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#### LETTER FROM CHAIR, BOARD OF SUPERVISORS

CHAIRMAN
BOARD OF SUPERVISORS
COUNTY OF SACRAMENTO

700 H Street, Suite 2450 Sacramento, CA 95814 Telephone: (916) 874-5481 Facsimile: (916) 874-7593



JIMMIE R. YEE SUPERVISOR SECOND DISTRICT

> ART GEE Chief of Staff

December 23, 2008

#### TO THE PEOPLE OF SACRAMENTO COUNTY:

The Sacramento County Board of Supervisors is proud to present to you the County's 2008-09 Adopted Final Budget. The County Budget is the financial and operating plan for the provision of services to you by the County and by the special districts governed by the Board of Supervisors. The Budget also includes a Five-Year Capital Improvement Plan which will guide the timely development of County facilities and infrastructure.

The County Budget was developed through an open and public process which assures that community members have an opportunity to be heard and participate. The Board heard a budget forecast, adopted resource allocation obligations and priorities, and made early, tentative resource allocations in January. Budget hearings were held in June, September and were concluded in November once the extended State budget process was concluded.

The Board of Supervisors adopted a balanced budget designed to continue delivering quality services to residents and businesses of the County even with the current economic downturn. Initially when the budgets were submitted there was a funding gap. The Board chose to mitigate this shortfall by using every revenue and reserves in order to support their budget priorities. However, after using these resources and refining revenue estimates a shortfall still remained. The departments were then asked to make reductions, the majority of which were in health and human service programs that also reflects cutbacks in State funding.

Should you desire further information regarding the Fiscal Year 2008-09 County Budget or the county's budget process, please contact your County Supervisor (874-5411) or the Office of the County Executive (874-5833).

Sincerely,

JIMMIE R. YEE, Chair

Board of Supervisors, District 2

former Gel

#### COUNTY VISION, MISSION AND VALUES

#### **VISION**

A vision is a compelling conceptual image of the desired future.

This statement describes "what we want to be" in the twenty-first century.

Our Vision is for Sacramento County to be:

> The most livable community with the highest quality public service

#### **MISSION**

Our mission statement defines why our organization exists.

It describes what we want to do for the community.

Our Mission for Sacramento County is to:

- > Improve quality of life in the community
- > Promote individual responsibility and achievement
- > Protect one another and the environment we share
- > Provide innovative and cooperative quality customer service
- > Recognize and seize opportunities for improvement
- > Stimulate economic growth and regional cooperation

#### **VALUES**

These values are the basic principles and beliefs for the County of Sacramento.

They govern the way we make and carry out our decisions.

Our Values for Sacramento County are:

- > Trust
- > Dignity and respect for the individual
- > Customer service
- > Partnership
- > Empowerment
- > Continuous improvement
- > Personal and professional growth
- > Respect for cultural and ethnic diversity

### GFOA DISTINGUISHED BUDGET PRESENTATION ACKNOWLEDGEMENTS

# DISTINGUISHED BUDGET PRESENTATION AWARD FOR THE COUNTY OF SACRAMENTO

FOR FISCAL YEAR 2007-08

#### **ACKNOWLEDGEMENTS**

PREPARED BY THE

COUNTY OF SACRAMENTO

OFFICE OF BUDGET AND DEBT MANAGEMENT

Navdeep S. Gill, Chief Operations Officer
Mark Norris, Internal Services Agency Administrator
Linda Foster-Hall, County Budget Officer
Kim Smith, Senior Administrative Analyst
Xue Xiong, Associate Administrative Analyst
Wei Zheng, Accounting Technician-Confidential
Debbie Fritts, Office Specialist 2 - Confidential

#### Special Recognition for Support Services

Danny Ernst, Printing Services Supervisor
Shaun Bennett, Senior Printing Services Operator
Paul Alvies, Printing Services Operator 2
Pamela Bambula, Printing Services Operator 2
Rosemary Cluff, Printing Services Operator 2
Annette Romero, Printing Services Operator 2
Irene Hoyle, Printing Services Operator 1
Planning and Community Development Cartography Staff
Rami Zakaria, Information Technology Manager
SacWeb Staff – Office of Communications and Information Technology

#### **GFOA DISTINGUISHED BUDGET PRESENTATION AWARD**



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the **County of Sacramento**, **California** for its annual budget for the fiscal year beginning July 1, 2007. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

#### SUMMARY OF 2008-09 ADOPTED BUDGET

The Introduction is a brief summary of Sacramento County's Annual Budget as adopted by the Board of Supervisors after legally required public hearings held in September 2008 which were continue to November 2008 after the State of California budget was adopted. The Introduction provides the reader with a guide to the contents of the larger document by summarizing information in the following sections:

- I. Budget Document Content
- II. Summary of the Adopted Final Budget
  - The General Fund, Programs, Financing, and Fund Balance Changes
  - Other Funds Subject to Appropriation (Other Governmental Funds)
- III. Five-Year Capital Improvement Plan
- IV. Strategic Plan
- V. County Executive's Recommended Fiscal Year 2008-09 Final Budget

#### I. Budget Document Content

The County's annual budget document includes fiscal and operational information on county operations and those special districts and enterprises governed by the Board of Supervisors. It consists of several general sections including:

 The Introduction summarizes the Adopted Final Budget and presents the County Executive's Recommended Final Budget. The Recommended Proposed Budget report and the Midyear Budget Update may be viewed or downloaded at the following county Web site:

#### http://www.budget.saccounty.net/index.htm

- General budget information including a summary of the budget policies/process; the basis of budgeting; information about the County, major funds, major revenue trends, a summary of authorized staffing levels, and summaries of appropriations and financing. (See section "A-General Budget Information" pages A-1 through A-88.)
- State-determined Program Areas and Revenue Summary Schedules (tables) listing the financing and requirements for county funds, and appropriations in governmental funds. (See section "B-Summary Schedules" pages B-3 through B-47.)
- Summary of Positions giving the authorized staffing levels by budget unit. (See section "C-Summary of Positions" pages C-1 through C-63.)
- Detailed information (the budget messages) on the various budget units making up the overall county budget. This information is organized into the following five sections that reflect the organizational structure of the County (see page A-3 for Organizational Chart).
  - Elected Officials (Pages D-1 through D-52)
  - General Government/Administration (Pages E-1 through E-180)
  - Internal Services Agency (Pages F-1 through F-120)
  - Countywide Services Agency (Pages G-1 through G-238)
  - Municipal Services Agency (Pages H-1 through H-326)
- The Five-Year Capital Improvement Plan (CIP) is also included as part of the budget document (see Volume III). Annually, the Board of Supervisors holds a separate hearing on the Five-Year Capital Improvement Plan during the annual budget hearings.

#### II. Summary of the Adopted Final Budget

Final Budget Hearings were held in September 2008 and concluded in November 2008 after the State of California concluded their budget deliberations. As part of these hearings the Board of Supervisors approved the County Executive's Recommended Final Budget (see Page 22) totaling \$5.26 billion which includes the impacts from the State spending plan and is reflected in the table below. The current adopted budget reflects growth of approximately 3.5 percent (\$0.180 billion) from the Fiscal Year 2007-08 Final Budget of \$5.08 billion. The largest increase in the budget is for the Airport because of the terminal construction project at the International Airport.

Total County Budget by Fund

Funds		ppropriations	Financing	Net Cost <sup>1</sup>	Positions
General Fund	\$	2,188,506,172	\$ 1,573,514,920	\$ 614,991,252	10,460.0
County Library		26,975,960	26,975,960	0	0.0
Economic Development & Intergovernmental Affairs		47,928,599	47,928,599	0	23.8
Environmental Management		22,026,879	22,026,879	0	137.8
Golf Fund		8,922,536	8,922,536	0	9.0
Transient-Occupancy Tax		10,410,186	10,410,186	0	0.0
Transportation		197,992,510	197,992,510	0	0.0
Water Resources		302,830,967	173,116,938	129,714,029	271.0
Airport System		1,166,790,709	166,793,601	999,997,108	414.0
Waste Management and Recycling		97,942,691	97,942,691	0	289.0
Other Operating Funds		249,844,074	249,844,074	0	141.2
Other Enterprise Funds		10,799,395	3,968,206	6,831,189	10.0
Other Internal Service Funds		534,384,222	510,177,303	24,206,919	1,703.1
Other Public Service Enterprise Funds		77,978,448	77,978,448	0	758.0
Other Special Revenue Funds		318,143,920	318,143,920	0	115.5
Total	\$	5,261,477,268	\$ 3,485,736,771	\$ 1,775,740,497	14,332.4

#### The General Fund, Programs, Financing, and Fund Balance Changes

The overall authorized spending for departmental programs and the contingency is approximately \$2.189 billion. As reflected in the table above the General Fund is the largest county fund and is supported in large part by the departmental revenues totaling \$1.574 billion. The General Fund also supports the majority of county services and roughly two-thirds of county employees providing both countywide and municipal services. As a California county, Sacramento County provides countywide human services, and law and justice services. The human services include human assistance aid, foster care, public health, mental health, and protective services. The countywide law and justice services include prosecution, adult and juvenile detention (jails), coroner services, and legal defense.

Sacramento County is atypical in California in that there is a large, populous, urban Unincorporated Area. The residents of the Unincorporated Area receive municipal services from the County and many special districts. Sacramento County provides local police protection from the Sheriff Department and many public works services from the Municipal Services Agency. The County is also responsible for land use regulation and planning services for the Unincorporated Area. Sheriffs and planning services are included in the General Fund.

Unlike recent years there was little growth in the General Fund revenue base, predominately the result of the economic downturn. As a result there were more requests for funds than local resources which created a funding gap in a number of departments totaling \$123.67 million.

#### SUMMARY OF 2008-09 ADOPTED BUDGET

The Board chose to mitigate this shortfall by using every revenue and reserve in order to support the Board of Supervisor's budget priorities. However, after using these funding sources and refining revenue estimates the departments were asked to take \$67.9 million in reductions in June 2008, the majority of which were in health and human service programs. Additionally the State further reduced funding for health and human services programs performed by the County, necessitating additional reductions of \$14.9 million in November 2008.

The following tables summarize the net cost of the General Fund programs that are financed from local resources after all the reductions were adopted. It compares the Fiscal Year 2008-09 Adopted Final Budget for the General Fund by Agency to the Fiscal Year 2007-08 Final Adopted Budget: (Please see Table on following page.)

#### General Fund Net Cost for Fiscal Year 2008-09 Adopted Final Budget As Comparison to Fiscal Year 2007-08 Final Adopted Budget (Amounts Expressed In Millions)

ELECTED OFFICIALS/DEPARTMENT HEADS Assessor	Ad F	07-08 opted inal		08-09 opted	١	∕ear to
		Cost	-	inal t Cost		riance
Acceptor						
ASSESSOI	\$	4.25	\$	7.99	\$	3.74
Board of Supervisors		3.71		3.81		0.10
District Attorney		40.08		46.91		6.83
Sheriff		173.26		177.99		4.73
Correctional Health		19.01		22.37		3.36
Subtotal	\$	240.31	\$	259.07	\$	18.76
COUNTYWIDE SERVICES	•		•			
Child Support Services	\$	0.12	\$	0.07	\$	(0.05)
Human Assistance (DHA)-Aid Payments	•	42.58	*	42.58	, T	0.00
DHA-Administration		34.47		29.43		(5.04)
Department of Health & Human Services (DHHS)		42.06		39.53		(2.53)
Probation		61.30		69.62		8.32
Courts		41.78		38.90		(2.88)
Public Defender and Conflict Criminal Defenders		34.87		33.64		(1.23)
Health Treatment Accounts		22.95		22.95		0.00
In-Home Support Services (IHSS)		13.25		13.25		0.00
Voter Registration and Elections		7.25		8.27		1.02
Other Countywide Services		14.36		15.16		0.80
					_	
Subtotal	\$	314.99	\$	313.40	\$	( 1.59)
MUNICIPAL SERVICES						
Animal Care and Regulation	\$	3.18	\$	2.99	\$	(0.19)
Regional Parks, Recreation and Open Space	φ	4.99	φ	4.60	Φ	(0.19)
Planning and Community Development		5.55		3.87		(1.68)
Other Municipal Services		1.07		1.88		0.81
Subtotal	\$	14.79	\$	13.34	\$	(1.45)
Subtotal	Ф	14.79	Ф	13.34	Ф	(1.45)
INTERNAL SERVICES						
Department of Finance	\$	0.62	\$	1.88	\$	1.26
Department of Personnel Services	Ψ	7.93	Ψ	0.00	Ψ	(7.93)
Other Internal Services		0.15		0.73		0.58
Subtotal	\$	8.70	\$	2.61	\$	(6.09)
GENERAL GOVERNMENT	\$	37.77	\$	33.60	\$	(4.17)
Contingency and Reserve Change	\$	15.14	\$	8.15	\$	6.99)
Non-Departmental/Countywide Costs	\$	(5.17)	\$	(15.18)	\$	(10.01)
TOTAL	\$	626.53	\$	614.99	\$	(11.54)

There have been increases for the Assessor, District Attorney, Sheriff's Department and Probation in line with the Board's priorities and the recognition of contractually obligated labor cost increases. Generally, all other departments have had their recommended appropriations either reduced or increased only slightly to offset mandated costs (i.e. Voter Registration/Elections for November 2008 general election).

The following table gives a higher-level summary of the recommended allocations by service area for the General Fund:

Summary Of Recommended General Fund Allocations By Service Area (Amounts Expressed In Millions)										
Uses of Allocations		2008-09 Adopted Final Net Cost	Percent of Total							
Assessor, District Attorney & Sheriff	\$	255.26	41.50%							
Board of Supervisors		3.81	0.62%							
General Government		33.60	5.46%							
Internal Services		2.62	0.43%							
Countywide Services		313.40	50.96%							
Municipal Services		13.33	2.17%							
Contingency, Reserves		8.15	1.33%							
Non-Departmental/Countywide Costs		(15.18)	(2.47%)							
TOTAL	\$	614.99	100.0%							

Countywide Services consume approximately half the local revenue resources, primarily for mandated services. Municipal Services, Internal Services, and General Government are allocated together at only eight percent of the local revenue resources, although this picture is skewed by the mixed services (Municipal and Countywide) provided by Assessor, District Attorney, and the Sheriff. The Board, Assessor, and District Attorney Offices' provide countywide services, but much of the allocation to the Sheriff's Department is for municipal services.

#### **Overall Financing for the General Fund**

Financing for General Fund programs comes from three sources:

	<u>Amount</u>
FINANCING SOURCE	(Expressed in Millions)
Departmental Revenue	\$1,563.80
Departmental Carryover	9.72
General Purpose Financing	614.99
TOTAL	\$2,188.51

Departmental revenues make up 71.46 percent of the total financing and are those revenues restricted to funding a single program or narrow range of programs. In the State of California, counties are formally political subdivisions of the state, and most of these restricted departmental revenues come from the state and federal governments (most of the federal revenue channels through the State).

The department carryover is that portion of the fund balance which is, by Board of Supervisors' policy, allocated directly back to certain General Fund budget units. This policy was established in 1992 to provide an incentive for departments to take actions to maximize fund balance and minimize budget funding gaps in lean budget years.

#### **General Purpose Financing**

General Purpose Financing is the source used to fund the net cost of the various programs. The following table summarizes the financing estimates:

General Purpose Financing (Amounts Expressed In Millions)										
	Ac	007-08 lopted Final	A	07-08 ctual ar-End		08-09 ted Final				
General Revenues	\$	563.9	\$	560.7	\$	563.9				
General Fund Balance		39.0		39.0		13.6				
Reserve Releases		23.6		25.9		37.4				
TOTAL	\$	626.5	\$	625.6	\$	614.9				

The following table details the year-to-year recommended changes in general purpose revenues:

General Purpose Revenues (Amounts Expressed In Millions)											
	Ad	07-08 opted inal	A	07-08 ctual ar-end	Ac	008-09 lopted Final					
Property Taxes *	\$	272.6	\$	270.4	\$	276.3					
Sales Tax & In Lieu Sales Tax		83.1		80.7		81.0					
Property Tax In Lieu of Vehicle License Fees		138.2		141.3		142.7					
Utility Tax		14.5		15.4		14.6					
Fines & Penalties		14.3		15.3		14.3					
Franchises		3.3		3.9		3.3					
Revenue Neutrality & Transition		17.7		15.5		18.6					
Other Revenues & Costs		20.2		18.1		13.0					
TOTAL	\$	563.9	\$	560.6	\$	563.9					

<sup>\*</sup>Includes all sources of property tax revenue (i.e. Secured, Unsecured, Supplemental, Delinquent, Unitary)

In recent years the County has experienced growth in property tax collections ranging from approximately ten percent growth in Fiscal Year 2002-03 to its most recent high growth rate of fifteen percent in Fiscal Year 2006-07, before returning to a 9% growth rate in Fiscal Year 2007-08. The housing market slowdown has caused the County Assessor to decrease the assessed value for approximately 85,000 properties in May 2008. This will reduce growth in secured property taxes for Fiscal Year 2008-09 to approximately two percent. The major revenue assumptions are included in a table in the General Budget Information section of this budget document (see page A-23 through A25).

#### **Recent Changes in Fund Balance of General Fund**

The following table reflects the beginning total fund balance (both Departmental carryover and Non-Departmental fund balance) of each fiscal year since Fiscal Year 1999-00 and the change in available fund balance from the prior-year fiscal year:

Fiscal Year	Fund Balance	Variance
1999-00	\$57,680,098	
2000-01	70,670,476	\$12,990,378
2001-02	57,459,180	(13,211,296)
2002-03	42,333,377	(15,125,803)
2003-04	62,865,576	20,532,199
2004-05	67,952,967	5,087,391
2005-06	102,560,476	34,607,509
2006-07	140,718,398	38,157,922
2007-08	74,532,227	(66,186,171)
2008-09	23,357,256	(51,174,971)

- At the start of the Fiscal Year 2000-01, the apparent increase in fund balance was due to the unbudgeted receipt of Tobacco Litigation Settlement payments of \$16.3 million which were not expended during the fiscal year. Without this unanticipated revenue, fund balance would have declined by several million.
- There were significant declines in fund balance from Fiscal Years 2001-02 to 2002-03. The reduction in fund balance at the start of Fiscal Year 2002-03 reflected unbudgeted increases in the local share of human assistance aid payments, and under-collection of both local sales tax and sales tax from statewide pools. The sales tax from statewide pools is allocated to certain public safety and human service programs.
- In Fiscal Year 2003-04 the fund balance turned around as a result of significant savings by departments.
- In Fiscal Year 2004-05 and Fiscal Year 2005-06 there was an unanticipated increase in property tax revenues associated with the strong local real estate market. The actual growth in major revenues such as sales tax and vehicle license fees also met budgetary expectations.
- The beginning fund balance for Fiscal Year 2006-07 exceeded budgeted estimates by \$55.7 million largely because of the continued strong local real estate market (Property Tax collections exceeded budget estimates by \$55.7 million). Because collections were so much higher than anticipated, the County took the opportunity to increase general reserves by \$57.0 million.
- In Fiscal Year 2007-08 the beginning fund balance declined because Property Tax collections were more in line with budgeted estimates.
- In Fiscal Year 2008-09 the true impact of the economic downturn can be seen with the drop in fund balance which is predominately the result of a decrease in growth rates for both property taxes and sales related taxes.

#### Other Funds Subject to Appropriation (Other Governmental Funds)

The overall financing and requirement for the Other Governmental Funds, or those other funds subject to appropriation is found in Schedule 1 – Summary of County Budget, (see page B-4) in the Summary Schedules portion of this document (see pages B-3 through B-47). An analysis of fund balances is reflected in Schedule 2 – Analysis of Fund Balance Unreserved/Undesignated (see page B-5). Reserve change detail is reflected in Schedule 3- Detail of Provisions for Reserves/Designations (see pages B-6 and B-7). All other Summary Schedules are reflected in Section B – Summary Schedules. Following is a brief description of the Other Governmental Funds, the major financing sources, and the 2008-09 requirement and financing.

