTION:

- The Sacramento Regional Radio Communications System (SRRCS) operates and maintains two-way mobile communications for Sacramento County Departments, the cities of Sacramento, West Sacramento and Folsom, the Sacramento Regional Transit District, the Grant Joint Union High School District Police Department, Los Rios Community College District and all fire districts. The majority of the communication activities on SRRCS involve emergency response and other public safety activities.
 - These activities include regional law enforcement and fire suppression, emergency medical response, hazardous material responses, coordination of mutual aid and interoperability between all participating agencies.
- The Office of Communications and Information Technology (OCIT) is the lead agency in the maintenance of the system.

PROGRAM DESCRIPTION (CONT.):

- The Radio and Electronics Division of OCIT provides management and administrative oversight, technical support, preventative and corrective maintenance of the system.
- All expenses incurred by the division in managing and maintaining the systems are fully reimbursed by the system participants.

SIGNIFICANT DEVELOPMENTS DURING 2008-09:

- Completed new tower site in the City of Folsom.
- Began system enhancements with additional microwave links.
- Continued the re-banding of the SRRCS operating frequency range from 866-869 MHz to 851-854 MHz. This project began in 2005 and the expected completion is 2012.
- Added 800 MHz repeater at Folsom Dam.
- Replaced the obsolete MEDNET base stations at the County Communications Center and the MEDNET repeater on Mount Vaca.
- Completed a new interface between SRRCS infrastructure and the Computer Aided Dispatch systems of the public safety members of SRRCS.
- A new video downlink system between law enforcement and fire helicopters and public safety dispatcher centers was completed.

SIGNIFICANT CHANGES FOR 2009-10:

- Complete building new tower sites in the cities of Galt and Rancho Murieta.
- Prepare a regional mobile broadband feasibility study.
- Prepare a migration study to move from a SmartZone 4.1 system to an all digital P-25 system..
- Continue the re-banding of the SRRCS operating frequency range from 866-869 MHz to 851-854 MHz. This project began in 2005 and the expected completion is 2012.
- Add additional radio sites at Fire Station 21 and the City of Sacramento's north corporation yard.
- Add microwave connections to Yolo, Placer, and Bay Area counties from SRRCS.
- Add a low band repeater to SRRCS to allow mobile-to-mobile communications between the California Highway Patrol and members of SRRCS.
- Purchase and install eighteen new mutual aid repeaters for SRRCS; two powered by fuel cells.

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 5940000 Teeter Plan			
SCHEDULE 9 BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10		CLASSIFICATION FUNCTION: DEBT SERVICE ACTIVITY: Retirement of Long-Term Debt FUND: TEETER PLAN			
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Other Charges	48,119,830	83,172,996	76,034,283	86,055,870	86,055,870
Interfund Charges	19,325,880	20,077,661	20,077,661	20,622,947	20,622,947
Total Finance Uses	67,445,710	103,250,657	96,111,944	106,678,817	106,678,817
Means of Financing					
Fund Balance	12,679,035	19,605,103	19,605,103	9,075,654	9,075,654
Use Of Money/Prop	79,487	54,897	0	0	0
Other Revenues	74,072,777	92,415,662	76,506,841	97,603,163	97,603,163
Other Financing	219,513	250,649	0	0	0
Total Financing	87,050,812	112,326,311	96,111,944	106,678,817	106,678,817

PROGRAM DESCRIPTION:

- This budget unit comprises the Teeter Plan Debt Service Fund. The Teeter Plan of property tax apportionment (otherwise known as the Alternative Method of Tax Apportionment) was first implemented in Fiscal Year 1993-94 following the Board of Supervisors' formal adoption on June 29, 1993. Under the Teeter Plan, secured property taxes are distributed by the County to local taxing entities on an accrual basis. In addition, when the Teeter Plan was first implemented, local taxing entities received a one-time acceleration of prior years' delinquent secured property taxes from the County. The County is thereafter entitled to retain all penalties and interest charges on the delinquent secured property taxes.
- The first financing for the distribution of the "purchase" of the delinquencies in the County's redemption file as of June 30, 1993, was provided through a borrowing arrangement through the Treasurer's Pooled Fund administered by the Treasurer-Tax Collector. The terms of the note were approved by the Board of Supervisors on August 3, 1993. Subsequently, annual purchases of secured property tax delinquencies as of June 30th of each year were financed through the Treasurer's Pooled Fund in August of the same year. Following the purchase of the redemption file, actual collections from delinquent taxpayers are transferred into the debt service fund (when apportioned by the Auditor-Controller), for eventual transfer to the Treasurer's Pooled Fund according to the payment schedule set in each borrowing.
- Interest earned on the debt service reserve will reduce the net borrowing costs owed by the County to the Treasurer's Pooled Fund.

PROGRAM DESCRIPTION (CONT.):

- As actual collections are received from the delinquent taxpayers, the principal amount of the borrowing is reduced, and interest collected from delinquent taxpayers is used to pay interest on each borrowing. Also, the net penalty/interest revenue remaining after debt service interest costs is transferred to the General Fund (Budget Unit 5705701) by the close of the final accounting period each year.
- A separate "Tax Losses Reserve Fund" has been established in the General Fund pursuant to Section 4703 of the Revenue and Taxation Code. That reserve is a statutory prerequisite of the Teeter Plan and has no relationship to the borrowing through the Treasurer's Pooled Fund. In the event that a shortfall exists following the forced sale of a delinquent parcel(s), the Tax Losses Reserve Fund would be utilized to fund the shortfall and provide full apportionment of the taxes due.

TOBACCO LITIGATION SETTLEMENT - CAPITAL PROJECTS

9284000

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: Tobacco Litigation Settlement-Capital Projects 9284000			
		FUND: TOBACCO LITIGATION SETTLEMENT-CAPITAL 284A			
SCHEDULE 16C BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10					
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Other Charges	13,775,751	23,231,607	71,029,367	48,628,568	48,628,568
Total Finance Uses	13,775,751	23,231,607	71,029,367	48,628,568	48,628,568
Means of Financing					
Fund Balance	81,632,415	71,029,367	71,029,367	48,628,568	48,628,568
Use Of Money/Prop	3,172,702	830,808	0	0	0
Total Financing	84,805,117	71,860,175	71,029,367	48,628,568	48,628,568

PROGRAM DESCRIPTION:

- This budget unit provides for the appropriations for the uses of the proceeds of the 2001 and 2005 Tobacco Litigation Settlement Securitization Capital Projects.
- The 2001 Bonds were executed and closed on August 23, 2001, through a negotiated bid process. The proceeds from the bond issue are being used to finance the construction of a Juvenile Court facility (\$46.3 million), Primary Care Clinic facility (\$30.5 million), Refuse Fleet Clean Air Conversion (\$15.0 million), Senior Nutrition Services Kitchen Facility (\$2.0 million), Clinic Pharmacy Automation System (\$0.8 million), 911 Call Center (\$6.0 million), Carmichael/Rio Linda Branch Library (\$5.2 million) and any other authorized acquisitions, construction, and/or improvement projects to be substituted therefore (\$7.4 million).
- The 2005 Bonds were executed and closed on December 6, 2005, through a negotiated bid process. The proceeds from the bond issue are being used to finance the construction of a Juvenile Justice Center Juvenile Hall Expansion facility Phases II and III (\$40.0 million), Juvenile Justice Center Wing-A (Maintenance) (\$4.0 million), Bikeway Project Sunset Avenue/Main Avenue (\$1.024 million), Carmichael Library (\$2.8 million), Park Repairs (\$2.0 million), Pavement Repairs (\$1.3 million), Unincorporated Area Sidewalk/Gutter/Curbs Repairs (\$11.797 million), Main Jail Fire Alarm (\$0.304 million) and any other authorized acquisitions, construction, and/or improvement projects to be substituted thereafter.
- This budget unit was established for payment of all costs associated with these projects, which include architectural/design costs, contractor payments, construction management costs, consultants, equipment and other miscellaneous construction costs required to complete the projects.