**Fish and Game Fund -- \$50,000** - Financing for this fund comes from fish and game fines. The funds are used for education programs.

**Health Care for the Uninsured Fund -- \$1,011,599 -** Funding came from Tobacco Litigation Settlement Revenue received before the securitization of this revenue stream. The projected use of this fund is to provide seed funding for the extension of health benefits to that portion of the population currently uninsured.

**Park Construction Fund -- \$5,475,320** - Funding comes from grants, donations, state bond sales, and contributions from the County Transient-Occupancy Tax Fund. Parks acquisition, development, and rehabilitation projects are financed from this fund.

**Capital Construction Fund -- \$22,937,956** - Financing comes from a use allocations charge to the departments occupying county-owned facilities, debt financing, and grants. The acquisition, construction, and major maintenance of county facilities are financed from this fund.

**Tobacco Litigation Settlement Fund -- \$6,033,883** - Financing for this fund comes from the proceeds of the tobacco revenue bond sale (securitization). On November 15, 2005, the Board of Supervisors approved refinancing the 2001 Tobacco Litigation Settlement Bonds to reduce the County debt service on those bonds. Under the original deallocation schedule, the County had between \$4.7 million to \$8.3 million per year to fund county-operated programs with some of the funds in the TLS endowment program. Based on the current deallocation schedule, only new and expanded programs by tax-exempt, qualified nonprofit organizations other than the County itself, or qualified capital projects can be funded with the original 2001 Bonds. The Board of Supervisors approves allocations to community based organizations on a competitive basis and on a three-year funding cycle.

**First Five Sacramento Commission Fund -- \$74,552,950** - Funding comes from the State of California under the terms of a voter-approved statewide initiative. The funding is restricted to services to youths and may not be used for basic county operations. Allocations are approved by a Commission consisting of elected officials and appointed members.

**Teeter Plan Fund -- \$96,111,944** - The County utilizes the Teeter Plan of property tax distribution. All secured tax delinquencies are advanced to those public agencies in the County which receive property taxes. The County borrows the funds to advance the delinquent taxes from the Treasury Pool in an annual five-year note. The borrowed funds are repaid with delinquent tax principal, redemption charges, and interest (18.0 percent per year). Any interest and redemption charges in excess of debt service accrue to the General Fund. The debt issues, the debt service, delinquent taxes, redemption charges, interest, and transfers to and from the General Fund are made from this fund.

**Economic Development Fund -- \$47,928,599** - County economic development activities are financed from this fund. Major projects include the conversion of two former air force bases

from military to mixed private and public use. Funding comes from the sale of land and facilities, grants, and a contribution from the General Fund. Changes in fund balance depend on the timing of capital projects. Often the actual sale of assets and the construction or renovation of facilities differs from the budget plan.

**Road Fund -- \$72,293,996 -** Gas tax and restricted state road funding accrues to this fund. Street and road acquisition, construction, and maintenance are financed from this fund. The purpose of this fund is to segregate the gas tax revenue.

**Environmental Management Fund -- \$22,026,879 -** Environmental Management provides countywide regulatory services that protect public health and the environment. There is no General Fund financing. The primary source of financing for this fund comes from fees and contracts associated with the various regulatory activities of the Environmental Health, Hazardous Materials, and Water Protection Divisions. These regulatory programs apply to an inventory of approximately 10,000 commercial enterprises and nearly all governmental entities. Major activities include inspection of restaurants and other retail food facilities, regulation of underground storage tanks, ensuring compliant stormwater management practices, and overseeing remediation of contaminated properties.

**Library General Fund -- \$23,475,960** - The primary source of financing for this fund comes from a dedicated share of property taxes collected in the Unincorporated Area and the cities of Sacramento, Elk Grove, Citrus Heights, Galt, Rancho Cordova, and Isleton. Library services are provided by a City of Sacramento — Sacramento County Joint Powers Authority with a separate Authority Board. Funding allocated to this fund is transferred to the Library Authority for services and materials.

**Community Services Fund -- \$26,788,571** - Housing and homeless programs are financed from this fund. Major funding sources include redevelopment project allocations, grants, state allocations, and transfers from the General Fund. The purpose of this fund is to segregate the restricted housing revenues.

**Transient-Occupancy Tax Fund -- \$10,410,186** - The County's hotel tax accrues to this fund, and this revenue is general purpose financing and may be expended on any county activity. The Board of Supervisors holds special hearings to allocate financing from this fund to community organizations, facilities and programs jointly funded with the City of Sacramento, and county departments.

**Golf Fund -- \$8,922,536** - The operations and maintenance of three county golf courses is financed from this fund. Major financing sources include user fees and concession charges.

**Building Inspection Fund -- \$14,855,256** - Primary financing comes from building inspection charges. The County is responsible for building inspection in the Unincorporated Area.

**Roadways Fund -- \$12,265,178 -** This fund is used to segregate development impact and special assessment revenue dedicated to street and road acquisition, construction, and maintenance.

**Transportation – Sales Tax Fund -- \$98,212,734** - In Sacramento County the voters have approved a ½ cent increase in the sales tax to be dedicated to transportation capital projects and operations. Revenue is shared by the County, cities, and the Regional Transit System (bus and train service). This fund is used to segregate the County's share of the special sales tax revenue.

**Rural Transit Fund -- \$8,903,478** - Transit services to the rural areas of the Unincorporated Area of the County are financed from this fund. Currently there are two program areas that receive funding: Galt Transit Area and East County Transit Area.

#### III. Five-Year Capital Improvement Plan (Volume III)

The 2008-09 Final Adopted Budget includes a Five-Year Capital Improvement Plan (CIP) for Sacramento County (please see Volume III). The CIP lists both the approved and proposed capital improvements to be acquired or constructed through Fiscal Year 2012-13. The approved and proposed capital projects are broken into three major categories: Airports, County Facilities, and Regional Parks. The funding needs may be summarized:

CATEGORY	Prior-Years and Five-Year Costs
Airports	\$1,312,716,385
County Facilities	951,611,276
Regional Parks	9,190,446
Total	\$2,273,518,107

Funding has not been obtained for all the projects, particularly those in the later years of the five-year plan. Following the Five-Year CIP will result in additional operating and debt service expenditures in the present and future years. The levels of new expenditures will depend upon factors such as the timing of the facility development, operating offsets from current facilities, and interest rates. All operating and debt service costs relating to the budget year are included in the budget.

### NEW FACILITIES PLANNED IN THE FIVE-YEAR CIP AND ASSOCIATED OPERATING COSTS

#### **Airports**

The Five-Year CIP estimated cost is \$1.3 billion. The largest single project in the CIP is the Sacramento International Airport Terminal Development Program, including the Landside Terminal Building, Airside Concourse and Automated People Mover with an estimated cost of approximately \$673.329 million reflected in Fiscal Years 2008-09 through 2012-13. The CIP will be funded by a combination of sources: Retained Earnings, Passenger Facility Charges (PFC), and various forms of revenue bonds. (See Final Budget 2008-09, Volume III, pages 3 through 128 for more detailed information regarding specific Airport System projects.)

#### **County Facilities**

The Fiscal Year 2008-09 Five-Year CIP has identified 62 projects at an estimated capital cost of \$228.58 million. A substantial portion of that amount is expected to be spent in the next two years for major juvenile justice projects. The following brief descriptions highlight several projects that demonstrate the magnitude and range of construction undertaken by the County. (See Final Budget 2008-09, Volume III, pages 129 through 200 for more detailed information regarding specific county projects.)

- <u>Juvenile Hall Expansion and Modification</u> -- This project will increase capacity of Juvenile Hall, improve the safety of day-to-day operations of the facility, and provide some expansion space. Bids received on this project grossly exceeded the project budget due to several market developments that affected the bidding climate. The project was broken into four construction phases to allow sequential funding. Phase I is complete, adding ninety new beds to the facility. Phase II is under construction and the other two phases will go out to bid in the summer of 2008. The estimate includes construction of all four phases. **Estimated Total Cost:** \$107,352,507
- <u>Juvenile Hall Construct Four 30-Bed Housing Units</u> -- Juvenile Hall does not have the required bed capacity for operational safety, despite the ninety beds added in the above project. Four new thirty-bed housing units are being constructed to meet current and projected needs. Estimated Total Cost: \$18,620,000
- Sheriff South Area Substation Remodel for 911 Communication Center This project will remodel the South Area Substation for reuse by the 911 Communication Center and replace all existing equipment and related communications systems equipment. The Communication Center, located in the Sheriff's administration building at 711 G Street, does not meet current structural and seismic code requirements and is located within the flood plan in the downtown area. Relocation to Bond Road will allow sufficient room for new equipment and locate this emergency services building way from potential flooding. Estimated Total Cost: \$14.097.000

#### **Human Assistance Facilities**

Because of the unique nature of federal and state funding for facilities that support social services for clients, it is advantageous to lease, rather than own, those facilities. As a result, new leases for the Department of Human Assistance (DHA) are included in the Capital Improvement Plan if the monthly lease cost exceeds \$50,000. Projects proposed to be completed in the Fiscal Year 2008-09 Capital Budget include an "Operating Budget Impact" statement. Currently there are four new projects slated for development for the following activities:

- <u>Elk Grove Bureau</u> -- The department is exploring replacing the Elk Grove and the Bowling Green facilities with a new common facility that would serve both communities. A facility of approximately 54,000 square feet would be required. Occupancy is expected by early 2011. The annual lease of the combined facility is estimated to be approximately \$2.3 million. Estimated Total Cost: \$4,302,8000
- <u>Galt Bureau</u> -- A project is underway to secure a new, larger leased facility for the Galt Bureau Office. The facility will be approximately 27,000 square feet and is expected to be available in the third quarter of Fiscal Year 2008-09. The Galt facility will be a full-service building providing services to Galt and the Delta communities. Lease costs are initially estimated at approximately \$1.1 million per year. **Estimated Total Cost: \$6,349,400**
- Investigations Division -- Approximately 50,000 square feet will be required to adequately house this program. This Division has a confidential address and the selected site will allow the program to be located in an area where its anonymity will be maintained. Annual lease costs of approximately \$1.6 million for this facility would begin in the fourth quarter of Fiscal Year 2008-09. Estimated Total Cost: \$8,464,400
- Research Bureau -- DHA is planning to replace the current Research Bureau Office facility.
   The new facility will be approximately 60,000 square feet. The building will provide the full-range of public assistance and employment services to the residents of Del Paso Heights.

The building should be available in the third quarter of Fiscal Year 2010-11. Lease costs are expected to be in excess of \$2.5 million per year. **Estimated Total Cost: \$7,870,800** 

(See Final Budget 2008-09, Volume III, pages 201 through 206 for more detailed information regarding specific Human Assistance projects.)

#### Libraries

Sacramento County is a partner in the Sacramento Public Library Authority that provides library services and operates libraries in the County. The County is responsible for planning, constructing, and financing library facilities within the County's jurisdiction. Impact fees levied on new developments provide a portion of financing available for library construction. (See Final Budget 2008-09, Volume III, pages 207 through 213 for more detailed information regarding specific Library projects.)

• Rio Linda Library – New Library -- This facility will serve the educational and recreational needs of the Rio Linda community. Estimated Total Cost: \$1,728,735.

#### **Transportation**

The Five-Year CIP estimated cost of \$559.8 million is based on the Fiscal Years 2008-13 Transportation Improvement Plan, as adopted by the Board of Supervisors. This CIP includes only the capital improvement projects that are currently being implemented by Sacramento County Department of Transportation (SACDOT). Maintenance and operations activities carried out by SACDOT, including major contracts for pavement rehabilitation and sidewalk/curb/gutter replacement, are not included in the CIP. These programs and activities are set forth in the annual Maintenance and Operations Program. Some of the projects included in the Transportation CIP will result in impacts to the Department's Operation and Maintenance Programs and budget. (See Final Budget 2008-09, Volume III, pages 215 through 335 for more detailed information regarding specific SACDOT projects.)

#### **Waste Management & Recycling**

The Department of Waste Management and Recycling (DWMR) Five-Year Capital Improvement Plan (CIP) is split between equipment replacements and capital projects at the Kiefer Landfill (KLF) and North Area Recovery Station (NARS). KLF projects are required for ongoing landfill operations and are prescribed by various state regulations and permit conditions. Ongoing projects include new liner construction, landfill gas collection system components, water supply improvements, wetland mitigation, bufferland management and building improvements. The estimated capital costs for projects identified in the Five-Year CIP are \$99.1 million. The NARS capital projects will improve and repair the site as mandated by state regulations and permit conditions. One such project is the NARS Green Waste Building and Master Plan project. All DWMR capital projects are funded through the Solid Waste Enterprise Fund without any contributions from the County General Fund. (See Final Budget 2008-09, Volume III, pages 337 through 389 for more detailed information regarding specific DWMR projects.)

#### **Water Resources**

The Department of Water Resources constructs large-scale countywide drainage improvement projects intended to mitigate or prevent flood damage in developed areas. The estimated capital cost for projects identified in the Five-Year CIP is \$23.6 million. Projects are intended to minimize flooding during large storm events through upgrading existing portions of the drainage system, adding new facilities to the existing system and by ensuring the reliability of existing

drainage facilities through back-up facilities. There are currently 26 projects identified in the Fiscal Year 2008-09 CIP that are planned or underway by Water Resources. (See Final Budget 2008-09, Volume III, pages 391 through 447 for more detailed information regarding specific Water Resources projects.)

#### **Regional Parks**

The Department of Regional Parks (Parks) CIP consists of projects that have been identified to meet Parks' mission to acquire, protect, interpret and enhance park, recreation, historic and open space resources as a means of improving the quality of life for all. The Five-Year CIP estimated cost is \$9.2 million. (See Final Budget 2008-09, Volume III, pages 449 through 485 for more detailed information regarding specific Regional Park projects.)

#### IV. Strategic Plan

In April 2006, the Board of Supervisors approved the County's Strategic Issues and Objectives which are the foundation for the County's Strategic Plan and Performance Management System.

#### **ECONOMIC GROWTH**

#### Strategic Objectives:

- 1. Promote employment and self-sufficiency through the job market.
- 2. Achieve continual business growth in the Unincorporated Area, particularly among businesses that generate tax revenue for the County.
- 3. Achieve a high degree of recipient and user satisfaction with the quality, timeliness of response, and coordination of county economic development and employment services.

#### LAW AND JUSTICE

#### Strategic Objectives:

- 1. Foster a safe community.
- 2. Ensure a fair and just criminal justice system.
- 3. Maximize diversion of first and early offenders.
- 4. Provide quality services to the public.

#### **TRANSPORTATION**

#### Strategic Objectives:

- 1. Bolster safe and efficient movement of people and goods.
- 2. Achieve a high degree of public satisfaction with the quality, timeliness of response, and coordination of transportation services.

#### **PUBLIC HEALTH AND SAFETY**

#### Strategic Objectives:

- 1. Minimize injury and property loss caused by emergencies and natural disasters.
- 2. Keep citizens safe from environmental hazards.
- 3. Keep residents healthy and free from preventable disease.
- 4. Achieve a high degree of public and user satisfaction with the quality, timeliness of response, and coordination of county health and safety services.

#### **HEALTHY FAMILIES**

#### Strategic Objectives:

- 1. Ensure that needy families and senior citizens have adequate food, shelter, and health care.
- 2. Minimize the impact of substance abuse and mental illness on families.
- 3. Protect families from violence.
- 4. Achieve a high degree of public and user satisfaction with the quality, timeliness of response, and coordination of county services.

#### SUSTAINABLE AND LIVABLE COMMUNITIES

#### Strategic Objectives:

- 1. Develop and sustain livable and attractive neighborhoods.
- 2. Minimize the impact of substance abuse and mental illness on communities.
- 3. Promote opportunities for civic involvement.
- 4. Foster community identity.
- 5. Achieve a high degree of public satisfaction with the quality, timeliness of response, and coordination of county services to neighborhoods.

During the past year the County has identified quantifiable community outcomes by using these Strategic Priorities to measure our overall success. Departments have identified their programmatic contributions to these community outcomes and have developed measurable indicators to track their success. The results of this work will be published in October 2008 in the County's community "report card". The "report card" outlines our progress in reaching the goals of the County's Strategic Plan and identified those areas that need improvement. (The Sacramento County 2007-08 Report Card is available at www.ceo.saccounty.net.)

The goal for Fiscal Year 2008-09 is to develop a work plan that further defines our core services and links them with our Strategic Objectives and Performance Measures to further meet the needs and expectations of the community.

#### LINKING STRATEGIC OBJECTIVES TO RESOURCE ALLOCATIONS

In an ongoing effort to align the budget priorities with the Board strategic objectives, OBDM has expanded the budget program database to include the strategic objectives that the Board adopted on April 18, 2006. Table 1 depicts the entire county budget, including the enterprise and internal service funds, tracked and reported to the Board by the six major strategic issues.

Table 1 - Total Fiscal Year 2008-09 County Budget

Strategic			Estimated	Percent			
Priorities	App	propriations	Financing		Net Cost	Net Cost	<b>Positions</b>
Strong and Healthy Families	\$	1,326.75	\$ 1,185.36	\$	141.39	8%	5,009.4
Law and Justice		858.27	453.03		405.24	23%	4,105.9
Transportation		1,426.10	426.03		1,000.06	56%	775.0
Public Health and Safety		606.75	463.94		142.81	8%	1,976.3
Sustainable and Livable Communities		238.42	221.90		16.52	1%	356.5
Economic Growth		55.79	51.49		4.30	0%	66.0
General Government		9.12	13.75		(4.64)	0%	175.3
Internal Services		740.29	670.24		70.06	4%	1,868.0
GRAND TOTAL	\$	5,261.48	\$ 3,485.74	\$	1,775.74	100%	14,332.4

<sup>&</sup>lt;sup>1</sup> Net Cost for the General Fund is financed with General Purpose Financing Revenues. Net Cost for other funds are financed with Retained Earnings.

Table 2 below reflects the year to year changes in the total county budget for net costs and positions.

Table 2 - Comparison of Prior and Current Years Total County Budget

Strategic	FY 2007-08			FY 2008-09				Year to Year			
Priorities	Net Cost Position		Positions	Net Cost		Positions		Net Cost	Positions		
Strong and Healthy Families	\$	122.90	5,082.8	\$	141.39	5,009.4	\$	18.49	(73.35)		
Law and Justice		382.61	4,147.4		405.24	4,105.9		22.63	(41.50)		
Transportation		543.75	772.0		1,000.06	775.0		456.32	3.00		
Public Health and Safety		324.66	2,042.0		142.81	1,976.3		(181.85)	(65.70)		
Sustainable and Livable Communities		16.47	416.2		16.52	356.5		0.04	(59.65)		
Economic Growth		4.54	73.1		4.30	66.0		(0.24)	(7.10)		
General Government		15.14	48.6		(4.64)	175.3		(19.77)	126.70		
Internal Services		77.19	1,952.4		70.06	1,868.0		(7.13)	(84.40)		
GRAND TOTAL	\$	1,487.25	14,534.5	\$	1,775.74	14,332.4	\$	288.49	(202.00)		

- 1. The most significant increase was in Transportation caused predominately from the increased appropriation associated with the Airport Terminal Modernization Project.
- 2. The decrease in net cost for Public Health and Safety is predominately the result of the changes in appropriations for the Water Agency and Stormwater Utility District. The changes reflect changes in construction costs for the Vineyard Surface Water Treatment Plant in the Water Agency Enterprise Fund.
- 3. There are two issues that are affecting the change in positions between the fiscal years.
  - a. The centralization of the Department of Personnel Services has resulted in an increase in positions in the General Government category and the reduction of a like number of positions throughout the various other strategic categories.
  - b. The overall decrease in position is the result of the various program changes that the Board enacted at the Proposed Budget Hearings in June 2008.