TRANSIENT-OCCUPANCY TAX

4060000

SCHEDULE:

COUNTY OF SACRAMENTO STATE OF CALIFORNIA County Budget Act (1985)		UNIT: 4060000 Transient-Occupancy Tax			
SCHEDULE 9 BUDGET UNIT FINANCING USES DETAIL FISCAL YEAR: 2009-10		CLASSIFICATION FUNCTION: RECREATION & CULTURAL SERVICES ACTIVITY: Cultural Services FUND: TRANSIENT OCCUPANCY			
Financing Uses Classification	Actual 2007-08	Actual 2008-09	Adopted 2008-09	Requested 2009-10	Adopted 2009-10
Other Charges	3,516,191	2,669,458	6,302,295	4,852,241	4,772,830
Interfund Charges	3,897,200	3,549,412	4,107,891	3,689,798	5,019,209
Total Finance Uses	7,413,391	6,218,870	10,410,186	8,542,039	9,792,039
Reserve Provision	150,000	0	0	3,154	3,154
Total Requirements	7,563,391	6,218,870	10,410,186	8,545,193	9,795,193
Means of Financing					
Fund Balance	628,695	807,913	807,913	142,920	142,920
Reserve Release	0	0	0	0	1,250,000
Taxes	6,963,788	5,311,006	6,300,000	5,100,000	5,100,000
Use Of Money/Prop	153,540	87,865	35,000	35,000	35,000
Other Revenues	357,564	357,505	350,000	350,000	350,000
Other Financing	0	0	2,917,273	2,917,273	2,917,273
Total Financing	8,103,587	6,564,289	10,410,186	8,545,193	9,795,193

PROGRAM DESCRIPTION:

- Sacramento County imposes a Transient-Occupancy Tax (TOT) in the amount of twelve percent of the rent charged at hotels, motels, and similar structures for short-term lodging.
- The Board of Supervisors makes allocations from this budget for artistic, cultural, civic, and other activities which enhance the image and quality of life of the community.

MISSION:

To provide funding for artistic, cultural, civic and other activities which enhance the image of the community and quality of life in Sacramento.

SIGNIFICANT DEVELOPMENTS DURING 2008-09:

- Appropriations for this fund totaled \$10.41 million. Budgeted revenues totaled \$10.41 million, which included \$807,913 in fund balance.
- Mid-Year reductions in appropriations were \$600,000.
- Funding includes a required pass-through budgeting of:
 - \$528,577 in costs and revenues associated with bond financing for Sacramento Regional Arts Facilities (Music Circus).
 - \$2.39 million in costs and revenues associated with bond financing for Raley Field (totally offset by a reimbursement for anticipated lease payments from the River City Baseball partnership).
 - \$350,000 in costs and revenues associated with City of Sacramento Cultural Arts Awards.
- The General Fund transfer totaled \$3.4 million.
- The Board of Supervisors Neighborhood Programs allocations totaled \$251,914.
- Sports, Tourism, Arts, and Quality of Life activities allocations totaled \$1.13 million.
- Sacramento Metropolitan Arts Commission activities allocations totaled \$1.4 million.
- No allocation was made to the Raley Field Reserve.

SIGNIFICANT CHANGES FOR 2009-10:

- Appropriations for this fund total \$9.79 million. Budgeted revenues total \$9.79 million, which include \$142,920 in fund balance and \$1.25 million from reserve release.
- Funding includes a required pass-through budgeting of \$2.9 million in costs and revenues associated with: bond financing for Raley Field and Sacramento Regional Arts Facilities; and Cultural Arts Awards in conjunction with the City of Sacramento.
- The transfer to the County General Fund totals \$4.87 million.
- New allocations to the Board of Supervisors Neighborhood Programs total \$91,301.
- New allocations for Sports, Tourism, Arts, and Quality of Life activities total \$795,681.
- New allocations for Sacramento Metropolitan Arts Commission activities total \$659,655.
- No allocation was made to the Raley Field Reserve and the existing \$1.25 million balance was transferred to the General Fund.