Table 3 reflects the year to year changes in the total county General Fund budget for net costs and positions.

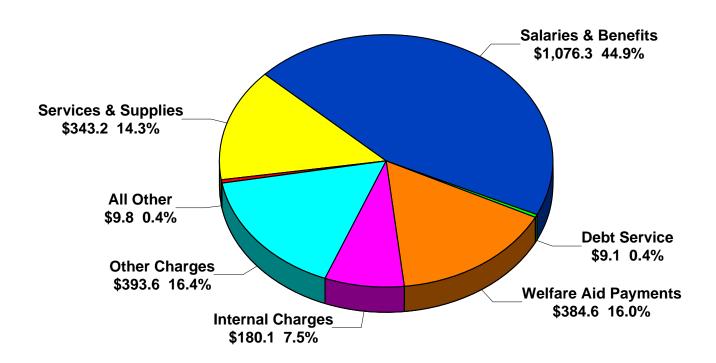
Table 3 - Comparison Prior and Current Years General Fund Budget

Strategic	FY 2007-08				FY 20	08-09	Year to Year			
Priorities	Ne	et Cost	Positions 8 4 1	Ν	et Cost	Positions	Net Cost		<b>Positions</b>	
Strong and Healthy Families	\$	122.90	4,942.9	\$	141.39	4,869.5	\$	18.49	(73.4)	
Law and Justice		382.61	4,142.4		405.27	4,100.9		22.66	(41.5)	
Transportation		0.06	-		0.06	-		-	-	
Public Health and Safety		16.59	317.9		13.10	248.7		(3.49)	(69.2)	
Sustainable and Livable Communities		16.47	340.2		16.52	279.5		0.05	(60.7)	
Economic Growth		4.54	49.3		4.27	43.2		(0.27)	(6.1)	
General Government		15.13	48.6		1.00	132.8		(14.13)	84.2	
Internal Services	l	68.21	876.8		33.38	785.4		(34.83)	(91.4)	
GRAND TOTAL	\$	626.51	10,718.1	\$	614.99	10,460.0	\$	(11.52)	(258.1)	

- 1. The increase in positions in General Government reflects the transfer of positions to the centralized Department of Personnel Services.
- 2. The balance of positions changes were a combination of unfunding vacant positions and the reduction on positions associated with program reductions.

## GENERAL FUND APPROPRIATION TYPES

(Amounts Expressed In Millions)



# COUNTY EXECUTIVE'S RECOMMENDED FINAL BUDGET LETTERS

### COUNTY OF SACRAMENTO CALIFORNIA

For the Agenda of: November 12, 2008 2:00 P.M.

To: Board of Supervisors

From: Terry Schutten

County Executive

Subject: Recommended Fiscal Year 2008-09 Final Budget Adjustments

Supervisorial District: All

Contact: Navdeep S. Gill, Chief Operations Officer, 874-5803

Linda Foster-Hall, County Budget Officer, 874-2453

#### **RECOMMENDATIONS:**

- 1. Approve the attached Schedules changing the Fiscal Year 2008-09 Recommended Final Budget and constituting approval of the Final Budget for Fiscal Year 2008-09. (Attachment 1)
- 2. Conduct a Beilensen hearing pursuant to Section 1442.5 of the California Health and Safety Code (Beilenson Act) on the elimination or reduction of medical care services to indigents provided by the County of Sacramento.
- 3. Approve the attached report from the Probation Department to reallocate various Information Technology positions within the Probation Department. (Attachment 3)
- 4. Direct the Department of Personnel Services to prepare an administrative Salary Resolution Amendment to reflect the positions as adopted by the Board in the Fiscal Year 2008-09 Final Budget.
- 5. Direct the Department of Finance to prepare the Fiscal Year 2008-09 Budget Resolutions for Board consideration on Tuesday, November 18, 2008.

#### **BACKGROUND:**

The Board of Supervisors adopted the County's preliminary budget in June 2008. On September 3, 2008 the Board was presented an update on the County's budget and extended final budget hearings until the State adopted its budget, which it did on September 23, 2008.

Recommended Fiscal Year 2008-09 Final Budget Page 2

#### **DISCUSSION:**

#### **State Budget Impact**

The State budget includes reductions in funding for various programs administered by the County. Consistent with Board direction, State reductions and/or decreases in cost sharing formulas are not being recommended to be funded by the County. Below is a table summarizing the State budget impact by department. Each department is absorbing position reductions by reassigning staff within their respective departments.

General Fund (001A)		Reductio	n
Department	Program	Amount	FTE
Health and Human Services	Mental Health Children's Services	\$514,000	0.0
	Mental Health Treatment Center (CalWORKS)	\$282,842	0.0
	Mental Health Adults (CalWORKS)	\$157,345	2.0
	Mental Health Children's Services - Youth Intervention	\$130,695	0.0
	Mental Health Adults - Long Term Care	\$90,000	0.0
	Mental Health Adults - Homeless Services	\$220,000	0.0
	Mental Health Adults - Wellness Recovery, Training and Advocacy	\$335,783	0.0
	Alcohol and Drug Services (CalWORKS)	\$439,996	0.0
	Alcohol and Drug Services (Proposition 36)	\$1,493,927	0.0
	California Children's Services	\$1,171,058	10.0
	Health Officer - Public Health Programs	\$30,000	0.0
	Health Officer - Communicable Disease Control	\$12,588	0.0
	Subtotal Health and Human Services	\$4,878,234	12.0
Human Assistance	CalWORKS & Employee Services - Welfare to Work	\$4,000,000	0.0
	Medi-Cal & Medical Assistance	\$3,000,000	0.0
	Subtotal Human Assistance	\$7,000,000	0.0
Probation	Juvenile Mentally III Offender Crime Reduction	\$1,350,000	5.0
	Mentally III Offender Crime Reduction Grant	\$305,560	2.0
	California Multi-jurisdictional Methamphetamine Enforcement Team (CAL-MMET)	\$144,000	1.0
	Substance Abuse and Crime Prevention Act (Proposition 36)	\$484,785	4.0
	Subtotal Probation	\$2,284,345	12.0
Sheriff	Mentally III Offender Crime Reduction Grant	\$701,234	1.0
	Total General Fund Reduction Impacts	\$14,863,813	25.0

The State budget does include the below increased funding for local road maintenance.

Road Fund (005A)		Increase	•
Department	Program	Amount	FTE
Transportation	Pavement Maintenance (Proposition 1B)	\$2,500,000	0.0

Recommended Fiscal Year 2008-09 Final Budget Page 3

Attachment 2 further describes the impacts of the State budget to department programs.

#### **Beilensen Hearing**

County is required by State law to conduct a Bielensen hearing when eliminations or reductions are recommended for medical care services to indigents. State reductions to California Children's Services will eliminate or reduce services to the medical indigent population of the County.

- Closure of Oak Park Health Center Department of Health & Human Services (DHHS) is proposing to close this clinic which provides pediatric health care, family planning, and public health services to its clients one day a week. The closure of the clinic would necessitate a small number of patients to access services at other County clinics.
- Pediatric health care will be relocated to the County's South City Health Center site, which is closer to the homes of patients formerly seen at Oak Park Health Center. Only a small percentage of the children residing in Sacramento County are eligible for the mandated County Medically Indigent Services Program provided at the Oak Park Health Center, and the majority of these children reside in the southern part of Sacramento County.
- Oak Park clinic staff will be transferred to the Northeast Health Center to provide an additional one day a week of family planning, other women's health services and treatment for sexually transmitted diseases.

### Report From The Probation Department Reallocating Various Information Technology Positions In The Probation Department

The proposed reallocation (detailed in Attachment 3) of information technology positions will allow the Probation Department to manage, support and enhance the department's technological needs. The cost of these reallocations will be offset by a reduction in contract computer consultant staffing.

#### **Potential Mid Year Budget Issues**

Current growth estimates from two budget units have not been accepted on the basis that they are, at this time, too speculative.

- In-Home Supportive Services DHHS had projected an 11 percent growth in program hours. If this projection were to prove accurate, then this program would require an additional \$9.4 million.
- Criminal Conflict Defenders Office (CCD) CCD has indicated that its case load may grow at a rate that would require additional funding of \$4.0 million.

We are monitoring these and other programs. Should we receive information that budget overruns are, in fact, threatened, we will make recommendations for adjustments regarding these programs.

Recommended Fiscal Year 2008-09 Final Budget Page 4

#### **CONCLUSION**

It is recommended that the Board direct the Department of Finance to prepare the annual budget resolutions for adoption. The Department of Finance will return on November 18, 2008, with the final resolutions for the Board's approval.

Respectfully submitted,

### TERRY SCHUTTEN County Executive

#### Attachments

Attachment 1	Revised Schedules 1 and 7
Attachment 2	Department Program Impact Statements
Attachment 3	Report Reallocating Information Technology positions in the Probation
	Department
Attachment 4	Final Budget Schedules for Departments with Changes

ATTACHMENT I
Page 1 of 2

COUNTY OF SACRAMENTO STATE OF CALIFORNIA BUDGET FOR FISCAL YEAR 2008-09

State Controller County Budget Act

SCHEDULE 1 SUMMARY OF COUNTY BUDGET

			AVAILABLE	FINANCING		FINA	FINANCING REQUIREMENTS		
Fund No.	County Fund	Fund Balance Unreserved/ Undesignated June 30, 2008	Cancellation Of Prior Year Reserves	Estimated Additional Financing Sources	Total Available Financing	Estimated Financing Uses	Provisions for Reserves And/Or Designations (New Or Increases)	Total Financing Requirements	
	COUNTYWIDE FUNDS								
001 002 004 006 007 008 013 016 020	General Fish & Game Health Care / Uninsured Park Construction Capital Construction Tobacco Litigation Settlement First 5 Sacramento Commission Teeter Plan Economic Development	23,357,256 13,557 240,721 -173,543 -25,825,939 99,830 16,334,889 19,605,103 12,511,511	37,385,837 0 760,878 712,450 0 4,679,635 37,825,889 0	4,936,413 48,763,895 1,254,418	2,188,506,172 50,194 1,011,599 5,475,395 22,937,956 6,033,883 74,552,950 96,111,944 47,928,599	2,183,359,221 50,000 1,011,599 5,475,320 22,937,956 6,033,883 74,552,950 96,111,944 47,928,599	0 0 0 0 0	2,188,506,172 50,194 1,011,599 5,475,320 22,937,956 6,033,883 74,552,950 96,111,944 47,928,599	
	Subtotal	46,163,385	81,364,689	2,315,080,543	2,442,608,617	2,437,461,472	5,147,145	2,442,608,617	
	LESS THAN COUNTYWIDE FUNDS								
005 010 011 012 015 018 021 025 026 068	Road Environmental Management Library General Community Services Transient-Occupancy Tax Golf Building Inspection Roadways Transportation-Sales Tax Rural Transit Subtotal	-4,760,995 1,850,810 5,083,164 216,659 807,913 -93,773 155,762 11,655,524 -11,255,401 -315,804	0 4,087,982 0 0 0 0 1,678,909 0 0 0 5,766,891	77,054,991 16,088,087 21,892,796 26,571,912 9,602,273 9,016,309 15,046,986 6,038,796 109,468,135 9,219,274	72,293,996 22,026,879 26,975,960 26,788,571 10,410,186 8,922,536 16,881,657 17,694,320 98,212,734 8,903,470	72,293,996 22,026,879 23,475,960 26,788,571 10,410,186 8,922,536 14,855,256 12,265,178 98,212,734 8,903,470	3,500,000 0 0 0 2,026,401 5,429,142 0	72,293,996 22,026,879 26,975,960 26,788,571 10,410,186 8,922,536 16,881,657 17,694,320 98,212,734 8,903,470	
	GRAND TOTAL	49,507,244	87,131,580	2,615,080,102	2,751,718,926	2,735,616,238	16,102,688	2,751,718,926	

ATTACHMENT I
Page 2 of 2

COUNTY OF SACRAMENTO STATE OF CALIFORNIA BUDGET FOR FISCAL YEAR 2008-09

State Controller County Budget Act (1985) SCHEDULE 7 SUMMARY OF COUNTY FINANCING REQUIREMENTS BY FUNCTION AND FUND

	Description	Actual 2006-07	Actual 2007-08	Adopted 2007-08	Requested 2008-09	Recommended 2008-09
	SUMMARIZATION BY FUNCTION:					
	General	152,394,740	144,985,987	195,777,173	188,244,523	183,405,969
	Public Protection	673,371,912	711,282,253	720,870,456	769,991,965	743,109,014
	Public Ways & Facilities	98,168,098	109,003,129	182,580,750	191,741,978	191,741,978
	Health & Sanitation	623,871,981	653,482,899	710,501,843	785,946,144	747,619,198
	Public Assistance	656,091,719	680,987,034	720,375,406	725,531,058	715,814,229
	Education	20,245,727	22,265,849	27,332,869	23,898,281	23,898,281
	Recreation & Cultural	27,229,561	27,423,952	31,363,797	30,088,502	29,850,625
	Debt Service	40,113,838	67,445,710	67,506,166	96,111,944	96,111,944
	TOTAL SPECIFIC FINANCING USES	2,291,487,576	2,416,876,813	2,656,308,460	2,811,554,395	2,731,551,238
	Appropriation for Contingencies	0	0	4,441,357	4,165,000	4,065,000
	Provisions for Reserves	113,516,103	22,991,477	22,991,477	16,102,688	16,102,688
	TOTAL FINANCING REQUIREMENTS	2,405,003,679	2,439,868,290	2,683,741,294	2,831,822,083	2,751,718,926
	SUMMARIZATION BY FUND:					
	Countywide Funds					
001	General	2,070,897,155	2,090,996,239	2,203,009,478	2,267,028,602	2,188,506,172
002	Fish & Game	50,490	29,603	50,000	50,194	50,194
004	Health Care / Uninsured	587,216	942,167	1,136,000	1,011,599	1,011,599
006	Park Construction	3,155,989	3,528,838	9,685,792	5,475,320	5,475,320
007	Capital Construction	18,677,987	27,255,152	26,820,193	22,937,956	22,937,956
800	Tobacco Litigation Settlement	52,000,452	8,347,579	9,401,703	6,033,883	6,033,883
013	First 5 Sacramento Commission	19,745,105	26,883,740	41,775,997	74,552,950	74,552,950
016	Teeter Plan	40,113,838	67,445,710	67,506,166	96,111,944	96,111,944
020	Economic Development	11,842,514	12,882,793	35,763,080	49,498,885	47,928,599
	TOTAL, Countywide Funds	2,217,070,746	2,238,311,821	2,395,148,409	2,522,701,333	2,442,608,617
	Less Than Countywide Funds					
005	Road	42,003,633	59,463,708	86,367,022	72,293,996	72,293,996
010	Environmental Management	14,061,872	15,971,727	18,067,440	22,037,320	22,026,879
011	Library General	19,854,624	21,865,329	26,925,257	26,975,960	26,975,960
012	Community Services	20,678,061	22,603,335	24,062,253	26,788,571	26,788,571
015	Transient-Occupancy Tax	7,773,227	7,563,391	10,835,968	10,410,186	10,410,186
018	Golf	8,870,067	8,594,760	8,791,413	8,922,536	8,922,536
021	Building Inspection	16,847,442	13,739,925	15,114,931	16,881,657	16,881,657
025	Roadways	6,881,248	4,723,370	15,288,250	17,694,320	17,694,320
026	Transportation-Sales Tax	49,089,594	44,855,376	80,701,767	98,212,734	98,212,734
068	Rural Transit	1,873,165	2,175,548	2,438,584	8,903,470	8,903,470
	TOTAL, Less Than Countywide Funds	187,932,933	201,556,469	288,592,885	309,120,750	309,110,309
	TOTAL FINANCING REQUIREMENTS	2,405,003,679	2,439,868,290	2,683,741,294	2,831,822,083	2,751,718,926

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#### **DHHS State Budget Impact Notes:**

**Total Reductions:** \$4,878,234 **FTE:** 12.0

#### **Summary:**

	•	Dollar	FTE
Pro	gram	Reduction	Reduction
1	Mental Health Children's Services	\$514,000	0.0
2	Mental Health Treatment Center (CalWORKs)	\$282,842	0.0
3	Mental Health Adults (CalWORKs)	\$157,345	2.0
4	Mental Health Children's Services - Youth	\$130,695	0.0
	Intervention Services		
5	Mental Health Adults – Long Term Care	\$90,000	0.0
6	Mental Health Adults – Homeless Services	\$220,000	0.0
7	Mental Health Adults - Wellness Recovery,	\$335,783	0.0
	Training and Advocacy		
8	Alcohol and Drug Services Division	\$439,996	0.0
	(CalWORKs)		
9	Alcohol and Drug Services Division (Prop 36)	\$1,493,927	0.0
10	California Children's Services	\$1,171,058	10.0
11	Health Officer – Public Health Programs	\$30,000	0.0
12	Health Officer – Communicable Disease Control	12,588	0.0
Tot	al	\$4,878,234	12.0

#### 1. **Program Title:**

Mental Health Children's Services

#### **Program Description:**

Provides planning, administrative support, and management to children's services. Responsible for a wide range of mental health services, including crisis intervention, psychiatric inpatient, day treatment, outpatient therapy, case management, medications

#### **State Reduction:**

Total	Reduction	% Reduced	Total	Reduction in	% Reduced
Budget			Program	FTEs	
			FTEs		
\$81,882,129	\$514,000	0.6%	37.2	0.0	0.0

#### **Program Impact:**

This reduction will result in a decrease in the number of clients who are placed out of county for services, elimination of three voluntary acute foster care beds for children and youth in crisis but do not meet the threshold for involuntary psychiatric hospitalization, reduction of mental health outpatient services to children and youth

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with a serious emotional disturbance, and reduction in funding for acute psychiatric beds for children and youth in need of psychiatric inpatient services.

#### 2. Program Title:

Mental Health Treatment Center – (CalWORKs)

#### **Program Description:**

Provides emergency crisis assessment, admission and referral services, and hospitalization for 100 adult inpatients

#### **State Reduction:**

Total	Reduction	% Reduced	Total	Reduction in	% Reduced
Budget			Program	FTEs	
			FTEs		
\$282,842	\$282,842	100%	222.1	0.0	0.0

#### **Program Impact:**

This will result in the partial reduction in funding for premium pay for employee differentials for staff working at the Treatment Center.

#### 3. Program Title:

Mental Health Adults (CalWORKs)

#### **Program Description:**

Provides a full range of Mental Health Treatment and Rehabilitation services including case management, treatment, medication, skills development, vocational programs and support services for individuals meeting target and expanded target populations

#### **State Reduction:**

	Total	Reduction	% Reduced	Total	Reduction in	% Reduced
	Budget			Program	FTEs	
	C			FTEs		
Γ	\$3,209,101	\$157,345	4.9%	31.0	2.0	6.5%

#### **Program Impact:**

This will result in the deletion of two Sr. Mental Health Counselor positions in the CalWORKs program. The program currently serves 1,683 CalWORKs clients and each clinician has a case load of 140. The reduction in clinicians will increase caseloads up to 168 per clinician and impact the children of the clients served, since the parents will not receive the needed services in a timely manner.

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#### 4. Program Title:

Mental Health Children's Services – Youth Intervention Services

#### **Program Description:**

Provides mental health staff to programs to prevent juvenile delinquency: Youth Intervention Services (YIS), Day Reporting Center, Mentally Ill Offender Crime Reduction

#### **State Reduction:**

Total	Reduction	% Reduced	Total	Reduction in	% Reduced
Budget			Program	FTEs	
			FTEs		
\$130,695	\$130,695	100%	8.0	0.0	0.0

#### **Program Impact:**

This will result in a reduction to in services to Probation clients who are screened and referred to appropriate mental health services. This reduction will increase the number of days clients remain in juvenile detention facilities, increase arrests and petitions, reductions in contracts with Quality Group Homes and River Oaks Center for Children, and potentially increase in Minor Emergency Response Team (MERT) visits and psychiatric hospitalizations.

The total reduction is \$130,695, which includes reduction of \$55,160 in Mentally III Crime Reduction (MIOCR) funds from Probation and a loss of State revenue of \$35,779 for Early Periodic Screening, Diagnosis and Treatment (EPSDT) and \$39,756 of Federal Financing Participation revenue.

#### 5. Program Title:

Mental Health Adults - Long Term Care

#### **Program Description:**

Provides residential treatment (largely involuntarily) for gravely disabled mentally ill adults residing in IMD

#### **State Reduction:**

Total	Reduction	% Reduced	Total	Reduction in	% Reduced
Budget			Program	FTEs	
			FTEs		
\$15,641,317	\$90,000	0.6%	6.0	0.0	0.0

#### **Program Impact:**

This will result in the mid-year reduction of one bed at the Napa State Hospital, creating an increased length of stay at the Sacrament County Mental Health Treatment Center.

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#### 6. Program Title:

Mental Health Adults – Homeless Services

#### **Program Description:**

Provides a range of services for the adult homeless mentally ill, focused on community reintegration, housing stability, and mental health recovery

#### **State Reduction:**

Total	Reduction	% Reduced	Total	Reduction in	% Reduced
Budget			Program	FTEs	
			FTEs		
\$3,452,122	\$220,000	6.4%	0.0	0.0	0.0

#### **Program Impact:**

This will result in the elimination of the Volunteers of America Halcyon Program at mid-year. The 22 clients who currently participate in the program will be transferred to other intensive integrated programs with another provider and remain in the shelter plus care project based housing, which provides housing and services.

#### 7. Program Title:

Mental Health Adults – Wellness, Recovery, Training and Advocacy

#### **Program Description:**

Provides services which emphasize self help, peer support, patients' rights, vocational skill development focusing on recovery and self-sufficiency and advocacy services

#### **State Reduction:**

Total	Reduction	% Reduced	Total	Reduction in	% Reduced
Budget			Program	FTEs	
			FTEs		
\$1,118,621	\$335,783	30%	0.0	0.0	0.0

#### **Program Impact:**

This will result in the elimination \$265,783 in funding for the North and South Consumer Self Help Centers, leaving \$264,283 to transfer clients to other programs. The Consumer Self Help Wellness Recovery Center, which is funded through Mental Health Services Act, will receive an augmentation and will offer additional services.

Also, there will be a reduction of \$70,000 from the Mental Health Association, which is comprised of the Adult Mental Health and Child Mental Health contracts, \$317,152 and \$443,655 respectively. This reduction leaves a program balance of \$690,807. The reduction impact is unknown as Mental Health Association will select specific program reductions.

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#### **Program Title**

- 8. Alcohol and Drug Services (CALWORKS) and
- **9.** Alcohol and Drug Services (Proposition 36)

#### **Program Description:**

Provides Alcohol and Other Drug Prevention and Treatment Services

#### **State Reduction:**

3 three 210 date (10 m)							
Total	Reduction	% Reduced	Total	Reduction in	% Reduced		
Budget			Program	FTEs			
			FTEs				
\$3,491,943	\$439,996	4.5%	55.2	0.0	0.0		
\$5,469,171	\$1,493,927	27.3%	55.2	0.0	0.0		

#### **Program Impact:**

The CalWORKs reduction of \$439,996 in funding for contracts with providers for substance abuse treatment services for CalWORKs clients and will increase the number of clients placed on waiting lists for services.

This Substance Abuse and Crime Prevention Act/Offender Treatment Program (Proposition 36) reduction of \$1,493,927 in funding for 106 residential treatment beds, and outpatient treatment services for 350-400 clients which will create a wait list of up to three months. The reduction will also reduce \$484,785 of funding to the Probation Department, who monitor the clients in this program.

#### 10. Program Title:

California Children's Services

#### **Program Description:**

Provides specialized medical treatment and therapy services for children with special health care needs

#### **State Reduction:**

Total	Reduction	% Reduced	Total	Reduction in	% Reduced
Budget			Program	FTEs	
-			FTEs		
\$10,989,787	\$1,171,058	10.7%	86.5	10.0	11.6%

#### **Program Impact:**

The deletion of these employee positions will impact 4,882 existing clients and approximately 4,875 new applicants to the program by delaying determination eligibility, authorization for medical services, processing provider claims for medical treatment, and delay treatment of serious medical conditions.

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#### 11. Program Title:

Health Officer – Public Health Programs

#### **Program Description:**

Education programs to prevent Sexually Transmitted Disease (STD) infections, tobacco use, teen pregnancy, and childhood injury

#### **State Reduction:**

Total	Reduction	% Reduced	Total	Reduction in	% Reduced
Budget			Program	FTEs	
			FTEs		
\$1,243,050	\$30,000	2.4%	8.5	0.0	0.0

#### **Program Impact:**

This will result in approximately 250 refugee clients not receiving one-to-one health education sessions and community based health education outreach activities. The outreach services keep County residents healthy and free from preventable disease by reducing the spread of chronic and contagious diseases.

#### 12. Program Title:

Health Officer - Communicable Disease Control

#### **Program Description:**

Investigate, monitor, and control outbreaks of communicable disease

#### **State Reduction:**

Total	Reduction	% Reduced	Total	Reduction in	% Reduced
Budget			Program	FTEs	
			FTEs		
\$2,117,444	\$12,588	0.6%	13.7	0.0	0.0

#### **Program Impact:**

This will reduce the ability to educate and inform the community of issues such as Sexually Transmitted Diseases that are of serious concern but can't be covered by emergency funds.

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#### **DHA State Budget Impact Notes:**

**Total Reductions:** \$7,000,000 **FTE:** 0

#### **Summary:**

		Dollar	FTE
Pro	gram	Reduction	Reduction
1	CalWORKs & Employee Services - Welfare to Work	\$4,000,000	0
2	Medi-Cal & Medical Assistance	3,000,000	0
Tot	al	\$7,000,000	0

#### 1. Program Title:

CalWORKs & Employee Services - Welfare to Work

#### **Program Description:**

CalWORKs (California's Work Opportunity and Responsibilities to Kids) – provides financial support for families with dependent children who experience deprivation due to a parent's absence, incapacity, death, unemployment, or underemployment. Welfare-to-Work (WtW) is an essential component of CalWORKs, providing necessary training and support services for CalWORKs recipients to help them attain self-sufficiency and end the cycle of poverty.

#### **State Reduction:**

			Total		
			Program	Reduction in	
Total Budget	Reduction	% Reduced	FTEs	FTEs	% Reduced
\$121.8 million	\$4,000,000	3.3%	0	0	0

#### **Program Impact:**

As of November 5th, the Department has not received its CalWORKs allocation from the State. At this point, the Departmental projections forecast at least \$4 million (3.3%) less than the \$121.8 million it had budgeted for CalWORKs funding in FY 2008-09. DHA projections assume the Governor will make no additional mid-year reductions to the CalWORKs allocation.

The Department plans to reduce its appropriations by \$4 million within its CalWORKs program through a combination of salary savings and reductions to contracted services. To this end, the Department will require Director-level approval to hire behind any vacant CalWORKs positions. All hiring decisions will be done on a case-by-case basis with priority placed on positions that help meet our State and Federal mandates. The Department intends to maintain sufficient salary savings through the course of the fiscal year to offset the loss in CalWORKs revenue. These salary savings, coupled with reductions to some CalWORKs contracts, will close the funding gap for CalWORKs.

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The loss of CalWORKs funding will reduce the Department's ability to issue benefits in a timely manner and provide sufficient welfare-to-work services. By holding positions vacant, the Department may delay the processing of client benefits at a time when demand for DHA's services is increasing; in the past twelve months alone, CalWORKs caseloads have increased by over 2,500 cases, or roughly 9%. The Department will risk non-compliance in meeting federally mandated standards for providing immediate need for our most needy recipients.

In addition, counties are under pressure to dramatically increase their welfare-to-work participation rates or risk Federal fiscal sanctions. The loss of CalWORKs funding will reduce the staff resources and contracted services DHA commits to helping clients gain employment and become self-sufficient. Consequently, reductions to DHA welfare-to-work services will result in more CalWORKs recipients staying on aid for greater periods of time, and this will further generate higher caseloads and larger aid payment costs.

The Department currently has underway efforts to re-engineer its CalWORKs service delivery methods to minimize the impact that the loss of CalWORKs funding has on client services and outcomes.

#### 2. Program Title:

Medi-Cal & Medical Assistance

#### **Program Description:**

Medical Assistance (MA) – provides payments to medical service providers for medically necessary health care services for qualified individuals and families.

#### **State Reduction:**

			Total		
			Program	Reduction in	
Total Budget	Reduction	% Reduced	FTEs	FTEs	% Reduced
\$52.3 million	\$3,000,000	5.7%	0	0	0

#### **Program Impact:**

As of November 5th, the Department has received its Medi-Cal allocation from the State but is still awaiting its share of the \$40 million in Medi-Cal caseload growth the Governor budgeted for Fiscal Year 2008-09. At this point, the Department projects to receive \$3 million (5.7%) less than the \$52.3 million it had budgeted for Medi-Cal funding in FY 2008-09. Our projections assume the Governor will distribute the Medi-Cal growth funds budgeted for Fiscal Year 2008-09 and make no additional mid-year reductions to our Medi-Cal allocation.

The lack of Medi-Cal funding will require the Department to hold the equivalent of 45 FTE Medi-Cal positions vacant throughout the fiscal year. This amounts to more than a

Attachment 2

10 percent reduction in Medi-Cal staffing despite the fact that Medi-Cal caseloads have increased by over 2,500 cases, or 4.3%, in the past twelve months. The reduction in staffing levels, coupled with the increase in caseloads, will delay the determination of eligibility and potentially delay the medical treatment and services of the neediest within our community. In addition, a backlog of cases will delay reimbursements to hospitals and other medical providers for treatment costs.

The Department currently has underway efforts to re-engineer its Medi-Cal service delivery methods. To this end, DHA is developing plans to consolidate some of its operations to generate economies of scale and promote greater efficiency. The Department also is reconsidering all of its Medi-Cal related activities to determine which it may scale back or eliminate altogether. In addition, the Department is implementing document imaging; by scanning case file information, we will significantly reduce case processing timeframes, improve accuracy, and lower operating costs. These and other efforts will help minimize the impact that the loss of Medi-Cal funding has on client services and outcomes.

# RECOMMENDED FISCAL YEAR 2008-09 FINAL BUDGET LETTERS

Attachment 2

#### **Probation State Reduction Impacts**

Reduction of \$2,214,345 – deletion of 12.0 FTEs

	Dollar	FTE
Program	Reduction	Reduction
Juvenile Mentally Ill Offender Crime Reduction	\$1,350,000	5.0
Mentally Ill Offender Crime Reduction	\$305,560	2.0
California Multi-jurisdictional Methamphetamine	\$144,000	1.0
Enforcement Team (CAL-MMET)		
Proposition 36 Funding	\$484,785	4.0
Total	\$2,284,345	12.0

#### Program Title:

Juvenile Mentally Ill Offender Crime Reduction (MIOCR)

#### **Program Description:**

The Juvenile MIOCR program provides evidence-based risk/needs assessment at intake, comprehensive multi-disciplinary evaluations and triage case planning, a liaison from Mental Health to expedite Medi-Cal coverage, bridging and long-term Multisystemic Therapy (MST) for offenders, substance abuse treatment for dual diagnosis minors (mental health disorder must be the primary diagnosis), and intensive probation supervision. MST is a family-centered Evidenced Based Practice, which occurs in the home and community settings and addresses a range of family, peer, school, behavioral, and other related factors associated with delinquent youth.

State Reduction Impact:

Total Budget	Reduction	% Reduced	Total	Reduction in	% Reduced
			Program	FTEs	
			FTEs		
\$1,350,000	\$1,350,000	100%	5.0	5.0	100%

The Department will continue to fund the Juvenile MIOCR program through December 31, 2008 with unallocated funds from the Youth Offender Block Grant. During this time the Department will try to locate alternative funding; however, if funding is not secured the above-listed positions and the Juvenile MIOCR program unit will cease to exist. Service contracts with Quality Group Homes and River Oak Center for Children will have to be terminated. The Juvenile MIOCR services, which have proven effective at reducing recidivism and supporting clients' ability to function more effectively and remain in the community, will no longer be available to an annual average of 80 youth and 240 family members.

Program Title:

MIOCR

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#### **Program Description:**

In an effort to reduce incarceration amongst mentally ill offenders, the MIOCR program offers community treatment and intensive community supervision. Working collaboratively with a dedicated mental health treatment court and treatment program, the probation officer works closely with the offender to reduce recidivism.

The probation officer supervises 35 mentally ill offenders. The probation officer was trained to work with the specialized population.

**State Reduction Impact:** 

State Headetic	II IIIIpact.				
Total Budget	Reduction	% Reduced	Total	Reduction in	% Reduced
			Program	FTEs	
			FTEs		
\$330,560	\$305,560	92%	2.0	2.0	100%

These mentally ill offenders will now go back into the adult probation system. where they may cycle in and out of jail, commit new offenses, or violate their probation. Mentally ill persons require more attention and time to be successfully reintegrated back into the community. When these offenders are medication compliant, linked with community support and effectively supervised they can be more successful in the community and less of a burden.

The current probation system does not address their mental stability or mental health issues.

#### Program Title:

California Multi-jurisdictional Methamphetamine Enforcement Team (CAL-MMET)

#### Program Description:

The California Multi-jurisdictional Methamphetamine Enforcement Team (CAL-MMET) is a partnership of officers from the Sheriff's Department, District Attorney's Office, City Police Departments of Citrus Heights, Elk Grove, Folsom and Sacramento; and the California State Highway Patrol.

CAL-MMET is designed to combat and reduce the production, manufacture, distribution and trafficking of methamphetamine in the Central Valley. The Task Force identifies, investigates, arrests and assists in the prosecution of individuals who commit methamphetamine related crimes.

**State Reduction Impact:** 

Total Budget	Reduction	% Reduced	Total	Reduction in	% Reduced
			Program	FTEs	
			FTEs		
\$364,967	\$144,000	40%	2.0	1.0	50%

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The elimination of a Supervising Probation Officer from the CAL-MMET Task Force will decrease resources targeting individuals who are suspected of being engaged in methamphetamine criminal activity. Surveillances of suspected methamphetamine related individuals and groups to establish probable cause to arrest will be reduced. Local law enforcement agencies will have reduced access to critical "intelligence information" gained through the Probation Officer's knowledge of probationers. Probation and other local law enforcement agencies will have a reduction of educational services relative to current trends and prevention techniques. The team will lose an expert liaison for narcotics related investigations. The two remaining Deputy Probation Officers on the team will no longer have direct supervision within the Probation Department, they will report to a Sheriff's Sergeant on the CAL-MMET team.

#### Program Title:

Proposition 36

#### Program Description:

Provides supervision for offenders in drug treatment mandated by Proposition 36.

**State Reduction Impact:** 

Total Budget	Reduction	% Reduced	Total	Reduction in	% Reduced
			Program	FTEs	
			FTEs		
\$1,459,529	\$484,785	33%	9.0	4.0	44%

Program reductions reduce resources needed for this program - recovery from substance abuse among non-violent adult offenders with a history of drug addiction. Reduction in assessments, referrals to treatment, and supervision and monitoring of treatment progress through verification of attendance and urinalysis. Success is measured by the number of program completions.

#### Additional Information:

The Department's proposed budget for FY 08-09 includes a 10% reduction in various state grants. However, the Department did not make any reductions to these programs because the bulk of the programs are mandated services and instead they made reductions to discretionary programs. The programs reduced were NAC, NAB, Informal Supervision, Sienna Vista, and Field Services. Because of these reductions they did not make any reductions to mandated services that are funded with State grants. Instead, they transferred general fund dollars to these budget units to keep them whole.

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#### **Sheriff's Department Impact Notes**

**Total Reductions:** \$701,234 **FTE:** 1.0

#### **Program Title:**

Mentally III Offender Crime Reduction Grant - Mental Health Court

#### **Program Description:**

The Mental Health Court is a program designed to break the cycle of recidivism among offenders with a mental illness through the provision of in-custody and/or post-custody mental health treatment and support services. The offenders participate in an individualized treatment plan and have their incarceration stayed pending successful completion. This program is funded by a State Mentally III Offender and Crime Reduction Grant.

#### **State Reduction:**

Total Budget	Reduction	% Reduced	Total	Reduction in	% Reduced
			Program	FTEs	
			FTEs		
\$701,234	\$701,234	100%	1.0	1.0	100%

The State has eliminated the grant. The reduced funding results in a reduction of a 1.0 Deputy Sheriff – Limited Term position. There are also corresponding reductions in the Probation Department.

Currently there are 31 directly affected defendants; however, the Court anticipates the graduation of 7 defendants within the next 6 weeks, with monthly incremental reductions over the next 11 months. While the Court remains optimistic, the reality is that a number of these defendants may miss appointments, court appearances, and return with a new offense resulting in termination of their Mental Health Court participation and reintroduction into the criminal justice system.

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#### **Department of Transportation State Budget Impact Notes**

**Total Increase:** \$2,500,000 **FTE:** <u>0.0</u>

#### **Program Title:**

Pavement Maintenance Program

#### **Program Description:**

Sacramento County's Pavement Maintenance Program maintains the County's system of roadways which fall into the following categories; Residential Roads, Collectors, and Arterials.

#### **State Increase:**

Initial Budget	Increase	% Increased	Total	Increase in	% Increased
			Program	FTEs	
			FTEs		
\$3,500,000	\$2,500,000	71%	0.0	0.0	0%

#### **Program Impact:**

The County has an estimated \$350 million backlog in pavement maintenance which is about forty-five percent of the roadway system. The additional funds will be used to overlay existing pavement and we will be able to make some progress on this pavement maintenance backlog.

The final state budget includes a \$63 million appropriation for counties from the Proposition 1B Local Streets and Roads Account for Fiscal Year 2008-09 (AB 88). The County's portion of the projected revenue is approximately \$2,500,000. When the requested final budget was submitted in early September to the Board, these additional Prop 1B monies were not yet known. At that time we were only aware of AB 1252 which specifically gave counties an additional \$87 million from Prop 1B, equating to Fiscal Year 2008-09 projected revenue for Sacramento County of approximately \$3,500,000. The total revenue is now anticipated to be nearly \$6,000,000.

**ATTACHMENT 3** 

# COUNTY OF SACRAMENTO CALIFORNIA

For the Agenda of: November 12, 2008 2:00 P.M.

To: Board of Supervisors

From: Department of Probation

Subject: Salary Resolution Amendments Reallocating Various Information Technology

Positions In The Probation Department (SRA No. 2009-070B)

Supervisorial

District: All

Contact: Karen Fuson, Information Technology Manager

#### Overview

This action will reallocate five (5) positions in the Probation Department's Information Technology Division. These reallocations will allow the department to meet, manage, support and enhance the department's highly complex and industry specific technological needs. All reallocations have been reviewed and approved as appropriate by the Department of Personnel Services.

#### Recommendation

Approve the attached Salary Resolution Amendments to reallocate the following positions:

- 1. Reallocate 2.0 IT Technician Level 2 and 1.0 Sr. IT Technician to three 3.0 IT Customer Support Specialist.
- 2. Reallocate 1.0 Senior Office Assistant to 1.0 Sr. IT Analyst.
- 3. Reallocate 1.0 Administrative Services Officer 2 to 1.0 IT Manager.

#### Measures/Evaluation

These reallocations will allow the IT Division and Application Unit to have the structure and proper job classes to manage and support the increased scope and complexity of the numerous services provided to the department, and insure continuity and integrity of the division and programs.

#### **Fiscal Impact**

#### Deletions:

The annual cost of 2.0 IT Technician positions is \$149,606 (\$99,890 salary and \$49,716 benefits).

The annual cost of 1.0 Sr. IT Technician is \$87,698 (\$59,988 salary and \$27,710 benefits).

The annual cost of 1.0 Sr. Office Assistant is \$59,524 (\$39,317 salary and \$20,307 benefits).

The annual cost of 1.0 Administrative Services Officer 2 is \$110,638 (\$77,172 salary and

#### **ATTACHMENT 3**

Salary Resolution Amendments Reallocating Various Information Technology Positions In The Probation Department (SRA No. 2009-070B)
Page 2

\$33,466 benefits).

#### Additions:

The annual cost of 3.0 IT Customer Support Specialists is \$258,259 (\$179,964 salary and \$78,295 benefits).

The annual cost of 1.0 Sr. Information Technology Analyst is \$138,100 (\$97,324 salary and \$40,776 benefits).

The annual cost of 1.0 Information Technology Manager is \$150,375 (\$107,056 salary and \$43,319).

The total net increased cost of the combined reallocations is \$139,168 and will be covered by the cost savings realized through the reduction of contracted staff.

#### **BACKGROUND**

Ten years ago, the Probation Department's Technology Division consisted of ten staff. At that time, the Department's use of technology was limited and included managing a few hundred Word templates, email, and connectivity to the County mainframe. Over the past decade, the use of technology has increased exponentially. The division has broadened and advanced services to include building custom software applications to support Probation functions, such as support of security electronics and video surveillance, document imaging, door access and field officer connectivity. The division also supports all forms of communication including radio, VoIP telephones, cellular devices, and redundant server farms and secure data storage.

The Probation Department requests to reallocate 2.0 Information Technology Technician Level 2 positions and 1.0 Sr. Information Technology Technician position to 3.0 Information Technology Customer Support Specialist positions. The reallocation of the Information Technology Technician positions to IT Customer Support Specialist positions will align the duties performed by the incumbents with the appropriate job class.

The Probation Department also requests to reallocate 1.0 Sr. Office Assistant position to a 1.0 Sr. Information Technology Analyst; and 1.0 Administrative Services Officer 2 position to 1.0 Information Technology Manager. These reallocations will allow the department to meet, manage, support and enhance the department's technological needs.

The following actions have been reviewed and approved as appropriate by the Department of Personnel Services.

#### **DISCUSSION**

## Reallocate two (2) IT Technician Lv 2 positions and one (1) Sr. IT Technician position to three (3) IT Customer Service Specialist positions

The Probation Department utilizes the county Applix system to log and track all computer related trouble calls. Less specific and less complex calls are handled by IT Customer Support Specialists assigned to the OCIT Help Desk. However, over the last three (3) years the number

#### **ATTACHMENT 3**

Salary Resolution Amendments Reallocating Various Information Technology Positions In The Probation Department (SRA No. 2009-070B)
Page 3

of calls OCIT has been able to handle has decreased with the majority of trouble calls being forwarded on to Probation Department Technology Division staff for resolution.

Help Desk Tickets	Total Calls	Handled by OCIT
2005	4,930	55%
2006	5,267	48%
2007	6,892	30%
2008 1 <sup>st</sup> ½ of year	3,771	22%

Problems forwarded to the Technology Division are handled by incumbents currently filling positions in the IT Technician series. The positions were allocated to the IT Technician class series when the technological support needed by the department was substantially less complex than it is today.

The duties performed by the three (3) incumbents in the Probation Department Technology Division are more closely reflected in the IT Customer Support Specialist Level I/II class. Positions in this class perform customer support duties that include: analyzing and coordinating the resolution to hardware, software, and application problems for all network or stand-alone computer systems and network resources supported by the County of Sacramento. As the primary responders to help desk calls for Probation, the incumbents' duties are more appropriately classified as Customer Support Specialists Level I/II.

#### Reallocate one (1) Sr. Office Assistant position to one (1) Sr. IT Analyst position

For several years the role of Sr. Information Technology Analyst (Business Analyst) for the Probation Department's Application Development Unit has been performed by contractors. The position is responsible for defining technical specifications, systems analysis, testing and development, contract issues and service level agreements, and planning processes.

The IT Business Analysts position is an expert in the work processes performed throughout the department; incumbents hold a great deal of knowledge regarding how and why existing software applications operate the way they do. A permanent position dedicated to the business analyst function is less expensive and the department retains the in-depth knowledge of Probation systems and work flows.

## Reallocate one (1) Administrative Services Officer 2 position to one (1) IT Manager position

The Probation Department Technology Division operates a sophisticated Application Development Unit responsible for design, development and support of numerous specialized departmental applications. All development is done by internal staff with specialized knowledge of Probation's unique data/system security needs, requirements and regulations. Many of these applications allow interaction with other agencies such as the District Attorney's Office, Public Defender, and Sacramento County Courts. The systems and applications collect sensitive data, provide a means of reporting and tracking information, and help insure legal compliance.

#### **ATTACHMENT 3**

Salary Resolution Amendments Reallocating Various Information Technology Positions In The Probation Department (SRA No. 2009-070B)
Page 4

An IT Manager position is required to insure the integrity and continued support of these numerous, complex, mission critical applications. The position will be responsible for all aspects of the Application Development Unit including: managing information technology infrastructure, architecture, systems, software and resources and staff, establishing standards, procedures and practices, consulting with customers and vendors regarding service delivery needs, and preparing and administering the Application Development Unit budget and annual business plans.

#### **FINANCIAL ANALYSIS**

Deleted Positions 2.0 IT Technician 1.0 Sr. IT Technician 1.0 Sr. Office Assistant	<b>Salary</b> \$99,890 \$59,988 \$39,317	<b>Benefit</b> \$49,716 \$27,710 \$20,307	Total
1.0 Administrative Svc Officer 2	\$77,172	\$33,466	
Total Deleted	\$276,367	\$131,199	\$407,566
Added Positions	Salary	Benefit	
3.0 Customer Support Specialist Lv I/II	\$179,964	\$78,295	
1.0 Sr. IT Analyst	\$97,324	\$40,776	
1.0 IT Manager	\$107,056	\$43,319	
Total Added	\$384,344	\$162,390	\$546,734
Difference (Increased Cost)	(\$107,977)	(\$31,191)	
Total increased cost			\$139,168

Approval of these reallocations will result in a net cost increase of \$139,168. This cost increase will be covered by reductions to expenses in the department's Computer Consultants account. The appropriated contracted staff will be eliminated.

Respectfully submitted,	TERRY SCHUTTEN
	County Executive
Verne Speirs, Chief Probation Officer Probation Department	By:
	Penelope Clarke, Administrator Countywide Services Agency

# BOARD LETTER ATTACHMENT 4 FINAL BUDGET SCHEDULES INTENTIONALLY EXCLUDED FROM THIS SECTION

(SECTION B - SUMMARY OF SCHEDULES)

## COUNTY OF SACRAMENTO CALIFORNIA

For the Agenda of: September 3, 2008 9:30 A.M.

To: Board of Supervisors

From: Terry Schutten

County Executive

Subject: Recommended Fiscal Year 2008-09 Final Budget

Supervisorial

District: All

Contact: Navdeep S. Gill, Chief Operations Officer, 874-5803

Linda Foster-Hall, County Budget Officer, 874-2453

#### **RECOMMENDATIONS:**

- 1. Approve the attached Schedules changing the Fiscal Year 2008-09 Adopted Proposed Budget and constituting approval of the Final Budget for Fiscal Year 2008-09 pending the adoption of the State Budget.
- 2. Approve the reorganization of the Office of Compliance Health Insurance Portability and Accountability Act (HIPAA) oversight and the County Clerk/Recorders activities to improved continuity of service to both programs.
- 3. Adopt a Resolution extending the date of the final adoption of the County's Fiscal Year 2008-09 Budget Resolutions until sixty days after the adoption of the California State Budget.

#### **BACKGROUND:**

The Board of Supervisors adopted the Fiscal Year 2008-09 Proposed Budget on June 18, 2008. This year the budget process was changed so that all substantive local items regarding the Fiscal Year 2008-09 Adopted Proposed Budget (including additional requests made by departments and reductions necessary to balance the budget) were dealt with at the Proposed Budget Hearings. The only remaining actions that the Board is required to make during this Final Budget Hearing are:

- 1. Recognize actual financial results from the previous fiscal year.
- 2. Approve technical accounting adjustments that have been made to the Adopted Proposed Budget (reflecting an offset to cost as a reimbursement vs. a revenue).

Recommended Fiscal Year 2008-09 Final Budget Page 2

- 3. Conduct a workshop on the Capital Improvement Program.
- 4. Adopt a Resolution extending the deadline for final adoption of the County's Fiscal Year 2008-09 Budget to sixty days from the date of adoption of the budget for the State of California.

#### **DISCUSSION:**

The County's total budget as reflected in the table below is \$5.27 billion. This is growth of approximately 3.7 percent (\$0.188 billion) from the Fiscal Year 2007-08 Final Budget of \$5.08 billion. The largest increase in the budget is for the Airport because of the terminal construction project at the International Airport.

Funds	-	Appropriations		Financing		Net Cost <sup>1</sup>	Positions
General Fund	\$	2,198,548,126	\$	1,583,556,874	\$	614,991,252	10,480.0
County Library		26,975,960		26,975,960		0	0.0
Economic Development & Intergovernmental Affairs		47,928,599		47,928,599		0	23.8
Environmental Management		22,026,879		22,026,879		0	137.8
Golf Fund		8,922,536		8,922,536		0	9.0
Transient-Occupancy Tax		10,410,186		10,410,186		0	0.0
Transportation		195,492,510		195,492,510		0	0.0
Water Resources		302,830,967		173,116,938		129,714,029	271.0
Airport System		1,166,790,709		166,793,601		999,997,108	414.0
Waste Management and Recycling		97,942,691		97,942,691		0	289.0
Other Operating Funds		249,844,074		249,844,074		0	141.2
Other Enterprise Funds		10,799,395		3,968,206		6,831,189	10.0
Other Internal Service Funds		534,384,222		510,177,303		24,206,919	1,703.1
Other Public Service Enterprise Funds		77,978,448		77,978,448		0	758.0
Other Special Revenue Funds		318,143,920		318,143,920		0	115.5
Total	\$	5,269,019,222	\$	3,493,278,725	\$	1,775,740,497	14,352.4
<sup>1</sup> Net Cost for the General Fund is financed with General Purpose Financing Revenues. Net Cost for other funds are financed with Retained Earnings.							

The General Fund is the largest fund in the County Budget at \$2.199 billion. General Fund departments provide a broad range of public services. The County's general purpose financing (\$614.99 million) is allocated to the General Fund to provide the local share of costs for both mandated and discretionary programs. All other funds in the County Budget are financed with earmarked or restricted revenues. While the Board of Supervisors has more discretion over resource allocation and service levels in the General Fund, state and federal mandates on spending severely curtail that discretion and flexibility. Counties are political subdivisions of the State of California and are responsible for the delivery, on a local level, of state and federal services. Most of the funding for these services comes from state and federal sources (approximately two-thirds of all financing in the General Fund comes from other governmental sources).

#### I. GENERAL FUND FISCAL YEAR 2007-08 YEAR-END RESULTS

After the Fiscal Year 2007-08 financial books closed, the unaudited year-end results indicate that actual total General Fund balance/carryover is \$23.36 million, a decrease of \$5.16 million over the year-end estimate balance/carryover included in the Fiscal Year 2008-09 Adopted Proposed Budget. While many departments/budget units had improvements to year-end carryover beyond estimated projections, there were several departments/budget units that had results worse than originally anticipated. Departments which experienced decreased carryovers compared to their estimates have

Recommended Fiscal Year 2008-09 Final Budget Page 3

made adjustments to their spending plans to balance their budgets. The majority of these decreased carryovers identified below were the result of accounting issues that were addressed in the final budget document.

Budget Unit	Department	Amount
4010000	BOARD OF SUPERVISORS	(241,135)
4210000	CIVIL SERVICE COMMISSION	(4,186)
5730000	COUNTY EXECUTIVE CABINET	(1,988)
5750000	CRIMINAL JUSTICE CABINET	(5,553)
5760000	NEIGHBORHOOD SERVICES	(392,101)
5910000	COUNTY EXECUTIVE	(41,056)
6110000	DEPT OF REVENUE RECOVERY	(593)
6400000	REGIONAL PARKS	(63,683)
6610000	PLANNING	(438,988)
6700000	PROBATION	(1,420,686)
7090000	EMERGENCY OPERATIONS	(12,796)
7230000	JUVENILE MEDICAL SERVICES	(18,277)
7400000	SHERIFF	(1,743,510)
7410000	CORRECTIONAL HEALTH SERVICES	(366,889)

Attachments IA and IB reflect the Fiscal Year 2007-08 year-end results for General Fund departments/budget units.

#### II. STATE BUDGET UPDATE

At the time of this writing, the legislature was continuing budget deliberations. Assuming that a State Budget is passed before the start of County Budget Hearing process, the Office of Budget and Debt Management (OBDM) will present the impacts of the State Budget in the opening remarks.

Additionally, a resolution has been drafted by County Counsel allowing the Board to extend the final adoption of the County's Fiscal Year 2008-09 Final Budget until sixty days from the date of adoption of the State's budget. This additional time will provide the Agency Administrators and staff the opportunity to review the final budget legislation for any actions that impact the county's operations.

#### **In-Home Supportive Services (IHSS)**

There is currently a \$10.3 million unfunded cost in the In-Home Supportive Services (IHSS) program. Since January when the governor's budget was submitted, there have been numerous proposals to modify the program and/or the cost sharing elements at the state level. While many of those proposals have not been accepted by the legislative budget committees, there is still uncertainty about what (if any) program reductions will come out of the continuing budget negotiations. Therefore, it is still recommended that the Board not take any action regarding this program until after the State adopts its budget. Depending upon the State's actions, the required additional funding for this program could change. Therefore, it is premature to craft a solution for

Recommended Fiscal Year 2008-09 Final Budget Page 4

this shortfall at this juncture. Once the State's budget is adopted, the full nature of the issue surrounding this program will be known.

#### **IHSS Task Force**

During Proposed Budget Hearings, the Board directed the County Executive to establish an interdepartmental task force to look at various programmatic issues surrounding the IHSS program. Specifically the task force was to come to a common understanding of the program elements, total costs/county share of costs, program growth for Sacramento County compared to regional and statewide trends and the potential for fraud. The task force has been established and has been meeting on a regular basis. The members of the task force include:

Chief Operating Officer
County Budget Officer
Representatives from the Countywide Services Agency
Representatives from the District Attorney's Office
Representatives from the Department of Health and Human Services
Representatives from the Department of Human Assistance
Representatives from the IHSS Public Authority
Consultants and subject matter experts as necessary

The task force will report back to the Board with their findings in approximately four months.

The Department will report back to the Board on a quarterly basis (beginning in September 2008) with their monitoring efforts of caseloads, hours and the net cost to the county of the IHSS program.

## III. SUMMARY OF NET COST ADJUSTMENTS IN THE GENERAL FUND TO THE ADOPTED PROPOSED BUDGET FOR THE RECOMMENDED FINAL BUDGET

Historically, there are various adjustments in the net cost of the General Fund after the adoption of the Proposed Budget. These adjustments are generally the result of departmental changes associated with fully-funded program augmentations or grants, unavoidable cost increases in existing base programs, changes in state allocations and/or carryover. The departments and agency staff have worked to reduce these types of changes between the Adopted Proposed budget and the Final Recommended budget. This year, there was very little betterment other than those associated with the recognition of fund balance resulting in no additional funding available to offset any additional program growth. (See Attachment II for details).

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#### IV. SUMMARY OF FISCAL YEAR 2008-09 RECOMMENDED FINAL BUDGET

The following table summarizes the 2008-09 Recommended Final Budget for the General Fund:

	2	008-09 R	ec on	nme nde d	Fin	al Gener	al ]	Fund Bu	ıdg	et		
		(	(Am	ounts Exp	ores	sed in mi	llio	ns)				
						NT 4	,	7			2008-09	2007-08
D		ppro-		stimated		Net		Carry-	4.1	1 4		Percent of
Program ELECTED OFFICIALS	_pı	iations	K	evenues		Cost		Over	AI	location	Allocation	Allocation
Assessor	\$	16.14	\$	6. 27	\$	9.87	\$	1.87	\$	8, 00	1. 38%	0.70%
Board of Supervisors	Ψ	4. 87	Ψ	0.73	Ψ	4.14	Ψ	0.33	Ψ	3. 81	0.66%	0.61%
District Attorney		72.01		24. 11		47.90		0.99		46, 91	8. 10%	6.61%
Sheriff		362.21		189.41		172.80		(5.19)		177.99	30.73%	28.63%
Correctional Health Services		42.98		20.83		22.15		(0.22)		22.37	3. 86%	3.15%
SUBTOTAL	\$	498.21	\$	241.35	\$	256.86	\$	(2.22)	\$	259.08	44.73%	
								<del>, , , , , , , , , , , , , , , , , , , </del>				
COUNTYWIDE SERVICES												
Child Support Services	\$	32.46	\$	32.39	\$	0.07	\$	-	\$	0.07	0.01%	0.02%
Health and Human Services		492.61		452.07		40.54		1.01		39.53	6.83%	6.90%
Health Treatment Account		43.39		20.44		22.95		0.00		22.95	3.96%	3.81%
Human Assistance-Admin.		277.90		245.62		32.28		2.85		29.43	5.08%	5.70%
Human Assistance-Payments		385.67		343.09		42.58		0.00		42.58	7.35%	7.06%
IHSS Provider Payments		62.78		49.53		13.25		0.00		13.25	2.29%	2.20%
Probation		128.01		56.90		71.11		1.50		69.61	12.02%	10.03%
Public Defender		28.26		1.09		27.17		0.80		26.37	4.55%	4.12%
Other		117.56		44.94		72.62		3.01		69. 61	12.02%	12.18%
SUBTOTAL	\$1	,568.64	\$	1,246.07	\$	322.57	\$	9.17	\$	313.40	54.11%	52.03%
GENERAL												
GOVERNMENT/COO	\$	48.60	\$	13. 11	\$	35.49	\$	15.53	\$	19.96	3.45%	-0.06%
INTERNAL SERVICES		54.26		51.61		2.65		0.03		2.62	0.45%	6.96%
MUNICIPAL SERVICES		35.87		21.69		14.18		0.85		13.33	2.30%	2.44%
CONTINGENCIES		3.00		0.00		3.00		0.00		3.00	0.52%	0.83%
RESERVE CHANGES		(32.24)		0.00		(32.24)		0.00		(32.24)	-5.57%	-1.92%
TOTAL	\$2	,176.34	\$1	1,573.83	\$	602.51	\$	23.36	\$	579.15	100.00%	100.00%

The total requirement for departmental appropriations and the recommended reserve increases are just over \$2.19 billion. Approximately 93.1 percent of total appropriations (spending) are for departments of elected officials and for countywide services programs. All other programs, the contingency, and the reserve decreases amount to 6.91 percent of the total appropriations. Most of the General Government and Human Resources programs provide at least some support to the elected department heads and countywide services programs.

The financing for the expenditures and reserves may be summarized:

Recommended Fiscal Year 2008-09 Final Budget Page 6

(Amounts Expressed in Millions)

DEPARTMENTAL REVENUES	\$1,573.84	71.59%
DEPARTMENTAL CARRYOVER	\$9.72	0.44%
NON DEPARTMENTAL REVENUE	\$614.99	27.97%
	\$2, 198.55	100.00%

Over 71 percent of the financing comes from departmental revenues which are predominately from state and federal sources. Departmental carryover of \$9.72 million represents 0.44 percent of total financing and is being made available for departmental use.

The general purpose financing is not dedicated to any specific program or function. The general purpose financing makes up 27.9 percent of overall financing in the General Fund and consists of non-departmental general revenues (such as property tax, sales tax, vehicle license fees, utility tax, etc.), transfers in from other funds, and reserve changes. Certain expenditures, such as interest expense on the annual cash-flow borrowing and tax collection fees, are netted against the financing sources.

## V. RECOMMENDED INCREASES/DECREASES TO GENERAL FUND RESERVES BETWEEN ADOPTED PROPOSED AND RECOMMENDED FINAL BUDGET

#### **Departmental Carryover Reserve**

OBDM normally recommends that any additional carryover for General Fund departments generated between Proposed and Final Budget Hearings be added to our General Fund reserves as a financing source for the next fiscal year. This budget policy was established by the Board in February 2003, and has been followed for the past four fiscal years. However, this year, in order to balance the proposed budget, an additional \$8.6 million of departmental carryover was already budgeted in the Adopted Proposed Budget. At that time, it was acknowledged that if the departments saved more that the \$8.6 million, an additional carryover reserve would be established. However, once the Fiscal Year 2007-08 year-end balances were known, department's overall carryover decreased by an aggregate of \$6.96 million. Therefore, there will be no earmarking of carryover for departments to use as a funding offset for Fiscal Year 2009-10.

#### **Teeter Reserve**

At the end of Fiscal Year 2007-08, the secured and unsecured property tax delinquencies were higher than anticipated. As a result, pursuant to statutory requirements, the Teeter Tax Loss Reserve was increased by \$3,289,955 to \$19,540,733 for Fiscal Year 2008-09. The Tax Loss Reserve is a statutory prerequisite of the Teeter Plan and has no relationship to the borrowing through the Treasurer's Pooled Fund.

## VI. TRANSIENT-OCCUPANCY TAX (TOT) FUND -- ALLOCATIONS TO COMMUNITY AND CIVIC PROGRAMS

The total available financing for Fiscal Year 2008-09 is \$10,410,186, an increase of \$807,913 from the Adopted Proposed Budget. This increase is largely due to an increase in year-end fund balance of \$730,875 that is the result of an accounting error that failed to encumber funds for year-end

Recommended Fiscal Year 2008-09 Final Budget Page 7

rollover. The fund balance for Fiscal Year 2007-08 (\$77,038) is being recommended to support Economic Development operations. (See Attachment III)

#### VII. FISCAL YEAR 2007-08 YEAR-END RESULTS FOR OTHER FUNDS

#### **Community Services Fund**

Community Services (Budget Unit 860000) (Fund 012) fund balance was \$216,659 greater than estimated for the Adopted Proposed Budget which resulted in a \$216,659 reduction in General Fund transfers to this budget unit.

#### **Economic Development and Intergovernmental Affairs Fund**

The year-end fund balance decreased by \$2,096,231 due to a combination of less overall revenues (approximately \$6,000,000) and less expenditures than anticipated in Fiscal Year 2007-08 (approximately \$4,000,000, after being adjusted for encumbrances).

The decrease in revenues of approximately \$6,000,000 is mainly due to less revenue activity at McClellan.

The decrease in expenditures, adjusted for encumbrances, of approximately \$4,000,000 is mainly due to various expenses, anticipated in Fiscal Year 2007-08, but now budgeted to be expended in Fiscal Year 2008-09, for the divisions of McClellan (approximately \$3,200,000), Mather (approximately \$300,000) and the Economic Development Special Projects Fund (approximately \$500,000).

Fiscal Year 2008-09 appropriations and revenues have been adjusted accordingly to account for the decreased fund balance.

#### **Tobacco Litigation Settlement Fund**

On November 15, 2005, the Board approved refinancing the 2001 Tobacco Litigation Settlement Bond, to reduce the County debt service on prior bonds. Under the original deallocation schedule, the County was able to fund county-operated programs in the Tobacco Litigation Settlement endowment program. Based on the current deallocation schedule, only new and expanded programs by tax-exempt qualified nonprofits organizations other than the County itself, or qualified capital projects can be funded with the original 2001 Bonds.

To mitigate the problem caused by ending the funding generated from the original Bonds, the Board approved passing normal capital/maintenance costs through the Tobacco Litigation Settlement Fund (Fund 008A) to "free-up" other county funds for the programs originally funded by the Tobacco Litigation Settlement revenues.

The Fiscal Year 2007-08 fund balance increased by \$93,262 primarily due to an increase in unanticipated interest earnings of \$139,159 and an increase in Tobacco Cessation Program contract

Recommended Fiscal Year 2008-09 Final Budget Page 8

payments of \$45,897. A release of reserves in the amount of \$4,679,635 is necessary to fund the Fiscal Year 2008-2009 budget leaving a remaining reserve balance of \$36,127,376

#### **Teeter Fund**

The Teeter Plan of Tax Apportionment fund balance was \$19,605,103 or \$12.86 million higher than anticipated. The significant increase in available fund balance is due to higher than anticipated delinquent tax collection at year end. The fund balance will be used to finance Fiscal Year 2008-09 debt service payments on July 1, 2008.

#### **Golf Fund**

Fund balance decreased by \$98,605 due to lower than anticipated revenues. An appropriation decrease of \$1,808 reflects a reduction in budgeted cost of living adjustments, group insurance, facility and surplus property charges. A revenue increase of \$96,797 reflects increases in food and recreational concession revenues, an increase in green fees effective January 2009 and the Department of General Services refund of retained earnings.

#### **Insurance Funds**

The County utilizes three separate funds to accumulate charges and payments for Workers' Compensation Insurance, Liability/Property Insurance, and Unemployment Insurance. The County is basically self-insured for Workers' Compensation Insurance and Liability/Property Insurance; however, the County does purchase additional coverage above the self-insured retention levels of \$2.0 million. All three insurance funds are financed through a combination of charges to county departments and retained earnings.

Charges to county departments for all three insurance funds are determined on the basis of each department's claims experiences and exposure. The County has several higher risk services, particularly in the provision of municipal services to the Unincorporated Area. The following table reflects adopted insurance funds charges for the 2007-08 Fiscal Year and recommended charges for the 2008-09 Fiscal Year:

#### **Insurance Funds Charges**

_	Adopted 2007-08	Recommended 2008-09	Variance
Workers' Compensation	38,579,882	30,407,887	-8,171,995
Liability/Property	19,178,656	20,461,935	1,283,279
Unemployment _	2,029,068	2,021,133	<u>-7,935</u>
TOTAL	59,787,606	52,890,955	-6,896,651

Overall recommended charges are lower for Fiscal Year 2008-09.

Cost reductions in the Workers' Compensation Insurance program are due primarily to reductions in legal services, reporting services and workers compensation payments. In addition, a reserve

Recommended Fiscal Year 2008-09 Final Budget Page 9

provision of \$5.0 million was eliminated and an additional \$2.0 million reduction in charges was passed through to county departments.

Costs for the Liability/Property Insurance program have increased as the result of increased insurance premium costs.

Cost reductions in the Unemployment Insurance program are primarily attributable to reductions in unemployment claim expenses, actuarial services and benefit services. In addition, \$1.2 million in retained earnings was rebated to county departments.

## VIII. FISCAL YEAR 2007-08 YEAR-END RESULTS FOR CAPITAL CONSTRUCTION FUND

The Capital Construction Fund (CCF) typically budgets projects based on anticipated expenditures. Often the design, engineering and construction are not completed within the fiscal year in which a project is authorized, or, on occasion, the succeeding fiscal year. Those encumbered funds have a significant effect on the fund balance. When a large project is financed, CCF typically provides the financing for the expense and receives reimbursement for those expenses. Since the revenue is received in arrears, it is not listed as a balancing entry for the encumbrance. This may have the effect of creating a large negative fund balance.

Also prior to Fiscal Year 2002-03, construction contract encumbrances were liquidated at year-end and then rebudgeted, which resulted in a fund balance unaffected by multiyear construction contracts. That practice was changed in Fiscal Year 2002-03. From that point on, multiyear construction contracts have been encumbered for the entire amount of the contract, negatively impacting year-end fund balances.

In Fiscal Year 2007-08, multiyear construction projects were awarded including the Juvenile Hall 120-Bed Expansion, the New Animal Care Facility and Phase III of the Juvenile Hall Expansion and Modification project. As a result of the award of these multiyear construction projects and other encumbrances, CCF ended the fiscal year with a negative fund balance of \$25,825,939. The Recommended Final Budget has been adjusted to account for the decrease in fund balance.

## IX. FISCAL YEAR 2007-08 YEAR-END RESULTS FOR MUNICIPAL SERVICES AGENCY (MSA) GOVERNMENTAL/ENTERPRISE FUNDS

MSA adjustments to the Recommended Final Budget generally reflect changes resulting from the Fiscal Year 2007-08 Available Fund Balance at year-end. Overall, there is a net decrease in appropriations of \$31.8 million with total appropriations exceeding \$89.4 million.

County Roads, Roadways, and Transportation Sales Tax increased by \$32.5 million. These funds involve a construction program that is adopted as a long-range plan (five to seven years) and are managed through a series of approved annual expenditure plans. Due to the multiple-year demands of the projects, the annual budget represents the portion of the five to seven year construction plan that can reasonably be accomplished in the current fiscal year. Actual project expenditures generally differ from the budget due to many factors affecting project life cycles, i.e. environmental

Recommended Fiscal Year 2008-09 Final Budget Page 10

issues, public discussion, legal opinions, right-of-way acquisitions, availability of consultants and contractors, and weather. Consequently, adjustments are almost entirely due to the necessity of rebudgeting for work that was planned, but could not be accomplished, in Fiscal Year 2007-08. Water Agency and Stormwater Utility District fund appropriations have decreased by \$60.9 million primarily due to an overstatement of construction costs resulting from the encumbrance of the full contract amount for the Vineyard Surface Water Treatment Plant in the Water Agency Enterprise Fund. Due to the encumbrance of the full contract amount, those costs no longer needed to be included in the 2008-09 final budget appropriations. Other funds within the Water Agency and Stormwater Utility experienced some adjustments due to shifting project timelines.

Special district budgets administered by the Infrastructure and Finance Section have decreased \$10.3 million. The majority of this decrease can be attributed to decreased special assessment revenues and activities in the Metro Air Park Community Facilities District (CFD), Metro Air Park Service Tax, North Vineyard Station Specific Plan and Laguna CFD.

An increase of \$9.0 million in the Solid Waste Enterprise is primarily due to a recently approved collection and tipping fee increase and one-time transfer of retained earnings from General Services as well as a year end fund balance increase related to various position vacancies including the Director of Waste Management and Recycling and the deferral of the use of Solid Waste Authority Franchise fee revenues from Fiscal Year 2007-08 to Fiscal Year 2008-09.

Water Quality's Sacramento Area Sanitation District and Sacramento Regional County Sanitation District budgets decreased a total of \$2.0 million due to reductions resulting from the decrease of 0.1 percent in the cost of living adjustment and additional reductions associated with vacancy levels.

Miscellaneous changes in the remaining MSA funds resulted in a net decrease of \$0.1 million and include changes in labor rates, service agreements and equipment needs.

The changes between the Proposed and Final Budget for MSA in the Governmental and Enterprise funds are summarized in Attachment IV.

#### X. FISCAL YEAR 2007-08 YEAR-END RESULTS FOR AIRPORTS ENTERPRISE

#### **Sacramento County Airport System**

Ending working capital for Fiscal Year 2007-08 increased by \$331,187,245 due to the issuance of new bonds. The increased working capital plus additional bond proceeds in Fiscal Year 2008-09 will fund the Terminal Modernization Program to accommodate future growth of the Airport System, as well as projects that will extend the useful life of airport facilities.

#### XI. FISCAL YEAR 2007-08 YEAR-END RESULTS FOR SPECIAL DISTRICTS

All district budgets as submitted are balanced. Following is a brief summary of year-end results for the county's special districts (See Attachment V):

Recommended Fiscal Year 2008-09 Final Budget Page 11

#### CSA 4B

Fund balance decreased by \$29,005 due to higher than anticipated expenditures and lower revenues. An appropriation decrease of \$29,005 reflects reduced maintenance services.

#### CSA 4C

Fund balance decreased by \$40,287 due to higher than anticipated expenditures. An appropriation decrease of \$40,287 reflects reduced maintenance services. Revenues increased \$43 due to the Department of General Services refund of retained earnings.

#### CSA 4D

Fund balance increased by \$2,780 due to lower than anticipated expenditures. The reserve release has been reduced by \$2,780 due to the increased available financing.

#### **Del Norte Oaks Park Maintenance District**

Fund balance increased by \$1,174 due to lower than anticipated expenditures and higher revenues. The reserve provision has increased by \$1,174 due to the increased available financing.

#### Fish and Game Propagation

Fund balance increased by \$13,557 due to lower than anticipated expenditures. The reserve release decreased \$13,363 and reserve provision increased \$194 due to the higher fund balance.

#### **Carmichael Recreation and Park District**

Fund balance decreased by \$1,228,286 due to the encumbrance of funds for the Patriots Park construction project during 2007-08 and less than anticipated revenues. An appropriation decrease of \$29,270 reflects increases in salaries and benefits due to cost of living adjustments and the addition of 1.0 Payroll/Account Clerk position, increased maintenance and other miscellaneous services and supplies, capital improvement accounts for projects at various district sites; offset by reduced costs for the Patriots Park project funded in 2007-08. Revenues increased by \$1,200,402 due to increased grants, in-lieu taxes, recreation service charges and the Department of General Services refund of retained earnings. The reserve provision increased by \$1,404 due to increased available financing.

#### **Mission Oaks Recreation and Park District**

Fund balance increased by \$305,368 due to lower than anticipated expenditures and higher revenues from property taxes, recreation programs and facility rentals. An appropriation increase of \$331,866 reflects the deletion of 1.0 Park Maintenance Supervisor and the addition of 2.0 Sr. Park Maintenance Worker positions, extra help staffing for Building Bridges program, and replacement of equipment and vehicles; offset by reductions to various service and supply accounts. Revenues increased by \$338,000 due to increased building rental income and state grant funding for Building

Recommended Fiscal Year 2008-09 Final Budget Page 12

Bridges program; offset by a reduction in leased property charges. The reserve release decreased by \$165,589 and the reserve provision increased by \$157,155 due to the increased available financing.

#### Mission Oaks Maintenance/Improvement District

Fund balance increased by \$1,185,386 due to reduced expenditures and additional revenue from grant reimbursements, assessment revenue and wireless communication facility leases, and a reserve provision that was not posted in 2007-08. An appropriation increase of \$84,000 reflects increased water charges transferred from the operating budget, new equipment purchases, increased contract patrol services and increases in various maintenance and improvement projects, offset by reductions in planning costs, equipment replacement and contingency appropriation. Revenues have increased by \$11,000 due to new lease revenue, offset by reductions in interest income and reimbursement for maintenance projects. The reserve release decreased by \$42,629 and the reserve provision increased by \$1,069,757 due to increased available financing.

#### **Sunrise Recreation and Park District**

Fund balance increased by \$138,931 due to lower than anticipated expenditures. An appropriation increase of \$241,142 reflects increases in salaries for staffing an after school program, insurance liability costs, fuel costs, improvements at various sites and new equipment purchases, offset by a decreased contingency appropriation. Revenues have increased by \$102,210 due to increased grant funding for after school program, trust fund fees and in-lieu assessment fees, offset by a reduction in property tax, state grant funding and miscellaneous revenues.

#### **Antelope Assessment District**

Fund balance increased by \$737,148 due to lower than anticipated expenditures. An appropriation increase of \$737,148 reflects an increase in contingency appropriation.

#### **Natomas Fire District**

Fund balance increased by \$507,041 due to a year-end actual revenues for 2007-08 coming in \$365,479 higher than budgeted and expenditures coming in \$141,562 lower than projected for Fiscal Year 2007-08.

#### XII. STRATEGIC PLAN

In an ongoing effort to align the budget priorities with the Board strategic objectives, OBDM has expanded the budget program database to include the strategic objectives that the Board adopted on April 18, 2006. The entire county budget, including the enterprise and internal service funds, is tracked and reported to the Board by the six major strategic issues.

Recommended Fiscal Year 2008-09 Final Budget Page 13

Strategic Issue	Appro- priations	Estimated Financing	Net Cost	Percent Net Cost	Positions
Strong and Healthy Families	\$ 1,337.50	\$ 1,196.13	\$ 141.37	8%	5,021.4
Law and Justice	857.9	452.7	405.2	23%	4,113.9
Transportation Public Health and Safety	1,423.6 606.7	423.5 463.9	1,000.1 142.8	56% 8%	775.0 1,976.3
Sustainable and Livable Communities	238.0	221.5	16.5	1%	356.5
Economic Growth	55.8	51.5	4.3	0%	66.0
General Government	9.1	13.8	(4.7)	0%	175.3
Internal Services	740.3	670.2	70.1	4%	1,868.0
GRAND TOTAL	\$ 5,268.90	\$ 3,493.28	\$ 1,775.62	100%	14,352.4

<sup>&</sup>lt;sup>1</sup> Net Cost for the General Fund is financed with General Purpose Financing Revenues. Net Cost for other funds are financed with Retained Earnings.

Last year the Board also asked that the year to year changes in net costs and positions be reported.

Strategic	FY 200	7-08		FY 200	8-09	Year to	Year
Issues	Net Cost	Positions		Net Cost	Positions	Net Cost	Positions
Strong and Healthy Families	\$ 122.90	5,082.8	\$	141.39	5,021.4	\$ 18.49	(61.35)
Law and Justice	382.61	4,147.4		405.24	4,113.9	22.63	(33.50)
Transportation	543.75	772.0		1,000.06	775.0	456.32	3.00
Public Health and Safety	324.66	2,042.0		142.81	1,976.3	(181.85)	(65.70)
Sustainable and Livable Communities	16.47	416.2		16.52	356.5	0.04	(59.65)
Economic Growth	4.54	73.1		4.30	66.0	(0.24)	(7.10)
General Government	15.14	48.6		(4.64)	175.3	(19.77)	126.70
Internal Services	77.19	1,952.4	l	70.06	1,868.0	(7.13)	(84.40)
GRAND TOTAL	\$ 1,487.25	14,534.5	\$	1,775.74	14,352.4	\$ 288.49	(182.00)

- 1. The most significant increase was in Transportation caused predominately from the increased appropriation associated with the Terminal Modernization Project.
- 2. The decrease in net cost for Public Health and Safety is predominately the result of the changes in appropriations for the Water Agency and Stormwater Utility District. The changes reflect changes in construction costs for the Vineyard Surface Water Treatment Plant in the Water Agency Enterprise Fund.
- 3. There are two issues that are affecting the change in positions between the fiscal years>
  - a. The centralization of the Department of Personnel Services has resulted in an increase in positions in the General Government category and the reduction of a like number of positions throughout the various other strategic categories.
  - b. The overall decrease in position is the result of the various program changes that the Board enacted at the Proposed Budget Hearings in June 2008.

## XIII. COUNTY CLERK/RECORDER AND OFFICE OF COMPLIANCE RECORDS RETENTION JOINT EFFORT

When the County Clerk/Recorder Department was established in 2005 it was anticipated that existing staff would be able to assist with a countywide records retention program; however, since a 2007 legislative action added the Social Security Number Truncation program, the County Clerk/Reorder has been unable to complete a comprehensive inventory of records due to staff constraints. In its Fiscal Year 2008-09 Proposed Budget the Board of Supervisors approved three additional positions for the County Clerk/Recorder to assist in the countywide effort.

Subsequently an analysis was conducted to see if savings could be realized by combining the activities of the Office of Compliance related to HIPAA oversight and the countywide records

Recommended Fiscal Year 2008-09 Final Budget Page 14

retention program. This analysis supported the combination as the result of improved continuity of service to both programs, creation of adequate redundancy for the complete support of HIPAA oversight and an enhanced countywide records management program.

To effectuate the combining of these efforts the three positions approved for the County Clerk/Recorder in the Fiscal Year 2008-09 Proposed Budget will be reallocated to two positions and transferred to the Office of Compliance. The budgetary change will be reduced costs of \$56,934 to the Department of Health and Human Services (DHHS) due to economies realized by the combination and assignment of costs to the County Clerk/Recorder previously charged to DHHS. The new activities in the Office of Compliance will be supported using dedicated funds under Government Code Section 27361.4(a) as appropriate to the extent that the efforts benefit the County Clerk/Recorder.

There will be no additional general fund costs as a result of implementing the above operational change.

# XVI. REPORT BACK FROM THE COUNTY EXECUTIVE ON THE PROVISION OF INDIGENT DEFENSE AND REPRESENTATION OF CONFLICTS AND/OR OVERLOADS IN THE PUBLIC DEFENDERS OFFICE.

During the Proposed Budget Hearings the Board requested a report back on the various options of providing indigent defense and representation of conflicts and/or overloads. The research on this item has not been finalized. It is anticipated that the report will be finalized within the next six months.

#### XVII. ADOPTION OF BUDGET RESOLUTIONS

Following the conclusion of this Final Budget Hearing, it is recommended that the Board adopt a resolution extending the date of the final adoption of the County's Fiscal Year 2008-09 Final Budget until sixty days after the adoption of the California State Budget. Once the State's spending plan is finalized, staff will quickly review the impacts and return to the Board with any additional modifications necessary to finalize the County's document. At the conclusion of that discussion the Board will direct the Department of Finance to prepare the annual budget resolutions for adoption. Generally the Department of Finance will return within two to three weeks with the final resolutions for the Board's approval.

#### XVII. SCHEDULE FOR FINAL BUDGET HEARINGS

#### Following is the schedule for the Final Budget Hearings:

September 3, Wednesday 9:30 a.m. <u>Overview, Recognition of Fund Balance</u>

Five-Year Capital Improvement Plan

September 11, Thursday 9:30 a.m. <u>Continue Final Deliberations (if necessary)</u>

Recommended Fiscal Year 2008-09 Final Budget Page 15

Respectfully submitted,

TERRY SCHUTTEN
County Executive

LFH: sf

cc: County Counsel; Agency Administrators; Department Heads; County Executive Analysts; Department Administrative and Fiscal Staff

#### Attachments

- I-A. Fund Balance Analysis, Year-End Results For General Fund Departments
- I-B. Changes In Carryover Between Proposed And Final Recommended, Carryover Reserve For Certain General Fund Budget Units
- II. Summary of Net Cost Adjustments In The General Fund To The Adopted Proposed Budget
- III. Transient-Occupancy Tax Fund Allocation Summary
- IV. Municipal Services Agency's Governmental/Enterprise Funds Financing Changes
- V. Special Districts Budget Summaries
- VI. Final Budget Schedules (Binders)

TTACHMENT I-A

#### RECOMMENDED FISCAL YEAR 2008-09 FINAL BUDGET **LETTERS**

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# Changes in Carryover Between Proposed and Final Recommended

(964,440) AT	139,623	(4,053,870)	(5,157,933)	28,515,189	23,357,256	TOTAL GENERAL FUND CARRYOVER	TOTAL
	0	0	1,802,802	11,836,943	13,639,745	Subtotal-Non-Departmental Carryover	
242,470 2,109,069 1,092,861 103,973 (492,487)	00000	00000	2,109,069 1,092,861 103,973 (492,487)	0000	2,109,069 1,092,861 103,973 (492,487)	in by sign	Voter Ry Finance Child St 001A Fu
(297,314) 125,667 (354,950)	000	000	(297,314) 125,667 (354,950)	1,374,536 145,629 1,219,610	1,077,222 271,296 864,660	Data Processing-Shared Systems Court/County Contribution Personnel Services	Data Court Perso
(43,465) 2,351,962 (448,656)	000	000	(43,465) 2,351,962 (448,656)	45,096 6,017,807 34,174	1,631 8,369,769 (414,482)	rublic Detender DHA-Assistance Payments Medical Treatment Payments	Publik DHA- Medik
(3,648,953) 1,062,625	00	0 0	(3,648,953) 1,062,625	1,310,379 1,689,712	(2,338,574) 2,752,337	NON-DEPARTMENTAL CARRYOVER: Non-Departmental Revenues Non-Departmental Costs	NON-DEPARTM Non-I Non-I
(2,767,242)	139,623	(4,053,870)	(6,960,735)	16,678,246	9,717,511	Subtotal-Departmental Carryover	
(2,880,000) (5,198,301) (495,707)	000	000	(2,880,000) (5,198,301) (495,707)	2,880,000 5,198,301 495,707		Additional Departmental Carryover  Departmental Carryover Due to Reduced Workers' Comp Charges  Departmental Carryover Due to Reduced Unemployment Ins Charges	Additi Depar Depar
5,806,766	139,623	(4,053,870)	1,613,273	8,104,238	9,717,511	DEPARTMENTAL CARRYOVER: Departmental Carryover	DEPARTMENTA Depar
33,808	0	(457,339)	(423,531)	1,267,337	843,806		
0000	0000	(392,101) (63,683) (438,988)	(392,101) (63,683) (438,988)	683,400 21,295 261,642	291,299 (42,388) (177,346)	5760000 NEIGHBORHOOD SERVICES 6400000 REGIONAL PARKS 6610000 PLANNING	001A 5760 001A 6400 001A 6610
33,808	00	0	33,808	200,000	233,808		
4,954,610	18,277	(1,319,343)	3,616,990	5,547,637	9,164,627	Subtotal - COUNTYWIDE SERVICES	
1,013,708	0 18,277	000	1,013,708 (18,277)	66,597	1,013,708 48,320 2,840,850		001A 7200 001A 7230
412,531 338 115	000	(1,420,686) 0	(1,420,686) 412,531 338 115	2,914,598 198,356 462,252	1,493,912 610,887 800,367	6700000 PROBATION 6700000 CARE IN HOMES AND INSTITUTIONS 6910000 PIBLIC DEFENDER	
00	00	0 0	0 0	156,722 0	156,722 0		
119,523 0	000	50,107 0 595	50,107 119,523 595	70,519 0	50,107 190,042 595	5050000 C) FAID COUNTY SERVICES 5510000 CONFLICT GRIMINAL DEFENDERS 5520000 DISPUTE RESOLUTION PROGRAM	
109,139	000	50,641	159,780	953,596 257,815	1,113,376 257,815	5020000 COURT / NON-TRIAL COURT FUNDING 5040000 COURT / COUNTY CONTRIBUTION 5040000 COURT / COUNTY CONTRIBUTION	
6,287 10,154	000	000	50,660 6,287 10,154	1,146 100,000	7,433 110,154		
4,499 7,442	000	000	4,499 7,442	100	4,499 7,542 50,000		
3,322 30,031	0 0	0 0	3,322 30,031	300 365,636	3,622 395,667		
14,824	0	18,579	33,403	0	33,403	Subtotal - INTERNAL SERVICES	
14,824	000	(828) 0	(828) 14,824	000	(828) 14,824 (503)	3240000 COUNTY CLERK/RECORDER 5740000 OFFICE OF COMPLIANCE 681000 DEST OF BEYONE BEYONEDY	001A 3240 001A 5740
200,700	0	20.000	20.000 20.000	0	20,000	SUDDOM: - GENERAL GOVERNMEN	
25,321 0	0	(12,796)	25,321 (12,796)	69,160 (452,918)	94,481 (465,714)	7090000 LABOR RELATIONS 7090000 PRINTED OF THE PRIN	
0 0	0 0	(5,553) (41,056)	(5,553) (41,056)	228,847 614,425	223,294 573,369		001A 5750 001A 5910
00	0 0	0 (1,988)	(1,988)	669,064	669,064 ( <mark>1,988</mark> )		
0 255,387	841	(3,345)	(4,186) 255,387	17,217 530,290	13,031 785,677	4210000 CIVIL SERVICE COMMISSION 4810000 COUNTY COUNSEL	
522,816	120,505	(2,231,029)	(1,828,718)	(386,821)	(2,215,539)	Subtotal - ELECTED OFFICIALS	
294,385	000	(1,743,510)	294,385 (1,743,510)	694,581 (3,444,012)	988,966 (5,187,522)		001A 5800 001A 7400
228,431 0	0 120,505	0 (120,630)	228,431 (241,135)	1,638,777 573,975	1,867,208 332,840	ASSESSOR BOARD OF SUPERVISORS	
Total	Additional Allocation	Reductions/ Usage	Carryover Change	Proposed Budget 2007-08	Final 2007-08	BU NAME	
	One-Time	Department	Department	Dept Carryover	Dept Carryover		

# RECOMMENDED FISCAL YEAR 2008-09 FINAL BUDGET LETTERS

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# Fund Balance Analysis 2007-08

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SUBTOTAL-DEPARTMENTS	Subtotal - MUNICIPAL SERVICES	Planning	Regional Parks	Neighborhood Svcs	Environmental Review	Animal Care & Regulation	Subtotal - COUNTYWIDE SERVICES	Human Assist-Admin	Juvenile Medical Services	Health and Human Services	Public Defender	Care In Homes and Institutions	Probation	Child Support Svcs	Grand Juny	Dispute Besolution	Court Pd Cty Svcs	County Contrib. To Court Ops.	County Funded Court Prog.	Coroner	Law Library	Voter Registration/Elections	Wildlife Services	Ag Comm-Sealer of Wts & Measures	Veteran's Facility	Subtotal - IN LERNAL SERVICES	Revenue Recovery	Personnel Services	Office of Compliance	County Clerk/Recorder	n in the second	Subtotal - GENERAL GOVERNMENT	Emergency Operations	LAFCO Labor Balations	County Executive	Crim Justice Cabinet	Data Processing Shared Systems	County Counsel	Human Rights/Housing	Civil Service Commission	Subtotal - ELECTED OFFICIALS	Correctional Health	Sheriff	Board of Supervisors	Assessor	Department		
1,717,315,044	42,200,483	17,544,541	12,206,013	2,127,487	4.316.718	5,939,124	1,098,603,334	273,901,668	11,595,609	507,814,876	27,288,300	3,129,246	128,597,432	34,187,194	259353	11,774,914	26,906,568	25,685,588	17,234,186	6,789,188	788.855	17,004,490	104,985	4,694,581	20,000	22,640,716	6,389,259	16,534,497	291,771	13,370,947	16 05/ 2/2	37,591,271	6,421,600	228,833	2,233,823	298,527	18,204,774	6,659,582	161,100	364,957	486,279,240	41,608,260	351.432.431	4,917,551	17,270,691	Appropriation	Adj. Budget	
1,599,756,748	36,600,186	14,204,831	11,460,502	1,419,412	4.020,768	5,428,073	1,010,853,953	264,460,993	11,392,098	451,328,522	26,422,080	2,505,497	121,058,847	33,280,118	259 343	408 680	24,714,460	25,156,495	16,101,822	6,526,844	781.234	10 102 162	99,606	4,206,576	16,380	44,636,497	6,758,181	15,333,498	275,580	8.494.611	12 706 627	32,457,806	5,376,357	228,833	1,601,306	140,178	16,331,180	5,521,747	161,100	341,084	475,186,306	40,906,081	345.875.320	4,458,280	15,492,857	2007-08	1	
13,246,152	1,745,926	1,382,954	80,461	216,180	14.610	51,720	5,772,721	206,402	1,727	739,168	151,226	12,398	4,487,588	0	0 0	04,347	9,329	0	9,519	22,753	0,102	78.182	0 0	83	0	610,028	142,/68	35,325	410	411,816	26 700	981,563	10,246	200	106,175	139	137,578	682,023	0	0	4,129,913	504,641	3.383.050	136,438	47,068	Encumprances		
104,312,144	3,854,371	1,956,756	665,050	491,895	281.340	459,331	81,976,660	9,234,273	201,784	55,747,186	714,994	611,351	3,050,997	907,076	10,000	10,000	2,182,779	529,093	1,122,845	239,591	7.621	6.824.146	5,379	487,922	3,620	7,300,191	(511,690)	1,165,674	15,781	4.464.520	2 221 006	4,151,902	1,034,997	04.484	526,342	158,210	1,736,016	455,812	0	23,873	6,963,021	197,538	2,174,061	322,833	1,730,766	Appropriations	Under/	ı
1,142,604,143	22,058,539	10,355,882	5,532,694	0	4.187.240	1,982,723	840,457,900	236,252,862	6,460,818	460,867,685	829,068	12,523	54,890,748	34,063,902	0	423,426	32,446,889	0	45,000	1,067,985	180,486	9.582.809	56,076	2,831,167	0	39,690,991	5,697,533	7,180,717	0	11,586,935	15 405 506	11,226,469	5,790,602	0 0	654,620	0	1 873 481	2,883,035	0	24,731	228,970,244	20,805,594	174.495.260	35 04 4 976	7,986,914	Revenues	Adj. Budget	
1,053,530,235	19,047,973	8,021,184	4,825,256		4.444.333	1,757,200	770,131,847	229,868,448	6,307,354	406,134,207	916,072	12,059	53,333,663	33,260,799	156 722	414.021	30,314,217	18	35,531	938,548	180.298	4 917 732	55,196	2,738,912	2	34,515,727	6,208,633	6,879,703	(957)	7,121,587	1/1 206 761	10,043,003	4,289,891	0 0	701,647	65,084	1 7/19 322	3,212,900	0	13,889	219,791,685	20,391,025	167.133.677			2007-08		
(89,073,908)	(3,010,566)	(2,334,698)	(707,438)	0	257.093	(225,523)	(70,326,053)	(6,384,414)	(153,464)	(54,733,478)	87,004	(464)	(1,557,085)	(803,103)	156 722	(0.405)	(2,132,672)	18	(9,469)	(129,437)	(188)	(4.665.077)	(880)	(92,255)	2	(5,375,264)	511,100	(301,014)	(957)	(4,465,348)		(1,183,466)	(1,500,711)	0 0	$\aleph$	65,084	10,270	329,865	0	(10,842)	(9,178,559)	(414,569)	(7.361.583)	10,007	136,442	Est. Revenues	Over/	
15,238,223	843,805	(377,942)	(42,388)	491,895	538.433	233,808	11,650,597	2,849,859	48,320	1,013,708	801,998	610,887	1,493,912	103,973	156 722	505	50,107	529,111	1,113,376	110,154	7.433	2.159.069	4,499	395,667	3,622	1,990,924	(593)	864,660	14,824	(828)	1 112 961	2,968,436	94,461 (465,714)	24 0	573,369	223,294	1,746,286	785,677	0	13,031	(2,215,538)	(217,031)	(5.187,522)	332,840	1,867,208	Savings	2007-08	
9,717,511	843,805	(377,942)	(42,388)	491,895	538,433	233,808	9,164,628	2,849,859	48,320	1,013,708	800,367	610,887	1,493,912	0	156 722	740,061	50,107	257,815	1,113,376	110,154	7.433	50.000	4,499	395,667	3,622	33,403	(593)	0	14,824	(828)	20,000	1,891,214	(465,714)	04.484	573,369	223,294	669,064	785,677	0	13,031	(2,215,538)		(5,187,522)		1,867,208			2007-08 Final Carryover
5,520,712	0	0	0	0	0 0	00	2,485,969	0	0	0	1,631	0	0	103,973	0 0		0 0	271,296	0	0	0	2.109.069	0	0	0	1,957,521	0	864,660	0	0	1 000 961	1,077,222	0 0	0	0	0 0	1,077,222	0	0	0	0	0	0 0	0 0		Savings	General	Carryover
0	0		0	0	0_6	0 0		0	0	0	0	0	0	0	2	20	0	. 0	0	0	0	0	0 0	0	0			0	0	0 0	<u></u>	0	0 0	0	0	0	0_0	0	0	0	0	0	0 0	0 0		Savings		

ATTACHMENT I-B

Page 1 of 2

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GRAND TOTAL	SUBTOTAL-GENERAL FINANCING	Fund Balance-Enc.(Adj)/Reserve Rel	Fund Balance Adjustment	Reserve Cancellations	Reserve Increases	Non-Departmental Rev/GF	Non-Departmental Costs/GF	Contingency	Human Assist-Aid Payment	Health-Medical Treatment Pmt	IHSS Provider Payments	Financing-Transf/Reimb	Department	
2,242,713,820	525,398,776	0	0	0	12,010,001	(5,131,097)	9,193,654	0	390,234,420	48,877,851	65,615,155	4,598,792	Adj. Budget 2007-08 Appropriation	
2,090,990,133	491,233,385	0	0	0	12,010,001	(6,084,145)	5,807,544	0	360,642,574	48,862,630	65,395,989	4,598,792	Expenditures 2007-08	
13,537,273	291,121	0	0	0	0	34,448	241,511	0	0	15,162	0	0	Encumbrances	
138,186,414	33,874,270	0	0	0	0	918,600	3,144,599	0	29,591,846	59	219,166	0	Under/ (Over) Appropriations	
2,242,713,820	1,100,109,677	18,580,801	74,532,227	23,577,516	0	563,932,962	510,000	0	347,652,271	20,526,762	50,797,138	0	Adj. Budget 2007-08 Revenues	
2,127,884,658	1,074,354,423	18,580,801	74,039,727	23,577,516	0	560,675,788	117,734	0	326,430,194	20,112,221	50,820,442	0	Revenues 2007-08	
(114,829,149)	(25,755,241)	0	(492,487)	0	0	(3,257,174)	(392,266)	0	(21,222,077)	(414,541)	23,304	0	Over/ (Under) Est. Revenues	
23,357,256	8,119,033	0	(492,487)	0	0	(2,338,574)	2,752,337				242,470	0	2007-08 Budget Unit Savings	
9,717,511	0	0	0	0	0	0	0	0	0	0	0	0	Department Savings	2007-08 Final Carryover
13,639,745	8,119,033	0	(492,487)	0	0	(2,338,574)	2,752,337	0	8,369,769	(414,482)	242,470	0	General Fund Savings	l Carryover
0	0	0	0	0	0	0	0	0	0	0	0	0	Restricted Savings	

#### **ATTACHMENT II**

#### INCREASED NET COST ADJUSTMENTS

(Amounts Expressed In Millions)

BUDGET UNIT/ DEPARTMENT	DESCRIPTION	NET AMOUNT
5020000	Increase in net appropriations for Traffic Court	0.05
Court/Non-Trail Court		
Funding		
5110000	Additional funding transfer from the Transient Occupancy	0.08
Financing-Transfers	Tax fund to offset unfunded cost of Economic Development	
/Reimbursements	activities identified at Proposed Budget	
7400000	Increased appropriation transferred from Probation for	0.12
Sheriff	Sienna Vista Program	
	Net increase in cost from changes in grant funding and	0.10
	carryover adjustments	
General Fund -	Increased in Teeter Reserve requirements	3.30
Reserves	Increase in TRANS Reserve requirements	0.72
	Various small changes in appropriations and revenue in	
	numerous departments.	0.71
	TOTAL	\$5.08

#### **DECREASED NET COST FACTORS**

(Amounts Expressed In Millions)

BUDGET UNIT/		NET
DEPARTMENT	DESCRIPTION	<b>AMOUNT</b>
5700000	One-time reduction in debt service payments for General	\$0.72
Non-Departmental	Fund departments	
Revenues	Net improvement in the Teeter Plan collections used to support additional reserve requirement	3.45
	Miscellaneous other cost reductions	0.11
	Net reclassification of Office of Communication and	0.21
	Information Technology (OCIT) retained earnings from	
	revenue to reimbursements.	
5800000	Reduction in Traffic Court costs resulting from additional	0.19
District Attorney	city reimbursements and decrease in extra help expenses	
6700000	Reduction in costs for Sienna Vista Program	0.12
Probation		
7200000	Reduction in costs associated with Health Insurance	0.06
Health & Human	Portability and Accountability Act (HIPAA) program	
Services		
8100000	Reduction in net cost for Community Services programs	0.22
Department of Human		
Assistance		
	TOTAL	\$5.08

# RECOMMENDED FISCAL YEAR 2008-09 FINAL BUDGET LETTERS

### Transient Occupancy Tax 2008/09 Final Budget Hearing Adjustments

ATTACHMENT III

	Final Adopted	ı	Proposed 2008/09		Αd	FYE justments		Adjusted 2008/09
Revenue	T							
Fund Balance		,695	\$	-	\$	807,913	\$	807,913
Tax Collections	6,900	_	6,300	_				6,300,000
Interest Income	40,	000	33	,000				35,000
Pass Throughs	2 200	606	2 200	606	_			2 200 606
Raley Field Bond Financing	2,388	,577	2,388	,577				2,388,696
Sacramento Regional Arts Facilities		,000		,000				528,577 350,000
City of Sacramento - Cultural Arts Awards  Total Revenue		_	\$ 9,602		_	807,913	\$	10,410,186
Expenditures	Ψ 10,033	,,,,,,	Ψ 2,002	<u>,273</u>	Ι Ψ	507,713	Ψ	10,410,100
Mandatory Allocation Sacramento Theatre Company/Music Circus	\$ 66,	000	\$ 66,	000			\$	66,000
Pass Throughs								
Raley Field Bond Financing	\$ 2,388	,696	\$ 2,388,	696			\$	2,388,696
Sacramento Regional Arts Facilities	528	,577	528,	577				528,577
City of Sacramento - Cultural Arts Awards	350	,000	350	,000				350,000
Total Pass Throughs & Bond Financing	\$ 3,333	,273	\$ 3,333	,273	\$	-	\$	3,333,273
Discretionary Expenditures Administrative Costs								
Economic Development Administration	\$ 40,	000 T	\$ 75.	000			\$	75,000
Dept. of Finance - Hotel Audits	10,:			400			-	11,400
Dept. of Finance - Contract Audits	10,			400				11,400
Dept. of Finance - Revenue Estimates/Monitoring	25,0	-		000				25,000
Subtotal Discretionary Expenditures		_	\$ 122,		\$	-	\$	122,800
Other General Fund	· · · · · · · · · · · · · · · · · · ·							
Board of Supervisors - Neighborhood Programs	\$ 250,0	000	\$ 270,	726	\$	13,000	\$	283,726
Re-appropriation of BOS Neighborhood Funds	235,	-	ψ 270,	0	Ψ	338,794	Ψ	338,794
Transfer to General Fund	3,832,		3,891,			77,038		3,968,817
Subtotal Other General Fund		_	\$ 4,162,		\$	428,832	\$	4,591,337
Sports, Tourism, Arts, Quality of Life	, ,							
Sacramento Tree Foundation	\$ 70,	200	\$ 55,	200			\$	55,200
California Youth Soccer Association (Cherry Isl)	45,0	000	35,	000				35,000
Sacramento Convention and Visitor's Bureau	704,	975	404,	975				404,975
Sacramento Sports Commission	214,	750	214,	750				214,750
Sacramento Sports Commission Event Support			50,	000				50,000
American River Parkway Foundation	54,	000	43,	000				43,000
Archives & Museum Collection Center	200,	000	200,	000				200,000
Sacramento Museum of History, Science & Tech	277,	)22	218,					218,022
Subtotal Sports, Tourism, Arts, Quality of Life	\$ 1,565,9	947	\$ 1,220,	947	\$	-	\$	1,220,947
Sacramento Metropolitan Arts Commission Operations	\$ 265,	510 I	\$ 250,	610	ı		\$	250,610
Cultural Arts Awards	350,0	-	350,				φ	350,003
Re-appropriation of Cultural Arts Awards	350,0	NO.	330,	003	$\vdash$	392,081		392,081
Neighborhood Arts/Arts in Schools Programs	99.	121	00	121		372,001		99,121
Regranting/Arts Stabilization	158,	$\overline{}$		740				33,740
Subtotal Sacramento Metropolitan Arts Commission			\$ 733,		\$	392,081	\$	1,125,555
	φ 675,	*/-	<i>\$</i> 133,	7/7	φ	372,001	φ	1,123,333
Reserves and Contingencies		ooc I		^				
Raley Field Reserve Build-up	150,	_	¢	0	L_		4	0
Reserves and Contingencies	\$ 150,0	JUU	•	•	Þ	•	Þ	-
Final Budget Projects 08/09	l ¢		e 10	000	Ι¢	(12.000)	6	
Bus License Fee Reduction Qualifying for Veterans (Note 2: District 4)	\$	-		274	\$	(13,000)	\$	16,274
Health Education-Immunization or Dental (Note 3: District 5)  Rancho Murieta (Note 2: District 5)	50,0	200	16,	274				16,274
Discovery Museum	210,0	-			$\vdash$			0
Roberts Family	50,0	_						0
-	10,	$\overline{}$			$\vdash$			0
Alan Osbourne/Olympic Sculpture Jim Hopp/McClellan Museum	90,				$\vdash$			0
St. John's Shelter	80,	-			$\vdash$			0
McFarland Ranch	15.0	$\overline{}$						0
Total Final Budget Additions			\$ 29,	274	\$	(13,000)	\$	16,274
Total Allocation			\$ 9,602,		э \$	807,913	\$	10,410,186
Unallocated Funds		611	\$ 9,602,	-13		007,913	\$	
Total Expenditures			\$ 9,602,	273	\$	807,913	\$	10,410,186

Note 1: District 5 used 07-08 Board Allocation of Neighborhood Funds for Rancho Murieta

Note 2: District 4 08-09 Board Allocation of Neighborhood Funds for General Business License Fee reduction for Qualifying Veterans

Note 3: District 5 used 08-09 Board Allocation of Neighborhood Funds for Health education-Immunization Assistance or Dental Education

# RECOMMENDED FISCAL YEAR 2008-09 FINAL BUDGET LETTERS

# MSA GOVERNMENTAL/ENTERPRISE FUNDS FINANCING CHANGES

#### 2450000 Development & Surveyor Services 2300000 Construction Management Inspection Division 2250000 Refuse Enterprise Capital Outlay 2200000 Refuse Enterprise Operations 2150000 Building Inspection Division 2140000 Transportation Sales Tax 2530000 County Service Area No. 2510000 Water Resources Division 1430000 North Vineyard Station Specific Plan 1420000 Metro Air Park Service Tax 1410000 1370000 Gold River Station #7 Landscape CFD 1310000 Park Meadows CFD - Bond Center 1440000 North Vineyard Station Specific Plan CFD 1400000 McClellan CFD 1390000 Metro Air Park CFD 1360000 Mather PFFP 1300000 Laguna Stonelake CFD - Bond 1182880 Florin Road Capital Project 1320001 Mather Landscape Maintenance Fund Sacramento County Land Maintenance CFD Fulton Avenue Capital Project Cosolidated Utility Billing Services Changes Since May Hearings Changes Since May Hearings Changes Since May Hearings **Changes Since May Hearings** Changes Since May Hearings Zone 1 - Sacramento Unincorporated Zone 2 - City of Rancho Cordova Description -11,255,401 24,768,963 45,785,798 Balance 6,630,018 -2,631,124 9,067,747 2,135,397 3,061,074 Fund 1,363,130 -627,965 ,744,523 254,718 12,232 450,723 540,300 742,755 -11,319 786,065 111,466 427,899 38,774 61,822 48,259 190,293 25,166 -15,139 16,063 5,828 ,838 ,959 Reserve Release -5,611,346 8,672,621 -104,437 1,678,909 ,678,909 Available Financing Financing Sources 09,468,135 12,930,512 15,046,986 29,619,813 11,057,783 38,270,604 73,092,305 2,469,348 -7,982,750 1,094,884 ,185,200 -241,326 221,500 20,000 480,000 527,503 140,000 150,207 170,57C 334,000 525,000 332,973 89,000 63,366 132,500 33,000 10,367 3,299 2,500 ,50C Financing Total 88,394,944 27,238,311 98,212,734 38,270,604 46,880,682 29,619,813 11,057,783 12,930,512 16,881,657 -2,631,124 2,078,523 -8,610,715 9,547,747 9,034,548 4,104,953 1,269,127 2,275,397 1,452,130 3,586,074 -216,160 1,313,568 476,218 32,232 -11,319 71,774 48,259 690,507 253,659 243,966 430,399 170,570 41,617 61,822 -15,139 59,057 16,063 10,367 17.779 3,133 5,828 Financing 27,238,311 -8,610,715 2,275,397 98,212,734 46,880,682 29,619,813 11,057,783 12,930,512 38,270,604 -1,409,000 79,567,170 14,855,256 8,097,130 -2,631,124 3,398,823 3,586,074 1,452,130 2,078,523 1,313,568 284,218 -159,768 Uses -216,160 690,507 -11,319 253,659 243,966 71,774 48,259 430,399 -99,789 61,822 -15,139 10,367 16,063 5,828 3,133 ,959 Financing Requirements Provision for Reserves 5,635,725 1,450,617 2,026,401 8,827,774 1,450,617 1,368,916 192,000 192,000 785,318 Appropriation Total 98,212,734 27,238,311 11,057,783 38,270,604 88,394,944 46,880,682 12,930,512 16,881,657 29,619,813 9,547,747 9,034,548 -2,631,124 -8,610,715 1,269,127 1,452,130 2,078,523 2,275,397 3,586,074 4,104,953 1,313,568 476,218 32,232 -216,160 170,570 690,507 253,659 243,966 325,838 -11,319 41,617 48,259 -15,139 430,399 10,367 34,723 16,063 61,822 59,057 5,828 3,133

# RECOMMENDED FISCAL YEAR 2008-09 FINAL BUDGET LETTERS

# MSA GOVERNMENTAL/ENTERPRISE FUNDS FINANCING CHANGES

#### 3055000 SCWA Zone 41 General Operations 3044000 Sacramento Cnty Water Agency Zone 3028000 Water Quality SRCSD Division 3005000 Water Quality CSD 1 Division 2910000 Roadway Developer Fees 2870000 Laguna Creek Ranch/Elliott Ranch 2857000 County Service Area No. 10 2840000 Vineyard PFFP 2818000 No Vineyard Station Right of Way 2817000 Sacramento Cnty Water Agency Zone 11C 2816000 Sacramento Cnty Water Agency Zone 11B 2815000 Sacramento Cnty Water Agency Zone 11A 2814000 Beach Stone Lake Flood Mitigation 2600000 Transportation Division Center 3050000 Sacramento Cnty Water Agency Zone 40 2930000 2900000 Road Fund 2700000 Administrative Services Division Fund District 7 Rural Transit Program Changes Since May Hearings Changes Since May Hearings Changes Since May Hearings (B.U. level Changes Since May Hearings (B.U. level Fee District Administration District 4 District 3 District 2 District 1 **Changes Since May Hearings** Changes Since May Hearings Zone 4 - City of Elk Grove Zone 3 - City of Citrus Heights Description 3 Balance 2,106,126 8,166,255 6,731,958 -2,164,693 -3,615,092 3,419,706 Fund -422,002 448,328 -78,707 801,575 294,998 467,047 760,995 100,841 303,687 279,798 514,938 973,232 178,467 135,864 705,818 -40,347 -10,771 51,644 -19,980 Release Reserve 2,330,000 7,059,603 ,090,000 275,915 ,650,000 959,964 150,000 148,797 162,469 669,999 275,915 30,831 19,987 78,714 Available Financing Financing Sources 9,219,274 -2,673,599 26,355,27 47,465,332 30,513,116 56,433,670 -9,461,530 28,616,138 -1,476,44974,554,99 14,199,823 -1,071,212 2,349,363 4,023,587 -529,251 102,317 903,342 505,00C 543,344 616,729 37,348 471,00C 54,265 15,551 78,721 35,932 76,460 2,427 Financing Total 47,465,332 8,903,470 -2,817,968 69,793,996 56,433,670 -9,461,530 28,616,138 -1,476,449 30,513,116 10,496,255 14,199,823 4,110,902 3,756,126 6,069,507 3,924,706 7,468,098 1,538,328 1,049,692 -529,251 -776,214 ,375,817 ,418,280 243,133 284,661 ,202,958 ,172,442 594,988 146,087 -63,493382,408 178,467 102,270 102,317 -24,796 -8,34435,932 -375 Financing 36,806,827 60,601,845 45,743,544 8,903,470 -2,817,968 47,465,332 30,513,116 69,793,996 56,433,670 -1,476,449 -1,863,960 14,199,823 Uses 6,069,507 4,110,902 3,756,126 3,668,401 7,552,541 7,468,098 1,172,442 -529,251 ,202,958 ,213,072 190,216 403,394 594,988 102,270 284,66 349,754 102,317 264,374 -96,147 78,240 -24,796 35,932 -8,344Financing Requirements Provision for Reserves 2,943,714 ,087,746 1,460,088 -146,113 972,423 205,208 256,305 178,476 785,318 52,917 32,654 32,654 Appropriation Total 36,806,827 -60,601,845 45,743,544 47,465,332 69,793,996 56,433,670 30,513,116 -1,476,449 10,496,255 -2,817,968 14,199,823 4,110,902 8,903,470 3,756,126 6,069,507 3,924,706 1,538,328 7,468,098 1,049,692 1,375,817 -146,087 -776,214 |,172,442 1,418,280 243,133 284,661 102,270 -529,251 ,202,958 705,525 382,408 594,988 178,467 102,317 -63,493 -24,796 -8,344 35,932 -375 48

# ATTACHMENT IV

# RECOMMENDED FISCAL YEAR 2008-09 FINAL BUDGET LETTERS

# MSA GOVERNMENTAL/ENTERPRISE FUNDS FINANCING CHANGES

#### Center 3090000 Laguna Community Facilities District Changes Since May Hearings 3171010 SCWA No. Vineyard Well Protection 3070000 Antelope Public Facilities Financing Plan 3066000 Sacramento Cnty Water Agency 3300000 Landscape Maintenance Districts 3220001 Stormwater Utility 3081000 Bradshaw Rd/US 50 Corridor Integ Finan Dist Changes Since May Hearings Fund 3057000 SCWA Zone 50 Zone 5 Changes Since May Hearings (B.U. level) Changes Since May Hearings Description Zone 12 Balance 7,578,974 Fund 432,047 289,115 -19,616 607,242 -13,116 44,501 -52,028 28,388,973 -3,247,116 Reserve Release 843,489 19,679 50,129 Available Financing Sources Financing 24,947,596 3,914,194 1,222,325 5,434,329 -166,868 7,487,747 308,958 170,300 10,100 12,231 79,923 4,737 Financing Total 60,915,543 -2,953,264 -166,868 5,434,329 3,914,194 8,094,989 1,222,325 308,958 432,047 887,990 207,313 12,231 10,100 27,895 Financing -2,027,894 32,128,388 5,434,329 8,094,989 -166,868 207,313 1,222,325 3,914,194 2,145,167 308,958 12,231 432,047 17,193 Financing Requirements Provision for Reserves 28,787,155 -925,370 10,702 10,702 Appropriation 2,145,167 Total 60,915,543 -2,953,264 5,434,329 3,914,194 8,094,989 -166,868 1,222,325 308,958 432,047 887,990 207,313 27,895 12,231 63

**ATTACHMENT IV** 

# **Special Districts Budget Summaries**

	Α	A ppropriations	S		Revenues		F	Fund Balance	
	A dopted	R ecom 'd		Adopted	Recom'd		Adopted	Recom'd	
	2007-08	2008-09	Variance	2007-08	2008-09	Variance	2007-08	2008-09	Variance
CSAs									
4B (Wilton-	113,755	85,705	-28,050	6,840	10,921	4,081	106,915	74,784	-32,131
4C (Delta)	123,314	107,898	-15,416	76,108	96,918	20,810	47,205	10,980	-36,225
4D (Herald)	25,959	16,551	-9,408	9,820	13,178	3,358	13,639	3,372	-10,267
Park Districts	- 1								
Mission Oak	4,104,117	3,844,215	-259,902	2,929,971	2,900,056	-29,915	1,049,334	944,159	-105,175
Carmich ael	5,783,277	4,904,197	-879,080	4,747,963	4,726,197	-21,766	1,035,314	177,421	-857,893
Sunrise	14,498,619	16,502,510	2,003,891	12,599,320	14,030,081	1,430,761	1,899,299	2,472,429	573,130
Other Districts	tricts								
Del Norte	6 220	7 762	_1 167	× 272	3 777	_2 051	906	1 /00	787
Oaks Park	67-1-7	.,	9	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		7	4	7 : 1	
M ission	1,988,631	2,259,257	270,626	3,304,506	893,418	-2,411,088	-1,315,875	1,365,839	2,681,714
Sunrise	0 7 6 7 6 7 0	2 012 200	C 15 C C C C	7 400 700	£ 10 000	7 007 700	0 0 6 4 1 0 0	2 500 200	000 000
M aintenance	2,104,320	0,012,000	-0,102,212	1,477,170	0.12,000	-0,201,120	4,404,700	2,500,500	433,370
Natomas Fire	2,748,622	2,087,841	-660,781	2,748,622	2,087,841	-660,781	1,167,822	507,041	-660,781

CSA 4B— This district's fund balance is \$32,131 less than last year's due to less spending variance from budget

CSA 4C- This district's fund balance is \$36,225 less than last year's due to less spending variance from budget

CSA 4D—This district's fund balance is \$10,267 less than last year's due to less spending variance from budget

Mission Oaks Park District - This district's fund balance is \$105,175 less than last year's due to less spending variance from budget

construction project. Carmichael Park District – This district's fund balance is \$857,893 less than last year's due to the encumbrance of funds for the multi-year Patriots Park

Del Norte Oaks Park Maintenance District - This district's fund balance is \$584 higher than last year's due to higher revenues from a reserve release in than last year's primarily due to operation of the Antelope Community Park Joint Use Area and other construction projects Sunrise Park District - This district's fund balance is \$573,130 higher than last year's due to higher revenues. District appropriations are \$2,003,891 higher

additional revenue from grant reimbursements, assessment revenue and wireless communication facility leases, and a reserve provision that was not posted in Mission Oaks Maintenance and Improvement District - This district's fund balance is \$2,681,714 higher than last year's due to reduced expenditures and

major construction project at Antelope Community Park Sunrise Maintenance and Improvement District (Antelope) – This district's appropriations are \$6,752,212 less than last year's due to the completion of a

2007-08. District revenues are \$\$2,411,088 less than last year's due to the timing of construction project reimbursement.

agreement and the resulting implementation of bringing county budget in-line with agreement terms and conditions. Natomas Fire District – This district's fund balance is \$507,041 lower than last year's resulting from current year account reconciliation against city-county

# ATTACHMENT V

# BOARD LETTER ATTACHMENT VI FINAL BUDGET SCHEDULES INTENTIONALLY EXCLUDED FROM THIS SECTION